CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

Board Directors
County: Fernando L. Armenta
County: Simon Salinas, Alternate Vice President
Salinas: Gloria De La Rosa
Salinas: Jyl Lutes, Vice President
Salinas: Tony R. Barrera
Gonzales: Elizabeth Silva, President
Soledad: Richard J. Perez
Greenfield: Avelina T. Torres
King City: Robert S. Cullen

Alternate Directors
County: John M. Phillips
Salinas: Joseph D. Gunter
Gonzales: Scott Funk
Soledad: Christopher K. Bourke
Greenfield: Raul C. Rodriguez
King City: Darlene Acosta

TRANSLATION SERVICES AND OTHER MEETING ANNOUNCEMENTS

GENERAL MANAGER/CAO COMMENTS

DEPARTMENT MANAGER COMMENTS

BOARD DIRECTOR COMMENTS

PUBLIC COMMENT

Receive public comment from audience on items which are not on the agenda. The public may comment on scheduled agenda items as the Board considers them. Speakers are limited to three minutes at the discretion of the Chair.

CONSENT AGENDA:
All matters listed under the Consent Agenda may be enacted by one motion unless a member of the Board, a citizen, or a staff member requests discussion or a separate vote.

1. Minutes of March 19, 2015, Meeting
2. February 2015 Claims and Financial Reports
3. March 2015 Member and Interagency Activities Report and Upcoming Events
4. Monthly Update on Strategic Plan Goals and Six-Month Objectives
5. March 2015 Quarterly Investments Report
6. A Resolution Approving the Sun Street Transfer Station CEQA Addendum to the Mitigated Negative Declaration to Allow Sunday Operations
7. City of Salinas Letter Requesting Abeyance of any Decision Affecting the Future of Salinas Valley Solid Waste Authority until the Monterey County Solid Waste System Report is fully Evaluated by the Board of Directors
8. Fiscal Year 2015-16 Budget Approval Scenarios
CONSIDERATION

9. **CONSIDERATION TO CHANGE THE DATE OF THE MAY 21, 2015, BOARD OF DIRECTORS MEETING**
   A. Receive Report from Patrick Mathews, General Manager/CAO
   B. Public Comment
   C. Board Discussion
   D. Recommended Action – Provide Direction

10. **MEMORANDUM OF UNDERSTANDING TERMS AND CONDITIONS FOR THE CRAZY HORSE LANDFILL GAS POWER PROJECT**
   A. Receive Report from Patrick Mathews, General Manager/CAO
   B. Public Comment
   C. Board Discussion
   D. Recommended Action – Approval

FUTURE AGENDA ITEMS

11. **AGENDA ITEMS – VIEW AHEAD SCHEDULE**

CLOSED SESSION

Receive public comment from audience before entering into closed session:

12. Pursuant to Government Code Section 54956.8 to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Diversion Manager Susan Warner, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of acquisition, lease, exchange or sale of 1) City of Salinas Property, APNs 003-012-005, APN 003-012-017 and APN 003-012-018, located between Work Street, Work Circle and Elvee Circle, Salinas, CA; 2) Salinas Valley Solid Waste Authority Property, APNs 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, CA; 3) Waste Management, Inc property located at 1120 Madison Lane, Salinas CA; and 4) City of Salinas property located at 156 Hitchcock Road, Salinas, CA.

RECONVENE

ADJOURNMENT

This agenda was posted at the Administration Office of the Salinas Valley Solid Waste Authority, 128 Sun Street, Suite 101, Salinas, and on the Gonzales Council Chambers Bulletin Board, 117 Fourth Street, Gonzales, Friday, April 10, 2015. The Salinas Valley Solid Waste Authority Board will next meet in regular session on Thursday, May 21, 2015. Staff reports for the Authority Board meetings are available for review at:  
- Salinas Valley Solid Waste Authority: 128 Sun Street, Ste. 101, Salinas, CA 93901, Phone 831-775-3000  
- Web Site: www.salinasvalleyrecycles.org  
- Public Library Branches in Gonzales, Prunedale and Soledad  
- City Halls of Salinas, Gonzales, Greenfield, King City & Soledad. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Elia Zavala, Clerk of the Board at 831-777-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR 35.102-35.104 ADA Title II). Spanish interpretation will be provided at the meeting. Se proporcionará interpretación a Español.
CALL TO ORDER
President Silva called the meeting to order at 6:02 p.m.

ROLL CALL

The following Board Directors were present:
- County of Monterey: Fernando Armenta
- County of Monterey: Simon Salinas, Alt. Vice President
- City of Salinas: Jyl Lutes, Vice President
- City of Salinas: Tony Barrera
- City of Salinas: Joseph Gunter (alternate)
- City of Gonzales: Elizabeth Silva, President
- City of Soledad: Richard Perez
- City of Greenfield: Avelina Torres
- City of King: Robert Cullen

The following Board Directors were present:
- City of Salinas: Gloria De La Rosa

Staff Members Present:
- Patrick Mathews, General Manager/CAO
- Ray Hendricks, Interim Finance Manager
- Susan Warner, Diversion Manager
- Cesar Zuniga, Operations Manager
- Rose Gill, HR/OD Manager
- Elia Zavala, Clerk of the Board
- Thomas Bruen, General Counsel

MEETING ANNOUNCEMENTS
Translation services were announced. No member from the public requested the service.

GENERAL MANAGER COMMENTS
None

DEPARTMENT MANAGER COMMENTS
None

BOARD DIRECTORS COMMENTS
(6:03) Director Barrera acknowledged staff for receiving a certificate from the Government Finance Officers Association for the Comprehensive Annual Financial Report (CAFR) for Fiscal Year-Ended June 30, 2014.

PUBLIC COMMENT
(6:04) None

RECOGNITIONS
A. Certificates of Recognition to Monterey County Office of Education - Head Start Program for Successful Implementation of Comprehensive Recycling Programs
(6:04) Diversion Manager Warner presented certificates of recognition to Sonia Jaramillo, Gloria Quintero, and Tracy Alvarado for implementation of recycling programs in 21 Monterey County Office of Education Head Start facilities.

Public Comment: Head Start Program representatives thanked the Authority and its staff, especially Estela Gutierrez, for their support.

Board Comments: The Board expressed commendations to the Head Start Program and its representatives.


Public Comment: None

Board Comments: The Board acknowledged staff’s work for receiving this recognition.

CONSENT AGENDA (6:17)

1. Minutes of February 19, 2015, Meeting
2. January 2015 Claims and Financial Reports
3. Member and Interagency Activities and Future Events
4. Update on Strategic Plan Goals and Six-Month Objectives
5. Resolution No. 2015-02 Approving Revisions to the Employee Handbook, Section 4.05 Paid Time Off (PTO) and Section 6.04 Special Assignment Pay

Public Comment: None

Board Comments: None

Motion: Alternate Vice President Salinas made a motion to approve the consent agenda. Vice President Lutes seconded the motion.

Votes: Motion carried 9, 0
Ayes: Armenta, Barrera, Cullen, Gunter (alt), Lutes, Perez, Torres, Salinas, Silva
Noes: None
Abstain: None
Absent: De La Rosa

CONSIDERATION

6. Resolution 2015-03 Approving the Filing of a Categorical Exemption for the Global Organics Energy, LLC. Clean Fiber Recovery System Demonstration Autoclave at the Johnson Canyon Landfill

(6:17) Diversion Manager Warner provided a report explaining the reasons why this project does not require environmental review. The project would be regulated as a research facility and will need to abide by all permits.

Public Comment: None

Board Comments: The Board inquired about any potential risks and the types of regulations that it requires. Staff responded that the liability is on the equipment operator, and the vendor is required to have specific liability coverage.
This is a risk-free component of the Salinas Area Materials Recovery Facility due-diligence, with GOE covering all costs. General Counsel Bruen commented that he had reviewed the item with CEQA Counsel Scott Gordon.

**Motion:** Director Armenta made a motion to adopt Resolution No. 2015-03. Alternate Vice President Salinas seconded the motion.

**Votes:** Motion carried 9, 0

Ayes: Armenta, Barrera, Cullen, Gunter (alt), Lutes, Perez, Torres, Salinas, Silva
Noes: None
Abstain: None
Absent: De La Rosa

7. **FISCAL YEAR 2015-16 PRELIMINARY BUDGET - CONTINUED**

(6:25) General Manager/CAO Mathews announced that a letter from the City of Salinas was received by President Silva just before the meeting, in which it was requested that this item be continued to next month until the County Solid Waste Study was completed.

**Public Comment:** Per Board Member request, Doug Kenyon, with Republic Services, spoke on the impacts that deferring the budget will cause to his rates setting schedule.

**Board Comments:** The Board discussed the City of Salinas’ request to defer the budget approval. Some Board members did not support holding up the 2015-16 budget process, as any results of the study would be long term and not change the agency’s short-term needs. Other members expressed support to defer the item until the study was presented. City of Salinas representatives commented that items on the 2015-16 budget could have an effect in the long term.

**Motion:** Alternate Director Gunter made a motion to defer this item for 60 days. Vice President Lutes seconded the motion.

**Votes:** Motion carried 5, 4

Ayes: Armenta, Barrea, Gunter, Lutes, Salinas,
Noes: Cullen, Perez, Torres, Silva
Abstain: None
Absent: De La Rosa

8. **FUTURE AGENDA ITEMS**

9. **AGENDA ITEMS – VIEW AHEAD SCHEDULE**

(6:46) The Board reviewed the future agenda items. General Manager/CAO Mathews stated that some strategic plan items are being moved to August.

**CLOSED SESSION**

(6:48) President Silva adjourned the meeting to Closed Session to discuss the following:

9. Pursuant to **Government Code Section 54956.8** to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Diversion Manager Susan Warner, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of acquisition, lease, exchange or sale of 1) City of Salinas Property, APNs 003-012-005, APN 003-012-017 and APN 003-012-018, located between Work Street, Work Circle and Elvee Circle, Salinas, CA; 2) Salinas Valley Solid Waste Authority Property, APNs 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, CA; 3) Waste Management, Inc property located at 1120 Madison Lane, Salinas CA; and 4) City of Salinas property located at 156 Hitchcock Road, Salinas, CA.
10. Pursuant to Government Code Section 54956.8 to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Diversion Manager Susan Warner, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of a lease to the County of Monterey of a portion of Salinas Valley Solid Waste Authority Property, APN 412-102-006-000, located at 1010 Lewis Road, Watsonville, CA.

RECONVENE
(7:40) President Silva reconvened the meeting to open session with no reportable action taken in closed session.

ADJOURN
(7:40) President Silva adjourned the meeting.

APPROVED: ________________________________

Attest: Eliza Zavala, Clerk of the Board
RECOMMENDATION

Staff recommends acceptance of the February 2015 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of February for a summary of the Authority's financial position as of February 28, 2015. Following are highlights of the Authority's financial activity for the month of February.

Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of February 2015, FY 2014-15 operating expenditures exceeded revenues by $928,082. Year to Date operating revenues exceeded expenditures by $1,634,570.

Revenues (Consolidated Statement of Revenues and Expenditures)

Revenues for the month of February totaled $1,232,100. The monthly Tipping Fees totaled $828,125 and year to date totaled $7,736,498 or 70.3% of the forecasted total of $11,005,500. As of February 28, after eight months of the fiscal year (66.7% of the fiscal year), revenues total $11,002,657 or 70.0% of the total annual revenues forecast of $15,717,700.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of February 28 (66.7% of the fiscal year), year-to-date operating expenditures total $9,368,086. This is 61.8% of the operating budget of $15,157,834. $1,194,313.00 of this month's expenditures was interest and principal payments on the 2014 Series bonds and the equipment lease.

Capital Project Expenditures (Consolidated CIP Expenditures Report)

For the month of February 2015, capital project expenditures totaled $135,100. $45,862 of the total was for equipment purchased for use at Johnson Canyon Landfill.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of February 2015 is attached for review and acceptance. The February checks issued total $1,024,524.85 of which $276,572.62 was paid from the payroll checking account for payroll and payroll related benefits. Following is a list of vendors paid more than $50,000 for the month:
Cash Balances

The Authority’s cash position decreased $803,771.46 during February to $14,005,774.92. Most of the cash balance is restricted as shown below:

### Restricted by Legal Agreements

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Crazy Horse Closure Fund</td>
<td>0.00</td>
</tr>
<tr>
<td></td>
<td>Johnson Canyon Closure Fund</td>
<td>3,085,987.96</td>
</tr>
<tr>
<td></td>
<td>State &amp; Federal Grants</td>
<td>45,597.91</td>
</tr>
<tr>
<td></td>
<td>Equipment Lease Escrow</td>
<td>327,131.42</td>
</tr>
<tr>
<td></td>
<td>BNY - Bond 2014A Payment</td>
<td>0.00</td>
</tr>
<tr>
<td></td>
<td>BNY - Bond 2014B Payment</td>
<td>0.00</td>
</tr>
<tr>
<td></td>
<td>BNY - Sub Pmt Cap One 2014 Eq Lease</td>
<td>0.00</td>
</tr>
</tbody>
</table>

### Committed by Board Policy

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Expansion Fund (South Valley Revenues)</td>
<td>8,209,381.77</td>
</tr>
<tr>
<td></td>
<td>Salinas Transportation Surcharge</td>
<td>27,320.39</td>
</tr>
<tr>
<td></td>
<td>Salinas Rate Stabilization Fund</td>
<td>36,844.53</td>
</tr>
</tbody>
</table>

### Funds Held in Trust

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Central Coast Media Recycling Coalition</td>
<td>66,383.90</td>
</tr>
<tr>
<td></td>
<td>Employee Unreimbursed Medical Claims</td>
<td>2,210.28</td>
</tr>
</tbody>
</table>

### Assigned and Unassigned

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Operations and Capital Projects</td>
<td>2,204,916.76</td>
</tr>
</tbody>
</table>

**Total**

14,005,774.92

### ATTACHMENTS

1. February 2015 Consolidated Statement of Revenues and Expenditures
2. February 2015 Consolidated CIP Expenditures Report
3. February 2015 Checks Issued Report
## Revenue Summary

<table>
<thead>
<tr>
<th>Description</th>
<th>Current</th>
<th>M-T-D REV/EXP</th>
<th>Y-T-D REV/EXP</th>
<th>% Of Budget</th>
<th>Remaining Balance</th>
<th>Y-T-D ENCUMBRANCES</th>
<th>Unencumbered Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tipping Fees - Solid Waste</td>
<td>11,005,500</td>
<td>828,125</td>
<td>7,736,498</td>
<td>70.3 %</td>
<td>3,269,002</td>
<td>0</td>
<td>3,269,002</td>
</tr>
<tr>
<td>Tipping Fees - Surcharge</td>
<td>1,276,800</td>
<td>90,129</td>
<td>867,320</td>
<td>67.9 %</td>
<td>409,480</td>
<td>0</td>
<td>409,480</td>
</tr>
<tr>
<td>Tipping Fees - Diverted Materials</td>
<td>1,017,700</td>
<td>125,955</td>
<td>804,526</td>
<td>79.1 %</td>
<td>213,174</td>
<td>0</td>
<td>213,174</td>
</tr>
<tr>
<td>AB939 Service Fee</td>
<td>1,732,000</td>
<td>144,332</td>
<td>1,154,656</td>
<td>66.7 %</td>
<td>577,344</td>
<td>0</td>
<td>577,344</td>
</tr>
<tr>
<td>Tipping Fees - South Valley</td>
<td>0</td>
<td>0</td>
<td>55,749</td>
<td>0.0 %</td>
<td>(55,749)</td>
<td>0</td>
<td>(55,749)</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>124,500</td>
<td>3,936</td>
<td>62,274</td>
<td>50.0 %</td>
<td>62,226</td>
<td>0</td>
<td>62,226</td>
</tr>
<tr>
<td>Sales of Materials</td>
<td>309,500</td>
<td>38,577</td>
<td>165,448</td>
<td>53.5 %</td>
<td>144,052</td>
<td>0</td>
<td>144,052</td>
</tr>
<tr>
<td>Gas Royalties</td>
<td>220,000</td>
<td>0</td>
<td>109,958</td>
<td>50.0 %</td>
<td>110,042</td>
<td>0</td>
<td>110,042</td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>31,700</td>
<td>922</td>
<td>23,048</td>
<td>72.7 %</td>
<td>8,652</td>
<td>0</td>
<td>8,652</td>
</tr>
<tr>
<td>Grants/Contributions</td>
<td>0</td>
<td>0</td>
<td>7,705</td>
<td>0.0 %</td>
<td>(7,705)</td>
<td>0</td>
<td>(7,705)</td>
</tr>
<tr>
<td>Other Non-Operating Revenue</td>
<td>0</td>
<td>126</td>
<td>15,476</td>
<td>0.0 %</td>
<td>(15,476)</td>
<td>0</td>
<td>(15,476)</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>15,717,700</td>
<td>1,232,100</td>
<td>11,002,657</td>
<td>70.0 %</td>
<td>4,715,043</td>
<td>0</td>
<td>4,715,043</td>
</tr>
</tbody>
</table>

## Expense Summary

<table>
<thead>
<tr>
<th>Description</th>
<th>Current</th>
<th>M-T-D REV/EXP</th>
<th>Y-T-D REV/EXP</th>
<th>% Of Budget</th>
<th>Remaining Balance</th>
<th>Y-T-D ENCUMBRANCES</th>
<th>Unencumbered Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Administration</td>
<td>419,660</td>
<td>25,237</td>
<td>219,980</td>
<td>52.4 %</td>
<td>199,680</td>
<td>504</td>
<td>199,175</td>
</tr>
<tr>
<td>Administrative Support</td>
<td>391,710</td>
<td>26,464</td>
<td>223,084</td>
<td>57.0 %</td>
<td>168,626</td>
<td>55,188</td>
<td>113,438</td>
</tr>
<tr>
<td>Human Resources Administration</td>
<td>356,580</td>
<td>25,519</td>
<td>215,667</td>
<td>60.5 %</td>
<td>140,913</td>
<td>17,869</td>
<td>123,043</td>
</tr>
<tr>
<td>Clerk of the Board</td>
<td>178,490</td>
<td>14,671</td>
<td>99,366</td>
<td>55.7 %</td>
<td>79,124</td>
<td>1,952</td>
<td>77,173</td>
</tr>
<tr>
<td>Finance Administration</td>
<td>670,150</td>
<td>32,909</td>
<td>309,855</td>
<td>46.2 %</td>
<td>360,295</td>
<td>3,095</td>
<td>357,200</td>
</tr>
<tr>
<td>Operations Administration</td>
<td>382,550</td>
<td>21,589</td>
<td>189,599</td>
<td>49.6 %</td>
<td>192,951</td>
<td>5,883</td>
<td>187,068</td>
</tr>
<tr>
<td>Resource Recovery</td>
<td>716,730</td>
<td>57,646</td>
<td>409,336</td>
<td>57.1 %</td>
<td>307,394</td>
<td>14,767</td>
<td>292,627</td>
</tr>
<tr>
<td>Marketing</td>
<td>75,000</td>
<td>7,211</td>
<td>34,925</td>
<td>46.6 %</td>
<td>40,075</td>
<td>39,825</td>
<td>250</td>
</tr>
<tr>
<td>Public Education</td>
<td>188,500</td>
<td>7,614</td>
<td>64,246</td>
<td>34.1 %</td>
<td>124,254</td>
<td>35,222</td>
<td>89,032</td>
</tr>
<tr>
<td>Household Hazardous Waste</td>
<td>682,880</td>
<td>46,052</td>
<td>353,291</td>
<td>51.7 %</td>
<td>329,589</td>
<td>95,857</td>
<td>233,732</td>
</tr>
<tr>
<td>C &amp; D Diversion</td>
<td>30,000</td>
<td>125</td>
<td>18,048</td>
<td>60.2 %</td>
<td>11,952</td>
<td>10,952</td>
<td>1,000</td>
</tr>
<tr>
<td>Organics Diversion</td>
<td>602,200</td>
<td>53,115</td>
<td>299,275</td>
<td>49.7 %</td>
<td>302,925</td>
<td>279,457</td>
<td>23,468</td>
</tr>
</tbody>
</table>
### Salinas Valley Solid Waste Authority

**Consolidated Statement of Revenues and Expenditure**

**For Period Ending February 28, 2015**

<table>
<thead>
<tr>
<th>Current</th>
<th>M-T-D</th>
<th>Y-T-D</th>
<th>% of Budget</th>
<th>Remaining Balance</th>
<th>Y-T-D Encumbrances</th>
<th>Unencumbered Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diversion Services</td>
<td>129,750</td>
<td>8,066</td>
<td>68,455</td>
<td>52.8 %</td>
<td>61,295</td>
<td>25,674</td>
</tr>
<tr>
<td>Tire Amnesty Grant</td>
<td>49,895</td>
<td>1,279</td>
<td>15,871</td>
<td>31.8 %</td>
<td>34,024</td>
<td>12,933</td>
</tr>
<tr>
<td>Cal Recycle - CCPP</td>
<td>157,939</td>
<td>22,895</td>
<td>36,481</td>
<td>23.1 %</td>
<td>121,458</td>
<td>16,560</td>
</tr>
<tr>
<td>Scalehouse Operations</td>
<td>389,110</td>
<td>26,367</td>
<td>237,202</td>
<td>61.0 %</td>
<td>151,908</td>
<td>2,947</td>
</tr>
<tr>
<td>JR Transfer Station</td>
<td>724,300</td>
<td>59,253</td>
<td>414,769</td>
<td>57.3 %</td>
<td>309,531</td>
<td>296,264</td>
</tr>
<tr>
<td>ML Transfer Station</td>
<td>150,000</td>
<td>11,797</td>
<td>125,683</td>
<td>83.8 %</td>
<td>24,317</td>
<td>12,835</td>
</tr>
<tr>
<td>SS Disposal Operations</td>
<td>690,880</td>
<td>64,149</td>
<td>507,463</td>
<td>73.5 %</td>
<td>183,417</td>
<td>58,347</td>
</tr>
<tr>
<td>SS Transfer Operations</td>
<td>979,540</td>
<td>62,118</td>
<td>655,949</td>
<td>67.0 %</td>
<td>323,591</td>
<td>66,261</td>
</tr>
<tr>
<td>SS Recycling Operations</td>
<td>193,400</td>
<td>34,200</td>
<td>124,939</td>
<td>64.6 %</td>
<td>68,461</td>
<td>33,276</td>
</tr>
<tr>
<td>JC Landfill Operations</td>
<td>2,870,253</td>
<td>128,112</td>
<td>1,637,633</td>
<td>57.1 %</td>
<td>1,232,620</td>
<td>162,093</td>
</tr>
<tr>
<td>JC Recycling Operations</td>
<td>208,400</td>
<td>15,975</td>
<td>28,650</td>
<td>13.7 %</td>
<td>179,750</td>
<td>314</td>
</tr>
<tr>
<td>Crazy Horse Postclosure Maintenance</td>
<td>557,413</td>
<td>119,426</td>
<td>289,461</td>
<td>51.9 %</td>
<td>267,952</td>
<td>71,366</td>
</tr>
<tr>
<td>Lewis Road Postclosure Maintenance</td>
<td>226,494</td>
<td>52,958</td>
<td>129,627</td>
<td>57.2 %</td>
<td>96,867</td>
<td>28,111</td>
</tr>
<tr>
<td>Johnson Canyon ECS</td>
<td>304,100</td>
<td>23,880</td>
<td>114,334</td>
<td>37.6 %</td>
<td>189,766</td>
<td>65,026</td>
</tr>
<tr>
<td>Jolon Road Postclosure Maintenance</td>
<td>174,910</td>
<td>2,771</td>
<td>111,595</td>
<td>63.8 %</td>
<td>63,315</td>
<td>4,207</td>
</tr>
<tr>
<td>Sun Street ECS</td>
<td>135,100</td>
<td>14,469</td>
<td>61,630</td>
<td>45.6 %</td>
<td>73,470</td>
<td>24,024</td>
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<tr>
<td>Debt Service - Interest</td>
<td>1,662,600</td>
<td>852,034</td>
<td>1,662,394</td>
<td>100.0 %</td>
<td>206</td>
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<td>Debt Service - Principal</td>
<td>673,300</td>
<td>342,279</td>
<td>673,293</td>
<td>100.0 %</td>
<td>7</td>
<td>0</td>
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<tr>
<td>Closure Set-Aside</td>
<td>186,000</td>
<td>0</td>
<td>35,986</td>
<td>19.3 %</td>
<td>150,014</td>
<td>0</td>
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<tr>
<td>Total Expense</td>
<td>15,157,834</td>
<td>2,160,182</td>
<td>9,368,086</td>
<td>61.8 %</td>
<td>5,789,747</td>
<td>1,440,808</td>
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</table>

Revenue Over/(Under) Expenses | 559,866 (928,082) | 1,634,570 | 292.0 % | (1,074,704) | (1,440,808) | 366,103 |
## Salinas Valley Solid Waste Authority

**Consolidated CIP Expenditure Report**  
*For Period Ending February 28, 2015*

<table>
<thead>
<tr>
<th>Fund 131 - Crazy Horse Closure Fund</th>
<th></th>
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<tr>
<td>131 9314 CH Closure Quality Assurance</td>
<td>25,171</td>
<td>0</td>
<td>4,296</td>
<td>17.1%</td>
<td>20,875</td>
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<td>131 9316 CH Corrective Action Program</td>
<td>205,026</td>
<td>80</td>
<td>8,698</td>
<td>4.2%</td>
<td>196,329</td>
<td>516</td>
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<td><strong>Total Fund 131 - Crazy Horse Closure Fund</strong></td>
<td><strong>230,197</strong></td>
<td><strong>80</strong></td>
<td><strong>12,994</strong></td>
<td><strong>5.6%</strong></td>
<td><strong>217,203</strong></td>
<td><strong>516</strong></td>
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<table>
<thead>
<tr>
<th>Fund 180 - Expansion Fund</th>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>180 9003 USDA Autoclave Studies</td>
<td>91,980</td>
<td>5,715</td>
<td>19,062</td>
<td>20.7%</td>
<td>72,917</td>
<td>6,590</td>
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<tr>
<td>180 9023 Salinas Area MRC</td>
<td>430,527</td>
<td>2,535</td>
<td>51,233</td>
<td>11.9%</td>
<td>379,294</td>
<td>35,307</td>
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<tr>
<td>180 9024 GOE Autoclave Final Project</td>
<td>100,000</td>
<td>0</td>
<td>0</td>
<td>0.0%</td>
<td>100,000</td>
<td>0</td>
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<tr>
<td><strong>Total Fund 180 - Expansion Fund</strong></td>
<td><strong>622,507</strong></td>
<td><strong>8,249</strong></td>
<td><strong>70,295</strong></td>
<td><strong>11.3%</strong></td>
<td><strong>552,212</strong></td>
<td><strong>41,897</strong></td>
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<table>
<thead>
<tr>
<th>Fund 211 - State Grants</th>
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<th></th>
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</thead>
<tbody>
<tr>
<td>211 9201 HHW - Mobile Collection Events</td>
<td>48,242</td>
<td>1,168</td>
<td>6,582</td>
<td>13.6%</td>
<td>41,659</td>
<td>0</td>
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<tr>
<td>211 9503 JC Module 1 Horizontal Wells</td>
<td>81,393</td>
<td>22,023</td>
<td>40,041</td>
<td>49.2%</td>
<td>41,351</td>
<td>19,959</td>
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<tr>
<td><strong>Total Fund 211 - State Grants</strong></td>
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<td><strong>23,192</strong></td>
<td><strong>46,623</strong></td>
<td><strong>36.0%</strong></td>
<td><strong>83,011</strong></td>
<td><strong>19,959</strong></td>
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</table>

<table>
<thead>
<tr>
<th>Fund 216 - Reimbursement Fund</th>
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<th></th>
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<tbody>
<tr>
<td>216 9525 JC Equipment Lease/Purchase</td>
<td>3,014,405</td>
<td>45,862</td>
<td>2,800,654</td>
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<td>213,751</td>
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<tr>
<td>216 9802 Autoclave Demonstration Unit</td>
<td>150,000</td>
<td>1,847</td>
<td>3,089</td>
<td>2.1%</td>
<td>146,911</td>
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<tr>
<td><strong>Total Fund 216 - Reimbursement Fund</strong></td>
<td><strong>3,164,405</strong></td>
<td><strong>47,708</strong></td>
<td><strong>2,803,743</strong></td>
<td><strong>88.6%</strong></td>
<td><strong>360,662</strong></td>
<td><strong>37,036</strong></td>
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<table>
<thead>
<tr>
<th>Fund 221 - USDA Grant</th>
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<th></th>
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<td>221 9003 USDA Autoclave Studies</td>
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<td><strong>Total Fund 221 - USDA Grant</strong></td>
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<table>
<thead>
<tr>
<th>Fund 800 - Capital Improvement Projects Fund</th>
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<th></th>
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<tbody>
<tr>
<td>800 9010 JC Roadway Improvements</td>
<td>1,490,241</td>
<td>0</td>
<td>356</td>
<td>0.0%</td>
<td>1,489,885</td>
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<td>800 9102 Segunda Vida (Second Life) Start L</td>
<td>25,000</td>
<td>0</td>
<td>0</td>
<td>0.0%</td>
<td>25,000</td>
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<tr>
<td>800 9103 Closed Landfill Revenue Study</td>
<td>35,000</td>
<td>0</td>
<td>0</td>
<td>0.0%</td>
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<td>0</td>
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<tr>
<td>800 9318 CH 401/404 Improvements</td>
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<td>43</td>
<td>91,618</td>
<td>106.8%</td>
<td>(5,873)</td>
<td>595</td>
</tr>
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</tr>
<tr>
<td>800 9501</td>
<td>JC LFG System Improvements</td>
<td>56,286</td>
<td>0</td>
<td>668</td>
<td>1.2%</td>
<td>55,618</td>
</tr>
<tr>
<td>800 9502</td>
<td>JC Flare Station Improvements</td>
<td>292,069</td>
<td>535</td>
<td>5,712</td>
<td>2.0%</td>
<td>286,357</td>
</tr>
<tr>
<td>800 9503</td>
<td>JC Module 1 Horizontal Wells</td>
<td>118,280</td>
<td>14,189</td>
<td>62,474</td>
<td>52.8%</td>
<td>55,806</td>
</tr>
<tr>
<td>800 9504</td>
<td>JC Module 456B Liner Improvements</td>
<td>10,642</td>
<td>0</td>
<td>461</td>
<td>4.3%</td>
<td>10,181</td>
</tr>
<tr>
<td>800 9506</td>
<td>JC Litter Control Barrier</td>
<td>50,000</td>
<td>10,112</td>
<td>18,826</td>
<td>37.7%</td>
<td>31,174</td>
</tr>
<tr>
<td>800 9701</td>
<td>SSTS Equipment Replacement</td>
<td>115,000</td>
<td>0</td>
<td>112,612</td>
<td>97.9%</td>
<td>2,388</td>
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<tr>
<td>800 9702</td>
<td>SSTS NPDES Improvements</td>
<td>64,081</td>
<td>0</td>
<td>49,775</td>
<td>77.7%</td>
<td>14,307</td>
</tr>
<tr>
<td>800 9703</td>
<td>SSTS Improvements</td>
<td>400,000</td>
<td>30,992</td>
<td>386,072</td>
<td>96.5%</td>
<td>13,928</td>
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<tr>
<td>800 9803</td>
<td>Regional Solid Waste Study</td>
<td>25,000</td>
<td>0</td>
<td>25,000</td>
<td>100.0%</td>
<td>0</td>
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<tr>
<td><strong>Total Fund 800 - Capital Improvement Proje</strong></td>
<td><strong>2,767,345</strong></td>
<td><strong>55,871</strong></td>
<td><strong>753,573</strong></td>
<td><strong>27.2%</strong></td>
<td><strong>2,013,772</strong></td>
<td><strong>41,900</strong></td>
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</table>

<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>800 9504</td>
<td>JC Module 456B Liner Improvements</td>
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<td>0</td>
<td>461</td>
<td>4.3%</td>
<td>10,181</td>
<td>0</td>
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<tr>
<td>800 9506</td>
<td>JC Litter Control Barrier</td>
<td>50,000</td>
<td>10,112</td>
<td>18,826</td>
<td>37.7%</td>
<td>31,174</td>
<td>0</td>
<td>31,174</td>
</tr>
<tr>
<td>800 9501</td>
<td>JC LFG System Improvements</td>
<td>56,286</td>
<td>0</td>
<td>668</td>
<td>1.2%</td>
<td>55,618</td>
<td>0</td>
<td>55,618</td>
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<tr>
<td>800 9502</td>
<td>JC Flare Station Improvements</td>
<td>292,069</td>
<td>535</td>
<td>5,712</td>
<td>2.0%</td>
<td>286,357</td>
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<td>800 9503</td>
<td>JC Module 1 Horizontal Wells</td>
<td>118,280</td>
<td>14,189</td>
<td>62,474</td>
<td>52.8%</td>
<td>55,806</td>
<td>1,285</td>
<td>54,522</td>
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<td>800 9701</td>
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<td>115,000</td>
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<td>97.9%</td>
<td>2,388</td>
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<tr>
<td>800 9702</td>
<td>SSTS NPDES Improvements</td>
<td>64,081</td>
<td>0</td>
<td>49,775</td>
<td>77.7%</td>
<td>14,307</td>
<td>0</td>
<td>14,307</td>
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<td>800 9703</td>
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<td>96.5%</td>
<td>13,928</td>
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<tr>
<td>800 9803</td>
<td>Regional Solid Waste Study</td>
<td>25,000</td>
<td>0</td>
<td>25,000</td>
<td>100.0%</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td><strong>Total Fund 800 - Capital Improvement Proje</strong></td>
<td><strong>2,767,345</strong></td>
<td><strong>55,871</strong></td>
<td><strong>753,573</strong></td>
<td><strong>27.2%</strong></td>
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<th>Current Budget</th>
<th>M-T-D Rev/Exp</th>
<th>Y-T-D Rev/Exp</th>
<th>% of Budget</th>
<th>Remaining Balance</th>
<th>Y-T-D Encumbrances</th>
<th>Unencumbered Balance</th>
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<td>SSTS Equipment Replacement</td>
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<td>97.9%</td>
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<td>49,775</td>
<td>77.7%</td>
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<td>HARBOR FREIGHT TOOLS: JC TOOLS</td>
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<td>JC VEHICLE FUEL AND OILS</td>
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<td>WASTE MANAGEMENT INC</td>
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<td>59,252.78</td>
<td>71,172.75</td>
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<td>JR MONTHLY FACILITY OPERATIONS</td>
<td>2/26/2015</td>
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<td>REPUBLIC TO MADISON LANE WASTE</td>
<td>2/26/2015</td>
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<td>WEST COAST RUBBER RECYCLING, INC</td>
<td>2/26/2015</td>
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</table>

**SUBTOTAL:**
747,952.23

**PAYROLL DISBURSEMENTS**
276,572.62

**DISBURSEMENTS FROM EQUIPMENT LEASE ESCROW ACCOUNT**
-1,024,524.85

**GRAND TOTAL**
1,024,524.85
RECOMMENDATION
Staff recommends the Board accept the report.

STRATEGIC PLAN RELATIONSHIP
This report relates to the 3-year goal to increase public access, involvement and awareness of Salinas Valley Recycles activities and is intended to keep the Board apprised of communication with our member agencies and regulators.

March 2015

Monterey County Environmental Health
Site inspections were conducted at the Sun Street transfer station and the Crazy Horse Landfill. No areas of concern or violations were noted during the inspections. The Bureau confirmed the Authority’s notification that the daily vehicle trips allowed at Sun Street had been exceeded by 10 trips on Saturday, March 21 (296 trips allowed, 306 trips occurred). This is a testament to the ever increasing popularity of this public service facility serving the greater Salinas area.

A letter dated March 4 was received concerning the status of closure and post-closure documents for the four landfills owned by the Authority (Johnson Canyon – 1976 to present; Crazy Horse – 1934 to 2009; Lewis Road – 1947 to 2002; and Jolon Road – 1977 to 1997). Following a joint staff meeting, a response was provided on March 12 identifying the status of each of the documents and anticipating full completion by the end of May.

Department of Resources Recycling and Recovery (CalRecycle)
Grant funding has ended for the household hazardous waste mobile collection events which had been held the first three Saturdays of each month since November 2013. The events revolved between the King City High School parking lot, Soledad Mission Shopping Center and L. A. Hearne in Prunedale.

The announcement of the City/County Payment Program for Fiscal Year 2014-15 was received. The program makes $10.5 million in funding available to cities and counties to implement beverage container recycling and litter abatement projects. It is funded by the CA Refund Value (CRV) collections on glass, aluminum and plastic beverage containers. Since FY 2007-08 the Authority has completed the funding requests and grant forms for the Salinas Valley cities, who in turn remit the funds to the Authority for development and implementation of recycling education and promotion of litter abatement. When you see or hear a radio or television ad requesting you to “protect your Central Coast, the difference you make is real,” it has been funded by CRV collections.
CalRecycle (continued)
A presentation was given on March 24 highlighting three reports addressing the State of Disposal, Recycling and Landfill Tipping Fees in California, which can be viewed at http://www.calrecycle.ca.gov/75Percent/
A few highlights:
- To achieve the 75% statewide diversion goal by 2020, waste generators need to reduce their daily waste output from 10.7 pounds per person to 2.7 pounds per person.
- CalRecycle estimates it will require $165 to $295 million per year in additional resources to achieve and maintain the 75% goal.
- The average statewide solid waste tipping fee for landfills is $54 per ton; for transfer stations $74 per ton and for transformation (incineration) facilities $52 per ton.
- The average statewide green waste tipping fee is $40 at landfills; $49 at transfer stations; $30 at compost facilities and $40 at chip and grind sites.

Reusable Bag Give Aways
Twelve separate events were held in March to distribute more than 1,500 reusable bags. Most shoppers are grateful to receive the bags, only one was refused.

A referendum to repeal the statewide plastic bag ban has qualified for the November 2016 ballot.

Future Events

King City: 4/13 Through 4/17, Mee Memorial Hospital Health Fair
5/4 Through 5/30 Free car tire collection at Jolon Road Landfill

Greenfield: 5/25 Through 5/30 Community Clean Up, Tri Cities Corp Yard
10/24 Community Clean Up

Soledad: 5/04 Through 5/09 Community Clean Up, City Corp Yard
5/30 Composting Workshop, 700 Front Street, 10 am
10/3 Community Clean Up, City Corp Yard

Gonzales: 4/6 Through 5/3 Free car tire collection at Johnson Canyon Landfill
6/27 City Wide Clean Up Event, Fairview School
6/27 Composting Workshop, Fairview School
10/8 Through 10/15 Community Clean Up, Johnson Canyon Landfill

Salinas: 4/1 Effective date of Single Use Plastic Bag Ban
4/3 Reusable bag giveaway, Mercado mi Rancho, 3 pm
4/7 Reusable bag giveaway, City Council Rotunda
4/11 Composting Workshop, Rescate Verde Community Garden, 9 am
4/11 District 4 Neighborhood Clean Up, Closter Park, 9 am
4/12 Dia Del Nino at La Paz Park, 11 am to 4 pm
4/18 Natividad Creek Clean Up 8 am to noon
4/26 Family Fun Day at Closter Park, noon to 3 pm
5/16 District 5 Neighborhood Clean Up, Machado & Kimmel, 9 am
6/13 District 3 Neighborhood Clean Up, Kipling & Los Olivos, 9 am
7/11 Colmo del Rodeo Parade
8/4 National Night Out, 3 to 6 pm
8/22 District 6 Neighborhood Clean Up, Ukiah & Siskiyou, 9 am
9/12 District 4 Neighborhood Clean Up, Hebbron & Fremont, 9 am

Salinas 10/17 Hebbron Fall Harvest, noon to 3 pm
continued 11/21 Community Clean Up, Corp Yard, Constitution Park & Airport

County: Feb and ongoing - Bring Your Own Bag campaign
4/18 County Wide Earth Day Clean Up Events
## SIX-MONTH STRATEGIC OBJECTIVES

**February 2, 2015 – July 15, 2015**

### A. THREE-YEAR GOAL: FUND AND IMPLEMENT 75% DIVERSION OF WASTE FROM LANDFILLS

<table>
<thead>
<tr>
<th>WHEN</th>
<th>WHO</th>
<th>WHAT</th>
<th>STATUS</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. At the February 19, 2015 Board meeting</td>
<td>Finance Director</td>
<td>Create five- and ten-year budget/rate projections to facilitate achieving 75% diversion, and include in all future budget documents.</td>
<td>X</td>
<td>Five year budget projections presented as part of the FY 2015-16 budget to the full board on 02-19-2015.</td>
</tr>
<tr>
<td>2. At the March 19, 2015 Board meeting</td>
<td>Finance Manager and Diversion Manager</td>
<td>Present to the SVR Board for consideration the equalization of green waste fees for all member agencies.</td>
<td>X</td>
<td>Equalization of green waste fees presented as part of the FY 2015-16 budget to the full board on 02-19-2015. Action delayed by board.</td>
</tr>
<tr>
<td>3. By June 30, 2015</td>
<td>Diversion Manager</td>
<td>Complete plans, specifications and permit applications for the Demonstration Autoclave unit at Johnson Canyon Landfill.</td>
<td>X</td>
<td>Preliminary site plan received 2-25-15. Categorical Exemption filed on 3-30-14. Permit application/site plan review meeting with County RMA on 4-14-14.</td>
</tr>
<tr>
<td>4. By June 30, 2015</td>
<td>Diversion Manager, in conjunction with the Salvation Army</td>
<td>Open the clothing closet donation center in Gonzales</td>
<td>X</td>
<td>Pending approval of lease agreement by the Salvation Army.</td>
</tr>
<tr>
<td>5. By June 30, 2015</td>
<td>Finance Manager</td>
<td>In conjunction with the taking over of Johnson Canyon Landfill operations, will shift costs associated with material recovery to AB939 (recycling, education and diversion) fees.</td>
<td>X</td>
<td>Costs of AB939 services for Johnson Canyon shifted from Operations in the FY 2015-16 budget presented to the full board on 02-19-2015.</td>
</tr>
</tbody>
</table>
### B. THREE-YEAR GOAL: **COMPLETE DEVELOPMENT OF SALINAS AREA TRANSFER STATION AND MATERIALS RECOVERY CENTER (MRC)**

<table>
<thead>
<tr>
<th>WHEN</th>
<th>WHO</th>
<th>WHAT</th>
<th>STATUS</th>
<th>COMMENTS</th>
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</thead>
<tbody>
<tr>
<td><strong>1.</strong> At the April 16, August 20, 2015 Board meeting</td>
<td>General Manager, working with the SVR Board and Waste Management</td>
<td>Provide an option agreement to the SVR Board for consideration for the purchase of Madison Lane Transfer Station property.</td>
<td>X</td>
<td>WM and staff have been in discussion on options. Salinas request a pause on all real estate negotiations until Regional Solid Waste Study is complete. Recommend delay to August Board mtg.</td>
</tr>
<tr>
<td><strong>2.</strong> At the April 16, August 20, 2015 Board meeting</td>
<td>General Manager, working with the SVR Board, City of Salinas and the County</td>
<td>Provide a draft MOU to the SVR Board for consideration concerning the construction of the Rossi Street extension.</td>
<td>X</td>
<td>Salinas City staff has taken lead on drafting MOU and now recommends delaying process until after Regional Solid Waste Study is completed. Recommend delay to August Board mtg.</td>
</tr>
<tr>
<td><strong>3.</strong> At the April 16, August 20, 2015 Board meeting</td>
<td>General Manager, working with the SVR Board and the City of Salinas</td>
<td>Provide to the Board for consideration an option agreement for the sale of Sun Street acceptable to the SVR Board and City of Salinas.</td>
<td>X</td>
<td>City has direct SVR to work directly with their Alisal Market place developer. Salinas requests a pause on all real estate negotiations until Regional Solid Waste Study is complete. Recommend delay to August Board mtg.</td>
</tr>
<tr>
<td><strong>4.</strong> At the May 21, 2015 Board meeting, contingent upon completion of Objective #1,2&amp;3</td>
<td>Diversion Manager</td>
<td>Provide the Notice of Preparation of an environmental document and Initial Study of environmental impacts to the SVR Board for consideration.</td>
<td>X</td>
<td>Date to be determined based on delay of Items 1, 2 and 3.</td>
</tr>
<tr>
<td><strong>5.</strong> At the June 18, 2015 Board meeting, contingent upon completion of Objectives #1,2&amp;3</td>
<td>Diversion Manager</td>
<td>Provide to the SVR Board for consideration the Scope of Work and Agreement with URS to prepare the environmental review documents and public scoping meetings.</td>
<td>X</td>
<td>Date to be determined based on delay of Items 1, 2 and 3.</td>
</tr>
</tbody>
</table>
### C. THREE-YEAR GOAL: UTILIZE JOLON ROAD, CRAZY HORSE AND LEWIS ROAD CLOSED LANDFILLS TO GENERATE REVENUE

<table>
<thead>
<tr>
<th>WHEN</th>
<th>WHO</th>
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<th>STATUS</th>
<th>COMMENTS</th>
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<tbody>
<tr>
<td>1. At the June 18, 2015 Board meeting</td>
<td>Authority Engineer and the HR/Organizational Development Manager, working with a consultant</td>
<td>Develop and present to the SVR Board for consideration planning document for closed landfill reuse, including proposed projects to implement.</td>
<td>X</td>
<td>Consultant selected and draft findings to be presented by the June board meeting.</td>
</tr>
<tr>
<td>2. At the June 18, 2015 Board meeting</td>
<td>General Manager and CAO Authority Engineer, working with County staff</td>
<td>Evaluate Ameresco project structure to deliver electricity from Crazy Horse Landfill Gas Power Project to Monterey County under PG&amp;E’s Net Energy Metering and facilitate project discussions with County staff and present the results to the SVR Board.</td>
<td>X</td>
<td>Initial project meeting was held with county staff from Planning, RMA and Natividad Hospital. Next step: review County electric meter data and power delivery options, prepare feasibility study and draft preliminary business terms for presentation to County AEE Committee</td>
</tr>
</tbody>
</table>
### D. THREE-YEAR GOAL: INCREASE PUBLIC ACCESS, INVOLVEMENT AND AWARENESS OF SVR ACTIVITIES

<table>
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<tr>
<th>WHEN</th>
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<th>STATUS</th>
<th>COMMENTS</th>
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</thead>
<tbody>
<tr>
<td>1. Monthly</td>
<td>HR/Org Manager</td>
<td>Conduct customer surveys for all facilities and present the results to the SVR Board quarterly.</td>
<td>X</td>
<td>Developing a calendar of survey visits. First survey conducted on 3/9</td>
</tr>
<tr>
<td>2. By April 1 June 18, 2015</td>
<td>HR Manager</td>
<td>Prepare a video of the March 19, 2015 public rate hearing and make it available to the public online and through social media.</td>
<td>X</td>
<td>The public hearing date has been tentatively reset to June 18th due to requested delay on budget approval by Salinas.</td>
</tr>
<tr>
<td>3. By May 31, June 18, 2015</td>
<td>Recycling Coordinator</td>
<td>Develop the 2015-2016 Marketing Work Plan and present to the SVR Board for consideration.</td>
<td>X</td>
<td>FY 15-16 Marketing Work Plan will be presented along with the marketing campaign Statics Measurement Plan after adoption of the budget, tentatively scheduled at the June Board Meeting.</td>
</tr>
<tr>
<td>4. By June 30, 2015</td>
<td>Recycling Coordinator</td>
<td>Implement a plan to measure and evaluate marketing campaigns utilizing statistics and surveys.</td>
<td>X</td>
<td>Marketing Committee is developing a process to track website and social media hits, customer calls and tonnage on monthly basis.</td>
</tr>
<tr>
<td>5. By June 30, 2015</td>
<td>President Silva (lead) and each Board Member</td>
<td>Attend at least one event and distribute information about SVR goals and activities.</td>
<td>X</td>
<td></td>
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</table>
**E. THREE-YEAR GOAL: REDUCE COSTS AND IMPROVE SERVICES AT THE JOHNSON CANYON LANDFILL AND OTHER SVR FACILITIES**

<table>
<thead>
<tr>
<th>WHEN</th>
<th>WHO</th>
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<th>STATUS</th>
<th>COMMENTS</th>
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</thead>
<tbody>
<tr>
<td>1. At the June 18, 2015 Board meeting</td>
<td>Authority Engineer</td>
<td>Develop and present to the SVR Board Planning/Design Documents to relocate JCLF Leachate Tank to reduce costs.</td>
<td>x</td>
<td>Planning permit application to be sent to the County in April 2015.</td>
</tr>
<tr>
<td>2. At the June 18, 2015 Board meeting</td>
<td>Authority Engineer</td>
<td>Develop and present to the SVR Board Planning Documents to improve JCLF Flare Station.</td>
<td>x</td>
<td>Planning permit application to be sent to the County in April 2015.</td>
</tr>
<tr>
<td>3. By June 30, 2015</td>
<td>Operations Manager</td>
<td>Exceed previous contractors’ diversion percentage at Johnson Canyon Landfill with a goal of at least 2%.</td>
<td>x</td>
<td>MRC is being developed; staff has been directed on diversion activities.</td>
</tr>
<tr>
<td>4. By June 30, 2015</td>
<td>Authority Engineer</td>
<td>Update and present a report to the SVR Board regarding SWPPP (Stormwater Pollution Prevention Plan) for all facilities.</td>
<td>x</td>
<td>In progress, expected completion by end of June 2015.</td>
</tr>
<tr>
<td>5. By July 15, 2015</td>
<td>Operations Manager</td>
<td>Complete plans for the public Materials Recovery Center at the Johnson Canyon Landfill and present to the SVR Board for consideration.</td>
<td>x</td>
<td>In progress, expected completion by end of April 2015.</td>
</tr>
</tbody>
</table>
### F. THREE-YEAR GOAL: PROMOTE AND MAINTAIN A HIGH PERFORMANCE, EFFICIENT AND FLEXIBLE WORKFORCE

<table>
<thead>
<tr>
<th>WHEN</th>
<th>WHO</th>
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<th>STATUS</th>
<th>COMMENTS</th>
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</thead>
<tbody>
<tr>
<td>1. At the May 21, 2015 Board meeting</td>
<td>HR/Org Manager</td>
<td>Develop and implement personnel safety goals and objectives for 2015-2016 and present to the SVR Board.</td>
<td>X</td>
<td>Waiting for the safety audit to gather more information about what is needed.</td>
</tr>
<tr>
<td>2. By June 30, 2015</td>
<td>HR/Org Manager</td>
<td>Align the job classifications and establish benchmarks for compensation based on the job descriptions.</td>
<td>X</td>
<td>Waiting for the completion of the compensation study.</td>
</tr>
<tr>
<td>3. By June 30, 2015</td>
<td>HR/Org Manager</td>
<td>Develop a career development process to incorporate with performance reviews.</td>
<td>X</td>
<td>Will send out to managers for review.</td>
</tr>
<tr>
<td>4. By June 30, 2015, contingent upon Board approval of the 2015-16 budget</td>
<td>HR/Org Manager</td>
<td>Complete recruitment for a records clerk to assist in the development, implementation and maintenance of an agency-wide Comprehensive Records and Information Management Program.</td>
<td>X</td>
<td>Depends on budget being approved which has tentatively been delayed to June 18th at the request of Salinas</td>
</tr>
<tr>
<td>FUTURE: By __________</td>
<td>HR/Org Manager</td>
<td>Present to the SVR Board the overall results of performance evaluations of staff.</td>
<td>X</td>
<td>Looking into reports from our HR performance eval system.</td>
</tr>
</tbody>
</table>
Report to the Board of Directors

Date: April 16, 2015
From: Ray Hendricks, Finance Manager
Title: March 2015 Quarterly Investments Report

RECOMMENDATION
Staff recommends that the Board accept the March 2015 Quarterly Investments Report.

State law requires quarterly reporting of all investments within 30 days following the end of the quarter. Due to time constraints, this information is being presented directly to the Board of Directors.

STRATEGIC PLAN RELATIONSHIP
This agenda item is a routine operational item and does not relate to the Board’s strategic plan.

FISCAL IMPACT
None

DISCUSSION & ANALYSIS
The vast majority, $11,249,571.74 (80.8%), of the Authority’s investment portfolio is invested in the State’s Local Agency Investment Fund (LAIF). For the month ended February 28, the LAIF effective yield was .266%. LAIF is invested as part of the State’s Pooled Money Investment Account (PMIA) with a total of $58.1 Billion as of February 28, 2015. Attached is a summary of the PMIA portfolio as of November 30, 2014. The Authority’s LAIF investment of $11,249,571.74 represents .019% of the PMIA.

ATTACHMENT(S)
1. March 2015 Cash and Investments Report
2. February 28, 2015 PMIA Portfolio Composition and Average Monthly Yields
The Authority has sufficient liquidity to meet expenditure requirements for the next 6 months.

C. Ray Hendricks, Authority Treasurer
PMIA Performance Report

<table>
<thead>
<tr>
<th>Date</th>
<th>Daily Yield*</th>
<th>Quarter to Date Yield</th>
<th>Average Maturity (in days)</th>
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<td>03/16/15</td>
<td>0.28</td>
<td>0.27</td>
<td>207</td>
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<tr>
<td>03/17/15</td>
<td>0.28</td>
<td>0.27</td>
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<tr>
<td>03/18/15</td>
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<td>03/21/15</td>
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<td>03/28/15</td>
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<tr>
<td>03/29/15</td>
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<td>0.27</td>
<td>196</td>
</tr>
</tbody>
</table>

*Daily yield does not reflect capital gains or losses

LAIF Performance Report

Quarter Ending 12/31/14

- Apportionment Rate: 0.25%
- Earnings Ratio: 0.00000696536180771
- Fair Value Factor: 0.99998038
- Daily: 0.26%
- Quarter To Date: 0.26%
- Average Life: 200

PMIA Average Monthly Effective Yields

- FEB 2015 0.266%
- JAN 2015 0.262%
- DEC 2014 0.267%

Pooled Money Investment Account
Portfolio Composition
$58.1 billion
2/28/15
Loans 5.62%
Commercial Paper 9.20%
Time Deposits 9.07%
CDs/BNs 17.13%
Treasuries 50.63%
Agencies 8.18%
Mortgages 0.17%
Date: April 16, 2015
From: Cesar Zuñiga, Operations Manager
Title: A Resolution Approving the Sun Street Transfer Station CEQA Addendum to the Mitigated Negative Declaration to Allow Sunday Operations

RECOMMENDATION
Staff recommends that the Board adopt the resolution.

STRATEGIC PLAN RELATIONSHIP
The recommended action helps support the Authority’s Goal to Reduce Costs and Improve Services at the Johnson Canyon Landfill and other SVR facilities.

FISCAL IMPACT
The current budget for FY2015-16 and FY 2016-17 includes funding to cover the Johnson Canyon Landfill (JCLF) Sunday operations. If the SSTS permit is changed to allow for Sunday operations, the Johnson Canyon Landfill will close on Sundays. This would allow the Authority to shift staff to the Sun Street Transfer Station at no additional cost and to improve efficiencies in delivery of services.

DISCUSSION & ANALYSIS
The current Sunday operation at the JCLF serves an average of 33 customers with an average of 13 tons of solid waste and recyclables received at the Johnson Canyon Landfill. The Sun Street Transfer Station currently averages 200 to 293 customers and 56 tons of solid waste and recyclables on Saturdays. Staff believes that opening the Sun Street Transfer Station on Sundays would serve an average of 100 to 200 customers per day and process 30 to 80 tons. The cost of operating the Johnson Canyon Landfill or Sun Street Transfer Station would be similar, based on employee staffing and the required equipment for each operation. However, the Sun Street Transfer Station would likely serve a larger customer base as detailed below and would generate enough revenue to cover the added operational cost and result in extra revenue for the Authority. Staff feels this would be a beneficial enhancement to public services at little or no cost if the Sunday operations were to be relocated from Johnson Canyon Landfill to the Sun Street facility. Based on the amount of traffic each facility receives, staff believes that the operation of the Sun Street Transfer Station would best serve the residents of the Salinas Valley.

<table>
<thead>
<tr>
<th>Facility</th>
<th>Customers Served</th>
<th>Tons Processed</th>
<th>Estimated Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Johnson Canyon</td>
<td>33</td>
<td>13</td>
<td>$2,300</td>
</tr>
<tr>
<td>Sun Street Transfer Station</td>
<td>100+ (est.)</td>
<td>30-80</td>
<td>$2,200</td>
</tr>
</tbody>
</table>
BACKGROUND
On November 20, 2015 the Board of Directors approved the change in Sunday operations, which would result in the closure of Johnson Canyon Landfill and opening of the Sun Street Transfer Station. In order to proceed with the changes the SSTS CEQA Addendum to the Mitigated Negative Declaration must be made to allow for Sunday operations. Approval of the Addendum would allow staff to proceed with the permitting of the SSTS for Sunday operations.

ATTACHMENTS
1. Resolution
2. Exhibit A – Mitigated Negative Declaration Addendum (English)
3. Exhibit A – Mitigated Negative Declaration Addendum (Spanish)
RESOLUTION NO. 2015 -
A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY
APPROVING THE SUN STREET TRANSFER STATION CEQA ADDENDUM TO THE MITIGATED NEGATIVE DECLARATION TO ALLOW SUNDAY OPERATIONS

WHEREAS, the Salinas Valley Solid Waste Authority has proposed modifications to the Transfer Station operations to allow Sunday operations that will not result in any new significant environmental effects or result in a substantial increase of any previously identified impacts in the Initial Study/Mitigated Negative Declaration; and,

WHEREAS, the Authority has determined that the proposed modifications meet the conditions for application of California Environmental Quality Act (CEQA) Guidelines Section 15164, and that the preparation of a new Environmental Impact Report or Negative Declaration is not required for the modifications to be implemented; and,

THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY, that the General Manager/CAO is hereby authorized and directed for, and on behalf of, the Salinas Valley Solid Waste Authority to execute the Sun Street Transfer Station CEQA Addendum to the Mitigated Negative Declaration to allow Sunday operations, as attached hereto and marked “Exhibit A”.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at its regular meeting duly held on the 16th day of April 2015, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

___________________________
Elizabeth Silva, President

______________________________
Elia Zavala, Clerk of the Board
Mission
To manage Salinas Valley solid waste as a resource, promoting sustainable, environmentally sound and cost effective practices through an integrated system of waste reduction, reuse, recycling, innovative technology, customer services and education.

Vision: To reduce the amount of waste by promoting individual and corporate responsibility. To recover waste for its highest and best use while balancing rates and services. To transform our business from burying waste to utilizing waste as a resource. To eliminate the need for landfills.

Salinas Valley Solid Waste Authority
Sun Street Transfer Station
CEQA Addendum
To The
Mitigated Negative Declaration

PERMIT REVISION TO ALLOW FOR SUNDAY OPERATIONS
Assessor Parcel Number: 003-051-067 & 003-051-078
Project Number 2003091068

Staff Contact:
Cesar Zuñiga
cesarz@svswa.org
(831)775-3000

SUMMARY OF THIS DOCUMENT
This Addendum assesses the environmental effects of the proposed modification to the Salinas Valley Solid Waste Authority’s (SVSWA) Sun Street Transfer Station Solid Waste Facility Permit (Permit) to allow the facility to be open on Sunday, as required by the California Environmental Quality Act (CEQA) (California Public Resources Code 21000 et seq.) and in compliance with the State CEQA Guidelines (14 California Code of Regulations 15000 et seq.). The original Permit, which was submitted by SVSWA (Applicant), was approved by CalRecycle and the Local Enforcement Agency (LEA) on December 17, 2004. The SVSWA, as the lead agency under CEQA, will consider the potential environmental effects of the modified days of operation by adding Sundays, when it considers whether or not to approve this change to the original Project operating hours.

This Addendum is an informational document, to be used in the planning and decision making process as provided for under Section 15164 of the CEQA Guidelines. This Addendum neither recommends approval or denial of the proposed revisions to the Project nor will it be the sole basis for the SVSWA’s action on the proposed modification to add Sunday as an operating day. The fundamental conclusion of this Addendum is that the proposed changes will not result in new significant impacts nor substantially increase the severity of previously disclosed impacts beyond those already identified in the

EXHIBIT A
original Project. Thus, a subsequent or supplemental Environmental Impact Report (EIR) or Negative Declaration need not be prepared.

**CALIFORNIA ENVIRONMENTAL QUALITY ACT (CEQA)**

This Addendum analyzes the proposed modifications to the Permit as required under the CEQA Guidelines, Sections 15162 and 15164. Under CEQA Guidelines Section 15164, an addendum to an adopted negative declaration shall be prepared if only minor technical changes or additions are necessary or none of the conditions described in Section 15162 calling for the preparation of a subsequent negative declaration or EIR have occurred. Under Section 15162, the lead agency shall prepare an EIR if there are any new significant environmental effects associated with the refined project. With respect to the proposed modification to the Project, the revisions are only minor technical changes that do not result in any new significant environmental effect(s); therefore, the revised Project does not require an EIR.

**BACKGROUND**

The Mitigated Negative Declaration for the original Project was drafted to analyze the potential environmental impacts of the proposed development of Solid Waste Transfer Station. The original Negative Declaration identified significant, but mitigable effects on the environment in the following categories: Aesthetic/Visual, Agriculture Land, Air Quality, Archaeologic-Historic, Drainage/Absorption, Flood Plain/Flooding, Geologic/Seismic, Minerals, Noise, Population/Housing Balance, Public Services, Recreation/Parks, Schools/Universities, Sewer Capacity, Soil Erosion/Compaction/Grading, Toxic/Hazardous, Traffic/Circulation, Vegetation, Water Quality, Water Supply, Wildlife, Land use, Cumulative Effects.

**PROJECT DESCRIPTION**

The Addendum evaluates a proposed modification to an approved project description in regards to the days and hours of operation. The current description states the Transfer Station will be operate up to 6 days per week Monday through Saturday, and be open to serve the public from 6am to 6pm.

The proposed modification to the Permit addressed in this Addendum to the Mitigated Negative Declaration is to change the above mentioned language to: the Transfer Station will operate 7 days per week Monday through Sunday, and be open to serve the public from 6am to 6pm.

**PROJECT IMPACTS**

The opening of the Sun Street Transfer Station to Sunday use will have no impact to the surrounding industrial area land uses in the vicinity. The neighboring areas experience very light, minimal traffic, with numerous businesses being closed on Sundays. The Sunday operation of the Transfer Station should have no significant traffic impacts to the area and will result in fewer vehicle trips compared to Saturday operations that average 225 to 292. The Transfer Station, which is located in a light industrial zone, expects an average of 100 to 200 incoming vehicle trips on a Sunday, but in no case exceeding the permitted limit of 296 trips.

**CONCLUSION AND FINDINGS**

This Addendum finds that the proposed modifications to the Transfer Station operations to allow Sunday operation will not result in any new significant environmental effects or result in a substantial increase of any previously identified impacts in the Initial Study/Mitigated Negative Declaration. Because the proposed modifications meet the conditions for application of CEQA Guidelines section 15164, preparation of a new EIR or Negative Declaration is not required for the modifications to be implemented.
Salinas Valley Solid Waste Authority
Estación de Transferencia Sun Street
Adenda a la Declaración Negativa Mitigada
Con respecto a la Ley de Calidad Ambiental
de California (CEQA)

REVISIÓN DE PERMISO PARA PERMITIR LAS OPERACIONES EL DOMINGO
Asesor Número de Parcela: 003-051-067 & 003-051-078
Numero de Proyecto 2003091068

Personal de Contacto:
Cesar Zuñiga
cesarz@svswa.org
(831) 775-3000

RESUMEN DE ESTE DOCUMENTO
Este Adenda evalúa los efectos ambientales de la propuesta de modificación del Permiso de
Instalación de Residuos Sólidos de la Estación de Transferencia Sun Street (Permiso) de Salinas
Valley Solid Waste Authority (SVSWA) para permitir que la instalación esté abierta el domingo,
como lo exige la Ley de Calidad Ambiental de California (Ley CEQA) (Código de Recursos
Públicos de California 21000 y ss.) y de conformidad con las Directrices Estatales de CEQA (14
Código de Regulaciones de California 15000 y ss.). El Permiso original, que fue presentado por
SVSWA (Solicitante), fue aprobado por CalRecycle y la Agencia de Control Local (LEA) el 17
de diciembre de 2004. SVSWA, como organismo principal bajo Ley CEQA, tendrá en cuenta los
posibles efectos ambientales de la modificación de días de operación mediante la adición de los
domingos, cuando considere si aprueba o no este cambio a las horas de operación del Proyecto
original.

Este Adenda es un documento informativo, que se utilizará en el proceso de planificación y la
toma de decisiones como se prevé en la Sección 15164 de las Directivas de CEQA. Este Adenda
ni recomienda la aprobación o denegación de las revisiones propuestas al proyecto ni será la
única base para la acción de SVSWA sobre la modificación propuesta para agregar el domingo
como un día de operación. La conclusión fundamental de esta Adenda es que los cambios
propuestos no darán lugar a nuevos impactos significativos ni aumentarán sustancialmente la
gravedad de los impactos descritos previamente más allá de los ya identificados en el proyecto
original. Por lo tanto, un informe posterior o suplementario al Informe de Impacto Ambiental
(EIR) o Declaración Negativa no se necesita preparar.

LEY DE CALIDAD AMBIENTAL DE CALIFORNIA (CEQA)
Este Adenda analiza las modificaciones propuestas al Permiso como requieren las Directrices de
CEQA, Sección 15162 y 15164. Bajo Directrices de CEQA Sección 15164, una adenda a una
declaración negativa adoptada será preparada sólo si cambios técnicos menores o adiciones son
necesarias o si ninguna de las condiciones descritas en la Sección 15162 llamando la preparación
de una declaración negativa subsiguiente o EIR se han producido. Bajo la Sección 15162, la
agencia principal deberá preparar un EIR si hay nuevos efectos ambientales significativos
asociados con el proyecto refinado. Con respecto a la propuesta modificación del Proyecto, las revisiones son sólo cambios técnicos menores que no resultan en ningún nuevo efecto(s) ambiental significativo(s); por lo tanto, el Proyecto revisado no requiere un EIR.

**ANTECEDENTES**

La Declaración Negativa Mitigada para el Proyecto original fue redactada para analizar los posibles impactos ambientales del propuesto desarrollo de la Estación de Transferencia de Residuos Sólidos. La Declaración Negativa original identificó significativos, pero mitigables los efectos en el medio ambiente en las siguientes categorías: Estética/Visual, Tierra Agrícola, Calidad del Aire, Arqueológico-históricos, Drenaje/Absorción, Llanura de Inundación/Inundaciones, Geológico/Sísmicos, Minerales, Ruido, Población/Balance de Vivienda, Servicios Públicos, Recreación/Parques, Escuelas/Universidades, Capacidad de Alcantarilla, Erosión de Tierra/Compactación/Nivelación, Tóxico/Peligrosos, Tráfico/Circulación, Vegetación, Calidad de Agua, Suministro de Agua, Fauna, Uso de la Tierra, Efectos Acumulativos.

**DESCRIPCIÓN DEL PROYECTO**

El Adenda evalúa una propuesta modificación una descripción de proyecto aprobada en cuanto a los días y las horas de operación. La descripción actual indica que la Estación de Transferencia se operará hasta 6 días a la semana de lunes a sábado, y estará abierta para servir al público de 6 a.m. a 6 p.m.

La propuesta de modificación del Permiso abordada en esta Adenda a la Declaración Negativa Mitigada es para cambiar el lenguaje mencionado anteriormente a: La Estación de Transferencia operará 7 días a la semana de lunes a domingo, y estará abierta para servir al público de 6 a.m. a 6 p.m.

**IMPACTOS DEL PROYECTO**

La apertura de la Estación de Transferencia Sun Street para uso el domingo no tendrá ningún impacto en los usos de propiedad en las proximidades del área industrial circundante. Las áreas vecinas experimentan muy ligero y mínimo tráfico, con numerosos negocios que cierran los domingos. La operación de domingo de la Estación de Transferencia tendrá ningún impacto significativo de tráfico a la zona y resultará en un menor número de viajes de vehículos en comparación con las operaciones del sábado que el promedio es de 225 a 292. La Estación de Transferencia, que se encuentra en una zona industrial ligera, espera un promedio de 100 a 200 viajes de vehículos entrantes en un domingo, pero en ningún caso excediendo el límite permitido de 296 viajes.

**CONCLUSIÓN Y HALLAZGOS**

Este Adenda considera que las modificaciones propuestas a las operaciones de la Estación de Transferencia para permitir la operación el domingo no resultarán en nuevos efectos ambientales significativos o resultarán en un aumento sustancial de los impactos previamente identificados en el Estudio Inicial/ Declaración Negativa Mitigada. Debido a que las modificaciones propuestas cumplen las condiciones para la aplicación de las Directrices de CEQA Sección 15164, la preparación de un nuevo EIR o Declaración Negativa no es necesaria para las modificaciones que deban aplicarse.
Report to the Board of Directors

Date: April 16, 2015
From: Susan Warner, Diversion Manager
Title: City of Salinas Letter Requesting Abeyance of any decision affecting the Future of SVSWA Until the Monterey County Solid Waste System Report is Fully Evaluated by the Board of Directors

RECOMMENDATION
At its April 1 meeting, the Executive Committee by consensus, directed staff to forward the City of Salinas March 9, 2015 letter to the Board at its April meeting as an informational item, and return the item to the Executive Committee for discussion at its May meeting.

Staff requests the Board accept this background report.

STRATEGIC PLAN RELATIONSHIP
The 3-year goals (2013 to 2016) were approved on July 31, 2013 and reaffirmed on February 2, 2014, July 31, 2014 and February 2, 2015.

A. Fund and implement 75% diversion of waste from landfills
   2) Consider the equalization of green waste fees for all member agencies
   3) Complete plans and specifications and permit applications for the Demonstration autoclave

B. Complete Development of Salinas Area Transfer Station and Materials Recovery Center
   1) Option agreement for purchase of Madison Lane Transfer Station
   2) MOU for construction of Rossi Street extension
   3) Option agreement for the sale of Sun Street

BACKGROUND
A letter dated March 9, 2015 from the City of Salinas was received by President Silva at the March 19, 2015 Board meeting. The letter (Attachment 1) requested the Authority Board hold in abeyance any decision affecting the future of the SVSWA until the forthcoming Monterey County Solid Waste System report is fully evaluated by the SVSWA members and its Board of Directors. No action was taken on the request because it was not scheduled on the agenda.

During discussion of the Fiscal Year 2015-16 budget, at the March 19, 2015 meeting, a motion to delay consideration of the budget for 60 days until the Regional Solid Waste Study is evaluated was approved by a 5-4 vote.

This staff report addresses the statements made in the March 9, 2015 correspondence.
DISCUSSION
City of Salinas letter comments are bold and underlined

Hold in abeyance any decisions affecting the future of the SVSWA until the forthcoming report is fully evaluated by SVSWA members and the Board of Directors.

The following actions will be postponed, with the potential consequences listed below, if not approved in advance of June 30, 2015:

1) FY 2015-2016 Fee schedule – Republic Service unable to set new rates; Salinas City Council unable to include rates in its Fee Schedule.
2) FY 2015-2016 Budget – If the SVSWA does not have a Board-approved budget by July 1, 2015, the SVSWA will not have the authority to expend or encumber funds after 7/1/15; and will have no ability to enter into professional services agreements commencing July 1.

SVSWA Staff continued to advocate for actions that will set a future course for the Authority without the benefit of the SW study.

SVSWA staff is pursuing the action approved on February 26, 2009 when the current Mission and Vision were established, and the 3 year goals which were approved on July 31, 2013 and reaffirmed on successive occasions by the Board, the latest of which was February 2, 2015.

Both the SVSWA and the Monterey Regional Waste Management District have continued to move forward with their respective long range plans. The District is preparing to incur a 20 year $30 million debt to fund future materials recovery facility infrastructure improvements, as well as truck parking, fueling station and maintenance building for the peninsula’s franchise collector, Green Waste Recovery. The Authority’s current work plan is focused only to due diligence studies related to relocation of the transfer and autoclave technology. No long term decisions related to this project are anticipated in the immediate future.

Proposed green waste fee increases

See report on proposed budget/rate implementation options in this agenda.

Real estate negotiations

Following Board direction, an appraisal has been completed and Waste Management has been contacted to determine their position on a purchase option and sales price for the Madison Lane Transfer station. No immediate or binding financial decisions on this transaction are pending.

Investment in new forms of waste processing systems

Following Board direction at the January 20, 2011 meeting, the steam autoclave was selected as one of two technologies to review to utilize waste as a resource. This technology has been studied and tested extensively by the Authority in conjunction with the USDA.
Following Board direction at the February 20, 2014 meeting, the siting of a demonstration autoclave unit at the sole expense of Global Organics Energy was approved.

**The implementation of the SVSWA’s staff’s proposed actions will result in the SVSWA incurring even greater debt than already exits.**

Staff has not taken any action independent of full Board direction. No commitments have been made, or funds expended that have not aligned with specific direction and the Board’s strategic plan. The SVSWA has not taken on any new debt and the public/private partnership with Global Organics is structured for the private company to assume all the technology risk.

**Making significant decisions about the future direction for the Authority before the report does a disservice to all members of the Authority and District; and**

**City desires to participate in planning for a future that includes all parties for managing solid waste throughout Monterey County.**

SVRs effort to-date have been in the form of data gathering to allow the Board to make informed decisions on whether to pursue relocation of the transfer station and facilitate development of a public/private partnership to advance an innovative waste recovery technology that has been the subject of nearly 8 years of systematic research by the SVR, USDA, CR3 and Global Organics Energy. No binding decision is pending until all information gathered through CEQA and the permitting processes are completed.

The regional solid waste study and the agency decision(s) that may come from this report would benefit greatly from the completion of SVRs due diligence and CEQA review of projects. Delay of due diligence on the proposed autoclave project and Materials Recovery Center project will only leave unanswered questions around finances, job creation and economic benefits, and an incomplete picture of the best method for managing solid waste in the Salinas Valley and region.

**Salinas is prepared to provide services and to contribute resources as necessary to ensure the best outcome for all members of the SVSWA**

SVR welcomes and encourages the support of Salinas in these endeavors.

**FISCAL IMPACT**

There is no fiscal impact at this time.

**ATTACHMENT**

1. March 9, 2015 Letter from City of Salinas, Office of the Mayor
March 9, 2015

Ms. Liz Silva, Chair
Salinas Valley Solid Waste Authority
128, Sun Street Suite 101
Salinas, CA 93901

RE: City of Salinas comments regarding the forthcoming report to evaluate and analyze the Monterey County Solid Waste System

Dear Ms. Silva:

The City of Salinas, with this letter, is requesting that the Salinas Valley Solid Waste Authority (SVSWA) Board hold in abeyance any decisions affecting the future of the SVSWA until the forthcoming report commissioned by the City Managers of Monterey County to analyze and to evaluate Monterey County’s Solid Waste System is released and is fully evaluated by the SVSWA’s members and its Board of Directors.

As you may recall, in 2013 in response to Monterey County’s notification of intent to withdraw from participation in the SVSWA, a report was commissioned by the City Managers of Monterey County to analyze and evaluate Monterey County’s solid waste system. The consultants were selected through a request for proposals that was supported by all member cities and agencies of the SVSWA and of the Monterey Regional Waste Management District (District). R3 and HRD Consulting were selected to develop the report that is expected to provide information that could potentially change the way solid waste is managed throughout Monterey County.

Given the scope of this report and the potential conclusions and recommendations to be provided in the report, none of which are known at this point, the City of Salinas is concerned that staff of the SVSWA continue to advocate for actions that will set a future course for the SVSWA without the benefit of and due consideration of the forthcoming report. The actions being proposed by the Authority that are of concern include proposed fee increases, real estate negotiations and investment in new forms of waste processing systems. The City of Salinas is also concerned that implementation of the SVSWA staff’s proposed actions will result in the SVSWA incurring even greater debt than already exits.

It is important for all concerned to understand that the City of Salinas desires to participate in planning for a future that includes all parties in creating processes that provide for a sustainable system for managing solid waste throughout Monterey County. To that end, Salinas is prepared to provide services and to contribute resources as necessary to ensure the best outcome for all members of SVSWA.
However, making significant decisions about the future direction for the SVSWA before the report is released does a disservice to all members of both the SVSWA and the District who have invested in this important analysis of the existing system.

We appreciate your willingness to entertain our request and ask that this letter and Salinas's concerns be immediately placed on the next SVSWA agenda for discussion.

Respectfully,

[Signature]

Honorable Mayor Joe Gunter

CC: Salinas City Council
    City Manager
    City Attorney

Monterey County Board of Supervisors

Board Members Salinas Valley Solid Waste Authority
Lew Bauman, County of Monterey Administrative Officer
Patrick Matthews, General Manager/CAO Salinas Valley Solid Waste Authority
RECOMMENDATION
Staff recommends the Board accept this informational report.

STRATEGIC PLAN RELATIONSHIP
This report provides a summary of the potential budget approval scenarios to achieve a balanced budget for FY 2015-16.

FISCAL IMPACT
This report provides an overview of the fiscal and ratepayer impacts off the various budget approval scenarios that have been discussed at the Board of Directors and Executive Committee meetings over the last two months of deliberation on the 2015-16 Budget. Options start with the original proposed budget and rate increases, and spans to a ‘no-rate increase’ based budget. Since the Board discussion focused primarily on the concept of equalizing the Greenwaste processing fees, several added scenarios are included that consider different applications or phasing-in of Greenwaste fee equalization.

The concept of Greenwaste fee equalization was proposed to allow this major SVR program to be fully self-funded with no need for cross-subsidy from landfill tipping fees or other revenue sources. This is a recommended step towards creating a more sustainable long-range budget that relies less on declining landfill tipping fees and creates more self-funded, stand-alone recycling programs.

Equalization of Greenwaste processing fees would lower the effective rate from $36 per ton to $29.50 per ton for all customers and jurisdictions. $29.50 per ton represents the fully loaded cost of processing Greenwaste, including agency overhead, facility maintenance, and contractual processing and marketing costs.

The current regional comparison of Greenwaste processing fees is as follows:

- San Benito County Landfill $28 per ton
- Monterey Regional Waste Management District $30 per ton
- City of Santa Cruz Landfill $40 per ton
- Santa Cruz County Landfill/Transfer Station $44 per ton

DISCUSSION AND ANALYSIS
Per Board and Executive Committee direction, staff has prepared several budget approval scenarios for consideration in advance of the budget returning to the Board in June 2015. These scenarios will be formally presented to the Board at the May meeting for discussion and direction in preparing the final budget for approval at the June 2015 meeting.
BACKGROUND

- Greenwaste processing fees for the general public and Tri-cities Disposal serving the Cities of Gonzales, Soledad and Greenfield are currently set, via public rate schedule, at $36 per ton.

- Greenwaste Processing fees for Waste Management serving the eastern unincorporated county and the City of King are currently set, via a 2005 contract, at $16.89 per ton. However, this contract will expire on June 30, 2015, and the new rates for this hauler will increase to the published public rate of $36 per ton effective July 1, 2015.

- Greenwaste processing fees for Republic Services serving the City of Salinas are currently set, via a 2004 contract, at $16.89 per ton. This contract’s expiration date is tied to the termination of the City of Salinas’s contract with Republic Services, which was extended from 2010 to 2025. Alteration of this contract would require Republic Services to agree to terminate the agreement, and the City of Salinas to approve a pass through of the rate equalization adjustment.

ATTACHMENTS

1. Budget Scenarios
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### Estimated AB939 Rate Adjustment

- Monterey County (35 g.) $0.25 $0.25 $0.25 $0.25 $0.25 $0.25
- Salinas (32 g.) $0.20 $0.20 $0.20 $0.20 $0.20 $0.20
- Gonzales (48 g.) $0.35 $0.35 $0.35 $0.35 $0.35 $0.35
- Soledad (48 g.) $0.35 $0.35 $0.35 $0.35 $0.35 $0.35
- Greenfield (48 g.) $0.35 $0.35 $0.35 $0.35 $0.35 $0.35
- King City (32 g.) $0.37 $0.37 $0.37 $0.37 $0.37 $0.37

### Estimated Transportation Rate Adjustment

- Monterey County (35 g.) - - - - - -
- Salinas (32 g.) $0.20 $0.20 $0.20 $0.20 $0.20 $0.20
- Gonzales (48 g.) - - - - - -
- Soledad (48 g.) - - - - - -
- Greenfield (48 g.) - - - - - -
- King City (32 g.) - - - - - -

### Estimated Green Waste Rate Adjustment

- Monterey County (35 g.) $0.47 $0.47 $0.47 $0.56 $0.71 $0.71
- Salinas (32 g.) $0.52 $0.27 - - - -
- Gonzales (48 g.) $(0.25) $(0.25) $(0.25) $(0.15) - -
- Soledad (48 g.) $(0.25) $(0.25) $(0.25) $(0.15) - -
- Greenfield (48 g.) $(0.25) $(0.25) $(0.25) $(0.15) - -
- King City (32 g.) $0.51 $0.51 $0.51 $0.61 $0.77 $0.77

### Estimated Total Residential Rate Adjustment

- Monterey County (35 g.) $0.72 $0.72 $0.72 $0.81 $0.96 $0.71
- Salinas (32 g.) $0.92 $0.67 $0.40 $0.67 $0.40 -
- Gonzales (48 g.) $0.10 $0.10 $0.10 $0.20 $0.35 -
- Soledad (48 g.) $0.10 $0.10 $0.10 $0.20 $0.35 -
- Greenfield (48 g.) $0.10 $0.10 $0.10 $0.20 $0.35 -
- King City (32 g.) $0.88 $0.88 $0.88 $0.98 $1.14 $0.77

### Estimated Commercial Rate Adjustment (1cy)

- Monterey County $1.04 $1.04 $1.04 $1.04 $1.04 -
- Salinas $1.35 $1.35 $1.35 $1.35 $1.35 -
- Gonzales $1.74 $1.74 $1.74 $1.74 $1.74 -
- Soledad $1.74 $1.74 $1.74 $1.74 $1.74 -
- Greenfield $1.74 $1.74 $1.74 $1.74 $1.74 -
- King City $1.54 $1.54 $1.54 $1.54 $1.54 -
Salinas Valley Recycles  
Two-Year Budget Comparison  
FY 2015-16  
Original Budget Proposal

<table>
<thead>
<tr>
<th></th>
<th>2014-15 Budget</th>
<th>2015-16 Proposed</th>
<th>Increase / (Decrease)</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tipping Fees - Solid Waste</td>
<td>11,005,500</td>
<td>11,055,800</td>
<td>50,300</td>
<td>0.5%</td>
</tr>
<tr>
<td>Tipping Fees - Surcharge</td>
<td>1,276,800</td>
<td>1,560,600</td>
<td>283,800</td>
<td>22.2%</td>
</tr>
<tr>
<td>Tipping Fees - Diverted Materials</td>
<td>1,017,700</td>
<td>1,155,100</td>
<td>137,400</td>
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<tr>
<td>AB939 Service Fee</td>
<td>1,732,000</td>
<td>2,166,100</td>
<td>434,100</td>
<td>25.1%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>124,500</td>
<td>124,500</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Sales of Materials</td>
<td>309,500</td>
<td>309,500</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Gas Royalties</td>
<td>220,000</td>
<td>220,000</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>31,700</td>
<td>31,700</td>
<td>-</td>
<td>0.0%</td>
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<tr>
<td>Total Operating Revenues</td>
<td>15,717,700</td>
<td>16,623,300</td>
<td>905,600</td>
<td>5.8%</td>
</tr>
</tbody>
</table>

| Operating Expenditures  |                |                  |                       |          |
| Landfill Operations     | 3,362,200      | 2,976,050        | (386,150)             | -11.5%   |
| Transfer Stations       | 2,679,820      | 2,898,550        | 218,730               | 8.2%     |
| Administration          | 2,783,450      | 2,840,420        | 56,970                | 2.0%     |
| Debt Service            | 2,340,700      | 2,706,500        | 365,800               | 15.6%    |
| AB939 Services          | 2,064,910      | 2,303,480        | 238,570               | 11.6%    |
| Postclosure Maintenance | 956,970        | 1,104,650        | 147,680               | 15.4%    |
| Recycling Programs      | 761,950        | 670,350          | (91,600)              | -12.0%   |
| Total Operating Expenditures | 14,950,000     | 15,500,000       | 550,000               | 3.7%     |

Operating Budget Surplus  
767,700 1,123,300

Total Capital Improvements  
675,000 912,400

Balance Used to Fund Reserves  
92,700 210,900

This is the Original Proposal, which includes the AB939 service fee increase, a $3/ton increase to the transportation surcharge and equalized green waste tipping fees of $29.50 for all member

Everything is fully funded, with $210,900 budgeted for reserves
## Salinas Valley Recycles
### Two-Year Budget Comparison
#### FY 2015-16
#### Equalized Green Waste of $29.50 - Salinas @ $23.50

<table>
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<tr>
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<td>60,400</td>
<td>5.9%</td>
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<td>220,000</td>
<td>-</td>
<td>0.0%</td>
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<tr>
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<td>31,700</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td>15,717,700</td>
<td>16,546,800</td>
<td>829,100</td>
<td>5.3%</td>
</tr>
</tbody>
</table>

| **Operating Expenditures** |               |                  |                     |          |
| Landfill Operations       | 3,362,200    | 2,976,050       | (386,150)           | -11.5%   |
| Transfer Stations         | 2,679,820    | 2,898,550       | 218,730             | 8.2%     |
| Administration            | 2,783,450    | 2,840,420       | 56,970              | 2.0%     |
| Debt Service              | 2,340,700    | 2,706,500       | 365,800             | 15.6%    |
| AB939 Services            | 2,064,910    | 2,303,480       | 238,570             | 11.6%    |
| Postclosure Maintenance   | 956,970      | 1,104,650       | 147,680             | 15.4%    |
| Recycling Programs        | 761,950      | 670,350         | (91,600)            | -12.0%   |
| **Total Operating Expenditures** | 14,950,000 | 15,500,000 | 550,000             | 3.7%     |

| Operating Budget Surplus | 767,700 | 1,046,800 |
| Total Capital Improvements | 675,000 | 912,400 |
| Balance Used to Fund Reserves | 92,700 | 134,400 |

Above is the budget which includes the AB939 service fee, $3 transportation surcharge, and equalized green waste fees of $29.50 for all member agencies except for Salinas. The Salinas rate would be $23.50, with equalized rate coming the following year.

All programs are funded, however the budgeted reserves are reduced by $76,500 to $134,400.
# Salinas Valley Recycles

## Two-Year Budget Comparison

**FY 2015-16**

### Equalized Green Waste of $29.50 - Salinas @ $17.21

<table>
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<td>11,055,800</td>
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<td>0.5%</td>
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<td>Tipping Fees - Surcharge</td>
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<td>1,560,600</td>
<td>283,800</td>
<td>22.2%</td>
</tr>
<tr>
<td>Tipping Fees - Diverted Materials</td>
<td>1,017,700</td>
<td>997,500</td>
<td>(20,200)</td>
<td>-2.0%</td>
</tr>
<tr>
<td>AB939 Service Fee</td>
<td>1,732,000</td>
<td>2,166,600</td>
<td>434,600</td>
<td>25.1%</td>
</tr>
<tr>
<td>Charges for Services</td>
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<td>0.0%</td>
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<tr>
<td>Gas Royalties</td>
<td>220,000</td>
<td>220,000</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>31,700</td>
<td>31,700</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td>15,717,700</td>
<td>16,466,200</td>
<td>748,500</td>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operating Expenditures</th>
<th></th>
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<tbody>
<tr>
<td>Landfill Operations</td>
<td>3,362,200</td>
<td>2,976,050</td>
<td>(386,150)</td>
<td>-11.5%</td>
</tr>
<tr>
<td>Transfer Stations</td>
<td>2,679,820</td>
<td>2,898,550</td>
<td>218,730</td>
<td>8.2%</td>
</tr>
<tr>
<td>Administration</td>
<td>2,783,450</td>
<td>2,840,420</td>
<td>56,970</td>
<td>2.0%</td>
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<td>2,706,500</td>
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<td>15.6%</td>
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<tr>
<td>AB939 Services</td>
<td>2,064,910</td>
<td>2,303,480</td>
<td>238,570</td>
<td>11.6%</td>
</tr>
<tr>
<td>Postclosure Maintenance</td>
<td>956,970</td>
<td>1,104,650</td>
<td>147,680</td>
<td>15.4%</td>
</tr>
<tr>
<td>Recycling Programs</td>
<td>761,950</td>
<td>670,350</td>
<td>(91,600)</td>
<td>-12.0%</td>
</tr>
<tr>
<td><strong>Total Operating Expenditures</strong></td>
<td>14,950,000</td>
<td>15,500,000</td>
<td>550,000</td>
<td>3.7%</td>
</tr>
</tbody>
</table>

| Operating Budget Surplus               | 767,700          | 966,200          |                      |          |
| Total Capital Improvements             | 675,000          | 912,400          |                      |          |
| Balance Used to Fund Reserves          | 92,700           | 53,800           |                      |          |

Above is the budget which includes the AB939 service fee, $3 transportation surcharge, and equalized greenwaste fees of $29.50 for all member agencies except for Salinas. Salinas would continue to receive a subsidised rate of $17.21 (estimated).

All programs are funded, however the budgeted reserves are reduced by $157,100 to $53,800.
### Operating Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>2014-15 Budget</th>
<th>2015-16 Proposed</th>
<th>Increase / (Decrease)</th>
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<td>11,055,800</td>
<td>50,300</td>
<td>0.5%</td>
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<tr>
<td>Tipping Fees - Surcharge</td>
<td>1,276,800</td>
<td>1,560,600</td>
<td>283,800</td>
<td>22.2%</td>
</tr>
<tr>
<td>Tipping Fees - Diverted Materials</td>
<td>1,017,700</td>
<td>1,099,700</td>
<td>82,000</td>
<td>8.1%</td>
</tr>
<tr>
<td>AB939 Service Fee</td>
<td>1,732,000</td>
<td>2,166,600</td>
<td>434,600</td>
<td>25.1%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>124,500</td>
<td>124,500</td>
<td>-</td>
<td>0.0%</td>
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<tr>
<td>Sales of Materials</td>
<td>309,500</td>
<td>309,500</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Gas Royalties</td>
<td>220,000</td>
<td>220,000</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>31,700</td>
<td>31,700</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td><strong>15,717,700</strong></td>
<td><strong>16,568,400</strong></td>
<td><strong>850,700</strong></td>
<td><strong>5.4%</strong></td>
</tr>
</tbody>
</table>

### Operating Expenditures

<table>
<thead>
<tr>
<th>Description</th>
<th>2014-15 Budget</th>
<th>2015-16 Proposed</th>
<th>Increase / (Decrease)</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Landfill Operations</td>
<td>3,362,200</td>
<td>2,976,050</td>
<td>(386,150)</td>
<td>-11.5%</td>
</tr>
<tr>
<td>Transfer Stations</td>
<td>2,679,820</td>
<td>2,898,550</td>
<td>218,730</td>
<td>8.2%</td>
</tr>
<tr>
<td>Administration</td>
<td>2,783,450</td>
<td>2,840,420</td>
<td>56,970</td>
<td>2.0%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>2,340,700</td>
<td>2,706,500</td>
<td>365,800</td>
<td>15.6%</td>
</tr>
<tr>
<td>AB939 Services</td>
<td>2,064,910</td>
<td>2,303,480</td>
<td>238,570</td>
<td>11.6%</td>
</tr>
<tr>
<td>Postclosure Maintenance</td>
<td>956,970</td>
<td>1,104,650</td>
<td>147,680</td>
<td>15.4%</td>
</tr>
<tr>
<td>Recycling Programs</td>
<td>761,950</td>
<td>670,350</td>
<td>(91,600)</td>
<td>-12.0%</td>
</tr>
<tr>
<td><strong>Total Operating Expenditures</strong></td>
<td><strong>14,950,000</strong></td>
<td><strong>15,500,000</strong></td>
<td><strong>550,000</strong></td>
<td><strong>3.7%</strong></td>
</tr>
</tbody>
</table>

### Operating Budget Surplus

<table>
<thead>
<tr>
<th>Description</th>
<th>2014-15 Budget</th>
<th>2015-16 Proposed</th>
<th>Increase / (Decrease)</th>
<th>% Change</th>
</tr>
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<tbody>
<tr>
<td><strong>Operating Budget Surplus</strong></td>
<td><strong>767,700</strong></td>
<td><strong>1,068,400</strong></td>
<td><strong>300,700</strong></td>
<td><strong>39.3%</strong></td>
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### Total Capital Improvements

<table>
<thead>
<tr>
<th>Description</th>
<th>2014-15 Budget</th>
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<th>Increase / (Decrease)</th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Capital Improvements</strong></td>
<td><strong>675,000</strong></td>
<td><strong>912,400</strong></td>
<td><strong>237,400</strong></td>
<td><strong>35.1%</strong></td>
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</tbody>
</table>

### Balance Used to Fund Reserves

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<tr>
<th>Description</th>
<th>2014-15 Budget</th>
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<th>Increase / (Decrease)</th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Balance Used to Fund Reserves</strong></td>
<td><strong>92,700</strong></td>
<td><strong>156,000</strong></td>
<td><strong>63,300</strong></td>
<td><strong>68.5%</strong></td>
</tr>
</tbody>
</table>

Above is the budget which includes the AB939 service fee, $3 transportation surcharge, and a partial adjustment to the green waste fee. All member agencies would pay $32/ton, except for Salinas who will pay $23.50. With fully equalized rates of $29.50 for all agencies the following year:

All programs are funded, however the budgeted reserves are reduced by $54,900 to $156,000.
## Salinas Valley Recycles
### Two-Year Budget Comparison
FY 2015-16
No Green Waste Adjustments

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<td><strong>Total Operating Revenues</strong></td>
<td>15,717,700</td>
<td>16,522,200</td>
<td>804,500</td>
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<tr>
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<td>14,950,000</td>
<td>15,500,000</td>
<td>550,000</td>
<td>3.7%</td>
</tr>
</tbody>
</table>

| Operating Budget Surplus | 767,700 | 1,022,200 |
| Total Capital Improvements | 675,000 | 912,400 |
| Balance Used to Fund Reserves | 92,700 | 109,800 |

Above is the budget which includes the AB939 service fee, $3 transportation surcharge, and no changes to the greenwaste rate. All member agencies would pay $36/ton, except for Salinas who will continue to pay a reduced rate of $17.21 (estimated).

All programs are funded, however the budgeted reserves are reduced by $101,100 to $109,800.
### 2014-15 Budget 2015-16 Proposed Increase / (Decrease) % Change

<table>
<thead>
<tr>
<th>Operating Revenue</th>
<th>2014-15 Budget</th>
<th>2015-16 Proposed</th>
<th>Increase / Decrease</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tipping Fees - Solid Waste</td>
<td>11,005,500</td>
<td>11,055,800</td>
<td>50,300</td>
<td>0.5%</td>
</tr>
<tr>
<td>Tipping Fees - Surcharge</td>
<td>1,276,800</td>
<td>1,285,200</td>
<td>8,400</td>
<td>0.7%</td>
</tr>
<tr>
<td>Tipping Fees - Diverted Materials</td>
<td>1,017,700</td>
<td>997,500</td>
<td>(20,200)</td>
<td>-2.0%</td>
</tr>
<tr>
<td>AB939 Service Fee</td>
<td>1,732,000</td>
<td>1,732,000</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>124,500</td>
<td>124,500</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Sales of Materials</td>
<td>309,500</td>
<td>309,500</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Gas Royalties</td>
<td>220,000</td>
<td>220,000</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>31,700</td>
<td>31,700</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td>15,717,700</td>
<td>15,756,200</td>
<td>38,500</td>
<td>0.2%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operating Expenditures</th>
<th>2014-15 Budget</th>
<th>2015-16 Proposed</th>
<th>Increase / Decrease</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Landfill Operations</td>
<td>3,362,200</td>
<td>2,976,050</td>
<td>(386,150)</td>
<td>-11.5%</td>
</tr>
<tr>
<td>Transfer Stations</td>
<td>2,679,820</td>
<td>2,898,550</td>
<td>218,730</td>
<td>8.2%</td>
</tr>
<tr>
<td>Administration</td>
<td>2,783,450</td>
<td>2,840,420</td>
<td>56,970</td>
<td>2.0%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>2,340,700</td>
<td>2,706,500</td>
<td>365,800</td>
<td>15.6%</td>
</tr>
<tr>
<td>AB939 Services</td>
<td>2,064,910</td>
<td>2,303,480</td>
<td>238,570</td>
<td>11.6%</td>
</tr>
<tr>
<td>Postclosure Maintenance</td>
<td>956,970</td>
<td>1,104,650</td>
<td>147,680</td>
<td>15.4%</td>
</tr>
<tr>
<td>Recycling Programs</td>
<td>761,950</td>
<td>670,350</td>
<td>(91,600)</td>
<td>-12.0%</td>
</tr>
<tr>
<td><strong>Total Operating Expenditures</strong></td>
<td>14,950,000</td>
<td>15,500,000</td>
<td>550,000</td>
<td>3.7%</td>
</tr>
</tbody>
</table>

| Operating Budget Surplus | 767,700 | 256,200 |
| Total Capital Improvements | 675,000 | 912,400 |

| Balance Used to Fund Reserves | 92,700 | (656,200) |

Above is the budget with no rate adjustments.

The agency would need to borrow $656,200 from reserves in order to fund all expenditures.
Item No. 9

Date: April 16, 2015
From: Patrick Mathews, General Manager/CAO
Title: Consideration to Change the May 21, 2015, Board of Directors Meeting Date

RECOMMENDATION
The Executive Committee recommends that the Board change the May Board of Directors meeting date to accommodate the General Manager’s conflict in schedule, and direct staff to update the 2015 meetings calendar with the selected date.

STRATEGIC PLAN RELATIONSHIP
None

FISCAL IMPACT
None

DISCUSSION & ANALYSIS
The Executive Committee was advised by the General Manager about a unforeseen conflict in his calendar that he cannot change, which will result in his absence from the May 21 Board meeting. The Committee discussed the issue and recommends changing the meeting date.

Staff polled the Board members on alternate dates and the results are as follows:

<table>
<thead>
<tr>
<th></th>
<th>May 20</th>
<th>May 22</th>
<th>May 28</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salinas</td>
<td>YES</td>
<td>YES</td>
<td>YES</td>
</tr>
<tr>
<td>Armenta</td>
<td>YES</td>
<td>No</td>
<td>YES</td>
</tr>
<tr>
<td>Lutes</td>
<td>YES</td>
<td>YES</td>
<td>YES</td>
</tr>
<tr>
<td>Barrera</td>
<td>YES</td>
<td>YES</td>
<td>YES</td>
</tr>
<tr>
<td>De La Rosa</td>
<td>YES</td>
<td>YES</td>
<td>YES</td>
</tr>
<tr>
<td>Perez</td>
<td>YES</td>
<td>YES</td>
<td>YES</td>
</tr>
<tr>
<td>Silva</td>
<td>YES</td>
<td>No</td>
<td>YES</td>
</tr>
<tr>
<td>Cullen</td>
<td>YES</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>Torres</td>
<td>YES</td>
<td>YES</td>
<td>YES</td>
</tr>
</tbody>
</table>

BACKGROUND
The current meetings schedule as revised on December 18, 2014, was approved by the Board through adoption of Resolution 2014-32.
Date: April 16, 2015
From: Patrick Mathews, General Manager/CAO
Title: Memorandum of Understanding Terms and Conditions for the Crazy Horse Landfill Gas Power Project

A REPORT WILL BE PROVIDED BEFORE OR AT THE MEETING
<table>
<thead>
<tr>
<th>Item No.</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>County Solid Waste Study</td>
</tr>
<tr>
<td>2</td>
<td>Claims/Financials (EC) FY 2015-16 Budget</td>
</tr>
<tr>
<td>3</td>
<td>Member Agencies Activities Report Minutes</td>
</tr>
<tr>
<td>4</td>
<td>Strategic Plan Update Claims/Financials (EC)</td>
</tr>
<tr>
<td>5</td>
<td>City of Salinas Concerns (EC) Member Agencies Activities Report</td>
</tr>
<tr>
<td>6</td>
<td>QTE March Tonnage &amp; Diversion Reports Report on Clothing Closet Donation Center in Gonzales QTE June Cash &amp; Investments</td>
</tr>
<tr>
<td>7</td>
<td>NGEN Cell Tower Lease Agmt for LR JC Leachate Task Relocation Planning/Design Docs (sp5)</td>
</tr>
<tr>
<td>8</td>
<td>Qtrly (Feb-Apr) Facilities Customer Survey Results (sp5) Updated SWPPP Report (sp)</td>
</tr>
<tr>
<td>9</td>
<td>Report of Findings for Closed Landfills Revenue Generation (sp5) Items in italic-bold below are dependent on budget approval:</td>
</tr>
<tr>
<td>10</td>
<td>2015-16 Personnel Safety Goals/Objectives (sp5) 2015-16 Marketing Work Plan and Evaluation Process (sp5)</td>
</tr>
<tr>
<td>11</td>
<td>JC MRC Plans (sp5)</td>
</tr>
<tr>
<td>12</td>
<td>Report on Energy Delivery from GH to County (sp5) PSA w/ Hope Services for Processing/Litte r Abatement</td>
</tr>
<tr>
<td>13</td>
<td>Autoclave Demo Unit Plans/Specs &amp; Permit App (sp5)</td>
</tr>
<tr>
<td>14</td>
<td>Budget Scenario Direction PSA w/ Pacific Waste Services for Surveying</td>
</tr>
<tr>
<td>15</td>
<td>PSA w/ for HHW Hauling</td>
</tr>
<tr>
<td>16</td>
<td>PSA w/ for Ewaste Hauling</td>
</tr>
<tr>
<td>17</td>
<td>PSA Extension with Vision Recycling for JC Composts Doc Award contract for JC flare replacement (sp5)</td>
</tr>
<tr>
<td>18</td>
<td>County Road Way MOU (EC)</td>
</tr>
<tr>
<td>19</td>
<td>JC Diversion Rate Comparison Report +2% (sp5)</td>
</tr>
<tr>
<td>20</td>
<td>Strategic Plan Update</td>
</tr>
</tbody>
</table>

*Notes:*
- **Sp5** indicates items beyond normal scope requiring council consideration.
- **EC** indicates items that may be considered by executive committee.
- **Other** includes public hearing, recognition, informational, etc.