



AGENDA
Special Meeting

BOARD OF DIRECTORS

August 21, 2025 | 4:00 p.m.

Gonzales City Council Chambers
117 Fourth Street, Gonzales, CA 93926

This meeting will be held in-person.
Public participation is available virtually via Zoom.
Meeting ID No. 838 1952 1984 | Passcode: 449455

Vice President Church will be attending remotely from 26100 Sherwood Dr., Pioneer, CA 95666

Board Norms

- Checkmarks for Board Norms: Avoid assuming intent or motives, Commit to the shared success of the Authority, Govern as a body, Maintain an Authority perspective and balance it with individual city/county interests, Recognize success, Hold regular meetings between the General Manager and one-on-ones with Board members, Communicate effectively with the public, Respect the form of government, Avoid criticizing staff or each other in public; coach privately, Remain engaged and focused on the agenda and meeting, Approach the business of government in a professional manner.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

Board Directors

- County: Chris Lopez
County: Glenn Church, Vice President
Salinas: Andrew Sandoval
Salinas: Gloria De La Rosa, Alt. Vice President
Salinas: Jose Luis Barajas
Gonzales: Elizabeth Silva, President
Soledad: Evarista Bañuelos
Greenfield: Marcy Jones
King City: Robert S. Cullen

Alternate Directors

- County: Luis Alejo
Salinas: Vacant
Gonzales: Scott Funk
Soledad: Ben Caldera
Greenfield: Belén García
King City: Oscar Avalos

TRANSLATION SERVICES AND OTHER MEETING ANNOUNCEMENTS

Translation Services in Spanish will be available in person and by logging in to Zoom.
Meeting ID: 838 1952 1984 | Passcode: 449455

APPROVAL OF AGENDA

GENERAL MANAGER/CAO COMMENTS

DEPARTMENT MANAGER COMMENTS

GENERAL LEGAL COUNSEL COMMENTS

BOARD DIRECTOR COMMENTS

PUBLIC COMMENT

Receive public comment from the audience on items which are not on the agenda. The public may comment on scheduled agenda items as the Board considers them. Speakers are limited to three minutes at the discretion of the Chair.

CONSENT AGENDA:

All matters listed under the Consent Agenda may be enacted by one motion unless a member of the Board, a citizen, or a staff member requests discussion or a separate vote.

- 1. Minutes of the June 26, 2025, Meeting.
2. May 2025 Claims and Financial Report.
3. June 2025 Claims and Financial Report.
4. Member and Interagency Activities Report for June and July 2025.
5. June 2025 Quarterly Investment Report.
6. Tonnage and Diversion Report for the Quarter Ended June 30, 2025.
7. A Resolution Awarding an Agreement to Cascadia Consulting Group to Conduct a Waste Characterization Study in the Amount of \$399,307.

8. [**A Resolution Approving a One-Time Waiver of Recycling and Disposal Fees Associate with the Pajaro River Encampment Clean-Up by the Pajaro Regional Flood Management Agency.**](#)

CONSIDERATION

9. [**SELECTION OF AN EXECUTIVE RECRUITING FIRM**](#)

- A. Receive Report from Patrick Mathews, General Manager/CAO
- B. Board Questions
- C. Public Comment
- D. Board Discussion and Action | Recommended Action – *Provide Direction*

FUTURE AGENDA ITEMS

10. [**AGENDA ITEMS – VIEW AHEAD SCHEDULE**](#)

CLOSED SESSION

Receive public comment from audience before entering into closed session:

11. Pursuant to **Government Code Section 54956.8** to confer with General Counsel Roy C. Santos and real property negotiators General Manager/CAO Patrick Mathews, and Asst. GM/Ops Manager Cesar Zuñiga, concerning the possible terms and conditions of acquisition, lease, exchange or sale of **1)** APNs 003-051-086 and 003-051-087, **2)** APNs 223-071-007, and **3)** APNs 223-042-004.

RECONVENE

BOARD OF DIRECTORS WORKSHOP

12. [**STRATEGIC PLANNING WORKSHOP**](#)

Receive public comment from the audience before beginning the workshop.

A. **Review and Discuss Potential Future Challenges. Identify Actions and Priorities to Address Challenges.**

Executive Management Team

- Growth
- Natural Disasters
- Recession, Reserves and Rates
- Politics
- Regulations
- Diversion Technology versus Landfilling
- Climate Change
- Health and Safety

B. **Wrap Up and Next Steps**

Review Board priorities, commitments, and agreements from the day.

At the discretion of the Chair break/s will be taken during the workshop.

ADJOURNMENT

Meeting Information

To observe the meeting, go to our YouTube channel at <https://www.youtube.com/user/svswa831>. To participate virtually during the meeting join the meeting through Zoom using the following link: <https://us02web.zoom.us/j/83819521984?pwd=w71bTqWnomlgvS1ajtKhiiN5iZ4vqa.1>. To participate by telephone dial any of the numbers listed below:

+1 669 900 9128	+1 253 215 8782	+1 346 248 7799	+1 301 715 8592
Meeting ID: 838 1952 1984# Passcode: 449455 To Raise your Hand press *9 - To Mute or Unmute press *6			

Public comments may also be submitted via e-mail to the Clerk of the Board at comment@svswa.org. Comments must be received by 2 p.m. on Thursday, August 21, 2025 and should be limited to 250 words or less. Every effort will be made to read your comment into the record, but some comments may not be read due to time limitations. Comments received via e-mail after 2 p.m. will be made part of the record if received prior to the end of the meeting. Please indicate in the Subject Line, the item number (i.e., Item No. 10).

This agenda was posted at the Administration Office of the Salinas Valley Solid Waste Authority, 126 Sun St., Salinas, on the Gonzales Council Chambers Bulletin Board, 117 Fourth Street, Gonzales, and the Authority’s Website on **Thursday, August 14, 2025**. The Salinas Valley Solid Waste Authority Board will next meet in regular session on **Thursday, September 18, 2025**. Staff reports for the Authority Board meetings are available for review at: ▶ Salinas Valley Solid Waste Authority: 126 Sun Street, Salinas, CA 93901, Phone 831-775-3000 ▶ Web Site: www.salinasvalleyrecycles.org. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Erika J. Trujillo, Clerk of the Board at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR 35.102-35.104 ADA Title II). Spanish interpretation will be provided at the meeting. *Se proporcionará interpretación a español.*

**MINUTES OF
THE SALINAS VALLEY SOLID WASTE AUTHORITY
BOARD MEETING
JUNE 26, 2025**

117 Fourth Street, Gonzales, CA 93926

CALL TO ORDER

Vice President Church called the meeting to order at 6:01 p.m.

ROLL CALL

Board Directors

County of Monterey	Glenn Church, <i>Vice President</i>
County of Monterey	Luis Alejo, <i>(Alternate)</i>
City of Salinas	Gloria De La Rosa, <i>Alternate Vice President</i>
City of Salinas	Andrew Sandoval
City of Salinas	Jose Luis Barajas
City of Gonzales	Scott Funk <i>(Alternate)</i>
City of Soledad	Evarista Bañuelos <i>(Arrived at 6:04)</i>
City of Greenfield	Marcy Jones
City of King	Robert Cullen

Absent

County of Monterey	Chirstopher M. Lopez
City of Gonzales	Elizabeth Silva

Staff Member Present

Patrick Mathews, General Manager/CAO
Cesar Zuñiga, Assistant General Manager / Operations Manager
Mandy Brooks, Resource Recovery Manager
Brian Kennedy, Engineering and Environmental Compliance Manager
Ray Hendricks, Finance and Administration Manager
Janna Faulk, Resource Recovery Supervisor
Shannon Chaffin, General Legal Counsel
Rosie Ramirez, Administrative Assistant
Erika J. Trujillo, Clerk of the Board

MEETING ANNOUNCEMENTS

(6:02) Clerk of the Board Trujillo announced the availability of translation services via Zoom and in person. No members of the public requested the service.

APPROVAL OF AGENDA (6:03)

Staff Comments: None

Board Discussion: None

Public Comment: None

Motion: Director Sandoval made a motion to approve the agenda as presented.
Director Barajas seconded the motion.

Votes: Motion carried 8,0

Ayes: Alejo (Alt), Barajas, Church, Cullen, De La Rosa, Funk (Alt), Jones, Sandoval

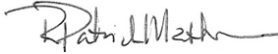
Noes: None

Abstain: None

Absent: Bañuelos, Lopez, Silva

ITEM NO. 1

Agenda Item



General Manager/CAO

R. Santos by E.T.

Authority General Counsel
Approval

GENERAL MANAGER/CAO COMMENTS

(6:04) General Manger/CAO Mathews reminded the Board there is no meeting in July.

DEPARTMENT MANAGER COMMENTS

(6:05) Resource Recovery Manger Brooks reminded the Board of the King City and City of Gonzales Annual Clean Events taking place.

GENERAL LEGAL COUNSEL COMMENTS

(6:05) None

BOARD DIRECTOR COMMENTS

(6:06) Director De La Rosa commented on the 3rd Fiesta Italia Festival taking place in downtown Salinas on Saturday, June 28, 2025. Director Bañuelos commented on Fort Hunter Liggett Freedom Festival taking place on June 28, 2025 and the Fourth of July Event taking place in the City of Soledad.

PUBLIC COMMENT

(6:07) None

CONSENT AGENDA (6:08)

1. Minutes of the May 15, 2025 Meeting.
2. April 2025 Claims and Financial Report.
3. Member and Interagency Activities Report for May 2025.
4. Resolution No. 2025-45 Approving a Professional Services Agreement to SOLV Drilling Industrial Services, LLC for the Johnson Canyon Landfills Gas Well Drilling Services in the Amount of \$70,385.
5. Resolution No. 2025-46 Approving the Professional Services Agreement with Blue Strike Environmental SB 1383 Quarterly Organics Waste Sampling Services in an Amount of \$35,000.
6. Resolution No. 2025-47 Approving the Adjustment to Grants and Capital Improvement Projects Budget for Fiscal Yar 2024-25.
7. Resolution No. 2025-48 Accepting a Grant award from the Monterey Bay Air Resources District's AB 617 Approving a Supplemental Appropriation in the Amount of \$144,364.

Public Comment: None

Board Discussion: None

Motion: Alternate Director Alejo made a motion to approve the consent agenda as presented. Alternate Vice President De La Rosa seconded the motion.

Votes: Motion carried 9,0

Ayes: Alejo (Alt), Bañuelos, Barajas, Church, Cullen, De La Rosa, Funk (Alt), Jones Sandoval

Noes: None

Abstain: None

Absent: Lopez, Silva

PRESENTATION

8. UPDATE ON LITTER ABETMENT AND ILLEGAL DUMPING ACTIVITIES IN MONTEREY COUNTY

(6:09) Resource Recovery Manager Brooks introduced the Monterey County Public Works Director (MCPWD) and the Illegal Dumping and Litter Abatement Task Force (IDALATF) members. The group provided an update on the efforts taking place against illegal dumping and the progress made by presenting the data of tons collected by month between July 2021

and May 2025. The three "E"s that move the IDALATF programs forward, Enforcement, Eradication, and Education were detailed. The group reviewed their future goals.

Public Comment: None

Board Discussion: The Board discussed the presentation.

Motion: None; Informational Only

9. NORTH COUNTY RECYCLING AND TRANSFER STATION UPDATE

(7:09) Engineering and Environmental Compliance Manager Kennedy explained the required steps that have been completed to continue moving forward the North County Transfer Station Project. He provided a detailed update on the status of the permits and/or supporting documents currently in progress. Mr. Kennedy reviewed in detail the four major remaining items, the process that each will require, and the estimated timeline.

Public Comment: None

Board Discussion: The Board discussed the presentation.

Motion: None; Informational Only

FUTURE AGENDA ITEMS (7:21)

10. AGENDA ITEMS – VIEW AHEAD SCHEDULE

CLOSED SESSION

(8:24) Vice President Church invited public comment related to items numbered 11 and 12.

11. Pursuant to **Government Code 54957** to confer with General Manager/CAO Patrick Mathews and Asst. GM/Ops Manager Cesar Zuñiga, concerning the resignation of the Authority's General Counsel and the appointment/employment of General Counsel.

12. Pursuant to **Government Code Section 54957.6** to confer with General Counsel for labor negotiation with SVSWA General Manager/CAO Patrick Mathews.

PUBLIC COMMENT

(8:25) General Counsel Chaffin commented on Item No. 11, assuring the capability of Aleshire & Wynder, LLP in continuing to provide services for the Authority. He also indicated that Roy Santos and The Law Firm of Burke, Williams and Sorensen, LLP would also provide great services and there is no loss for the Authority with either firm.

ADJOURNED

(8:25) Vice President Church adjourned the meeting to Closed Session.

RECONVENE

(8:00) Vice President Church reconvened the meeting to Open Session.

CONSIDERATION

13. CONSIDERATION OF ALTERNATIVES FOR APPOINTMENT OF GENERAL COUNSEL EFFECTIVE JULY 1, 2025, AND OPTIONAL APPROVAL OF A RESOLUTION

(8:01) General Manager/CAO Mathews provided a brief description of the three options the Board has to secure legal counsel.

Public Comment: None

Board Discussion: None

Motion: Director Cullen made a motion to Adopt Reso. No. 2025-49 Approving the Agreement for General Counsel Legal Services with The Law Firm of Burke,

Williams and Sorensen, LLP Effective July 1, 2025, and to retain current General Counsel Roy C. Santos. Director Sandoval seconded the motion.

Votes: Motion carried 9,0
Ayes: Alejo (Alt), Bañuelos, Barajas, Church, Cullen, De La Rosa, Funk (Alt), Jones Sandoval
Noes: None
Abstain: None
Absent: Lopez, Silva

ADJOURNED

Vice President Church adjourned the meeting 8:04 p.m.

APPROVED: _____
Elizabeth Silva, President

Attest: _____
Erika J. Trujillo, Clerk of the Board



Report to the Board of Directors

ITEM NO. 2

Finance and Administration
Manager/Controller/Treasurer

General Manager/CAO

N/A

General Counsel

Date: August 21, 2025
From: C. Ray Hendricks, Finance and Administration Manager
Title: May 2025 Claims and Financial Reports

RECOMMENDATIONS

The Executive Committee recommends acceptance of the May 2025 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of May for a summary of the Authority's financial position as of May 31, 2025. The following are highlights of the Authority's financial activity for the month of May.

Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of May 2025, operating revenues exceeded expenditures by \$725,852.

Revenues (Consolidated Statement of Revenues and Expenditures)

	May Budget	May Actual	Over/(Under)	
Tipping Fees - Solid Waste	1,278,690	1,275,832	(2,858)	-0.2%
Tipping Fees - Diverted Materials	318,063	343,020	24,957	7.8%
Other Revenues	684,708	701,882	17,174	2.5%
Total Revenue	2,281,461	2,320,734	39,273	1.7%

Solid Waste revenues for May were \$2,858 or 0.2% under budgeted amounts. Diverted Material revenues for May were \$24,957 or 7.8% over budgeted amounts. May total revenue was \$39,273 or 1.7% over budgeted amounts.

	Y-T-D Budget	Y-T-D Actual	Over/(Under)	
Tipping Fees - Solid Waste	12,831,857	13,676,139	844,282	6.6%
Tipping Fees - Diverted Materials	3,096,569	4,337,129	1,240,560	40.1%
Other Revenues	8,370,952	8,949,702	578,750	6.9%
Total Revenue	24,299,378	26,962,970	2,663,592	11.0%

Solid Waste revenues year to date as of May were \$844,282 or 6.6% over budgeted amounts. Diverted Material revenues year to date as of May were \$1,240,560 or 40.1%

over budgeted amounts. Year to date total revenue as of May was \$2,663,592 or 11.0% over budgeted amounts.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of May 31, 2025 (91.7% of the fiscal year), year-to-date operating expenditures totaled \$19,765,561. This is 84.4% of the operating budget of \$23,415,000.

Capital Project Expenditures (Consolidated Grant and CIP Expenditures Report)

For the month of May 2025, capital project expenditures totaled \$136,355. \$32,188 was for JR Transfer Station Improvements. \$30,837 was for the North County Transfer Station. \$20,715 was for the CH Postclosure Maintenance. \$20,000 was for the Monterey Bay Area Resources District Grant. \$15,316 was for the LR Postclosure Maintenance.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of May 2025 is attached for review and acceptance. May disbursements totaled \$1,605,413.00 of which \$979,575.32 was paid from the payroll checking account for payroll and payroll related benefits.

The following is a list of vendors paid more than \$50,000 during the month of May 2025.

<u>Vendor</u>	<u>Services</u>	<u>Amount</u>
Southern Counties Lubricants LLC	All Sites Equipment & Vehicle Fuel	\$77,835.96
Salinas Valley Ford Sales	2025 Ford F-150 EV Pick Truck	\$52,192.24

Cash Balances

The Authority's cash position increased by \$596,453.56 during May to \$38,876,006.13. Most of the cash balance is restricted, held in trust, committed, or assigned as shown below. Cash for Capital Improvements and post closure funded from operations is transferred at the beginning of the year. Additionally, cash for debt service principal payments is transferred in July so that the payment can be made in August. While these transfers and payments leave the balance available for operations with a negative balance, profitable operations should improve the balance to a positive amount by the end of the fiscal year.

Restricted by Legal Agreements:	
Johnson Canyon Closure Fund	5,232,938.21
Restricted for Pension Liabilities (115 Trust)	-
State & Federal Grants	131,062.93
BNY - Bond 2022A Payment	-
Funds Held in Trust:	
Central Coast Media Recycling Coalition	143,418.38
Employee Unreimbursed Medical Claims	2,734.16
Committed by Board Policy:	
AB939 Services	714,047.09
Undesignated Fund Balance	-
Designated for Capital Projects Reserve	5,475,938.23
Designated for Environmental Impairment Reserve	3,206,108.06
Designated for Operating Reserve	3,791,621.18
Expansion Fund (South Valley Revenues)	5,223,380.70
Assigned for Post Closure and Capital Improvements	
Crazy Horse Post Closure	703,149.10
Lewis Road Post Closure	216,786.67
Jolon Road Post Closure	13,360.27
Johnson Canyon Post Closure	3,039,360.93
Capital Improvement Projects	8,279,668.55
Available for Operations:	2,702,431.67
Total	<u><u>38,876,006.13</u></u>

ATTACHMENTS

1. May 2025 Consolidated Statement of Revenues and Expenditures
2. May 2025 Consolidated Grant and CIP Expenditures Report
3. May 2025 Checks Issued Report

Salinas Valley Solid Waste Authority
Consolidated Statement of Revenues and Expenditure
For Period Ending May 31, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Revenue Summary</u>							
Tipping Fees - Solid Waste	14,083,100	1,275,832	13,676,139	97.1 %	406,961	0	406,961
Tipping Fees - Diverted Materials	3,393,800	343,020	4,337,129	127.8 %	(943,329)	0	(943,329)
AB939 Service Fee	5,008,400	417,368	4,591,048	91.7 %	417,352	0	417,352
Charges for Services	2,595,000	227,141	2,425,124	93.5 %	169,876	0	169,876
Sales of Materials	140,000	36,303	218,856	156.3 %	(78,856)	0	(78,856)
Gas Royalties	320,000	0	256,087	80.0 %	63,913	0	63,913
Investment Earnings	1,000,000	6,473	1,279,201	127.9 %	(279,201)	0	(279,201)
Rental Income	167,000	14,597	179,386	107.4 %	(12,386)	0	(12,386)
Total Revenue	26,707,300	2,320,733	26,962,970	101.0 %	(255,670)	0	(255,670)
<u>Expense Summary</u>							
Executive Administration	598,400	55,376	431,008	72.0 %	167,392	165	167,227
Administrative Support	562,200	42,738	504,499	89.7 %	57,702	2,512	55,189
Human Resources Administration	335,400	27,701	265,262	79.1 %	70,138	1,802	68,337
Clerk of the Board	219,000	18,727	170,986	78.1 %	48,014	1,966	46,048
Finance Administration	977,800	84,214	806,244	82.5 %	171,556	3,058	168,499
Operations Administration	732,300	67,053	626,719	85.6 %	105,581	1,999	103,581
Resource Recovery	1,430,700	175,506	1,179,128	82.4 %	251,572	1,263	250,309
Marketing	102,600	800	84,111	82.0 %	18,489	9,707	8,782
Public Education	229,300	16,304	178,550	77.9 %	50,750	31,469	19,282
Household Hazardous Waste	1,005,900	63,781	828,820	82.4 %	177,080	657	176,422
C & D Diversion	164,100	12,912	125,541	76.5 %	38,559	0	38,559
Organics Diversion	2,309,000	31,736	1,515,123	65.6 %	793,877	682,079	111,798
Diversion Services	40,000	0	29,040	72.6 %	10,960	0	10,960
JR Transfer Station	904,000	102,313	760,845	84.2 %	143,155	1,598	141,557
JR Recycling Operations	230,600	17,308	196,939	85.4 %	33,661	0	33,661

Salinas Valley Solid Waste Authority
Consolidated Statement of Revenues and Expenditure
For Period Ending May 31, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
ML Transportation Operations	2,255,500	185,803	1,952,234	86.6 %	303,266	2,680	300,585
ML Recycling Operations	580,000	51,412	477,787	82.4 %	102,213	0	102,213
JC Landfill Operations	4,856,800	413,158	4,037,344	83.1 %	819,456	134,025	685,431
JC Recycling Operations	527,300	45,481	442,053	83.8 %	85,247	1,243	84,004
Johnson Canyon ECS	609,400	49,145	497,844	81.7 %	111,556	17,901	93,655
Sun Street ECS	156,200	1,556	133,838	85.7 %	22,362	0	22,362
Debt Service - Interest	381,600	0	381,569	100.0 %	31	0	31
Debt Service - Principal	2,730,000	0	2,730,000	100.0 %	0	0	0
Closure/Post Closure Set-Aside	389,400	34,761	371,729	95.5 %	17,671	0	17,671
Cell Construction Set-Aside	1,087,500	97,098	1,038,348	95.5 %	49,152	0	49,152
Total Expense	23,415,000	1,594,882	19,765,561	84.4 %	3,649,439	894,123	2,755,317
Revenue Over/(Under) Expenses	3,292,300	725,852	7,197,409	218.6 %	(3,905,109)	(894,123)	(3,010,986)

Salinas Valley Solid Waste Authority

Consolidated CIP Expenditure Report

For Period Ending May 31, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Fund 131 - Crazy Horse Post-Closure Fund</u>							
131 9316 CH Corrective Action Program	250,000	0	0	0.0 %	250,000	0	250,000
131 9321 CH Postclosure Maintenance	953,549	20,715	500,400	52.5 %	453,149	11,641	441,508
Total Fund 131 - Crazy Horse Post-Closure	1,203,549	20,715	500,400	41.6 %	703,149	11,641	691,508
<u>Fund 141 - Lewis Road Post-Closure Fund</u>							
141 9403 LR Postclosure Maintenance	444,623	15,316	227,836	51.2 %	216,787	24,639	192,148
Total Fund 141 - Lewis Road Post-Closure F	444,623	15,316	227,836	51.2 %	216,787	24,639	192,148
<u>Fund 161 - Jolon Road Post-Closure Fund</u>							
161 9604 JR Postclosure Maintenance	366,027	9,280	352,667	96.3 %	13,360	3,300	10,060
Total Fund 161 - Jolon Road Post-Closure F	366,027	9,280	352,667	96.3 %	13,360	3,300	10,060
<u>Fund 211 - Grants</u>							
211 9217 Micro Grants for Mattress Collector	10,624	0	8,556	80.5 %	2,068	0	2,068
211 9231 Tire Amnesty 2023-24	46,000	2,108	28,611	62.2 %	17,388	0	17,388
211 9232 SB1383 Local Assistance Grant Prc	676,404	0	448,776	66.3 %	227,627	36,775	190,852
211 9233 Monterey Bay Area Resources Dist	20,000	20,000	20,000	100.0 %	0	0	0
211 9262 CalRecycle - Household Hazardous	60,030	0	26,846	44.7 %	33,184	0	33,184
211 9263 Cal Recycle - 2022-23 CCPP	6,767	0	6,767	100.0 %	0	0	0
211 9264 Cal Recycle - 2023-24 CCPP	22,262	0	7,479	33.6 %	14,783	0	14,783
211 9265 Cal Recycle - 2024-25 CCPP	22,549	0	0	0.0 %	22,549	0	22,549
Total Fund 211 - Grants	864,635	22,108	547,036	63.3 %	317,599	36,775	280,824
<u>Fund 800 - Capital Improvement Projects Fu</u>							
800 9025 Admin Office - Electric Vehicle Cha	260,000	0	0	0.0 %	260,000	0	260,000
800 9101 Equipment Replacement	2,554,275	0	1,235,591	48.4 %	1,318,684	0	1,318,684
800 9105 Concrete Grinding	80,614	0	0	0.0 %	80,614	0	80,614
800 9109 Organics Infrastructure Upgrades	2,500,000	0	2,500,000	100.0 %	0	0	0
800 9214 Organics Program Equipment Repl:	735,733	0	167,058	22.7 %	568,675	0	568,675

Salinas Valley Solid Waste Authority

Consolidated CIP Expenditure Report

For Period Ending May 31, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
800 9234 SB1383 Procurement Requirement	0	0	0	0.0 %	0	0	0
800 9322 North County Transfer Station	265,236	30,837	121,282	45.7 %	143,954	89,669	54,285
800 9501 JC LFG System Improvements	415,245	4,537	213,338	51.4 %	201,907	0	201,907
800 9505 JC Partial Closure	126,129	0	19,974	15.8 %	106,155	0	106,155
800 9506 JC Litter Control Barrier	130,625	0	0	0.0 %	130,625	0	130,625
800 9507 JC Corrective Action	250,000	0	0	0.0 %	250,000	0	250,000
800 9521 JC Entrance Facility	177,622	0	29,074	16.4 %	148,549	23,439	125,110
800 9527 JC Module Engineering and Constr	4,088,756	0	73,954	1.8 %	4,014,803	0	4,014,803
800 9528 Roadway Improvements	1,514,318	1,375	1,493,439	98.6 %	20,879	0	20,879
800 9601 JR Transfer Station Improvements	277,869	32,188	210,725	75.8 %	67,145	81,019	(13,874)
Total Fund 800 - Capital Improvement Proje	13,376,423	68,936	6,064,434	45.3 %	7,311,989	194,126	7,117,863
Total CIP Expenditures	16,255,258	136,355	7,692,373	47.3 %	8,562,884	270,482	8,292,403

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
35932	US BANK CORPORATE PAYMENT SYSTEM	5/8/2025		
	CA Clean Air: MLTS Vehicle Maintenance		64.22	
	SWANA: Ops Admin Memberships		285.00	
	American Airlines: Baggage Fees		80.00	
	Vista Print: RR Office Supplies		48.05	
	Experian: Credit Account Reports		59.95	
	Harbor Freight: RR Department Supplies		81.75	
	Constant Contact: RR Public Outreach		56.00	
	EA Window Tinting: JC Vehicle Maintenance		225.00	
	AT&T: Finance Internet		43.23	
	City of Salinas: Common Area Supplies		189.79	
	Ace Hardware: JRTS Supplies		32.60	
	GFOA: Annual Membership		160.00	
	Signs.com: All Sites Facility Maintenance		1,365.11	
	AT&T: JC Scale Internet		345.62	
	Indeed: HR Recruitments		309.77	
	Monterey Regional Airport: SHRM Conference		108.00	
	Costco: RR Computer Equipment		(327.74)	
	Costco: Replacement Computer Equipment		2,435.73	
	Mike's Pizza: BD Meeting Supplies		315.58	
	Ace Hardware: JRTS Supplies		440.52	
	Lowe's: RR Ed Center Supplies		424.98	
	Harbor Freight: JC Equipment Supplies		163.86	
	CVS: RR School Program Supplies		120.00	
				7,027.02
35933	**Void**	5/8/2025	-	
35934	**Void**	5/8/2025	-	
35935	**Void**	5/8/2025	-	
35936	AIR TOXICS LTD	5/8/2025		
	CH Engineering Services		1,821.50	
				1,821.50
35937	ARAM AND TAVIT KARABETYAN	5/8/2025		
	JC Facility Maintenance		259.88	
	LR Facility Maintenance		69.80	
				329.68
35938	ASBURY ENVIRONMENTAL SERVICES	5/8/2025		
	HHW Hauling & Disposal		137.00	
				137.00
35939	BRYAN EQUIPMENT	5/8/2025		
	JC Equipment Maintenance		459.20	
				459.20
35940	CALIFORNIA FIRE PROTECTION INC	5/8/2025		
	CH Preliminary Hydraulics Calculations		3,000.00	
				3,000.00
35941	CARLON'S FIRE EXTINGUISHER SALES & SERVICE	5/8/2025		
	JR Safety Supplies		104.39	
				104.39

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
35942	CARLOS A CORONA JC Vehicle Maintenance	5/8/2025	200.00	200.00
35943	CLARK PEST CONTROL, INC HHW Exterminator Service	5/8/2025	128.00	128.00
35944	COAST COUNTIES TRUCK & EQUIPMENT CO. ML Vehicle Maintenance	5/8/2025	81.58	81.58
35945	EAST BAY TIRE CO. JC Vehicle Maintenance	5/8/2025	345.45	345.45
35946	Elevator Service Co. of Central California Inc. Common Area Maintenance	5/8/2025	255.00	255.00
35947	ENRIQUE CARRILLO JR. All Sites Vehicle Maintenance	5/8/2025	8,659.32	8,659.32
35948	ERNEST BELL D. JR All Sites Janitorial Services	5/8/2025	4,140.00	4,140.00
35949	F.A.S.T. SERVICES Monthly Board Interpreting Services	5/8/2025	250.00	250.00
35950	FEDEX Ops Adm Overnight Shipment	5/8/2025	213.31	213.31
35951	FRESNO OXYGEN JC Equipment Maintenance	5/8/2025	345.08	345.08
35952	GOLDEN STATE TRUCK & TRAILER REPAIR JC Equipment Maintenance ML Vehicle Maintenance	5/8/2025	221.41 2,645.33	2,866.74
35953	GONZALES ACE HARDWARE All Sites Facility Maintenance	5/8/2025	318.09	318.09
35954	GREEN RUBBER - KENNEDY AG, LP JC Facility Maintenance	5/8/2025	142.54	142.54
35955	KING CITY HARDWARE INC. JR Facility Maintenance JR Vehicle Maintenance	5/8/2025	78.64 3.46	82.10
35956	MISSION LINEN SUPPLY All Sites Uniforms ML Uniforms	5/8/2025	352.25 260.85	613.10
35957	New SV Media Notice Of Public Hearing	5/8/2025	70.29	70.29

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
35958	O'REILLY AUTOMOTIVE STORES, INC. JC Vehicle Maintenance	5/8/2025	39.22	39.22
35959	PROBUILD COMPANY LLC JC Facility Maintenance	5/8/2025	4,652.49	4,652.49
35960	QUINN COMPANY JC Equipment Maintenance	5/8/2025	91.69	91.69
35961	SAN BENITO SUPPLY, CONSTRUCTION, CONCRETE & QUARRY JR Facility Maintenance	5/8/2025	3,585.12	3,585.12
35962	SHARPS SOLUTIONS, LLC HHW Hauling & Disposal	5/8/2025	450.00	450.00
35963	SHUR-CO, LLC ML Vehicle Maintenance	5/8/2025	4,828.50	4,828.50
35964	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	5/8/2025	10,247.86	10,247.86
35965	TELCO BUSINESS SOLUTIONS Monthly Network Support	5/8/2025	304.42	304.42
35966	ULINE, INC. JC Safety Supplies	5/8/2025	2,094.64	2,094.64
35967	VALERIO VARELA JR JC Org Facility Maintenance ML Vehicle Maintenance	5/8/2025	1,200.00 735.00	1,935.00
35968	VALLEY FABRICATION, INC. JC Equipment Maintenance	5/8/2025	103.20	103.20
35969	WHITE CAP, LP JC Facility Maintenance	5/8/2025	67.26	67.26
35970	SALINAS VALLEY FORD SALES F-150 Lightning	5/13/2025	52,192.24	52,192.24
35971	HOME DEPOT All Sites Facility Maintenance	5/15/2025	2,250.77	2,250.77
35972	**Void**	5/15/2025	-	-
35973	A & G PUMPING, INC All Sites Portable Toilets	5/15/2025	643.25	643.25
35974	AGRI-FRAME, INC JC Equipment Maintenance JC Org Equipment Maintenance	5/15/2025	499.29 349.91	849.20

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
35975	AGUSTIN TINAJERO - ESPRIELLA LR Facility Maintenance	5/15/2025	1,500.00	1,500.00
35976	AMERICAN SUPPLY CO. JC Janitorial Supplies	5/15/2025	710.52	710.52
35977	ASBURY ENVIRONMENTAL SERVICES HHW Hauling & Disposal	5/15/2025	144.00	144.00
35978	AT&T SERVICES INC Adm & CAM Telephone	5/15/2025	93.67	93.67
35979	CALIFORNIA LIVE FLOORS, INC, ML Vehicle Maintenance	5/15/2025	506.43	506.43
35980	COAST COUNTIES TRUCK & EQUIPMENT CO. ML Vehicle Maintenance	5/15/2025	67.44	67.44
35981	COMMERCIAL TRUCK COMPANY ML Vehicle Maintenance	5/15/2025	63.92	63.92
35982	CSC OF SALINAS/YUMA JR Facility Maintenance	5/15/2025	145.69	145.69
35983	DATAFLOW BUSINESS SYSTEMS INC. Printer Network Support	5/15/2025	29.39	29.39
35984	EAST BAY TIRE CO. JC Equipment Maintenance	5/15/2025	131.78	131.78
35985	Elkins Earthworks, LLC LR Maintenance Supplies	5/15/2025	8,648.76	8,648.76
35986	ENRIQUE CARRILLO JR. ML & JC Vehicle Maintenance	5/15/2025	6,247.91	6,247.91
35987	GOLDEN STATE TRUCK & TRAILER REPAIR JC Equipment Maintenance ML Vehicle Maintenance	5/15/2025	179.87 2,925.11	3,104.98
35988	GONZALES ACE HARDWARE JC Equipment Maintenance JC Facility Maintenance ML Vehicle Maintenance	5/15/2025	48.93 366.68 43.47	459.08
35989	GONZALES TIRE & AUTO SUPPLY JC Equipment Maintenance JC Facility Maintenance ML Vehicle Maintenance	5/15/2025	663.22 126.99 144.72	934.93

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
35990	GREEN RUBBER - KENNEDY AG, LP JC Facility Maintenance JC Maintenance Supplies JR Facility Maintenance	5/15/2025	835.53 88.83 80.92	1,005.28
35991	J R Miller & Associates, Inc. All Sites Engineering Services	5/15/2025	7,211.50	7,211.50
35992	JT HOSE & FITTINGS All Sites Facility Maintenance	5/15/2025	1,929.81	1,929.81
35993	KING CITY HARDWARE INC. JR Facility Maintenance	5/15/2025	16.30	16.30
35994	MISSION LINEN SUPPLY All Sites Uniforms	5/15/2025	496.11	496.11
35995	MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY SS Monthly Sewer	5/15/2025	40.88	40.88
35996	NEU-SCAPES, INC. Jardin El Sol Maintenance	5/15/2025	200.00	200.00
35997	ODP BUSINESS SOLUTIONS, LLC Adm Office Supplies	5/15/2025	870.69	870.69
35998	O'REILLY AUTOMOTIVE STORES, INC. ML Vehicle Maintenance	5/15/2025	64.55	64.55
35999	PACE ANALYTICAL SERVICES, LLC CH Lab Analysis JC Lab Analysis	5/15/2025	3,837.27 783.20	4,620.47
36000	PACIFIC TRUCK PARTS, INC ML Vehicle Maintenance	5/15/2025	313.47	313.47
36001	PENINSULA MESSENGER LLC All Sites Courier Service	5/15/2025	1,147.00	1,147.00
36002	PRECISION ALARMS & AUTOMATION SOLUTIONS, INC. HHW Alarm Services	5/15/2025	60.00	60.00
36003	PROBUILD COMPANY LLC JC Facility Maintenance	5/15/2025	707.36	707.36
36004	QUINN COMPANY JC Equipment Maintenance	5/15/2025	558.39	558.39
36005	REPUBLIC SERVICES #471 Adm Monthly Trash Service	5/15/2025	96.55	96.55

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
36006	ROSSI BROS TIRE & AUTO SERVICE JR Vehicle Maintenance ML Vehicle Maintenance	5/15/2025	1,230.49 8,796.06	10,026.55
36007	SAN BENITO SUPPLY, CONSTRUCTION, CONCRETE & QUARRY JR Facility Maintenance	5/15/2025	1,305.97	1,305.97
36008	SOUTHERN COUNTIES LUBRICANTS LLC JC Biodiesel Fuel	5/15/2025	628.70	628.70
36009	Southern Counties Oil Co., a CA Limited Partnership JC & JR Fuel	5/15/2025	4,247.40	4,247.40
36010	SPECIALTY DISTRIBUTORS INC. JC Equipment Maintenance	5/15/2025	421.86	421.86
36011	STEVEN M. POUDRIER JC & JR Office Supplies	5/15/2025	234.89	234.89
36012	THE SHERWIN-WILLIAMS CO JC Facility Maintenance	5/15/2025	971.64	971.64
36013	VALERIO VARELA JR JC Org. Facility Maintenance ML Vehicle Maintenance	5/15/2025	8,000.00 900.00	8,900.00
36014	VALLEY FABRICATION, INC. ML Vehicle Maintenance SS Facility Maintenance	5/15/2025	404.23 98.00	502.23
36015	VERIZON CONNECT FLEET USA LLC ML Vehicle Maintenance	5/15/2025	367.95	367.95
36016	VOSTI'S INC JC Equipment Maintenance JR Vehicle Maintenance ML Vehicle Maintenance	5/15/2025	1,105.88 24.62 395.63	1,526.13
36017	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION All Sites Fuel	5/15/2025	4,141.17	4,141.17
36018	Agile Occupational Medicine PC Pre-employment Physicals	5/21/2025	360.00	360.00
36019	AGRI-FRAME, INC JC Org Facility Maintenance	5/21/2025	101.14	101.14
36020	AGUSTIN TINAJERO - ESPRIELLA RR Facility Maintenance	5/21/2025	750.00	750.00
36021	ALESHIRE & WYNDER, LLP Monthly Legal Services	5/21/2025	2,802.20	2,802.20

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
36022	ASBURY ENVIRONMENTAL SERVICES HHW Hauling & Disposal	5/21/2025	137.00	137.00
36023	AT&T SERVICES INC HHW Telephone Service	5/21/2025	37.92	37.92
36024	BLUE STRIKE ENVIRONMENTAL INC Edible Food Recovery Plan	5/21/2025	2,218.50	2,218.50
36025	CDW GOVERNMENT Adm Network Support	5/21/2025	960.00	960.00
36026	CESAR ZUÑIGA Conference Travel - Waste Expo	5/21/2025	604.45	604.45
36027	CITY OF GONZALES Monthly Hosting Fees	5/21/2025	20,833.33	20,833.33
36028	CLARK PEST CONTROL, INC Adm Exterminator Service	5/21/2025	121.00	121.00
36029	COAST COUNTIES TRUCK & EQUIPMENT CO. ML Vehicle Maintenance	5/21/2025	223.81	223.81
36030	CUSG Performance Solutions, LLC Additional Performance Pro Licenses	5/21/2025	58.58	58.58
36031	DOUGLAS NOLAN School Assembly Program	5/21/2025	7,750.00	7,750.00
36032	EDGES ELECTRICAL GROUP, LLC JR Electrical Supplies	5/21/2025	45,774.97	45,774.97
36033	ERIC GARCIA ML & JR Vehicle Maintenance	5/21/2025	1,445.00	1,445.00
36034	ESTELA GUERRERO Flat metal bar for the compost bin system	5/21/2025	36.19	36.19
36035	FEDEX Ops Adm Overnight Shipment	5/21/2025	34.00	34.00
36036	FIRST ALARM Alarm Services	5/21/2025	187.45	187.45
36037	GEOLOGIC ASSOCIATES, INC. Groundwater Monitoring	5/21/2025	7,796.50	7,796.50
36038	GOLDEN STATE TRUCK & TRAILER REPAIR JC Equipment Maintenance ML Vehicle Maintenance	5/21/2025	195.54 2,176.79	2,372.33

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
36039	GONZALES ACE HARDWARE JC Equipment Maintenance Supplies JC Facility Maintenance Supplies	5/21/2025	47.81 101.01	148.82
36040	GRAINGER HHW Facility Maintenance JC Facility Maintenance	5/21/2025	578.77 65.63	644.40
36041	GREEN RUBBER - KENNEDY AG, LP JC Facility Maintenance JC Maintenance Supplies	5/21/2025	314.00 (195.66)	118.34
36042	H & M Gopher Control JC Rodent Control	5/21/2025	11,671.05	11,671.05
36043	HEXAGON TRANSPORTATION CONSULTANTS, INC. Crazy Horse Study TA	5/21/2025	22,000.00	22,000.00
36044	HOPE SERVICES JC Litter Abatement	5/21/2025	8,116.56	8,116.56
36045	Johnny Malpica Lopez Camper Shell for F150 Lightning	5/21/2025	2,988.86	2,988.86
36046	KING CITY HARDWARE INC. JR Facility Maintenance	5/21/2025	20.19	20.19
36047	MICHAEL SILVA Conference Travel - Waste Expo	5/21/2025	281.00	281.00
36048	MISSION LINEN SUPPLY All Sites Uniforms	5/21/2025	352.25	352.25
36049	MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY Common Area Maintenance	5/21/2025	331.76	331.76
36050	NEU-SCAPES, INC. Common Area Maintenance	5/21/2025	800.00	800.00
36051	ONE STOP AUTO CARE V&S AUTO CARE, INC Adm Vehicle Maintenance	5/21/2025	95.26	95.26
36052	PITNEY BOWES - POSTAGE Adm Postage	5/21/2025	31.93	31.93
36053	PROBUILD COMPANY LLC SS Facility Maintenance	5/21/2025	51.12	51.12
36054	PURE WATER BOTTLING Water Service - All Sites	5/21/2025	534.90	534.90

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
36055	QUINN COMPANY JC Equipment Maintenance	5/21/2025	892.16	892.16
36056	R.D. OFFUTT COMPANY JC Equipment Maintenance	5/21/2025	270.24	270.24
36057	RAMON N VALLEJO Livescan pre-employment	5/21/2025	148.00	148.00
36058	ROBERTO DEL REAL JC Portable Toilet	5/21/2025	1,793.70	1,793.70
36059	RRL Enterprises Inc. JC Equipment	5/21/2025	49,903.25	49,903.25
36060	SAUL CARDENAS-IBARRA SVR Reel Videography	5/21/2025	800.00	800.00
36061	SCS FIELD SERVICES All Sites Routine Engineering Services JC Non-Routine Engineering Services	5/21/2025	12,126.77 3,097.00	15,223.77
36062	SOCIAL VOCATIONAL SERVICES, INC. JC Litter Abatement	5/21/2025	6,026.50	6,026.50
36063	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	5/21/2025	33,425.01	33,425.01
36064	STERICYCLE, INC Adm Vehicle Maintenance	5/21/2025	139.56	139.56
36065	TELCO BUSINESS SOLUTIONS Windows 2022 Server Licenses	5/21/2025	5,151.90	5,151.90
36066	The EcoHero Show LLC School Assembly Program	5/21/2025	960.00	960.00
36067	ULINE, INC. JC Office Supplies	5/21/2025	1,363.66	1,363.66
36068	AT&T SERVICES INC JC Telephone Service	5/29/2025	62.61	62.61
36069	AUTOZONE LLC. All Sites Equipment Maintenance Supplies	5/29/2025	1,573.59	1,573.59
36070	**Void**	5/29/2025	-	-
36071	**Void**	5/29/2025	-	-

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
36072	**Void**	5/29/2025	-	-
36073	CALIFORNIA WATER SERVICE All Sites Water Service	5/29/2025	963.65	963.65
36074	COAST COUNTIES TRUCK & EQUIPMENT CO. JR Vehicle Maintenance	5/29/2025	534.84	534.84
36075	COASTAL TRACTOR JC Equipment Maintenance	5/29/2025	323.41	323.41
36076	COMCAST Common Area Maintenance HHW Internet Services	5/29/2025	294.50 127.08	421.58
36077	EAST BAY TIRE CO. JC Equipment Maintenance JC Vehicle Maintenance	5/29/2025	3,730.24 39.88	3,770.12
36078	ERNEST BELL D. JR All Sites Janitorial Services	5/29/2025	4,140.00	4,140.00
36079	FANELLI EQUIPMENT REPAIR JC Equipment Maintenance	5/29/2025	32,941.82	32,941.82
36080	FIRST ALARM JC Alarm Bldg.	5/29/2025	35.00	35.00
36081	GOLDEN STATE TRUCK & TRAILER REPAIR JC Equipment Maintenance	5/29/2025	2,497.91	2,497.91
36082	GONZALES ACE HARDWARE All Sites Facility Maintenance Supplies	5/29/2025	299.03	299.03
36083	**Void**	5/29/2025	-	-
36084	GRAINGER All Sites Facility Maintenance Supplies	5/29/2025	799.97	799.97
36085	GRANITE CONSTRUCTION COMPANY JC Rock for Roads	5/29/2025	4,536.54	4,536.54
36086	GREEN RUBBER - KENNEDY AG, LP JC Facility Maintenance	5/29/2025	54.76	54.76
36087	Hartford Fire Insurance Company Surety Bond	5/29/2025	2,750.00	2,750.00
36088	HOME DEPOT All Sites Facility Maintenance Supplies	5/29/2025	7,835.71	7,835.71

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
36089	**Void**	5/29/2025	-	-
36090	**Void**	5/29/2025	-	-
36091	**Void**	5/29/2025	-	-
36092	JIMENEZ TIRE SERVICE INC. JC Equipment Maintenance ML Vehicle Maintenance	5/29/2025	340.85 45.00	385.85
36093	Johnny Malpica Lopez F150 Truck Improvements	5/29/2025	1,205.30	1,205.30
36094	Jose Gil Hernandez Jr. ML Vehicle Maintenance	5/29/2025	170.00	170.00
36095	JULIO GIL RR Ford Vehicle Graphics	5/29/2025	277.76	277.76
36096	KING CITY HARDWARE INC. JR Facility Maintenance	5/29/2025	104.11	104.11
36097	MARK E. FETZER Workplace Violence Prevention Plan	5/29/2025	1,750.00	1,750.00
36098	MISSION LINEN SUPPLY All Sites Uniforms	5/29/2025	894.47	894.47
36099	ODP BUSINESS SOLUTIONS, LLC All Sites Office Supplies	5/29/2025	1,045.87	1,045.87
36100	PROBUILD COMPANY LLC JC Facility Maintenance	5/29/2025	681.95	681.95
36101	PURE WATER BOTTLING SS Water Service	5/29/2025	63.25	63.25
36102	QUINN COMPANY JC Equipment Maintenance	5/29/2025	760.41	760.41
36103	R.D. OFFUTT COMPANY HHW Equipment Maintenance	5/29/2025	138.91	138.91
36104	REFRIGERATION SUPPLIES DISTRIBUTOR HHW Disposal Supplies	5/29/2025	1,548.94	1,548.94
36105	RJMS CORPORATION HHW Equipment Maintenance	5/29/2025	519.03	519.03

Salinas Valley Solid Waste Authority
Checks Issued Report for 5/1/2025 to 5/31/2025

Check #	Name	Check Date	Amount	Check Total
36106	S. GRONER ASSOCIATES SGA Marketing Contract	5/29/2025	7,920.99	7,920.99
36107	SHARPS SOLUTIONS, LLC HHW Hauling & Disposal	5/29/2025	300.00	300.00
36108	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	5/29/2025	33,534.39	33,534.39
36109	SPECIALTY DISTRIBUTORS INC. JC Equipment Maintenance	5/29/2025	160.11	160.11
36110	TELCO BUSINESS SOLUTIONS Adm & HHW Telephone	5/29/2025	629.44	629.44
36111	THE DON CHAPIN COMPANY, INC. HHW Portable Toilets	5/29/2025	469.58	469.58
36112	ULINE, INC. HHW Safety Supplies	5/29/2025	172.70	172.70
36113	VALERIO VARELA JR JR Vehicle Maintenance ML Vehicle Maintenance	5/29/2025	300.00 1,120.00	1,420.00
36114	VAL'S PLUMBING & HEATING, INC. Admin Building Plumbing Repairs	5/29/2025	5,190.00	5,190.00
36115	VERIZON WIRELESS SERVICES Monthly Internet Service	5/29/2025	190.05	190.05
25-00518-DFT	INTERMEDIA Email Exchange	5/5/2025	514.33	514.33
25-00519-DFT	Amazon Capital Services, Inc All Sites Office and Maintenance Supplies	5/7/2025	4,290.11	4,290.11
25-00537-DFT	PACIFIC GAS AND ELECTRIC COMPANY All Sites CNG Fuel	5/14/2025	340.01	340.01
25-00538-DFT	REPUBLIC SERVICES #471 ML Rent	5/30/2025	17,558.88	17,558.88
25-00542-DFT	Amazon Capital Services, Inc All Sites Office and Maintenance Supplies	5/21/2025	3,318.06	3,318.06
25-00563-DFT	PACIFIC GAS AND ELECTRIC COMPANY All Sites Electrical Services	5/28/2025	26,528.48	26,528.48
Total:				<u>625,837.68</u>
Payroll Disbursements				<u>979,575.32</u>
Grand Total				<u><u>1,605,413.00</u></u>



Report to the Board of Directors

ITEM NO. 3

Finance and Administration
Manager/Controller/Treasurer

General Manager/CAO

N/A

General Counsel

Date: August 21, 2025
From: C. Ray Hendricks, Finance and Administration Manager
Title: June 2025 Claims and Financial Reports

RECOMMENDATIONS

The Executive Committee recommends acceptance of the June 2025 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of June for a summary of the Authority's financial position as of June 30, 2025. The following are highlights of the Authority's financial activity for the month of June.

Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of June 2025, operating revenues exceeded expenditures by \$195,680.

Revenues (Consolidated Statement of Revenues and Expenditures)

	June Budget	June Actual	Over/(Under)	
Tipping Fees - Solid Waste	1,251,243	1,253,120	1,877	0.2%
Tipping Fees - Diverted Materials	297,231	290,864	(6,367)	-2.1%
Other Revenues	989,185	1,145,221	156,036	15.8%
Total Revenue	2,537,659	2,689,205	151,546	6.0%

Solid Waste revenues for June were \$1,877 or 0.2% over budgeted amounts. Diverted Material revenues for June were \$6,367 or 2.1% under budgeted amounts. June total revenue was \$151,546 or 6.0% over budgeted amounts.

	Y-T-D Budget	Y-T-D Actual	Over/(Under)	
Tipping Fees - Solid Waste	14,083,100	14,929,259	846,159	6.0%
Tipping Fees - Diverted Materials	3,393,800	4,627,994	1,234,194	36.4%
Other Revenues	9,230,400	10,094,923	864,523	9.4%
Total Revenue	26,707,300	29,652,176	2,944,876	11.0%

Solid Waste revenues year to date as of June were \$846,159 or 6.0% over budgeted amounts. Diverted Material revenues year to date as of June were \$1,234,194 or 36.4%

over budgeted amounts. Year to date total revenue as of June was \$2,944,876 or 36.4% over budgeted amounts.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of June 30, 2025 (100% of the fiscal year), year-to-date operating expenditures totaled \$22,257,535. This is 95.1% of the operating budget of \$23,415,000.

Capital Project Expenditures (Consolidated Grant and CIP Expenditures Report)

For the month of June 2025, capital project expenditures totaled \$210,738. \$88,969 was for the JC Module Engineering and Construction Project. \$52,115 was for the SB1383 Local Assistance Grant Project. \$26,093 was for the CH Postclosure Maintenance. \$17,999 was for the Tire Amnesty 2023-24 Grant. \$12,000 was for the North County Transfer Station.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of June 2025 is attached for review and acceptance. June disbursements totaled \$1,545,035.14 of which \$715,255.26 was paid from the payroll checking account for payroll and payroll related benefits.

The following is a list of vendors paid more than \$50,000 during the month of June 2025.

<u>Vendor</u>	<u>Services</u>	<u>Amount</u>
Atlas Organics CU11, LLC	April & May Organics Processing	\$312,953.48
Southern Counties Lubricants LLC	All Sites Equipment & Vehicle Fuel	\$75,126.57

Cash Balances

The Authority's cash position increased by \$919,061.47 during June to \$39,795,067.60. Most of the cash balance is restricted, held in trust, committed, or assigned as shown below. Cash for Capital Improvements and post closure funded from operations is transferred at the beginning of the year. Additionally, cash for debt service principal payments is transferred in July so that the payment can be made in August. While these transfers and payments leave the balance available for operations with a negative balance, profitable operations should improve the balance to a positive amount by the end of the fiscal year.

Restricted by Legal Agreements:	
Johnson Canyon Closure Fund	5,241,069.24
Restricted for Pension Liabilities (115 Trust)	-
State & Federal Grants	162,383.69
BNY - Bond 2022A Payment	-
Funds Held in Trust:	
Central Coast Media Recycling Coalition	123,071.00
Employee Unreimbursed Medical Claims	3,276.75
Committed by Board Policy:	
AB939 Services	867,052.36
Undesignated Fund Balance	-
Designated for Capital Projects Reserve	5,475,938.23
Designated for Environmental Impairment Reserve	3,206,108.06
Designated for Operating Reserve	3,791,621.18
Expansion Fund (South Valley Revenues)	5,223,380.70
Assigned for Post Closure and Capital Improvements	
Crazy Horse Post Closure	689,993.58
Lewis Road Post Closure	212,480.73
Jolon Road Post Closure	12,504.69
Johnson Canyon Post Closure	2,828,959.00
Capital Improvement Projects	8,459,872.55
Available for Operations:	3,497,355.84
Total	<u><u>39,795,067.60</u></u>

ATTACHMENTS

1. June 2025 Consolidated Statement of Revenues and Expenditures
2. June 2025 Consolidated Grant and CIP Expenditures Report
3. June 2025 Checks Issued Report

Salinas Valley Solid Waste Authority
Consolidated Statement of Revenues and Expenditure
For Period Ending June 30, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Revenue Summary</u>							
Tipping Fees - Solid Waste	14,083,100	1,253,120	14,929,259	106.0 %	(846,159)	0	(846,159)
Tipping Fees - Diverted Materials	3,393,800	290,864	4,627,994	136.4 %	(1,234,194)	0	(1,234,194)
AB939 Service Fee	5,008,400	417,368	5,008,416	100.0 %	(16)	0	(16)
Charges for Services	2,595,000	241,856	2,666,980	102.8 %	(71,980)	0	(71,980)
Sales of Materials	140,000	21,208	240,064	171.5 %	(100,064)	0	(100,064)
Gas Royalties	320,000	71,627	327,714	102.4 %	(7,714)	0	(7,714)
Investment Earnings	1,000,000	370,276	1,649,477	164.9 %	(649,477)	0	(649,477)
Rental Income	167,000	22,886	202,272	121.1 %	(35,272)	0	(35,272)
Total Revenue	26,707,300	2,689,206	29,652,175	111.0 %	(2,944,875)	0	(2,944,875)
<u>Expense Summary</u>							
Executive Administration	598,400	58,301	489,309	81.8 %	109,091	0	109,091
Administrative Support	566,300	44,457	548,955	96.9 %	17,345	2,800	14,545
Human Resources Administration	335,400	35,496	300,758	89.7 %	34,642	1,079	33,564
Clerk of the Board	219,000	19,222	190,208	86.9 %	28,792	0	28,792
Finance Administration	973,800	78,133	884,377	90.8 %	89,423	336	89,088
Operations Administration	713,700	65,498	692,218	97.0 %	21,482	2,010	19,472
Resource Recovery	1,430,700	150,998	1,330,126	93.0 %	100,574	0	100,574
Marketing	102,600	15,468	99,579	97.1 %	3,021	2,160	861
Public Education	229,300	43,394	221,943	96.8 %	7,357	2,932	4,425
Household Hazardous Waste	995,600	87,949	916,769	92.1 %	78,831	0	78,831
C & D Diversion	170,100	39,460	165,001	97.0 %	5,099	0	5,099
Organics Diversion	2,304,300	691,174	2,206,297	95.7 %	98,003	67,254	30,749
Diversion Services	34,000	0	27,489	80.9 %	6,511	0	6,511
JR Transfer Station	904,000	167,401	928,245	102.7 %	(24,245)	205	(24,450)
JR Recycling Operations	230,600	20,310	217,249	94.2 %	13,351	0	13,351

Salinas Valley Solid Waste Authority
Consolidated Statement of Revenues and Expenditure
For Period Ending June 30, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
ML Transportation Operations	2,270,000	215,958	2,168,192	95.5 %	101,808	3,511	98,297
ML Recycling Operations	573,400	54,972	532,760	92.9 %	40,640	0	40,640
JC Landfill Operations	4,911,900	668,781	4,706,125	95.8 %	205,775	70,466	135,310
JC Recycling Operations	525,700	46,540	488,592	92.9 %	37,108	3,870	33,237
Johnson Canyon ECS	595,000	94,059	591,903	99.5 %	3,097	4,722	(1,625)
Sun Street ECS	142,700	2,785	136,624	95.7 %	6,076	0	6,076
Debt Service - Interest	381,600	0	381,569	100.0 %	31	0	31
Debt Service - Principal	2,730,000	0	2,730,000	100.0 %	0	0	0
Closure/Post Closure Set-Aside	389,400	(202,271)	169,458	43.5 %	219,942	0	219,942
Cell Construction Set-Aside	1,087,500	95,442	1,133,790	104.3 %	(46,290)	0	(46,290)
Total Expense	23,415,000	2,493,525	22,257,535	95.1 %	1,157,465	161,345	996,120
Revenue Over/(Under) Expenses	3,292,300	195,680	7,394,641	224.6 %	(4,102,341)	(161,345)	(3,940,996)

Salinas Valley Solid Waste Authority

Consolidated CIP Expenditure Report

For Period Ending June 30, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Fund 131 - Crazy Horse Post-Closure Fund</u>							
131 9316 CH Corrective Action Program	250,000	0	0	0.0 %	250,000	0	250,000
131 9321 CH Postclosure Maintenance	953,549	26,093	526,493	55.2 %	427,056	7,941	419,115
Total Fund 131 - Crazy Horse Post-Closure F	1,203,549	26,093	526,493	43.7 %	677,056	7,941	669,115
<u>Fund 141 - Lewis Road Post-Closure Fund</u>							
141 9403 LR Postclosure Maintenance	444,623	5,986	233,823	52.6 %	210,800	24,639	186,162
Total Fund 141 - Lewis Road Post-Closure F	444,623	5,986	233,823	52.6 %	210,800	24,639	186,162
<u>Fund 161 - Jolon Road Post-Closure Fund</u>							
161 9604 JR Postclosure Maintenance	366,027	993	353,660	96.6 %	12,367	3,300	9,067
Total Fund 161 - Jolon Road Post-Closure F	366,027	993	353,660	96.6 %	12,367	3,300	9,067
<u>Fund 211 - Grants</u>							
211 9025 Admin Office - Electric Vehicle Char	144,364	0	0	0.0 %	144,364	0	144,364
211 9217 Micro Grants for Mattress Collector	10,624	0	8,556	80.5 %	2,068	0	2,068
211 9231 Tire Amnesty 2023-24	46,000	17,999	48,161	104.7 %	(2,161)	0	(2,161)
211 9232 SB1383 Local Assistance Grant Prc	676,404	52,115	500,891	74.1 %	175,512	6,619	168,893
211 9233 Monterey Bay Area Resources Dist	20,000	0	20,000	100.0 %	0	0	0
211 9262 CalRecycle - Household Hazardous	60,030	0	26,846	44.7 %	33,184	0	33,184
211 9263 Cal Recycle - 2022-23 CCPP	6,767	0	6,767	100.0 %	0	0	0
211 9264 Cal Recycle - 2023-24 CCPP	22,262	735	8,214	36.9 %	14,048	0	14,048
211 9265 Cal Recycle - 2024-25 CCPP	22,549	0	0	0.0 %	22,549	0	22,549
Total Fund 211 - Grants	1,008,999	70,849	619,436	61.4 %	389,563	6,619	382,944
<u>Fund 800 - Capital Improvement Projects Fu</u>							
800 9025 Admin Office - Electric Vehicle Char	115,636	0	0	0.0 %	115,636	0	115,636
800 9101 Equipment Replacement	2,554,275	0	1,235,591	48.4 %	1,318,684	0	1,318,684
800 9105 Concrete Grinding	80,614	0	0	0.0 %	80,614	0	80,614
800 9109 Organics Infrastructure Upgrades	2,500,000	0	2,500,000	100.0 %	0	0	0

Salinas Valley Solid Waste Authority
Consolidated CIP Expenditure Report
For Period Ending June 30, 2025

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
800 9214 Organics Program Equipment Repl	735,733	0	167,058	22.7 %	568,675	0	568,675
800 9234 SB1383 Procurement Requirement	0	0	0	0.0 %	0	0	0
800 9322 North County Transfer Station	265,236	12,000	133,282	50.3 %	131,954	89,669	42,285
800 9501 JC LFG System Improvements	415,245	3,932	217,271	52.3 %	197,974	0	197,974
800 9505 JC Partial Closure	126,129	0	19,974	15.8 %	106,155	0	106,155
800 9506 JC Litter Control Barrier	130,625	0	0	0.0 %	130,625	0	130,625
800 9507 JC Corrective Action	250,000	0	0	0.0 %	250,000	0	250,000
800 9521 JC Entrance Facility	177,622	0	29,074	16.4 %	148,549	23,439	125,110
800 9527 JC Module Engineering and Constr	4,088,756	88,969	162,923	4.0 %	3,925,833	0	3,925,833
800 9528 Roadway Improvements	1,514,318	0	1,493,439	98.6 %	20,879	0	20,879
800 9601 JR Transfer Station Improvements	277,869	1,915	212,640	76.5 %	65,229	0	65,229
Total Fund 800 - Capital Improvement Proj	13,232,059	106,817	6,171,251	46.6 %	7,060,808	113,108	6,947,701
Total CIP Expenditures	16,255,258	210,738	7,904,662	48.6 %	8,350,595	155,607	8,194,988

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36116	ADMANOR, INC CCRMC Monthly Media & Marketing Service	6/5/2025	20,347.38	20,347.38
36117	Agile Occupational Medicine PC Hep B and Tetanus Vaccine	6/5/2025	165.00	165.00
36118	AGRI-FRAME, INC JC Org Facility Maintenance	6/5/2025	10,727.10	10,727.10
36119	ARAM AND TAVIT KARABETYAN JC Equipment Maintenance	6/5/2025	203.17	203.17
36120	ASBURY ENVIRONMENTAL SERVICES HHW Hauling & Disposal	6/5/2025	153.00	153.00
36121	ASSOCIATED HEATING AIR CONDITIONING & SHEETMETAL, INC Common Area Maintenance	6/5/2025	990.00	990.00
36122	AT&T LONG DISTANCE Adm Telephone Service	6/5/2025	41.85	41.85
36123	ATLAS ORGANICS CU11, LLC Monthly Organics Processing	6/5/2025	161,203.39	161,203.39
36124	BLUE STRIKE ENVIRONMENTAL INC Special Event Recycling	6/5/2025	3,168.00	3,168.00
36125	BRYAN EQUIPMENT JC Equipment Maintenance	6/5/2025	21.53	21.53
36126	CALIFORNIA RESOURCE RECOVERY ASSOCIATION CRRRA Registration	6/5/2025	410.00	410.00
36127	CALIFORNIA WATER SERVICE SS Water Service	6/5/2025	288.29	288.29
36128	CDW GOVERNMENT HR Software JC Network Supplies	6/5/2025	63.19 1,653.98	1,717.17
36129	CLARK PEST CONTROL, INC HHW Exterminator Services	6/5/2025	128.00	128.00
36130	COAST COUNTIES TRUCK & EQUIPMENT CO. ML Vehicle Maintenance	6/5/2025	7.76	7.76
36131	DON CHAPIN INC JC Facility Maintenance	6/5/2025	1,626.08	1,626.08
36132	DOUGLAS NOLAN School Assembly Program	6/5/2025	8,000.00	8,000.00

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36133	EAST BAY TIRE CO. JC Equipment Maintenance	6/5/2025	5,272.44	5,272.44
36134	EDUARDO ARROYO JC Facility Maintenance	6/5/2025	15,700.00	15,700.00
36135	EDUARDO ARROYO JC Facility Maintenance	6/5/2025	8,520.00	8,520.00
36136	Environmental Innovations, Inc. SB1383 Outreach and Marketing	6/23/2025	(18,878.76)	(18,878.76)
36136	Environmental Innovations, Inc. SB1383 Outreach and Marketing	6/5/2025	18,878.76	18,878.76
36137	ERIC GARCIA ML & JR Vehicle Maintenance	6/5/2025	1,445.00	1,445.00
36138	ERNEST VARELA ML Vehicle Maintenance	6/5/2025	700.00	700.00
36139	F.A.S.T. SERVICES Monthly Board Interpreting Service	6/5/2025	250.00	250.00
36140	FEDEX Adm Overnight Shipments	6/5/2025	216.04	216.04
36141	FRESNO OXYGEN JC Equipment Maintenance	6/5/2025	85.38	85.38
36142	GOLDEN STATE TRUCK & TRAILER REPAIR All Sites Vehicle Maintenance	6/5/2025	2,539.24	2,539.24
36143	GONZALES ACE HARDWARE All Sites Facility Maintenance Supplies	6/5/2025	230.75	230.75
36144	GRAINGER HHW Facility Maintenance JC Facility Maintenance	6/5/2025	102.34 33.34	135.68
36145	GRANITE CONSTRUCTION COMPANY JC Improvements	6/5/2025	3,932.35	3,932.35
36146	GRANITE ROCK CO/PAVEX JC Facility Maintenance	6/5/2025	529.86	529.86
36147	GREEN RUBBER - KENNEDY AG, LP JC Maintenance Supplies	6/5/2025	304.49	304.49
36148	GUARDIAN SAFETY AND SUPPLY, LLC HHW Safety Supplies	6/5/2025	3,105.43	3,105.43

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36149	JT HOSE & FITTINGS JC Equipment Maintenance ML Vehicle Maintenance	6/5/2025	38.27 113.99	152.26
36150	JULIO GIL ML Vehicle Maintenance	6/5/2025	513.15	513.15
36151	KING CITY HARDWARE INC. JR Facility Maintenance	6/5/2025	14.13	14.13
36152	MISSION LINEN SUPPLY All Sites Uniforms	6/5/2025	646.53	646.53
36153	MPA Welding, Inc. JC Equipment & Vehicle Maintenance	6/5/2025	3,294.95	3,294.95
36154	ODP BUSINESS SOLUTIONS, LLC All Sites Office Supplies	6/5/2025	1,904.92	1,904.92
36155	ONE STOP AUTO CARE V&S AUTO CARE, INC Adm Vehicle Maintenance	6/5/2025	159.95	159.95
36156	O'REILLY AUTOMOTIVE STORES, INC. ML Vehicle Maintenance	6/5/2025	32.27	32.27
36157	PACE ANALYTICAL SERVICES, LLC CH Lab Analysis	6/5/2025	278.56	278.56
36158	PROBUILD COMPANY LLC JC Facility Maintenance	6/5/2025	5,141.49	5,141.49
36159	QUINN COMPANY JC Equipment Maintenance JC Org. Equipment Maintenance	6/5/2025	6,154.26 137.14	6,291.40
36160	REFRIGERATION SUPPLIES DISTRIBUTOR HHW Disposal Supplies	6/5/2025	200.00	200.00
36161	Ruth Maria Milla-Leon CH Maintenance Supplies	6/5/2025	654.19	654.19
36162	SALINAS NEWSPAPERS, INC. Public Notice: NOA & Janitorial Services	6/5/2025	387.36	387.36
36163	SAN BENITO SUPPLY, CONSTRUCTION, CONCRETE & QUARRY JC Facility Maintenance	6/5/2025	3,668.64	3,668.64
36164	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	6/5/2025	9,719.01	9,719.01
36165	STEVEN M. POUDRIER All Sites Supplies & Materials	6/5/2025	289.51	289.51

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36166	TELCO BUSINESS SOLUTIONS Network Support	6/5/2025	245.35	245.35
36167	Two Way Direct, Inc. JC Safety Supplies	6/5/2025	1,616.71	1,616.71
36168	VALERIO VARELA JR JC Equipment Maintenance ML Vehicle Maintenance	6/5/2025	1,200.00 2,600.00	3,800.00
36169	WHITE CAP, LP JC Facility Maintenance	6/5/2025	322.10	322.10
36170	US BANK CORPORATE PAYMENT SYSTEM Stonie's Restaurant: Admin EE Appreciation AGA - Training Registration Foam Noodles: MLTS Vehicle Supplies Vistaprint: Ops Admin Supplies Vistaprint: Admin Office Supplies Office Depot: Ops Admin Supplies Smart & Final: RR Supplies CSMFO: Chapter Meeting Harbor Freight: JC Equipment Maintenance Constant Contact: RR Public Outreach Harbor Freight: JC Maintenance Supplies Perfect Water: CHLF Supplies Harbor Freight: RR Supplies La Plaza Bakery: GM EE Appreciation Smart & Final: GM EE Appreciation Certus Fusion Training: HHW Training La Plaza Bakery: HR Recruitment Supplies AT&T: 126 SS Internet Services Indeed: HR Recruitments West Gate LV: WasteExpo 2025 West Gate LV: WasteCon 2025 Mountain Mikes: Ops Admin EE Appreciation Village Restaurant: RR Youth Council Luigi's: Ops EE Appreciation SWANA: Ops Admin Membership Juniper Systems: CHLF Supplies UPS Store: Admin Office Supplies Smart & Final: Admin Office Supplies San Jose Airport: WasteCon Expo 2025 Dollar Tree: RR Supplies El Charito: EE Appreciation El Charito: EE Appreciation Pet Smart: RR Supplies El Charito: Ops EE Appreciation Felt Right: RR Ed Center Supplies Amazon: Subscription Refund Costco: HR & JC Office Supplies Costco: HR & JC Office Supplies Costco: BD Meeting Supplies	6/11/2025	248.87 250.00 591.00 52.42 52.42 513.46 14.40 50.00 142.01 56.00 98.02 212.35 50.68 106.89 24.40 248.95 97.17 345.62 266.94 391.13 391.13 165.46 300.96 108.12 285.00 112.53 15.00 17.27 54.00 27.41 103.58 431.89 27.29 143.97 997.89 (507.18) 1,272.73 1,272.74 1,004.59	

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
	Baudville: EE Appreciation		921.36	
	Safeway: RR Youth Council Supplies		37.80	
	Walmart: BD Meeting Supplies		987.23	
	Bearing Engineering: JC Organics Equipment		697.56	
	CA Air Resources Board: MLTS Vehicles		32.11	
	Harbor Freight: RR Supplies		25.28	
	Microsoft: Ops Admin Software		99.00	
	Keen Footwear: RR Supplies		174.80	
				13,012.25
36171	**Void**	6/11/2025	-	-
36172	**Void**	6/11/2025	-	-
36173	**Void**	6/11/2025	-	-
36174	**Void**	6/11/2025	-	-
36175	**Void**	6/11/2025	-	-
36176	ADVANCED CHEMICAL TRANSPORT, INC. HHW Hauling & Disposal	6/12/2025	16,334.97	16,334.97
36177	Agile Occupational Medicine PC Pre-employment exam LR	6/12/2025	175.00	175.00
36178	AGRI-FRAME, INC ML Vehicle Maintenance JC Facility Maintenance ML Vehicle Maintenance	6/12/2025	153.08 1,875.94 158.21	2,187.23
36179	AT&T SERVICES INC HHW Telephone Service	6/12/2025	73.13	73.13
36180	ATLAS ORGANICS CU11, LLC Monthly Organics Processing	6/12/2025	151,750.09	151,750.09
36181	CALIFORNIA RESOURCE RECOVERY ASSOCIATION CRRRA Sponsorship - Platinum	6/12/2025	8,000.00	8,000.00
36182	CLARK PEST CONTROL, INC All Sites Pest Control	6/12/2025	385.00	385.00
36183	CORE & MAIN LP JC Maintenance Supplies	6/12/2025	5,032.08	5,032.08
36184	CSC OF SALINAS/YUMA JC Equipment Maintenance	6/12/2025	11.49	11.49

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36185	Elevator Service Co. of Central California Inc. Common Area Maintenance	6/12/2025	255.00	255.00
36186	ERIC GARCIA ML & JR Vehicle Maintenance	6/12/2025	1,360.00	1,360.00
36187	GOLDEN STATE TRUCK & TRAILER REPAIR ML Vehicle Maintenance	6/12/2025	1,285.47	1,285.47
36188	GONZALES ACE HARDWARE JC Facility Maintenance	6/12/2025	100.96	100.96
36189	GONZALES TIRE & AUTO SUPPLY JC Equipment Maintenance ML Vehicle Maintenance	6/12/2025	738.99 (12.18)	726.81
36190	GRANITE CONSTRUCTION COMPANY JC Facility Maintenance	6/12/2025	1,660.59	1,660.59
36191	GRANITE ROCK CO/PAVEX Ed Center base rock JC Facility Maintenance	6/12/2025	2,016.24 1,268.72	3,284.96
36192	GREEN RUBBER - KENNEDY AG, LP JC Maintenance Supplies	6/12/2025	495.50	495.50
36193	GREEN VALLEY INDUSTRIAL SUPPLY, INC ML Vehicle Maintenance	6/12/2025	84.87	84.87
36194	HERC RENTALS INC. JC Equipment Rental	6/12/2025	1,070.48	1,070.48
36195	HEXAGON TRANSPORTATION CONSULTANTS, INC. CH TA Study	6/12/2025	12,000.00	12,000.00
36196	Jaena Jolie Serrano Youth Council Stipend	6/12/2025	500.00	500.00
36197	Jenny De La Cruz Robles Youth Council Stipend	6/12/2025	500.00	500.00
36198	Jose Gil Hernandez Jr. JC Vehicle Maintenance	6/12/2025	170.00	170.00
36199	JULIAN THOMAS BRANDT Youth Council Stipend	6/12/2025	250.00	250.00
36200	LS&G Electrical Contractors, Inc. JR Facility Maintenance	6/12/2025	270.00	270.00
36201	Mario Pineda 2020 Ram Body Repair	6/12/2025	3,067.00	3,067.00

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36202	MISSION LINEN SUPPLY All Sites Uniforms	6/12/2025	977.87	977.87
36203	NEU-SCAPES, INC. Admin Building Landscaping Jardin El Sol Gardens	6/12/2025	550.00 200.00	750.00
36204	NORTH MONTEREY COUNTY UNIFIED SCHOOL DISTRICT Bus Tour Grant	6/12/2025	431.75	431.75
36205	ODP BUSINESS SOLUTIONS, LLC All Sites Office Supplies	6/12/2025	977.63	977.63
36206	ONE STOP AUTO CARE V&S AUTO CARE, INC RR Vehicle Maintenance	6/12/2025	106.15	106.15
36207	O'REILLY AUTOMOTIVE STORES, INC. JC Equipment Maintenance ML Vehicle Maintenance	6/12/2025	39.22 64.54	103.76
36208	PACIFIC AG RENTALS, LLC Refund Credit Balance	6/12/2025	455.40	455.40
36209	PACIFIC TRUCK PARTS, INC JC Equipment Maintenance	6/12/2025	32.36	32.36
36210	PENINSULA MESSENGER LLC All Sites Courier Services	6/12/2025	1,147.00	1,147.00
36211	PITNEY BOWES - POSTAGE Adm Postage	6/12/2025	20.01	20.01
36212	PITNEY BOWES GLOBAL Adm Postage Lease	6/12/2025	424.29	424.29
36213	PRECISION ALARMS & AUTOMATION SOLUTIONS, INC. Adm Bldg. Alarm Services HHW Alarm Services	6/12/2025	51.74 60.00	111.74
36214	PROBUILD COMPANY LLC JC Facility Maintenance	6/12/2025	4,081.73	4,081.73
36215	PURE WATER BOTTLING Adm Water Service	6/12/2025	115.75	115.75
36216	QUINN COMPANY JC Equipment Maintenance	6/12/2025	2,213.80	2,213.80
36217	RAMON N VALLEJO Livescan Fingerprinting	6/12/2025	74.00	74.00

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36218	REPUBLIC SERVICES #471 Monthly Trash Services	6/12/2025	96.55	96.55
36219	Reuben Phillip Zamora Youth Council Stipend	6/12/2025	500.00	500.00
36220	RJMS CORPORATION HHW Equipment Maintenance	6/12/2025	874.20	874.20
36221	ROBERTO DEL REAL JC Portable Toilet	6/12/2025	1,435.00	1,435.00
36222	ROSSI BROS TIRE & AUTO SERVICE JC Vehicle Maintenance	6/12/2025	237.75	237.75
36223	SALINAS CITY ELEMENTARY SCHOOL DISTRICT Bus Tour Grant - Los Padres School	6/12/2025	491.40	491.40
36224	SALINAS CITY ELEMENTARY SCHOOL DISTRICT Bus Tour Grant - Monterey Park School	6/12/2025	546.00	546.00
36225	SALINAS CITY ELEMENTARY SCHOOL DISTRICT Bus Tour Grant - Los Padres School	6/12/2025	511.20	511.20
36226	SALINAS CITY ELEMENTARY SCHOOL DISTRICT Bus Tour Grant - Monterey Park School	6/12/2025	546.00	546.00
36227	SONSRAY MACHINERY LLC JC Org Equipment Maintenance	6/12/2025	762.80	762.80
36228	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	6/12/2025	15,557.73	15,557.73
36229	Southern Counties Oil Co., a CA Limited Partnership JC & JR Fuel	6/12/2025	7,107.73	7,107.73
36230	STERICYCLE, INC Adm Shredding Services	6/12/2025	139.56	139.56
36231	STEVEN DANIEL BRANDT Youth Council Stipend	6/12/2025	250.00	250.00
36232	TY CUSHION TIRE, LLC JC Org Equipment Maintenance	6/12/2025	17,397.25	17,397.25
36233	VERIZON CONNECT FLEET USA LLC ML Vehicle Maintenance	6/12/2025	383.23	383.23
36234	VOSTI'S INC All Sites Equipment Maintenance	6/12/2025	2,539.51	2,539.51

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36235	AGUSTIN TINAJERO - ESPRIELLA Ed Center Maintenance Services LR & CH Facility Maintenance	6/18/2025	3,750.00 6,000.00	9,750.00
36236	ASBURY ENVIRONMENTAL SERVICES HHW Hauling & Disposal	6/18/2025	161.00	161.00
36237	BECKS SHOES AND REPAIR HHW Safety Supplies JC Safety Supplies	6/18/2025	465.25 1,171.29	1,636.54
36238	BLUE STRIKE ENVIRONMENTAL INC Edible Recovery Phase 4 LAGP2 Grant Program - April 2025 LAGP2 Grant Program - May 2025 LAGP2 Marketing Project - April 2025	6/18/2025	2,398.00 3,614.87 2,622.22 5,228.43	13,863.52
36239	BRYAN EQUIPMENT JC Equipment Maintenance	6/18/2025	517.11	517.11
36240	CALIFORNIA WATER SERVICE SS Water Service	6/18/2025	260.43	260.43
36241	CDW GOVERNMENT HR Scanners (2) JC Special Dep. Supplies	6/18/2025	782.08 461.36	1,243.44
36242	CESAR ZUÑIGA Roofing Materials for SWT office at JC	6/18/2025	3,318.04	3,318.04
36243	COAST COUNTIES TRUCK & EQUIPMENT CO. ML Vehicle Maintenance	6/18/2025	221.79	221.79
36244	COMCAST HHW Internet Services	6/18/2025	127.08	127.08
36245	COMMERCIAL TRUCK COMPANY ML Vehicle Maintenance	6/18/2025	321.55	321.55
36246	DATAFLOW BUSINESS SYSTEMS INC. Adm Copier Maintenance	6/18/2025	26.05	26.05
36247	EAST BAY TIRE CO. JC Equipment Maintenance	6/18/2025	1,273.16	1,273.16
36248	FIRST ALARM Adm Alarm Services	6/18/2025	35.00	35.00
36249	GOLDEN STATE TRUCK & TRAILER REPAIR JC Equipment Maintenance ML Vehicle Maintenance	6/18/2025	829.00 4,468.48	5,297.48

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36250	GONZALES ACE HARDWARE JC Facility Maintenance JC Office Supplies	6/18/2025	343.31 83.68	426.99
36251	GRANITE ROCK CO/PAVEX Ed Center Supplies JC Facility Maintenance	6/18/2025	1,921.71 934.52	2,856.23
36252	GUARDIAN SAFETY AND SUPPLY, LLC HHW Safety Supplies JR Safety Supplies	6/18/2025	927.74 105.38	1,033.12
36253	JT HOSE & FITTINGS ML Vehicle Maintenance	6/18/2025	20.25	20.25
36254	JULIO GIL RR: Ed Center Building Wrap	6/18/2025	3,296.80	3,296.80
36255	KING CITY HARDWARE INC. JR Facility Maintenance	6/18/2025	35.42	35.42
36256	MISSION LINEN SUPPLY JR Uniforms ML Uniforms	6/18/2025	74.15 154.10	228.25
36257	ODP BUSINESS SOLUTIONS, LLC Adm Office Supplies	6/18/2025	793.24	793.24
36258	Pacific Valley Door & Window, Inc. JC Facility Maintenance	6/18/2025	1,267.30	1,267.30
36259	PROBUILD COMPANY LLC JC Facility Maintenance	6/18/2025	7,823.05	7,823.05
36260	QUINN COMPANY JC Equipment Maintenance	6/18/2025	1,039.98	1,039.98
36261	R.D. OFFUTT COMPANY HHW Equipment Maintenance JC Equipment Maintenance	6/18/2025	23.19 52.78	75.97
36262	REFRIGERATION SUPPLIES DISTRIBUTOR HHW Disposal Supplies	6/18/2025	32.36	32.36
36263	SCS FIELD SERVICES All Sites Routine Engineering Services CH Engineering Services	6/18/2025	6,096.83 6,029.94	12,126.77
36264	SOCIAL VOCATIONAL SERVICES, INC. JC Janitorial Services	6/18/2025	6,257.50	6,257.50

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36265	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	6/18/2025	31,103.01	31,103.01
36266	ULINE, INC. JC Supplies & Materials	6/18/2025	4,014.94	4,014.94
36267	VALERIO VARELA JR JC & ML Vehicle & Facility Maintenance ML Vehicle Maintenance	6/18/2025	8,075.00 200.00	8,275.00
36268	VALLEY FABRICATION, INC. SS Facility Maintenance	6/18/2025	154.92	154.92
36269	ADVANCED CHEMICAL TRANSPORT, INC. HHW Hauling & Disposal	6/25/2025	13,692.71	13,692.71
36270	ALESHIRE & WYNDER, LLP Monthly Legal Services	6/25/2025	3,405.30	3,405.30
36271	ASBURY ENVIRONMENTAL SERVICES HHW Hauling & Disposal	6/25/2025	322.00	322.00
36272	AT&T SERVICES INC Adm & CAM Telephone Service JC Telephone Service	6/25/2025	93.19 61.82	155.01
36273	AUTOZONE LLC. All Sites Equipment Maintenance Supplies	6/25/2025	970.78	970.78
36274	**Void**	6/25/2025	-	-
36275	BLUE STRIKE ENVIRONMENTAL INC LAGP2 Marketing Project - May 2025	6/25/2025	10,882.41	10,882.41
36276	BRYAN EQUIPMENT JC Equipment Maintenance	6/25/2025	982.01	982.01
36277	CALIFORNIA WATER SERVICE JR Water Service	6/25/2025	267.60	267.60
36278	CDW GOVERNMENT Network Support	6/25/2025	2,654.60	2,654.60
36279	CLARK PEST CONTROL, INC HHW Exterminator Services	6/25/2025	128.00	128.00
36280	COAST COUNTIES TRUCK & EQUIPMENT CO. ML Vehicle Maintenance	6/25/2025	58.72	58.72
36281	COMMERCIAL TRUCK COMPANY JC Equipment Maintenance	6/25/2025	320.91	320.91

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36282	CON-WAL, INC. JC Special Dept Supplies	6/25/2025	20,332.60	20,332.60
36283	Environmental Innovations, Inc. SB1383 Outreach and Marketing	6/25/2025	11,276.88	11,276.88
36284	ERIC GARCIA ML & JR Vehicle Maintenance	6/25/2025	1,360.00	1,360.00
36285	FRESNO OXYGEN JC Equipment Maintenance	6/25/2025	414.06	414.06
36286	GOLDEN STATE TRUCK & TRAILER REPAIR JR Vehicle Maintenance ML Vehicle Maintenance	6/25/2025	56.77 1,709.61	1,766.38
36287	GONZALES ACE HARDWARE JC Facility Maintenance JC Maintenance Supplies	6/25/2025	7.17 12.59	19.76
36288	GRANITE ROCK CO/PAVEX JC Facility Maintenance	6/25/2025	10.38	10.38
36289	GREEN RUBBER - KENNEDY AG, LP JC Maintenance Supplies JC Org Equipment Maintenance	6/25/2025	153.61 4,753.58	4,907.19
36290	HOPE SERVICES JC Litter Abatement	6/25/2025	6,477.81	6,477.81
36291	KING CITY HARDWARE INC. JR Facility Maintenance	6/25/2025	9.32	9.32
36292	LANDSCAPE MAINTENANCE OF AMERICA RR Litter Abatement	6/25/2025	325.00	325.00
36293	MISSION LINEN SUPPLY JR Uniforms	6/25/2025	74.15	74.15
36294	ODP BUSINESS SOLUTIONS, LLC Adm Office Supplies	6/25/2025	606.33	606.33
36295	PACE ANALYTICAL SERVICES, LLC JC Org Lab Analysis	6/25/2025	275.00	275.00
36296	PARADIGM SOFTWARE, LLC Adm Network Support	6/25/2025	495.00	495.00
36297	PROBUILD COMPANY LLC JC Facility Maintenance JC Office Supplies	6/25/2025	4,713.81 50.07	4,763.88

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36298	PURE WATER BOTTLING JC Water Service JR Water Service	6/25/2025	171.25 103.39	274.64
36299	QUINN COMPANY JC Equipment Maintenance	6/25/2025	2,572.44	2,572.44
36300	R.D. OFFUTT COMPANY JC Equipment Maintenance	6/25/2025	185.21	185.21
36301	RETURNS R US, INC. HHW Hauling & Disposal	6/25/2025	300.00	300.00
36302	ROSSI BROS TIRE & AUTO SERVICE RR Vehicle Maintenance	6/25/2025	475.45	475.45
36303	SALINAS NEWSPAPERS, INC. Public Notice: Waste Study	6/25/2025	501.50	501.50
36304	SCS FIELD SERVICES All Sites Routine Engineering Services JC Biodiesel Fuel	6/25/2025	2,049.54 3,990.69	6,040.23
36305	SHARPS SOLUTIONS, LLC HHW Hauling & Disposal	6/25/2025	500.00	500.00
36306	SONSRAY MACHINERY LLC JC Equipment Maintenance JC Org Equipment Maintenance	6/25/2025	(53.63) 82.50	28.87
36307	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	6/25/2025	18,746.82	18,746.82
36308	THE DON CHAPIN COMPANY, INC. ML Portable Toilets	6/25/2025	469.58	469.58
36309	VALERIO VARELA JR HHW Facility Maintenance ML Facility Maintenance	6/25/2025	300.00 400.00	700.00
36310	VALLEY FABRICATION, INC. JC Facility Maintenance	6/25/2025	260.29	260.29
36311	VAL'S PLUMBING & HEATING, INC. Common Area Maintenance	6/25/2025	1,994.90	1,994.90
36312	Vasquez Fabrication, Inc. JC Equipment Maintenance	6/25/2025	382.50	382.50
36313	VERIZON WIRELESS SERVICES Monthly Internet Service	6/25/2025	190.05	190.05

Salinas Valley Solid Waste Authority
Checks Issued Report for 6/1/2025 to 6/30/2025

Check #	Name	Check Date	Amount	Check Total
36314	WESTERN TRAILER COMPANY ML Vehicle Maintenance	6/25/2025	1,389.41	1,389.41
36315	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION All Sites Fuel	6/25/2025	4,091.57	4,091.57
25-00565-DFT	Amazon Capital Services, Inc All Sites Facility Supplies	6/5/2025	6,125.77	6,125.77
25-00584-DFT	PACIFIC GAS AND ELECTRIC COMPANY CNG Fuel	6/10/2025	171.10	171.10
25-00585-DFT	Amazon Capital Services, Inc JCLF Department Supplies	6/11/2025	1,041.40	1,041.40
25-00587-DFT	INTERMEDIA Email Exchange	6/10/2025	532.18	532.18
	Total:			<u>829,779.88</u>
	Payroll Disbursements			<u>715,255.26</u>
	Grand Total			<u><u>1,545,035.14</u></u>



Report to the Board of Directors

Date: August 21, 2025

From: Mandy Brooks, Resource Recovery Manager

Title: Member and Interagency Activities Report for June & July 2025

ITEM NO. 4

N/A

Finance and Administration
Manager/Controller/Treasurer

General Manager/CAO

N/A

Authority General Counsel

RECOMMENDATION

Staff recommends that the Board accept this item. The report is intended to keep the Board apprised of activities and communications with member agencies and regulators.

STRATEGIC PLAN RELATIONSHIP

This agenda item is in alignment with one of the Board's goals from the 2024 Strategic Planning Priority setting process.

- "High-quality Community Engagement": Continue to deliver the public education strategy.

The Authority provides a wide array of recycling and waste recovery services and programs to the public including local businesses, schools, multifamily complexes and participates in numerous community events and cleanups. Providing monthly reports highlighting these activities ensures that the strategic goal is being met.

FISCAL IMPACT

This agenda item is a routine operational item and does not have a direct budget impact.

DISCUSSION & ANALYSIS

Monterey County Environmental Health Bureau (Local Enforcement Agency - LEA)

Johnson Canyon Landfill & Composting Facility: The monthly inspections for the Johnson Canyon Landfill and Composting Facility were conducted on June 24 and July 30 No violations or areas of concern were noted during the inspections.

Jolon Road Transfer Station: The monthly inspections for Jolon Road Transfer Station were conducted in June and on July 25 with no violations or areas of concern noted during the inspections.

Gonzales Clothing Closet

- The Clothing Closet continues to be open Tuesdays & Wednesdays from 2pm - 4pm and Thursdays from 1pm - 3pm at the Mission Annex located on 4th and Day Streets.

Q2 CY 2025	# Volunteers	Hours	# Clothing Items Dist.	# Families Served	# Family Members
April	4	110	1,023	67	299
May	3	85	519	48	200
June	4	67	440	39	155
Q2 2025 TOTALS	3.7 (avg)	262	1,982	154	654

Q3 CY 2025	# Volunteers	Hours	# Clothing Items Dist.	# Families Served	# Family Members
July	4	106	728	54	221
Aug	-	-	-	-	-
Sept	-	-	-	-	-
Q3 2025 TOTALS	4	106	728	54	221

Cleanup Events

The 2025 hauler community cleanup schedule for all member agencies areas are included in the event list below. Four (4) clean up events conducted in June and the results of three (3) are listed in the table below. The results from the Salinas District 6 event on June 21st will be included once the data is available.

Date	Location	Hauler/ Volunteer Group	Trash (tons)	Recycling (tons)	ABOP Materials (collected by SVR)	Diversion %
June 7	Aromas	WM	10.3	8.3	1.3 tons	44%
June 21	King City	WM	10.1	8.5	n/a	46%
June 28	Gonzales	TCD	6.6	9.8	1.1 tons	60%

HHW Mobile Collection Events: The fourth and final Household Hazardous Waste (HHW) Grant-funded Mobile Collection event was held on Sat. June 21 from 8am – 11am at the Salinas Valley Fairgrounds in King City in conjunction with WM's community cleanup event. Twenty-eight (28) reservations were made prior, but 30 cars came through during the event. Results from this event are listed below.

Date	Location	Agency/ Hauler	# of Cars served	Top HHW Materials Collected	Total Weight
June 21	King City	SVR/Clean Earth	30	Paint, Aerosols, & Motor Oil	2,485 lbs. or 1.24 tons

FY 2024-25 Current & Future Events with SVR Staff Participation

Gonzales:	10/18/25	Cleanup Event & ABOP Collection, La Gloria Elementary School
Greenfield:	09/06/25	Cleanup Event & ABOP Collection, Public Works Yard
King City:	11/01/25	Cleanup Event & ABOP Collection, SV Fairgrounds
Salinas:	08/16/25	District 3 Cleanup Event
	09/13/25	Composting Workshop & Giveaway, Natividad Creek Park
	09/27/25	District 2 Cleanup Event
	10/11/25	District 4 Cleanup Event
	10/18/25	Composting Workshop & Giveaway, Jardin el Sol, 126 Sun St.
	11/08/25	District 5 Cleanup Event
Soledad:	08/10/25	Booth at Soledad Fiesta Day
	09/27/25	Cleanup Event & ABOP Collection, Soledad High School
Mo County:	08/06/25	San Ardo Cleanup & ABOP Collection, Main St & Jolon Rd
	08/14/25	Recycling Presentation, Prunedale Grange Hall
	09/13/25	Prunedale Cleanup & ABOP Collection, Grange Parking Lot
	11/08/25	Pajaro Cleanup & ABOP Collection, 499 Salinas Rd

BACKGROUND

The monthly Interagency Activities Report was established in 2014 to keep the Board appraised of communications with member agencies and regulators and to increase public access, involvement, and awareness of Salinas Valley Recycles activities. The report has evolved over the years to also include a current and future event list to inform Board members and the public of community events and hauler cleanups occurring in each member agency's service area.

ATTACHMENT(S) None



Report to the Board of Directors

ITEM NO. 5

Finance and Administration Manager/
Controller/Treasurer

General Manager/CAO

N/A

Authority Legal Counsel

Date: August 21, 2025
From: C. Ray Hendricks, Finance and Administration Manager
Title: June 2025 Quarterly Investments Report

RECOMMENDATION

The Executive Committee recommends that the Board accepts the June 2025 Quarterly Investments Report.

The investment policy requires that the treasurer render an investment report to the Board of Directors at the first regular Board Meeting occurring after the end of each calendar quarter.

STRATEGIC PLAN RELATIONSHIP

This agenda item is a routine operational item and does not relate to the Authority's strategic plan.

FISCAL IMPACT

None

DISCUSSION & ANALYSIS

The vast majority, \$37,000,931.03 (92.98%), of the Authority's investment portfolio is invested in the State's Local Agency Investment Fund (LAIF). For the month ended June 30, 2025, the LAIF effective yield was 4.269%. LAIF is invested as part of the State's Pooled Money Investment Account (PMIA) with a total of \$166.7 Billion as of May 31, 2025. The Authority's LAIF investment of \$37,000,931.03 represents .022% of the PMIA. Attached is a summary of the PMIA portfolio as of July 9, 2025.

ATTACHMENT(S)

1. June 30, 2025 Cash and Investments Report
2. July 9, 2025 PMIA Portfolio Composition and Average Monthly Yields

SALINAS VALLEY SOLID WASTE AUTHORITY
Cash and Investments Report
June 30, 2025

Issuer/Investment	Rate	Balance	Maturity	Moody's Rating
Investments Managed by Authority Treasurer:				
Petty Cash	-	\$ 1,700.00	N/A	N/A
General Checking Account	-	187,504.80	Same day	Aa2
Payroll Checking account	-	10,000.00	Same day	Aa2
General Deposit Account	-	1,000.00	Same day	Aa2
Scalehouse Deposit Account	-	36,810.92	Same day	Aa2
FSA Checking Account	-	3,276.75	Same day	Aa2
LAIF	4.269%	37,000,931.03	Same day	N/A
LAIF - FMV Adjustment		44,824.75		
Mechanic's Public Money Market Account	4.430%	2,509,019.35	Same day	Aa2
CEPPT Restricted Fund		-		
		\$ 39,795,067.60		

The Authority has sufficient liquidity to meet expenditure requirements for the next 6 months.





PMIA/LAIF Performance Report as of 07/09/25



Quarterly Performance Quarter Ended 3/31/25

LAIF Apportionment Rate ⁽²⁾ :	4.48
LAIF Earnings Ratio ⁽²⁾ :	0.00012266258268207
LAIF Administrative Cost ^{(1)*} :	0.26
LAIF Fair Value Factor ⁽¹⁾ :	1.000849191
PMIA Daily ⁽¹⁾ :	4.30
PMIA Quarter to Date ⁽¹⁾ :	4.34
PMIA Average Life ⁽¹⁾ :	244

PMIA Average Monthly Effective Yields⁽¹⁾

June	4.269
May	4.272
April	4.281
March	4.313
February	4.333
January	4.366

Pooled Money Investment Account Monthly Portfolio Composition ⁽¹⁾ 5/31/25 \$166.7 billion

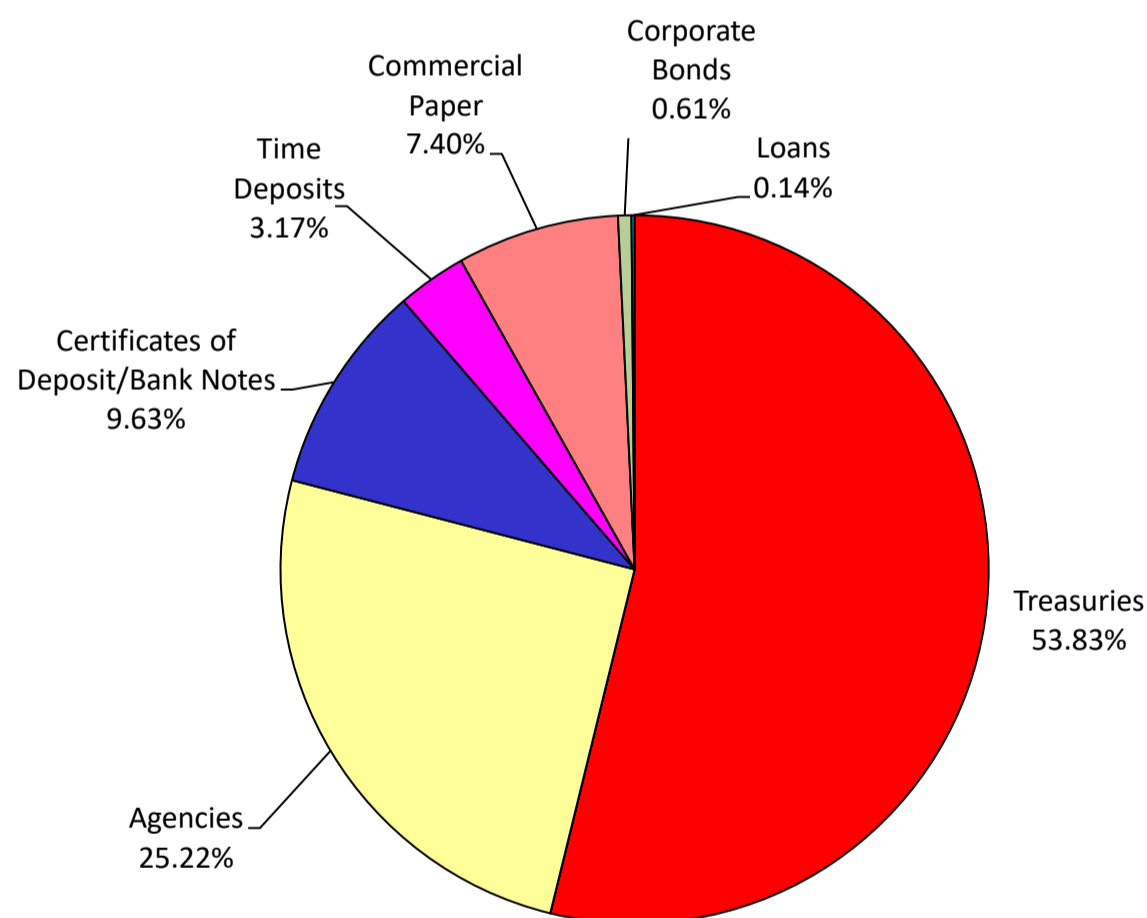


Chart does not include \$1,087,000.00 in mortgages, which equates to 0.001%. Percentages may not total 100% due to rounding.

Daily rates are now available here. [View PMIA Daily Rates](#)

Notes: The apportionment rate includes interest earned on the CalPERS Supplemental Pension Payment pursuant to Government Code 20825 (c)(1) and interest earned on the Wildfire Fund loan pursuant to Public Utility Code 3288 (a).

*The percentage of administrative cost equals the total administrative cost divided by the quarterly interest earnings. The law provides that administrative costs are not to exceed 5% of quarterly EARNINGS of the fund. However, if the 13-week Daily Treasury Bill Rate on the last day of the fiscal year is below 1%, then administrative costs shall not exceed 8% of quarterly EARNINGS of the fund for the subsequent fiscal year.

Source:

⁽¹⁾ State of California, Office of the Treasurer

⁽²⁾ State of California, Office of the Controller



Report to the Board of Directors

ITEM NO. 6

Finance and Administration
Manager/Controller/Treasurer

General Manager/CAO

N/A

Authority General Counsel

Date: August 21, 2025
From: Elia Zavala, Contracts & Grants Analyst
Title: Tonnage and Diversion Report for the Quarter Ended June 30, 2025

RECOMMENDATION

Staff recommends that the Board accept this report. This item is provided to keep the Board informed of the quarterly tonnage data which corresponds to the Authority's budget and the regional agency's annual AB 939 compliance reporting.

STRATEGIC PLAN RELATIONSHIP

This agenda item is a routine operational item and does not relate to the Board's Strategic Plan but does reflect on one of the Authority's key core values, "fiscal prudence".

FISCAL IMPACT

Tipping fees for landfill and diversion materials account for 68.2% of the quarter's revenue. For the quarter ending June 30, 2025, the Authority received \$3.1 million in tipping fees.

DISCUSSION & ANALYSIS

TONS LANDFILLED

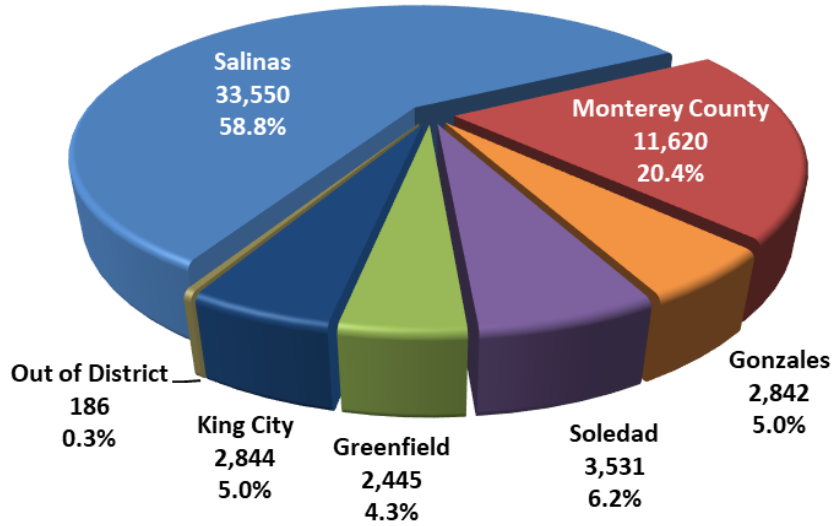
The Authority landfilled 56,832 tons of solid waste in the quarter ended June 2025. This resulted in a 4.1% decrease in landfilled waste from the same quarter of 2024.

<u>Service Area</u>	<u>Apr-Jun 2024 Tonnage</u>	<u>Apr-Jun 2025 Tonnage</u>	<u>Change in Tonnage</u>	<u>% Change</u>
Authority Service Area	59,291	56,832	-2,459	-4.1%
Out of District	175	186	11	6.3%
Total Landfilled	59,466	57,018	-2,448	-4.1%

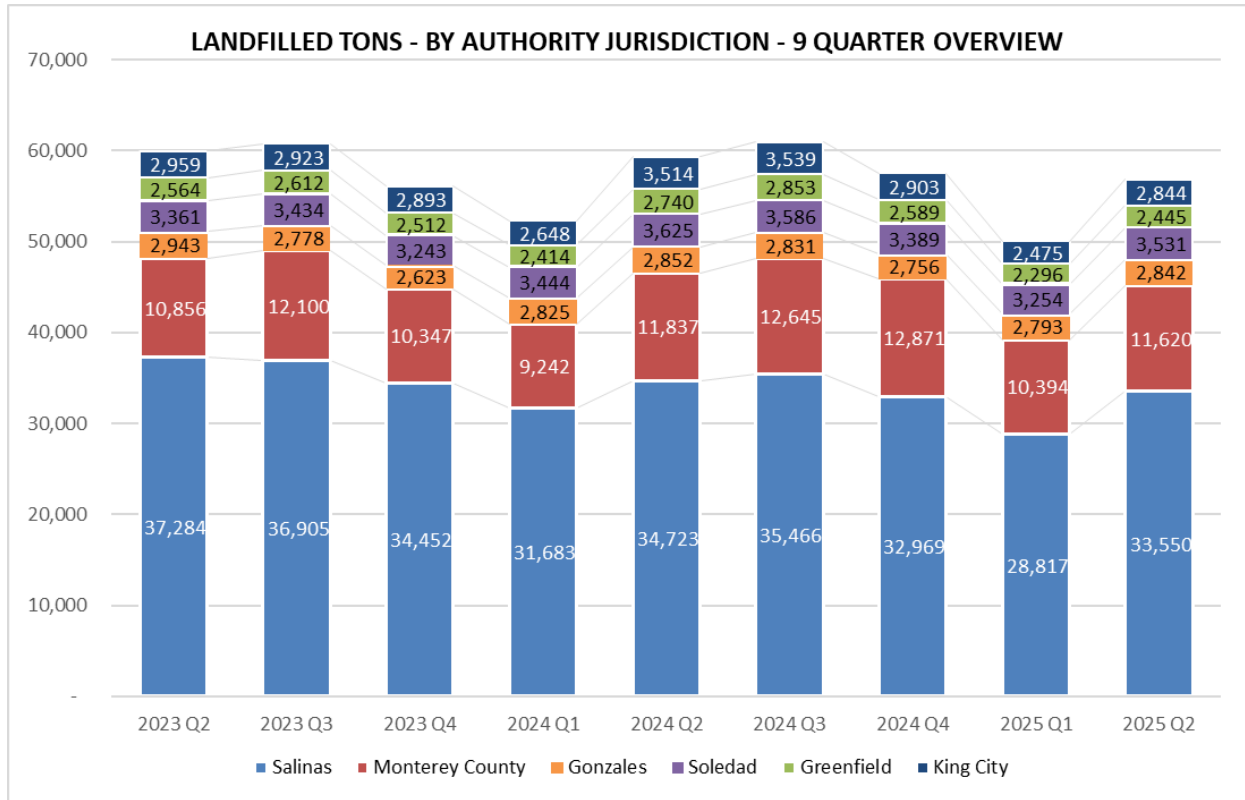
TONNAGE LANDFILLED BY ORIGIN

As noted in the chart below, the total landfilled waste for this quarter was made up of 58.8% from the City of Salinas, 20.4% from the County, and 20.5% from the south county cities. The 186 tons of self-hauled material from outside the service area made up 0.3%.

**LANDFILLED TONS - 57,018
BY ORIGIN FOR QUARTER ENDED JUNE 30, 2025**



The chart below shows landfilled tons by jurisdiction for the past nine quarters including three-year tonnage data for Quarter 2 (Apr-Jun).



TONNAGE PROCESSED AND DIVERTED SUMMARY

The table below summarizes the total tonnage processed and diverted for the quarter. Compared to the same quarter of the previous year, the total tons processed decreased by 4.6% and diverted materials decreased by 15.2%, resulting in a net decrease of 4.1%

tons landfilled. Alternative Daily Cover (ADC), although a beneficial reuse material, is not shown as diverted material since it is ultimately landfilled.

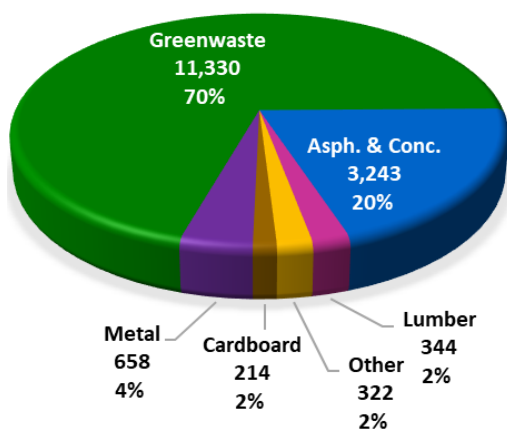
	Apr-Jun 2024		Apr-Jun 2025		Change in %	
	Tonnage	%	Tonnage	%	Tonnage	Change
Total Tons Processed	78,261		74,634		(3,627)	-4.63%
Less Used for ADC	851	1.1%	1,505	2.0%	654	76.8%
Net Tons Processed	<u>77,410</u>		<u>73,129</u>		<u>(4,281)</u>	-5.5%
Less Diverted Materials	13,760		11,674		(2,086)	-15.2%
Less Beneficial Reuse	2,775		3,243		468	16.9%
JC market materials	749		615		(134)	-18.0%
JR market materials	246		183		(63)	-25.7%
ML market materials	415		396		(19)	-4.5%
Total Diverted Materials	<u>17,945</u>	22.9%	<u>16,111</u>	21.6%	<u>(1,834)</u>	-10.2%
Total Landfilled	<u>59,466</u>	76.0%	<u>57,018</u>	76.4%	<u>(2,448)</u>	-4.1%

DIVERTED MATERIALS

The pie chart below illustrates the composition of the 16,111 tons of diverted materials for the quarter ended June 2025. Diversion does not include tons of construction & demolition material and biosolids, which are currently being used in the landfill as ADC. Included in the diversion chart are 1,194 tons of recyclables salvaged from the waste stream at Authority facilities and sent directly to market.

The table below provides a year-over-year comparison of diverted materials tonnage for the same quarter. The total diverted materials for this quarter resulted in a 10.2% decrease over the same quarter of 2024.

QUARTER ENDED JUN 30, 2025 DIVERTED MATERIALS - 16,111



	2024 Q2	2025 Q2	% Diff
Greenwaste	13,315	11,330	-14.9%
Asphalt & Concrete	2,775	3,243	16.9%
Lumber	445	344	-22.7%
Metal	370	658	77.8%
Cardboard	245	214	-12.7%
*Other	795	322	-59.5%
Total	17,945	16,111	-10.2%

* Includes Mattresses, Tires, Mixed Rec, etc.



Report to the Board of Directors

ITEM NO. 7

Finance and Administration
Manager/Controller-Treasurer

General Manager/CAO

N/A

Authority General Counsel

Date: August 21, 2025

From: Mandy Brooks, Resource Recovery Manager

Title: A Resolution Awarding an Agreement to Cascadia Consulting Group to Conduct a Waste Characterization Study in the Amount of \$399,307.

RECOMMENDATION

Staff recommends adopting the resolution for this item. Awarding an agreement to Cascadia Consulting Group (Cascadia) to conduct a Waste Characterization Study for the amount of \$399,307 will allow the Authority to improve and expand existing solid waste, resource recovery, and organics policies and programs

FISCAL IMPACT

The current budget does not include funding for this item but there is adequate fund balance from the prior FY (24-25) to cover this project.

Cascadia provided two cost proposals; a baseline proposal of \$399,307 based on the RFP requirements and an alternative cost proposal of \$265,247 which included reducing the sample size by more than half and reducing the sampling period to only one week (instead of two). The review committee believes that Cascadia Consulting Group's baseline cost proposal of \$399,307 is reasonable and will maintain the same representative data sample sizes and data precision levels that meet industry standards as conducted in the Authority's previous studies. The term of the agreement is slightly over one year, ending August 30, 2026.

DISCUSSION & ANALYSIS

A competitive Request for Proposal (RFP) to conduct a Waste Characterization Study was released on April 1, 2025 to ten solid waste & resource recovery consultants and was posted on the Authority's website and on the California Resource Recovery Association's (CRRA) online bids board. A newspaper ad was also placed in the Salinas Californian and ran on April 1. One proposal was received but due to the substantially high amount of the cost proposal, the bid was rejected.

The RFP was revised and re-issued on May 28, 2025 and two proposals were received from the re-issued process and included the following consultants: Cascadia and SCS Engineers. Based on the qualifying factors in the RFP, Cascadia scored the highest by the review committee in the required criteria including specialized experience and project understanding and was selected as the preferred consultant. Cost proposals were only reviewed after the preferred consultant was selected.

Based on Cascadia's proposal they have demonstrated specialized work experience, including a full-time, in-house field sorting crew and knowledge with over 30 years of experience in designing and managing over 500 waste characterization studies for over 100 different clients, including CalRecycle. Cascadia also has intimate knowledge of working in the Salinas Valley as they conducted the Authority's 2007-08 and 2018-19 Waste Characterization Studies.

To ensure the timeline for conducting the two sampling periods (Winter 2025 and Spring 2026) is adhered to, it is recommended that the Board adopt the resolution authorizing the award of the Professional Services Agreement to Cascadia for conducting a waste characterization study. It is anticipated that the final report summarizing the study findings will be presented at the Authority's regular scheduled Board of Directors meeting in August or September 2026.

BACKGROUND

Effective planning for any solid waste and resource recovery agency requires knowing how much of each type of material is in the landfill stream, who generates the material, and where it originates from. The process is known as a Waste Characterization Study. The study will include the entire service area and will be conducted over two, two-week survey periods at each of the Authority's two facilities, including the Madison Lane Transfer Station in Salinas.

The Authority's most current Waste Characterization Study was conducted in 2018-19 and was used to characterize the Salinas Valley's landfilled Municipal Solid Waste (MSW) and provided baseline data to support and guide program implementation efforts to achieve SB 1383 compliance along with the Authority's 75% diversion goal.

With the adoption of SB 1383 in 2020 and its implementation in January 2022, it is now important to conduct an updated waste characterization study to determine if existing programs are achieving the requirements of the laws. It also provides staff more accurate data and information to make decisions on current and future diversion programs including implementation of new and advanced recovery technologies to further reduce organics and recyclable materials from being landfilled.

In addition, AB 2346 allows jurisdictions to request an adjustment to their annual per capita organics procurement targets based on the results of a local waste characterization study conducted within the prior 5-year period (CalRecycle confirmed that the Authority's most recent study (2018-19) was just outside of the 5-year requirement).

Over the past seven years, the Authority has worked to expand the current organics recycling programs and operation to achieve the levels of diversion and greenhouse gas emission reductions required by SB 1383, the Short-Lived Climate Pollutants and Methane Emissions Reduction Strategy. This unfunded mandate effectively eliminates the disposal of organic materials (including food scraps) in landfills throughout California and has changed the way organic materials are handled and processed and how edible food is recovered.

ATTACHMENT(S)

1. Resolution
2. Exhibit A – Professional Service Agreement and Cost Proposal

RESOLUTION NO. 2025 -

**A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY
AWARDING AN AGREEMENT TO CASCADIA CONSULTING GROUP FOR CONDUCTING A WASTE
CHARACTERIZATION STUDY IN THE AMOUNT OF \$399,307**

WHEREAS, on April 1, 2025 the Authority released a Request for Proposals for waste characterization study services due on April 29, 2025; and,

WHEREAS, one proposal was received but was rejected due to a significantly high-cost proposal; and,

WHEREAS, on May 28, 2025 the Authority re-issued a Request for Proposals for waste characterization study services due on June 25, 2025; and,

WHEREAS, two proposals were received, and it was determined that Cascadia Consulting Group met the requirements of specialized experience and project understanding for designing and implementing a comprehensive waste characterization study.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that the General Manager/CAO is hereby authorized and directed for, and on behalf of, the Salinas Valley Solid Waste Authority to award the Professional Services Agreement to Cascadia Consulting Group for conducting a Waste Characterization Study, as attached hereto and marked "Exhibit A" for the amount of \$399,307.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a special meeting duly held on the 21st day of August 2025, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

Elizabeth Silva, President

ATTEST:

APPROVED AS TO FORM:

Erika J. Trujillo, Clerk of the Board

Roy C. Santos, Authority General Counsel



**AGREEMENT FOR SERVICES
BETWEEN THE SALINAS VALLEY SOLID WASTE AUTHORITY AND
CASCADIA CONSULTING GROUP, INC.**

THIS AGREEMENT FOR SERVICES (herein “Agreement”) is made and entered into this 21st day of August, 2025 (“Effective Date”) by and between the Salinas Valley Solid Waste Authority, a California Joint Powers Authority (“Authority”) and Cascadia Consulting Group, (herein “Consultant”).

NOW, THEREFORE, the parties hereto agree as follows:

1. SERVICES OF CONSULTANT

1.1 Scope of Services. In compliance with all of the terms and conditions of this Agreement, the Consultant shall perform the work or services set forth in the “Scope of Services” attached hereto as Exhibit “A” and incorporated herein by reference. The Scope of Services shall include the scope of work included in Consultant’s proposal, which shall be incorporated herein by this reference as though fully set forth herein. In the event of any inconsistency between the terms of such proposal and this Agreement, the terms of this Agreement shall govern. Consultant warrants that it has the experience and ability to perform all work and services required hereunder and that it shall diligently perform such work and services in a professional and satisfactory manner.

1.2 Compliance With Law. All work and services rendered hereunder shall be provided in accordance with all ordinances, resolutions, statutes, rules, and regulations of the Authority and any Federal, State or local governmental agency of competent jurisdiction.

1.3 California Labor Law. If the Scope of Services includes any “public work” or “maintenance work,” as those terms are defined in California Labor Code section 1720 *et seq.* and California Code of Regulations, Title 8, Section 16000 *et seq.*, and if the total compensation is \$1,000 or more, Consultant shall pay prevailing wages for such work and comply with the requirements in California Labor Code section 1770 *et seq.* and 1810 *et seq.*, and all other applicable laws, including the following requirements:

(a) **Public Work.** The Parties acknowledge that some or all of the work to be performed under this Agreement is a “public work” as defined in Labor Code Section 1720 and that this Agreement is therefore subject to the requirements of Division 2, Part 7, Chapter 1 (commencing with Section 1720) of the California Labor Code relating to public works contracts and the rules and regulations established by the Department of Industrial Relations (“DIR”) implementing such statutes. The work performed under this Agreement is subject to compliance monitoring and enforcement by the DIR. Contractor shall post job site notices, as prescribed by regulation.

(b) **Prevailing Wages.** Contractor shall pay prevailing wages to the extent required by Labor Code Section 1771. Pursuant to Labor Code Section 1773.2, copies of the

prevailing rate of per diem wages are on file at Authority Offices at 126 Sun Street, Salinas, CA 93901 and will be made available to any interested party on request. By initiating any work under this Agreement, Contractor acknowledges receipt of a copy of the Department of Industrial Relations (DIR) determination of the prevailing rate of per diem wages, and Contractor shall post a copy of the same at each job site where work is performed under this Agreement.

(c) Penalty for Failure to Pay Prevailing Wages. Contractor shall comply with and be bound by the provisions of Labor Code Sections 1774 and 1775 concerning the payment of prevailing rates of wages to workers and the penalties for failure to pay prevailing wages. The Contractor shall, as a penalty to the Authority, forfeit two hundred dollars (\$200) for each calendar day, or portion thereof, for each worker paid less than the prevailing rates as determined by the DIR for the work or craft in which the worker is employed for any public work done pursuant to this Agreement by Contractor or by any subcontractor.

(d) Payroll Records. Contractor shall comply with and be bound by the provisions of Labor Code Section 1776, which requires Contractor and each subcontractor to: keep accurate payroll records and verify such records in writing under penalty of perjury, as specified in Section 1776; certify and make such payroll records available for inspection as provided by Section 1776; and inform the Authority of the location of the records.

(e) Apprentices. Contractor shall comply with and be bound by the provisions of Labor Code Sections 1777.5, 1777.6, and 1777.7 and California Code of Regulations Title 8, Section 200 *et seq.* concerning the employment of apprentices on public works projects. Contractor shall be responsible for compliance with these aforementioned Sections for all apprenticeable occupations. Prior to commencing work under this Agreement, Contractor shall provide Authority with a copy of the information submitted to any applicable apprenticeship program. Within sixty (60) days after concluding work pursuant to this Agreement, Contractor and each of its subcontractors shall submit to the Authority a verified statement of the journeyman and apprentice hours performed under this Agreement.

(f) Eight-Hour Work Day. Contractor acknowledges that eight (8) hours labor constitutes a legal day's work. Contractor shall comply with and be bound by Labor Code Section 1810.

(g) Penalties for Excess Hours. Contractor shall comply with and be bound by the provisions of Labor Code Section 1813 concerning penalties for workers who work excess hours. The Contractor shall, as a penalty to the Authority, forfeit twenty-five dollars (\$25) for each worker employed in the performance of this Agreement by the Contractor or by any subcontractor for each calendar day during which such worker is required or permitted to work more than eight (8) hours in any one calendar day and forty (40) hours in any one calendar week in violation of the provisions of Division 2, Part 7, Chapter 1, Article 3 of the Labor Code. Pursuant to Labor Code section 1815, work performed by employees of Contractor in excess of eight (8) hours per day, and forty (40) hours during any one week shall be permitted upon public work upon compensation for all hours worked in excess of 8 hours per day at not less than one and one-half (1½) times the basic rate of pay.

(h) Workers' Compensation. California Labor Code Sections 1860 and 3700 provide that every employer will be required to secure the payment of compensation to its employees if it has employees. In accordance with the provisions of California Labor Code Section 1861, Contractor certifies as follows:

“I am aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and I will comply with such provisions before commencing the performance of the work of this contract.”

Contractor's Authorized Initials _____

(i) Contractor's Responsibility for Subcontractors. For every subcontractor who will perform work under this Agreement, Contractor shall be responsible for such subcontractor's compliance with Division 2, Part 7, Chapter 1 (commencing with Section 1720) of the California Labor Code, and shall make such compliance a requirement in any contract with any subcontractor for work under this Agreement. Contractor shall be required to take all actions necessary to enforce such contractual provisions and ensure subcontractor's compliance, including without limitation, conducting a review of the certified payroll records of the subcontractor on a periodic basis or upon becoming aware of the failure of the subcontractor to pay his or her workers the specified prevailing rate of wages. Contractor shall diligently take corrective action to halt or rectify any such failure by any subcontractor.

1.4 Licenses, Permits, Fees and Assessments. Consultant shall obtain at its sole cost and expense such licenses, permits, and approvals as may be required by law for the performance of the services required by the Agreement.

1.5 Software and Computer Services. If the Scope of Services includes the provision and/or installation of any software, computer system, or other computer technology, Consultant represents and warrants that it has inspected the Authority's current infrastructure, equipment, computer system and software and that the software, computer system, or other computer technology provided and/or installed by Consultant under this Agreement is compatible, and shall be fully functional, with such infrastructure, equipment, computer system and software of the Authority. Consultant acknowledges that the Authority is relying on the representation by Consultant as a material consideration in entering into this Agreement.

1.6 Special Requirements. Additional terms and conditions of this Agreement, if any, which are made a part hereof are set forth in the “Special Requirements” attached hereto as Exhibit “B” and incorporated herein by this reference. In the event of a conflict between the provisions of Exhibit “B” and any other provisions of this Agreement, the provisions of Exhibit “B” shall govern.

2. COMPENSATION

2.1 Contract Sum. For the services rendered pursuant to this Agreement, Consultant shall be compensated in accordance with the “Schedule of Compensation” attached hereto as Exhibit “C” and incorporated herein by this reference, but not exceeding the maximum

contract amount of Three hundred and Ninety-Nine Thousand Three Hundred and Seven Dollars (\$399,307.00) (“Contract Sum”).

2.2 Invoices. Each month Consultant shall furnish to Authority an original invoice for all work performed and expenses incurred during the preceding month in a form approved by Authority’s Director of Finance. By submitting an invoice for payment under this Agreement, Consultant is certifying compliance with all provisions of the Agreement. Consultant shall not invoice Authority for any duplicate services performed by more than one person.

All invoices shall be submitted by email to ap@svswa.org. Each invoice is to include:

- (a) Line items for all personnel describing the work performed, the number of hours worked, and the hourly rate.
- (b) Line items for all materials and equipment properly charged to the Services.
- (c) Line items for all other approved reimbursable expenses claimed, with supporting documentation.
- (d) Line items for all approved subcontractor labor, supplies, equipment, materials, and travel properly charged to the Services.
- (e) If this Agreement requires prevailing wages, per Section 1.4 of the Agreement, all invoices shall include a copy of Consultant’s Certified Payroll and proof that Certified Payroll has been submitted to the DIR. Consultant shall also submit a list of the prevailing wage rates for all employees and subcontractors providing services under this Agreement, as applicable, with Consultant’s first invoice. If these rates change at any time during the term of the Agreement, Consultant shall submit a new list of rates to the Authority with its first invoice following the effective date of the rate change.

Authority shall independently review each invoice submitted by the Consultant to determine whether the work performed and expenses incurred are in compliance with the provisions of this Agreement. Except as to any charges for work performed or expenses incurred by Consultant which are disputed by Authority, or as provided in Section 7.3, Authority will use its best efforts to cause Consultant to be paid within forty-five (45) days of receipt of Consultant’s correct and undisputed invoice; however, Consultant acknowledges and agrees that due to Authority warrant run procedures, the Authority cannot guarantee that payment will occur within this time period. In the event any charges or expenses are disputed by Authority, the original invoice shall be returned by Authority to Consultant for correction and resubmission. Review and payment by Authority for any invoice provided by the Consultant shall not constitute a waiver of any rights or remedies provided herein or any applicable law.

2.3 Additional Services. Authority shall have the right, subject to state law, at any time during the performance of the services, without invalidating this Agreement, to order extra work beyond that specified in the Scope of Services or make changes by altering, adding to or deducting from said work. No such extra work may be undertaken unless a written order is first given by the Project Manager to the Consultant, incorporating therein any adjustment in (i) the

Contract Sum for the actual costs of the extra work, and/or (ii) the time to perform this Agreement, which said adjustments are subject to the written approval of the Consultant. Any increase in compensation for extra work shall require the approval of Authority Board of Directors unless the Authority Board of Directors has previously authorized the Authority General Manager to approve an increase in compensation and the amount of the increase does not exceed such authorization. It is expressly understood by Consultant that the provisions of this Section shall not apply to services specifically set forth in the Scope of Services. Consultant hereby acknowledges that it accepts the risk that the services to be provided pursuant to the Scope of Services may be more costly or time consuming than Consultant anticipates and that Consultant shall not be entitled to additional compensation therefor. Authority may in its sole and absolute discretion have similar work done by other contractors. No claims for an increase in the Contract Sum or time for performance shall be valid unless the procedures established in this Section are followed.

2.4 Contingency of Funds.

Consultant acknowledges that funding or portions of funding for this Agreement may be contingent upon State budget approval; receipt of funds from, and/or obligation of funds by the State of California to Authority; or inclusion of sufficient funding for the services hereunder in the budget approved by Authority Board of Directors for each fiscal year covered by this Agreement. If such approval, funding or appropriations are not forthcoming, or are otherwise limited, Authority may immediately terminate or modify this Agreement without penalty.

3. PERFORMANCE SCHEDULE

3.1 Time of Essence. Time is of the essence in the performance of this Agreement.

3.2 Schedule of Performance. Consultant shall commence the services pursuant to this Agreement upon receipt of a written notice to proceed and shall perform all services within the time period(s) established in the “Schedule of Performance” attached hereto as Exhibit “D” and incorporated herein by this reference. When requested by the Consultant, extensions to the time period(s) specified in the Schedule of Performance may be approved in writing by the Project Manager but not exceeding thirty (30) days cumulatively.

3.3 Force Majeure. The time period(s) specified in the Schedule of Performance for performance of the services rendered pursuant to this Agreement shall be extended because of any delays due to unforeseeable causes beyond the control and without the fault or negligence of the Consultant, including, but not restricted to, acts of God or of the public enemy, unusually severe weather, fires, earthquakes, floods, epidemics, quarantine restrictions, riots, strikes, freight embargoes, wars, litigation, and/or acts of any governmental agency, including the Authority, if the Consultant shall within ten (10) days of the commencement of such delay notify the Project Manager in writing of the causes of the delay. The Project Manager shall ascertain the facts and the extent of delay, and extend the time for performing the services for the period of the enforced delay when and if in the judgment of the Project Manager such delay is justified. The Project Manager’s determination shall be final and conclusive upon the parties to this Agreement. In no event shall Consultant be entitled to recover damages against the Authority

for any delay in the performance of this Agreement, however caused, Consultant's sole remedy being extension of the Agreement pursuant to this Section.

3.4 Term. Unless earlier terminated in accordance with Article 7 of this Agreement, this Agreement shall continue in full force and effect until completion of the services, which shall be no later than December 31, 2026, except as otherwise provided in the Schedule of Performance (Exhibit "D").

4. COORDINATION OF WORK

4.1 Representative of Consultant. _____ is hereby designated as being the representative of Consultant authorized to act on its behalf with respect to the work and services specified herein and make all decisions in connection therewith. All personnel of Consultant and any authorized agents shall be under the exclusive direction of the representative of Consultant. Consultant shall utilize only competent personnel to perform services pursuant to this Agreement. Consultant shall make every reasonable effort to maintain the stability and continuity of Consultant's staff and subcontractors, and shall keep Authority informed of any changes.

4.2 Project Manager. Mandy Brooks, or any other person as may be designated by the Authority General Manager, is hereby designated as being the representative the Authority authorized to act in its behalf with respect to the work and services specified herein and to make all decisions in connection therewith ("Project Manager").

4.3 Prohibition Against Subcontracting or Assignment. Consultant shall not contract with any entity to perform in whole or in part the work or services required hereunder without the express written approval of the Authority. Neither this Agreement nor any interest herein may be assigned or transferred, voluntarily or by operation of law, without the prior written approval of Authority. Any such prohibited assignment or transfer shall be void.

4.4 Independent Consultant. Neither the Authority nor any of its employees shall have any control over the manner, mode or means by which Consultant, its agents or employees, perform the services required herein, except as otherwise set forth. Consultant shall perform all services required herein as an independent contractor of Authority with only such obligations as are consistent with that role. Consultant shall not at any time or in any manner represent that it or any of its agents or employees are agents or employees of Authority, or that it is a member of a joint enterprise with Authority.

5. INSURANCE AND INDEMNIFICATION

5.1 Insurance Coverages. Without limiting Consultant's indemnification of Authority, and prior to commencement of any services under this Agreement, Consultant shall obtain, provide and maintain at its own expense during the term of this Agreement, policies of insurance of the type and amounts described below and in a form satisfactory to Authority.

(a) General liability insurance. Consultant shall maintain commercial general liability insurance with coverage at least as broad as Insurance Services Office form CG 00 01, in an amount not less than \$1,000,000 per occurrence, \$2,000,000 general aggregate, for bodily

injury, personal injury, and property damage. The policy must include contractual liability that has not been amended. Any endorsement restricting standard ISO “insured contract” language will not be accepted.

(b) Automobile liability insurance. Consultant shall maintain automobile insurance at least as broad as Insurance Services Office form CA 00 01 covering bodily injury and property damage for all activities of the Consultant arising out of or in connection with Services to be performed under this Agreement, including coverage for any owned, hired, non-owned or rented vehicles, in an amount not less than \$1,000,000 combined single limit for each accident.

(c) Professional liability (errors & omissions) insurance. Consultant shall maintain professional liability insurance that covers the Services to be performed in connection with this Agreement, in the minimum amount of \$1,000,000 per claim and in the aggregate. Any policy inception date, continuity date, or retroactive date must be before the effective date of this Agreement and Consultant agrees to maintain continuous coverage through a period no less than three (3) years after completion of the services required by this Agreement.

(d) Workers’ compensation insurance. Consultant shall maintain Workers’ Compensation Insurance (Statutory Limits) and Employer’s Liability Insurance (with limits of at least \$1,000,000).

(e) Subcontractors. Consultant shall include all subcontractors as insureds under its policies or shall furnish separate certificates and certified endorsements for each subcontractor. All coverages for subcontractors shall include all of the requirements stated herein.

(f) Additional Insurance. Policies of such other insurance, as may be required in the Special Requirements in Exhibit “B”.

5.2 General Insurance Requirements.

(a) Proof of insurance. Consultant shall provide certificates of insurance to Authority as evidence of the insurance coverage required herein, along with a waiver of subrogation endorsement for workers’ compensation. Insurance certificates and endorsements must be approved by Authority’s Risk Manager prior to commencement of performance. Current certification of insurance shall be kept on file with Authority at all times during the term of this Agreement. Authority reserves the right to require complete, certified copies of all required insurance policies, at any time.

(b) Duration of coverage. Consultant shall procure and maintain for the duration of this Agreement insurance against claims for injuries to persons or damages to property, which may arise from or in connection with the performance of the Services hereunder by Consultant, its agents, representatives, employees or subconsultants.

(c) Primary/noncontributing. Coverage provided by Consultant shall be primary and any insurance or self-insurance procured or maintained by Authority shall not be required to contribute with it. The limits of insurance required herein may be satisfied by a combination of primary and umbrella or excess insurance. Any umbrella or excess insurance shall contain or be endorsed to contain a provision that such coverage shall also apply on a primary and

non-contributory basis for the benefit of Authority before the Authority's own insurance or self-insurance shall be called upon to protect it as a named insured.

(d) Authority's rights of enforcement. In the event any policy of insurance required under this Agreement does not comply with these specifications or is canceled and not replaced, Authority has the right but not the duty to obtain the insurance it deems necessary and any premium paid by Authority will be promptly reimbursed by Consultant or Authority will withhold amounts sufficient to pay premium from Consultant payments. In the alternative, Authority may cancel this Agreement.

(e) Acceptable insurers. All insurance policies shall be issued by an insurance company currently authorized by the Insurance Commissioner to transact business of insurance or that is on the List of Approved Surplus Line Insurers in the State of California, with an assigned policyholders' Rating of A- (or higher) and Financial Size Category Class VI (or larger) in accordance with the latest edition of Best's Key Rating Guide, unless otherwise approved by the Authority's Risk Manager.

(f) Waiver of subrogation. All insurance coverage maintained or procured pursuant to this agreement shall be endorsed to waive subrogation against Authority, its elected or appointed officers, agents, officials, employees and volunteers or shall specifically allow Consultant or others providing insurance evidence in compliance with these specifications to waive their right of recovery prior to a loss. Consultant hereby waives its own right of recovery against Authority, and shall require similar written express waivers and insurance clauses from each of its subconsultants.

(g) Enforcement of contract provisions (non-estoppel). Consultant acknowledges and agrees that any actual or alleged failure on the part of the Authority to inform Consultant of non-compliance with any requirement imposes no additional obligations on the Authority nor does it waive any rights hereunder.

(h) Requirements not limiting. Requirements of specific coverage features or limits contained in this section are not intended as a limitation on coverage, limits or other requirements, or a waiver of any coverage normally provided by any insurance. Specific reference to a given coverage feature is for purposes of clarification only as it pertains to a given issue and is not intended by any party or insured to be all inclusive, or to the exclusion of other coverage, or a waiver of any type. If the Consultant maintains higher limits than the minimums shown above, the Authority requires and shall be entitled to coverage for the higher limits maintained by the Consultant. Any available insurance proceeds in excess of the specified minimum limits of insurance and coverage shall be available to the Authority.

(i) Notice of cancellation. Consultant agrees to oblige its insurance agent or broker and insurers to provide to Authority with a thirty (30) day notice of cancellation (except for nonpayment for which a ten (10) day notice is required) or nonrenewal of coverage for each required coverage.

(j) Additional insured status. General liability policies shall provide or be endorsed to provide that Authority and its officers, officials, employees, and agents, and volunteers

shall be additional insureds under such policies. This provision shall also apply to any excess/umbrella liability policies.

(k) Prohibition of undisclosed coverage limitations. None of the coverages required herein will be in compliance with these requirements if they include any limiting endorsement of any kind that has not been first submitted to Authority and approved of in writing.

(l) Separation of insureds. A severability of interests provision must apply for all additional insureds ensuring that Consultant's insurance shall apply separately to each insured against whom claim is made or suit is brought, except with respect to the insurer's limits of liability. The policy(ies) shall not contain any cross-liability exclusions.

(m) Pass through clause. Consultant agrees to ensure that its subconsultants, subcontractors, and any other party involved with the project who is brought onto or involved in the project by Consultant, provide the same minimum insurance coverage and endorsements required of Consultant. Consultant agrees to monitor and review all such coverage and assumes all responsibility for ensuring that such coverage is provided in conformity with the requirements of this section. Consultant agrees that upon request, all agreements with consultants, subcontractors, and others engaged in the project will be submitted to Authority for review.

(n) Agency's right to revise specifications. The Authority reserves the right at any time during the term of the contract to change the amounts and types of insurance required by giving the Consultant ninety (90) days advance written notice of such change. If such change results in substantial additional cost to the Consultant, the Authority and Consultant may renegotiate Consultant's compensation.

(o) Self-insured retentions. Any self-insured retentions must be declared to and approved by Authority. Authority reserves the right to require that self-insured retentions be eliminated, lowered, or replaced by a deductible. Self-insurance will not be considered to comply with these specifications unless approved by Authority.

(p) Timely notice of claims. Consultant shall give Authority prompt and timely notice of claims made or suits instituted that arise out of or result from Consultant's performance under this Agreement, and that involve or may involve coverage under any of the required liability policies.

(q) Additional insurance. Consultant shall also procure and maintain, at its own cost and expense, any additional kinds of insurance, which in its own judgment may be necessary for its proper protection and prosecution of the work.

5.3 Indemnification. To the full extent permitted by law, Consultant agrees to indemnify, defend and hold harmless the Authority, its officers, employees and agents ("Indemnified Parties") against, and will hold and save them and each of them harmless from, any and all actions, either judicial, administrative, arbitration or regulatory claims, damages to persons or property, losses, costs, penalties, obligations, errors, omissions or liabilities whether actual or threatened (herein "claims or liabilities") that may be asserted or claimed by any person, firm or entity arising out of or in connection with the negligent performance of the work, operations or activities provided herein of Consultant, its officers, employees, agents, subcontractors, invitees,

or any individual or entity for which Consultant is legally liable (“indemnitors”), or arising from Consultant’s or indemnitors’ reckless or willful misconduct, or arising from Consultant’s or indemnitors’ negligent performance of or failure to perform any term, provision, covenant or condition of this Agreement, except claims or liabilities occurring as a result of Authority’s sole negligence or willful acts or omissions. Notwithstanding the above, a design professional’s indemnity hereunder shall be limited to claims and liabilities arising out of the negligence, recklessness or willful misconduct of the design professional. The indemnity obligation shall be binding on successors and assigns of Consultant and shall survive termination of this Agreement.

6. RECORDS, REPORTS, AND RELEASE OF INFORMATION

6.1 Records. Consultant shall keep, and require subcontractors to keep, such ledgers, books of accounts, invoices, vouchers, canceled checks, reports, studies or other documents relating to the disbursements charged to Authority and services performed hereunder (the “books and records”), as shall be necessary to perform the services required by this Agreement and enable the Project Manager to evaluate the performance of such services and shall keep such records for a period of three years following completion of the services hereunder. The Project Manager shall have full and free access to such books and records at all times during normal business hours of Authority, including the right to inspect, copy, audit and make records and transcripts from such records.

6.2 Reports. Consultant shall periodically prepare and submit to the Project Manager such reports concerning the performance of the services required by this Agreement or as the Project Manager shall require.

6.3 Confidentiality and Release of Information.

(a) All information gained or work product produced by Consultant in performance of this Agreement shall be considered confidential, unless such information is in the public domain or already known to Consultant. Consultant shall not release or disclose any such information or work product to persons or entities other than the Authority without prior written authorization from the Project Manager.

(b) Consultant shall not, without prior written authorization from the Project Manager or unless requested by the Authority General Counsel, voluntarily provide documents, declarations, letters of support, testimony at depositions, response to interrogatories or other information concerning the work performed under this Agreement. Response to a subpoena or court order shall not be considered “voluntary” provided Consultant gives the Authority notice of such court order or subpoena.

(c) If Consultant provides any information or work product in violation of this Agreement, then the Authority shall have the right to reimbursement and indemnity from Consultant for any damages, costs and fees, including attorney’s fees, caused by or incurred as a result of Consultant’s conduct.

(d) Consultant shall promptly notify the Authority should Consultant be served with any summons, complaint, subpoena, notice of deposition, request for documents, interrogatories, request for admissions or other discovery request, court order or subpoena from

any party regarding this Agreement and the work performed thereunder. The Authority retains the right, but has no obligation, to represent Consultant or be present at any deposition, hearing or similar proceeding. Consultant agrees to cooperate fully with the Authority and to provide the Authority with the opportunity to review any response to discovery requests provided by Consultant.

6.4 Ownership of Documents. All studies, surveys, data, notes, computer files, reports, records, drawings, specifications, maps, designs, photographs, documents and other materials (the “documents and materials”) prepared by Consultant in the performance of this Agreement shall be the property of the Authority and shall be delivered to the Authority upon request of the Project Manager or upon the termination of this Agreement, and Consultant shall have no claim for further employment or additional compensation as a result of the exercise by the Authority of its full rights of ownership use, reuse, or assignment of the documents and materials hereunder. Moreover, Consultant with respect to any documents and materials that may qualify as “works made for hire” as defined in 17 U.S.C. § 101, such documents and materials are hereby deemed “works made for hire” for the Authority.

7. ENFORCEMENT OF AGREEMENT AND TERMINATION

7.1 California Law. This Agreement shall be interpreted, construed and governed both as to validity and to performance of the parties in accordance with the laws of the State of California. Legal actions concerning any dispute, claim or matter arising out of or in relation to this Agreement shall be instituted in the Superior Court of the County of Monterey, State of California. In the event of litigation in a U.S. District Court, venue shall lie exclusively in the Northern District of California, in the County of Monterey, State of California.

7.2 Disputes; Default. In the event that Consultant is in default under the terms of this Agreement, the Authority shall not have any obligation or duty to continue compensating Consultant for any work performed after the date of default. Instead, the Authority may give notice to Consultant of the default and the reasons for the default. The notice shall include the timeframe in which Consultant may cure the default. This timeframe is presumptively thirty (30) days, but may be extended, if circumstances warrant. During the period of time that Consultant is in default, the Authority shall hold all invoices and shall, when the default is cured, proceed with payment on the invoices. If Consultant does not cure the default, the Authority may take necessary steps to terminate this Agreement under this Article.

7.3 Legal Action. In addition to any other rights or remedies, either party may take legal action, in law or in equity, to cure, correct or remedy any default, to recover damages for any default, to compel specific performance of this Agreement, to obtain declaratory or injunctive relief, or to obtain any other remedy consistent with the purposes of this Agreement. Notwithstanding any contrary provision herein, Consultant shall file a statutory claim pursuant to Government Code Sections 905 *et seq.* and 910 *et seq.*, in order to pursue any legal action under this Agreement.

Except with respect to rights and remedies expressly declared to be exclusive in this Agreement, the rights and remedies of the parties are cumulative and the exercise by either party of one or more of such rights or remedies shall not preclude the exercise by it, at the same or

different times, of any other rights or remedies for the same default or any other default by the other party.

7.4 Liquidated Damages. Since the determination of actual damages for any delay in performance of this Agreement would be extremely difficult or impractical to determine in the event of a breach of this Agreement, the Contractor and its sureties shall be liable for and shall pay to the Authority the sum of zero (\$0.00) as liquidated damages for each working day of delay in the performance of any service required hereunder. The Authority may withhold from any monies payable on account of services performed by the Contractor any accrued liquidated damages.

7.5 Termination Prior to Expiration of Term. This Section shall govern any termination of this Contract except as specifically provided in the following Section for termination for cause. The Authority reserves the right to terminate this Contract at any time, with or without cause, upon thirty (30) days' written notice to Consultant, except that where termination is due to the fault of the Consultant, the period of notice may be such shorter time as may be determined by the Project Manager. In addition, the Consultant reserves the right to terminate this Contract at any time, with or without cause, upon sixty (60) days' written notice to Authority, except that where termination is due to the fault of the Authority, the period of notice may be such shorter time as the Consultant may determine. Upon receipt of any notice of termination, Consultant shall immediately cease all services hereunder except such as may be specifically approved by the Project Manager. Except where the Consultant has initiated termination, the Consultant shall be entitled to compensation for all services rendered prior to the effective date of the notice of termination and for any services authorized by the Project Manager thereafter in accordance with the Schedule of Compensation or such as may be approved by the Project Manager. In the event the Consultant has initiated termination, the Consultant shall be entitled to compensation only for the reasonable value of the work product actually produced hereunder, but not exceeding the compensation provided therefore in the Schedule of Compensation Exhibit "C". In the event of termination without cause pursuant to this Section, the terminating party need not provide the non-terminating party with the opportunity to cure pursuant to Section 7.2.

7.6 Termination for Default of Consultant. If termination is due to the failure of the Consultant to fulfill its obligations under this Agreement, Authority may, after compliance with the provisions of Section 7.2, take over the work and prosecute the same to completion by contract or otherwise, and the Consultant shall be liable to the extent that the total cost for completion of the services required hereunder exceeds the compensation herein stipulated (provided that the Authority shall use reasonable efforts to mitigate such damages), and Authority may withhold any payments to the Consultant for the purpose of set-off or partial payment of the amounts owed the Authority as previously stated.

8. MISCELLANEOUS

8.1 Covenant Against Discrimination. Consultant covenants that, by and for itself, its heirs, executors, assigns and all persons claiming under or through them, that there shall be no discrimination against or segregation of, any person or group of persons on account of race, color, creed, religion, sex, gender, sexual orientation, marital status, national origin, ancestry, or other protected class in the performance of this Agreement. Consultant shall take affirmative

action to ensure that applicants are employed and that employees are treated during employment without regard to their race, color, creed, religion, sex, gender, sexual orientation, marital status, national origin, ancestry, or other protected class.

8.2 Non-liability of Authority Officers and Employees. No officer or employee of the Authority shall be personally liable to the Consultant, or any successor in interest, in the event of any default or breach by the Authority or for any amount, which may become due to the Consultant or to its successor, or for breach of any obligation of the terms of this Agreement.

8.3 Notice. Any notice, demand, request, document, consent, approval, or communication either party desires or is required to give to the other party or any other person shall be in writing and either served personally or sent by prepaid, first-class mail, in the case of the Authority, to the Authority General Manager and to the attention of the Project Manager (with her/his name and Authority title), Salinas Valley Solid Waste Authority, 126 Sun Street, Salinas, California 93901 and in the case of the Consultant, to the person(s) at the address designated on the execution page of this Agreement. Either party may change its address by notifying the other party of the change of address in writing. Notice shall be deemed communicated at the time personally delivered or in seventy-two (72) hours from the time of mailing if mailed as provided in this Section.

8.4 Integration; Amendment. It is understood that there are no oral agreements between the parties hereto affecting this Agreement and this Agreement supersedes and cancels any and all previous negotiations, arrangements, agreements and understandings, if any, between the parties, and none shall be used to interpret this Agreement. This Agreement may be amended at any time by the mutual consent of the parties by an instrument in writing.

8.5 Severability. In the event that part of this Agreement shall be declared invalid or unenforceable by a valid judgment or decree of a court of competent jurisdiction, such invalidity or unenforceability shall not affect any of the remaining portions of this Agreement which are hereby declared as severable and shall be interpreted to carry out the intent of the parties hereunder unless the invalid provision is so material that its invalidity deprives either party of the basic benefit of their bargain or renders this Agreement meaningless.

8.6 Waiver. No delay or omission in the exercise of any right or remedy by non-defaulting party on any default shall impair such right or remedy or be construed as a waiver. A party's consent to or approval of any act by the other party requiring the party's consent or approval shall not be deemed to waive or render unnecessary the other party's consent to or approval of any subsequent act. Any waiver by either party of any default must be in writing and shall not be a waiver of any other default concerning the same or any other provision of this Agreement.

8.7 Attorneys' Fees. If either party to this Agreement is required to initiate or defend or made a party to any action or proceeding in any way connected with this Agreement, the prevailing party in such action or proceeding, in addition to any other relief which any be granted, whether legal or equitable, shall be entitled to reasonable attorney's fees, whether or not the matter proceeds to judgment.

8.8 Interpretation. The terms of this Agreement shall be construed in accordance with the meaning of the language used and shall not be construed for or against either party by reason of the authorship of this Agreement or any other rule of construction which might otherwise apply.

8.9 Counterparts. This Agreement may be executed in counterparts, each of which shall be deemed to be an original, and such counterparts shall constitute one and the same instrument.

8.10 Warranty & Representation of Non-Collusion. No official, officer, or employee of Authority has any financial interest, direct or indirect, in this Agreement, nor shall any official, officer, or employee of Authority participate in any decision relating to this Agreement which may affect his/her financial interest or the financial interest of any corporation, partnership, or association in which (s)he is directly or indirectly interested, or in violation of any corporation, partnership, or association in which (s)he is directly or indirectly interested, or in violation of any State or municipal statute or regulation. The determination of “financial interest” shall be consistent with State law and shall not include interests found to be “remote” or “noninterests” pursuant to Government Code Sections 1091 or 1091.5. Consultant warrants and represents that it has not paid or given, and will not pay or give, to any third party including, but not limited to, any Authority official, officer, or employee, any money, consideration, or other thing of value as a result or consequence of obtaining or being awarded any agreement. Consultant further warrants and represents that (s)he/it has not engaged in any act(s), omission(s), or other conduct or collusion that would result in the payment of any money, consideration, or other thing of value to any third party including, but not limited to, any Authority official, officer, or employee, as a result of consequence of obtaining or being awarded any agreement. Consultant is aware of and understands that any such act(s), omission(s) or other conduct resulting in such payment of money, consideration, or other thing of value will render this Agreement void and of no force or effect.

Consultant’s Authorized Initials _____

8.11 Corporate Authority. The persons executing this Agreement on behalf of the parties hereto warrant that (i) such party is duly organized and existing, (ii) they are duly authorized to execute and deliver this Agreement on behalf of said party, (iii) by so executing this Agreement, such party is formally bound to the provisions of this Agreement, and (iv) the entering into this Agreement does not violate any provision of any other Agreement to which said party is bound. This Agreement shall be binding upon the heirs, executors, administrators, successors and assigns of the parties.

[SIGNATURES ON FOLLOWING PAGE]

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the date and year first-above written.

AUTHORITY:

**SALINAS VALLEY SOLID WASTE
AUTHORITY**, a California Joint Powers
Authority

R. Patrick Mathews, General Manager/CAO

ATTEST:

APPROVED AS TO FORM:
BURKE, WILLIAMS & SORENSEN, LLP

Erika J. Trujillo, Clerk of the Board

Roy C. Santos, General Counsel

CONSULTANT:

CASCADIA CONSULTING GROUP

By: _____

Name:

Title:

By: _____

Name:

Title:

Address: _____

Two corporate officer signatures required when Consultant is a corporation, with one signature required from each of the following groups: 1) Chairman of the Board, President or any Vice President; and 2) Secretary, any Assistant Secretary, Chief Financial Officer or any Assistant Treasurer. The two corporate signatures can be executed via electronic signatures such as DocuSign or other electronic signature software authorized by the Authority. Lastly, a single signature from a corporate officer can be utilized upon completion of a signed declaration under the penalty of perjury by the signing officer that they are duly authorized to bind the corporation and execute contracts on behalf of the corporation.

EXHIBIT "A"

SCOPE OF SERVICES

- I. Consultant will perform the Services described in Consultant's Proposal, attached hereto as Exhibit A-1.**

- II. All work product is subject to review and acceptance by the Authority, and must be revised by the Consultant without additional charge to the Authority until found satisfactory and accepted by Authority.**

Scope of Work

Effective solid waste planning and service delivery relies on an understanding of the waste stream – how much of each type of material is generated and where it comes from. This information is essential to waste management policy and program implementation, and it will support efforts to increase the amount of material diverted to achieve the Authority’s 75 percent diversion goal and implement AB 939, AB 341, AB 1826, and SB 1383 (including calculating the local per capita procurement target based on CalRecycles’ s AB 2346 guidance documents).

Our approach is designed to meet the Authority's objectives, which include:

- characterizing disposed waste originating from five jurisdictions, plus unincorporated areas;
- characterizing waste associated with the following sectors: single-family residential, commercial, industrial, and self-haul waste sectors;
- characterizing waste at three solid waste facilities: Johnson Canyon Landfill, Madison Lane Transfer Station, and Jolon Road Transfer Station
- conducting the study over two seasons in as short a time as reasonable.
- conforming to California's Draft Protocol governing waste characterization studies
- including adequate numbers of samples to characterize the waste stream accurately and to satisfy state requirements

The baseline approach in our Scope of Work includes a plan to characterize 660 waste samples as requested in the RPF (see Table 1). This number of samples is expected to provide accurate and reliable composition estimates for each jurisdiction and each waste sector.

Table 1. Proposed Sampling Plan

Jurisdiction	Single-Family Residential Samples	Commercial Samples	Industrial Samples	Self-Haul Samples	Totals
Gonzales	30	25	15	40	110
Greenfield	30	25	15	40	110
King City	30	25	15	40	110
Salinas	30	25	15	40	110
Soledad	30	25	15	40	110
Unincorporated areas	30	25	15	40	110
Totals	180	150	90	240	660

As in all waste sampling studies, certain practices enhance the quality and value of the study. Our team emphasizes the following key principles:

- **Selection of waste for sampling and characterization that is representative of each waste sector.** Representativeness is achieved by selecting waste collection routes, loads and samples in a way that minimizes statistical bias. That is, each collection route from a jurisdiction and sector has an equal chance with all of the others from that jurisdiction and sector of being selected for sampling.
- **Consistent sorting and characterization methods.** The knowledge and experience of the waste characterization crew is important to the quality of the results and to the overall efficiency of operations. Our highly trained, professional waste characterization crew is ready to hit the ground running to obtain characterization data quickly and efficiently. This contrasts with a crews composed of temporary laborers that lack the background to properly identify materials, operate safely in a challenging work environment, and may not be consistent from day to day (you never know who is actually going to show up each day).
- **Careful planning to ensure that sampling operations are efficient and that the required data is collected with minimal disruption to normal landfill or transfer station operations.** Our team is ready to work with the Authority staff to implement a cost-effective data collection plan.

Cascadia's full-time field crew promises **more accurate, more consistent, and higher quality data** than temporary crews—we have the training and experience needed to properly and consistently identify materials according to highly specific material categories. **We operate safely and unobtrusively in diverse working environments.** And, perhaps most importantly, we commit **consistent personnel over the entire course of the study**, eliminating the risk of observer bias on study results.

Our team has worked with the CalRecycle and with numerous cities and counties in California to characterize solid waste since 1995. Our experience includes conducting nearly 10 statewide waste characterization studies for CalRecycle, as well as major characterization studies for jurisdictions such as the City of Los Angeles, the City of San Diego, the City of San Francisco, the City of Palo Alto, the City of San Jose, Sacramento County, Western Placer Waste Management Authority, and dozens of other jurisdictions on the west coast. We have the most experience characterizing samples using CalRecycle's recent SB54 Covered Material Categories. In addition, we are likely the only team with experience implementing the hybrid hand sort/visual characterization method requested by the Authority—we implemented the method for the Authority's 2007 study as well as for studies at other landfills, transfer stations, and military bases around the country.

Approach and Tasks

The sections below describe our approach to conducting the waste characterization study as requested by the Authority.

Task 1. Meet to Clarify Objectives and Approach

Before completing detailed plans for the waste characterization study, the project team will meet with Authority staff to clarify the study's objectives and approach, as they may have evolved since the initial planning for the effort. We believe this initial discussion is crucial to the development of a sampling plan that provides for cost-effective operations and that address each of the waste sectors included in the study. During the meeting, we also will discuss specific types of cooperation that will be needed from haulers and landfill and transfer station personnel, and we will firm up arrangements for days and locations for our staff to conduct the work.

Cascadia has the most in-field experience **characterizing samples using Salinas' proposed list.**

We are also likely the only team with experience **implementing the hybrid hand sort / visual characterization method** requested by the Authority.

Task 2. Develop Research Protocols, Sampling Plan, and Schedule

During this task, we will prepare the research protocol, documentation, and all field forms. We also will develop the procedure for selecting vehicles at each solid waste facility to represent each waste sector and jurisdiction. Some assistance from Authority staff may be required in order to obtain lists of routes servicing residential and commercial accounts. Key steps are described below.

STEP 1: FINALIZE MATERIAL LIST

Over the last 25 years no team has more experience developing and implementing material list tailored to a client's specific diversion programs and markets. Cascadia coordinated with CalRecycle to develop their updated standard material list, designed to support the implementation of SB-1383 and SB-54 and we bring that expertise to the Authority. In addition to assisting development of the list, no team has more experience implementing CalRecycle's standard material list (which the Salinas list is based on). Our team will work with Authority staff to finalize a list of materials that is both logistically feasible and supports the data needs and diversion goals.

We have extensive, boots-on-the-ground-experience implementing the CalRecycle material list at facilities across the state. Our team also brings the institutional knowledge to guarantee that materials are sorted the same as in the previous study, which promotes year over year comparisons.

STEP 2: DETERMINE NUMBERS OF SAMPLES AND SAMPLING SCHEDULE

The Authority has requested 30 samples of residential waste, 40 samples of commercial + industrial waste, and 40 samples of self-haul waste for each jurisdiction, split across two seasons and three solid waste facilities. The Cascadia team’s sampling expertise ensures that representative and random samples that meet targets will be acquired consistently throughout the project. These sample numbers and allocations will provide representative and reliable data that achieve levels of precision for the Authority overall that meet industry standards. Table 2 presents estimated relative precision levels at the 90% confidence level for key recoverable materials in the waste stream. The relative precision level is the size of the error range (the +/- number) relative to the mean. It is a measure of how “good” the data are, and smaller values indicate “better” data quality. These estimates are based on our in-depth understanding of the data from the Authority’s previous waste characterization study and our unparalleled library of data from other studies around the country.

Table 2. Estimated Relative Precision Levels for Key Materials

SECTOR	RESIDENTIAL	COMMERCIAL + INDUSTRIAL	SELF-HAUL
SAMPLES	180	240	240
Recyclables	5%	13%	25%
Compostables	5%	12%	67%

Sampling at each solid waste facility should be scheduled such that all types of waste (i.e., collection routes from each sector and jurisdiction) have an opportunity to be sampled. We will work with the Authority and hauler staff to select sampling days at each facility that are believed to be representative. Sampling will be scheduled at the three facilities in a way that permits efficient use of sorting crew-days and provides a representative set of waste samples. A possible sampling calendar is illustrated in Table 3. This calendar will ensure that each facility is sampled on each day of the week to capture the daily variability in loads as different neighborhoods or different types of businesses may have their waste collected on particular days. For example, in 2019, Tri-Cities Disposal only serviced Soledad on Thursdays.

Table 3. Example Field Work Calendar

Season 1	Sun.	Mon.	Tue.	Wed.	Thu.	Fri.	Sat.
Week 1		Madison Lane And Jolon Road	Madison Lane And Jolon Road	Madison Lane And Jolon Road	Madison Lane And Jolon Road	Madison Lane And Jolon Road	Madison Lane And Jolon Road
Week 2		Johnson Canyon	Johnson Canyon	Johnson Canyon	Johnson Canyon	Johnson Canyon	Johnson Canyon
Week 3		Johnson Canyon	Johnson Canyon	Johnson Canyon			

Our proposed project schedule is summarized in Table 4.

Table 4. Proposed Project Schedule

	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Planning	X	X								
Field Work			X				X			
Reporting								X	X	
Presentation										X

STEP 3: CONSTRUCT A LOAD SELECTION PLAN

For each waste sector, a load selection plan will be developed that is representative of each waste sector and each jurisdiction. The load selection plan specifies how many samples to collect from each jurisdiction and from each sector each day. The plan is customized for each day of the study and each facility. Constructing a load selection plan likely will require some assistance by the Authority staff and haulers. On a given sampling day, loads from each waste sector and jurisdiction will be selected using a randomized selection procedure.

STEP 4: COORDINATE WITH DISPATCHERS, DRIVERS, AND FACILITY PERSONNEL

An important and often overlooked aspect of waste composition studies is coordination with haulers and facility personnel. Our cooperation with these staff members is vital to a successful and unbiased sampling operation. Our team will ensure that haulers and landfill and transfer

station personnel are informed about the dates of the study as well as its purpose and its requirements well before sampling begins. We have a strong working relationship with the major haulers in the Authority's service area and collaborate with haulers all around the country on daily basis. We speak the lingo and will efficiently collect the information necessary to complete the study without interfering with daily operations. We will also work to minimize the impact of sampling activities on normal operations at each facility; our full time, professional field crew spends a considerable portion of their time working in landfills and transfer stations and some members of the team have worked at Johnson Canyon, Jolon Road, and Madison Lane in the past. We can quickly and clearly communicate our needs and remain safe. In addition, we will ensure that the waste sampling area is left clean after each day's activity.

Task 3. Collect Waste Characterization Data

KEY FIELD WORK ROLES

This document refers to several key staff roles. The role names are capitalized throughout the document. Cascadia's staff, collectively referred to as the field crew, includes a Vehicle Surveyor, a sort Crew Lead, and four or five experienced Material Sorters. The responsibilities for each role include:

- **Facility Primary Contact (Site Contact):** Often the facilities or operations manager. Ensures that all staff at the facility are aware of the waste characterization study. Communicates to key facility staff the schedule of field work and their role(s) in the study. Ensures that the Cascadia field crew receives a facility-specific safety briefing before field work begins.
- **Facility Loader Operator:** Works closely with the Crew Lead to collect waste samples, place the samples near the Cascadia field crew, and remove samples after sorting.
- **Facility Scalehouse Staff:** Work closely with the Vehicle Surveyor to identify incoming loads and provide vehicle net weights for surveyed vehicles.
- **Crew Lead:** Is the onsite field crew contact for the facility staff. Ensures the safety of the field crew. Ensures the field crew checks into and out of the facility each day. Assists with vehicle selection and sorting. Interface with the equipment operators at the tipping area to collect samples and transport them to the Material Sorters. Ensure the quality of the sorting team's work and manage the sample weight data entry. This role will be filled by various members of our professional consulting staff with extensive experience leading and completing hand sort and visual characterizations.
- **Vehicle Surveyor:** Interviews drivers arriving at the facility to select loads for sampling. Collects net weights for selected vehicles. Communicates with facility scale house staff when on-site.
- **Material Sorters:** Hand-sort samples. These staff will be responsible for the manual characterization components of Part 1 and Task 3A.

EQUIPMENT

The Cascadia team travels with most of the equipment they need for the field work. Not all equipment is required at each site. The field crew is typically informed of personal protection

equipment requirements upon arrival at a site for the first day of field work. To be prepared for most scenarios, a typical list of equipment the field crew travels with includes:

TOOLS	SAFETY GEAR
Snow shovels	Coveralls/Tyvek suits (1 per person/day)
Push brooms and hand brooms	Hard hats and liners (1 per person)
Hand rakes and trowels	Reflective safety vests (1 per person)
Tablets	Safety glasses (1 per person)
Tape measures	Hearing protection (1 per person/day)
Clipboards	Dust masks (1 per person/day)
Replacement batteries	Puncture-resistant gloves (1 per person)
Marking paint	Glove liners (1 per person/day)
Box cutters	Steel-toed boots
Dry-erase board with markers	Safety/medical kit
Stapler	Hand wipes/sanitizer
Small step stools	Disinfectant wipes
Duct tape	Disinfectant spray
Magnets	Sunblock
Pens and Pencils	Cooler with drinks
SET-UP	
Cargo van or trailer	
Two sort tables	
2" screens	
18-gallon sort bins, 140 count	
32-gallon barrels, 20 count	
Two digital scales (weigh to 0.05 pounds)	
Tarps	

To characterize industrial and self-haul waste, we recommend a pure visual characterization method that considers entire loads as they are tipped. Any selected loads of construction and demolition (C&D) debris will also be visually characterized. For single-family residential and commercial waste, the Authority has requested using a "hybrid" characterization method. Cascadia staff, including the project director (Dieter Eckels) assisted CalRecycle with development of the visual characterization method. We have used both the pure visual and hybrid method successfully in several locations in California and elsewhere. We have developed robust tools to allow rapid and accurate field data collection. The tools incorporate real-time feedback on the accuracy of the characterization, allowing the field crew to more accurately characterize samples. The important steps and our recommended characterization approaches are described below.

STEP 1: REVIEW METHODOLOGY & MATERIAL CATEGORIES WITH CREW

To provide consistent waste characterization, Cascadia uses crew members trained in the use of this project's specific protocol and waste component definitions throughout the project. All crew members are trained in the study's specific set of materials to be sorted, and they practice the study's specific sampling protocol. Our full time, professional field crew characterizes samples more efficiently, more accurately, and more consistently than field crews comprised of temporary laborers. Because we can ensure the same staff show up day to day we can be sure that each sample is sorted using the exact same methodology as the previous sample and the next sample. This is an important factor in collecting high-quality data, a crew of temporary laborers who lack the project and solid waste background cannot match the productivity or attention to detail of our professional sort crew.

STEP 2: COORDINATE WITH FACILITY PERSONNEL

The Project Manager will visit each solid waste facility prior to commencement of waste characterization activities. Our team will discuss the sampling requirements with each site's operational staff to determine the most suitable sorting area and the availability of equipment for selecting samples and transporting them to the sorting area. As part of overall planning we will work with the Authority staff to arrange for access to each site (including restroom) with the site manager.

STEP 3: SELECT LOADS TO BE CHARACTERIZED

We will position a team member near the scalehouse of each facility. This individual's duties will include (1) identifying the specific vehicles that are to be sampled and (2) obtaining tonnage records for all vehicles associated with each waste sector and jurisdiction that arrive at the facilities during the days of the study. We are committed to providing a multilingual staff person to complete this work, facilitating accurate data collection and smooth interactions with the diverse staff and users at each facility.

Cascadia's expert, multilingual field team is uniquely equipped to **conduct accurate and efficient research with a diverse group** of facility staff and visitors.

Vehicle surveys will be administered to the drivers of each vehicle entering the facility through the gate at which the Vehicle Surveyor is posted. If the facility has multiple gates, then the Vehicle Surveyor will rotate among the gates at regular intervals of approximately one hour. The ultimate product of the survey data is meant to be an estimate of the fraction of the overall waste sector contributed by each of the waste sectors at each participating facility.

The Vehicle Surveyor will arrive at the site at a scheduled start time, which will be assigned to permit full coverage throughout the day and at times of greatest traffic at the facility. The Vehicle Surveyor will introduce themselves to the Facility Scalehouse Staff and verify the procedure for administering the survey that day by confirming several key details:

- The procedure for obtaining vehicle net weights. The Vehicle Surveyor will collect the net weight for each vehicle bringing disposed waste. The method for obtaining the net weight will be unique to each facility and will be detailed in the site-specific work plans.
- Any rules the facility used for assigning a minimum net weight to certain types of vehicles, such as those carrying self-haul loads.
- Any rules governing the assignment of net volume estimates instead of net weights.

The Vehicle Surveyor will position themselves at the designated entrance to the facility and interview the driver of each passing vehicle. The information gathered through the interview will include the following:

- The date of collection
- The name of the sampling site
- Local weather conditions
- Any notes or unusual circumstances
- The type of waste the vehicle is delivering
- The jurisdiction (city or unincorporated county area)
- Vehicle type: Packer (rear/front/side loader), Loose Box (roll off), Compact Box (roll off), SH Small (car, SUV, pickup), SH Large (box truck, cargo van, truck with trailer, junk hauler), Semi/Transfer Trailer
- For each load, the estimated percentage of single-family, commercial, industrial, and self-haul waste
- The load weight

The Vehicle Surveyor will use an app-based *Vehicle Survey Form* to record survey responses, with paper backups available if needed.

The Vehicle Surveyor will record only loads from the disposed waste stream. The Vehicle Surveyor will not record any loads that are excluded from this study.

The Vehicle Surveyor will also be responsible for selecting vehicles for sampling. Loads of single-family residential, commercial, and industrial waste will be selected based on lists of randomly selected routes (residential and commercial) or daily collection tickets (industrial) constructed prior to the sampling day. The lists will include the targeted routes and vehicles and the quotas to be obtained from each jurisdiction. Vehicles selected will be identified by hauling company and truck number.

Loads of self-haul waste will be identified using a random-selection process based on the order the vehicles arrive at the facility. For example, we would select vehicles from each jurisdiction at intervals – every 3rd vehicle from Salinas, every 2nd vehicle from unincorporated areas, etc. The intervals will be identified prior to the sampling day, based on the numbers of self-haul loads that are expected to arrive from each jurisdiction on the sampling days.

When a vehicle is selected the Vehicle Surveyor will place a *Sample Placard* printed with a unique sample ID on the vehicle's windshield or dashboard to identify it as a vehicle intended for sampling,

record the unique sample ID assigned to the load on the *Vehicle Survey Sheet*, and direct the vehicle to the sampling area at the facility's tip area.

STEP 4A: OBTAIN AND CHARACTERIZE SAMPLES FROM LOADS TO BE HAND SORTED

We will arrange to have single-family residential and commercial loads tipped in an area (close to the operating face, but separated to provide adequate safety for the sorting crew) where we can obtain waste samples with the assistance of the facility's loader. Selected loads will be dumped in an elongated pile three to four feet high. From each selected load, a sample will be selected using an imaginary 16-cell grid superimposed over the dumped material. The Field Crew Manager will identify the randomly selected cell to be extracted.

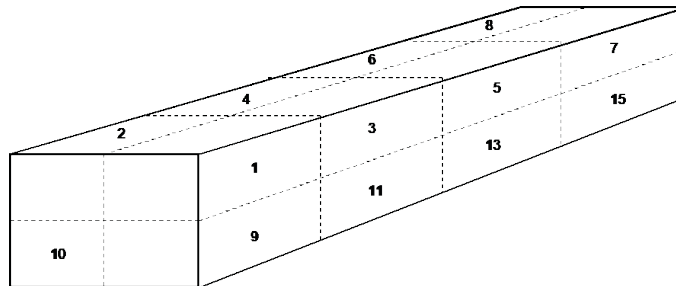


Figure 1. Example cross-section of a sample load

Then, the Field Crew Manager will ensure that a sample of waste weighing no less than 125 pounds is obtained from the selected cell by the facility's loader operator, transported to the characterization area and placed on tarps. We will then characterize the sample using the following procedure:

For each selected sample, trained and experience visual estimators perform the following steps:

1. Measure sample volume and weight. The crew members will weigh the entire sample and will record the weight on the data collection form. They will then measure the volume of the sample.
2. The sample will be placed on a sorting table. The crew members will then open bags of waste and spread out the material.
3. A maximum of 15 material types will be hand sorted from the sample including all plastic bottles, cans, film, and cardboard will be pulled from the sample. In the 2019 study, these material types accounted for approximately 15% of the waste, by weight, however these are low density materials and they account for a far higher proportion of the "picks" required to sort each sample. The crew members will place each of these materials in separate bins.
 - a. For material that is difficult to sort due to adhesion, wetness, or partial decomposition, the crew member will make their best judgement to categorize the material. If it is practical to separate joined materials (such as a zip lock bag with metal screws in it), the crew member will do so. When separating materials is impractical, the crew member will sort the material according to which component contributes the greatest proportion of the weight.
4. Any bulky or heavy items will be set aside to be weighed.
 - a. We anticipate items set aside will be limited to the *major appliances, large equipment, tires, bulky waste, and mattresses and foundations* material types as defined in the 2019 study. These material types are included in the 15 material type maximum noted in step 3.

5. The crew members will measure the volume of the remaining material.
6. The crew members will note which remaining material types are present. They will indicate the material types on the data collection form.
7. For the material types identified as being present in the sample, the crew members will estimate composition by volume for each material class. Beginning with the largest material class present by volume, the crew members will determine the volumetric percentage of each material class. This process will be repeated for the next most common material class, and so forth, until the volume percentage of every material class has been estimated. Examples of material classes are paper, glass, metals, organics, etc.
8. Within each material class, the crew members will estimate the composition by volume for each material type. The crew members will consider each material class separately and allocate percentages to each material type present in the sampled waste. An example of material types within the material class of paper are newspaper, white ledger paper, compostable paper, etc.
9. Check and reconcile percentage data. The crew members will ensure the percentage estimates for the material classes add up to 100 percent, and the material types within each material class add up to 100 percent.
10. Convert volume estimates to weight estimates. As data is entered into our custom cloud-based data collection and analysis tool, accepted conversion factors are applied to develop estimates of the weight of each material component in each load. The factors that go into this calculation are:
 - a. total volume of load, as measured by visual estimator
 - b. net weight of load
 - c. volume of each major material class, expressed as a percentage of the total volume of the load
 - d. volume of each material type, expressed as a percentage of the volume of a major material class
11. Weigh bins of plastic film and cardboard. Using a digital scale, the crew members will weigh the plastic film and cardboard to the nearest 0.05 pound and record the value on the data collection form.
12. Count and weigh bottles and cans. The crew members will count and weigh the bottles and cans and record the counts on the data collection form.
13. Weigh any materials that have been set aside. If material is set aside in step 4, the crew members will use the digital scale to weigh it and record the value on the data collection form.

STEP 4B: OBTAIN AND CHARACTERIZE SAMPLES FROM INDUSTRIAL AND SELF-HAUL LOADS

Loads of industrial, self-haul, and C&D waste that are identified for visual characterization will be tipped, and the entire load will be characterized. Our field crew is highly trained in visual characterization, and we have worked extensively with the CalRecycle and others to develop and improve on visual characterization methods. The entire characterization process works as described below.

1. Gather information about the load. At the sampling area, our crew members will record key information, including the net weight and jurisdiction of origin for each self-haul load.

2. Measure load volume. The crew members will measure the volume of the entire load. When feasible, the crew member will accomplish this while the load is still in the vehicle.
3. The crew members will note which material classes are present. They will indicate the material classes on the data collection form. Examples of material classes are paper, glass, metals, organics, etc.
4. For the material classes identified as being present in the sample, the crew members will estimate composition by volume for each material class. Beginning with the largest material class present by volume, the crew members will determine the volumetric percentage of each material class. This process will be repeated for the next most common material class, and so forth, until the volume percentage of every material class has been estimated.
5. Within each material class, the crew members will estimate the composition by volume for each material type. The crew members will consider each material class separately and allocate percentages to each material type present in the sampled waste. An example of material types within the material class of paper are newspaper, white ledger paper, compostable paper, etc.
6. Check and reconcile percentage data. The crew members will ensure the percentage estimates for the material classes add up to 100 percent, and the material types within each material class add up to 100 percent.
7. Convert volume estimates to weight estimates. As data is entered into our custom cloud-based data collection and analysis tool, accepted conversion factors are applied to develop estimates of the weight of each material component in each load. The factors that go into this calculation are:
 - a. total volume of load, as measured by visual estimator
 - b. net weight of load
 - c. volume of each major material class, expressed as a percentage of the total volume of the load
 - d. volume of each material type, expressed as a percentage of the volume of a major material class

Cascadia's data management tool (OSCAR) provides real time feedback to the estimator on the accuracy of their characterization by comparing the sum of the estimated individual material weights to the actual net weight of the load. If the discrepancy exceeds a set, customizable, threshold the estimator is encouraged to reassess the load and fix the source of the discrepancy.

Task 4. Obtain Tonnage Data by Waste Sector and Jurisdiction

We will work with the Authority and the facilities to collect annual tonnage data by facility. We will use that annual tonnage and the vehicle survey data to apportion tons by jurisdiction and sector. The outcome of correlating the facility data and the survey data will be a complete accounting of tonnages for each jurisdiction and sector. The fiscal year 2023/24 tonnage data is shown in Table 5. Our proposed approach to this project will enable us to update this table. The Cascadia vehicle surveyor will coordinate with each facility each day to ensure that our team has the net weight for each vehicle surveyed.

Table 5. FY 23/24 Tonnage by Jurisdiction and Sector

	Single-family	Commercial	Industrial	Self-haul
Gonzales	3253	4487	1571	1907
Greenfield	6234	3013	520	623
King City	5348	4650	349	1279
Salinas	40211	48254	25647	20106
Soledad	5986	5012	1810	1114
Unincorporated	17434	12722	14136	2827

Task 5. Compile Data and Conduct Analysis

Cascadia protects data integrity during each step of our process through user-friendly forms, rigorous data-entry protocols, and multiple QA/QC processes. Our forms are easy to use, and our data-entry protocols virtually eliminate errors.

STEP 1: COMPILER SAMPLING RESULTS

Our team uses an online database and tablets to electronically enter and manage the data collected during waste sorting. The tablet data entry offers several important advantages:

- The tool contains built-in logic and error checking to prevent erroneous entries.
- The tool sums sample weights in real time so the field crew manager can confirm achievement of weight targets for every sample.
- The tool automatically syncs to cloud storage, preventing data loss and reducing transcription errors.

We don't rely on the tablets alone to prevent errors. Additional steps we take to ensure data integrity throughout our process include:

- Performing in-field, onsite, and desktop QA/QC to identify and resolve errors before they are captured as data.
- Performing additional QA/QC during analysis and reporting to ensure that reported findings are accurate and representative of collected data.
- Encoding the composition analysis formulae so that statistical protocols are consistently applied to different data sets.

STEP 2: CONDUCT COMPOSITION ANALYSIS

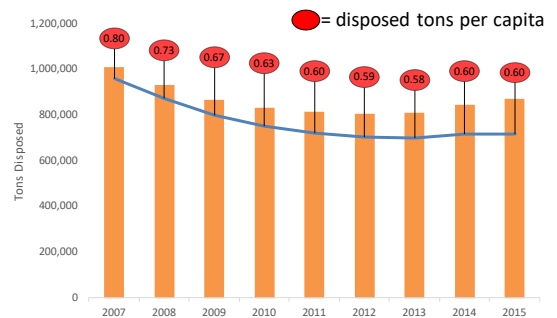
Using the statistical methods that we helped develop and have used in material characterization studies nationwide, Cascadia will calculate detailed estimates of composition and quantities. All estimates will be presented along with statistical error and confidence intervals at the industry-standard 90% confidence level. Composition estimates will be applied to the annual quantities obtained in Task 4 to estimate quantities of waste by material types overall and for each sector and

jurisdiction. Cascadia will also present analyses by recoverability of waste overall and for each sector. We will combine the sector compositions using weighted averages to estimate the overall composition. These analysis protocols are consistent with CalRecycle’s “*Draft Regulations Governing Disposal Characterization Studies.*”

Cascadia’s robust analytical platform to allows for easy comparisons between the single-family, commercial, industrial, and self-haul sectors, and the analysis will identify key difference in the composition and quantity data between each sector.

STEP 3: COMPARE RESULTS TO PREVIOUS STUDIES

Cascadia maintains an extensive database of the waste characterization results including the sampling data from the Authority’s previous studies in 2008 and 2019. This data library makes us uniquely positioned compare the current data against the Authority’s previous studies to measure the impact of recent diversion programs. The final report will provide comparisons to the Authority’s previous studies.



Task 6. Prepare and Present Report

STEP 1: PRODUCE REPORT OUTLINE AND FIRST DRAFT

In Task 6, Cascadia will assemble findings into a clear, concise, and highly visual report that the Authority can use with confidence to plan for and meet regulatory requirements. We will submit an annotated outline for review by Authority staff, including examples of all figures and tables to be included in the report.

We expect the final report will, at a minimum, include an executive summary providing key findings in a clear and quickly-digestible format; an introduction and background providing an overview of the study goals and objectives; a detailed description of the methodology and schedule, explaining the protocols, material categories, and definitions used as well as the dates and times of sampling; detailed waste composition and quantity findings; comparisons to previous studies; key sectors, jurisdictions, and/or materials that present the greatest opportunity for the Authority to continue progressing towards its waste diversion goals; and the local per capita procurement target based on CalRecycles’ s AB 2346 guidance documents. The report will incorporate composition data for the following strata:

- Authority overall (all sectors and jurisdictions combined),
- Sectors overall (all jurisdictions within a sector combined), and
- Jurisdictions overall (all sectors within a jurisdiction combined).

Upon approval of the outline, Cascadia will develop a draft report for the Authority’s review.

STEP 2: FINALIZE REPORT

After we receive comments and edits (as tracked changes in a single Word document) from the Authority in response to the draft, we will incorporate comments, make necessary changes, and submit a final report. In addition to electronic and hard copies of the report, we will also provide the sample data presented in electronic formats and digital photos of all samples.

STEP 3: PREPARE PRESENTATION

Cascadia is prepared to develop a presentation for Authority use that presents the study findings in a clear, visually engaging, easy-to-understand way. Cascadia's creative services team will support development of data visuals, process graphics, infographics, and other elements in alignment with the Authority's desired content. The presentation will be developed in PPT and branded in accordance with the Authority's style guide. Cascadia team members will be available, when needed, to present the results in person to the Authority's Board of Directors at one regularly scheduled meeting.

EXHIBIT "B"

SPECIAL REQUIREMENTS

(Superseding Contract Boilerplate)

Not Applicable

EXHIBIT “C”

SCHEDULE OF COMPENSATION

- I. Consultant shall be compensated for the services provided under this Agreement in accordance with the budget and rates provided in Exhibit “C-1”.**
- II. Within the budgeted amounts for each Task, and with the approval of the Project Manager, funds may be shifted from one Task subbudget to another so long as the Contract Sum is not exceeded per Section 2.1, unless Additional Services are approved per Section 1.10.**
- III. The Authority will compensate Consultant for the Services performed upon submission of a valid invoice, as described in Section 2.2.**
- IV. The total compensation for the Services shall not exceed the Contract Sum, as provided in Section 2.1 of this Agreement.**

EXHIBIT “D”

SCHEDULE OF PERFORMANCE

- I. Consultant shall perform all services and deliver all work products timely in accordance with the schedule attached hereto as Exhibit “D-1”.**
- II. The Project Manager may approve extensions for performance of the services in accordance with Section 3.2.**

EXHIBIT “D-1”

SCHEDULE

Table 4. Proposed Project Schedule

	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Planning	X	X								
Field Work			X				X			
Reporting								X	X	
Presentation										X



Report to the Board of Directors

ITEM NO. 8

Finance and Administration Manager/
Controller/Treasurer

General Manager/CAO

R. Santoy by E.T.

Authority General Counsel

Date: August 21, 2025

From: R. Patrick Mathews, General Manager/CAO

Title: A Resolution Approving a One-Time Waiver of Recycling and Disposal Fees Associate with the Pajaro River Encampment Clean-Up by the Pajaro Regional Flood Management Agency

RECOMMENDATION

The Executive Committee and staff recommend that the Board authorize the General Manager to waive fees for this one-time clean-up event.

STRATEGIC PLAN RELATIONSHIP

This agenda aligns with the Authority's strategic plan objective of Governance and Collaboration through assistance to a regional agency carrying out a difficult social and environmental project to clean up the Pajaro River levies.

FISCAL IMPACT

Cost for waiver of disposal and recycling fees is estimated at \$15,000-\$25,000

DISCUSSION & ANALYSIS

Both the Counties of Monterey and Santa Cruz have been collaboratively addressing the cleaning and maintenance of the levy systems for the Pajaro River. Currently, the majority of the homeless encampments around the town Pajaro and City of Watsonville are located on the Monterey County side of the Pajaro River levees within the service area of the Authority. PRFMA is responsible for the clean-up efforts and is coordinating with other local agencies to address the long-standing health and environmental issues associated with the encampments, as well as take the necessary steps to prevent reoccurrence.

They have submitted a formal request for a one-time fee waiver for the clean-up work scheduled on the Monterey County side, scheduled to start in late August-September in advance of the upcoming wet weather season. They are roughly estimating approximately 250 tons of debris will be removed, though this number could be higher once they uncover the full extent of all the encampments.

Staff and the Executive Committee have reviewed this request and recommend Board approval of a one-time waiver of fees for this important health and environmental project.

ATTACHMENT(S)

1. Resolution
2. Letter from PRFMA of July 7, 2025 requesting a one-time fee waiver

RESOLUTION NO. 2025 -

**A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY
APPROVING A ONE-TIME WAIVER OF RECYCLING AND DISPOSAL FEES ASSOCIATE WITH THE
PAJARO RIVER ENCAMPMENT CLEAN-UP BY THE PAJARO REGIONAL FLOOD MANAGEMENT
AGENCY**

WHEREAS, on July 7, 2025, the Authority received a written request from the Pajaro Regional Flood Management Agency (PRFMA) to waive fees for material recycling and disposal at the Johnson Canyon Landfill; and,

WHEREAS, PRFMA has been involved in a multi-agency, multi-jurisdictional effort to address the health and environmental issues associated with encampments along the Pajaro River Levy System; and,

WHEREAS, the upcoming clean-up work is scheduled for late summer-fall in advance of the upcoming wet weather season; and,

WHEREAS, significant risk to the health, safety and welfare of the communities surrounding the clean area exist; and

WHEREAS, there is a significant public benefit in waiving a portion of the fees which will be incurred by PRFMA to dispose of the waste collected during the clean up; and

WHEREAS, the Authority wishes to waive a portion of the fees incurred by PRFMA as part of their clean up since it will present a significant benefit to the surrounding communities and public at large.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that (1) a finding of a public benefit exists to justify the waiver of a portion of PRFMA's fees which will be incurred as part of their clean up; and (2) the General Manager/CAO is hereby authorized and directed to waive all recycling and disposal fees at the Johnson Canyon Landfill associated with the PRFMA river levy clean-up event on the southern side of the Pajaro River, up to a maximum of \$25,000.00,

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a special meeting duly held on the 21st day of August 2025, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

Elizabeth Silva, President

ATTEST:

APPROVED AS TO FORM:

Erika J. Trujillo, Clerk of the Board
Counsel

Roy C. Santos, Authority General



PAJARO REGIONAL FLOOD MANAGEMENT AGENCY

To: Patrick Mathews, General Manager & CAO | Salinas Valley Solid Waste Authority

From: Mark Strudley, Executive Director | PRFMA

RE: Recycling and Solid Waste Disposal Fee Waiver Request

The Pajaro Regional Flood Management Agency (PRFMA) is planning to conduct a homeless encampment clean-up and vegetation trimming project along the Pajaro River starting in late summer of 2025 (see the attached map for the project boundary). This project seeks to address a long-standing public health issue that is present along the Monterey County line through a coordinated multi-agency effort. Preliminary site inspections have confirmed the concentration of work, and waste hauling, shall be performed within the Salinas Valley Waste Authority's service area. In anticipation of this work, PRFMA is seeking a solid waste and recycling fee waiver for the duration of this project. It is anticipated that provided roll-off dumpsters would not be left onsite overnight and would be strictly used for the encampment clean-up efforts along the Pajaro River adjacent to the Town of Pajaro. This project is a collaborative effort between the Counties of Santa Cruz & Monterey, City of Watsonville, and several non-profit organizations.

If you, or your staff, have any questions please contact me at (831) 345-1115 or mark.strudley@prfma.org, or my Environmental Program Manager, Forrest, Revere, at (831) 345-8128 or forrest.revere@prfma.org.

Respectfully,

DocuSigned by:
Mark Strudley
9A58C342FF79465...

Mark Strudley

Executive Director, PRFMA





Report to the Board of Directors

ITEM NO. 9

L. Silva by E.T.

Board President

General Manager/CAO

N/A

General Legal Counsel

Date: June 26, 2025

From: Liz Silva, President
R. Patrick Mathews, General Manager/CAO

Title: Selection of Executive Recruitment Firm for General Manager/CAO

RECOMMENDATION

The Executive Committee (EC) recommends that the Board consider the EC's evaluation of Executive Recruitment Firm responses to a request for proposals and direct the General Manager/CAO to prepare and execute an agreement for recruitment services with the final selected firm.

STRATEGIC PLAN RELATIONSHIP

This action supports the Strategic Plan Goal for "Governance and Collaboration" related to Succession Planning.

FISCAL IMPACT

Five proposal were received with costs below, excluding candidate travel reimbursements:

Bob Murray and Associates	\$38,000
CPS HR Consulting	\$30,000
HR Dynamics & Performance Management	\$25,200
Koff and Associates	\$26,000
Ralph Anderson & Associates	\$33,000

DISCUSSION & ANALYSIS

At the direction of the Board, the General Manager/CAO prepared and released an informal request for proposal on July 9, 2025, to 19 CA based executive recruiters from a list provided by the League of California Cities. We received 5 responses by the August 1, 2025, due date. The Executive Committee reviewed the responses and, in their function, as the Board's Personnel Committee will be making their recommendation(s) to the Board for consideration.

The Board is being asked to approve a final consultant selection and direct the General Manager/CAO to prepare and execute an agreement with the selected firm, including any additional directions or changes in scope of work.

BACKGROUND

At the June 26, 2025, Board meeting the General Manager/CAO announced his retirement effective December 19, 2025. He was directed by the Board to begin the process of hiring an executive recruiter to assist the Authority with filling the upcoming vacancy.

ATTACHMENTS

1. None

SVR Agenda Item - View Ahead 2025-2026

	Sep	Oct	Nov	Dec	Jan	Feb
A	Employee of the Year Recognition			Tentative	Election of Officers	
1	Minutes	Minutes	Minutes	Minutes	Minutes	Minutes
2	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Oct. Claims/Financials (EC)	Nov. Claims/Financials (EC)	Claims/Financials (EC)
3	Member Agencies Activities Report	Member Agencies Activities Report	September Claims/Financials (EC)	Member Agencies Activities Report	December 31 Cash & Investments Report	Member Agencies Activities Report
4	New FY Grants & CIP Budget (EC)	2026 BD/EC Meetings Schedule	September 30 Cash & Investments Report (EC)		Member Agencies Activities Report	4th Qtr. Tonnage & Diversion Report
5	Public Hearing: Code Amendment	Approval of Strategic Plan Session Documents	3rd Qtr. Tonnage & Diversion Report		Cal Recycle & All Grants Application Submittal Resolutions	Recycling Recognitions
6	2024-25 Annual Report	Audit Report Previous FY (EC)	Member Agencies Activities Report		Public Hearing: AB 2561	FY 25-26 Preliminary Budget (EC)
7	Annual Tonnage & Diversion Performance Report	FY 2024-25 AB 939 Program Wrap Up / All Things AB 939 (EC)	Fund Balance Reserves (EC)		Annual Employee Survey Results (EC)	
8	Youth Council Introductions	JCLF Module VIII Presentation (EC)	Annual County Used Oil Report		FY 25-26 Budget Direction (EC)	
9	NCR Transfer Station CEQA		New Officers Nominating Committee			
10						
11						
12						

Consent
Presentation
Consideration
<i>Closed Session</i>

[Other] (Public Hearing, Recognition, Informational, etc.)
(EC) Executive Committee
(sp) Strategic Plan Item



Report to the Board of Directors

Date: August 21, 2025
From: R. Patrick Mathews, General Manager/CAO
Title: Strategic Planning Workshop

ITEM NO. 12

N/A
 Finance and Administration Manager/
 Controller/Treasurer

R. Patrick Mathews
 General Manager/CAO

 N/A
 Authority General Counsel

RECOMMENDATION

It is recommended that the Board participate in a review of the Authority's Strategic Goals and provide direction regarding the long-range visions discussed at its February 2025 Board meeting.

STRATEGIC PLAN RELATIONSHIP

This will help establish the Board's priorities and actions for the 2025-26 Fiscal year, and for decades to come.

FISCAL IMPACT

There are adequate funds for this item.

DISCUSSION & ANALYSIS

At its February 20, 2025, meeting, the Board received staff's 5 and 10-year outlook as directed in the 2024 Strategic Goals and Priorities. The purpose of this initial exercise was to identify and define the long-range issues that the Authority and industry will face in the coming years and decades.

Staff will provide more in-depth discussion on each of these issues and seek Board input on actions and priorities to address these future challenges:

- Growth
- Natural Disasters
- Recession, Reserves and Rates
- Politics
- Regulations
- Diversion Tech vs.
- Climate
- Health and Safety
- Landfilling

BACKGROUND

The Strategic Session for December 2024 was postponed because of the uncertainty of the structure of the Board of Directors due to the elections.

On December 15, 2023, the Board held its Strategic Planning Workshop, with facilitation assistance from Baker Tilly Capital, LLC. During the workshop the Board revised the Board Norms and established new Goals and Priorities for 2024 (Attachment 1). On

January 18, 2024, the Board adopted Resolution No. 2024-04 (attached) implementing the following.

1. Updated Board Norms
2. 2024 Authority Goals and Priorities

ATTACHMENT(S)

1. Resolution No. 2024-04 – Goals and Priorities, and Board Norms
2. Power Point Presentation

RESOLUTION NO. 2024 – 04

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY ADOPTING THE 2024 STRATEGIC PLAN GOALS AND PRIORITIES, BOARD NORMS, AND UPDATES TO THE AUTHORITY’S MISSION, VISION AND VALUES

WHEREAS, the Authority last updated Strategic Plan Goals and Priorities, Board Norms, and Updates to the Authority’s Mission, Vision and Values on June 30, 2022,

WHEREAS, the Board participated in advance interviews with the facilitator, Management Partners, and participated in the Strategic planning Workshop held on December 15, 2023; and,

WHEREAS, the results of the workshop and collaborative process resulted in updates and modifications to the Board’s Strategic plan outlined in the Workshop report prepared by Management Partners.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY ADOPT THE FOLLOWING ATTACHED STRATEGIC PLAN UPDATES AND MODIFICATIONS INCLUDED AS EXHIBITS 1 and 2:

1. Board Norms
2. 2024 Authority Goals and Priorities

BE IT FURTHER RESOLVED that the General Manager is hereby authorized and directed, for and on behalf of the Salinas Valley Solid Waste Authority, to implement the Boards Goals and 2024 Priorities.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at the meeting duly held on the 18th day of January 2024, by the following vote:

AYES:	BOARD MEMBERS:	CHURCH, CULLEN, JIMENEZ, LOPEZ, OSORNIA (ALT), ROCHA, SILVA, TIPTON
NOES:	BOARD MEMBERS:	NONE
ABSENT:	BOARD MEMBERS:	GONZALEZ, SANDOVAL
ABSTAIN:	BOARD MEMBERS:	NONE

DocuSigned by:

 3524E91D1E51483
 Anthony Rocha, President

ATTEST:
 DocuSigned by:

 067AGDFB22A74F6...
 Erika J. Trujillo, Clerk of the Board

APPROVED AS TO FORM:
 DocuSigned by:

 B68CE58A3424A5
 Roy C. Santos, Authority General Counsel



Board Norms

1. Avoid assuming intent or motives.
2. Commit to the shared success of the Authority.
3. Govern as a body.
4. Maintain an Authority perspective and balance it with individual city/county interests.
5. Recognize success.
6. Hold regular meetings between the General Manager and one-on-ones with Board members.
7. Communicate effectively with the public.
8. Respect the form of government.
9. Avoid criticizing staff or each other in public; coach privately.
10. Remain engaged and focused on the agenda and meeting.
11. Approach the business of government in a professional manner.



PRIORITIES FOR 2024

(Top Priorities underlined/in green)

- A. Governance and collaboration**
 - Improve governance and board relations.
 - Provide equitable administrative support.
 - Develop succession plan.
 - Invest in training and technology.
- B. Financial sustainability**
 - Maintain equitable and reasonable rates.
 - Review the JPA member jurisdictions' contributions, governance alternatives, and orientation to the revenue forecast.
 - Continue to prefund liabilities and debt.
- C. Facilities master planning**
 - Develop summary of the five to 10 -year outlook of knowns and unknowns.
 - Explore alternative and emerging technologies to reduce landfill dependence.
- D. Comply, adapt, and respond to regulatory changes.**
 - Legislative program
 - Ensure compliance with new organics requirements and outreach.
 - Advocate against unfunded mandates and for emerging technologies.
- E. High-quality community engagement**
 - Foster Relationships for outreach and education.
 - Create metrics to ensure equitable services for all.
 - Maintain a comprehensive communication and branding strategy.
 - Continue to deliver the public education strategy.

SALINAS VALLEY SOLID WASTE AUTHORITY STRATEGIC PLAN WORKSHOP 2025



WHAT WE KNOW IS IN OUR FUTURE

- Growth Induced Change
- Climate Change
- Regulatory Change
- Economic Recessions
- New Technologies
- Political Change
- Natural Disasters
- Health and Safety Changes
- Landfill Capacity/Expansion



VOLUME 1 – SVSWA STORY



- **Born in Debt at formation in 1997**
 - Fully paid off in 2030
- **4 Permitted Landfills and 181 Violations/Areas of concern**
 - 3 landfills closed and consolidated into single regional landfill, Johnson Canyon LF and north/south transfer stations
 - All violations resolved and sites have been mostly compliant since 2014
- **Audit: Negative Net Position as landfills closed and debt grew to \$40M+**
 - Went from low of -\$11.5M (2009) to current est. \$49M (2025)

3

VOLUME 1 – SVSWA STORY (CONT.)

Regional Systems Study and EIR (2002)

- Regionalized single landfill, future LF expansion options and transfer stations

New Waste Recovery and Processing Technologies Focus

Sustainable Budgeting and Financial Policies

- PERS UAL paydown (1st priority @ 6.8% interest)
- Operations Reserve (increased to 25% in 2025)
- Environmental Liability Reserve
- Capital Projects Reserve
- Equipment Replacement Reserve

4

VOLUME 1 – SVSWA STORY (CONT.)

- **Final Pieces for the first Chapter to complete 2002 planning directives**
 - Permanent upgrades Jolon Road Transfer Station and Access Road (South County TS completed in 2024)
 - **Crazy Horse Transfer Station and Materials Recovery Center (North County TS)**
 - **Improved Entrance Facilities for Johnson Canyon Landfill (Regional LF)**
 - Relocate Gatehouse and Truck scales
 - More Traffic Queuing
 - Improved Public Materials Recovery Center

5

SVSWA STRATEGIC PLAN GOALS 2024



GOVERNANCE AND COLLABORATION



FINANCIAL SUSTAINABILITY



FACILITIES MASTER PLANNING



COMPLY, ADAPT, AND RESPOND TO REGULATORY CHANGES



HIGH QUALITY COMMUNITY ENGAGEMENT

6

VOLUME 2 – GROWTH CHANGE

- **When & Where to Expand?**
- **When to Add Staff?**
- **When to Invest Capital?**
- **How to Shift Resources to More Sustainable Practices and Technologies?**

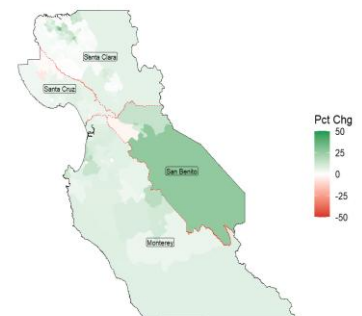


7

GROWTH INDUCERS

- **Population Growth**
 - Highest population Growth expected in South County & Future Salinas Growth Areas
 - Economic Drivers & Growth Policy Changes
- **Service Demand Growth by Region**
 - SVR Planning defined 3 service region needs
 - Greater Salinas Area, North County & South County
 - Housing Costs & Migration
- **New/Unfunded Mandates**

Population 10 Year Projections
Census Tracts of STI Market: San Jose-Salinas-Santa Cruz, CA



Graphic: <https://www.synergos-tech.com>

8

GROWTH - POTENTIAL ACTIONS

1

Maintain 20-year
Budget/Rate
Projections
w/Growth
Impacts in mind

2

Develop 20-year
Projects &
Programs
Calendar

3

Track Residential
& Commercial
Growth Policy
Decisions

4

Identify Future
Growth Areas
with Advanced
Facility Planning

5

Identify Future
Facility
Encroachment
Potential

9

VOLUME 2 - POLITICAL CHANGE

- **Local political and administrative changes**
 - Funding, program benefits and impacts
- **Increased Regulation vs. Deregulation (State and Federal)**
 - What do we plan for next?
 - Pros and cons



10

BOARD NORMS (ADOPTED 2024)

- **Avoid assuming intent or motives**
- **Commit to the shared success of the Authority**
- **Govern as a body**
- **Maintain Authority perspective & balance individual city/county interests**
- **Recognize success**
- **Hold regular meetings between the General Manager & Board members**
- **Communicate effectively with the public**
- **Respect the form of government**
- **Avoid criticizing staff or each other in public; coach privately**
- **Remain engaged and focused on the agenda and meeting**
- **Approach the business of government in a professional manner**



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POLITICAL CHANGE - POTENTIAL ACTIONS

1

**Discuss/Modify
Board Norms**

2

**Develop/Adopt
Ethics Standards**

3

**Increase Board
Participation at
Community Events**

4

**Share
Highlights/Annual
Report at Member
Agency meetings**

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VOLUME 2 – CLIMATE CHANGE



- Variable precipitation and a succession of droughts that have increased as temperatures warm.
- A changing climate, including observable shifts in the frequency and severity of extreme weather events.
- California is seeing more frequent and severe heat waves and wildfires.

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CLIMATE CHANGE – RAIN EVENTS

- California is characterized by multi-year wet or dry periods.
- Future seasonal rain totals may not change much when measured by annual precipitation, but the state is experiencing more intense rain events.
- Projections show that precipitation remains the same or slightly increases in the future, but drought severity and the number of dry years may increase.
- Warming air temperatures will increase moisture loss from soils, which leads to drier seasonal conditions.



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CLIMATE CHANGE – RAIN EVENTS POTENTIAL ACTIONS

Landfill Cover System

Continue to protect the landfill cover system by ensuring annually that erosion scars are repaired and bare slopes hydroseeded to prevent erosion and stabilize the slopes.

Water Conveyance Systems

Continue to improve and install water conveyance systems such as concrete ditches, rip-rap to slow down water flows, and strategically drain the water off the landfill.

Sedimentation Basin

Expand the existing sedimentation basin to maximize holding capacity. Line the sedimentation basin upon development to avoid future cost associated with potential mandates for construction of basins.

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CLIMATE CHANGE – WILDFIRES

- **Climate change has increased the chances of wildfires and impacts associated with them.**
- **Driven by multiple factors such as the environment, land use, and human activity.**
- **California has seen a dramatic increase and unprecedented fires which have burned hotter and more intensely than observed in recent history.**
- **2020 wildfires resulted in the largest wildfire season recorded in state history with nearly 10,000 fires which burned four million acres.**



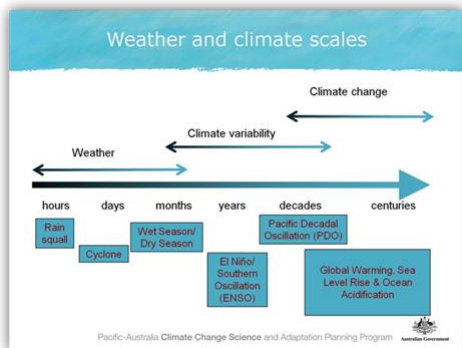
16

CLIMATE CHANGE – WILDFIRES POTENTIAL ACTIONS

Firebreaks	Continue to establish and maintain firebreaks along all property lines to create separation between properties.
Property Landscape Maintenance	Maintain interior property by mowing tall grass, weed-whacking tall weeds along landfill gas pipes, and ensuring all potential fuel sources are eliminated.
Water Supply	Import reliable water supply and maintain water tanks full always and water trucks with water at the end of the day to ensure we are ready to fight any after hours fire.
Heavy Equipment	Heavy equipment can be used to fight a fast-moving fire by establishing a fire break or clearing debris.

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CLIMATE CHANGE - TEMPERATURES



- **California has seen annual temperature increases exceeding 1 degree, with some areas exceeding 2 degrees.**
- **Daily maximum average temperatures across the state are expected to rise between 4.4 degrees to 5.8 degrees by mid-century and between 5.6 degrees to 8.8 by 2100.**
- **More frequent Heat Health events of two weeks or longer are projected by midcentury.**

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CLIMATE CHANGE – TEMPERATURES POTENTIAL ACTIONS

Trainings	Complete annual Heat Illness training in the spring and regular tailgates during periods of elevated temperatures.
Hydration Breaks	Provide employees with frequent hydration breaks hourly when temperatures are above 80 degrees.
Hydration Access	Place ice chest with water, electrolyte drinks and popsicles in multiple locations accessible to employees throughout the workday.
Clothing Protection	Provide employees with light breathable dry fit shirts.

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VOLUME 2 – NATURAL DISASTERS



Preparations now and w/Climate change



Earthquakes



Major Storms



Wild Fires



Disaster Debris Handling, Hazardous vs. Non-Hazardous



Mutual Aid

20

NATURAL DISASTERS- MAJOR STORMS

- Recent years have seen Monterey County impacted by intense storm systems that have devastated communities.
- Chualar / 101 Flooding December 5, 2019 – Devasted the Northeast portion of this community and flooded the underpass and highway 101.
- Coordinated with WM delivery of storm debris and damaged property to the Johnson Canyon Landfill.
- Offered mobile collection event for HHW if needed during community clean up.
- Ready to assist by providing heavy equipment if needed such as loaders / box scrapers to clear silt from roads and properties.



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NATURAL DISASTERS - WILDFIRES

- Impacts associated with the 2020 River Fire, burned approximately 48,088 along the western half of the Salinas Valley and burned for almost three weeks.
- Fire destroyed or damaged a total of 43 commercial / residential buildings.
- Regulatory agencies worked together to clean up the damaged buildings including California Regional Water Board, Office of Emergency Services, and Environmental Protection Agency to ensure hazardous waste remove before debris clean up.
- SVR coordinated with these agencies and accepted some of the fire debris.
- Continue to work with local, state, and federal agencies to coordinate and expedite the safe handling and disposal of wildfire debris while coordinating with our staff to ensure the safety of employees and the public.



River Fire, Aug 2020

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NATURAL DISASTERS - EARTHQUAKES



- After an earthquake, landfills play a critical role in managing waste and debris.
- Earthquakes can generate large volumes of debris and solid waste, often exceeding the annual waste production of a community.
- Effective waste management is essential to prevent environmental damage and economic losses, as improper management can lead to significant impacts.
- Properly managed debris can become a valuable resource for recovery and rebuilding, positively influencing social and economic recovery.
- The seismic behavior of landfills must be considered, as they can be affected by earthquake-induced ground movements, which can lead to damage.
- Overall, landfills are vital in the immediate and long-term recovery efforts following an earthquake.

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NATURAL DISASTERS – DISASTER DEBRIS HANDLING

- **Waste Surge Management:** Landfills absorb large volumes of debris from natural disasters
- **Emergency Disposal Coordination:** Our facilities will work with local governments and FEMA
- **Staging of Materials** – Like concrete, asphalt, organics, etc., that may be useful for rebuilding the community



Debris and material from the Palisades fire is broken down and prepared for recycling in Temescal Canyon. (Myung J. Chun / Los Angeles Times)

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NATURAL DISASTERS - DISASTER DEBRIS HANDLING – HAZARDOUS VS NON-HAZARDOUS - POTENTIAL ACTIONS



Work with local agencies to ensure HHW materials are removed prior to delivery of materials to the landfill.



Assist and/or provide mobile collection events to ensure proper collection and disposal of HHW materials for members.



Provide designated areas for suspect loads to avoid disposal of any hazardous materials.

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NATURAL DISASTERS – MUTUAL AID



Authority has numerous large pieces of equipment that may be needed to assist in the clean up after a natural disaster such as dozers, graders, and excavators.



Trained operators that may be needed to clear and construct access roads to and from critical areas.



Debris removal via transfer trucks or roll-off bins.

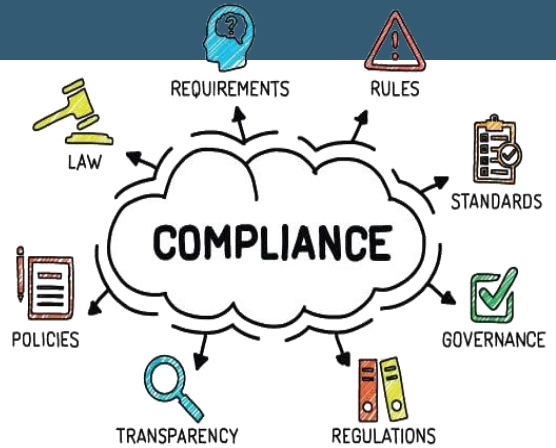


Trained HHW staff to assist with mobile collection or residential clean up after a natural disaster.

26

VOLUME 2 - REGULATORY, HEALTH & SAFETY CHANGES

- SB 1383 & SB 54
- Increased LFG Reduction Standards and Emission Control Infrastructure (LMR)
- Organics Emission Control and Process Changes
- PFOS/PFOA Monitoring and Treatment Mandates
 - Treatment technology cost and viability?



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REGULATORY, HEALTH & SAFETY CHANGES – SB 1383 - POTENTIAL ACTIONS



Edible Food Recovery (EFR): Share Racks at Schools



EFR: Implement Back of Kitchen Recovery Programs at Schools



Ed Center & Garden: Sheet Mulched & Planted Natives



Expand Ed Center Garden: Permaculture Inspired Orchard



Procurement



Re-calculate per Capita Procurement Targets (based on WCS Findings)

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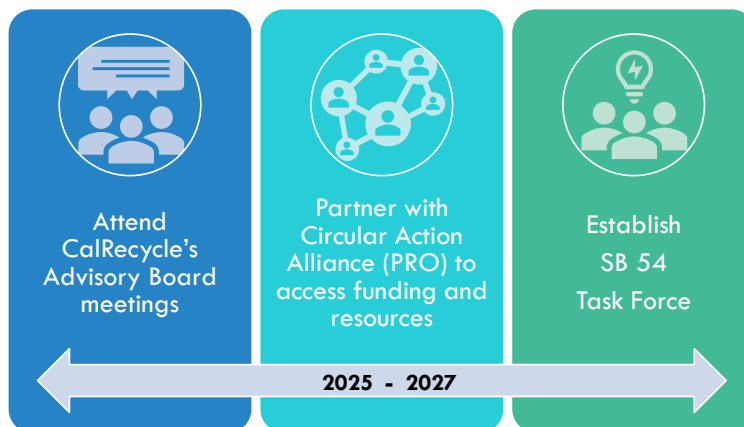
REGULATORY, HEALTH & SAFETY CHANGES – SB 54

SB 54 - Plastic Pollution Prevention and Packaging Producer Responsibility Act



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REGULATORY, HEALTH & SAFETY CHANGES – SB 54 – POTENTIAL ACTIONS



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REGULATORY, HEALTH & SAFETY CHANGES – SB 54 – POTENTIAL ACTIONS (CONT.)

Establish Regional SB 54 Task Force

Upgrade Local Recycling & Reuse Infrastructure	Develop Public Education Campaigns	Strengthen Local Procurement Policies
Pilot reuse/refill infrastructure for local businesses and/or public facilities	Ensure residents and businesses understand and comply with new recycling and reduction rules	Update procurement policies to prioritize reusable, recyclable, and compostable packaging and post-consumer recycled content



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REGULATORY, HEALTH & SAFETY CHANGES - LANDFILL GAS (LFG) INCREASED LFG REDUCTION STANDARDS AND EMISSION CONTROL INFRASTRUCTURE (LANDFILL METHANE RULES)

LANDFILL METHANE REGULATIONS (LMR) - 2010

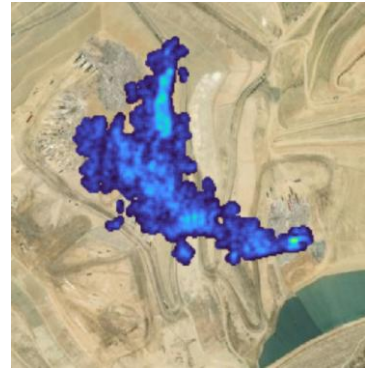
- Installation of gas collection and control system
- Landfill surface and well monitoring quarterly or annually depending on site
- Compliance requirements (retesting, new wells)
- Reporting and recordkeeping
- Testing is performed by contractor and costs Authority \$40-50K per year for testing



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REGULATORY, HEALTH & SAFETY CHANGES - LFG PROPOSED NEW REQUIREMENTS – FINAL RULE 2025 AND EFFECTIVE 2027

- **Satellite monitoring of site for plume mapping and ambitious operator response required**
- **Continuous monitoring – automated wellheads or camera technology**
- **Reduce well exceedance threshold from 500ppm to 200ppm**
- **Include construction and working face for surface testing – previously excluded**



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REGULATORY, HEALTH & SAFETY CHANGES LFG - PROPOSED NEW REQUIREMENTS – FINAL RULE 2025 AND EFFECTIVE 2027 – POTENTIAL ACTIONS

- **Reconnecting wells at active face at end of workday, limit working face size, limit wells that can be offline**
- **Increase surface testing on closed sites from annually to quarterly**
- **Standardized digital reporting**



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REGULATORY, HEALTH & SAFETY CHANGES – LFG - PROPOSED NEW REQUIREMENTS – SVSWA IMPACT INCREASED LABOR AND CAPITAL COSTS

- **Rapid response to remotely detected satellite detected plumes – Labor and cost impacts**
- **Lower borehole testing standards will require more staff time to mitigate**
- **Continuous wellhead monitoring will require significant funding to accomplish**
- **Standardized reporting will require staff and consultant time to integrate with current systems**



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REGULATORY, HEALTH & SAFETY CHANGES - LFG - AB 28 LANDFILL SUBSURFACE TEMPERATURES

BACKGROUND - CHIQUITA CANYON LANDFILL

- **Underground smoldering chemical reaction since May 2022 – extreme heat and leachate generation**
- **Widespread noxious odors, toxic fumes, health concerns by neighbors – multiple citations for operator**
- **Significant mitigation measures including leachate removal, temperature monitors, real time community air monitoring**



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REGULATORY, HEALTH & SAFETY CHANGES – LFG AB 28 LANDFILL SUBSURFACE TEMPERATURES

Proposed Bill AB 28 is a response to Chiquita Cyn

- Continuous LFG temperature monitoring with monthly reporting to LEA
- Tiered temperature threshold actions based on results
- Severe penalties – up to \$10,000 per week for non-compliance and \$1M per week if temperatures exceed 162 deg F for extended periods and permit revocation.

AB 28 is in Appropriations – Anticipated to be approved and signed into law



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REGULATORY, HEALTH & SAFETY CHANGES - LFG POTENTIAL ACTIONS



Monitor legislation that effects LFG management



Investigate relevant emerging technologies



Generate budget requirements for new staff/equipment



Continue to engage with regulators on changes

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REGULATORY, HEALTH & SAFETY CHANGES – PFAS-PER AND POLYFLUOROALKYL SUBSTANCES

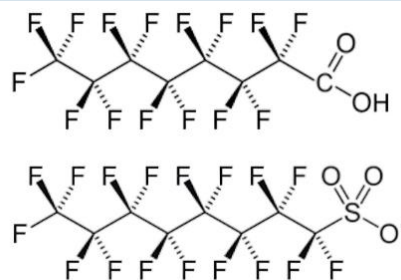
“Pee-Fass” “PUR-and-Poly-fluor-oh-AL-kil” Substances

- **PER** → like “purr”
and
- **Poly** → like “pah-lee”
- **fluor** → like “floor”
- **oh** → short “o” sound
- **Alk** → emphasis, like saying “Elk” with an “A”
- **kil** → like “kill” but soft

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REGULATORY, HEALTH & SAFETY CHANGES – PFAS-PER-AND POLYFLUOROALKYL SUBSTANCES

- **Includes thousands of compounds such as** PFOA, PFOS, GenX, and PFHxS
- **Used in many consumer and industrial products:**
 - Non-stick cookware (Teflon)
 - Water repellent fabrics (Scotchguard)
 - Firefighting foam and food packaging
- **Linked to health concerns including**
 - Cancer
 - Immune system effects
 - Liver and kidney damage
 - Hormone disruption



Long chain carbon fluorine compounds that are persistent, bio accumulative and don't break down naturally

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REGULATORY, HEALTH & SAFETY CHANGES – PFAS HISTORY

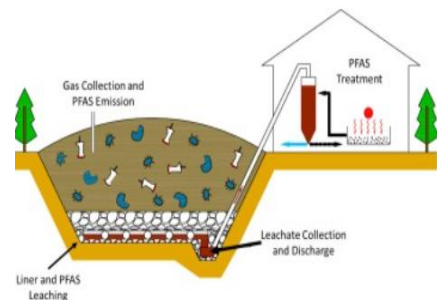
- Developed in the 1940's and 1950's by DuPont and 3M
- Health effects became known to manufacturers in the 1970's but did not disclose to public and lawsuit because of groundwater contamination from a DuPont plant in West Virginia exposed decades of health data
- 3M started phasing out PFOS in 2001, PFOS and PFOA mostly phased out of U.S. production in 2015, but still included in imported products



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REGULATORY, HEALTH & SAFETY CHANGES – PFAS HISTORY RELATED TO LANDFILLS

- Landfills are considered unwilling receptors of PFAS contamination in leachate, surface waters, and groundwater
- PFAS containing materials have been accepted and landfilled for decades and since manufacturing of PFAS has not been eliminated, we continue to accept these materials
- PFAS has been found in leachate, stormwater, and groundwater at all landfills



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REGULATORY, HEALTH & SAFETY CHANGES – PFAS AT SVSWA SITES

- Leachate/GW/Surface water PFAS investigation JC is ongoing
- Planned sampling requirements at closed landfills
- Potential for sampling LFG and flare emissions
- Action levels for drinking water as low as 4 ppt
- Treatment methods are expensive, complex and technologies are just emerging

SVSWA IMPACT

- Staffing increase or Higher Contractor cost or both
- May require enhanced leachate management technology
- May require advance stormwater containment
- May require limiting incoming waste streams
- May require notification to adjoining properties depending on levels found in groundwater

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REGULATORY, HEALTH & SAFETY CHANGES – PFAS POTENTIAL ACTIONS



Monitor changing regulatory landscape



Stay current on emerging treatment technologies



Continue to be compliant with monitoring and reporting requirements



Keep Finance Department aware of cost implications

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VOLUME 2 – RECESSION, RATES & RESERVES

Historical Tonnage & Rates

Projected Rates & Projections based on Decreases

Cash Balances, Reserve Policy, and Est. Reserve Balances

Upcoming Projects



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RECESSION, RESERVES & RATES – HISTORICAL TONNAGE



FY	SVSWA	% From 2006
2006	235,866	
2007	222,907	-5.5%
2008	205,981	-12.7%
2009	187,486	-20.5%
2010	173,938	-26.3%
2011	171,131	-27.4%
2012	167,033	-29.2%
2013	166,500	-29.4%
2014	166,998	-29.2%
2015	173,972	-26.2%
2016	182,298	-22.7%
2017	199,457	-15.4%
2018	213,714	-9.4%
2019	226,386	-4.0%
2020	224,979	-4.6%
2021	231,463	-1.9%
2022	238,089	0.9%
2023	225,963	-4.2%
2024	229,219	-2.8%

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RECESSION, RESERVES & RATES – HISTORICAL RATES

	Tipping Fees	Tipping Fee	AB939 Fee	Budgeted Landfilled Tonnage	Effective Rate
FY 2004-05		48.00	-	N/A	48.00
FY 2005-06		50.00	-	N/A	50.00
FY 2006-07		54.50	-	N/A	54.50
FY 2007-08		58.00	-	245,252	58.00
FY 2008-09		63.00	-	214,200	63.00
FY 2009-10		63.00	-	189,700	63.00
FY 2010-11		64.00	-	176,720	64.00
FY 2011-12		64.00	-	166,000	64.00
FY 2012-13		67.00	-	166,900	67.00
FY 2013-14		67.00	1,731,980	166,500	77.40
FY 2014-15		67.00	1,731,980	164,500	77.53
FY 2015-16		67.00	2,166,100	165,000	80.13
FY 2016-17		68.50	2,228,900	170,000	81.61
FY 2017-18		68.50	2,319,700	177,500	81.57
FY 2018-19		68.50	2,319,700	185,000	81.04
FY 2019-20		68.50	2,733,000	190,000	82.88
FY 2020-21		68.50	2,733,000	200,000	82.17
FY 2021-22		68.50	3,460,000	210,000	84.98
FY 2022-23		64.75	3,633,000	209,000	82.13
FY 2023-24		64.75	4,103,000	209,000	84.38
FY 2024-25		64.75	5,008,400	217,500	87.78
FY 2025-26		67.00	5,650,200	225,000	92.11

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RECESSION, RESERVES & RATES – PROJECTED RATES (CURRENT BUDGET)

	Landfilled Tonnage	Estimated Tipping fee	AB939 Service Fee
2025-26 Budget	225,000	\$ 67.00	5,650,200
2026-27 Estimate	225,000	\$ 69.00	5,900,000
2027-28 Estimate	225,000	\$ 71.50	6,161,000
2028-29 Estimate	225,000	\$ 73.25	6,434,000
2029-30 Estimate	225,000	\$ 75.00	6,719,000

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RECESSION, RESERVES & RATES – FY 2026-27 RATES IF TONNAGE DECREASES

	Landfilled Tonnage	Estimated Tipping Fee	AB939 Service Fee
2025-26 Budget	225,000	\$ 67.00	5,650,200
2026-27 Budget 100% Tonnage	225,000	\$ 69.00	5,900,000
2026-27 Budget 90% Tonnage	202,500	\$ 76.75	5,900,000
2026-27 Budget 70% Tonnage	157,500	\$ 98.75	5,900,000

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RECESSION, RESERVES & RATES – PROJECTED RATES (10% DECREASE)

	Landfilled Tonnage	Estimated Tipping Fee	AB939 Service Fee
2025-26 Budget	225,000	\$ 67.00	5,650,200
2026-27 Estimate	202,500	\$ 76.75	5,900,000
2027-28 Estimate	202,500	\$ 79.50	6,161,000
2028-29 Estimate	202,500	\$ 81.50	6,434,000
2029-30 Estimate	202,500	\$ 83.50	6,719,000

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RECESSION, RESERVES & RATES – PROJECTED RATES (30% DECREASE)

	Landfilled Tonnage	Estimated Tipping Fee	AB939 Service Fee
2025-26 Budget	225,000	\$ 67.00	5,650,200
2026-27 Estimate	157,500	\$ 98.75	5,900,000
2027-28 Estimate	157,500	\$ 102.25	6,161,000
2028-29 Estimate	157,500	\$ 104.75	6,434,000
2029-30 Estimate	157,500	\$ 107.25	6,719,000

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RECESSION, RESERVES & RATES – CASH BALANCES ON 06-30-2025 (NUMBERS NOT FINAL)

Restricted by Legal Agreements:	
Johnson Canyon Closure Fund	5,241,069.24
Restricted for Pension Liabilities (115 Trust)	-
State & Federal Grants	162,383.69
BNY - Bond 2022A Payment	-
Funds Held in Trust:	
Central Coast Media Recycling Coalition	123,071.00
Employee Unreimbursed Medical Claims	3,276.75
Committed by Board Policy:	
AB939 Services	867,052.36
Undesignated Fund Balance	-
Designated for Capital Projects Reserve	5,475,938.23
Designated for Environmental Impairment Reserve	3,206,108.06
Designated for Operating Reserve	3,791,621.18
Expansion Fund (South Valley Revenues)	5,223,380.70
Assigned for Post Closure and Capital Improvements	
Crazy Horse Post Closure	689,993.58
Lewis Road Post Closure	212,480.73
Jolon Road Post Closure	12,504.69
Johnson Canyon Post Closure	2,828,959.00
Capital Improvement Projects	8,459,872.55
Available for Operations:	3,497,355.84
Total	<u>39,795,067.60</u>

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RECESSION, RESERVES & RATES – RESERVE POLICY

After completion of the annual audit, any undesignated cash balance will be first used to pay down any Unfunded Actuarial Liability to the CalPERS retirement accounts. Remaining funds shall be allocated to reserves using the following methodology:

**Operating Reserve
(20%)**

**Capital Projects
Reserve (60%)**

**Environmental
Impairment Reserve
(20%)**

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RECESSION, RESERVES & RATES – ESTIMATED RESERVE BALANCES (NUMBERS NOT FINAL)

Designated for Capital Projects Reserve

Balance at 06-30-2025	5,475,938.23
FY 2024-25 Surplus Allocation Estimate	<u>2,098,413.50</u>
Ending Balance	<u><u>7,574,351.73</u></u>

Designated for Environmental Impairment Reserve

Balance at 06-30-2025	3,206,108.06
FY 2024-25 Surplus Allocation Estimate	<u>699,471.17</u>
Ending Balance (Goal \$4.22M)(FY 2024-25)	<u><u>3,905,579.23</u></u>
	92.7%

Designated for Operations Reserve

Balance at 06-30-2025	3,791,621.18
FY 2024-25 Surplus Allocation Estimate	<u>699,471.17</u>
Ending Balance (Goal \$6.25M)(FY 2025-26)	<u><u>4,491,092.35</u></u>
	71.9%

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RECESSION, RESERVES & RATES – UPCOMING PROJECTS (NUMBERS NEED UPDATE)

<u>Projected Costs</u>	
JC - New Cell - 2026	8,000,000
CH Transfer - 2026	7,700,000
JC Entrance - 2027-28	3,200,000
Total	<u>18,900,000</u>
<u>Potential Funding</u>	
CIP - New Cell (\$5/ton)	5,059,623
Capital Projects Reserve (est.)	7,574,352
Expansion Fund	<u>5,223,381</u>
Total Reserves	17,857,356
Sale of Sun Street	<u>6,000,000</u>
	<u>23,857,356</u>
Amount Remaining	4,957,356

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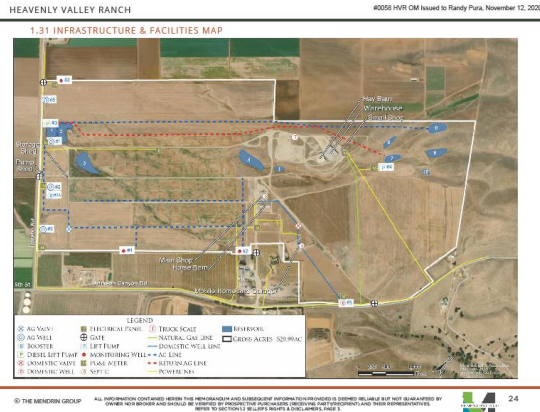
VOLUME 2 - NEW TECHNOLOGIES

- **Organics Recovery**
- **Advanced Materials Recovery**
- **Waste Mining**
- **Conversion & Recovery Technologies vs. Continued Landfilling**
- **Public Acceptance**



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NEW TECHNOLOGIES – POTENTIAL ACTIONS



- **Release EO/SOQ for Advanced Organics Recovery – Anaerobic Digestion, Autoclave, Sorting Technologies, Conversion, etc.**
- **Select Best Fit Technologies and Request Formal Proposals (RFP)**
- **Property Option Agreement with TAP Partnership for Energy Park creation and host for advanced technologies**

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VOLUME 2 - LANDFILL CAPACITY/EXPANSION

- **Regulatory Requirement for 15 Years of Landfill Capacity, only 39-40 years left**
 - **Natural Disaster Debris can cut into this quickly**
- **Landfill Build Timelines Expansion vs. New Site**
 - Siting Studies
 - Land Use Modifications
 - Financing
 - Public/Environmental Org. Opposition
 - Timeline
- **Contract for Export to Outside Landfill**
 - Very Limited Option, declining CA landfill capacity
 - Receiving Community Opposition



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LANDFILL CAPACITY/EXPANSION - POTENTIAL ACTIONS

- **Form Standing Board Committee to Evaluate Diversion Technologies and Landfill Capacity Needs**
 - Select Appropriate Committee Title
 - Appoint Board Members (recommend 1 EC member plus 2)
- **Select Diversion Technology Options to participate in RFP process**
 - Visit and Evaluate Selected Operating Technology Facilities
- **Develop Long-Term Landfill Capacity Expansion Timeline and Options**
 - Consider Diversion Technology Effects on Landfill Capacity and Life Span

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WRAP UP — POTENTIAL ACTIONS

- **Growth:** Maintain 20-year Budget/Rate Projections, Develop 20 yr Project & Program Calendar, etc.
- **Political Change:** Discuss/Modify Board Norms, Develop/Adopt Ethics Standard, etc.
- **Climate Change:** *Multiple*
- **Natural Disasters:** *Multiple*
- **Regulatory and Health & Safety Changes:** *Multiple*
- **Recession & Rates:** *Multiple*
- **New Technologies:** Release EOI/SOQ for Advanced Organics Recovery, Select Best Fit Technologies and request formal Proposals, and Property option agreement with TAP
- **Landfill Capacity/Expansion:** Form Standing Board Committee, Select Diversion Technology Options to participate in RFP, and Develop Long-Term Landfill Capacity Expansion Timeline

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THANK YOU - QUESTIONS



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