

Agenda EXECUTIVE COMMITTEE

THURSDAY, March 2, 2023 5:30 p.m.

Conference Room 128 Sun Street, Suite 101 Salinas, California

Public Participation available via Zoom Meeting ID No. 861 6331 8046 | Passcode: 066545

CALL TO ORDER

ROLL CALL

President Anthony Rocha (City of Salinas)

Vice President Ben Jimenez (City of Soledad)

Alternate Vice President Glenn Church (County of Monterey)

GENERAL MANAGER AND DEPARTMENT MANAGER COMMENTS

COMMITTEE MEMBER COMMENTS

PUBLIC COMMENTS

Receive public communications from audience on items which are not on the agenda. Speakers are limited to three minutes at the discretion of the Chair.

CONSIDERATION ITEMS

1. Minutes of February 2, 2023 Meeting

- A. Committee Discussion
- B. Public Comment
- C. Recommended Committee Action Approval

2. January 2023 Claims and Financial Reports

- A. Receive report from Ray Hendricks, Finance and Administration Manager
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action Forward to the Board and Recommend Approval

3. A Resolution Approving the Disposal and Service Fees Effective July 1, 2023

- A. Receive report from Ray Hendricks, Finance and Administration Manager
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action Provide Input and Direction, and Forward to the Board for Approval.

4. A Resolution Approving the Operating Budget and Personnel Allocation for FY 2023-24

- A. Receive report from Ray Hendricks, Finance and Administration Manager
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action Provide Input and Direction, and Forward to the Board for Approval.

FUTURE AGENDA ITEMS

5. Future Agenda Items - View Ahead Calendar

ADJOURNMENT

To observe the meeting, go to our YouTube channel at https://www.youtube.com/user/svswa831.

To participate virtually during the meeting and make a general comment or comments on a specific agenda item as an item is being heard, join the meeting thru Zoom using the link below. Join with computer audio at: https://us02web.zoom.us/j/86163318046?pwd=NXJTV3ZiMjUzSkdISEI4eFRzV0w1dz09.

When ready to make a public comment, click the Raise Hand icon.

To participate by telephone dial any of the numbers listed below and enter the meeting ID number and passcode:

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+1 669 900 9128	+1 253 215 8782		+1 346 248 7799	
+1 301 715 8592	+ 1 312 626 6799		+ 1 646 558 8656	
Enter Meeting ID: 861 6331 8046	Passcode: 0665	545		
To Raise your Hand press *9	To Mute and U	Inmute yourself press *	6	

Public comments may also be submitted via e-mail to the Clerk of the Board at comment@svswa.org. Comment must be received by 2 p.m. on Thursday, March 2, 2023 and should be limited to 250 words or less. Every effort will be made to read your comment into the record, but some comments may not be read due to time limitations. Comments received via e-mail after 2 p.m. will be made part of the record if received prior to the end of the meeting. To assist the Clerk in identifying the agenda item relating to your public comment please indicate in the Subject Line, the item number (i.e., Item No. 10).

This meeting agenda was posted at the Salinas Valley Solid Waste Authority office at 128 Sun Street, Suite 101, Salinas, on **Thursday, February 23, 2023**. The Executive Committee will next meet in regular session on **Thursday, April 6, 2023**, at **5:30 p.m.** Staff reports for the Authority Executive Committee meetings are available for review at 128 Sun Street, Suite 101, Salinas, California 93901, Phone 831-775-3000 and at www.salinasvalleyrecycles.org. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Erika J. Trujillo, Clerk of the Board, at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR Executive Committee to provide direction 35.102-35.104 ADA Title II).

MINUTES OF MEETING SALINAS VALLEY SOLID WASTE AUTHORITY EXECUTIVE COMMITTEE February 2, 2023

This meeting was conducted in virtual format via Zoom in accordance with AB 361.

CALL TO ORDER

(4:00) President Rocha called the meeting to order at 4:01 p.m.

COMMITTEE MEMBERS PRESENT

City of Salinas	Anthony Rocha, President	Virtual
City of Soledad	Ben Jimenez, Vice President	Virtual

ABSENT

County of Monterey | Glenn Church, Alt. Vice President

ITEM NO. 1
Agenda Item
BarilWeth
General Manager/CAO
R. Santos by E.T.
Authority General Counsel

STAFF MEMBERS PRESENT

Patrick Mathews, General Manager/CAO	Virtual
Cesar Zuñiga, Assistant GM / Operations Manager	Virtual
Mandy Brooks, Resource Recovery Manager	Virtual
Ray Hendricks, Finance and Administration Manager	Virtual
Brian Kennedy, Engineering and Compliance Manager	Virtual
Roy Santos, General Counsel	Virtual
Rosie Ramirez, Administrative Assistant	Virtual
Erika J. Trujillo, Clerk of the Board	Virtual

GENERAL MANAGER AND DEPARTMENT MANAGER COMMENTS

(4:02) General Manager/CAO Mathews commented on the following.

- The new Board member orientations are taking place this week.
- Discussed scheduling conflict with the current time of the Executive Committee meeting for Alt. Vice President Church and his potential alternate time availability.

Assistant General/Operation Manager Zuñiga commented on the Jolon Road facility improvements that are scheduled to begin.

Finance and Administration Manager Hendricks commented on the following.

- An Account through US bank needed to serve as trust for the potential purchase investments.
- The change of Executive Committee composition requires updating the signatures with the Authority's banks.

COMMITTEE COMMENTS

(4:06) President Rocha commented on the potential time availability schedule for the Executive Committee meeting.

PUBLIC COMMENT

(4:11) None

CONSIDERATION ITEMS

(4:12)

Minutes of November 3, 2022 Meeting

Committee Discussion: None Public Comment: None

Committee Action: Alternate Vice President Jimenez made a motion to approve the

corrected minutes provided earlier in the day. President Rocha seconded the motion. The motion passed unanimously: 2-0.

2. December 2022 Claims and Financial Reports

(4:13) Finance and Administration Manager Hendricks provided a report on the Agency's finances, indicating that revenues and expenditures are within the projected budget.

Committee Discussion: None **Public Comment:** None

Committee Action: Alternate Vice President Jimenez made a motion to forward to the

Board recommending approval. President Rocha seconded the

motion. The motion passed unanimously: 2-0.

3. Fiscal Year 2023-24 Preliminary Budget Direction

(4:18) Finance and Administration Manager Hendricks provided a report on the preliminary operating and CIP budget for fiscal year 2023-24. He explained the projected revenue and expenditure changes. Mr. Hendricks reviewed the estimated impacts to the rate payers for the two options the Board requested more information on at the January meeting, which included rate adjustments to AB 939 fees and/or Solid Waste Tipping Fees to fully fund the budget.

Committee Discussion: The Committee discussed the report.

Public Comment: None

Committee Action: Alternate Vice President Jimenez made a motion to forward to the

Board for discussion recommending option number three. President Rocha seconded the motion. The motion passed unanimously: 2-0.

4. Advanced Organics Recovery Technology Procurement

(4:42) General Manager/CAO Mathews provided a history on the Authority's mission related to the search for innovative technology to assist in the goal of diversion of waste from landfills. He explained the four types of technologies that have been deemed adequate and available for the Authority needs. Mr. Mathews indicated staff would like to release a Request for Interest to obtain more information on available developers and technology specifics.

Committee Discussion: The Committee discussed the report.

Public Comment: None

Committee Action: Alternate Vice President Jimenez made a motion to forward to the

Board for consideration. President Rocha seconded the motion. The

motion passed unanimously: 2-0.

FUTURE AGENDA ITEMS

5. Future Agenda Items – View Ahead Calendar

(5:08) The Committee discussed the view ahead.

CLOSED SESSION

(5:11) President Rocha indicated that there was no need to go into closed session as there is no new information to discuss.

6. Conference with Legal Counsel – Potential Significant Exposure to Litigation pursuant to paragraph (2) of Government Code Section 54956.9 (d) (2): (One Case)

ADJOURNMENT (5:12) President Rocha adjourned the meeting.		
	APPROVED:	
		Anthony Rocha, President
ATTEST:		
Erika J. Trujillo, Clerk of the Board		



Date: March 02, 2023

From: C. Ray Hendricks, Finance and Administration

Manager

Title: January 2023 Claims and Financial Reports

Finance and Administration
Manager/Controller/Treasurer

General Manager/CAO

N/A

General Counsel

RECOMMENDATIONS

Staff requests that the Executive Committee recommends acceptance of the January 2023 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of January for a summary of the Authority's financial position as of January 31, 2023. The following are highlights of the Authority's financial activity for the month of January.

<u>Results of Operations (Consolidated Statement of Revenues and Expenditures)</u>
For the month of January 2023, operating revenues exceeded expenditures by \$590,414.

Revenues (Consolidated Statement of Revenues and Expenditures)

	January	January		
	Budget	Actual	Over/(Under)	
Tipping Fees - Solid Waste	1,068,347	1,114,897	46,550	4.4%
Tipping Fees - Diverted Materials	237,390	223,255	(14,135)	-6.0%
Other Revenues	517,218	515,145	(2,073)	-0.4%
Total Revenue	1,822,955	1,853,297	30,342	1.7%

Solid Waste revenues for January were \$46,550 or 4.4% over budgeted amounts. Diverted Material revenues for January were \$14,135 or 6.0% under budgeted amounts. January total revenue was \$30,342 or 1.7% over budgeted amounts.

	Y-T-D	Y-T-D		
	Budget	Actual	Over/(Under)	
Tipping Fees - Solid Waste	8,066,452	8,634,650	568,198	7.0%
Tipping Fees - Diverted Materials	1,857,423	1,830,975	(26,448)	-1.4%
Other Revenues	4,011,919	3,940,525	(71,394)	-1.8%
Total Revenue	13,935,794	14,406,150	470,356	3.4%

Solid Waste revenues year to date as of January were \$568,198 or 7.0% over budgeted amounts. Diverted Material revenues year to date as of January were \$26,448 or 1.4% under budgeted amounts. Year to date total revenue as of January was \$470,356 or 3.4% over budgeted amounts.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures) As of January 31, 2023 (58.3% of the fiscal year), year-to-date operating expenditures totaled \$12,363,218. This is 57.6% of the operating budget of \$21,450,000.

<u>Capital Project Expenditures (Consolidated Grant and CIP Expenditures Report)</u>
For the month of January 2023, capital project expenditures totaled \$241,412. \$127,401 was for the Administrative Office Improvements. \$43,844 was for the LR Postclosure Maintenance. \$25,379 was for the JC Module Engineering and Construction. \$22,965 was for the CH Postclosure Maintenance.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of January 2023 is attached for review and acceptance. January disbursements total \$1,451,917.09 of which \$621,901.92 was paid from the payroll checking account for payroll and payroll related benefits.

Following is a list of vendors paid more than \$50,000 during the month of January 2023.

Vendor	Services	Amount
Atlas Organics CU11, LLC	Oct. & Nov. Greenwaste Processing	\$123,155.29
California Dep. of Tax and Fee	Oct. to Dec. Quarterly State Fee	\$87,443.00
Admin.		
Southern Counties Lubricants LLC	Monthly Vehicle & Equipment Fuel	\$55,727.47

Cash Balances

The Authority's cash position increased \$803,952.10 during January to \$33,882,044.02. Most of the cash balance is restricted, held in trust, committed, or assigned as shown below. Cash for Capital Improvements and post closure funded from operations is transferred at the beginning of the year. Additionally, cash for debt service payments are transferred in January and January. While these transfers and payments leave the balance available for operations with a negative balance, profitable operations should improve the balance to a positive amount by the end of the fiscal year.

Restricted by Legal Agreements: Johnson Canyon Closure Fund Restricted for Pension Liabilities (115 Trust) State & Federal Grants BNY - Bond 2022A Payment	5,010,381.01 375,968.75 325,615.98 213,213.50
Funds Held in Trust:	
Central Coast Media Recycling Coalition	101,086.40
Employee Unreimbursed Medical Claims	7,702.15
Committed by Board Policy:	
AB939 Services	(171,657.94)
Undesignated Fund Balance	-
Designated for Capital Projects Reserve	3,581,124.98
Designated for Environmental Impairment Reserve	2,516,999.45
Designated for Operating Reserve	3,180,000.00
Expansion Fund (South Valley Revenues)	4,804,512.78
Assigned for Post Closure and Capital Improvements	

Crazy Horse Post Closure	1,022,903.88
Lewis Road Post Closure	282,955.03
Jolon Road Post Closure	171,881.15
Johnson Canyon Post Closure	2,333,538.17
Capital Improvement Projects	11,702,683.99

Available for Operations: (1,636,865.26)

33,822,044.02 Total

ATTACHMENTS

- 1. January 2023 Consolidated Statement of Revenues and Expenditures
- 2. January 2023 Consolidated Grant and CIP Expenditures Report
- 3. January 2023 Checks Issued Report

Consolidated Statement of Revenues and Expenditure For Period Ending January 31, 2023

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
Revenue Summary							
Tipping Fees - Solid Waste	13,532,700	1,114,897	8,634,650	63.8 %	4,898,050	0	4,898,050
Tipping Fees - Diverted Materials	3,287,200	223,255	1,830,975	55.7 %	1,456,225	0	1,456,225
AB939 Service Fee	3,633,000	302,750	2,119,250	58.3 %	1,513,750	0	1,513,750
Charges for Services	2,522,000	200,935	1,575,455	62.5 %	946,545	0	946,545
Sales of Materials	200,000	11,460	124,636	62.3 %	75,364	0	75,364
Gas Royalties	290,000	0	77,457	26.7 %	212,543	0	212,543
Investment Earnings	300,000	0	43,727	14.6 %	256,273	0	256,273
Total Revenue	23,764,900	1,853,296	14,406,150	60.6 %	9,358,750	0	9,358,750
Expense Summary							
Executive Administration	550,700	27,136	260,715	47.3 %	289,985	37,287	252,699
Administrative Support	468,300	26,493	242,077	51.7 %	226,223	28,263	197,959
Human Resources Administration	280,700	24,039	137,768	49.1 %	142,933	888	142,044
Clerk of the Board	206,400	12,873	108,331	52.5 %	98,069	58	98,011
Finance Administration	892,700	49,078	473,304	53.0 %	419,396	13,785	405,611
Operations Administration	643,100	42,408	330,479	51.4 %	312,621	3,020	309,601
Resource Recovery	1,264,300	106,762	681,629	53.9 %	582,671	2,005	580,667
Marketing	75,600	0	6,228	8.2 %	69,372	68,500	872
Public Education	275,500	8,148	126,138	45.8 %	149,362	67,159	82,204
Household Hazardous Waste	815,600	35,449	361,310	44.3 %	454,290	27,252	427,038
C & D Diversion	307,900	1,837	20,333	6.6 %	287,567	0	287,567
Organics Diversion	2,293,900	148,264	805,225	35.1 %	1,488,675	1,155,853	332,822
Diversion Services	30,000	4,730	23,122	77.1 %	6,878	4,449	2,429
JR Transfer Station	754,000	51,150	412,135	54.7 %	341,865	19,896	321,969
JR Recycling Operations	188,500	14,954	94,157	50.0 %	94,343	0	94,343
SS Disposal Operations	166,100	0	166,122	100.0 %	(22)	0	(22)

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Consolidated Statement of Revenues and Expenditure For Period Ending January 31, 2023

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
SS Transfer Operations	164,800	(176)	164,768	100.0 %	32	0	32
SS Recycling Operations	116,200	0	116,155	100.0 %	45	0	45
ML Transportation Operations	1,669,700	142,488	1,019,744	61.1 %	649,956	30,566	619,390
ML Recycling Operations	684,700	46,516	287,083	41.9 %	397,617	68,867	328,750
JC Landfill Operations	3,712,800	302,132	2,083,774	56.1 %	1,629,026	431,603	1,197,423
JC Recycling Operations	633,000	46,952	284,925	45.0 %	348,075	6,199	341,876
Johnson Canyon ECS	534,800	55,320	264,635	49.5 %	270,165	65,870	204,296
Sun Street ECS	226,000	3,128	136,135	60.2 %	89,865	853	89,012
Debt Service - Interest	415,300	0	182,661	44.0 %	232,639	0	232,639
Debt Service - Principal	2,700,000	0	2,700,000	100.0 %	0	0	0
Closure/Post Closure Set-Aside	334,400	27,443	211,943	63.4 %	122,457	0	122,457
Cell Construction Set-Aside	1,045,000	85,759	662,323	63.4 %	382,677	0	382,677
Total Expense	21,450,000	1,262,882	12,363,218	57.6 %	9,086,782	2,032,373	7,054,409
Revenue Over/(Under) Expenses	2,314,900	590,414	2,042,932	88.3 %	271,968	(2,032,373)	2,304,341

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Consolidated CIP Expenditure Report For Period Ending January 31, 2023

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
Fund 131 - Crazy Horse Post-Closure Fund							
131 9316 CH Corrective Action Program	253,000	0	0	0.0 %	253,000	0	253,000
131 9319 CH LFG System Improvements	146,500	0	0	0.0 %	146,500	0	146,500
131 9321 CH Postclosure Maintenance	918,084	22,965	294,680	32.1 %	623,404	79,949	543,455
Total Fund 131 - Crazy Horse Post-Closure	1,317,584	22,965	294,680	22.4 %	1,022,904	79,949	942,955
Fund 141 - Lewis Road Post-Closure Fund							
141 9402 LR LFG Well Replacement	65,000	0	0	0.0 %	65,000	0	65,000
141 9403 LR Postclosure Maintenance	375,990	43,844	158,034	42.0 %	217,955	34,402	183,553
Total Fund 141 - Lewis Road Post-Closure F	440,990	43,844	158,034	35.8 %	282,955	34,402	248,553
Fund 161 - Jolon Road Post-Closure Fund							
161 9604 JR Postclosure Maintenance	398,915	5,384	227,033	56.9 %	171,881	9,401	162,480
Total Fund 161 - Jolon Road Post-Closure F	398,915	5,384	227,033	56.9 %	171,881	9,401	162,480
Fund 211 - Grants							
211 9228 Tire Amnesty 2021-22	38,482	798	12,357	32.1 %	26,125	261	25,864
211 9230 SB1383 Local Assistance Grant Pro	332,235	763	763	0.2 %	331,472	78	331,393
211 9258 Cal Recycle - 2020-21 CCPP	3,259	1,200	3,000	92.1 %	259	259	0
211 9261 Cal Recycle - 2021-22 CCPP	21,393	3,719	11,223	52.5 %	10,170	324	9,845
Total Fund 211 - Grants	395,369	6,480	27,344	6.9 %	368,026	923	367,103
Fund 800 - Capital Improvement Projects Fu							
800 9105 Concrete Grinding	29,614	0	0	0.0 %	29,614	0	29,614
800 9107 Scale House Software Upgrade	100,000	0	0	0.0 %	100,000	65,690	34,310
800 9108 Emergency Generators	59,515	0	36,217	60.9 %	23,299	0	23,299
800 9109 Organics Infrastructure Upgrades	3,000,000	0	0	0.0 %	3,000,000	0	3,000,000
800 9110 Administration Office Improvements	350,000	127,401	302,871	86.5 %	47,129	38,450	8,679
800 9214 Organics Program 2016-17	735,733	0	0	0.0 %	735,733	0	735,733
800 9222 Community-Based Social Marketing	50,000	0	50,000	100.0 %	0	0	0

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Consolidated CIP Expenditure Report For Period Ending January 31, 2023

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
800 9223 Outdoor Education Center	56,963	8,369	19,684	34.6 %	37,279	0	37,279
800 9501 JC LFG System Improvements	188,268	0	28,143	14.9 %	160,125	0	160,125
800 9505 JC Partial Closure	140,846	1,591	14,153	10.0 %	126,693	2,409	124,284
800 9506 JC Litter Control Barrier	79,625	0	0	0.0 %	79,625	0	79,625
800 9507 JC Corrective Action	250,070	0	0	0.0 %	250,070	0	250,070
800 9509 JC Groundwater Well	400,000	0	0	0.0 %	400,000	0	400,000
800 9526 JC Equipment Replacement	2,016,025	0	0	0.0 %	2,016,025	62,603	1,953,422
800 9527 JC Module Engineering and Constr	2,113,797	25,379	99,503	4.7 %	2,014,295	702	2,013,593
800 9528 Roadway Improvements	400,049	0	0	0.0 %	400,049	0	400,049
800 9601 JR Transfer Station Improvements	882,138	0	2,028	0.2 %	880,111	0	880,111
800 9602 JR Equipment Purchase	360,000	0	182,539	50.7 %	177,461	175,970	1,491
800 9603 JR Well Replacement	235,622	0	0	0.0 %	235,622	0	235,622
800 9701 MLTS Equipment Replacement	303,100	0	187,990	62.0 %	115,110	0	115,110
800 9703 SSTS Improvements and Cleanup	160,934	0	2,312	1.4 %	158,622	0	158,622
Total Fund 800 - Capital Improvement Proje	11,912,300	162,740	925,439	7.8 %	10,986,861	345,824	10,641,037
Total CIP Expenditures	14,465,157	241,412	1,632,530	11.3 %	12,832,626	470,498	12,362,128

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Check #	Name	Check Date	Amount	Check Total
30440	AGRI-FRAME, INC JC Facility Maintenance	1/4/2023	241.20	041.00
30441	AON RISK INSURANCE SERVICES WEST, INC . Insurance Commercial Auto	1/4/2023	70.00	241.20
30442	CLARK PEST CONTROL, INC HHW Exterminator Services	1/4/2023	115.00	70.00
30443	COAST COUNTIES TRUCK & EQUIPMENT CO. ML Vehicle Maintenance	1/4/2023	746.06	115.00
30444	DOUGLAS NOLAN School Assembly Program	1/4/2023	3,250.00	746.06
30445	EDUARDO ARROYO SS Office Remodel Construction	1/4/2023	27,902.50	3,250.00
30446	FOUNDING CHAPTER SOLID WASTE ASSOCIATION OF NORTH AMERICA	1/4/2023		27,902.50
30447	MOLO Training GRAINGER	1/4/2023	1,299.00	1,299.00
30448	ML Safety Supplies GREEN VALLEY INDUSTRIAL SUPPLY, INC	1/4/2023	85.22	85.22
30449	JR Vehicle Maintenance JT HOSE & FITTINGS	1/4/2023	107.29	107.29
	JC Org Equipment Maintenance ML Vehicle Maintenance		6.36 133.24	139.60
30450	MONTEREY COUNTY AGRICULTURAL COMMISSIONER JR Fees & Permits	1/4/2023	374.00	
30451	NATIONAL OFFICE LIQUIDATORS, LLC RR - Office Furniture for new offices	1/4/2023	8,502.29	374.00
30452	NEU-SCAPES, INC. Jardin Garden Maintenance	1/4/2023	200.00	8,502.29
30453	ODP BUSINESS SOLUTIONS, LLC Adm & HHW Office Supplies	1/4/2023	573.34	200.00
30454	Adm Office Supplies PINNACLE MEDICAL GROUP, Inc. A Professional Corporation	1/4/2023	262.99	836.33
30455	Pre-Employment Physical PRICILLIA RODRIGUEZ	1/4/2023	110.00	110.00
	JR Hauling Services		692.34	692.34
30456	QUINN COMPANY All Sites Equipment & Vehicle Maintenance	1/4/2023	96.64	96.64
30457	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	1/4/2023	8,389.11	8,389.11

Check #	Name	Check Date	Amount	Check Total
30458	STATE WATER RESOURCES CONTROL BOARD LR Annual Permit Fees	1/4/2023	26,552.00	07.550.00
30459	VALERIO VARELA JR JR Vehicle Maintenance	1/4/2023	450.00	26,552.00
30460	A & G PUMPING, INC JR Portable Toilet	1/11/2023		450.00
30461	ALBERT MALDONADO	1/11/2023	245.75	245.75
30462	Annual Report Printing	1/11/2022	754.68	754.68
30462	AMERICAN SUPPLY CO. JC Janitorial Supplies	1/11/2023	251.59	251.59
30463	ASBURY ENVIRONMENTAL SERVICES HHW Hauling & Disposal	1/11/2023	95.00	05.00
30464	BAGLEY ENTERPRISES, INC SS & JC Facility Maintenance	1/11/2023	1,020.00	95.00
30465	BECKS SHOES AND REPAIR All Sites Safety Supplies	1/11/2023	1,401.40	1,020.00
30466	COAST COUNTIES TRUCK & EQUIPMENT CO.	1/11/2023	1,401.40	1,401.40
30467	ML Vehicle Maintenance CUTTING EDGE SUPPLY	1/11/2023	1,505.45	1,505.45
30407	JC Equipment Maintenance	171172023	1,836.33	1,836.33
30468	DANIEL F. BROTHERS INC SS Adm Office Remodeling	1/11/2023	13,131.14	13,131.14
30469	ERIC AMARAL JC Safety Supplies	1/11/2023	169.30	10,101.14
30470	FEDEX Ops Adm Overnight Shipments	1/11/2023	36.36	169.30
30471	FIRST ALARM	1/11/2023		36.36
30472	JC Alarm Services FRESNO OXYGEN	1/11/2023	70.00	70.00
	JC Equipment Maintenance		452.76	452.76
30473	GOLDEN STATE TRUCK & TRAILER REPAIR ML Vehicle Maintenance	1/11/2023	469.75	469.75
30474	GONZALES ACE HARDWARE All Sites Facility Maintenance	1/11/2023	218.63	
30475	GONZALES TIRE & AUTO SUPPLY All Sites Equipment Maintenance	1/11/2023	549.95	218.63
30476	**Void**	1/11/2023	347.70	549.95
			-	-

Check #	Name	Check Date	Amount	Check Total
30477	GRAINGER JC Facility Maintenance	1/11/2023	213.06	
30478	GREEN RUBBER - KENNEDY AG, LP All Sites Maintenance Supplies	1/11/2023	10,932.68	213.06
30479	**Void**	1/11/2023	-	10,932.68
30480	GUARDIAN SAFETY AND SUPPLY, LLC HHW Safety Supplies	1/11/2023	292.15	-
30481	INFINITY STAFFING SERVICES, INC. JC & JR Contract Labor	1/11/2023	1,663.70	292.15
30482	JOHN DEERE FINANCIAL JC Equipment Maintenance	1/11/2023	1,480.42	1,663.70
30483	KING CITY HARDWARE INC. JR Facility Maintenance	1/11/2023	45.21	1,480.42
30484	LIEBERT CASSIDY WHITMORE LCW - HR consultations	1/11/2023	1,317.50	45.21
30485	MISSION LINEN SUPPLY All Sites Uniforms	1/11/2023	480.86	1,317.50
30486	MONTEREY COUNTY AGRICULTURAL COMMISSIONER JC Permits & Fees	1/11/2023	648.00	480.86
30487	NEU-SCAPES, INC. Common Area Maintenance	1/11/2023	550.00	648.00
30488	Jardin Garden Maintenance New SV Media	1/11/2023	200.00	750.00
30489	Adm Bldg. Newspaper Subscription ODP BUSINESS SOLUTIONS, LLC	1/11/2023	49.70	49.70
30490	Ops Adm Office Supplies O'REILLY AUTOMOTIVE STORES, INC.	1/11/2023	57.63	57.63
30491	All Sites Equipment Maintenance PENINSULA MESSENGER LLC	1/11/2023	1,120.79	1,120.79
30492	All Sites Courier Service PITNEY BOWES - POSTAGE	1/11/2023	1,127.00	1,127.00
30493	Adm Postage PITNEY BOWES GLOBAL	1/11/2023	20.95	20.95
30494	Adm Postage Machine PURE WATER BOTTLING	1/11/2023	424.29	424.29
30495	Adm Water Service QUINN COMPANY	1/11/2023	358.45	358.45
33.70	All Sites Equipment & Vehicle Maintenance	., . , , 2020	41.53	41.53

Check #	Name	Check Date	Amount	Check Total
30496	REPUBLIC SERVICES - MADISON LANE TRANSFER STATION 4918 ML Garbage Disposal	1/11/2023	1,066.76	10// 7/
30497	SALINAS NEWSPAPERS, INC. Adm Newspaper Subscription	1/11/2023	423.38	1,066.76
30498	SCALES UNLIMITED JC Scales Maintenance	1/11/2023	2,094.00	423.38
30499	SCS FIELD SERVICES All Sites Remote Monitoring	1/11/2023	925.00	2,094.00
30500	SOUTHERN COUNTIES LUBRICANTS LLC All Sites Biodiesel Fuel	1/11/2023	14,601.69	925.00
30501	Southern Counties Oil Co., a CA Limited Partnership JC & JR Bio-diesel Fuel	1/11/2023	5,439.42	14,601.69
30502	STATE WATER RESOURCES CONTROL BOARD SS & JR Annual Permit Fees	1/11/2023	3,476.00	5,439.42
30503	THE DON CHAPIN COMPANY, INC. ML Portable Toilet	1/11/2023	443.85	3,476.00
30504	TOYOTA MATERIAL HANDLING HHW Equipment Maintenance	1/11/2023	643.22	443.85
30505	TRI-COUNTY FIRE PROTECTION, INC. HHW Safety Supplies	1/11/2023	185.00	643.22
30506	TRUCKSIS ENTERPRISES INCORPORATED RR Public Outreach-All Regulations Brochure	1/11/2023	2,861.16	185.00
30507	VALERIO VARELA JR JC Equipment Maintenance	1/11/2023	1,525.00	2,861.16
30508	VOSTI'S INC JC Equipment Maintenance	1/11/2023	160.70	1,525.00
30509	WEST COAST RUBBER RECYCLING, INC JC Tire Diversion	1/11/2023	2,365.00	160.70
30510	WESTERN EXTERMINATOR COMPANY JC Exterminator Services	1/11/2023	169.55	2,365.00
30511	WESTERN TRAILER COMPANY ML Vehicle Maintenance	1/11/2023	327.46	169.55
30512	ZUKUNFT INC. RR Vehicle Maintenance	1/11/2023	794.41	327.46
30513	ATLAS ORGANICS CU11, LLC Organics Processing	1/18/2023	123,155.29	794.41
30514	BLUE STRIKE ENVIRONMENTAL	1/18/2023		123,155.29
	Special Event Recycling		4,176.25	4,176.25

Check #	Name	Check Date	Amount	Check Total
30515	CITY OF GONZALES Monthly Hosting Fees	1/18/2023	20,833.33	00.000.00
30516	EDUARDO ARROYO 126 SS Office Remodel	1/18/2023	5,047.50	20,833.33
30517	FULL STEAM STAFFING LLC JC & ML Contract Labor	1/18/2023	1,812.80	5,047.50
30518	GEOLOGIC ASSOCIATES, INC. Monthly Groundwater Monitoring Services	1/18/2023	16,538.75	1,812.80
30519	GUERITO JC Portable Toilet	1/18/2023	1,072.00	16,538.75
30520	INFINITY STAFFING SERVICES, INC. JC & JR Contract Labor	1/18/2023	4,052.86	1,072.00
30521	LIEBERT CASSIDY WHITMORE Annual ERC Membership	1/18/2023	4,850.00	4,052.86
30522	R. PATRICK MATHEWS SWANA Conference	1/18/2023	22.40	4,850.00
30523	Speed Boy Painting, Inc. 126 SS Remodel Paint	1/18/2023	19,330.00	22.40
30524	TELCO BUSINESS SOLUTIONS Monthly Network Support	1/18/2023	274.20	19,330.00
30525	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION All Sites Fuel	1/18/2023	2,429.19	274.20
30526	HOME DEPOT All Sites Facility Supplies	1/19/2023	1,660.07	2,429.19
30527	**Void**	1/19/2023	-	1,660.07
30528	AT&T SERVICES INC All Sites Telephone Service	1/25/2023	799.70	-
30529	BEST ENVIRONMENTAL All Sites Air Board Fees	1/25/2023	20,550.00	799.70
30530	BLUE STRIKE ENVIRONMENTAL RR SB1383 Consulting Services	1/25/2023	7,217.00	20,550.00
30531	California Department of Tax and Fee Administration	1/25/2023		7,217.00
30532	2022 Use Tax California Municipal Treasurers Association	1/25/2023	10,975.00	10,975.00
30533	Annual Conference Registration CDW GOVERNMENT	1/25/2023	485.00	485.00
	RR Replacement Color Printer		3,685.22	3,685.22

Check #	Name	Check Date	Amount	Check Total
30534	CLARK PEST CONTROL, INC Adm Exterminator Services	1/25/2023	215.00	015.00
30535	COMCAST Monthly Internet Service	1/25/2023	524.21	215.00
30536	DANIEL F. BROTHERS INC 126 Suite Replacement Doors	1/25/2023	32,796.93	524.21
30537	DBA ELECTRIC INC Common Area Maintenance	1/25/2023	1,557.08	32,796.93
30538	DOUGLAS NOLAN School Assembly Program	1/25/2023	1,750.00	1,557.08
30539	EAST BAY TIRE CO. JC Equipment Maintenance	1/25/2023	1,129.28	1,750.00
30540	Elevator Service Co. of Central California Inc. Common Area Maintenance	1/25/2023	190.00	1,129.28
30541	F.A.S.T. SERVICES Clark Interpreting Services	1/25/2023	180.00	190.00
30542	FERNANDO CABALLERO Medical DOT renewal	1/25/2023	150.00	180.00
30543	FIRST ALARM SS Alarm Services	1/25/2023	399.84	150.00
30544	FULL STEAM STAFFING LLC JC & ML Contract Labor	1/25/2023	1,722.63	399.84
30545	GFOA - GOVERNMENT FINANCE OFFICERS ASSOCIATION GFOA Annual Conference Registration	1/25/2023	485.00	1,722.63
30546	GOLDEN STATE TRUCK & TRAILER REPAIR All Sites Equipment Maintenance	1/25/2023	1,191.62	485.00
30547	GONZALES ACE HARDWARE All Sites Facility Maintenance Supplies	1/25/2023	325.06	1,191.62
30548	GRAINGER All Sites Facility Maintenance	1/25/2023	134.02	325.06
30549	GREEN RUBBER - KENNEDY AG, LP JC Equipment Maintenance	1/25/2023	29,211.48	134.02
30550	KROEKER, INC. Refund Credit Balance on Account	1/25/2023	24,413.12	29,211.48
30551	LANDSCAPE MAINTENANCE OF AMERICA	1/25/2023		24,413.12
30552	RR Litter Abatement LIEBERT CASSIDY WHITMORE	1/25/2023	325.00	325.00
	HR Legal consultant		382.50	382.50

Check #	Name	Check Date	Amount	Check Total
30553	Maestro Health FSA Service Fee	1/25/2023	150.00	150.00
30554	MANUEL TINAJERO LR Maintenance Supplies	1/25/2023	525.00	150.00
30555	MISSION LINEN SUPPLY All Sites Uniforms	1/25/2023	354.81	525.00 354.81
30556	MONTEREY COUNTY DEPARTMENT OF PUBLIC WORKS Mo.Co. Litter Abatement Program	1/25/2023	15,168.00	15,168.00
30557	MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY SS Monthly Sewer Service	1/25/2023	349.32	349.32
30558	ODP BUSINESS SOLUTIONS, LLC Adm Office Supplies	1/25/2023	101.36	101.36
30559	ONE STOP AUTO CARE/V & S AUTO CARE, INC Adm Vehicle Maintenance	1/25/2023	516.91	516.91
30560	ONHOLD EXPERIENCE Adm Telephone Hold Service	1/25/2023	207.00	207.00
30561	PACE ANALYTICAL SERVICES, LLC CH Lab Analysis	1/25/2023	180.00	180.00
30562	PACIFIC WASTE SERVICES JC Engineering Services	1/25/2023	1,241.00	1,241.00
30563	PageFreezer Software Inc. Public Records Compliance	1/25/2023	1,977.21	1,977.21
30564	PROBUILD COMPANY LLC All Sites Facility Maintenance	1/25/2023	1,737.49	1,737.49
30565	QUINN COMPANY All Sites Equipment & Vehicle Maintenance	1/25/2023	1,847.23	1,847.23
30566	RANCH SYSTEMS, INC JR & CH Software Renewal	1/25/2023	890.00	890.00
30567	REPUBLIC SERVICES #471 Adm Garbage Services	1/25/2023	89.08	89.08
30568	ROSSI BROS TIRE & AUTO SERVICE All Sites Tire Repair Service	1/25/2023	16,982.07	16,982.07
30569	**Void**	1/25/2023	-	10,702.07
30570	**Void**	1/25/2023	-	-
30571	**Void**	1/25/2023	-	-
				-

Check #	Name	Check Date	Amount	Check Total
30572	**Void**	1/25/2023		
			-	
30573	SAFETEQUIP	1/25/2023		-
	JC Safety Supplies	1, =0, =0=0	501.12	
30574	SAN JOSE CONSERVATION CORPS	1/25/2023		501.12
30374	SS Tire Amnesty Labor	1/25/2025	797.84	
				797.84
30575	SCELZI ENTERPRISES, INC. F350 Truck Utility Body Install	1/25/2023	18,085.68	
	,,		.,	18,085.68
30576	SCS FIELD SERVICES All Sites Non routing Engineering Services	1/25/2023	10 547 27	
	All Sites Non-routine Engineering Services All Sites Routine Engineering Services		10,546.27 24,767.42	
			,	35,313.69
30577	SHARPS SOLUTIONS, LLC	1/25/2023	100.00	
	HHW Hauling & Disposal		100.00	100.00
30578	SOCIAL VOCATIONAL SERVICES, INC.	1/25/2023		. 55.55
	JC Janitorial Services		3,868.19	2.070.10
30579	SOUTHERN COUNTIES LUBRICANTS LLC	1/25/2023		3,868.19
	All Sites Biodiesel Fuel	.,,	32,736.67	
20.500	COD Constant in the contract of the contract o	1,05,0000		32,736.67
30580	SSB Contracting Inc. Sun Street Offices Roof Coating	1/25/2023	27,541.00	
			_,,,,,,,,,,	27,541.00
30581	SUTTON AGRICULTURAL ENTERPRISES, INC	1/25/2023	117 44	
	JC Facility Maintenance		117.44	117.44
30582	TIMOTHY G. SCARPA	1/25/2023		
	Common Area Maintenance		140.00	140.00
30583	TODD V. RAMEY	1/25/2023		140.00
	JC Consulting Engineering		350.00	
30584	VALERIO VARELA JR	1/25/2023		350.00
00004	All Sites Facility Maintenance Supplies	172072020	5,687.50	
00505	WEST OR AST BURDED DEGVOUNDS AND	1 (05 (0000		5,687.50
30585	WEST COAST RUBBER RECYCLING, INC JR Tire Diversion	1/25/2023	2,365.00	
			2,000.00	2,365.00
30586	US BANK CORPORATE PAYMENT SYSTEM	1/26/2023	01.05	
	Ethiopian Transportation: 2022 WasteCon Amazon: Recycling Stations for Soledad		31.25 3,686.30	
	BottleFillingStations: Water Refill Station - Gonz		1,471.75	
	Precision Roller: Admin Copier Supplies		87.79	
	Experian: Credit Reports		99.90	
	CSMFO: Annual Membership		125.00	
	Namecheap.com: Finance Network Support		45.08	
	El Charrito: RR Dept Supplies		60.49	
	Amazon: 126 Sun St Supplies		74.72	
	Dollar Tree: RR Dept Supplies		27.31	
	99 Cents Only: RR Dept Supplies		10.93	
	Green Transport: JC Equipment Maintenance		555.00	
	Amazon: Ops Admin Supplies		196.64	
	Auto Work Wear: JC & ML Safety Supplies		65.65	

Check #	Name	Check Date	Amount	Check Total
	4Imprint: Ops Admin Supplies		443.33	
	Auto Work Wear: JC & ML Safety Supplies		131.30	
	Amazon: JC Equipment Supplies		212.45	
	Home & Lighting: ML Facility Maintenance		233.70	
	Indeed: Ops Recruitment Ads		375.00	
	Hard Rock Hotel: 2022 WasteCon		1,147.44	
	Wichells: Employee Appreciation		500.06	
	Amazon: JC Dept Supplies		16.15	
	Amazon: JC Dept Supplies		16.15	
	Intermedia: Email Exchange		447.40	
	AT&T: JC Ops Internet		260.19	
	Amazon: ML Office Supplies		109.20	
	Paypal: Parts Return		(42.00)	
	Amazon: JC Facility Maintenance		63.35	
	Ubiquity: CHLF Facility Maintenance		659.94	
	Filter Water: CH Maintenance Supplies		301.00	
	Perfect Water Tech: CH Maintenance		219.32	
	MySafety Sign: JC Safety Supplies		169.61	
	Amazon: All Sites Safety Supplies		313.56	
	Terminal A San Jose: 2022 WasteCon Parking		90.00	
	Amazon: All Sites Safety Supplies		136.50	
	Goto.com: Scalehouse Software		49.00	
	Amazon: Admin Office Supplies		966.15	
	Amazon: JC Equipment Supplies		220.89	
	TPO HR Experts: Credit Memo		(249.00)	
	Nasser Tehrani: 2022 WasteCon		24.58	
				13,353.08
30587	**Void**	1/26/2023		.,
			-	
				-
30588	**Void**	1/26/2023		
			-	
				-
30589	**Void**	1/26/2023		
			-	
				-
30590	**Void**	1/26/2023		
			-	
				-
30591	**Void**	1/26/2023		
			-	
				-
23-00359-DFT	REPUBLIC SERVICES #471	1/3/2023		
	ML Rent		16,234.17	
				16,234.17
23-00361-DFT	STATE COMPENSATION INSURANCE FUND	1/5/2023		
	PPE 12.25.22 State Fund DM		584.32	
				584.32
23-00364-DFT	PACIFIC GAS AND ELECTRIC COMPANY	1/9/2023		
	All Sites Electrical Services		17,107.94	
				17,107.94
23-00384-DFT	PACIFIC GAS AND ELECTRIC COMPANY	1/18/2023		
	All Sites CNG Fuel		8,739.42	
				8,739.42
23-00385-DFT	California Department of Tax and Fee Administration	1/23/2023		
	Quarterly BOE Landfill Fee		76,468.00	
				76,468.00

Check #	Name	Check Date	Amount	Check Total
23-00404-DFT	PACIFIC GAS AND ELECTRIC COMPANY All Sites Electrical Services	1/26/2023	20,666.11	
				20,666.11
	Total:			830,015.17
	Payroll Disbursements			621,901.92
	Grand Total			1,451,917.09



Report to the Executive Committee

Date: March 2, 2023

From: C. Ray Hendricks, Finance and Administration

Manager

Title: A Resolution Approving the Disposal and Service

Fees Effective July 1, 2023

ITEM NO. 3

Finance and Administration
Manager/Controller-Treasurer

General Manager/CAO

R. Santos by E.T.

Authority General Counsel

RECOMMENDATION

Staff requests that Executive Committee recommend approval of the proposed service fees effective July 1, 2023, to the Board of Directors and scheduling a Rate Hearing for the March 16, 2023, Board of Directors meeting,

STRATEGIC PLAN RELATIONSHIP

This is a routine operational item. It does not directly relate to the Board's Strategic Plan.

FISCAL IMPACT

Following is a summary of the key rates and the adjustments necessary to balance the budget. Approval of the proposed rate schedule will result in a balanced budget for FY 2023-24.

		2023-24	
	2022-23	PROPOSED	TOTAL
	RATES	RATES	INCREASE %
SOLID WASTE	64.75	64.75	-
GREEN WASTE (ORGANICS)	57.00	58.25	2.2%
TRANSPORTATION SURCHARGE	18.75	19.75	5.3%
AB939	3,633,000	4,103,000	12.9%

DISCUSSION & ANALYSIS

Revenue Increases (\$806,400)

Approval of the rate schedule will help the Authority increase their budgeted revenues by \$806,400 in FY 2023-24. Following is a summary of the revenue increases.

AB939 FEE INCREASE	470,000
INVESTMENT EARNINGS	200,000
RENTAL INCOME (OFFICE BUILDING)	92,000
GREEN WASTE INCREASES	56,000
OTHER REVENUE REDUCTIONS	<u>(11,600)</u>
TOTAL REVENUE INCREASES	806,400

AB939 Increase (\$470,000)

The Authority has been working towards the long-range goal of having AB 939 fees (funding for fixed, non-landfill diversion related programs) fully fund those programs without subsidy from more volatile landfill waste tipping fees. The budget is written with a \$470,000 increase to AB939 fees, which is the equivalent of a \$2.25/ton increase to tipping fees. Staff is projecting that tipping fees will need to fund approximately \$590,000 of the AB939 programs in FY 2023-24 after the adjustments are made to the AB 939 fees. Future increases will continue to be applied to AB939 Fees until the program is fully funded and no longer supported by landfill tipping fees.

Investment Earnings (\$200,000)

Investments earnings have been steadily increasing due to higher treasury rates in the past year. Staff is projecting an increase of **\$200,000** in investment revenues for FY 2023-24.

Rental Income (\$92,000)

The Authority purchased the office building that its administrative offices are located in after the FY 2022-23 Budget was written. One of the offices has a tenant who will pay an estimated **\$92,000** in rent in FY 2023-24.

Green waste Tipping Fees (\$56,000)

Atlas Organics, the Authority's organics processor is expected to receive a 3% increase to their processing rate on July 1, 2023. Staff recommends passing this increase through to our organics customers at a rate of \$1.25/ton. The increase is a total of **\$56,000** in additional revenue.

Other Revenue Adjustments (-\$11,600)

The net impact of all other revenue adjustments is a decrease of \$11,600.

Estimated Rate Impacts

AB939 fees are reallocated annually based on the prior three years of franchise tonnage. Below are the estimated SVSWA rate impacts to the customer rates. Total rate impacts are between .7% and 1.3% depending on jurisdiction and service level. The impacts do not include hauler increases or franchise fees collected by each jurisdiction.

Hauler	Service Level	Transportation Surcharge	Organics Increase/ (Decrease)	AB939 Fee Increase/ (Decrease)	SVSWA Increase/ (Decrease)	% Increase (Total Rate)
Republic - Salinas	32 gal	-	0.05	0.18	0.23	0.7%
Tri Cities	48 gal	-	0.05	0.35	0.40	1.2%
WM- County	35 gal	0.11	0.02	0.30	0.43	0.9%
WM- King City	35 gal	0.13	0.02	0.23	0.38	0.9%
Republic - Salinas Tri Cities	1 cy 1 cy	-	-	1.10	1.10	0.3%
WM- County	1 cy	0.58	0.11	1.63	2.32	0.9%
WM- King City	1 cy	0.56	0.07	0.95	1.58	0.9%
Republic - Salinas	3 су	-	-	3.29	3.29	0.7%
Tri Cities	3 су	-	-	6.11	6.11	1.3%
WM- County	3 су	1.34	0.25	3.76	5.35	0.9%
WM- King City	3 су	1.27	0.15	2.15	3.57	0.9%

BACKGROUND

The budget included in this month's agenda was presented to the Board on January 19, 2023, and again on February 16, 2023. The proposed FY 2023-24 rates reflect the Authority needs to meet regulatory fees, processing services, employment cost obligations, legacy landfill liabilities, self-funding of diversion programs and capital improvement project needs. A Public Hearing is scheduled for March 16, 2023, to consider the proposed rates.

ATTACHMENT(S)

- 1. Resolution
- 2. Fee Schedule

RESOLUTION NO. 2023 –

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING THE DISPOSAL AND SERVICE FEES EFFECTIVE JULY 1, 2023

WHEREAS the Board of Directors of the Salinas Valley Solid Waste Authority held a public hearing on March 16, 2023 to review the disposal fees and rates for FY 2023-24; and,

WHEREAS an increase in the AB939 Fee on franchise haulers is necessary to work towards fully funding the net cost of Authority AB939 Services; and

WHEREAS AB939 fee will be calculated as the full cost of AB939 services, less offsetting revenue and will be allocated to franchise haulers based upon their proportionate share of landfilled tonnage in the previous three fiscal years; and,

WHEREAS increases to the organics program and transportation surcharge are necessary to pay for increases in operational costs of these programs; and,

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Salinas Valley Solid Waste Authority that the Disposal Fees and Rates Schedule attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2023.

BE IT FURTHER RESOLVED that the General Manager/CAO is hereby authorized to make adjustments to the Disposal Fees and Rates Schedule on a case by case basis for recyclable/diverted materials where there is a clear benefit to the Authority or when there is an instance or a situation not covered by the Disposal Fees and Rates Schedule. In such instances, the Board of Directors will be notified at the next scheduled meeting.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a meeting duly held on the 16th day of March 2023, by the following vote:

Frika J. Truii	llo. Clerk of the Board	Rov C. Santos, Authority General Counse
ATTEST:		APPROVED AS TO FORM:
		Anthony Rocha, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	

Current Proposed
Fee or Rate Changes

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

LANDFILLED MATERIALS

Franchise Haulers (Class III Solid Waste)	\$	64.75	Per Ton
Self Haul Loads at all Sites Minimum charge per load (up to 500 lbs.) Loads weighing between 501 and 999 lbs. Loads weighing 1,000 lbs. and above	\$ \$ \$	17.00 34.00 64.75	Per Load
Materials Requiring Special Handling (Johnson Canyon only) Fumigation or Mulch Plastic/Drip Tape Remediated Soil Handling Certified Burials	Solid Was	te Tippii	ng Fee + 50% ng Fee + 50% ng Fee + 50%
Nonfriable Asbestos Up to 1 cubic yard w/o pre-approval) wetted and double bagged	Solid Was	te Tippii	ng Fee + 50%
Special Handling Charge (in addition to cost per ton) Unloading Assistance (Per Person, 1 hour minimum) Pull Off / Push Off Assistance	\$ \$	75.00 50.00	
Tarps Untarped Loads	\$ Additional	10.00 50% of	Each the Required Fee
Compost Bins	\$	49.95	Each
*Soil (Loaded by the Customer) - Johnson Canyon	\$	1.00	Per Cubic Yard Up to 500 C.Y.

AB939 Fees

AB939 Fees Total \$ 3,633,000 Annual \$ 4,103,000

Fee allocation is as follows:

				Total Tonnage	Allocation	Annual	Monthly
	FY 2019-20	FY 2020-21	FY 2021-22	FYE 2020-22	Percentage	AB939 Fee	AB939 Fee
Soledad	7,862	8,261	8,065	24,188		\$ 196,570	\$ 16,381
Greenfield	7,180	7,989	7,669	22,838		183,763	15,314
Gonzales	3,753	3,865	3,622	11,240		92,621	7,718
Tri Cities (Combined)	18,795	20,115	19,356	58,266	11.5%	472,945	39,412
Salinas	100,681	97,451	101,069	299,201	59.2%	2,428,616	202,385
Monterey	40,838	41,049	39,774	121,661	24.1%	987,523	82,294
King City	8,771	8,678	8,905	26,354	5.2%	213,916	17,826
	169,085	167,293	169,104	505,482	100.0%	\$ 4,103,000	\$ 341,917

Current Proposed Fee or Rate Changes

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

SOURCE SEPARATED DIVERTIBLE MATERIALS

Cardboard		No Charge			
Recyclable plastic and glass containers, aluminum and paper		No Charge			
Metal including appliances without Freon		No Charge			
Construction and Demolition materials					
Minimum charge per load (up to 500 lbs.)	\$	17.00	Per Load		
Loads weighing between 501 and 999 lbs.	\$	34.00	Per Load		
Loads weighing 1,000 lbs. and above	\$	64.75	Per Ton		
Mattresses and box springs (in recyclable condition)					
Mattresses and Box Springs (10 or less)		No Charge			
Mattresses and Box Springs (11 or more or unacceptable condition)	\$	5.00	Each		
Greenwaste and Wood					
Minimum charge up to 500 lbs.	\$	15.00	Per Load		
Loads weighing between 501 and 999 lbs.	\$	30.00	Per Load		
Loads weighing 1,000 lbs. and above	\$	57.00	Per Ton	\$ 58.25	Per Ton
Wood Stumps (3 feet and over in diameter) & Tree limbs	\$	64.75	Per Ton		
Green waste Contamination					
Curbside Truck, 2-3.5 cubic yards of contamination	\$	125.00	per load		
Curbside Truck, 3.6-6 cubic yards of contamination	\$	210.00	per load		
Curbside Truck, more than 6 cubic yards of contamination	\$	255.00	per load		
Transfer Truck, 7-8.5 cubic yards of contamination	\$	125.00	per load		
Transfer Truck, 8.6-10 cubic yards of contamination	\$	210.00	per load		
Transfer Truck, more than 10 yards of contamination	\$	255.00	per load		
Soil and Aggregate (Johnson Canyon Landfill only and subject to pre-app	rova	<u>al)</u>			
Clean Fill Dirt	\$	64.75	Per Ton		
Concrete with rebar/pipe	\$	12.00	Per Ton		
Concrete (suitable for road base - no rebar)	\$	2.00	Per Ton		
Asphalt (suitable for road base)	\$	1.00	Per Ton		
Biosolids (Johnson Canyon Landfill only and subject to pre-approval)					
Biosolids	\$	64.75	Per Ton		
Tires (without rims only)					
Auto/Light Truck Tires less than 42"	\$		Each		
Auto/Light Truck Tires more than 42"	\$		Each		
Commercial Tires	\$	75.00	Each		
Altered Tires (split, sliced, quartered)	\$	64.75	Per Ton		

Proposed Changes Current Fee or Rate

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES All commercial customers

Households outside the Authority's service area

	•	
	Minimum char	je \$1.50 per lb.
Absorbent	\$ 1.5	0 Per Lb.
Absorbent	\$ 8.0	0 Per Bag
Acids/Bases	\$ 1.5	0 Per Lb.
Aerosols	\$ 1.2	5 Per Can
Antifreeze	\$ 1.5	0 Per Lb.
Environmentally Hazardous Substances (Reactive and Solvents)	\$ 5.0	0 Per Lb.
Flammable Liquids	\$ 1.5	0 Per Lb.
Flammable Solids	\$ 1.5	0 Per Lb.
Motor Oil - contaminated	\$ 1.5	0 Per Lb.
Oil Filters (autos and small trucks) Oil Filters (trucks and equipment)		0 Each 0 Each
Oxidizers	\$ 1.5	0 Per Lb.
Paint and Paint Related Materials	\$ 1.5	0 Per Lb.
Pesticides	\$ 1.5	0 Per Lb.
Toxic Solids	\$ 1.5	0 Per Lb.
Household Hazardous Waste (HHW) Clean-up Service Fee (1 hour minimum)	\$ 75.0	0 Per Hour of Labor
Household Hazardous Waste (HHW) Sorting Fee	\$ 25.0	9 Per customer
Appliances and Air Conditioners Without refrigerant With refrigerant Commercial Refrigerant Units (Non-Residential Units) Ammonia based appliances not accepted		0 Each 0 Each
Gas Cylinders (Propane, helium, fire extinguishers only) Must be empty with value open 1 liter 5 gallons MAPP Gas	\$ 8.0	0 Each \$ 1.50 Per Lb. 0 Each \$ 1.50 Per Lb. 0 Each
Sharps Disposal (from residences only) Used needles and lancets (in an approved container)	No Charge	
Sharps Containers (for household use) 3 Quart Container	\$ 5.0	0 Each

Current Proposed Fee or Rate Changes

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

UNIVERSAL WASTE AT HHW COLLECTION FACILITIES

	Minimum charge \$1.50 per pound
Batteries Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells, Lead Gel Cells, Nickel-Metal, and Lithium	\$ 1.50 Per Lb.
UPS/Automobile and Light Truck Batteries	No Charge
CRT (televisions and computer monitors)	No Charge
Cell Phones	No Charge
Computers, keyboard and printers	No Charge
Copiers, mimeographs, facsimile machines	No Charge
Compact Fluorescent Bulbs Fluorescent Lamps Halogen, High Pressure Soldium Tubes Fluorescent Ballasts (PCB)	\$ 1.50 Per Lb. \$ 1.50 Per Lb. \$ 1.50 Per Lb. \$ 2.00 Per Lb.
Kitchen appliances: microwaves, toaster, toaster ovens	No Charge
Mercury Mercury thermostats, thermometers or switches Toner, developer, ink cartridges (office use) Toner and developer (industrial use)	\$ 7.00 Per Lb. \$ 1.00 Each \$ 1.50 Per Lb. \$ 1.50 Per Lb.
ADMINISTRATIVE	E & SPECIAL FEES
Franchise Transportation Surcharge Agenda Packets for Board or Executive Committee Agendas Only Agendas Only for Public Agencies Reproduction of Public Records Copies of Weight Tags Returned Check Fee Finance Charge on accounts 30+ Days Past Due Media duplication for disks, cds, tapes Plans & Specifications for Construction Projects Full Size Plans for Construction Projects	\$ 18.75 Per Ton \$ 19.75 Per Ton \$ 116.00 Annually \$ 26.00 Annually \$ 18.00 Annually \$ 0.10 Per Page \$ 20.00 Each \$ 25.00 Each \$ 25.00 Each \$ 5.00 Min. Each Actual Cost \$ \$15.00 Min. Per Set Actual Cost \$ \$15.00 Min. Per Set \$ \$15.00 Min. Per Set \$ \$15.00 Min. Per Set



Key Rate Adjustments

	2022-23	2023-24 Proposed	
	Rates	Rates	Increase %
Greenwaste/Wood	\$ 57.00	\$ 58.25	2.2%
Transportation Surcharge	\$ 18.75	\$ 19.75	5.3%

Rate Changes – AB939

				Total Tonnage	Allocation	Annual	ı	Monthly
	FY 2019-20	FY 2020-21	FY 2021-22	FYE 2020-22	Percentage	AB939 Fee	Α	B939 Fee
Soledad	7,862	8,261	8,065	24,188		\$ 196,570	\$	16,381
Greenfield	7,180	7,989	7,669	22,838		183,763	\$	15,314
Gonzales	3,753	3,865	3,622	11,240		92,621	\$	7,718
Tri Cities (Combined	18,795	20,115	19,356	58,266	11.5%	472,945	\$	39,412
Salinas	100,681	97,451	101,069	299,201	59.2%	2,428,616	\$	202,385
Monterey	40,838	41,049	39,774	121,661	24.1%	987,523	\$	82,294
King City	8,771	8,678	8,905	26,354	5.2%	213,916	\$	17,826
	169,085	167,293	169,104	505,482	100.0%	\$ 4,103,000	\$	341,917

3

Rate Impact Estimates

Hauler	Service Level	Transportation Surcharge	Organics Increase/ (Decrease)	AB939 Fee Increase/ (Decrease)	SVSWA Increase/ (Decrease)	% Increase (Total Rate)
Republic - Salinas	32 gal	=	0.05	0.18	0.23	0.7%
Tri Cities	48 gal	-	0.05	0.35	0.40	1.2%
WM- County	35 gal	0.11	0.02	0.30	0.43	0.9%
WM- King City	35 gal	0.13	0.02	0.23	0.38	0.9%
Republic - Salinas	1 cy	-	-	1.10	1.10	0.3%
Tri Cities	1 cy	-	-	2.04	2.04	1.0%
WM- County	1 cy	0.58	0.11	1.63	2.32	0.9%
WM- King City	1 cy	0.56	0.07	0.95	1.58	0.9%
Republic - Salinas	3 су	-	-	3.29	3.29	0.7%
Tri Cities	3 су	-	-	6.11	6.11	1.3%
WM- County	3 су	1.34	0.25	3.76	5.35	0.9%
WM- King City	3 су	1.27	0.15	2.15	3.57	0.9%

4



Report to the Executive Committee

Date: March 2, 2023

From: C. Ray Hendricks, Finance and Administration

Manager

Title: A Resolution Approving the Operating Budget

and Personnel Allocation for FY 2023-24

ITEM NO. 4

Finance and Administration
Manager/Controller-Treasurer

General Manager/CAO

R. Santos by E.T.

Authority General Counsel

RECOMMENDATION

Staff requests that Executive Committee recommends approval of the Fiscal Year 2023-24 Budget to the Board of Directors.

DISCUSSION & ANALYSIS

Staff requested feedback from the Board on the increases and potential ways to maintain a balanced budget at both the January and February Executive Committee and Board Meetings. The Board found staff's recommended increases to be reasonable and directed staff to schedule a rate hearing and Budget approval for the March Board Meeting. Following are the key increases and staff recommendations for a balanced budget.

Budget Summary

The preliminary budget is written as a status quo budget:

- The Authority began providing hauling services to Republic Services for solid waste transferred from Madison Lane to Johnson Canyon on July 1, 2022.
- Atlas Organics began compost operations at Johnson Canyon on July 1, 2022
- Sun Steet closed on September 10, 2022, with AB939 programs and Recycling Services relocated to Madison Lane on September 12, 2022.
- No major changes in operations are expected during the FY 2023-24.

The Proposed Budget is balanced as presented.

Following is a consolidated summary of the proposed budget changes.

		2023-24	
	2022-23	PROPOSED	INCREASE/
	BUDGET	BUDGET	(DECREASE)
BUDGETED REVENUE			
OPERATING REVENUES	23,764,900	24,571,300	806,400
USE OF ONE TIME SURPLUS	495,000	-	(495,000)
TOTAL BUDGETED REVENUE	24,259,900	24,571,300	311,400
BUDGETED EXPENDITURES			
OPERATING EXPENDITURES	17,289,700	17,601,800	352,100
estimated set aside (new cell)	1,045,000	1,045,000	-
DEBT SERVICE	3,115,300	3,113,200	(2,100)
POST CLOSURE	1,070,000	1,070,000	-
CIP ALLOCATION	1,725,000	1,725,000	-
TOTAL BUDGETED EXPENDITURES	24,245,000	24,555,000	310,000
BALANCE USED FOR RESERVES	14,900	16,300	1,400

Revenue Increases (\$806,400)

Revenues are projected to increase 3.4% in total. The following table summarizes the projected increases.

AB939 FEE INCREASE	470,000
INVESTMENT EARNINGS	200,000
RENTAL INCOME (OFFICE BUILDING)	92,000
GREEN WASTE INCREASES	56,000
OTHER REVENUE REDUCTIONS	(11,600)
TOTAL REVENUE INCREASES	806,400

AB939 Increase (\$470,000)

The Authority has been working towards the long-range goal of having AB 939 fees (funding for fixed, non-landfill diversion related programs) fully fund those programs without subsidy from more volatile landfill waste tipping fees. The budget is written with a \$470,000 increase to AB939 fees, which is the equivalent of a \$2.25/ton increase to tipping fees. Staff is projecting that tipping fees will need to fund approximately \$590,000 of the AB939 programs in FY 2023-24 after the adjustments are made to the AB 939 fees. Future increases will continue to be applied to AB939 Fees until the program is fully funded and no longer supported by landfill tipping fees.

Investment Earnings (\$200,000)

Investments earnings have been steadily increasing due to higher treasury rates in the past year. Staff is projecting an increase of **\$200,000** in investment revenues for FY 2023-24.

Rental Income (\$92,000)

The Authority purchased the office building that its administrative offices are located in after the FY 2022-23 Budget was written. One of the offices has a tenant who will pay an estimated **\$92,000** in rent in FY 2023-24.

Greenwaste Tipping Fees (\$56,000)

Atlas Organics, the Authority's organics processor is expected to receive a 3% increase to their processing rate on July 1, 2023. Staff recommends passing this increase through to our organics customers at a rate of \$1.25/ton. The increase is a total of **\$56,000** in additional revenue.

Other Revenue Adjustments (-\$11,600)

The net impact of all other revenue adjustments is a decrease of \$11,600.

Following is a summary of the key rates and the adjustments necessary to balance the budget. Staff has allocated the increase to AB939, but this can be modified to reduce the AB939 increase and increase the solid waste tipping fee. If fully shifted to tipping fees, the increase would be \$2.25/ton.

		2023-24	
	2022-23	PROPOSED	TOTAL
	RATES	RATES	INCREASE %
SOLID WASTE	64.75	64.75	-
GREEN WASTE (ORGANICS)	57.00	58.25	2.2%
TRANSPORTATION SURCHARGE	18.75	19.75	5.3%
AB939	3,633,000	4,103,000	12.9%

Budgeted Expenditure Increases (\$310,000)

The current FY 2022-23 budget includes \$495,000 in one time use funds for the temporary operation of Sun Street Transfer Station, increases in excess of the budget for both worker's comp and health insurances, as well as temporary increases to the organics processing rate due to the unavailability of water on site.

Payroll Increases (Net)	546,100
Organics Program	51,400
Insurance	45,400
Gas & Electricity	40,000
State/Regional Fees	32,500
All Other Increases / (Decreases)	<u> 7,600</u>
Total Operating Budget Increase	723,000
Organics Processing	(160,000)
Sun Street (Non-Payroll)	(253,000)
Net Increases	\$ 310,000

Payroll Increase (\$546,100)

Following is a Summary of the Payroll Increases:

COLA (4%)	252,500
Medical Premiums	155,200
Worker's Comp Premiums	49,500
Merit Increases	48,900
CalPERS Increases	46,700
Other Payroll Adjustments	(6,700)
Total Payroll Increases	\$ 546,100

Staff is requesting the following staff allocations:

One additional Diversion Systems Maintenance Worker. The position will cost an estimated \$113,400 in salary and benefits and will be funded by a reduction in the overtime allocated to the Operator/Driver positions. The position will be assigned to the C&D program, which will allow the operator/driver assigned there to be used as a supplemental driver at Madison Lane when needed as well as supporting the Jolon Road and Johnson Canyon Operations.

One additional Solid Waste Technician I is being requested. The position will cost an estimated \$142,000 in salary and benefits and will be funded by a reduction in contract services at the landfills. The position will primarily be used to bring as substantial portion of the landfill gas systems monitoring in house. This will allow staff to better manage landfill gas systems to ensure that we are in regulatory compliance.

Organics Program

Our organics processor receives \$38.11 to process organics if we supply the water. Since water is not currently available, the cost to process increases by \$160,000 for FY 2022-23, which was funded using one time funds. It is expected that water will be available by July 1, 2023. However, our vendor is scheduled to receive a CPI increase, which is \$51,400 above the original budget.

Insurance Increases (\$45,400)

The last two years have included substantial insurance increases. Staff is allocating an additional \$45,400 for insurance premium increases for FY 2023-24

Gas and Electricity (\$40,000)

Environmental Control Systems at the landfills have had to run at larger levels than needed in previous years. This has increased our Gas and Electricity consumption by **\$40,000**.

State and Regional Fees (\$32,500)

State and Regional Fees are budgeted to increase by **\$32,500**. These are the fees paid to the Local Enforcement agency, water board, air board.

CIP/Post-Closure Budget

The CIP Budget is expected to not change year over year. However, staff is recommending that we reduce the allocation for the organics program by \$200,000 and allocate it to Johnson Canyon's landfill gas system. Staff is expecting that the landfill gas flare will require upgrading in the near future and recommends that the Authority start building up funds for this.

The Authority tries to fund known capital from operations on a <u>save-as-you-go</u> basis. For some projects, this requires allocating funds to CIPs over several years. The year-over-year changes are shown in summary on the table below.

	FY 2021-22 Approved CIP Allocation	FY 2022-23 Proposed CIP Allocation	Change
Equipment Replacement	1,150,000	1,150,000	-
Post Closure Maintenance (3 sites)	1,070,000	1,070,000	-
Diversion Programs	225,000	25,000	(200,000)
JC Landfill Improvements	225,000	425,000	200,000
Roadway Maintenance/Improvements	100,000	100,000	-
JR Transfer Station Improvements	25,000	25,000	<u> </u>
Total CIP Allocation	2,795,000	2,795,000	-
Estimated New Cell Set Aside @\$5.00/ton (Included in Operating Budget)	1,045,000	1,045,000	
Total CIP/Set Asides	3,840,000	3,840,000	

BACKGROUND

The budget process begins in January with a budget direction presentation. The feedback provided by the Board is incorporated into the Preliminary Budget presented in February, with a rate hearing and final budget being presented in March. This allows franchise waste haulers to begin their scheduled rate setting process in April.

ATTACHMENT(S)

- 1. Resolution
- 2. Exhibit A FY 2023-24 Proposed Budget
- 3. Exhibit B FY 2023-24 Proposed Personnel Allocation

RESOLUTION NO. 2023 –

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING THE OPERATING BUDGET, AND THE PERSONNEL ALLOCATION FOR FY 2023-24

WHEREAS, on February 16, 2023, the Board of Directors of the Salinas Valley Solid Waste Authority provided staff direction for preparation of the proposed operating budget; and,

WHEREAS, the Board found staff's recommended increases to be reasonable and directed staff to schedule a rate hearing and Budget approval for the March Board Meeting; and,

WHEREAS, the Board held a public hearing on March 16, 2023, to discuss the proposed FY 2023-24 rates; and,

WHEREAS, on March 16, 2023, the Board approved rate increases to the Organics Program, Transportation Surcharge, an AB939 rate increase, as well as other minor adjustments to the rate schedule;

NOW THEREFORE BE IT RESOLVED, by the Board of Directors of the Salinas Valley Solid Waste Authority, that the Operating Budget for Fiscal Year 2023-24, attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2023; and,

BE IT FURTHER RESOLVED, that the Personnel Allocation attached hereto as "Exhibit B" is hereby approved to become effective July 1, 2023; and

BE IT FURTHER RESOLVED, that the General Manager/CAO is hereby authorized to implement the budget in accordance with the Authority's financial policies.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a meeting duly held on the 16th day of March 2023, by the following vote:

Erika J. Truji	llo, Clerk of the Board	Roy C. Santos, Authority General Counsel
ATTEST:		APPROVED AS TO FORM:
		Anthony Rocha, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	

Working Towards a Future Without Landfills









Salinas Valley Solid Waste Authority Proposed Annual Budget Fiscal Year 2023-24 \$21,760,000



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SALINAS VALLEY SOLID WASTE AUTHORITY

Budget Document Fiscal Year 2023-24



Prepared by: The Authority's Finance Division

C. Ray Hendricks Finance & Administration Manager / Treasurer / Controller



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SALINAS VALLEY SOLID WASTE AUTHORITY

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SALINAS VALLEY SOLID WASTE AUTHORITY Budget

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March 16, 2023

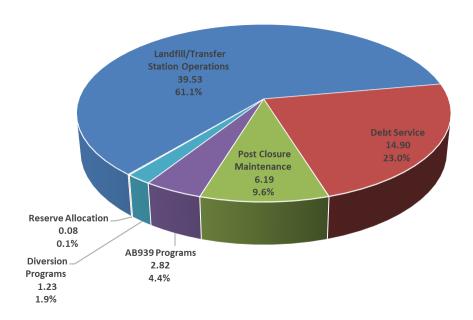
Salinas Valley Solid Waste Authority (Authority) Board Members:

We are pleased to present the Operating Budget for Fiscal Year 2023-24. The \$21,760,000 operating budget represents a 1.4% increase from the FY 2022-23 budget. The budget is financed by \$24,571,300 in operating revenues, which would generate an operating surplus of \$2,811,300. The proposed use of this surplus is \$1,070,000 to fund post closure maintenance at the Authority's three closed landfills, and \$1,725,000 in Capital Improvement Projects (CIPs). The remaining \$16,300 will be allocated to reserves designated in the Board approved Financial Policies.

The combined Operating Budget and Capital allocation represents an estimated \$93.27 per capita annual expenditure for the Authority's delivery of community services to our member agencies (service population of approximately 263,262 in 2021).

The Post Closure and Capital Improvement Projects requires budget allocations of \$2,795,000 that will be funded from the \$2,811,300 in operating budget surplus mentioned above.

The \$64.75/ton tipping fee will remain unchanged and is used to fund operations, as well as liabilities from our closed landfills. The following chart shows how the tipping fee is being spent after the capital improvement projects and administrative overhead have been allocated to the appropriate categories.



Achieving a Balanced Budget

To achieve a balanced budget, this document incorporates the following items:

- A \$470,000 total increase to the AB939 Rate
- An increase to all organics program rates to \$58.25/ton

Beginning on the following page is a summary of the proposed budget followed by a discussion of how it was developed.

Salinas Valley Solid Waste Authority FY 2023-24 Two-Year Budget Comparison

	FY 2022-23	FY 2023-24	
	Mid-Year	Proposed	
	Budget	Budget	% Change
Revenues			
Tipping Fees - Solid Waste	13,532,700	13,532,700	0.0%
Tipping Fees - Diverted Materials	3,287,200	3,232,600	-1.7%
AB939 Service Fee	3,633,000	4,103,000	12.9%
Charges for Services	2,522,000	2,668,000	5.8%
Sales of Materials	200,000	245,000	22.5%
Gas Royalties	290,000	290,000	0.0%
Investment Earnings	300,000	500,000	66.7%
Total Revenues	23,764,900	24,571,300	3.4%
Operating Expenditures			
1110 - Executive Administration	555,200	564,400	1.7%
1120 - Administrative Support	468,300	480,600	2.6%
1130 - Human Resources Administration	280,700	273,900	-2.4%
1140 - Clerk of the Board	206,400	214,900	4.1%
1200 - Finance Administration	892,700	923,100	3.4%
1300 - Operations Administration	643,100	675,300	5.0%
2100 - Resource Recovery	1,257,100	1,289,800	2.6%
2150 - Marketing	75,600	75,600	0.0%
2200 - Public Education	278,200	323,800	16.4%
2300 - Household Hazardous Waste	815,600	874,300	7.2%
2400 - C & D Diversion	364,300	451,600	24.0%
2500 - Organics Diversion	2,293,900	2,223,200	-3.1%
2600 - Diversion Services	30,000	40,000	33.3%
3600 - JR Transfer Station	737,600	753,400	2.1%
3630 - JR Recycling Operations	190,100	208,000	9.4%
3710 - SS Disposal Operations	166,100	200,000	-100.0%
3720 - SS Transfer Operations	164,800	_	-100.0%
3730 - SS Recycling Operations	116,200	_	-100.0%
3820 - ML Transportation Operations	1,683,000	1,782,400	5.9%
3830 - ML Recycling Operations	690,900	823,800	19.2%
4500 - JC Landfill Operations	3,703,800	3,868,400	4.4%
4530 - JC Recycling Operations	633,000	658,600	4.0%
5500 - Johnson Canyon ECS	498,900	545,800	9.4%
5700 - Sun Street ECS	209,800	216,500	3.2%
6100 - Debt Service - Interest	415,300	413,200	-0.5%
6200 - Debt Service - Principal	2,700,000	2,700,000	0.0%
6605 - Closure/Post Closure Set-Aside	334,400	334,400	0.0%
6606 - Cell Construction Set-Aside	1,045,000	1,045,000	0.0%
Grand Total	21,450,000	21,760,000	1.4%
Revenues Over/(Under) Expenses	2,314,900	2,811,300	21.4%
Use of One Time Surplus	495,000		-100.0%
Less Post Closure Allocation	(1,070,000)	(1,070,000)	0.0%
Less CIP/Repayments Budget Allocation	(1,725,000)	(1,725,000)	0.0%
Balance Used for Reserves	14,900	16,300	9.4%
	. 1,000	10,000	3.170

FY 2022-23 BUDGET AT A GLANCE

Operating Revenues

Operating revenues are proposed to increase by \$806,400, a 3.4% increase. The major reasons for the increase are as follows:

Total Revenue Increase	\$ 806,400
All Other Revenue Changes	(11,600)
Organics Tipping Fees	56,000
Rental Income	92,000
Investment Earnings	200,000
AB939 Fee Increase	470,000

AB939 Increase (\$470,000)

The Authority has been working towards the long-range goal of having AB 939 fees (funding for fixed, non-landfill diversion related programs) fully fund those programs without subsidy from more volatile landfill waste tipping fees. The budget is written with a \$470,000 increase to AB939 fees, which is the equivalent of a \$2.25/ton increase to tipping fees. Staff is projecting that tipping fees will need to fund approximately \$590,000 of the AB939 programs in FY 2023-24 after the adjustments are made to the AB 939 fees. Future increases will continue to be applied to AB939 Fees until the program is fully funded.

Investment Earnings (\$200,000)

Investments earnings have been steadily increasing due to higher treasury rates in the past year. Staff is projecting an increase of **\$200,000** in investment revenues for FY 2023-24.

Rental Income (\$92,000)

The Authority purchased the office building that its administrative offices are located in after the FY 2022-23 Budget was written. One of the offices has a tenant who will pay an estimated **\$92,000** in rent in FY 2023-24.

Green Waste Tipping Fees (\$56,000)

Atlas Organics, the Authority's organics processor is expected to receive a 3% increase to their processing rate on July 1, 2023. Staff recommends passing this increase through to our organics customers at a rate of \$1.25/ton. The increase is a total of **\$56,000** in additional revenue.

Other Revenue Adjustments (-\$11,600)

The net impact of all other revenue adjustments is a decrease of \$11,600.

Operating Expenditures

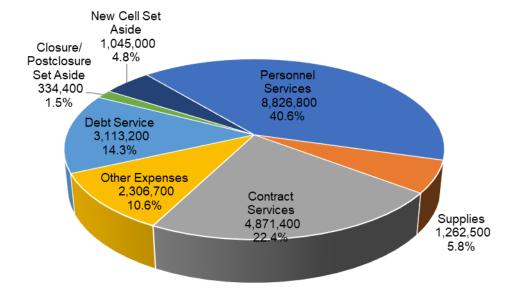
The proposed operating budget of \$21,760,000 reflects an increase of \$310,000 (1.4%) over the current appropriations.

OPERATING EXPENDITURES BUDGET HIGHLIGHTS

Following is a comparison of the operating budget expenditures by category.

Salinas Valley Solid Waste Authority Budget by Category FY 2023-24

		FY 2023-24		
	FY 2022-23	Proposed	Increase/	%
Category	BUDGET	Budget	(Decrease)	Change
Personnel Services	8,280,700	8,826,800	546,100	6.6%
Supplies	1,272,200	1,262,500	(9,700)	-0.8%
Contract Services	5,161,400	4,871,400	(290,000)	-5.6%
Other Expenses	2,241,000	2,306,700	65,700	2.9%
Debt Service	3,115,300	3,113,200	(2,100)	-0.1%
Closure/Postclosure Set Aside	334,400	334,400	-	0.0%
New Cell Set Aside	1,045,000	1,045,000		0.0%
Grand Total	21,450,000	21,760,000	310,000	1.4%



Employee Services - \$8,826,800 (40.6%)

Employee Services accounts for 40.6% of the budget. The proposed budget contains sixty-three full time positions, and one half time position. The budget includes the addition of two staff allocations one Diversion Systems Maintenance Worker for the Construction & Demolition Program, and one Solid Waste Technician to assist with Environmental Control Systems monitoring and other Capital Improvement Projects.

Employee services are budgeted to increase 6.6% (\$546,100) in 2023-24 to \$8,826,800 due to:

Annual Cost of Living Adjustment (4%)	252,500
Medical Premiums Increase	155,200
Worker's Comp Premiums Increase	49,500
Annual Merit Increases	48,900
CalPERS Increases	46,700
Other Payroll Adjustments	(6,700)
Total Payroll Increases	\$ 546.100

Diversion Systems Maintenance Worker

The position will cost an estimated \$113,400 in salary and benefits and will be funded by a reduction in the overtime allocated to the Operator/Driver positions. The position will be assigned to the Construction and Demolition program, which will allow the operator/driver assigned there to be used as a supplemental driver at Madison Lane when needed as well as supporting the Jolon Road and Johnson Canyon Operations.

Solid Waste Technician I/II

The position will cost an estimated \$142,000 in salary and benefits and will be funded by a reduction in contract services at the landfills. The position will primarily be used to bring a substantial portion of the landfill gas systems monitoring in house. This will allow staff to better manage landfill gas systems to ensure that we are in regulatory compliance.

Supplies - \$1,262,500 (-1.6%)

The supplies budget will decrease \$9,700. Most of our supply budget, \$879,700 (69.7%) is for fuel used to operate equipment and vehicles at all our facilities.

Contract Services (Business Partnerships) - \$4,871,400 (22.4%)

Contract Services pays for regulatory compliance and environmental monitoring, as well as processing and other services.

Contract services are budgeted to decrease \$290,000 (-5.6%) to \$4,871,400. This is due to the closure of Sun Street Transfer Station as some of the contract services will not be the Authority's responsibility at Madison Lane.

Following is a summary of the major expenses in this category:

- ➤ Atlas Recycling (organics contractor) is expected to be compensated \$1,766,400 for processing organics and wood waste at Johnson Canyon Landfill. This is the single largest recycling program for the Authority. This program keeps over 45,000 tons of organic material from the landfill and is expected to increase significantly over the coming years due to program changes to address new organics recovery mandates under AB 1826 and SB 1383.
- Processing 5,000 tons of wood waste/Construction & Demolition will cost \$289,000. This includes staffing a sorting line purchased in FY 2019-20 that will increase the amount of wood waste, organics and other high value materials that can be removed from the waste stream.
- ➤ The City of Gonzales will continue to receive \$250,000 in mitigation fees for hosting the landfill near its city limits.

Other Expenses - \$2,306,700 (10.6%)

This category covers other expenses not included in the above categories. Most of the expenses included in this category are regulatory or for mitigation related activities:

- ➤ California Integrated Waste Management Fees \$301,000. All landfills are required to pay the State a regulatory fee based on tonnage landfilled.
- ➤ Clean Earth Environmental Solutions will be compensated \$230,000 for Household Hazardous Waste (HHW) hauling, recycling and disposal. This is one of the mandated services paid by AB939 fees.
- Monterey County Environmental Health Bureau Regional Fees \$139,800. The Monterey County Environmental Health Bureau expects to receive \$496,080 in total fees from the Authority and Monterey Regional Waste Management District (MRWMD) based proportionally on tonnage landfilled at each site. Ending importation of waste to Authority landfills and significant increases in outside waste import to the MRWMD has shifted a larger share of this regulatory fee to the MRWMD.

Monterey County Environmental Health Bureau, Local Enforcement Agency (LEA) - \$95,800. The Monterey County Environmental Health Bureau LEA charges various permit fees for active and closed landfill permit activities. In total, the Authority expects to pay \$235,600 to Monterey County Environmental Health.

Debt Service - \$3,113,500 (14.3%)

At \$3,113,500, Debt Service is the third largest expense category at 14.3% of the budget.

The 2014 Bonds have an August 1, 2024, call date. However, with historically low interest rates, the Authority was able to prefund the Bonds by setting funds in escrow to pay the schedule interest and principal payments through the call date and still save a substantial amount of money. The Authority was scheduled to pay \$3.135 million in FY 2022-23 on the 2014 Bonds. The Authority Board chose to Maintain the same payment with the lower interest rate, which allowed the Authority to shorten the maturity of its bonds by 1 year, from fiscal year 2032 to 2031 and save \$1.6 million over the remaining life of the Bonds.

Following is a summary of the Authority's bond debt service requirements for the next five fiscal years:

2022A							
Fiscal Year			Total Debt Service				
Ended June 30,	Principal	Interest	Requirement				
2024	2,700,000	413,116	3,113,116				
2025	2,730,000	381,569	3,111,569				
2026	2,770,000	340,937	3,110,937				
2027	2,820,000	293,020	3,113,020				
2028	2,870,000	238,656	3,108,656				

For full Bond Debt Service schedules see: Appendix F -2022A Taxable Bonds

Closure/Post Closure Set Aside - \$334,400 (1.6%)

The calculation of closure and post-closure amounts is based on Governmental Accounting Standards Board Statement No. 18 (GASB 18). GASB 18 states very clearly, how the costs of closure and post-closure maintenance are calculated and allocated to accounting periods. The Authority follows the GASB 18 methodology to determine the budgeted amount for closure costs. The California Department of Resources Recycling and Recovery (CalRecycle) governs the funding of liabilities for landfill closure and post-closure.

To ensure adequate funding, costs are checked annually to ensure the State's mandated inflation rates for closure costs are remaining consistent with actual engineering and industry cost estimates. The 5-year permit review has been submitted to CalRecycle and LEA and a 5-year permit renewal was issued on December 21, 2021. It is estimated that the \$1.60 per ton that is budgeted to be set aside in the FY 2023-24 budget will be enough to fund the closure as well as the post-closure requirements for Johnson Canyon Landfill.

New Cell Construction Set Aside - \$1,045,000 (5.0%)

The cost of the current cell completed in FY 2019-20 was just over \$5.25 million for 1.17 million tons and five to six years of interim capacity. This included engineering, construction, quality assurance, staff time, and equipment costs used during construction of the cell. For the Authority to fund future cells with cash on hand (Save-As-You-Go), we will need to set aside \$5 per ton over the life of the current cell. Setting aside money on a per ton basis will allow the Authority to adjust for increases and decreases in tonnage, as necessary. At the budgeted tonnage of 209,000, the estimated set aside for FY 2023-24 will be \$1,045,000. The amount set aside is shown in the Operating Budget and will be allocated to the CIP budget during the CIP carryover process typically approved by the Board at the September Board meeting.

Capital Improvement Projects (CIP) /Post Closure Maintenance

The following Projects are to be budgeted in FY 2023-24

Equipment Replacement (3 sites)	\$ 1,150,000
Post Closure Maintenance (3 sites)	1,070,000
Johnson Canyon LFG System Improvements	300,000
Roadway Maintenance/Improvements	100,000
Johnson Canyon Partial Closure	100,000
Johnson Canyon Litter Barrier	25,000
JR Transfer Station Improvements	25,000
Concrete Grinding	25,000
Total Operating Surplus Allocations	\$ 2,795,000

Equipment Replacement (\$1,150,000)

The Authority operates two transfer stations, and one landfill. To replace necessary equipment, money is set aside every year. The Board approved the Sun Street Equipment replacement plan on August 22, 2013. A Capital Purchase Lease Loan was taken when the Authority took over operations of Johnson Canyon Landfill with annual payments of \$800,000. An internal loan was taken when the Authority took over operations of Jolon Road Transfer Station with annual payments of \$120,000. The final payments for both loans were completed in FY 2019-20. The amounts used to pay these loans are now included in the CIP for future capital equipment replacement needs on a Save-As-You-Go basis. This will allow the Authority to replace the equipment

purchased with these loans with cash on hand rather than having to take out additional debt. The Equipment Replacement budget for all three sites is \$1,150,000 and are allocated to each site as follows:

- Johnson Canyon Landfill \$800,000
- Madison Lane Transfer Operations \$230,000
- Jolon Road Transfer Station \$120,000

Post Closure Maintenance (\$1,070,000)

Post-closure maintenance costs are inconsistent in nature. Some years require more maintenance than others. During FY 2019-20, the Board approved removing post closure maintenance from the operating budget and including it in the CIP budget. This allows staff to carry over remaining balances at the end of the year and help ensure that funding is available when large maintenance and repairs are necessary at the closed landfills. The total post closure maintenance budget for all three sites is \$1,070,000 and are allocated to each site as follows:

- Crazy Horse Closed Landfill \$560,000
- Jolon Road Closed Landfill \$260,000
- Lewis Road Closed Landfill \$250,000

Johnson Canyon LFG System Improvements (\$300,000)

As landfill operations continue at the Johnson Canyon Landfill, so is the need to assure an effective environmental control system is in place. Setting aside \$300,000 annually for landfill gas system improvement will allow us to maintain and replace wells as needed.

Roadway Maintenance/Improvements (\$100,000)

The Authority sets aside funds annually to maintain/replace the roads surrounding its facilities.

Johnson Canyon Partial Closure (\$100,000)

Staff is working on phases one and two of the Johnson Canyon Closure Plan. The soil being moved to complete these phases is part of the overall soil management plan related to the continual construction of the new cells. However, items such as Construction Quality Assurance testing and surveying are strictly part of the closure and must be tracked separately. An allocation of \$100,000 annually is necessary until phases one and two of the rolling closure has been completed.

Johnson Canyon Litter Barrier (\$25,000)

The litter barrier control fence along the property boundary helps to prevent litter from leaving the site. The \$25,000 annual funding allows staff to expand and replace the barrier as needed.

Jolon Road Transfer Station Improvements (\$25,000)

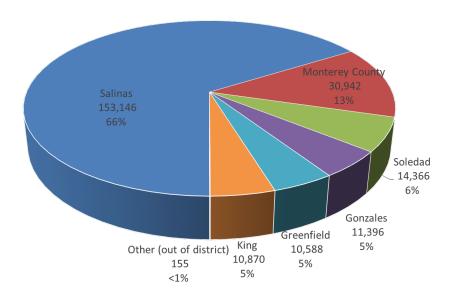
Staff took-over of the Jolon Road Transfer Station in September 2016. Initial repairs were done at the facility at this time. Setting aside \$25,000 annually will help ensure that any future capital repairs and/or improvements at the site have a minimal impact on the budget.

Concrete Grinding (\$25,000)

The Authority receives concrete, asphalt, and porcelain at its facilities for recycling. The material is consolidated at the Johnson Canyon Landfill and used as aggregate base to construct its internal access roads and a winter tipping pad that allows both the public and franchise haulers to access the tipping face in the winter months. Most of the material is crushed with onsite equipment and placed as needed. The larger portions require stockpiling and contracted crushing to produce the re-usable material for onsite needs. However, this material is only processed once every few years. To have enough funds available for processing, money is set aside each year on a Save-As-You-Go basis until enough material is stockpiled to warrant grinding.

SOLID WASTE ORIGIN

The chart below shows the origin of the solid waste landfilled from the Authority service area for FY 2021-22. The origin of waste has historically been about the same.



LANDFILL CAPACITY

The Authority owns and operates the Johnson Canyon Landfill located outside of the city of Gonzales. On December 21, 2021, CalRecycle approved a revision to the solid waste facility permit for Johnson Canyon Landfill. The revision increases the capacity of the landfill by 5,933,838 cubic yard (approximately 4,638,436 tons), adding an additional 11 years to the estimated life of the Johnson Canyon Landfill. Our remaining capacity on June 30, 2022, was estimated at 9.46 million tons, was approximately 39.7 years at last year's fill rate.

Johnson Canyon Landfill Rate of Fill

In FY 2021-22, 238,088 tons of solid waste were buried at Johnson Canyon Landfill. Based on current year to date information for FY 2022-23, over 212,500 tons are conservatively expected to be received for landfilling, all from the Authority service area. The budget for FY 2023-24 requires 209,000 tons of solid waste. The life of the landfill could be further extended if mandatory recycling and new diversion programs are implemented to reduce landfill tonnage. If advanced waste diversion technologies are contracted for or implemented soon, it would have a more dramatic impact on buried tonnage, further extending the landfill capacity and life, and reducing the annual closure fund contribution by spreading these mandatory payments over a longer accrual period.

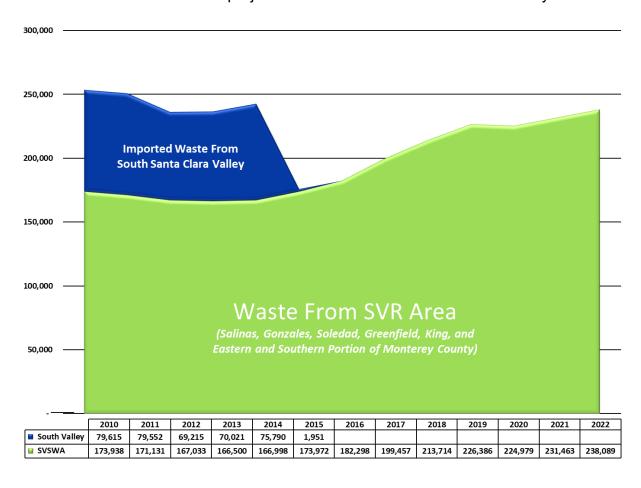
Johnson Canyon Landfill Capital Improvements

To fully utilize the permitted capacity, Johnson Canyon Landfill will require capital improvements totaling \$17,500,000 over the next 40 years. At this time, the Authority cannot anticipate all the improvements, as changes in technology and State/Federal mandates are expected to influence the amount of waste that must be landfilled.

REVENUES AND TONNAGE

Landfilled Tonnage

The following chart shows tonnage for the last 13 fiscal years. After losing nearly 30% of its solid waste tonnage between FY 2005-06 and FY 2011-12 tonnage stabilized until FY 2015 when tonnage began to steadily increase through FY 2021-22. However, with the closure Sun Street Transfer Station on September 10, 2022 tonnage has seen a 6% year over year decrease. Tonnage is expected to continue decrease slightly and could be affected even further if the projected recession occurs in the next fiscal year.



Below is a summary of Solid Waste accepted at the scale house. This is followed with a brief discussion of the tonnages.

	2019-20 Actual	2020-21 Actual	2021-22 Actual	2022-23 Budget	2023-24 Budget
Total Franchise Waste	174,273	173,511	175,860	173,600	170,400
Total Self Haul	41,558	49,463	51,403	35,400	38,600
Total Solid Waste Tons	215,831	222,974	227,263	209,000	209,000
Percent Change		3.3%	1.9%	-8.0%	0.0%

Year-to-date projections for 2022-23 is over 212,000 tons

Franchise Solid Waste Tonnage

For FY 2022-23 staff prepared the budget based on 173,600 tons of franchise waste. Current projections for FY 2022-23 show a decrease from FY 2021-22 totals. Staff is estimating 170,400 tons for franchise waste in FY 2023-24, a decrease of 1.8% of tons from the FY 2022-23 budget.

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2022-23 Budget	2023-24 Budget
City of Salinas	100,681	97,451	101,069	97,500	94,200
Monterey County	40,838	41,049	39,774	41,000	42,300
City of King	8,771	8,678	8,905	8,700	8,200
City of Soledad	7,862	8,261	8,065	8,300	7,800
City of Greenfield	7,180	7,989	7,669	8,000	7,400
Tri-Cities Disposal	5,187	6,218	6,756	6,200	7,200
City of Gonzales	3,753	3,865	3,622	3,900	3,300
Total Franchise Tons	174,272	173,511	175,860	173,600	170,400
Percent Change		-0.4%	1.4%	-1.3%	-1.8%

• Year-to-date projected Franchise tonnage for 2022-23 is over 170,000

Self-Haul Solid Waste Tonnage

The second largest source of income for the Authority is self-haul solid waste. These customers bring their solid waste to Authority facilities. These customers can go wherever they choose and not subject to inter-agency flow control agreements. Staff is estimating 38,600 tons for self-haul waste in FY 2023-24, an increase of 9.0% tons from the FY 2022-23 budget. As expected, the system lost a large portion of self-haul tonnage that was going to the now closed Sun Street Transfer Station. However, it is expected that over time the self-haul solid waste will return to the system as customers become accustomed to the alternate facilities available to them.

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2022-23 Budget	2023-24 Budget
Johnson Canyon Self-Haul	15,495	17,393	17,713	31,400	35,100
Joion Road Self-Haul	3,082	4,008	3,849	4,000	3,500
Sun Street Self-Haul	22,945	28,062	29,842	-	-
Total Self-Haul Solid Waste	41,522	49,463	51,403	35,400	38,600
Percent Change	0.7%	19.1%	3.9%	-31.1%	9.0%

Year-to-date projected self-haul tonnage for 2022-23 is over 45,000 but includes 3 months of Sun Street Operations, which is now closed.

EXPANSION FUND – (RECOLOGY SOUTH VALLEY TONNAGE)

The Expansion Fund was used to account for revenue from the sale of landfill capacity to Recology South Santa Clara Valley Disposal (Recology South Valley). All revenues from this contract ceased on December 31, 2014. The Authority has chosen to end the importation of solid waste to finance its operations and extend the life of the last remaining operational landfill. By taking this critical step towards more sustainable funding of services, the Authority is closer to achieving its Vision of "A Future Without Landfills."

On April 28, 2022 the Board approved borrowing funds from the expansion fund to purchase the 26,000 sq ft office building at 126-128 Sun Street, Salinas, CA so that it could serve as the Authority's permanent headquarters. The \$3,914,169 borrowed is to be repaid with the proceeds from the eventual sale of the property located at 139 Sun Street where the transfer station was located until September 10, 2022. On June 30, 2022, the Expansion Fund had an available fund balance of \$4,764,566. There are currently no appropriations for Capital Improvement Projects. The only other revenue expected to be received in the Expansion Fund is accrued interest on the remaining balance.

The Expansion Fund, per current Board policy, is to be used for developing 50 years of sustainable landfill capacity, including future infrastructure and Waste Diversion Technology investments that reduce landfill dependence and extend the current life of Johnson Canyon Landfill.

REVENUE BOND RATE COVENANT

Pursuant to the Master Indenture for the 2022 Refunding Revenue Bonds, the Authority agreed "to fix, prescribe and collect rates, fees and charges and manage the operation of the System for each fiscal year so as to yield Net Revenues during such fiscal year equal to at least one hundred fifteen percent (115%) of the Annual Debt Service in such fiscal year." After paying for operations, the Authority must have available 115% of the amount of debt service. This ensures the bondholders that there is a 15% cushion to make debt service payments in the event changes are necessary during the year, which would affect revenues or expenditures. For FY 2023-24, the budgeted debt service coverage ratio is 200%.

LIABILITIES

One of the primary reasons that the Authority was formed was to manage the long-term landfill liabilities of its member agencies through economies of scale as a regional agency. As of June 30, 2022, the Authority holds \$71.8 million in long-term liabilities related to its landfills, both opened and closed on behalf of all its member agencies.

The chart below shows how these liabilities would be broken down based on FY 2020-22 franchise waste buried at the Johnson Canyon Landfill.

Salinas Valley Solid Waste Authority Liabilities Allocated by Tonnage Landfilled All Totals as of June 30, 2022

Catimated Deet

				Estimated Post					
				Closure	Johnson Canyon				
	FYE 2020-22		Johnson Canyon	Maintenance	Post Closure				
	Franchise	Percent of	Closure	(Closed	Liability at	Debt Service	Debt Service	Corrective	
	Tons Landfilled	Tons Landfilled	Payable*	Landfills)**	06-30-2022	Principal	Interest	Action	Total Liabilities
City of Salinas	299,201	59.2%	1,602,116	14,058,311	1,321,654	15,149,995	1,426,280	8,939,051	42,497,408
County of Monterey	121,661	24.1%	651,452	5,716,385	537,411	6,160,285	579,953	3,634,794	17,280,280
City of King	26,354	5.2%	141,116	1,238,274	116,413	1,334,431	125,629	787,363	3,743,225
City of Soledad	24,188	4.8%	129,518	1,136,502	106,845	1,224,756	115,303	722,651	3,435,574
City of Greenfield	22,838	4.5%	122,289	1,073,070	100,882	1,156,398	108,868	682,317	3,243,825
City of Gonzales	11,240	2.2%	60,186	528,125	49,650	569,136	53,581	335,811	1,596,488
	505,482		2,706,677	23,750,667	2,232,855	25,595,000	2,409,614	15,101,987	71,796,801

^{*}Total Unfunded Estimated Cost for Closing Johnson Canyon Landfill @ 06-30-2022

PROJECTIONS

To make financial decisions, it is important to see what expenses for operations and Capital Improvement Projects needs are for the next few years. To project Authority rates, staff used the following assumption:

- Tonnage remains flat at 209,000 tons.
- No other changes to services
- CPI increases of 3% to the Operating Budget for the next 5 years
- CPI Rate Increases to Organics and Transportation Rates
- Increases in AB939 rates in lieu of tipping fee increases until program is fully funded.

^{**}FY 2021-22 Closure Expense - Carried forward for remaining years in Pledge of Revenue for each site

Debt service coverage of 115% is required to meet our bond covenants. As shown below, our debt service coverage is expected to be 200% in FY 2023-24, and slightly increasing in subsequent years.

Description	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Description	Budget	Proposed	Estimate	Estimate	Estimate	Estimate
Landfilled Tonnage	209,000	209,000	209,000	209,000	209,000	209,000
Estimated Tipping fee	64.75	64.75	64.75	65.25	66.75	68.25
AB939 Service Fee	3,633,000	4,103,000	4,588,000	4,993,000	5,163,000	5,337,000
Total Operating Revenues	23,764,900	24,571,300	25,178,600	25,803,300	26,453,400	27,111,500
Total Operating Expenditures (Includes Post Closure)	18,025,300	18,337,400	18,890,000	19,461,000	20,048,000	20,652,000
Net Revenues	5,739,600	6,233,900	6,288,600	6,342,300	6,405,400	6,459,500
Debt Service on 2022 Bond	3,115,300	3,113,200	3,111,600	3,111,000	3,113,100	3,108,700
Net Income After Debt Service*	2,624,300	3,120,700	3,177,000	3,231,300	3,292,300	3,350,800
Debt Coverage Ratio	184%	200%	202%	204%	206%	208%
*Allocation for CIP and Reserve fundi	ng per Board	fiscal policies				

Capital Improvements are constantly needed at landfills and transfer stations. Both monitoring and disposal equipment must be constantly upgraded and/or replaced. A capital lease loan was taken out to purchase equipment needed to operate Johnson Canyon Landfill. Additionally, the Board directed staff to borrow funds from capital reserves to fund initial equipment purchases needed to operate the transfer station at Jolon Road. Now that both loans are repaid, the funds are being allocated to a Capital Equipment Replacement CIP to have cash available when the equipment purchased requires replacement (Save-As-You-Go).

Following is a summary of capital needs expected to be funded over the next five years. Post Closure is included in Operating Expenditures for the purpose of calculating the Debt Coverage Ratio but is part of the Capital Improvements Budget so that we can carry over remaining balances year over year.

Decembries	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Description	Budget	Proposed	Estimate	Estimate	Estimate	Estimate
Post-Closure						
(Part of Operating Expenditures)	1,070,000	1,070,000	1,104,000	1,140,000	1,176,000	1,213,000
New Cell Construction						
(Shown in Operating Budget)	1,045,000	1,045,000	1,045,000	1,045,000	1,045,000	1,045,000
Closure/Post-Closure Set Aside						
(Shown in Operating Budget)	334,400	334,400	334,400	334,400	334,400	334,400
Equipment Purchase/Replacement	4.450.000	4.450.000	4 405 000	1 001 000	4.050.000	4 000 000
	1,150,000	1,150,000	1,185,000	1,221,000	1,258,000	1,296,000
JC Landfill	325,000	525,000	541,000	560,000	359,000	372,000
Transfer Station Improvements	25,000	25,000	26,000	27,000	28,000	29,000
Diversion Programs	225,000	25,000	26,000	27,000	248,000	256,000
Total CIP's and Set Asides						
Funded From Operations	3,104,400	3,104,400	3,157,400	3,214,400	3,272,400	3,332,400

The following summary shows expected funding of reserves from budgeted operating surpluses.

Description	2022-23 Budget	2023-24 Proposed	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate
Net Income After Debt Service	2,624,300	3,120,700	3,177,000	3,231,300	3,292,300	3,350,800
Use of One Time Funds	495,000	_	-	-	-	-
Total Funds Used for Budget	3,119,300	3,120,700	3,177,000	3,231,300	3,292,300	3,350,800
Total CIP, and Set Asides Funded From Operations	3,104,400	3,104,400	3,157,400	3,214,400	3,272,400	3,332,400
Budgeted Surplus for Reserves	14,900	16,300	19,600	16,900	19,900	18,400

CONCLUSION

The budget as presented funds all required operating expenditures, debt service payments, and transfers. The operating budget includes \$1,045,000 in set aside for future landfill expansion. After adjusting the operating budget for this amount, the operating budget has a net income of \$2,784,900, which will fund necessary capital improvements and fund Board designated reserves.

The Board's approval of refinancing the 2002 Revenue Bonds and the Crazy Horse Installment Purchase Agreement has allowed the Authority to fund much needed and previously deferred Capital Improvement Projects and transition to continued funding for most anticipated future Capital needs on a Save-As-You-Go basis. The refinancing of the 2014 Bonds will allow the Authority to complete its debt service payments in FY 2030-31, a year earlier than originally scheduled, while maintaining the FY 2022-23 debt service payments through the life of the Bonds. We will continue to work on ways to manage the solid waste disposal needs of the Salinas Valley in the most economical way possible while continuing to strive for a "Future without Landfills."

Respectfully submitted,

R. Patrick Mathews General Manager/CAO C. Ray Hendricks Finance and Administration Manager/Treasurer/CFO



List of Principal Officials

Anthony Rocha, City of Salinas President

Ben Jimenez, City of Soledad Vice President

Robert S. Cullen, City of King Board Member

Christopher M. Lopez, County of Monterey
Board Member

Liz Silva, City of Gonzales
Board Member

Roy Santos General Counsel

Cesar Zuniga
Assistant General Manager /
Operations Manager

C. Ray Hendricks
Finance & Administration
Manager / Treasurer / Controller

Glenn Church, County of Monterey
Alternate Vice President

Carla Gonzalez, City of Salinas
Board Member

Andrew Sandoval, City of Salinas
Board Member

Angela Untalon, City of Greenfield
Board Member

R. Patrick Mathews

General Manager /
Chief Administrative Officer

Mandy Brooks

Resource Recovery Manager

Brian Kennedy

Engineering & Environmental Compliance Manager

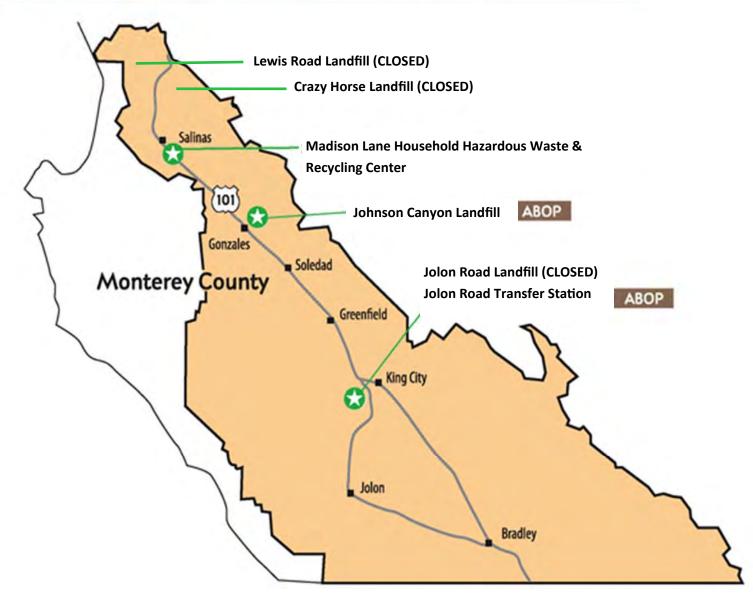


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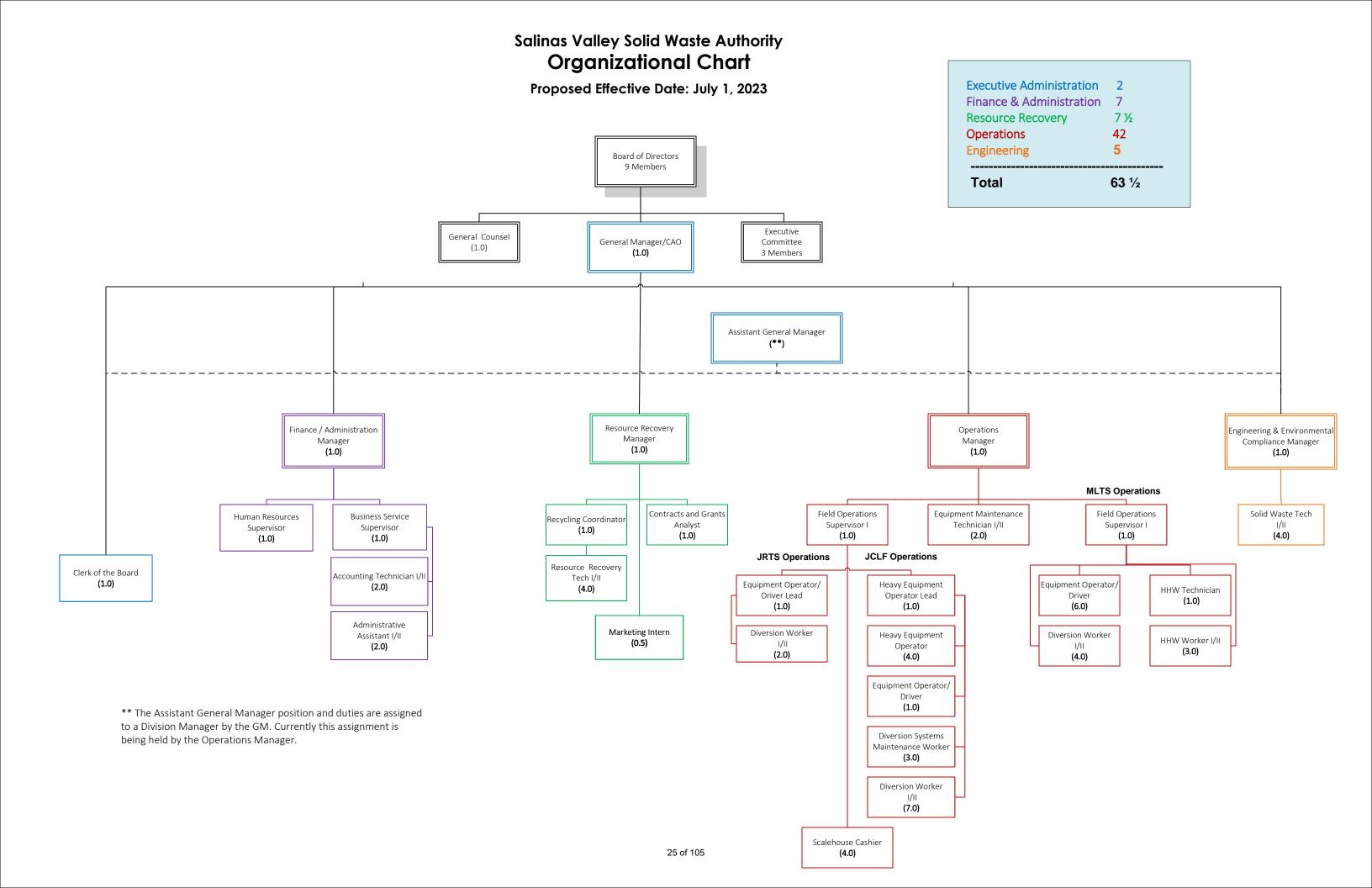
Service Area







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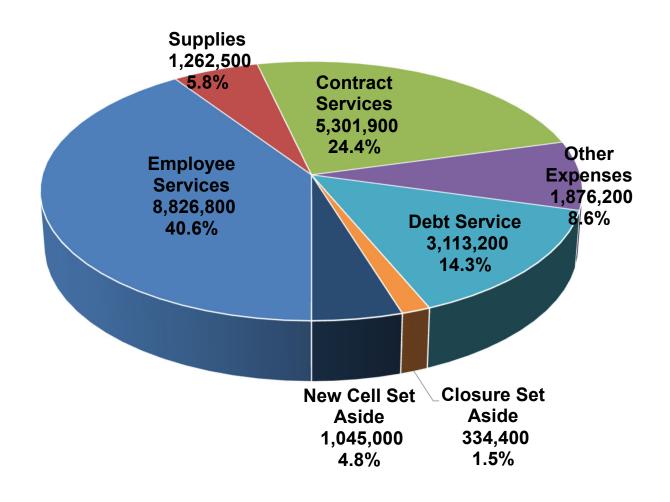
Salinas Valley Solid Waste Authority FY 2023-24 Two-Year Budget Comparison

	FY 2022-23 Mid-Year	FY 2023-24 Proposed	
	Budget	Budget	% Change
Revenues	<u> </u>		
Tipping Fees - Solid Waste	13,532,700	13,532,700	0.0%
Tipping Fees - Diverted Materials	3,287,200	3,232,600	-1.7%
AB939 Service Fee	3,633,000	4,103,000	12.9%
Charges for Services	2,522,000	2,668,000	5.8%
Sales of Materials	200,000	245,000	22.5%
Gas Royalties	290,000	290,000	0.0%
Investment Earnings	300,000	500,000	66.7%
Total Revenues	23,764,900	24,571,300	3.4%
Operating Expenditures			
1110 - Executive Administration	555,200	564,400	1.7%
1120 - Administrative Support	468,300	480,600	2.6%
1130 - Human Resources Administration	280,700	273,900	-2.4%
1140 - Clerk of the Board	206,400	214,900	4.1%
1200 - Finance Administration	892,700	923,100	3.4%
1300 - Operations Administration	643,100	675,300	5.0%
2100 - Resource Recovery	1,257,100	1,289,800	2.6%
2150 - Marketing	75,600	75,600	0.0%
2200 - Public Education	278,200	323,800	16.4%
2300 - Household Hazardous Waste	815,600	874,300	7.2%
2400 - C & D Diversion	364,300	451,600	24.0%
2500 - Organics Diversion	2,293,900	2,223,200	-3.1%
2600 - Diversion Services	30,000	40,000	33.3%
3600 - JR Transfer Station	737,600	753,400	2.1%
3630 - JR Recycling Operations	190,100	208,000	9.4%
3710 - SS Disposal Operations	166,100	-	-100.0%
3720 - SS Transfer Operations	164,800	-	-100.0%
3730 - SS Recycling Operations	116,200	-	-100.0%
3820 - ML Transportation Operations	1,683,000	1,782,400	5.9%
3830 - ML Recycling Operations	690,900	823,800	19.2%
4500 - JC Landfill Operations	3,703,800	3,868,400	4.4%
4530 - JC Recycling Operations	633,000	658,600	4.0%
5500 - Johnson Canyon ECS	498,900	545,800	9.4%
5700 - Sun Street ECS	209,800	216,500	3.2%
6100 - Debt Service - Interest	415,300	413,200	-0.5%
6200 - Debt Service - Principal	2,700,000	2,700,000	0.0%
6605 - Closure/Post Closure Set-Aside	334,400	334,400	0.0%
6606 - Cell Construction Set-Aside	1,045,000	1,045,000	0.0%
Grand Total	21,450,000	21,760,000	1.4%
Revenues Over/(Under) Expenses	2,314,900	2,811,300	21.4%
Use of One Time Surplus	495,000	-	-100.0%
Less Post Closure Allocation	(1,070,000)	(1,070,000)	
Less CIP/Repayments Budget Allocation	(1,725,000)	(1,725,000)	
Balance Used for Reserves	14,900	16,300	9.4%



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		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
Category	Budget	Budget	(Decrease)	Change
Employee Services	8,280,700	8,826,800	546,100	6.6%
Supplies	1,272,200	1,262,500	(9,700)	-0.8%
Contract Services	5,554,300	5,301,900	(252,400)	-4.5%
Other Expenses	1,848,100	1,876,200	28,100	1.5%
Debt Service	3,115,300	3,113,200	(2,100)	-0.1%
Closure Set Aside	329,400	334,400	5,000	1.5%
New Cell Set Aside	1,050,000	1,045,000	(5,000)	-0.5%
Grand Total	21,450,000	21,760,000	310,000	1.4%





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Salinas Valley Solid Waste Authority Budget by Program FY 2023-24

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
Program	Budget	Budget	(Decrease)	Change
1110 - Executive Administration	555,200	564,400	9,200	1.7%
1120 - Administrative Support	468,300	480,600	12,300	2.6%
1130 - Human Resources Administration	280,700	273,900	(6,800)	-2.4%
1140 - Clerk of the Board	206,400	214,900	8,500	4.1%
1200 - Finance Administration	892,700	923,100	30,400	3.4%
1300 - Operations Administration	643,100	675,300	32,200	5.0%
2100 - Resource Recovery	1,257,100	1,289,800	32,700	2.6%
2150 - Marketing	75,600	75,600	-	0.0%
2200 - Public Education	278,200	323,800	45,600	16.4%
2300 - Household Hazardous Waste	815,600	874,300	58,700	7.2%
2400 - C & D Diversion	364,300	451,600	87,300	24.0%
2500 - Organics Diversion	2,293,900	2,223,200	(70,700)	-3.1%
2600 - Diversion Services	30,000	40,000	10,000	33.3%
3600 - JR Transfer Station	737,600	753,400	15,800	2.1%
3630 - JR Recycling Operations	190,100	208,000	17,900	9.4%
3710 - SS Disposal Operations	166,100		(166,100)	-100.0%
3720 - SS Transfer Operations	164,800		(164,800)	-100.0%
3730 - SS Recycling Operations	116,200		(116,200)	-100.0%
3820 - ML Transportation Operations	1,683,000	1,782,400	99,400	5.9%
3830 - ML Recycling Operations	690,900	823,800	132,900	19.2%
4500 - JC Landfill Operations	3,703,800	3,868,400	164,600	4.4%
4530 - JC Recycling Operations	633,000	658,600	25,600	4.0%
5500 - Johnson Canyon ECS	498,900	545,800	46,900	9.4%
5700 - Sun Street ECS	209,800	216,500	6,700	3.2%
6100 - Debt Service - Interest	415,300	413,200	(2,100)	-0.5%
6200 - Debt Service - Principal	2,700,000	2,700,000	-	0.0%
6605 - Closure/Post Closure Set-Aside	334,400	334,400	-	0.0%
6606 - Cell Construction Set-Aside	1,045,000	1,045,000		0.0%
Grand Total	21,450,000	21,760,000	310,000	1.4%



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Salinas Valley Solid Waste Authority Full Cost of Services by Program FY 2023-24

	2023-24 PROPOSED	Operations Allocation	Overhead Allocation	CIP Allocations	Debt Service Allocations	Full Cost of Services
1110 - Executive Administration	564,400		(564,400)	_	_	_
1120 - Administrative Support	480,600		(480,600)	-	-	-
1130 - Human Resources Administration	273,900		(273,900)	-	-	-
1140 - Clerk of the Board	214,900		(214,900)	-	-	-
1200 - Finance Administration	923,100		(923,100)	-	-	-
1300 - Operations Administration	675,300	(675,300)	- 1	-	-	-
Administration Total	3,132,200	(675,300)	(2,456,900)			
2100 - Resource Recovery	1,289,800		199,736	_	_	- 1,489,536
2150 - Marketing	75,600		11,707	_	_	87,307
2200 - Public Education	323,800		50,143	_	_	373,943
2300 - Household Hazardous Waste	874,300	43,731	142,164	_	_	1,060,196
3630 - JR Recycling Operations	208,000	10,404	33,822	-	-	252,225
3830 - ML Recycling Operations	823,800	41,205	133,953	-	-	998,958
4530 - JC Recycling Operations	658,600	32,942	107,091	-	-	798,633
AB939 Fund Total	4,253,900	128,282	678,616			5,060,799
						-
2400 - C & D Diversion	451,600	22,588	73,432	-	-	547,620
2500 - Organics Diversion	2,223,200	111,201	361,501	-	-	2,695,902
2600 - Diversion Services	40,000	2,001	6,504	25,000		73,505
Recycling Fund Total	2,714,800	135,790	441,437	25,000		3,317,027
4500 - JC Landfill Operations	3,868,400	193,492	629,017	1,325,000	1,241,233	- 7,257,141
5500 - Johnson Canyon ECS	545,800	27,300	88,749	· · · -	· · · ·	661,849
6605 - Closure Set-Aside	334,400	· -	· -	-	-	334,400
6606 - Cell Construction Set-Aside	1,045,000	-	-	-	-	1,045,000
Landfill Operations	5,793,600	220,792	717,766	1,325,000	1,241,233	9,298,390
3600 - JR Transfer Station	753,400	37,684	122,506	145,000	_	- 1,058,590
3820 - ML Transportation Operations	1,782,400	89,153	289,825	230,000	_	2,391,378
5700 - Sun Street ECS	216,500	10,829	35,204	-	_	262,533
Transfer Stations	2,752,300	137,666	447,534	375,000	-	3,712,500
						-
131 - CH Post Closure	560,000	28,010	91,058	-	1,347,704	2,026,773
141 - LR Post Closure	235,000	11,754	38,212	15,000	358,641	658,607
161 - JR Post Closure	260,000	13,005	42,277		165,622	480,904
Post Closure Total	1,055,000	52,770	171,547	15,000	1,871,967	3,166,284
6100 - Debt Service - Interest	413,200	-	-	-	(413,200)	-
6200 - Debt Service - Principal	2,700,000	-	-	-	(2,700,000)	-
Debt Service Total	3,113,200				(3,113,200)	
Grand Total	22,815,000	_	_	1,740,000	_	- 24,555,000
Orana Iotal	22,010,000			1,7 70,000		47,000,000



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Salinas Valley Solid Waste Authority Full Cost of Services by Major Category FY 2023-24

	FY 2022-23 Budget	Proposed FY 2023-24 Budget	Increase / (Decrease)	% Change
Transfer Stations			(200.000)	
3600 - JR Transfer Station	1,037,176	1,058,590	21,413	2.1%
3710 - SS Disposal Operations	200,909	-	(200,909)	-100.0%
3720 - SS Transfer Operations	199,337	_	(199,337)	-100.0%
3820 - ML Transportation Operations	2,265,700	2,391,378	125,678	-
5700 - Sun Street ECS	253,767	262,533	8,766	3.5%
Total Transfer Stations	3,956,889	3,712,500	(244,389)	-6.2%
<u>Landfill</u>			-	
4500 - JC Landfill Operations	7,047,062	7,257,141	210,079	3.0%
5500 - Johnson Canyon ECS	603,453	661,849	58,397	9.7%
6605 - Closure Set-Aside	334,400	334,400	-	0.0%
6606 - Cell Construction	1,045,000	1,045,000		0.0%
Total Landfill	9,029,915	9,298,390	268,476	3.0%
Postal same Maintanana			-	
Postclosure Maintenance	0.005.074	0.000.770	-	0.00/
5300 - Crazy Horse Postclosure Maintenance	2,025,971	2,026,773	802	0.0%
5400 - Lewis Road Postclosure Maintenance	658,131	658,607	476	0.1%
5600 - Jolon Road Postclosure Maintenance	480,221	480,904	683	0.1%
Total Postclosure Maintenance	3,164,322	3,166,284	1,961	0.1%
AB939 Programs			- -	
2100 - Resource Recovery	1,450,679	1,489,536	38,857	2.7%
2150 - Marketing	87,242	87,307	66	0.1%
2200 - Public Education	321,040	373,943	52,903	16.5%
2300 - Household Hazardous Waste	986,522	1,060,196	73,673	7.5%
3630 - JR Recycling Operations	229,939	252,225	22,287	9.7%
3730 - SS Recycling Operations	140,552	-	(140,552)	-100.0%
3820 - ML Recycling Operations	835,689	998,958	163,269	-
4530 - JC Recycling Operations	765,656	798,633	32,978	4.3%
Total AB939 Programs	4,817,318	5,060,799	243,481	5.1%
			-	
Recycling Programs	440.045	F 47 000	400.075	04.00/
2400 - C & D Diversion	440,645	547,620	106,975	24.3%
2500 - Organics Diversion	2,774,624	2,695,902	(78,722)	-2.8%
2600 - Diversion Services	61,287	73,505	12,218	19.9%
Total Recycling Programs	3,276,556	3,317,027	40,471	1.2%
Grand Total	24,245,000	24,555,000	310,000	1.3%

^{*} Full Cost of Services includes agency overhead and distribution of CIP and Debt Service Budgets.



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		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
Category	Budget	Budget	(Decrease)	Change
61.0 - Personnel Services				
61110 - Regular Pay	5,052,100	5,273,400	221,300	4.4%
61115 - Board Member Stipends	17,400	17,400	-	0.0%
61120 - Paid Time Off	195,000	203,700	8,700	4.5%
61130 - Safety Awards	9,600	9,600	-	0.0%
61300 - Overtime - Regular	384,300	414,700	30,400	7.9%
61400 - Education Assistance	122,000	122,000	-	0.0%
61410 - Wellness Program	28,500	28,500	-	0.0%
61700 - Flexible Leave	120,300	125,800	5,500	4.6%
61705 - Management Leave	31,500	32,500	1,000	3.2%
61815 - Auto Allowance	31,200	31,200	-	0.0%
61816 - Cell Phone	28,600	28,600	-	0.0%
61822 - PERS Employer Classic	256,500	311,500	55,000	21.4%
61824 - OPEB Expense	118,800	150,000	31,200	26.3%
61825 - Medicare	85,700	89,700	4,000	4.7%
61826 - FICA	1,100	1,100	-	0.0%
61827 - PERS - 1959 Survivor Benefit	6,100	6,100	-	0.0%
61828 - PERS Employer PEPRA	184,500	197,400	12,900	7.0%
61829 - PERS Unfunded Liability Payment	131,200	100,000	(31,200)	-23.8%
61830 - Health Insurance - Admin Fees	3,800	3,800	-	0.0%
61831 - Health Insurance	1,347,400	1,502,600	155,200	11.5%
61832 - Health Insurance - Retired	9,500	9,500	-	0.0%
61833 - Long-Term Disability	27,800	28,900	1,100	4.0%
61834 - Unemployment	12,600	12,600	-	0.0%
61836 - Life Insurance	15,300	15,500	200	1.3%
61837 - Insurance - Workers Compensation	236,300	297,000	60,700	25.7%
61838 - Insurance - Workers Compensation - Annual Fees	13,000	15,500	2,500	19.2%
61999 - CIP/Program Regular Salary Deduct	(189,400)	(201,800)	(12,400)	6.5%
61.0 - Personnel Services Total	8,280,700	8,826,800	546,100	6.6%
62.0 - Supplies				
62100 - Office Supplies & Materials	31,500	30,900	(600)	-1.9%
62120 - Reproduction Costs	2,500	2,500	-	0.0%
62140 - Janitorial Supplies	7,300	9,000	1,700	23.3%
62230 - Rolling Stock Supplies	2,500	2,500	-	0.0%
62230 - Vehicle Supplies	48,500	48,500	-	0.0%
62290 - Other Repair & Maintenance Supplies	55,000	55,000	-	0.0%
62330 - Fuel	230,400	228,700	(1,700)	-0.7%
62335 - Biodiesel Fuel	680,100	651,000	(29,100)	-4.3%
62510 - Uniforms	22,400	21,400	(1,000)	-4.5%
62800 - Special Dept Supplies	114,200	134,500	20,300	17.8%
62801 - Graffiti Removal Supplies	1,000	1,000	-	0.0%
62802 - MoCo Clean Up Vouchers	5,000	5,000	-	0.0%
62810 - Software/License Renewals	25,800	25,700	(100)	-0.4%
62840 - Safety Supplies	27,900	28,700	800	2.9%
62850 - Small Tools	4,000	4,000	-	0.0%
62910 - Minor Capital Outlay	2,000	2,000	-	0.0%
62915 - Minor Computer Equipment	12,100	12,100		0.0%
62.0 - Supplies Total	1,272,200	1,262,500	(9,700)	-0.8%
63.0 - Contractual Services				
63125 - Internet Services	800	800	-	0.0%
63210 - Water	2,000	2,000	-	0.0%
63240 - Portable Toilet	4,900	4,900	-	0.0%
63250 - Exterminator Service	4,900	4,200	(700)	-14.3%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
Category	Budget	Budget	(Decrease)	Change
63270 - Garbage/Recycling Pickup	1,100	1,100	_	0.0%
63410 - Vehicle Maintenance	340,800	332,600	(8,200)	-2.4%
63416 - Building Alarm Service	16,900	16,000	(900)	-5.3%
63430 - Equipment Maintenance	307,900	319,500	11,600	3.8%
63431 - Equip Maintenance - Copier	2,000	2,000	-	0.0%
63440 - Equipment Rental	54,300	53,200	(1,100)	-2.0%
63510 - Legal Services	172,500	172,500	(1,100)	0.0%
63520 - Recruitment Services	3,100	3,100	_	0.0%
63521 - HR Consultants - Comp. Study	26,000	-	(26,000)	-100.0%
63522 - HR Investigations, Testing	6,700	6,700	(20,000)	0.0%
63530 - Audit Services	30,000	35,000	5,000	16.7%
63535 - Actuarial Services	20,000	20,000	3,000	0.0%
63537 - Consulting Services - SB 1383	30,000	30,000		0.0%
63540 - Consulting Engineer	26,800	26,800		0.0%
63542 - Eng. Services - Surveying	12,000	12,000	-	0.0%
63544 - Eng. Services - Leachate	33,000	33,000	_	0.0%
63545 - Eng. Services - GW Monitoring	17,000	17,000	_	0.0%
63546 - TO-15 Testing	700	700	-	0.0%
63548 - Eng. Services - LFG System	78,000	78,000	_	0.0%
63549 - Eng Services - LFG Surface Monitoring	18,000	18,000	-	0.0%
63551 - GHG Monitoring (AB32)	10,000	10,000	-	0.0%
63555 - Eng. Services - GW Monitoring - Non Routine	13,000	13,000	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	50,000		-	0.0%
63560 - Custodial Service	39,500	50,000		-12.7%
		34,500	(5,000)	
63561 - Eng. Services - Flare Remote Monitoring	3,600	3,600	-	0.0% 0.0%
63565 - Records Management Disposal Service 63570 - Bank of NY - Service Fees	1,800 10,000	1,800 10,000	-	0.0%
	2,000	2,000	-	0.0%
63571 - Bond Continuing Disclosure Services			-	
63580 - Safety Program/Consulting	1,500 3,600	1,500	500	0.0% 13.9%
63586 - Vehicle Safety Inspection		4,100	-	0.0%
63587 - Street Sweeping 63588 - Credit Reports	3,500 2,000	3,500 2,000	-	0.0%
63590 - Other Professional Services	5,000 5,000	5,000 5,000	-	0.0%
		147,700	(6 200)	-4.0%
63592 - Facility Maintenance	153,900	12,000	(6,200)	0.0%
63593 - Landscape Maintenance	12,000	•	(14 100)	-55.1%
63594 - Credit Card Fees	25,600	11,500	(14,100)	
63596 - Bank Fees	10,000	10,000	(19.200)	0.0%
63597 - Litter Abatement	90,200	72,000	(18,200)	-20.2%
63598 - FSA Service Fees	2,200	2,200	-	0.0%
63599 - EAP Service Fee	4,900	4,900	20.000	0.0%
63600 - Other Contractual Services	50,000	70,000	20,000	40.0%
63604 - Courier Service	9,600	11,000	1,400	14.6%
63605 - Mo.Co. Litter Abatement Program	100,000	100,000	- (45 400)	0.0%
63613 - Contract Labor	211,700	196,600	(15,100)	-7.1%
63636 - Diversion Assistance	76,800	76,800	-	0.0%
63639 - Mixed Recycling Diversion Fees	1,300	1,300	-	0.0%
63671 - Network Support	19,400	20,000	600	3.1%
63672 - Records Retention	7,000	7,000	-	0.0%
63673 - Paradigm Support	25,500	25,500	-	0.0%
63675 - Website	600	600	-	0.0%
63676 - INCODE Off Site Backup	3,000	3,000	-	0.0%
63677 - INCODE Support	25,000	25,000	-	0.0%
63679 - Employee Evaluations Software Support	1,800	1,800	-	0.0%
63680 - Network Security	3,000	3,000	-	0.0%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
Category	Budget	Budget	(Decrease)	Change
63700 - Public Media Relations	3,000	3,000	-	0.0%
63711 - Media Campaign	110,000	110,000	-	0.0%
63719 - School Assembly Program	50,000	50,000	-	0.0%
63722 - Community Events	10,000	10,000	-	0.0%
63723 - Edible Food Recovery Grants	50,000	50,000	-	0.0%
63750 - Public Outreach	25,000	29,500	4,500	18.0%
63760 - Interpreting Services	2,500	2,500	-	0.0%
63810 - Leachate Storage	10,000	10,000	-	0.0%
63812 - Lab Water Analysis	11,500	11,500	-	0.0%
63959 - Scale Maintenance & Repair	25,200	25,000	(200)	-0.8%
63960 - Contingencies	71,800	72,500	700	1.0%
63.0 - Contractual Services Total	2,557,400	2,506,000	(51,400)	-2.0%
63.1 - Operating Contracts				
63615 - Hauling Services	135,800	10,000	(125,800)	-92.6%
63624 - Tires Diversion Fees	30,000	40,000	10,000	33.3%
63628 - Organics Processing	1,875,000	1,766,400	(108,600)	-5.8%
63630 - C&D Recycling (ST Goal)	289,000	289,000	-	0.0%
63636 - Diversion Assistance	14,200		(14,200)	-100.0%
63652 - E-Waste Hauling	10,000	10,000	-	0.0%
63850 - Gonzales Host Fees	250,000	250,000		0.0%
63.1 - Operating Contracts Total	2,604,000	2,365,400	(238,600)	-9.2%
63.2 - Utilities				
63116 - Cell Phones	1,800	1,800	-	0.0%
63120 - Telephone	14,200	14,200	-	0.0%
63125 - Internet Services	8,100	8,100	-	0.0%
63126 - Exchange Hosting Services	5,100	4,900	(200)	-3.9%
63127 - Network Access	1,000	1,000	-	0.0%
63140 - Postage	5,000	5,000	-	0.0%
63150 - Overnight Shipments	1,800	1,800	-	0.0%
63210 - Water	21,400	21,400	-	0.0%
63220 - Sewer	3,100	2,500	(600)	-19.4%
63230 - Gas & Electricity	108,300	147,400	39,100	36.1%
63240 - Portable Toilet	17,100	16,400	(700)	-4.1%
63.2 - Utilities Total	186,900	224,500	37,600	20.1%
63.3 - Building Rent				
63320 - Building Rent	206,000	206,000		0.0%
63.3 - Building Rent Total	206,000	206,000	-	0.0%
64.0 - Other Expenses				
63589 - Cash Over/Short	100		(100)	-100.0%
63595 - Returned Check Expense	1,000	1,000	-	0.0%
63603 - NPDES Improvements	10,000	10,000	-	0.0%
63715 - Give Aways	15,000	15,000	-	0.0%
63721 - Wally Waste Not Award	22,000	22,000	-	0.0%
63817 - NPDES - Permitting	60,000	60,000	-	0.0%
64100 - Advertising/Public Notices	3,700	3,700	-	0.0%
64110 - Advertising - Recruitments	7,500	7,500	-	0.0%
64150 - Common Area Maintenance	100,000	100,000	-	0.0%
64200 - Conferences/Meetings	50,000	50,000	-	0.0%
64210 - Board Meeting Supplies	4,000	4,000	-	0.0%
64220 - Board Retreat	7,500	7,500	-	0.0%
64240 - Employee Recognition	11,000	11,000	-	0.0%
64250 - Training	28,500	28,500	-	0.0%
64310 - Association Memberships	9,600	9,300	(300)	-3.1%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
Category	Budget	Budget	(Decrease)	Change
64312 - Agency Memberships	11,000	11,000	-	0.0%
64320 - Publications & Trade Journals	3,100	3,100	-	0.0%
64700 - Refunds & Reimbursement	2,000	2,000	-	0.0%
64904 - Property Taxes	1,800	1,900	100	5.6%
64905 - Mo.Co. LEA Fees	14,100	15,500	1,400	9.9%
66520 - Equipment	36,000	36,000	, -	0.0%
66550 - Rolling Equipment	45,600	<i>-</i>	(45,600)	-100.0%
66560 - Computer Equipment	17,500	_	(17,500)	-100.0%
64.0 - Other Expenses Total	461,000	399,000	(62,000)	-13.4%
64.4 - Insurance				-
64411 - Insurance - Commercial Auto	276,400	303,800	27,400	9.9%
64412 - Insurance - Crime	6,100	7,700	1,600	26.2%
64413 - Insurance - Environmental Impairment Liability	9,300	10,300	1,000	10.8%
64414 - Insurance - General Liability	31,800	34,900	3,100	9.7%
64415 - Insurance - Public Officials and Employment Liabil	24,400	27,200	2,800	11.5%
64416 - Insurance - Property Damage	136,000	139,100	3,100	2.3%
64417 - Insurance - Excess Liability	23,900	26,300	2,400	10.0%
64418 - Insurance - Surety Bond	5,600	5,600	-, 100	0.0%
64419 - Insurance - Cyber Liability	10,100	11,100	1,000	9.9%
64422 - Insurance - Earthquake	30,300	33,300	3,000	9.9%
64.4 - Insurance Total	553,900	599,300	45,400	8.2%
64.5 - Hazardous Waste	000,000	000,000	40,400	0.270
	189,100	200,500	11,400	6.0%
63651 - HHW Hauling & Disposal 63653 - ABOP Disposal	2,500	5,000	2,500	100.0%
63654 - Freon Removal	2,000	2,000	2,500	0.0%
63655 - HHW Disposal Supplies	29,500	29,500	-	0.0%
64.5 - Hazardous Waste Total	223,100	237,000	13,900	6.2%
64.9 - Taxes and Permits	223,100	237,000	15,900	0.270
64903 - Fees & Permits	500	500		0.0%
64904 - Property Taxes	26,100	27,900	1,800	6.9%
64905 - Mo.Co. LEA Fees	87,000	95,800	8,800	10.1%
64906 - Mo.Co. Regional Fees	133,700	139,800	6,100	4.6%
64910 - SBOE - CIWMB Fees	292,600	301,000	8,400	2.9%
64920 - MBUAPCD-Air Board Fees	29,600	32,100	2,500	8.4%
64925 - SWRCB Fees	28,200	34,400	6,200	22.0%
64927 - MRWPA Fees (Stormwater Discharge)	10,300	9,400	(900)	-8.7%
64930 - CA-Discharge Fees	2,100	9,400	(2,100)	-100.0%
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64.9 - Taxes and Permits Total	610,100	640,900	30,800	5.0%
65.0 - Debt Service	0.700.000	0.700.000		0.00/
65260 - 2022A Rev Bonds Principal	2,700,000	2,700,000		0.0%
65.0 - Debt Service Total	2,700,000	2,700,000		0.0%
65.1 - Interest Expense	445.000	440.000	(0.400)	0.50/
65160 - 2022A Rev Bonds Interest	415,300	413,200	(2,100)	-0.5%
65.1 - Interest Expense Total	415,300	413,200	(2,100)	-0.5%
67.0 - Closure/Postclosure				
69520 - Cash in Bank Transfer - Closure Costs	334,400	334,400	-	0.0%
69525 - Cash in Bank Transfer - New Cell Construction	1,045,000	1,045,000		0.0%
67.0 - Closure/Postclosure Total	1,379,400	1,379,400		0.0%
Grand Total	21,450,000	21,760,000	310,000	1.4%
	-	_	-	

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	% Observe
1110 - Executive Administration	Budget	Budget	(Decrease)	Change
61110 - Regular Pay	251,800	255,800	4,000	1.6%
61120 - Paid Time Off	9,700	9,900	200	2.1%
61400 - Education Assistance	2,000	2,000	-	0.0%
61410 - Wellness Program	500	500	_	0.0%
61705 - Management Leave	12,600	12,800	200	1.6%
61815 - Auto Allowance	7,200	7,200	-	0.0%
61816 - Cell Phone	1,200	1,200	_	0.0%
61822 - PERS Employer Classic	24,900	29,400	4,500	18.1%
61824 - OPEB Expense	5,900	7,300	1,400	23.7%
61825 - Medicare	4,100	4,200	100	2.4%
61827 - PERS - 1959 Survivor Benefit	100	100	-	0.0%
61829 - PERS Unfunded Liability Payment	6,500	4,900	(1,600)	-24.6%
61831 - Health Insurance	11,700	11,800	100	0.9%
61833 - Long-Term Disability	1,300	1,300	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	800	800	-	0.0%
61837 - Insurance - Workers Compensation	800	900	100	12.5%
62810 - Software/License Renewals	500	500	-	0.0%
62915 - Minor Computer Equipment	1,500	1,500	-	0.0%
63126 - Exchange Hosting Services	200	200	-	0.0%
63510 - Legal Services	150,000	150,000	-	0.0%
63540 - Consulting Engineer	26,800	26,800	-	0.0%
63590 - Other Professional Services	5,000	5,000	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	100	100	-	0.0%
64200 - Conferences/Meetings	6,000	6,000	-	0.0%
64250 - Training	5,000	5,000	-	0.0%
64310 - Association Memberships	2,000	2,000	-	0.0%
64312 - Agency Memberships	11,000	11,000	-	0.0%
64320 - Publications & Trade Journals	2,000	2,000	-	0.0%
64412 - Insurance - Crime	100	200	100	100.0%
64415 - Insurance - Public Officials and Employment Liabil	400	500	100	25.0%
64418 - Insurance - Surety Bond	2,800	2,800	=	0.0%
64419 - Insurance - Cyber Liability	400	400	-	0.0%
1110 - Executive Administration Total 1120 - Administrative Support	555,200	564,400	9,200	1.7%
61110 - Regular Pay	147,900	154,200	6,300	4.3%
61120 - Paid Time Off	5,700	6,000	300	5.3%
61130 - Safety Awards	200	200	-	0.0%
61300 - Overtime - Regular	3,700	3,900	200	5.4%
61400 - Education Assistance	4,000	4,000	-	0.0%
61410 - Wellness Program	1,000	1,000	_	0.0%
61700 - Flexible Leave	4,300	4,500	200	4.7%
61816 - Cell Phone	1,500	1,500	-	0.0%
61824 - OPEB Expense	3,500	4,400	900	25.7%
61825 - Medicare	2,400	2,500	100	4.2%
61827 - PERS - 1959 Survivor Benefit	200	200	-	0.0%
61828 - PERS Employer PEPRA	11,100	11,900	800	7.2%
61829 - PERS Unfunded Liability Payment	3,900	3,000	(900)	-23.1%
61831 - Health Insurance	52,300	53,200	`900 [′]	1.7%
61833 - Long-Term Disability	800	800	-	0.0%
61834 - Unemployment	400	400	-	0.0%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
61836 - Life Insurance	500	500	-	0.0%
61837 - Insurance - Workers Compensation	500	600	100	20.0%
62100 - Office Supplies & Materials	18,000	18,000	-	0.0%
62120 - Reproduction Costs	2,500	2,500	-	0.0%
62140 - Janitorial Supplies	1,500	1,500	-	0.0%
62230 - Vehicle Supplies	1,500	1,500	-	0.0%
62330 - Fuel	2,000	2,000	-	0.0%
62510 - Uniforms	2,000	2,000	-	0.0%
62800 - Special Dept Supplies	1,500	1,500	-	0.0%
62810 - Software/License Renewals	2,000	2,000	-	0.0%
62915 - Minor Computer Equipment	3,000	3,000	-	0.0%
63120 - Telephone	7,000	7,000	-	0.0%
63126 - Exchange Hosting Services	800	800	-	0.0%
63140 - Postage	5,000	5,000	-	0.0%
63150 - Overnight Shipments	500	500	-	0.0%
63210 - Water	1,500	1,500	-	0.0%
63230 - Gas & Electricity	13,400	13,400	-	0.0%
63250 - Exterminator Service	1,200	1,200	-	0.0%
63270 - Garbage/Recycling Pickup	1,100	1,100	-	0.0%
63410 - Vehicle Maintenance	2,000	2,000	-	0.0%
63416 - Building Alarm Service	800	800	-	0.0%
63430 - Equipment Maintenance	1,000	1,000	-	0.0%
63431 - Equip Maintenance - Copier	2,000	2,000	-	0.0%
63560 - Custodial Service	16,500	16,500	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	200	200	-	0.0%
64150 - Common Area Maintenance	100,000	100,000	-	0.0%
64200 - Conferences/Meetings	1,000	1,000	-	0.0%
64250 - Training	4,000	4,000	-	0.0%
64411 - Insurance - Commercial Auto	800	900	100	12.5%
64412 - Insurance - Crime	200	300	100	50.0%
64415 - Insurance - Public Officials and Employment Liabil	800	900	100	12.5%
64416 - Insurance - Property Damage	14,300	15,700	1,400	9.8%
64419 - Insurance - Cyber Liability	700	800	100	14.3%
64422 - Insurance - Earthquake	15,500 468,300	17,100	1,600	10.3% 2.6%
1120 - Administrative Support Total 1130 - Human Resources Administration	466,300	480,600	12,300	2.6%
61110 - Regular Pay	126,700	137,500	10,800	8.5%
61120 - Paid Time Off	4,900	5,300	400	8.2%
61130 - Safety Awards	100	100	-	0.2%
61300 - Overtime - Regular	3,200	3,500	300	9.4%
61400 - Education Assistance	2,000	2,000	-	0.0%
61410 - Wellness Program	500	500	_	0.0%
61700 - Flexible Leave	3,700	4,000	300	8.1%
61816 - Cell Phone	1,200	1,200	-	0.0%
61822 - PERS Employer Classic	12,500	15,800	3,300	26.4%
61824 - OPEB Expense	3,000	3,900	900	30.0%
61825 - Medicare	2,100	2,200	100	4.8%
61827 - PERS - 1959 Survivor Benefit	100	100	-	0.0%
61829 - PERS Unfunded Liability Payment	3,300	2,600	(700)	-21.2%
61830 - Health Insurance - Admin Fees	3,800	3,800	(700)	0.0%
61831 - Health Insurance	30,400	33,900	3,500	11.5%
61833 - Long-Term Disability	700	700	-	0.0%
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		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	400	400	-	0.0%
61837 - Insurance - Workers Compensation	400	500	100	25.0%
62810 - Software/License Renewals	1,000	1,000	-	0.0%
62840 - Safety Supplies	200	200	-	0.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
63126 - Exchange Hosting Services	200	200	-	0.0%
63510 - Legal Services	20,000	20,000	-	0.0%
63521 - HR Consultants - Comp. Study	26,000	-	(26,000)	-100.0%
63522 - HR Investigations, Testing	3,000	3,000	-	0.0%
63580 - Safety Program/Consulting	1,500	1,500	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	100	100	-	0.0%
63679 - Employee Evaluations Software Support	1,800	1,800	-	0.0%
64110 - Advertising - Recruitments	7,500	7,500	-	0.0%
64200 - Conferences/Meetings	5,000	5,000	-	0.0%
64240 - Employee Recognition	7,500	7,500	-	0.0%
64250 - Training	5,000	5,000	-	0.0%
64310 - Association Memberships	700	700	-	0.0%
64412 - Insurance - Crime	100	200	100	100.0%
64415 - Insurance - Public Officials and Employment Liabil	400	500	100	25.0%
64419 - Insurance - Cyber Liability	400	400	-	0.0%
1130 - Human Resources Administration Total	280,700	273,900	(6,800)	-2.4%
1140 - Clerk of the Board				
61110 - Regular Pay	94,500	98,300	3,800	4.0%
61115 - Board Member Stipends	17,400	17,400	-	0.0%
61120 - Paid Time Off	3,700	3,800	100	2.7%
61130 - Safety Awards	100	100	-	0.0%
61300 - Overtime - Regular	2,400	2,500	100	4.2%
61400 - Education Assistance	2,000	2,000	-	0.0%
61410 - Wellness Program	500	500	-	0.0%
61700 - Flexible Leave	2,800	2,900	100	3.6%
61816 - Cell Phone	800	800	-	0.0%
61824 - OPEB Expense	2,200	2,800	600	27.3%
61825 - Medicare	1,800	1,900	100	5.6%
61826 - FICA	1,100	1,100	-	0.0%
61827 - PERS - 1959 Survivor Benefit	100	100	-	0.0%
61828 - PERS Employer PEPRA	7,100	7,600	500	7.0%
61829 - PERS Unfunded Liability Payment	2,500	1,900	(600)	-24.0%
61831 - Health Insurance	30,400	33,900	3,500	11.5%
61833 - Long-Term Disability	500	500	-	0.0%
61834 - Unemployment	600	600	-	0.0%
61836 - Life Insurance	300	300	-	0.0%
61837 - Insurance - Workers Compensation	400	500	100	25.0%
62810 - Software/License Renewals	3,000	3,000	-	0.0%
62915 - Minor Computer Equipment	500	500	-	0.0%
63126 - Exchange Hosting Services	300	300	-	0.0%
63250 - Exterminator Service	1,000	1,000	-	0.0%
63565 - Records Management Disposal Service	1,800	1,800	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	100	100	-	0.0%
63672 - Records Retention	7,000	7,000	-	0.0%
63760 - Interpreting Services	2,500	2,500	-	0.0%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
64100 - Advertising/Public Notices	3,300	3,300	-	0.0%
64200 - Conferences/Meetings	1,500	1,500	-	0.0%
64210 - Board Meeting Supplies	4,000	4,000	-	0.0%
64220 - Board Retreat	7,500	7,500	-	0.0%
64250 - Training	1,000	1,000	-	0.0%
64310 - Association Memberships	700	700	-	0.0%
64412 - Insurance - Crime	100	200	100	100.0%
64415 - Insurance - Public Officials and Employment Liabil	400	500	100	25.0%
64419 - Insurance - Cyber Liability	400	400	-	0.0%
1140 - Clerk of the Board Total	206,400	214,900	8,500	4.1%
1200 - Finance Administration				
61110 - Regular Pay	461,900	483,400	21,500	4.7%
61120 - Paid Time Off	17,800	18,600	800	4.5%
61130 - Safety Awards	200	200	-	0.0%
61300 - Overtime - Regular	7,500	7,900	400	5.3%
61400 - Education Assistance	8,000	8,000	-	0.0%
61410 - Wellness Program	1,500	1,500	-	0.0%
61700 - Flexible Leave	8,700	9,100	400	4.6%
61705 - Management Leave	4,700	4,900	200	4.3%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	3,400	3,400	-	0.0%
61822 - PERS Employer Classic	38,000	46,200	8,200	21.6%
61824 - OPEB Expense	10,800	13,700	2,900	26.9%
61825 - Medicare	7,400	7,800	400	5.4%
61827 - PERS - 1959 Survivor Benefit	400	400	-	0.0%
61828 - PERS Employer PEPRA	5,800	6,300	500	8.6%
61829 - PERS Unfunded Liability Payment	12,000	9,100	(2,900)	-24.2%
61831 - Health Insurance	74,400	83,200	8,800	11.8%
61833 - Long-Term Disability	2,400	2,500	100	4.2%
61834 - Unemployment	800	800	-	0.0%
61836 - Life Insurance	1,300	1,400	100	7.7%
61837 - Insurance - Workers Compensation	1,400	1,800	400	28.6%
61838 - Insurance - Workers Compensation - Annual Fees	13,000	15,500	2,500	19.2%
62800 - Special Dept Supplies	2,000	2,000	-	0.0%
62810 - Software/License Renewals	5,000	5,000	-	0.0%
62910 - Minor Capital Outlay	1,000	1,000	-	0.0%
62915 - Minor Computer Equipment	5,000	5,000	-	0.0%
63125 - Internet Services	6,000	6,000	-	0.0%
63126 - Exchange Hosting Services	1,000	1,000	-	0.0%
63127 - Network Access	1,000	1,000	-	0.0%
63430 - Equipment Maintenance	1,000	1,000	- - 000	0.0%
63530 - Audit Services	30,000	35,000	5,000	16.7%
63535 - Actuarial Services	20,000	20,000	-	0.0%
63570 - Bank of NY - Service Fees	10,000	10,000	-	0.0%
63571 - Bond Continuing Disclosure Services	2,000	2,000	-	0.0%
63588 - Credit Reports	2,000	2,000	-	0.0% 0.0%
63595 - Returned Check Expense 63596 - Bank Fees	1,000	1,000	-	
63598 - FSA Service Fees	10,000 400	10,000 400	-	0.0% 0.0%
			-	
63599 - EAP Service Fee	300	300	- 600	0.0% 3.1%
63671 - Network Support 63676 - INCODE Off Site Backup	19,400 3,000	20,000 3,000	600	0.0%
63677 - INCODE OII Site Backup	25,000	25,000 25,000	<u>-</u>	0.0%
OOOT - INOODE Ouppoit	23,000	23,000	-	0.070

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
63680 - Network Security	3,000	3,000	(0.400)	0.0%
63960 - Contingencies	8,500	6,100	(2,400)	-28.2%
64200 - Conferences/Meetings	15,000	15,000	-	0.0%
64250 - Training	5,000 2,000	5,000 2,000	-	0.0% 0.0%
64310 - Association Memberships 64320 - Publications & Trade Journals	1,000	1,000	-	0.0%
64412 - Insurance - Crime	400	500	100	25.0%
64415 - Insurance - Public Officials and Employment Liabil	1,600	1,800	200	12.5%
64418 - Insurance - Surety Bond	2,800	2,800	-	0.0%
64419 - Insurance - Cyber Liability	1,400	1,500	100	7.1%
64700 - Refunds & Reimbursement	2,000	2,000	-	0.0%
66560 - Computer Equipment	17,500	2,000	(17,500)	-100.0%
1200 - Finance Administration Total	892,700	923,100	30,400	3.4%
1300 - Operations Administration	002,100	0_0,100	55, 155	011,0
61110 - Regular Pay	575,200	597,100	21,900	3.8%
61120 - Paid Time Off	22,200	23,000	800	3.6%
61130 - Safety Awards	600	600	-	0.0%
61300 - Overtime - Regular	23,700	24,600	900	3.8%
61400 - Education Assistance	10,000	10,000	-	0.0%
61410 - Wellness Program	1,500	1,500	-	0.0%
61700 - Flexible Leave	6,900	7,100	200	2.9%
61705 - Management Leave	9,800	10,200	400	4.1%
61815 - Auto Allowance	12,000	12,000	-	0.0%
61816 - Cell Phone	6,000	6,000	-	0.0%
61822 - PERS Employer Classic	34,700	41,700	7,000	20.2%
61824 - OPEB Expense	13,400	17,000	3,600	26.9%
61825 - Medicare	9,500	9,800	300	3.2%
61827 - PERS - 1959 Survivor Benefit	500	500	-	0.0%
61828 - PERS Employer PEPRA	16,800	18,000	1,200	7.1%
61829 - PERS Unfunded Liability Payment	14,900	11,300	(3,600)	-24.2%
61831 - Health Insurance	131,000	146,100	15,100	11.5%
61832 - Health Insurance - Retired	1,900	1,900	-	0.0%
61833 - Long-Term Disability	3,000	3,100	100	3.3%
61834 - Unemployment	1,000	1,000	-	0.0% 0.0%
61836 - Life Insurance 61837 - Insurance - Workers Compensation	1,700 20,800	1,700 25,900	5,100	24.5%
61999 - CIP/Program Regular Salary Deduct	(336,800)	(358,900)	(22,100)	6.6%
62100 - Office Supplies & Materials	2,000	2,000	(22,100)	0.0%
62230 - Rolling Stock Supplies	500	500	_	0.0%
62330 - Fuel	10,500	10,500		0.0%
62800 - Special Dept Supplies	3,500	3,500	_	0.0%
62810 - Software/License Renewals	2,500	2,500	_	0.0%
62840 - Safety Supplies	1,500	1,500	_	0.0%
63126 - Exchange Hosting Services	500	500	_	0.0%
63150 - Overnight Shipments	1,300	1,300	_	0.0%
63410 - Vehicle Maintenance	4,000	4,000	-	0.0%
63598 - FSA Service Fees	300	300	-	0.0%
63599 - EAP Service Fee	400	400	-	0.0%
63700 - Public Media Relations	3,000	3,000	-	0.0%
64200 - Conferences/Meetings	12,000	12,000	-	0.0%
64240 - Employee Recognition	3,500	3,500	-	0.0%
64250 - Training	3,000	3,000	-	0.0%
64310 - Association Memberships	2,500	2,500	-	0.0%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
64320 - Publications & Trade Journals	100	100	_	0.0%
64411 - Insurance - Commercial Auto	7,500	8,300	800	10.7%
64412 - Insurance - Crime	500	600	100	20.0%
64415 - Insurance - Public Officials and Employment Liabil	2,000	2,200	200	10.0%
64419 - Insurance - Cyber Liability	1,700	1,900	200	11.8%
1300 - Operations Administration Total	643,100	675,300	32,200	5.0%
2100 - Resource Recovery				
61110 - Regular Pay	716,900	743,900	27,000	3.8%
61120 - Paid Time Off	27,600	28,700	1,100	4.0%
61130 - Safety Awards	900	900	-	0.0%
61300 - Overtime - Regular	14,200	14,700	500	3.5%
61400 - Education Assistance	14,000	14,000	-	0.0%
61410 - Wellness Program	3,000	3,000	-	0.0%
61700 - Flexible Leave	16,400	17,000	600	3.7%
61705 - Management Leave	4,400	4,600	200	4.5%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	5,100	5,100	-	0.0%
61822 - PERS Employer Classic	56,800	68,400	11,600	20.4%
61824 - OPEB Expense	16,800	21,100	4,300	25.6%
61825 - Medicare	11,500	11,900	400	3.5%
61827 - PERS - 1959 Survivor Benefit	700	700	-	0.0%
61828 - PERS Employer PEPRA	10,700	11,400	700	6.5%
61829 - PERS Unfunded Liability Payment	18,600	14,100	(4,500)	-24.2%
61831 - Health Insurance	181,000	215,700	34,700	19.2%
61832 - Health Insurance - Retired	3,800	3,800	-	0.0%
61833 - Long-Term Disability	3,700	3,800	100	2.7%
61834 - Unemployment	1,400	1,400	-	0.0%
61836 - Life Insurance	2,100	2,100	-	0.0%
61837 - Insurance - Workers Compensation	2,700	3,300	600	22.2%
62100 - Office Supplies & Materials	3,500	3,500	-	0.0%
62230 - Rolling Stock Supplies	500	500	-	0.0%
62330 - Fuel	2,700	2,700	-	0.0%
62800 - Special Dept Supplies	900	900	-	0.0%
62802 - MoCo Clean Up Vouchers	5,000	5,000	-	0.0%
62810 - Software/License Renewals	3,100	3,100	-	0.0%
62910 - Minor Capital Outlay	1,000	1,000	-	0.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
63126 - Exchange Hosting Services	800	800	-	0.0%
63410 - Vehicle Maintenance	2,000	2,000	-	0.0%
63522 - HR Investigations, Testing	200	200	-	0.0%
63537 - Consulting Services - SB 1383	30,000	30,000	-	0.0%
63598 - FSA Service Fees	300	300	-	0.0%
63599 - EAP Service Fee	500	500	-	0.0%
63639 - Mixed Recycling Diversion Fees	1,300	1,300	-	0.0%
63711 - Media Campaign	20,000	20,000	-	0.0%
64100 - Advertising/Public Notices	400	400	-	0.0%
64200 - Conferences/Meetings	8,000	8,000	-	0.0%
64250 - Training	1,500	1,500	-	0.0%
64310 - Association Memberships	1,400	1,400	-	0.0%
64411 - Insurance - Commercial Auto	3,300	3,600	300	9.1%
64412 - Insurance - Crime	700	800	100	14.3%
64415 - Insurance - Public Officials and Employment Liabil	2,800	3,100	300	10.7%
64419 - Insurance - Cyber Liability	2,300	2,600	300	13.0%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
66550 - Rolling Equipment	45,600	-	(45,600)	-100.0%
2100 - Resource Recovery Total	1,257,100	1,289,800	32,700	2.6%
2150 - Marketing				
63675 - Website	600	600	-	0.0%
63711 - Media Campaign	65,000	65,000	-	0.0%
63722 - Community Events	10,000	10,000	-	0.0%
2150 - Marketing Total	75,600	75,600	-	0.0%
2200 - Public Education				
62800 - Special Dept Supplies	41,200	62,300	21,100	51.2%
63600 - Other Contractual Services	50,000	70,000	20,000	40.0%
63711 - Media Campaign	25,000	25,000	-	0.0%
63715 - Give Aways	15,000	15,000	-	0.0%
63719 - School Assembly Program	50,000	50,000	-	0.0%
63721 - Wally Waste Not Award	22,000	22,000	-	0.0%
63723 - Edible Food Recovery Grants	50,000	50,000	-	0.0%
63750 - Public Outreach	25,000	29,500	4,500	18.0%
2200 - Public Education Total	278,200	323,800	45,600	16.4%
2300 - Household Hazardous Waste				
61110 - Regular Pay	266,900	289,100	22,200	8.3%
61120 - Paid Time Off	10,300	11,200	900	8.7%
61130 - Safety Awards	800	800	-	0.0%
61300 - Overtime - Regular	26,700	29,000	2,300	8.6%
61400 - Education Assistance	8,000	8,000	-	0.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	7,700	8,400	700	9.1%
61816 - Cell Phone	800	800	-	0.0%
61822 - PERS Employer Classic	9,900	11,900	2,000	20.2%
61824 - OPEB Expense	6,600	8,200	1,600	24.2%
61825 - Medicare	4,600	5,000	400	8.7%
61827 - PERS - 1959 Survivor Benefit	400	400	-	0.0%
61828 - PERS Employer PEPRA	12,600	14,300	1,700	13.5%
61829 - PERS Unfunded Liability Payment	6,900	5,500	(1,400)	-20.3%
61831 - Health Insurance	63,300	68,900	5,600	8.8%
61833 - Long-Term Disability	1,500	1,600	100	6.7%
61834 - Unemployment	800	800	-	0.0%
61836 - Life Insurance	800	800	-	0.0%
61837 - Insurance - Workers Compensation	20,600	26,700	6,100	29.6%
62100 - Office Supplies & Materials	2,400	2,400	-	0.0%
62230 - Rolling Stock Supplies	1,500	1,500	-	0.0%
62330 - Fuel	5,000	5,000	-	0.0%
62510 - Uniforms	2,000	2,000	-	0.0%
62800 - Special Dept Supplies	12,000	12,000	-	0.0%
62801 - Graffiti Removal Supplies	1,000	1,000	-	0.0%
62810 - Software/License Renewals	1,200	1,200	-	0.0%
62840 - Safety Supplies	6,000	7,500	1,500	25.0%
63120 - Telephone	5,000	5,000	-	0.0%
63125 - Internet Services	800	800	-	0.0%
63126 - Exchange Hosting Services	300	300	-	0.0%
63230 - Gas & Electricity	15,000	15,000	-	0.0%
63250 - Exterminator Service	1,000	1,000	-	0.0%
63416 - Building Alarm Service	700	700	-	0.0%
63430 - Equipment Maintenance	14,500	14,500	-	0.0%
63522 - HR Investigations, Testing	1,500	1,500	-	0.0%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
63560 - Custodial Service	5,500	5,500	-	0.0%
63592 - Facility Maintenance	33,200	33,200	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	300	300	-	0.0%
63604 - Courier Service	3,000	3,000	-	0.0%
63651 - HHW Hauling & Disposal	189,100	200,500	11,400	6.0%
63652 - E-Waste Hauling	10,000	10,000	-	0.0%
63653 - ABOP Disposal	2,500	5,000	2,500	100.0%
63654 - Freon Removal	2,000	2,000	-	0.0%
63655 - HHW Disposal Supplies	29,500	29,500	-	0.0%
63673 - Paradigm Support	6,400	6,400	-	0.0%
64200 - Conferences/Meetings	1,500	1,500	-	0.0%
64250 - Training	2,000	2,000	-	0.0%
64411 - Insurance - Commercial Auto	3,800	4,200	400	10.5%
64412 - Insurance - Crime	400	500	100	25.0%
64415 - Insurance - Public Officials and Employment Liabil	1,600	1,800	200	12.5%
64419 - Insurance - Cyber Liability	1,400	1,500	100	7.1%
64905 - Mo.Co. LEA Fees	2,200	2,500	300	13.6%
2300 - Household Hazardous Waste Total	815,600	874,300	58,700	7.2%
2400 - C & D Diversion				
61110 - Regular Pay	39,000	81,100	42,100	107.9%
61120 - Paid Time Off	3,100	3,200	100	3.2%
61130 - Safety Awards	200	200	-	0.0%
61300 - Overtime - Regular	1,100	20,300	19,200	1745.5%
61400 - Education Assistance	2,000	2,000	-	0.0%
61410 - Wellness Program	500	500	-	0.0%
61700 - Flexible Leave	2,300	2,400	100	4.3%
61816 - Cell Phone	300	400	100	33.3%
61822 - PERS Employer Classic	3,900	9,400	5,500	141.0%
61824 - OPEB Expense	1,900	2,300	400	21.1%
61825 - Medicare	700	1,600	900	128.6%
61827 - PERS - 1959 Survivor Benefit	100	100	-	0.0%
61829 - PERS Unfunded Liability Payment	2,100	1,600	(500)	-23.8%
61831 - Health Insurance	13,800	27,400	13,600	98.6%
61833 - Long-Term Disability	300	600	300	100.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	200	300	100	50.0%
61837 - Insurance - Workers Compensation	3,000	8,200	5,200	173.3%
63599 - EAP Service Fee	100	100	-	0.0%
63630 - C&D Recycling (ST Goal)	289,000	289,000	-	0.0%
64412 - Insurance - Crime	100	200	100	100.0%
64415 - Insurance - Public Officials and Employment Liabil	400	500	100	25.0%
2400 - C & D Diversion Total	364,300	451,600	87,300	24.0%
2500 - Organics Diversion				
61110 - Regular Pay	114,000	131,600	17,600	15.4%
61120 - Paid Time Off	4,400	5,100	700	15.9%
61130 - Safety Awards	400	400	-	0.0%
61300 - Overtime - Regular	11,400	13,200	1,800	15.8%
61400 - Education Assistance	4,000	4,000	-	0.0%
61410 - Wellness Program	1,000	1,000	-	0.0%
61700 - Flexible Leave	3,300	3,800	500	15.2%
61816 - Cell Phone	400	400	-	0.0%
61822 - PERS Employer Classic	-	7,700	7,700	#DIV/0!

		Proposed		0.4
	FY 2022-23	FY 2023-24	Increase /	% Change
CARRA ODED Function	Budget	Budget	(Decrease)	Change
61824 - OPEB Expense	2,700	3,800	1,100	40.7%
61825 - Medicare	2,000	2,300	300	15.0%
61827 - PERS - 1959 Survivor Benefit	200	200	(0.000)	0.0%
61828 - PERS Employer PEPRA	8,600	5,000	(3,600)	-41.9%
61829 - PERS Unfunded Liability Payment	3,000	2,500	(500)	-16.7%
61831 - Health Insurance	34,100	38,200	4,100	12.0%
61833 - Long-Term Disability	700	800	100	14.3%
61834 - Unemployment	400	400	-	0.0%
61836 - Life Insurance	400	400	-	0.0%
61837 - Insurance - Workers Compensation	8,800	12,200	3,400	38.6%
62335 - Biodiesel Fuel	20,000	20,000	-	0.0%
62510 - Uniforms	2,000	2,000	-	0.0%
62800 - Special Dept Supplies	10,000	10,000	-	0.0%
62840 - Safety Supplies	1,000	1,000	-	0.0%
62850 - Small Tools	1,000	1,000	-	0.0%
63116 - Cell Phones	1,000	1,000	-	0.0%
63210 - Water	1,000	1,000	-	0.0%
63230 - Gas & Electricity	35,000	35,000	-	0.0%
63240 - Portable Toilet	3,000	3,000	-	0.0%
63416 - Building Alarm Service	2,500	2,500	-	0.0%
63430 - Equipment Maintenance	60,000	60,000	-	0.0%
63440 - Equipment Rental	2,500	2,500	-	0.0%
63592 - Facility Maintenance	15,000	15,000	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	200	200	-	0.0%
63613 - Contract Labor	5,000	5,000	-	0.0%
63628 - Organics Processing	1,875,000	1,766,400	(108,600)	-5.8%
64412 - Insurance - Crime	200	300	100	50.0%
64415 - Insurance - Public Officials and Employment Liabil	800	900	100	12.5%
64416 - Insurance - Property Damage	15,400	15,600	200	1.3%
64422 - Insurance - Earthquake	1,900	2,100	200	10.5%
64905 - Mo.Co. LEA Fees	41,500	45,600	4,100	9.9%
2500 - Organics Diversion Total	2,293,900	2,223,200	(70,700)	-3.1%
2600 - Diversion Services	, ,		, , ,	
63624 - Tires Diversion Fees	30,000	40,000	10,000	33.3%
2600 - Diversion Services Total	30,000	40,000	10,000	33.3%
3600 - JR Transfer Station				
61110 - Regular Pay	227,300	231,600	4,300	1.9%
61120 - Paid Time Off	8,800	9,000	200	2.3%
61130 - Safety Awards	600	600	-	0.0%
61300 - Overtime - Regular	22,800	23,200	400	1.8%
61400 - Education Assistance	6,000	6,000	-	0.0%
61410 - Wellness Program	1,500	1,500	-	0.0%
61700 - Flexible Leave	6,600	6,700	100	1.5%
61822 - PERS Employer Classic	16,300	19,600	3,300	20.2%
61824 - OPEB Expense	5,300	6,600	1,300	24.5%
61825 - Medicare	3,900	4,000	100	2.6%
61827 - PERS - 1959 Survivor Benefit	300	300	-	0.0%
61828 - PERS Employer PEPRA	4,700	4,700	_	0.0%
61829 - PERS Unfunded Liability Payment	5,900	4,400	(1,500)	-25.4%
61831 - Health Insurance	58,500	53,600	(4,900)	-8.4%
61833 - Long-Term Disability	1,300	1,300	(4,500)	0.0%
61834 - Unemployment	600	600	_	0.0%
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		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
61836 - Life Insurance	700	700	-	0.0%
61837 - Insurance - Workers Compensation	17,500	21,400	3,900	22.3%
62100 - Office Supplies & Materials	1,500	1,500	-	0.0%
62230 - Vehicle Supplies	1,000	1,000	-	0.0%
62330 - Fuel	75,000	75,000	-	0.0%
62335 - Biodiesel Fuel	30,000	30,000	-	0.0%
62510 - Uniforms	3,000	3,000	-	0.0%
62800 - Special Dept Supplies	3,000	3,000	-	0.0%
62810 - Software/License Renewals	3,000	3,000	-	0.0%
62840 - Safety Supplies	2,000	2,000	-	0.0%
62850 - Small Tools	500	500	-	0.0%
63116 - Cell Phones	200	200	-	0.0%
63125 - Internet Services	700	700	-	0.0%
63210 - Water	7,500	7,500	-	0.0%
63230 - Gas & Electricity	6,000	6,000	-	0.0%
63240 - Portable Toilet	3,000	4,000	1,000	33.3%
63410 - Vehicle Maintenance	59,600	59,600	-	0.0%
63416 - Building Alarm Service	1,000	1,000	-	0.0%
63430 - Equipment Maintenance	33,000	33,000	-	0.0%
63440 - Equipment Rental	7,500	7,500	-	0.0%
63522 - HR Investigations, Testing	500	500	-	0.0%
63592 - Facility Maintenance	12,400	15,000	2,600	21.0%
63594 - Credit Card Fees	4,000	4,000	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	300	300	-	0.0%
63604 - Courier Service	3,200	5,000	1,800	56.3%
63613 - Contract Labor	20,000	20,000	-	0.0%
63615 - Hauling Services	10,000	10,000	-	0.0%
63673 - Paradigm Support	6,400	6,400	-	0.0%
63959 - Scale Maintenance & Repair	10,000	10,000	-	0.0%
63960 - Contingencies	5,700	5,700	-	0.0%
64411 - Insurance - Commercial Auto	14,200	15,600	1,400	9.9%
64412 - Insurance - Crime	300	400	100	33.3%
64415 - Insurance - Public Officials and Employment Liabil	1,200	1,300	100	8.3%
64416 - Insurance - Property Damage	8,900	9,100	200	2.2%
64419 - Insurance - Cyber Liability	700	800	100	14.3%
64422 - Insurance - Earthquake	1,100	1,200	100	9.1%
64903 - Fees & Permits	500	500	4 000	0.0%
64905 - Mo.Co. LEA Fees	12,000	13,200	1,200	10.0%
3600 - JR Transfer Station Total 3630 - JR Recycling Operations	737,600	753,400	15,800	2.1%
61110 - Regular Pay	104,600	97,100	(7,500)	-7.2%
61120 - Paid Time Off	4,100	3,800	(300)	-7.2 <i>%</i>
61130 - Safety Awards	4,100	400	(300)	0.0%
61300 - Overtime - Regular	10,500	9,800	(700)	-6.7%
61400 - Education Assistance	4,000	4,000	(700)	0.0%
61410 - Ludcation Assistance 61410 - Wellness Program	1,000	1,000	-	0.0%
61700 - Flexible Leave	3,100	2,800	(300)	-9.7%
61822 - PERS Employer Classic	5,800	2,000	(5,800)	-100.0%
61824 - OPEB Expense	2,500	2,800	300	12.0%
61825 - Medicare	1,800	1,700	(100)	-5.6%
61827 - PERS - 1959 Survivor Benefit	200	200	(100)	0.0%
61828 - PERS Employer PEPRA	3,500	7,500	4,000	114.3%
01020 I Lito Employof I Li IVA	0,000	7,000	7,000	117.070

	FY 2022-23	Proposed FY 2023-24	Increase /	%
04000 PERO II (Budget	Budget	(Decrease)	Change
61829 - PERS Unfunded Liability Payment	2,700	1,900	(800)	-29.6%
61831 - Health Insurance	33,500	61,600	28,100	83.9%
61833 - Long-Term Disability	600	600	-	0.0%
61834 - Unemployment	400	400	(400)	0.0%
61836 - Life Insurance	400	300	(100)	-25.0%
61837 - Insurance - Workers Compensation	8,100	9,000	900	11.1%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	200	200	-	0.0%
63960 - Contingencies	1,600	1,600	-	0.0%
64412 - Insurance - Crime	200	300	100	50.0%
64415 - Insurance - Public Officials and Employment Liabil	800	900	100	12.5%
3630 - JR Recycling Operations Total	190,100	208,000	17,900	9.4%
3710 - SS Disposal Operations	20.200		(20, 200)	100.00/
61110 - Regular Pay	39,200	-	(39,200)	-100.0%
61300 - Overtime - Regular	6,800	-	(6,800)	-100.0%
61816 - Cell Phone	100	-	(100)	-100.0%
61822 - PERS Employer Classic	3,400 700		(3,400)	-100.0%
61825 - Medicare	500	-	(700)	-100.0% -100.0%
61828 - PERS Employer PEPRA		-	(500)	
61831 - Health Insurance	10,700 200	-	(10,700)	-100.0%
61833 - Long-Term Disability		-	(200)	-100.0%
61836 - Life Insurance	100	-	(100)	-100.0%
61837 - Insurance - Workers Compensation	3,100	-	(3,100)	-100.0%
62100 - Office Supplies & Materials 62330 - Fuel	600 700	-	(600)	-100.0% -100.0%
		-	(700)	
62335 - Biodiesel Fuel	12,200 700	-	(12,200)	-100.0%
62510 - Uniforms	800	-	(700)	-100.0%
62800 - Special Dept Supplies 62810 - Software/License Renewals	100	-	(800)	-100.0% -100.0%
62840 - Safety Supplies	500	-	(100)	-100.0%
63126 - Exchange Hosting Services	200	-	(500) (200)	-100.0%
63220 - Sewer	600	-	(600)	-100.0%
63230 - Gas & Electricity	900	-	(900)	-100.0%
63240 - Portable Toilet	1,700	-	(1,700)	-100.0%
63250 - Exterminator Service	700	-	(700)	-100.0%
63410 - Vehicle Maintenance	1,500	_	(1,500)	-100.0%
63416 - Wellide Maintenance 63416 - Building Alarm Service	900	_	(900)	-100.0%
63430 - Equipment Maintenance	15,900	_	(15,900)	-100.0%
63440 - Equipment Rental	1,100	_	(1,100)	-100.0%
63560 - Custodial Service	5,000	-	(5,000)	-100.0%
63589 - Cash Over/Short	100	<u>-</u>	(100)	-100.0%
63592 - Facility Maintenance	8,800	_	(8,800)	-100.0%
63594 - Credit Card Fees	14,100	_	(14,100)	-100.0%
63597 - Litter Abatement	18,200	_	(18,200)	-100.0%
63604 - Courier Service	400	_	(400)	-100.0%
63613 - Contract Labor	15,100	_	(15,100)	-100.0%
63959 - Scale Maintenance & Repair	200	_	(200)	-100.0%
64310 - Association Memberships	300	-	(300)	-100.0%
3710 - SS Disposal Operations Total	166,100	-	(166,100)	-100.0%
	. 50, . 00		(150,100)	

	FY 2022-23 Budget	Proposed FY 2023-24 Budget	Increase / (Decrease)	% Change
3720 - SS Transfer Operations				
61110 - Regular Pay	5,800	-	(5,800)	-100.0%
61300 - Overtime - Regular	3,600	-	(3,600)	-100.0%
61825 - Medicare	200	-	(200)	-100.0%
61828 - PERS Employer PEPRA	700	-	(700)	-100.0%
61831 - Health Insurance	1,500	-	(1,500)	-100.0%
61833 - Long-Term Disability	100	-	(100)	-100.0%
61836 - Life Insurance	100	-	(100)	-100.0%
61837 - Insurance - Workers Compensation	1,900	-	(1,900)	-100.0%
62330 - Fuel	1,000	-	(1,000)	-100.0%
62335 - Biodiesel Fuel	16,900	-	(16,900)	-100.0%
62510 - Uniforms	300	-	(300)	-100.0%
62840 - Safety Supplies	200	-	(200)	-100.0%
63410 - Vehicle Maintenance	6,700	-	(6,700)	-100.0%
63615 - Hauling Services	125,800	-	(125,800)	-100.0%
3720 - SS Transfer Operations Total	164,800	-	(164,800)	-100.0%
3730 - SS Recycling Operations			/	
61110 - Regular Pay	56,900	-	(56,900)	-100.0%
61120 - Paid Time Off	3,300	-	(3,300)	-100.0%
61300 - Overtime - Regular	14,500	-	(14,500)	-100.0%
61410 - Wellness Program	200	-	(200)	-100.0%
61700 - Flexible Leave	1,200	-	(1,200)	-100.0%
61822 - PERS Employer Classic	1,400	-	(1,400)	-100.0%
61825 - Medicare	1,100	-	(1,100)	-100.0%
61828 - PERS Employer PEPRA	3,300	-	(3,300)	-100.0%
61831 - Health Insurance	14,200	-	(14,200)	-100.0%
61833 - Long-Term Disability	300	-	(300)	-100.0%
61836 - Life Insurance	200	=	(200)	-100.0%
61837 - Insurance - Workers Compensation	5,400	-	(5,400)	-100.0%
63636 - Diversion Assistance	14,200	-	(14,200)	-100.0%
3730 - SS Recycling Operations Total	116,200	•	(116,200)	-100.0%
3820 - ML Transportation Operations 61110 - Regular Pay	505,700	539,600	33,900	6.7%
61120 - Paid Time Off	19,700	20,800	1,100	5.6%
61130 - Safety Awards	1,300	1,300	1,100	0.0%
61300 - Overtime - Regular	109,000	118,600	9,600	8.8%
61400 - Education Assistance	14,000	14,000	9,000	0.0%
61410 - Wellness Program	3,500	3,500	-	0.0%
61700 - Flexible Leave	14,800	15,600	800	5.4%
61816 - Cell Phone	3,400	3,400	-	0.0%
61822 - PERS Employer Classic	10,100	12,600	2,500	24.8%
61824 - OPEB Expense	12,000	15,300	3,300	27.5%
61825 - Medicare	9,400	10,200	800	8.5%
61827 - PERS - 1959 Survivor Benefit	700	700	-	0.0%
61828 - PERS Employer PEPRA	29,900	33,100	3,200	10.7%
61829 - PERS Unfunded Liability Payment	13,300	10,200	(3,100)	-23.3%
61831 - Health Insurance	183,200	209,500	26,300	14.4%
61833 - Long-Term Disability	3,000	3,300	300	10.0%
61834 - Unemployment	1,400	1,400	-	0.0%
61836 - Life Insurance	1,400	1,600	200	14.3%
61837 - Insurance - Workers Compensation	40,500	53,600	13,100	32.3%
62230 - Vehicle Supplies	45,000	45,000	-	0.0%
62330 - Fuel	118,500	118,500	-	0.0%
•	,	,		

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
62335 - Biodiesel Fuel	219,000	219,000	-	0.0%
62510 - Uniforms	3,200	3,200	_	0.0%
62810 - Software/License Renewals	400	400	_	0.0%
62840 - Safety Supplies	1,500	1,500	_	0.0%
62915 - Minor Computer Equipment	100	100	_	0.0%
63410 - Vehicle Maintenance	210,000	210,000	_	0.0%
63440 - Equipment Rental	21,200	21,200	_	0.0%
63522 - HR Investigations, Testing	500	500	_	0.0%
63586 - Vehicle Safety Inspection	3,600	4,100	500	13.9%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	500	500	_	0.0%
63960 - Contingencies	13,300	13,300	_	0.0%
64411 - Insurance - Commercial Auto	66,300	72,800	6,500	9.8%
64412 - Insurance - Crime	700	800	100	14.3%
64415 - Insurance - Public Officials and Employment Liabil	2,800	3,100	300	10.7%
3820 - ML Transportation Operations Total	1,683,000	1,782,400	99,400	5.9%
3830 - ML Recycling Operations	.,,	-,,	,	0.070
61110 - Regular Pay	244,500	318,300	73,800	30.2%
61120 - Paid Time Off	8,300	12,300	4,000	48.2%
61130 - Safety Awards	1,100	1,100	-	0.0%
61300 - Overtime - Regular	15,700	31,900	16,200	103.2%
61400 - Education Assistance	12,000	12,000	-	0.0%
61410 - Wellness Program	2,800	3,000	200	7.1%
61700 - Flexible Leave	7,500	9,200	1,700	22.7%
61822 - PERS Employer Classic	4,400	7,000	2,600	59.1%
61824 - OPEB Expense	7,100	9,100	2,000	28.2%
61825 - Medicare	4,100	5,500	1,400	34.1%
61827 - PERS - 1959 Survivor Benefit	600	600	-	0.0%
61828 - PERS Employer PEPRA	14,900	19,800	4,900	32.9%
61829 - PERS Unfunded Liability Payment	7,800	6,000	(1,800)	-23.1%
61831 - Health Insurance	69,500	82,400	12,900	18.6%
61833 - Long-Term Disability	1,400	1,800	400	28.6%
61834 - Unemployment	1,200	1,200	-	0.0%
61836 - Life Insurance	800	1,000	200	25.0%
61837 - Insurance - Workers Compensation	17,800	29,400	11,600	65.2%
62510 - Uniforms	2,000	2,000	-	0.0%
62800 - Special Dept Supplies	2,500	2,500	-	0.0%
	2,500		-	0.0%
62840 - Safety Supplies 63210 - Water		2,500	-	0.0%
	2,000	2,000	-	
63240 - Portable Toilet	4,900	4,900	-	0.0%
63320 - Building Rent	206,000	206,000	- 0.500	0.0%
63430 - Equipment Maintenance	2,500	5,000	2,500	100.0%
63520 - Recruitment Services	600	600	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	500	500	-	0.0%
63613 - Contract Labor	36,600	36,600	-	0.0%
63960 - Contingencies	6,200	6,200		0.0%
64412 - Insurance - Crime	600	700	100	16.7%
64415 - Insurance - Public Officials and Employment Liabil	2,400	2,600	200	8.3%
3830 - ML Recycling Operations Total	690,900	823,800	132,900	19.2%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
4500 - JC Landfill Operations	005 400	054.000	00.500	0.00/
61110 - Regular Pay	825,100	854,600	29,500	3.6%
61120 - Paid Time Off	31,800	32,900	1,100	3.5%
61130 - Safety Awards	1,800	1,800	-	0.0%
61300 - Overtime - Regular	82,600	85,500	2,900	3.5%
61400 - Education Assistance	20,000	20,000	-	0.0%
61410 - Wellness Program	5,000	5,000	-	0.0%
61700 - Flexible Leave	23,800	24,700	900	3.8%
61816 - Cell Phone	4,400	4,400	-	0.0%
61822 - PERS Employer Classic	29,800	36,100	6,300	21.1%
61824 - OPEB Expense	19,300	24,300	5,000	25.9%
61825 - Medicare	14,100	14,600	500	3.5%
61827 - PERS - 1959 Survivor Benefit	1,000	1,000	-	0.0%
61828 - PERS Employer PEPRA	39,200	41,500	2,300	5.9%
61829 - PERS Unfunded Liability Payment	21,300	16,100	(5,200)	-24.4%
61831 - Health Insurance	283,200	308,800	25,600	9.0%
61832 - Health Insurance - Retired	3,800	3,800	-	0.0%
61833 - Long-Term Disability	4,500	4,700	200	4.4%
61834 - Unemployment	2,000	2,000	-	0.0%
61836 - Life Insurance	2,300	2,400	100	4.3%
61837 - Insurance - Workers Compensation	63,500	78,900	15,400	24.3%
62100 - Office Supplies & Materials	3,500	3,500	4 700	0.0%
62140 - Janitorial Supplies	5,800	7,500	1,700	29.3%
62230 - Vehicle Supplies	1,000	1,000	-	0.0%
62290 - Other Repair & Maintenance Supplies	7,500	7,500	-	0.0%
62330 - Fuel	15,000	15,000	-	0.0%
62335 - Biodiesel Fuel	322,000	322,000	-	0.0%
62510 - Uniforms	5,500	5,500	-	0.0%
62800 - Special Dept Supplies	35,000	35,000	-	0.0%
62810 - Software/License Renewals	4,000	4,000	-	0.0%
62840 - Safety Supplies	10,000	10,000	-	0.0%
62850 - Small Tools	1,500	1,500	-	0.0%
63116 - Cell Phones	600	600	-	0.0%
63125 - Internet Services	1,400	1,400	-	0.0%
63126 - Exchange Hosting Services	800	800	-	0.0%
63210 - Water	7,000	7,000	-	0.0%
63230 - Gas & Electricity	1,000	1,000	-	0.0%
63240 - Portable Toilet	9,400	9,400	-	0.0%
63250 - Exterminator Service	1,000	1,000	-	0.0%
63410 - Vehicle Maintenance	50,000	50,000	-	0.0%
63416 - Building Alarm Service	4,500	4,500	-	0.0%
63430 - Equipment Maintenance	175,000	200,000	25,000	14.3%
63440 - Equipment Rental	20,000	20,000	-	0.0%
63520 - Recruitment Services	2,500	2,500	-	0.0%
63522 - HR Investigations, Testing	1,000	1,000	-	0.0%
63542 - Eng. Services - Surveying	12,000	12,000	-	0.0%
63560 - Custodial Service	12,500	12,500	-	0.0%
63592 - Facility Maintenance	69,600	69,600	-	0.0%
63593 - Landscape Maintenance	12,000	12,000	-	0.0%
63594 - Credit Card Fees	7,500	7,500	-	0.0%
63597 - Litter Abatement	72,000	72,000	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	700	700	-	0.0%

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
63604 - Courier Service	3,000	3,000	-	0.0%
63605 - Mo.Co. Litter Abatement Program	100,000	100,000	-	0.0%
63613 - Contract Labor	99,500	99,500	-	0.0%
63673 - Paradigm Support	12,700	12,700	-	0.0%
63850 - Gonzales Host Fees	250,000	250,000	-	0.0%
63959 - Scale Maintenance & Repair	15,000	15,000	-	0.0%
63960 - Contingencies	25,700	28,800	3,100	12.1%
64250 - Training	2,000	2,000	-	0.0%
64411 - Insurance - Commercial Auto	176,300	193,700	17,400	9.9%
64412 - Insurance - Crime	1,000	1,100	100	10.0%
64413 - Insurance - Environmental Impairment Liability	8,800	9,700	900	10.2%
64414 - Insurance - General Liability	30,500	33,500	3,000	9.8%
64415 - Insurance - Public Officials and Employment Liabil	4,000	4,400	400	10.0%
64416 - Insurance - Property Damage	21,200	21,500	300	1.4%
64417 - Insurance - Excess Liability	22,900	25,200	2,300	10.0%
64419 - Insurance - Cyber Liability	700	800	100	14.3%
64422 - Insurance - Earthquake	2,600	2,800	200	7.7%
64904 - Property Taxes	26,100	27,900	1,800	6.9%
64905 - Mo.Co. LEA Fees	31,300	34,500	3,200	10.2%
64906 - Mo.Co. Regional Fees	133,700	139,800	6,100	4.6%
64910 - SBOE - CIWMB Fees	292,600	301,000	8,400	2.9%
64920 - MBUAPCD-Air Board Fees	29,600	32,100	2,500	8.4%
64925 - SWRCB Fees	26,600	32,200	5,600	21.1%
64930 - CA-Discharge Fees	2,100	-	(2,100)	-100.0%
66520 - Equipment	36,000	36,000	404.000	0.0%
4500 - JC Landfill Operations Total 4530 - JC Recycling Operations	3,703,800	3,868,400	164,600	4.4%
61110 - Regular Pay	248,200	260,200	12,000	4.8%
61120 - Paid Time Off	9,600	10,100	500	5.2%
61130 - Safety Awards	900	900	-	0.0%
61300 - Overtime - Regular	24,900	26,100	1,200	4.8%
61400 - Education Assistance	10,000	10,000	1,200	0.0%
61410 - Wellness Program	2,500	2,500	_	0.0%
61700 - Flexible Leave	7,200	7,600	400	5.6%
61822 - PERS Employer Classic	4,600	5,700	1,100	23.9%
61824 - OPEB Expense	5,800	7,400	1,600	27.6%
61825 - Medicare	4,300	4,500	200	4.7%
61827 - PERS - 1959 Survivor Benefit	500	500	200	0.0%
61828 - PERS Employer PEPRA	15,100	16,300	1,200	7.9%
61829 - PERS Unfunded Liability Payment	6,500	4,900	(1,600)	-24.6%
61831 - Health Insurance	70,700	74,400	3,700	5.2%
61833 - Long-Term Disability	1,500	1,500	-	0.0%
61834 - Unemployment	1,000	1,000	_	0.0%
61836 - Life Insurance	800	800	_	0.0%
61837 - Insurance - Workers Compensation	19,100	24,100	5,000	26.2%
62290 - Other Repair & Maintenance Supplies	2,500	2,500	-	0.0%
62335 - Biodiesel Fuel	60,000	60,000	_	0.0%
62510 - Uniforms	1,700	1,700	_	0.0%
62800 - Special Dept Supplies	1,800	1,800	_	0.0%
62840 - Safety Supplies	2,500	2,500	_	0.0%
62850 - Small Tools	1,000	1,000	_	0.0%
63410 - Vehicle Maintenance	5,000	5,000	_	0.0%
63430 - Equipment Maintenance	5,000	5,000	_	0.0%
	5,555	5,555		0.070

		Proposed		
	FY 2022-23	FY 2023-24	Increase /	%
	Budget	Budget	(Decrease)	Change
63592 - Facility Maintenance	5,000	5,000	-	0.0%
63598 - FSA Service Fees	100	100	_	0.0%
63599 - EAP Service Fee	400	400	_	0.0%
63613 - Contract Labor	30,500	30,500	_	0.0%
63636 - Diversion Assistance	76,800	76,800	_	0.0%
63960 - Contingencies	5,000	5,000	_	0.0%
64412 - Insurance - Crime	500	600	100	20.0%
64415 - Insurance - Public Officials and Employment Liabil	2,000	2,200	200	10.0%
4530 - JC Recycling Operations Total	633,000	658,600	25,600	4.0%
5500 - Johnson Canyon ECS				
61999 - CIP/Program Regular Salary Deduct	105,300	112,200	6,900	6.6%
62290 - Other Repair & Maintenance Supplies	45,000	45,000	-	0.0%
63120 - Telephone	2,200	2,200	-	0.0%
63230 - Gas & Electricity	35,000	75,000	40,000	114.3%
63544 - Eng. Services - Leachate	33,000	33,000	-	0.0%
63545 - Eng. Services - GW Monitoring	17,000	17,000	-	0.0%
63546 - TO-15 Testing	700	700	-	0.0%
63548 - Eng. Services - LFG System	78,000	78,000	-	0.0%
63549 - Eng Services - LFG Surface Monitoring	18,000	18,000	-	0.0%
63551 - GHG Monitoring (AB32)	10,000	10,000	-	0.0%
63555 - Eng. Services - GW Monitoring - Non Routine	13,000	13,000	_	0.0%
63558 - Eng. Services - LFG System - Non Routine	50,000	50,000	_	0.0%
63561 - Eng. Services - Flare Remote Monitoring	3,600	3,600	_	0.0%
63613 - Contract Labor	5,000	5,000	_	0.0%
63810 - Leachate Storage	10,000	10,000	_	0.0%
63812 - Lab Water Analysis	9,000	9,000	_	0.0%
63817 - NPDES - Permitting	60,000	60,000	_	0.0%
63960 - Contingencies	4,100	4,100	_	0.0%
5500 - Johnson Canyon ECS Total	498,900	545,800	46,900	9.4%
5700 - Sun Street ECS				
61999 - CIP/Program Regular Salary Deduct	42,100	44,900	2,800	6.7%
63210 - Water	4,400	4,400	-	0.0%
63220 - Sewer	2,500	2,500	-	0.0%
63230 - Gas & Electricity	2,000	2,000	-	0.0%
63416 - Building Alarm Service	6,500	6,500	-	0.0%
63440 - Equipment Rental	2,000	2,000	-	0.0%
63510 - Legal Services	2,500	2,500	-	0.0%
63587 - Street Sweeping	3,500	3,500	-	0.0%
63592 - Facility Maintenance	9,900	9,900	-	0.0%
63603 - NPDES Improvements	10,000	10,000	-	0.0%
63812 - Lab Water Analysis	2,500	2,500	-	0.0%
63960 - Contingencies	1,700	1,700	-	0.0%
64411 - Insurance - Commercial Auto	4,200	4,700	500	11.9%
64413 - Insurance - Environmental Impairment Liability	500	600	100	20.0%
64414 - Insurance - General Liability	1,300	1,400	100	7.7%
64416 - Insurance - Property Damage	76,200	77,200	1,000	1.3%
64417 - Insurance - Excess Liability	1,000	1,100	100	10.0%
64422 - Insurance - Earthquake	9,200	10,100	900	9.8%
64904 - Property Taxes	1,800	1,900	100	5.6%
64905 - Mo.Co. LEA Fees	14,100	15,500	1,400	9.9%
64925 - SWRCB Fees	1,600	2,200	600	37.5%
64927 - MRWPA Fees (Stormwater Discharge)	10,300	9,400	(900)	-8.7%
5700 - Sun Street ECS Total	209,800	216,500	6,700	3.2%

	FY 2022-23 Budget	Proposed FY 2023-24 Budget	Increase / (Decrease)	% Change
6100 - Debt Service - Interest				
65160 - 2022A Rev Bonds Interest	415,300	413,200	(2,100)	-0.5%
6100 - Debt Service - Interest Total	415,300	413,200	(2,100)	-0.5%
6200 - Debt Service - Principal				
65260 - 2022A Rev Bonds Principal	2,700,000	2,700,000	-	0.0%
6200 - Debt Service - Principal Total	2,700,000	2,700,000	-	0.0%
6605 - Closure/Post Closure Set-Aside				
69520 - Cash in Bank Transfer - Closure Costs	334,400	334,400	-	0.0%
6605 - Closure/Post Closure Set-Aside Total	334,400	334,400	-	0.0%
6606 - Cell Construction Set-Aside				
69525 - Cash in Bank Transfer - New Cell Construction	1,045,000	1,045,000	-	0.0%
6606 - Cell Construction Set-Aside Total	1,045,000	1,045,000	-	0.0%
Grand Total	21,450,000	21,760,000	310,000	1.4%



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RESOLUTION NO. 2022 - 21

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY ADOPTING THE REVISED FINANCIAL POLICIES

WHEREAS, the Board of Directors of the Salinas Valley Solid Waste Authority last approved the financial policies by adoption of Resolution No. 2021-48 on November 18, 2021; and,

WHEREAS, a recent review of the policies found that the capitalization threshold did not match actual practice; and,

WHEREAS, maintaining a fully funded retirement program has been a priority of the agency; and,

WHEREAS, the Authority strives to promote transparency in its fiscal affairs and fiscal accountability; and,

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of the Salinas Valley Solid Waste Authority, that the Financial Policies attached hereto as Exhibit "A" are hereby approved and adopted.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 19th day of May 2022, by the following vote:

AYES: BOARD MEMBERS: CRAIG, CROMEENES, CULLEN, JIMENEZ, LOPEZ,

PHILLIPS, ROCHA, SILVA, TIPTON

DocuSigned by:

NOES: BOARD MEMBERS: NONE

ABSENT: BOARD MEMBERS: NONE

ABSTAIN: BOARD MEMBERS: NONE

Christopher M. Lopez, President

APPROBITED AS TO FORM:

Erika Trujillo

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BBRECEBBAJZA

Erika J. Trujillo, Clerk of the Board Roy C. Santos, Authority General Counsel

SUMMARY

The Salinas Valley Solid Waste Authority (Authority) Board of Directors recognizes their fiduciary responsibility by virtue of their appointment to the Board. In an effort to promote transparency in the fiscal affairs of the Authority and to promote fiscal accountability, it hereby adopts the following financial policies to guide the Authority's finances:

- 1. Revenues: The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.
- 2. Expenditures: The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.
- 3. Fund Balance/Reserves: The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable occurrences or emergencies.
- 4. Capital Expenditures and Improvements: The Authority shall annually review the state of its capital assets, setting priorities for its replacement and renovation based on needs, funding, alternatives, and availability of resources.
- 5. Debt: The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.
- 6. Investments: The Authority's cash will be invested in such a manner so as to ensure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield.
- 7. Grants: The Authority shall seek, apply for, and effectively administer federal, state and foundation grants that address the Authority's current priorities and policy objectives.
- 8. Closure Funding: The Authority shall properly fund all closure and post-closure costs in accordance with California Department of Resources Recycling and Recovery (CalRecycle) requirements.
- 9. Fiscal Monitoring: Authority staff shall prepare and present to the Board regular reports that analyze, evaluate, and forecast the Authority's financial performance and economic condition.

- 10. Accounting, Auditing and Financial Reporting: The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.
- 11. Internal Controls: The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.
- 12. Operating Budget: The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.
- 13. Capital Assets: The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

1 - REVENUES

The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.

A. User Fees

The Authority shall establish and collect fees to recover the costs of handling specific items that benefit only specific users. The Authority Board shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the Authority shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, compare them to the current fee structure, and to recommend adjustments where necessary.

B. Tipping Fees

Tipping fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. Tipping Fees are not expected to cover depreciation/depletion.

C. One Time Revenues

One-time revenues shall be used only for one-time expenditures.

D. Revenue Estimates

The Authority shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and thus avoid mid-year service reductions.

E. Revenue Collection and Administration

The Authority shall pursue to the full extent allowed by state law all delinquent ratepayers and others overdue in payments to the Authority. Since a revenue should not exceed the cost of producing it, the Authority shall strive to control and reduce administrative collection costs.

2 - EXPENDITURES

The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. Current Funding Basis

The Authority shall operate on a current funding basis. Expenditures shall be budgeted and controlled to not exceed current revenues.

B. Avoidance of Operating Deficits

The Authority shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Reserves Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. Maintenance of Capital Assets

Within the resources available each fiscal year, the Authority shall maintain capital assets and infrastructure at a sufficient level to protect the Authority's investment, to minimize future replacement and maintenance costs, and to continue current service levels.

D. Periodic Program Reviews

The General Manager shall undertake periodic staff and third-party reviews of Authority programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternative approaches to service delivery. Programs which are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. Purchasing

The Authority shall make every effort to maximize any discounts offered by creditors/vendors. Staff shall use competitive bidding whenever possible to attain the best possible price on goods and services.

3 - FUND BALANCE/RESERVES

The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable emergencies.

A. Funding the Reserves

After completion of the annual audit, any undesignated cash balance will be first used to pay down any Unfunded Actuarial Liability to the CaIPERS retirement accounts. Remaining funds shall be allocated to reserves using the following methodology:

- 1. Operating Reserve (20%)
- 2. Capital Projects Reserve (60%)
- 3. Environmental Impairment Reserve (20%)

Any allocation outside of the prescribed methodology or transfers between reserves must be approved by the Board.

B. Operating Reserve

The Authority shall strive to maintain an Operating Reserve equal to fifteen percent (15%) of the current year operating expenditures to provide sufficient reserves for unforeseen occurrences and revenue shortfalls. Operating expenditures, for reserve purposes, is defined as the total budget less capital project expenditures.

C. Use of Operating Reserve

The Operating Reserve shall be used only for its designated purpose: Emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year revenues. Should such use reduce the balance below the appropriate level set as the objective, restoration recommendations will accompany the decision to utilize said reserve.

D. Capital Projects Reserve

Due to the capital-intensive nature of the Authority's landfill operations the Authority will develop a Capital Projects Reserve for the purpose of funding future capital projects and replacement of existing capital infrastructure in accordance with the Capital Improvements Financial Policies. The target amount of the reserve will be based on the average annual capital needs of the Authority.

E. <u>Environmental Impairment Reserve</u>

Due to the potential release of contaminants that exists with all Municipal Solid Waste landfills, the Authority will strive to fund an Environmental Impairment Reserve for the purpose of responding to a release in a timely manner. The funds can also be used for mitigation or corrective action measures required by CalRecycle. It is highly unlikely that all sites would need corrective action at the same time. Therefore, the funding goal is the Capital Improvement costs at the highest of the sites.

F. Annual Review of Reserves

As part of the annual budget process, the Authority will review the target amount and the status of each of the reserves. This will be considered as part of the budget development. The goal is to reach the Operating and Environmental Impairment Reserve amounts within a five-year period but in no case later than 10 years.

4 - CAPITAL EXPENDITURES AND IMPROVEMENTS

The Authority shall annually review the state of its capital assets, setting priorities for their replacement and renovation based on needs, funding, alternatives, and availability of resources.

A. Capital Improvement Plan

The Authority shall prepare a 10-Year Capital Improvement Plan (CIP) which will detail the Authority's capital needs. The CIP plan will be reviewed every year while discussions of the operating budget take place. The CAO will develop guidelines for what projects to include in the CIP budget. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be fully disclosed. The CIP budget will be in conformance with and support the Authority's major planning documents and 3-year Strategic Plans.

B. <u>Capital Improvement Budget</u>

The CIP plan will be the basis for which projects will be included in the following year's budget. Appropriations will be approved annually using the following criteria:

- 1. Linkage with needs identified in the Authority's planning documents.
- 2. Cost/benefit analysis identifying all economic or financial impacts of the project.
- 3. Identification of available funding resources.

CIP funding will be based on the following priorities:

- 1. Projects that comply with regulatory requirements.
- 2. Projects that maintain health and safety standards.
- 3. Projects that maintain and preserve existing facilities.
- 4. Projects that replace existing facilities that can no longer be maintained.
- 5. Projects that improve operations.

C. Capital Expenditure Financing

Projects will be financed using the following preferred order:

- 1. Use of current revenues.
- 2. Use of the Capital Projects Reserve.
- 3. Borrow money through debt issuance.

Debt financing includes revenue bonds, certificates of obligation, lease/purchase agreements, and other obligations permitted to be issued or incurred under California law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. Capital Projects Reserve Fund

A Capital Projects Reserve Fund shall be established and maintained to accumulate funds transferred from the undesignated fund balance. This fund shall only be used to pay for non-routine and one-time capital expenditures such as land and building purchases or construction and maintenance projects with a 10-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of residents, employees, and the environment, and protecting the existing assets of the Authority.

E. Capital Projects Management

The Authority will fund and manage its capital projects in a phased approach. The project phases will become a framework for appropriate decision points and reporting. The phasing will consist of:

- 1. Conceptual/schematic proposal
- 2. Preliminary design and cost estimate
- 3. Engineering and final design
- 4. Bid administration
- 5. Acquisition/construction
- 6. Project closeout

Each project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, periodically report project status and track project expenditures

5 - DEBT

The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.

A. Use of Debt Financing

The issuance of long-term debt will be only for the acquisition of land, capital improvements, or equipment.

Debt financing is not considered appropriate for current operations, maintenance expenses, or for any recurring purposes.

B. Conditions for Debt Issuance

The Authority may use long-term debt to finance major equipment acquisition or capital projects only if it is established through a cost/benefit analysis that the financial and community benefits of the financing exceed the financing costs. Benefits would include, but not be limited to, the following:

- 1. Present value benefit: The current cost plus the financing cost is less than the future cost of the project.
- 2. Maintenance value benefit: The financing cost is less than the maintenance cost of deferring the project.
- 3. Equity benefit: Financing provides a method of spreading the cost of a facility back to the users of the facility over time.
- 4. Community benefit: Debt financing of the project enables the Authority to meet an immediate community need.

Debt financing will be used only when project revenues or other identified revenue sources are sufficient to service the debt.

C. Debt Structure

The Authority's preference is to issue fixed-rate, long-term debt with level debt service, but variable rate debt or other debt service structure may be considered if an economic advantage is identified for a particular project.

Bond proceeds, for debt service, will be held by an independent bank acting as trustee or paying agent.

The Authority's minimum bond rating objective for all debt issues is a Moody's and Standard & Poor's rating of A (upper medium grade). Credit enhancements will be used to achieve higher ratings when there is an economic benefit.

The Authority may retain the following contract advisors for the issuance of debt:

- 1. Financial Advisor To be selected, when appropriate, by negotiation to provide financial analysis and advice related to the feasibility and structure of the proposed debt.
- 2. Bond Counsel To be selected by negotiation for each debt issue.
- 3. Underwriters To be selected by negotiation or competitive bid for each bond issue based upon the proposed structure for each issue.

D. Call Provisions

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the Authority. When possible, all bonds shall be callable only at par.

E. Debt Refunding

Authority staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3.5% of the refunded maturities.

F. Interest Earnings

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

G. Lease/Purchase Agreements

Over the lifetime of a lease, the total cost to the Authority will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

H. Post Issuance Administration / Internal Control

Investment of Proceeds

The proceeds of bond sales will be invested until used for the intended project(s) in order to maximize utilization of the public funds. The investments will be made to obtain the highest level of 1) safety, 2) liquidity, and 3) yield, and may be held as cash. The Authority's investment guidelines and bond indentures will govern objectives and criteria for investment of bond proceeds. The Finance and Administration Manager will oversee the investment of bond proceeds in a manner to avoid, if possible, and minimize any potential negative arbitrage over the life of the bond issuance, while complying with arbitrage and tax provisions.

Use of Proceeds

Bond proceeds will be deposited and recorded in separate accounts to ensure that funds are not comingled with other Authority funds. To ensure proceeds from bond sales are used in accordance with legal requirements, all invoices will be submitted to the Finance and Administration Manager for approval prior to payment. The Finance and Administration Manager will be tasked with monitoring the expenditure of bond proceeds to ensure that they are used only for the purpose and authority for which the bonds were issued and exercising best efforts to spend bond proceeds in such a manner that the Authority will meet one of the spend-down exemptions from arbitrage rebate. Tax-exempt bonds will not be issued unless it can be demonstrated that 85% of the proceeds can reasonably be expected to be expended within the three-year temporary period.

Arbitrage Compliance

The use of bond proceeds and their investments must be monitored to ensure compliance with all Internal Revenue Code Arbitrage Rebate Requirements. The Finance and Administration Manager shall ensure that all bond proceeds and investments are tracked in a manner which facilitates accurate calculation; and, if a rebate payment is due, such payment is made in a timely manner.

6 - INVESTMENTS

The Authority's cash will be invested in such a manner so as to ensure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield after meeting the first two requirements.

A. Investment Policy

The Authority Treasurer is both authorized and required to promulgate a written Statement of Investment Policy which shall be presented to the Board annually.

B. Interest Earnings

Interest earned from investments shall be distributed to the operating funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the bond issue.

7 - GRANTS

The Authority shall seek, apply for, and effectively administer federal, state and foundation grants-in-aid that address the Authority's current priorities and policy objectives.

A. Grant Guidelines

The Authority shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by the Board. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. Indirect Costs

The Authority shall recover full indirect costs unless the funding agency does not permit it. The Authority may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. Grant Review

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the Authority's policy objectives. Departments shall seek Board approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the CAO and then, at the earliest feasible time, seek formal Board approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. Grant Program Termination

The Authority shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

8 - CLOSURE FUNDING

The Authority shall properly fund all closure and post closure costs in accordance with CalRecycle requirements.

A. Closure Funding

In accordance with CalRecycle requirements, the Authority shall annually set aside sufficient funds to fully fund all accrued closure costs liability. These funds will be held in a separate Closure Fund restricted specifically for this purpose.

B. Post closure Funding

In accordance with the Financial Assurances, the Authority shall fund post closure costs from future revenues when those costs are incurred. The Authority has entered into a Pledge of Revenue agreement with CalRecycle for this purpose.

C. Closure Funding Calculations

The Authority shall, as part of the budget process, annually recalculate the closure costs on a per ton basis. Funds will be transferred monthly to the Closure funds based on tonnage landfilled. Post closure expense incurred because of current fiscal year solid waste disposal will be recorded as an expense on the Authority's financial statements with a corresponding liability.

9 - FISCAL MONITORING

Authority staff shall prepare and present to the Board regular reports that analyze, evaluate, and forecast the Authority's financial performance and economic condition.

A. Financial Status and Performance Reports

Monthly reports comparing expenditures and revenues to current budget, noting the status of fund balances, and outlining any remedial actions necessary to maintain the Authority's financial position shall be prepared for review by the Board.

B. <u>Five-year Forecast of Revenues and Expenditures</u>

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the Authority's financial position, shall be during the budget process. The forecast shall also examine critical issues facing the Authority, economic conditions, and the outlook for the upcoming budget year. The document shall provide insight into the Authority's financial position and alert the Board to potential problem areas requiring attention.

C. Status Report on Capital Projects

A summary report on capital projects completed and the status of the Authority's various capital projects will be prepared as part of the monthly financial reports and presented to the Board.

D. Compliance with Board Policy Statements

The Financial Policies will be reviewed annually and updated, revised, or refined as deemed necessary. Policy statements adopted by the Board are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

10 - ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

A. Conformance to Accounting Principles

The Authority's accounting practices, and financial reporting shall conform to generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. Popular Reporting

In addition to issuing a comprehensive annual financial report (CAFR) in conformity with GAAP, the Authority shall supplement its CAFR with a simpler, "popular" report designed to assist those residents who need or desire a less detailed overview of the Authority's financial activities. This report should be issued no later than six months after the close of the fiscal year.

11 - INTERNAL CONTROLS

The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.

A. Proper Authorizations

Procedures shall be designed, implemented, and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. Separation of Duties

Job duties will be adequately separated to reduce, to an acceptable level, the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete, and up to date.

D. Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. Independent Checks

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

12 - OPERATING BUDGET

The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.

A. Budget Format

The budget shall provide a complete financial plan of all Authority funds and activities for the ensuing fiscal year and shall be in such form as the Chief Administrative Officer deems desirable or that the Board may require.

The budget shall begin with a clear general summary of its contents. It shall show in detail all estimated revenues, all carry-over fund balances and reserves, and all proposed expenditures, including debt service, for the ensuing fiscal year.

The total of proposed expenditures shall not exceed the total of estimated revenues plus the un-appropriated fund balance, exclusive of reserves, for any fund.

The budget will be organized on a program/service level format.

The budget development process will include the identification and evaluation of policy options for increasing and decreasing service levels.

B. Estimated Revenues

The Authority will annually update its revenue forecast to enhance the budgetary decision-making process.

In its budget projections, the Authority will attempt to match current expense to current revenue. If it becomes apparent that revenue shortfalls will create a deficit, efforts will be made first to reduce the deficiency through budgetary reductions.

If appropriate reductions are insufficient, the Board may decide, on an exception basis, to use an appropriate existing reserve.

C. Appropriations

In evaluating the level of appropriations for program enhancements, or reductions, the Authority will apply the following principles in the priority order given:

1. Essential services, which provide for the health and safety of residents will be funded to maintain current dollar levels.

- 2. The budget will provide for adequate ongoing maintenance of facilities and equipment.
- 3. Appropriations for program enhancements or reductions will be evaluated on a case-by-case basis rather than across the board.
- 4. When reductions in personnel are necessary to reduce expenditures, they shall be consistent with the Authority Board's established service level priorities and, when possible, shall be accomplished through normal attrition.
- 5. Programs, which are self-supported by special revenues or fees, shall be separately evaluated.

Prior to the Authority Board making any supplemental appropriation, the CAO or Finance and Administration Manager shall certify that funds in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriations shall be made for the fiscal year by Board action up to the amount of any excess.

Appropriations may be reduced at any time during the fiscal year by the Authority Board upon recommendation of the CAO. When appropriation reductions are recommended, the CAO shall provide specific recommendations to the Board, indicating the estimated amount of the reduction, any remedial actions taken, and recommendations as to any other steps to be taken.

The CAO may transfer appropriations between divisions, and division managers may transfer appropriations between programs and accounts within their individual divisions, but only the Board by resolution may appropriate funds from reserves or fund balances.

All appropriations, except for Capital Improvement Program and Grant Programs appropriations, shall lapse at the end of the fiscal year to the extent that they have not been expended or encumbered. An appropriation in the Capital Improvement Program shall continue in force until expended, revised, or cancelled.

The Authority will endeavor to budget an appropriated contingency account in all Divisions operating budget equal to one percent of the total Operating Budget to meet changing operational requirements during the fiscal year.

13 - CAPITAL ASSETS

The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

- A. <u>Overview</u> The Finance Division will maintain a capital asset management system that will meet external financial reporting requirements and the needs of the Authority in line with these policies.
 - Capital assets are recorded as expenditures in governmental funds at the time the assets are received, and the liability is incurred. These assets will be capitalized at cost on the government wide financial statements. Enterprise fixed assets are recorded as assets within the fund when purchased and a liability is incurred.
 - I. GASB 34 defines Capital Assets as land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.
 - II. GASB 34 defines Infrastructure Assets as long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include roads, bridges, tunnels, drainage systems, water and sewer systems, dams, and lighting systems. Buildings that are an ancillary part of a network of infrastructure assets are included.

The Authority uses the most current edition of GOVERNMENTAL ACCOUNTING, AUDITING, AND FINANCIAL REPORTING (GAAFR) published by the Government Finance Officers Association (GFOA) as its authoritative guide in setting policy and establishing accounting procedures regarding capital assets.

B. Capitalization

Generally, all capital assets with an original cost of \$15,000 or more will be capitalized (recorded as an asset on the balance sheet versus expensing the item). Infrastructure Assets with an original cost of \$150,000 or more will be capitalized. This capitalization policy addresses financial reporting, not control. The Authority follows the GFOA recommended practices for establishing capitalization thresholds. Specific capitalization requirements are described as follows:

1. The asset must cost \$15,000 or more.

- 2. The asset must have a useful life of two (2) or more years.
- 3. The capitalization threshold is applied to individual units of capital assets rather than groups. For example, ten items purchased for \$10,000 each will not be capitalized even though the total (\$100,000) exceeds the threshold of \$15,000.
- 4. For purposes of capitalization, the threshold will generally not be applied to components of capital assets. For example, a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single asset. The capitalization threshold will be applied to a network if all component parts are required to make the asset functional.
- 5. Repairs to existing capital assets will generally not be subject to capitalization unless the repair extends the useful life of the asset. In this case the repair represents an improvement and is subject to the requirements described number 6 below.
- 6. Improvements to existing capital assets that extend the useful life of the related capital asset will be subject to capitalization if the cost exceeds \$15,000.
- 7. Capital projects will be capitalized as "construction in progress" until completed. Personal computers will not be capitalized:

C. Leased Assets

Operating leased assets are usually short term and cancelable at any time. The recording of an operating lease as a fixed asset is not required because the item is not purchased.

Capital leases will be capitalized if one or more of the following criteria are met and the chance of cancellation is low:

- a. Ownership is transferred by the end of the lease term
- b. The lease contains a bargain purchase option
- c. The lease term is greater than or equal to 75 percent of the asset's service
- d. The present value of the minimum lease payment is greater than or equal to ninety percent (90%) of the fair market value of the asset at the inception of the lease.

Capital lease items are capitalized at the beginning of the lease period, regardless of when the title transfers. Capital leases are recorded at net present value of lease payments.

D. Capital Asset Recording

It is the responsibility of the Finance Division to record, monitor and inventory all fixed assets. Each division will assign appropriate staff members to respond to verification, inventories, and filling out the necessary forms for recording transfers, dispositions, or retired fixed assets.

E. Acquisition of Capital Asset

Fixed assets may be acquired through direct purchase, lease-purchase or capital lease, construction, eminent domain, donations, and gifts. When a capital asset is acquired, the funding source will be identified. If funds are provided by a specific funding source, a record will be made of that specific source such as:

- ❖ Bond Proceeds
- State Grants

F. Measuring the Cost and/or Value

Capital assets are recorded at their "historical cost," which is the original cost of the assets. Donations accepted by the Authority will be valued at the fair market value at the time of donation. Costs include purchase price (less discounts) and any other reasonable and necessary costs incurred to place the asset in its intended location and prepare it for service. Costs could include the following:

- ❖ Sales Tax
- Freight charges
- Legal and title fees
- Closing costs
- Appraisal and negotiation fees
- Surveying fees
- Land-preparation costs
- Demolition costs
- Relocation costs
- Architect and accounting fees
- ❖ Insurance premiums and interest costs during construction

G. Establishing Cost in the Absence of Historical Records

According to the GASB 34, an estimate of the original cost is allowable. Standard costing is one method of estimating historical cost using a known average installed cost for a like unit at the estimated date of acquisition. Another recognized method is normal costing wherein an estimate of historical cost is based on current cost of reproduction new indexed by a reciprocal factor of the price increase of a specific item or classification from the appraisal date to the estimated date acquired. When necessary, the Authority will use whichever method gives the most reasonable amount based on available information.

H. Recording Costs Incurred After Acquisition

Expenditures/expenses for replacing a component part of an asset are not capitalized. However, expenditures/expenses that either enhance a capital asset's functionality (effectiveness or efficiency), or that extend a capital asset's expected useful life are capitalized. For example, periodically slurry sealing a street would be treated as a repair (the cost would not be capitalized), while an overlay or reconstruction would be capitalized. Adding a new lane constitutes an addition and would therefore also be capitalized.

I. <u>Disposition or Retirement of Fixed Assets</u>

It is the Authority's policy that divisions wishing to dispose of surplus, damaged or inoperative equipment must notify the Finance Division.

The Authority will conduct public auctions, as necessary, for the purpose of disposing of surplus property. Auctions will be conducted by the Finance Division. The original cost less depreciation will then be removed from the Authority's capital asset management system.

J. Transfer of Assets

The transfer of fixed assets between divisions requires notification to the Finance Department.

K. Depreciation

In accordance with GASB Statement No. 34 the Authority will record depreciation expense on all capital assets, except for inexhaustible assets.

The Authority will use straight-line depreciation using the half-year convention or mid-month as appropriate. Depreciation will be calculated for half a year in the year of acquisition and the year of disposition. Depreciation will be calculated over the estimated useful life of the asset.

L. Recommended Lives

The Authority follows GFOA Recommended Practices when establishing recommended lives for capitalized assets. In accordance with GASB 34 the Authority will rely on "general guidelines obtained from professional or industry organizations." In particular the Authority will rely on estimated useful lives published by GFOA. If the life of a particular asset is estimated to be different than these guidelines, it may be changed. The following is a summary for the estimated useful lives:

Asset Class
Buildings
20 to 50 years
Improvements
Infrastructure
Equipment and Machinery

Useful Life
20 to 50 years
20 to 50 years
5 to 20 years

M. Control of Assets

In accordance with GFOA Recommended Practice the Authority will exercise control over the non-capitalized tangible capital-type items by establishing and maintaining adequate control procedures at the division level. The Authority's capitalization threshold of \$15,000 meets financial reporting needs and is not designed for nor particularly suited to maintain control over lower cost capital assets. It is the responsibility of each division to maintain inventories of lower-cost capital assets to ensure adequate control and safekeeping of these assets.

N. Maintenance Schedules

The Authority shall develop and implement maintenance and replacement schedules with a goal of maximizing the useful life of all assets. The schedules shall include estimates of annual maintenance and/or replacement funding required for each asset.

O. Maintenance Funding

The Authority shall identify specific sources of funds for the annual maintenance or replacement of each asset. Whenever possible, the maintenance or replacement funding shall be identified from a source other than the Authority General Fund. The Authority shall endeavor to set aside, on an annual basis, one and one-half percent (1½%) of its Operating Budget to provide for on-going maintenance and required replacement of assets that cannot be reasonably funded from other sources.

Q. Inventorying

The Authority will follow the GFOA recommended practice of performing a physical inventory of its capitalized capital assets, either simultaneously or on a rotating basis, so that all capital assets are physically accounted for at least once every five years.

R. <u>Tagging</u>

The Authority will tag only moveable equipment with a value of \$15,000 or higher. Rolling stock items will not be tagged. They will be identified by the VIN number. The Finance department will be responsible for tagging equipment.



RESOLUTION NO. 2023 –

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING THE DISPOSAL AND SERVICE FEES EFFECTIVE JULY 1, 2023

WHEREAS the Board of Directors of the Salinas Valley Solid Waste Authority held a public hearing on March 16, 2023 to review the disposal fees and rates for FY 2023-24; and,

WHEREAS an increase in the AB939 Fee on franchise haulers is necessary to work towards fully funding the net cost of Authority AB939 Services; and

WHEREAS AB939 fee will be calculated as the full cost of AB939 services, less offsetting revenue and will be allocated to franchise haulers based upon their proportionate share of landfilled tonnage in the previous three fiscal years; and,

WHEREAS increases to the organics program and transportation surcharge are necessary to pay for increases in operational costs of these programs; and,

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Salinas Valley Solid Waste Authority that the Disposal Fees and Rates Schedule attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2023.

BE IT FURTHER RESOLVED that the General Manager/CAO is hereby authorized to make adjustments to the Disposal Fees and Rates Schedule on a case by case basis for recyclable/diverted materials where there is a clear benefit to the Authority or when there is an instance or a situation not covered by the Disposal Fees and Rates Schedule. In such instances, the Board of Directors will be notified at the next scheduled meeting.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a meeting duly held on the 16th day of March 2023, by the following vote:

Erika J. Truiil	lo, Clerk of the Board	Roy C. Santos, Authority General Counsel
ATTEST:		APPROVED AS TO FORM:
		Anthony Rocha, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	ROAKD WEWREK2:	

Current Proposed
Fee or Rate Changes

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

LANDFILLED MATERIALS

Franchise Haulers (Class III Solid Waste)	\$	64.75	Per Ton
Self Haul Loads at all Sites Minimum charge per load (up to 500 lbs.) Loads weighing between 501 and 999 lbs. Loads weighing 1,000 lbs. and above	\$ \$ \$	17.00 34.00 64.75	Per Load
Materials Requiring Special Handling (Johnson Canyon only) Fumigation or Mulch Plastic/Drip Tape Remediated Soil Handling Certified Burials	Solid Was	te Tippii	ng Fee + 50% ng Fee + 50% ng Fee + 50%
Nonfriable Asbestos Up to 1 cubic yard w/o pre-approval) wetted and double bagged	Solid Was	te Tippii	ng Fee + 50%
Special Handling Charge (in addition to cost per ton) Unloading Assistance (Per Person, 1 hour minimum) Pull Off / Push Off Assistance	\$ \$	75.00 50.00	
Tarps Untarped Loads	\$ Additional	10.00 50% of	Each the Required Fee
Compost Bins	\$	49.95	Each
*Soil (Loaded by the Customer) - Johnson Canyon	\$	1.00	Per Cubic Yard Up to 500 C.Y.

AB939 Fees

AB939 Fees Total \$ 3,633,000 Annual \$ 4,103,000

Fee allocation is as follows:

	FY 2019-20	FY 2020-21	FY 2021-22	Total Tonnage FYE 2020-22	Allocation Percentage	Þ	Annual AB939 Fee	Monthly AB939 Fee
Soledad	7,862	8,261	8,065	24,188		\$	196,570	\$ 16,381
Greenfield	7,180	7,989	7,669	22,838			183,763	15,314
Gonzales	3,753	3,865	3,622	11,240			92,621	 7,718
Tri Cities (Combined)	18,795	20,115	19,356	58,266	11.5%		472,945	39,412
Salinas	100,681	97,451	101,069	299,201	59.2%		2,428,616	202,385
Monterey	40,838	41,049	39,774	121,661	24.1%		987,523	82,294
King City	8,771	8,678	8,905	26,354	5.2%		213,916	17,826
	169,085	167,293	169,104	505,482	100.0%	\$	4,103,000	\$ 341,917

Current Proposed
Fee or Rate Changes

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

SOURCE SEPARATED DIVERTIBLE MATERIALS

Cardboard		No Charge			
Recyclable plastic and glass containers, aluminum and paper		No Charge			
Metal including appliances without Freon		No Charge			
Construction and Demolition materials					
Minimum charge per load (up to 500 lbs.)	\$	17.00	Per Load		
Loads weighing between 501 and 999 lbs.	\$	34.00	Per Load		
Loads weighing 1,000 lbs. and above	\$	64.75	Per Ton		
Mattresses and box springs (in recyclable condition)					
Mattresses and Box Springs (10 or less)		No Charge			
Mattresses and Box Springs (11 or more or unacceptable condition)	\$	5.00	Each		
Greenwaste and Wood					
Minimum charge up to 500 lbs.	\$	15.00	Per Load		
Loads weighing between 501 and 999 lbs.	\$	30.00	Per Load		
Loads weighing 1,000 lbs. and above	\$	57.00	Per Ton	\$ 58.25	Per Ton
Wood Stumps (3 feet and over in diameter) & Tree limbs	\$	64.75	Per Ton		
Green waste Contamination					
Curbside Truck, 2-3.5 cubic yards of contamination	\$	125.00	•		
Curbside Truck, 3.6-6 cubic yards of contamination	\$	210.00	•		
Curbside Truck, more than 6 cubic yards of contamination	\$	255.00	per load		
Transfer Truck, 7-8.5 cubic yards of contamination	\$	125.00	per load		
Transfer Truck, 8.6-10 cubic yards of contamination	\$	210.00	per load		
Transfer Truck, more than 10 yards of contamination	\$	255.00	per load		
Soil and Aggregate (Johnson Canyon Landfill only and subject to pre-app	rova	<u>al)</u>			
Clean Fill Dirt	\$	64.75	Per Ton		
Concrete with rebar/pipe	\$	12.00	Per Ton		
Concrete (suitable for road base - no rebar)	\$	2.00	Per Ton		
Asphalt (suitable for road base)	\$	1.00	Per Ton		
Biosolids (Johnson Canyon Landfill only and subject to pre-approval)					
Biosolids	\$	64.75	Per Ton		
Tires (without rims only)					
Auto/Light Truck Tires less than 42"	\$		Each		
Auto/Light Truck Tires more than 42"	\$		Each		
Commercial Tires	\$	75.00			
Altered Tires (split, sliced, quartered)	\$	64.75	Per Ton		

Proposed Changes Current Fee or Rate

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES All commercial customers

Households outside the Authority's service area

Troubblished Galdada and	•		\$1.50 per lb.		
Absorbent		•	Per Lb.		
Absorbent	\$	8.00	Per Bag		
Acids/Bases	\$	1.50	Per Lb.		
Aerosols	\$	1.25	Per Can		
Antifreeze	\$	1.50	Per Lb.		
Environmentally Hazardous Substances (Reactive and Solvents)	\$	5.00	Per Lb.		
Flammable Liquids	\$	1.50	Per Lb.		
Flammable Solids	\$	1.50	Per Lb.		
Motor Oil - contaminated	\$	1.50	Per Lb.		
Oil Filters (autos and small trucks) Oil Filters (trucks and equipment)			Each Each		
Oxidizers	\$	1.50	Per Lb.		
Paint and Paint Related Materials	\$	1.50	Per Lb.		
Pesticides	\$	1.50	Per Lb.		
Toxic Solids	\$	1.50	Per Lb.		
Household Hazardous Waste (HHW) Clean-up Service Fee (1 hour minimum)	\$ 7	5.00	Per Hour of Labor	-	
Household Hazardous Waste (HHW) Sorting Fee	\$ 2	5.00	Per customer		
Appliances and Air Conditioners Without refrigerant With refrigerant Commercial Refrigerant Units (Non-Residential Units) Ammonia based appliances not accepted		5.00	Each Each		
Gas Cylinders (Propane, helium, fire extinguishers only) Must be empty with value open 1 liter 5 gallons MAPP Gas	\$	8.00	Each Each Each	\$ \$	Per Lb. Per Lb.
Sharps Disposal (from residences only) Used needles and lancets (in an approved container)	No Charge				
Sharps Containers (for household use) 3 Quart Container	\$	5.00	Each		

Current Fee or Rate Proposed Changes

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

UNIVERSAL WASTE AT HHW COLLECTION FACILITIES

	Mi	Minimum charge \$1.50 per pound				
Batteries Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells, Lead Gel Cells, Nickel-Metal, and Lithium	\$	1.50	Per Lb.			
UPS/Automobile and Light Truck Batteries		No Charge				
CRT (televisions and computer monitors)		No Charge				
Cell Phones		No Charge				
Computers, keyboard and printers		No Charge				
Copiers, mimeographs, facsimile machines		No Charge				
Compact Fluorescent Bulbs Fluorescent Lamps Halogen, High Pressure Soldium Tubes Fluorescent Ballasts (PCB)	\$ \$ \$	1.50 1.50	Per Lb. Per Lb. Per Lb. Per Lb.			
Kitchen appliances: microwaves, toaster, toaster ovens		No Charge				
Mercury Mercury thermostats, thermometers or switches Toner, developer, ink cartridges (office use) Toner and developer (industrial use)	\$ \$ \$ \$	1.00 1.50 1.50	Per Lb. Each Per Lb. Per Lb.			
<u>Al</u>	DMINISTRATIVE & SI	PECIAL FEES				
Franchise Transportation Surcharge Agenda Packets for Board or Executive Committee Agendas Only Agendas Only for Public Agencies Reproduction of Public Records Copies of Weight Tags Returned Check Fee Finance Charge on accounts 30+ Days Past Due Media duplication for disks, cds, tapes Plans & Specifications for Construction Projects Full Size Plans for Construction Projects	\$ \$ \$ \$ \$ \$ 1.4	116.00 26.00 18.00	Each	\$	19.75	Per Ton
-		\$15.00 Min	Per Set			



RESOLUTION NO. 2023 –

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING THE OPERATING BUDGET, AND THE PERSONNEL ALLOCATION FOR FY 2023-24

WHEREAS, on February 16, 2023, the Board of Directors of the Salinas Valley Solid Waste Authority provided staff direction for preparation of the proposed operating budget; and,

WHEREAS, the Board found staff's recommended increases to be reasonable and directed staff to schedule a rate hearing and Budget approval for the March Board Meeting; and,

WHEREAS, the Board held a public hearing on March 16, 2023, to discuss the proposed FY 2023-24 rates; and,

WHEREAS, on March 16, 2023, the Board approved rate increases to the Organics Program, Transportation Surcharge, an AB939 rate increase, as well as other minor adjustments to the rate schedule;

NOW THEREFORE BE IT RESOLVED, by the Board of Directors of the Salinas Valley Solid Waste Authority, that the Operating Budget for Fiscal Year 2023-24, attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2023; and,

BE IT FURTHER RESOLVED, that the Personnel Allocation attached hereto as "Exhibit B" is hereby approved to become effective July 1, 2023; and

BE IT FURTHER RESOLVED, that the General Manager/CAO is hereby authorized to implement the budget in accordance with the Authority's financial policies.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a meeting duly held on the 16th day of March 2023, by the following vote:

Erika J. Truji	llo, Clerk of the Board	Roy C. Santos, Authority General Counsel
ATTEST:		APPROVED AS TO FORM:
		Anthony Rocha, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	



SALINAS VALLEY SOLID WASTE AUTHORITY PERSONNEL ALLOCATION PROPOSED EFFECTIVE DATE 07-01-2023

	20-21 Effective	21-22 Effective	22-23 Effective	22-23 Effective	23-24 Proposed
Program and Position	01/21/21	07/01/21	08/22/22	10/03/22	07/01/23
Executive Administration					
General Manager/CAO	1.0	1.0	1.0	1.0	1.0
Assistant General Manager	**	**	**	**	**
Clerk of the Board	1.0	1.0	1.0	1.0	1.0
Total Executive Administration	2.0	2.0	2.0	2.0	2.0
Finance and Administration					
Finance and Administration Manager	1.0	1.0	1.0	1.0	1.0
Human Resources Supervisor	1.0	1.0	1.0	1.0	1.0
Business Services Supervisor	1.0	1.0	1.0	1.0	1.0
Accounting Technician I/II	2.0	2.0	2.0	2.0	2.0
Administrative Support Assistant I/II	2.0	2.0	2.0	2.0	2.0
Total Finance and Administration	7.0	7.0	7.0	7.0	7.0
Resource Recovery					
Resource Recovery Manager	1.0	1.0	1.0	1.0	1.0
Contracts & Grants Analyst	1.0	1.0	1.0	1.0	1.0
Recycling Coordinator	1.0	1.0	1.0	1.0	1.0
Resource Recovery Technician I/II	3.0	4.0	4.0	4.0	4.0
Marketing Intern	0.5	0.5	0.5	0.5	0.5
Total Resource Recovery	6.5	7.5	7.5	7.5	7.5
Engineering					
Engineering and Environmental Compliance Manager	1.0	1.0	1.0	1.0	1.0
Solid Waste Technician I/II	3.0	3.0	3.0	3.0	4.0
Total Engineering	4.0	4.0	4.0	4.0	5.0
Operations					
Operations Manager	1.0	1.0	1.0	1.0	1.0
Field Operations Supervisor I	2.0	2.0	2.0	2.0	2.0
Equipment Maintenance Technician I/II	1.0	2.0	2.0	2.0	2.0
Household Hazardous Waste Technician	1.0	1.0	1.0	1.0	1.0
Equipment Operator/Driver/Lead	3.0	3.0	3.0	1.0	1.0
Heavy Equipment Operator/Lead	1.0	1.0	1.0	1.0	1.0
Equipment Operator/Driver	7.0	7.0	7.0	7.0	7.0
Heavy Equipment Operator	4.0	4.0	4.0	4.0	4.0
Scalehouse Cashier	5.0	5.0	5.0	4.0	4.0
HHW Maintenance Worker I/II	3.0	3.0	3.0	3.0	3.0
Diversion Systems Maintenance Worker	-	-	2.0	2.0	3.0
Diversion Worker I/II	15.0	15.0	13.0	13.0	13.0
Total Operations	43.0	44.0	44.0	41.0	42.0
Total Full Time Equivalents	62.5	64.5	64.5	61.5	63.5

^{**} The Assistant General Manager position and duties are assigned to a Division Manager by the GM.

Currently this assignment is being held by the Operations Manager.





FY 2023-24

Salary Schedule

Pending Unit Negotiations



Bond Debt Service Salinas Valley Solid Waste Authority Refunding Revenue Bonds Series 2022A (Taxable)

Period				Fiscal Year	Fiscal Year
Ending	Principal	Interest	Total	Ended	Total
8/1/2023	2,700,000.00	213,214.00	2,913,214.00		
2/1/2024	-	199,903.00	199,903.00	6/30/2024	3,113,117.00
8/1/2024	2,730,000.00	199,903.00	2,929,903.00		
2/1/2025		181,666.00	181,666.00	6/30/2025	3,111,569.00
8/1/2025	2,770,000.00	181,666.00	2,951,666.00		
2/1/2026	-	159,271.00	159,271.00	6/30/2026	3,110,937.00
8/1/2026	2,820,000.00	159,271.00	2,979,271.00		
2/1/2027		133,750.00	133,750.00	6/30/2027	3,113,021.00
8/1/2027	2,870,000.00	133,750.00	3,003,750.00		
2/1/2028		104,906.00	104,906.00	6/30/2028	3,108,656.00
8/1/2028	2,935,000.00	104,906.00	3,039,906.00		
2/1/2029	-	72,973.00	72,973.00	6/30/2029	3,112,879.00
8/1/2029	3,000,000.00	72,973.00	3,072,973.00		
2/1/2030	-	38,083.00	38,083.00	6/30/2030	3,111,056.00
8/1/2030	3,070,000.00	38,083.00	3,108,083.00		
_	\$ 22,895,000.00	\$ 1,994,318.00	\$ 24,889,318.00		\$ 21,781,235.00



SALINAS VALLEY SOLID WASTE AUTHORITY Landfilled Tonnage History

Se				

Fiscal		Annual	Cummulative	South
Year	Tonnage	% Change	% Change	Valley
1997-98	248,415			
1998-99	250,065	0.7%	0.7%	
1999-00	250,912	0.3%	1.0%	
2000-01	246,489	-1.8%	-0.8%	
2001-02	216,524	-12.2%	-12.8%	
2002-03	219,583	1.4%	-11.6%	
2003-04	227,207	3.5%	-8.5%	23,622.0
2004-05	234,709	3.3%	-5.5%	84,571.0
2005-06	235,866	0.5%	-5.1%	89,536.0
2006-07	222,907	-5.5%	-10.3%	85,327.0
2007-08	205,981	-7.6%	-17.1%	86,739.0
2008-09	187,486	-9.0%	-24.5%	84,322.0
2009-10	173,938	-7.2%	-30.0%	79,615.0
2010-11	171,131	-1.6%	-31.1%	79,552.0
2011-12	167,033	-2.4%	-32.8%	69,215.0
2012-13	166,500	-0.3%	-33.0%	70,021.0
2013-14	166,998	0.3%	-32.8%	75,790.0
2014-15	173,971	4.2%	-30.0%	1,951.0
2015-16	182,298	4.8%	-26.6%	0.0
2016-17	199,457	9.4%	-19.7%	0.0
2017-18	213,714	7.1%	-14.0%	0.0
2018-19	226,386	5.9%	-8.9%	0.0
2019-20	224,979	-0.6%	-9.4%	0.0
2020-21	231,463	2.9%	-6.8%	0.0
2021-22	238,089	2.9%	-4.2%	0.0



SALINAS VALLEY SOLID WASTE AUTHORITY Projected Landfilled Tonnage

Service Area

Fiscal Year	Service Area	% Change	
2023-24	209,000	_	
2024-25	209,000	0.0%	
2025-26	209,000	0.0%	
2026-27	209,000	0.0%	
2027-28	209,000	0.0%	
2028-29	209,000	0.0%	



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Salinas Valley Solid Waste Authority Debt Service Coverage Ratio Calculations FY 2023-24

	Proposed	
Revenues	FY 2023-24 Budge	t
Tipping Fees - Solid Waste	13,532,7	700
Tipping Fees - Diverted Materials	3,232,6	300
AB939 Service Fee	4,103,0	000
Charges for Services	2,668,0	000
Sales of Materials	245,0)00
Gas Royalties	290,0	
Investment Earnings	500,0	000
Total Revenues (A)	24,571,3	00
Operating Expenditures Administration AB939 Services Recycling Programs Landfill Operations Transfer Stations Postclosure Maintenance Total Operating Expenditures (B)	3,132,2 4,253,9 2,714,8 4,414,2 2,752,3 1,070,0 18,337,4	900 800 200 800 900
Net Revenues (C)(A-B)	\$ 6,233,9	000
Debt Service for Bonds (D)	\$ 3,113,2	<u>200</u>
Debt Service Coverage Ratio (E)(C/D)	20	00%



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SALINAS VALLEY SOLID WASTE AUTHORITY PERSONNEL ALLOCATION PROPOSED EFFECTIVE DATE 07-01-2023

1 KG1 G025 211261102 5/A1	20-21 Effective	21-22 Effective	22-23 Effective	22-23 Effective	23-24 Proposed
Program and Position	01/21/21	07/01/21	08/22/22	10/03/22	07/01/23
Executive Administration					
General Manager/CAO	1.0	1.0	1.0	1.0	1.0
Assistant General Manager	**	**	**	**	**
Clerk of the Board	1.0	1.0	1.0	1.0	1.0
Total Executive Administration	2.0	2.0	2.0	2.0	2.0
Finance and Administration					
Finance and Administration Manager	1.0	1.0	1.0	1.0	1.0
Human Resources Supervisor	1.0	1.0	1.0	1.0	1.0
Business Services Supervisor	1.0	1.0	1.0	1.0	1.0
Accounting Technician I/II	2.0	2.0	2.0	2.0	2.0
Administrative Support Assistant I/II	2.0	2.0	2.0	2.0	2.0
Total Finance and Administration	7.0	7.0	7.0	7.0	7.0
Resource Recovery					
Resource Recovery Manager	1.0	1.0	1.0	1.0	1.0
Contracts & Grants Analyst	1.0	1.0	1.0	1.0	1.0
Recycling Coordinator	1.0	1.0	1.0	1.0	1.0
Resource Recovery Technician I/II	3.0	4.0	4.0	4.0	4.0
Marketing Intern	0.5	0.5	0.5	0.5	0.5
Total Resource Recovery	6.5	7.5	7.5	7.5	7.5
Engineering					
Engineering and Environmental Compliance Manager	1.0	1.0	1.0	1.0	1.0
Solid Waste Technician I/II	3.0	3.0	3.0	3.0	4.0
Total Engineering	4.0	4.0	4.0	4.0	5.0
Operations					
Operations Manager	1.0	1.0	1.0	1.0	1.0
Field Operations Supervisor I	2.0	2.0	2.0	2.0	2.0
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Household Hazardous Waste Technician	1.0	1.0	1.0	1.0	1.0
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Heavy Equipment Operator/Lead	1.0	1.0	1.0	1.0	1.0
Equipment Operator/Driver	7.0	7.0	7.0	7.0	7.0
Heavy Equipment Operator	4.0	4.0	4.0	4.0	4.0
Scalehouse Cashier	5.0	5.0	5.0	4.0	4.0
HHW Maintenance Worker I/II	3.0	3.0	3.0	3.0	3.0
Diversion Systems Maintenance Worker	-	-	2.0	2.0	3.0
Diversion Worker I/II	15.0	15.0	13.0	13.0	13.0
Total Operations	43.0	44.0	44.0	41.0	42.0
Total Full Time Equivalents	62.5	64.5	64.5	61.5	63.5

^{**} The Assistant General Manager position and duties are assigned to a Division Manager by the GM.

Currently this assignment is being held by the Operations Manager.



1

Budget Assumptions

- Status Quo
 - No Changes in Operations

Budget Summary

	2022-23 Budget	2023-24 Proposed	Increase/ (Decrease)
Budgeted Revenue	Duuget	Порозси	(Detrease)
Operating Revenues	23,764,900	24,571,300	806,400
Use of One Time Surplus	495,000	-	(495,000)
Total Budgeted Revenue	24,259,900	24,571,300	311,400
Budgeted Expenditures			
Operating Expenditures	17,289,700	17,601,800	312,100
Estimated Set Aside (New Cell)	1,045,000	1,045,000	-
Debt Service	3,115,300	3,113,200	(2,100)
Post Closure	1,070,000	1,070,000	-
CIP/Repayment Allocation	1,725,000	1,725,000	
Total Budgeted Expenditures	24,245,000	24,555,000	310,000
Balance Used for Reserves	14,900	16,300	1,400

3

Projected Revenue Changes

AB939 Fee Increase	470,000
Investment Earnings	200,000
Rental Income	92,000
Green Waste	56,000
Other Adjustments	(11,600)
Total Revenue Increase	\$ 806,400

FY 2022-23 Projected Total Budget Increase

Payroll Increases (Net)	546,100
Organics Processing	51,400
Insurance	45,400
Gas & Electricity	40,000
State/Regional Fees	32,500
All Other Increases / (Decreases)	7,600
Total Operating Budget Increase	723,000
Organics Processing	(160,000)
Sun Street (Non-Payroll)	(253,000)
Net Increase	310,000

5

Staffing Allocation Changes

Diversion Systems Maintenance Worker

+1

- Fully Loaded Cost \$113,400
- Funded from Overtime Reductions
- C&D Operator/Driver to be reassigned
- Fill in at ML for staffing shortages/tonnage spikes
- Will also fill in at Jolon or Johnson as needed

Solid Waste Technician I

+1

- Fully Loaded Cost \$142,000
- Funded from a Reduction in Contract Services
- To assist with monitoring of gas systems

Debt Service Schedule

Fiscal Year	Principal	Interest	Total
	Payment	Payment	Payment
2022-23	2,700,000	415,297	3,115,297
2023-24	2,700,000	413,116	3,113,116
2024-25	2,730,000	381,569	3,111,569
2025-26	2,770,000	340,937	3,110,937
2026-27	2,820,000	293,020	3,113,020
2027-28	2,870,000	238,656	3,108,656
2028-29	2,935,000	177,880	3,112,880
2029-30	3,000,000	111,057	3,111,057
2030-31	3,070,000	38,083	3,108,083
	25,595,000	2,409,614	28,004,614

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CIP/Post Closure Budget

	FY 2022-23 Approved Budget	FY 2023-24 Proposed Budget
Equipment Purchase/Replacement	1,150,000	1,150,000
Post-Closure	1,070,000	1,070,000
JC Landfill	325,000	525,000
Transfer Station Improvements	25,000	25,000
Diversion Programs	225,000	25,000
Total CIP Allocation	2,795,000	2,795,000
New Cell Construction	1,045,000	1,045,000
Total CIP/Set Asides	3,840,000	3,840,000

5 Year Operating Projections

Description	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Description	Budget	Proposed	Estimate	Estimate	Estimate	Estimate
Landfilled Tonnage	209,000	209,000	209,000	209,000	209,000	209,000
Estimated Tipping fee	64.75	64.75	64.75	65.25	66.75	68.25
AB939 Service Fee	3,633,000	4,103,000	4,588,000	4,993,000	5,163,000	5,337,000
Total Operating Revenues	23,764,900	24,571,300	25,178,600	25,803,300	26,453,400	27,111,500
Total Operating Expenditures						
(Includes Post Closure)	18,025,300	18,337,400	18,890,000	19,461,000	20,048,000	20,652,000
Net Revenues	5,739,600	6,233,900	6,288,600	6,342,300	6,405,400	6,459,500
Debt Service on 2022 Bond	3,115,300	3,113,200	3,111,600	3,111,000	3,113,100	3,108,700
Net Income After Debt Service*	2,624,300	3,120,700	3,177,000	3,231,300	3,292,300	3,350,800
Debt Coverage Ratio	184%	200%	202%	204%	206%	208%
*Allocation for CIP and Reserve fund	ing per Board	fiscal policies				

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5 Year Capital Plan

Description	2022-23 Budget	2023-24 Proposed	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate
Post-Closure						
(Part of Operating Expenditures)	1,070,000	1,070,000	1,104,000	1,140,000	1,176,000	1,213,000
New Cell Construction						
(Shown in Operating Budget)	1,045,000	1,045,000	1,045,000	1,045,000	1,045,000	1,045,000
Closure/Post-Closure Set Aside						
(Shown in Operating Budget)	334,400	334,400	334,400	334,400	334,400	334,400
Equipment Purchase/Replacement	1,150,000	1,150,000	1,185,000	1,221,000	1,258,000	1,296,000
JC Landfill	325,000	525,000	541,000	560,000	359,000	372,000
Transfer Station Improvements	25,000	25,000	26,000	27,000	28,000	29,000
Diversion Programs	225,000	25,000	26,000	27,000	248,000	256,000
Total CIP's and Set Asides						
Funded From Operations	3,104,400	3,104,400	3,157,400	3,214,400	3,272,400	3,332,400

Projected Reserves

Description	2022-23 Budget	2023-24 Proposed	2024-25 Estimate	2025-26 Estimate	2026-27 Estimate	2027-28 Estimate
Net Income After Debt Service	2,624,300	3,120,700	3,177,000	3,231,300	3,292,300	3,350,800
Use of One Time Funds	495,000	-	-	-	-	-
Total Funds Used for Budget	3,119,300	3,120,700	3,177,000	3,231,300	3,292,300	3,350,800
Total CIP, and Set Asides						
Funded From Operations	3,104,400	3,104,400	3,157,400	3,214,400	3,272,400	3,332,400
Budgeted Surplus for Reserves	14,900	16,300	19,600	16,900	19,900	18,400

ITEM No. 5

		23	ITEM No. 5			
	Mar	Apr	May	Jun	Jul	Aug
1	Minutes	Minutes	Minutes	Minutes		Minutes
2	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)		May Claims/Financials (EC)
3	Member Agencies Activities Report	March 31 Cash & Investments Report	Member Agencies Activities Report	Member Agencies Activities Report	ESS	June Claims/Financials (EC)
4	Water Delivery Agreement for JCLF		1st Qtr. Tonnage & Diversion Report		3S REC	June 30 Cash & Investments Report (EC)
5	Public Hearing: Rate & Fee Sched (EC)		FY Investment Policy (EC)		MEETINGS RECESS	Member Agencies Activities Report
6	FY 23-24 Proposed Budget (EC)				Ξ	2nd Qtr. Tonnage & Diversion Report
7	Public Education Center Update					
8	Regional Franchise Procurement			Consider Con	eration	
9		•		(EC) Execut		ion, Informational, etc.)