

Agenda EXECUTIVE COMMITTEE

Wednesday April 30, 2014 4:00 p.m.

Conference Room 128 Sun Street, Suite 101, Salinas, California

CALL TO ORDER

ROLL CALL

President Elizabeth Silva (City of Gonzales)

Vice President Jyl Lutes (City of Salinas)

Alternate Vice President Simon Salinas (County of Monterey)
Immediate Past President Fernando Armenta (County of Monterey)

GENERAL MANAGER COMMENTS

DEPARTMENT MANAGER COMMENTS

COMMITTEE MEMBER COMMENTS

PUBLIC COMMENTS

Receive public communications from audience on items which are not on the agenda. Speakers are limited to three minutes.

CONSIDERATION ITEMS

1. Minutes of March 5, 2014 Meeting

- A. Committee Discussion
- B. Public Comment
- C. Recommended Committee Action Approval

2. March 2014 Claims and Financial Reports

- A. Receive a report from Finance Manager Roberto Moreno
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action Forward to the Board for Approval

3. Fiscal Year 2014-15 Proposed Operating Budget

- A. Receive a report from Finance Manager Roberto Moreno
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action Forward to the Board for Approval

4. Lease Purchase Financing for Landfill Operations Equipment

- A. Receive a report from Finance Manager Roberto Moreno
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action Forward to the Board for Approval

FUTURE AGENDA ITEMS

5. Agenda Items - View Ahead

CLOSED SESSION

6. Pursuant to Government Code Section 54957.6 to provide instruction to the General Manager /CAO to negotiate salaries and benefits with SVSWA management and non-management employees.

RECONVENE

ADJOURNMENT

This meeting agenda was posted at the Salinas Valley Solid Waste Authority office at 128 Sun Street, Suite 101, Salinas, on Friday, April 25, 2014. The Executive Committee will next meet on regular session on Wednesday, June 4, 2014, at 4:00 p.m. Staff reports for the Authority Executive Committee meetings are available for review at 128 Sun Street, Suite 101, Salinas, California 93901, Phone 831-775-3000 and at www.salinasvalleyrecycles.org.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Elia Zavala, Clerk of the Board, at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR 35.102-35.104 ADA Title II)

draft

MINUTES OF MEETING SALINAS VALLEY SOLID WASTE AUTHORITY **EXECUTIVE COMMITTEE MEETING** April 2, 2014

CALL TO ORDER

President Silva called the meeting to order at 4:00 p.m.

Committee Members Present

Elizabeth Silva

President

Jyl Lutes

Vice President

Simon Salinas

Alternate Vice President

Fernando Armenta Immediate Past President

Staff Members Present

Patrick Mathews, General Manager/CAO

(via telephone)

Cesar Zuniga, Operations Manager

Susan Warner, Diversion Manager

ITEM NO. 1

Agenda Item

T. Bruen by ez

General Counsel Approval

General Manager

Roberto Morneo, Finance Manager

Rose Gill, HR/Organizational Development Mgr

Dave Meza, Authority Engineer Elia Zavala, Clerk of the Board

Thomas Bruen, General Counsel (via telephone)

GENERAL MANAGER COMMENTS

None

DEPARTMENT MANAGER COMMENTS

Authority Engineer Meza commented on the tour of the Crazy Horse Landfill Closure Project during the Landfill Gas Symposium in March put forth by the Solid Waste Association of North America.

COMMITTEE MEMBER COMMENTS

Vice President Lutes inquired about any contractual relationship with Converted Organics. General Manager/CAO Mathews stated that the Authority does not have a direction relationship with the vendor, but acts as a facilitator for Republic Services' food waste pilot project.

PUBLIC COMMENT

None

CONSIDERATION ITEMS

Minutes of February 5, 2014, Meeting 1.

(4:07)

Public Comment:

None

Committee Action:

Alternate Vice President Salinas made motion to approve the minutes as presented. Vice President Lutes seconded the motion.

The motion passed with one abstention (Armenta).

January 2014 Claims and Financial Reports 2.

(4:08) Finance Manager Moreno provided a report noting a decrease in cash balance due to interest paid on the 2002 bonds.

Public Comment:

None

Committee Discussion: The Committee discussed the report.

Committee Action: Vice President Lutes made motion to forward the report to the

Board. Alternate Vice President Salinas seconded the motion. The

motion passed unanimously.

3. Revise Financial Policies

(4:14) Finance Manager Moreno provided a report with the recommended revisions to the financial policies. Staff recommended removing the 10% undesignated fund balance and the insurance retention reserves, and adding a \$1.7 Million Environmental Impairment Reserve. The remaining year-end fund balance would be allocated 60% to Capital Projects reserves and 20% each to the Operating Reserve and Environmental Impairment Reserve until all three reserves are fully funded.

Public Comment: None

Committee Discussion: The Committee discussed the proposed changes and expressed

support.

Committee Action: Vice President Lutes made motion to forward to the Board for

approval. Alternate Vice President Salinas seconded the motion.

The motion passed unanimously.

4. LAFCO

(4:14) General Manger/CAO Mathews explained that Monterey Regional Waste Management District is reviewing is sphere of influence as part of LAFCO's 5-year municipal service review. The District's sphere of influence, which was drafted prior to the Authority's formation, includes parts of the Authority service area. This is an opportunity to request a clarification.

Public Comment: None

Committee Discussion: The Committee discussed the report. Alternate Vice President

Salinas stated that he is a member of LAFCO and that a simple

request would help clarify.

Committee Action: Vice President Lutes made motion to direct staff to prepare an

informational letter and forward to the Board for approval.

Alternate Vice President Salinas seconded the motion. The motion

passed unanimously.

FUTURE AGENDA ITEMS

Agenda Items – View Ahead

(4:35) The Committee reviewed the future agenda items. President Silva and Vice President Lutes confirmed attendance to the July 31 strategic planning retreat.

CLOSED SESSION

(4:36) President Silva adjourned the meeting to closed session to discuss the following:

6. Pursuant to Government Code Section 54957.6 to provide instruction to the General Manager /CAO to negotiate salaries and benefits with SVSWA employees, non-management.

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(4:45) President Silva reconvened the meeting to open session with no reportable action taken in closed session.

ADJOURNMENT

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	APPROVED:
	Elizabeth Silva, President
ATTEST:	
Elia Zavala, Clerk of the Board	



Report to the Executive Committee

Finance Manager/Controller-Treasurer

ITEM NO. 2

Legal Counsel

General Manager/CAO

Date:

April 30, 2014

From:

Roberto Moreno, Finance Manager

Title:

March 2014 Claims and Financial Reports

RECOMMENDATION

Staff recommends acceptance of the March 2014 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of March for a discussion of the Authority's financial position as of March 31, 2014. Following are highlights of the Authority's financial activity for the month of March.

Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of March 2014, FY 2013-14 operating revenue exceeded expenditures by \$318,213. Year to Date operating revenues exceeded expenditures by \$2,035,444.

Revenues (Budgetary Comparison Revenue Report)

Revenues for the month of March totaled \$1,495,488. The monthly Tipping Fees totaled \$881,186 and year to date totaled \$8,291,837 or 74.42% of the forecasted total of \$11,141,800. As of March 31, after nine months of the fiscal year (75.00% of the fiscal year) revenues total \$13,466,827 or 74.90% of the total annual revenues forecast of \$17,979,847.

Grant Revenue shows \$18,977 billed on the \$76,747 Tire Amnesty Grant. The revenue is reimbursement for the fall 2013 collection events. The grant is for tire collection events held in the fall and the spring until September 2015. The Authority is reimbursed after each event.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of March 31 (75.00% of the fiscal year) year-to-date operating expenditures total \$11,431,383. This is 71.13% of the operating budget of \$16,070,455.

Capital Project Expenditures (Consolidated CIP Expenditures Report)

For the month of March 2014, capital project expenditures totaled \$71,116. \$28,648 of the total was for Johnson Canyon LFG System Improvements.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of March 2014 is attached for review and acceptance. The March checks issued total \$1,218,946.47 of which \$303,225.49 was paid from the payroll checking account for payroll and payroll related benefits. Selected major payments to vendors are listed below.

Vendor	Service	Amount
COAST OIL COMPANY LLC	FEB VEHICLE & EQ FUEL	20,175.63
	FEB SS TS VEHICLE FUEL	9,121.66
	FEB EQ BIODIESEL FUEL	1,489.52
RECOLOGY WASTE SOLUTIONS INC	JAN & FEB JC DIV ASST FEE & MATERIAL FEES	17,345.87
	FEB & MAR JCLF OPS HRS & EXTENDED HRS	335,856.00
MOCO HEALTH DEPT	MOCO REGIONAL FEES OCT - DEC 2013	43, 183.83
SCS FIELD SVCS	LFG DRILLING SVCS	25,584.00
	ROUTINE & NON ROUTINE ENVIRONMENTAL SVO	CS 10,254.56
	FEB ALL SITES GROWTR MONITORING SVCS	17,256.00
	ALL SITES ROUTINE MONITORING SVCS	22,513.00
	ALL SITES NON ROUTINE ENVIRONMENTAL SVCS	12,265.83
	CH REMOTE MONITORING SYS INSTALL	25,284.00
VISION RECYCLING INC	JAN JC & SS ORGANICS PROGRAM	42,558.41
	FEB C&D OUTSIDE GRINDING & MISC SVCS	3,795.00
	FEB JC ORGANICS PROGRAM	30,500.67
	FEB SS ORGANICS PROGRAM	9,733.58
WASTE MANAGEMENT INC	FEB JOLON ROAD OPS	57,779.10
	FEB REPUBLIC WASTE DELIVERED TO MLTS	2,865.94
Cash Balances The Authority's cash position increacash balance is restricted as shown	ased \$1,055,890.68 during March to \$12,206,380 n below:	0.60. Most of the
Restricted by Legal Agreements: Crazy Horse Closure Fund		(19,411.04)
Johnson Canyon Closure Fund		2,974,139.90
Bond Debt Service Reserve		0.00
State & Federal Grants		145,728.93
Restricted by Board policy:		140,720.00
Expansion Fund (South Valley F	Paranuas)	7,549,080.13
Salinas Transportation Surcharg	•	216,777.33
Salinas Rate Stabilization Fund	•	47,415.03
Funds Held in Trust:		47, 410.00
Central Coast Media Recycling	Coalition	78,993.84
Employee Unreimbursed Medica		1,479.54
Unrestricted - Assigned:		,

ATTACHMENTS

- 1. March 2014 Consolidated Statement of Revenues and Expenditures
- 2. March 2014 Consolidated CIP Expenditures Report
- 3. March 2014 Budgetary Comparison Revenue Report
- 4. March 2014 Checks Issued Report

Operations and Capital Projects

1,212,176.94

\$ 12,206,380.60



Salinas Valley Solid Waste Authority Consolidated Statement of Revenues and Expenditure For Period Ending March 31, 2014

SOME WEST AUTHORY							
	CURRENT	M-T-D	Y-T-D	% OF	REMAINING	Y-T-D	UNENCUMB.
	BUDGET	REV/EXP	REV/EXP	BUDGET	BALANCE	ENCUMB.	BALANCE
Revenue Summary							
Tipping Fees - Solid Waste	 11,141,800	881,186	8,291,837	74.42%	2,849,963	-	2,849,963
Tipping Fees - Surcharge	1,034,000	77,587	746,373	72.18%	287,627	-	287,627
Tipping Fees - Diverted Materials	956,800	101,553	822,495	85.96%	134,305	(6)	134,305
AB939 Service Fee	1,732,000	144,332	1,298,988	75.00%	433,012	-	433,012
Tipping Fees - South Valley	2,318,800	183,097	1,769,543	76.31%	549,257	14	549,257
Charges for Services	117,000	30,506	92,455	79.02%	24,545	-	24,545
Sales of Materials	385,000	41,549	233,445	60.63%	151,555	7.0	151,555
Gas Royalties	187,500	33,955	165,335	88.18%	22,165	_	22,165
Investment Earnings	30,200	1,557	23,778	78.73%	6,422	*	6,422
Grants/Contributions	76,747		18,977	24.73%	57,770	<u>*</u>	57,770
Other Non-Operating Revenue	*	166	3,601		(3,601)	-	(3,601)
Total Revenue	17,979,847	1,495,488	13,466,827	74.90%	4,513,020	-	4,513,020
Expense Summary							
Administration	 2,182,750	167,053	1,569,639	71.91%	613,111	59,001	554,110
Resource Recovery	2,564,105	212,676	1,497,742	58.41%	1,066,362	408,758	657,604
Scalehouses Operations	371,630	26,821	267,973	72.11%	103,657	1,188	102,469
Transfer Stations Operations	2,660,740	206,909	1,837,437	69.06%	823,303	321,282	502,021
Landfills Operations	3,717,840	415,997	2,101,106	56.51%	1,616,734	1,311,098	305,637
Postclosure Maintenance	907,680	80,838	531,001	58.50%	376,679	116,169	260,510
Environmental Control Systems	439,410	45,107	218,921	49.82%	220,489	77,464	143,025
Debt Service - Interest	1,851,700	-	2,101,728	113.50%	(250,028)	-	(250,028)
Debt Service - Principal	1,097,600	-	1,097,517	99.99%	83	-	83
Closure Set-Aside	277,000	21,873	208,320	75.21%	68,680	-	68,680
Total Expense	16,070,455	1,177,275	11,431,383	71.13%	4,639,072	2,294,960	2,344,111
Revenue Over/(Under) Expenses	1,909,392	318,213	2,035,444	106.60%	(126,051)	(2,294,960)	2,168,909
		<u>.</u>					



Salinas Valley Solid Waste Authority Consolidated Statement of Revenues and Expenditure For Period Ending March 31, 2014

SOID WAS HEROIT	CURRENT	M-T-D	Y-T-D	% OF	REMAINING	Y-T-D	UNENCUMB.
	BUDGET	REV/EXP	REV/EXP	BUDGET	BALANCE	ENCUMB.	BALANCE
Expense Summary							
Executive Administration	376,550	30,625	257,200	68.30%	119,350	2,877	116,473
Administrative Support	396,780	29,435	273,740	68.99%	123,040	35,758	87,282
Human Resources Administration	324,210	29,114	225,041	69.41%	99,169	4,248	94,921
Clerk of the Board	169,000	13,915	107,194	63.43%	61,806	8,072	53,734
Finance Administration	657,000	42,402	462,340	70.37%	194,660	3,609	191,051
Operations Administration	259,210	21,561	244,125	94.18%	15,085	4,437	10,649
Resource Recovery	681,160	45,296	446,657	65.57%	234,503	17,008	217,496
Marketing	75,000	5,319	53,917	71.89%	21,083	16,333	4,750
Public Education	167,700	5,592	59,057	35.22%	108,643	15,800	92,843
Household Hazardous Waste	671,010	47,266	380,122	56.65%	290,888	75,029	215,858
C & D Diversion	30,000	3,795	29,798	99.33%	203	203	
Organics Diversion	587,530	83,615	390,800	66.52%	196,730	196,774	(44)
Diversion Services	144,750	19,440	85,913	59.35%	58,837	54,070	4,767
Tire Amnesty Grant	76,747	1,804	20,061	26.14%	56,686	31,342	25,344
DOC Grant	130,208	550	31,418	24.13%	98,790	2,200	96,590
Scalehouse Operations	371,630	26,821	267,973	72.11%	103,657	1,188	102,469
JR Transfer Station	723,060	57,779	483,437	66.86%	239,623	233,337	6,286
ML Transfer Station	150,000	2,866	106,430	70.95%	43,570	42,917	653
SS Disposal Operations	687,841	49,268	478,445	69.56%	209,396	14,658	194,738
SS Transfer Operations	910,749	81,237	679,306	74.59%	231,443	9,957	221,486
SS Recycling Operations	189,090	15,759	89,819	47.50%	99,271	20,413	78,858
JC Landfill Operations	3,717,840	415,997	2,101,106	56.51%	1,616,734	1,311,098	305,637
Crazy Horse Postclosure Maintenance	550,740	62,827	328,925	59.72%	221,815	80,521	141,294
Lewis Road Postclosure Maintenance	211,590	15,950	134,033	63.35%	77,557	32,476	45,081
Johnson Canyon ECS	322,540	34,409	147,172	45.63%	175,368	46,317	129,051
Jolon Road Postclosure Maintenance	145,350	2,061	68,043	46.81%	77,307	3,172	74,135
Sun Street ECS	116,870	10,698	71,748	61.39%	45,122	31,147	13,974
Debt Service - Interest	1,851,700	-	2,101,728	113.50%	(250,028)	-	(250,028)
Debt Service - Principal	1,097,600	-	1,097,517	99.99%	83	2	83
Closure Set-Aside	277,000	21,873	208,320	75.21%	68,680		68,680
Total Expense	16,070,455	1,177,275	11,431,383	71.13%	4,639,072	2,294,960	2,344,111
Revenue Over/(Under) Expenses	1,909,392	318,213	2,035,444	106.60%	(126,051)	(2,294,960)	2,168,909
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Consolidated CIP Expenditure Report For Period Ending March 31, 2014

South weath Authority	CURRENT	M-1-0 MEV/15XP	Y-T-D SEV/EXP	% 05 በመርፈርን	PRIVALINANS SALANCE	Y-T-D ENCUMERANCES	W ENCUMBERED SALANCE
Fund 131 - Crazy Horse Closure Fund							
131 9301 CH Closure Preparation	5,793	0	0	0.0 %	5,793	1,008	4,785
131 9302 CH PH 1A Leachate Recirculation	0	0	0	0.0 %	0	0	0
131 9306 CH PH 1E Liner Placement	22,960	0	22,957	100.0 %	3	0	3
131 9307 CH PH 1F Winterization	2,345	1,361	1,361	58.0 %	984	0	984
131 9312 CH PH 2E Complete Liner Work	7,842	0	0	0.0 %	7,842	7,797	45
131 9314 CH Closure Quality Assurance	15,305	965	7,688	50.2 %	7,617	0	7,617
131 9315 CH Closure Contingency	102,456	960	14,190	13.8 %	88,266	0	88,266
131 9316 CH Corrective Action Program	174,720	26	11,559	6.6 %	163,161	875	162,286
Total Fund 131 - Crazy Horse Closure Fund	331,421	3,311	57,755	17.4 %	273,666	9,680	263,986
Fund 180 - Expansion Fund							
180 9003 USDA Autoclave Studies	124,315	0	30,964	24.9 %	93,351	843	92,508
180 9021 Autoclave CEQA	576,564	174	8,917	1.5 %	567,647	161,487	406,160
180 9801 Ameresco JCL LFG Equipment	37,600	0	37,600	100.0 %	0	0	0
Total Fund 180 - Expansion Fund	738,479	174	77,481	10.5 %	660,998	162,331	498,667
Fund 211 - State Grants							
211 9201 HHW - Mobile Collection Events	63,444	6,042	10,048	15.8 %	53,396	239	53,157
Total Fund 211 - State Grants	63,444	6,042	10,048	15.8 %	53,396	239	53,157
Fund 800 - Capital Improvement Projects Ft							
800 9010 JC Roadway Improvements	1,510,214	786	19,059	1.3 %	1,491,155	0	1,491,155
800 9012 Work St Transfer Station	27,130	83	6,573	24.2 %	20,557	0	20,557
800 9101 Equipment Replacement	49,400	0	49,333	99.9 %	67	. 0	67
800 9317 CH SCADA System	30,000	25,284	29,947	99.8 %	53	0	53
800 9318 CH 401/404 Improvements	150,000	356	64,255	42.8 %	85,745	0	85,745
800 9501 JC LFG System Improvements	96,700	28,648	86,626	89.6 %	10,074	11,554	(1,480)
800 9502 JC Flare Station Improvements	298,300	2,386	3,889	1.3 %	294,411	0	294,411



Consolidated CIP Expenditure Report For Period Ending March 31, 2014

SCHOLONIASTE ALVALUATA	ABRAS(*)* NUCCET	M-T-D REV/EXP	KEN/EXE A-A-A-	W. OF BUDGES	ar andara Balaka	v-v-d Exicums ranges	un sacularated Balance
800 9503 JC Module 1 Horizontal Wells	310,000	4,046	47,609	15.4 %	262,391	5,444	256,947
800 9504 JC Module 456B Liner Improvemer	30,000	0	0	0.0 %	30,000	0	30,000
800 9701 SSTS Equipment Replacement	110,000	0	110,439	100.4 %	(439)	0	(439)
800 9702 SSTS NPDES Improvements	60,100	0	0	0.0 %	60,100	57,236	2,864
800 9703 SSTS Improvements	43,000	0	0	0.0 %	43,000	0	43,000
800 9913 CH LFG to Energy Project	5,295	0	0	0.0 %	5,295	0	5,295
Total Fund 800 - Capital Improvement Proje	2,720,139	61,589	417,730	15.4 %	2,302,409	74,235	2,228,174
Total CIP Expenditures	3,853,483	71,116	563,014	14.6 %	3,290,469	246,483	3,043,985

Budgetary Comparison Revenue Report For Period Ending: 3/31/2014

		CHRENT	4-7-0 R2V/E/P	V-T-R REV/EXP	W. OF SUDGET
Tipping Fees - Solid	Waste				
150-51250	Tipping Fees - Landfills	4,250,000.00	321,377.02	3,127,288.57	73.58 %
150-51261	Tipping Fees - MTS Adjustments	750,000.00	46,488.31	520,840.14	69.45 %
150-51265	Bad Debt Write Off	0.00	-147.70	700.96	0.00 %
170-51252	Tipping Fees - Transfer Station	6,141,800.00	513,467.87	4,643,007.17	75.60 %
	Total Tipping Fees - Solid Waste	11,141,800.00	881,185.50	8,291,836.84	74.42 %
Tipping Fees - Surcl	narge				
170-51251	Tipping Fees - Surcharge for Operations	1,034,000.00	77,586.97	746,373.37	72.18 %
	Total Tipping Fees - Surcharge	1,034,000.00	77,586.97	746,373.37	72.18 %
Tipping Fees - Diver	ted Materials				
106-51256	Tipping Fees - HHW	59,000.00	5,739.00	41,874.00	70.97 %
107-51255	Tipping Fees - Mattresses	69,000.00	9,480.00	61,575.00	89.24 %
107-51257	Tipping Fees - Green Waste	612,200.00	55,646.53	471,371.16	77.00 %
107-51258	Tipping Fees - C&D	116,000.00	7,940.78	86,702.80	74.74 %
107-51259	Tipping Fees - Diversion	43,000.00	3,473.58	34,822.60	80.98 %
107-51260	Tipping Fees - Biosolids	0.00	12,100.76	69,605.34	0.00 %
107-51262	Tipping Fees - Wood Waste	57,600.00	7,171.98	56,543.67	98.17 %
	Total Tipping Fees - Diverted Materials	956,800.00	101,552.63	822,494.57	85.96 %
AB939 Service Fee					
106-51264	AB939 Service Fee	1,732,000.00	144,332.00	1,298,988.00	75.00 %
	Total AB939 Service Fee	1,732,000.00	144,332.00	1,298,988.00	75.00 %
Tipping Fees - Soutl	n Valley				
180-51253	Tipping Fees - South Valley	2,318,800.00	183,097.09	1,769,543.37	76.31 %
	Total Tipping Fees - South Valley	2,318,800.00	183,097.09	1,769,543.37	76.31 %
Charges for Service	s				
105-52110	Tri-Cities Franchise Administrative	45,000.00	11,525.64	34,576.92	76.84 %
105-52120	BFI Franchise Administrative	72,000.00	18,980.65	57,878.47	80.39 %
	Total Charges for Services	117,000.00	30,506.29	92,455.39	79.02 %
Sales of Materials					
106-53310	Sales - E-Waste	115,000.00	8,503.77	79,147.83	68.82 %
106-53340	Sales - Metal	215,000.00	28,430.00	117,034.50	54.43 %
106-53350	Sales - Plastic	9,000.00	655.50	6,102.80	67.81 %
106-53360	Sales - Cardboard	36,000.00	3,021.30	23,039.20	64.00 %
106-53370	Sales - Mixed Paper	4,000.00	333.60	2,645.70	66.14 %
106-53380	Sales - Mixed Glass	1,000.00	0.00	970.62	97.06 %
106-53390	Sales - HHW Material	5,000.00	604.50	4,504.00	90.08 %
	Total Sales of Materials	385,000.00	41,548.67	233,444.65	60.63 %

Budgetary Comparison Revenue Report For Period Ending: 3/31/2014

Total Gas Royalties 187,500.00 33,955.44 165,	15 07 P 800 661
Total Gas Royalties 187,500.00 33,955.44 165,	
Investment Earnings	34.93 88.18 %
105-54001 Investment Earnings 11,000.00 835.55 8,	34.93 88.18 %
105-54200 Rental Income 0.00 0.00 1.00	
105-54310 Late Payment Finance Charges 1,000.00 51.79 5,1125-54001 131-54001 Investment Earnings 100.00 0.00 150-54001 Investment Earnings 0.00 0.00 -2,150-54200 150-54200 Rental Income 4,000.00 670.00 3,151-54001 160-54200 Rental Income 5,200.00 0.00 170-54001 Investment Earnings 3,900.00 0.00 175-54001 Investment Earnings 0.00 0.00 180-54001 Investment Earnings 2,000.00 0.00 190-54001 Investment Earnings 0.00 0.00 Total Investment Earnings 0.00 0.00 Total Investment Earnings 0.00 0.00 211-55252 Dept of Conservation 0.00 0.00 211-55256 CIVMB Tire Amnesty Grant 76,747.00 0.00 221-55265 USDA Grant 0.00 0.00 Total Grants/Contributions 76,747.00 0.00 Other Non-Operating Revenue	77.38 74.34 %
131-54001 Investment Earnings 100.00 0.00 150-54001 Investment Earnings 0.00 0.00 0.00 -2.7 150-54200 Rental Income 4,000.00 670.00 3.7 151-54001 Investment Earnings 3,000.00 0.00 1.7 160-54200 Rental Income 5,200.00 0.00 1.7 160-54200 Rental Income 5,200.00 0.00 1.7 170-54001 Investment Earnings 3,900.00 0.00 2.7 175-54001 Investment Earnings 0.00 0.00 180-54001 Investment Earnings 2,000.00 0.00 4.7 190-54001 Investment Earnings 0.00 0.00 1.7	00.00 00.00%
150-54001 Investment Earnings 0.00 0.00 -2.7 150-54200 Rental Income 4,000.00 670.00 3.7 151-54001 Investment Earnings 3,000.00 0.00 1.7 160-54200 Rental Income 5,200.00 0.00 1.7 160-54201 Investment Earnings 3,900.00 0.00 2.7 175-54001 Investment Earnings 0.00 0.00 0.00 180-54001 Investment Earnings 2,000.00 0.00 4.7 190-54001 Investment Earnings 0.00 0.00 0.00 Total Investment Earnings 30,200.00 1,557.34 23, Grants/Contributions 211-55252 Dept of Conservation 0.00 0.00 0.00 211-55256 CIVMB Tire Amnesty Grant 76,747.00 0.00 18, 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 221-55265 USDA Grant 0.00 0.00 18, Other Non-Operating Revenue	43.52 554.35 %
150-54200 Rental Income 4,000.00 670.00 3,000.00 1,000 1,000.00	20.31 20.31 %
151-54001 Investment Earnings 3,000.00 0.00 1, 160-54200 Rental Income 5,200.00 0.00 170-54001 Investment Earnings 3,900.00 0.00 175-54001 Investment Earnings 0.00 0.00 180-54001 Investment Earnings 2,000.00 0.00 190-54001 Investment Earnings 0.00 0.00 Total Investment Earnings 30,200.00 1,557.34 23, Grants/Contributions 211-55252 Dept of Conservation 0.00 0.00 211-55256 CIVMB Tire Amnesty Grant 76,747.00 0.00 18, 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 0.00 221-55265 USDA Grant 0.00 0.00 18, Other Non-Operating Revenue 76,747.00 0.00 18,	18.06 0.00 %
160-54200 Rental Income 5,200.00 0.00 170-54001 Investment Earnings 3,900.00 0.00 175-54001 Investment Earnings 0.00 0.00 180-54001 Investment Earnings 2,000.00 0.00 190-54001 Investment Earnings 0.00 0.00 Total Investment Earnings 30,200.00 1,557.34 23, Grants/Contributions 211-55252 Dept of Conservation 0.00 0.00 211-55256 CIWMB Tire Amnesty Grant 76,747.00 0.00 18,9 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 0.00 221-55265 USDA Grant 0.00 0.00 18,9 Other Non-Operating Revenue Other Non-Operating Revenue 5,200.00 0.00 0.00	50.00 83.75 %
170-54001 Investment Earnings 3,900.00 0.00 2,300.00 175-54001 Investment Earnings 0.00 0.00 4,400.00 180-54001 Investment Earnings 0.00 0.00 0.00 190-54001 Investment Earnings 0.00 0.00 0.00 Total Investment Earnings 30,200.00 1,557.34 23,700.00 Grants/Contributions 211-55252 Dept of Conservation 0.00 0.00 211-55256 CIVMB Tire Amnesty Grant 76,747.00 0.00 18,400.00 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 0.00 221-55265 USDA Grant 0.00 0.00 18,400.00 0.00 Total Grants/Contributions 76,747.00 0.00 18,400.00 0.00 18,400.00 Other Non-Operating Revenue 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	35.33 57.84 %
175-54001 Investment Earnings 0.00 0.00 180-54001 Investment Earnings 2,000.00 0.00 4,000.00 190-54001 Investment Earnings 0.00 0.00 1,557.34 23,000.00 1,557.34 2,000.00 1,557.34 23,000.00	0.00 %
180-54001 Investment Earnings 2,000.00 0.00 4,000 190-54001 Investment Earnings 0.00 0.00 0.00 Total Investment Earnings 30,200.00 1,557.34 23,000.00 Grants/Contributions 211-55252 Dept of Conservation 0.00 0.00 211-55256 CIVMB Tire Amnesty Grant 76,747.00 0.00 18,400 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 0.00 221-55265 USDA Grant 0.00 0.00 18,400 Other Non-Operating Revenue 76,747.00 0.00 18,400	37.70 57.38 %
190-54001 Investment Earnings 0.00 0.00 Total Investment Earnings 30,200.00 1,557.34 23, Grants/Contributions 211-55252 Dept of Conservation 0.00 0.00 211-55256 CIWMB Tire Amnesty Grant 76,747.00 0.00 18,3 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 221-55265 USDA Grant 0.00 0.00 Total Grants/Contributions 76,747.00 0.00 18,3 Other Non-Operating Revenue	0.00 %
Total Investment Earnings 30,200.00 1,557.34 23,	23.48 201.17 %
Grants/Contributions 211-55252 Dept of Conservation 0.00 0.00 211-55256 CIWMB Tire Amnesty Grant 76,747.00 0.00 18,4 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 0.00 221-55265 USDA Grant 0.00 0.00 0.00 18,4 Other Non-Operating Revenue Other Non-Operating Revenue 0.00	8.27 0.00 %
211-55252 Dept of Conservation 0.00 0.00 211-55256 CIWMB Tire Amnesty Grant 76,747.00 0.00 18,9 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 0.00 221-55265 USDA Grant 0.00 0.00 0.00 18,9 Other Non-Operating Revenue Other Non-Operating Revenue 0.00	77.93 78.73 %
211-55256 CIWMB Tire Amnesty Grant 76,747.00 0.00 18,9 211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 221-55265 USDA Grant 0.00 0.00 Total Grants/Contributions 76,747.00 0.00 18,9 Other Non-Operating Revenue	
211-55257 Biodiesel Fueling Infrastructure Grant 0.00 0.00 221-55265 USDA Grant 0.00 0.00 Total Grants/Contributions 76,747.00 0.00 18,4 Other Non-Operating Revenue	0.00 0.00 %
221-55265 USDA Grant 0.00 0.00 Total Grants/Contributions 76,747.00 0.00 18, Other Non-Operating Revenue	77.15 24.73 %
Total Grants/Contributions 76,747.00 0.00 18,	0.00 %
Total Grants/Contributions 76,747.00 0.00 18,4 Other Non-Operating Revenue	0.00 0.00 %
·	77.15 24.73 %
105-57005 Miscellaneous Receipts 0.00 116.00 1,3	
	51.02 0.00 %
106-57005 Miscellaneous Receipts 0.00 49.95	99.60 0.00 %
150-57005 Miscellaneous Receipts 0.00 0.00 2,	0.00 0.00 %
160-57005 Miscellaneous Receipts 0.00 0.00	0.00 0.00 %
170-57005 Miscellaneous Receipts 0.00 0.00	19.95 0.00 %
	0.00 %
Totals 17,979,847.00 1,495,487.88 13,466,6	26.77 74.90 %

Revenue Type Summary For Period Ending: 3/31/2014

	CURRENT BUDGET	M-T-D REV/EXP	Y-Y-D NEV/EXP	46 OF BUDGET
Tipping Fees - Solid Waste	11,141,800.00	881,185.50	8,291,836.84	74.42 %
Tipping Fees - Surcharge	1,034,000.00	77,586.97	746,373.37	72.18 %
Tipping Fees - Diverted Materials	956,800.00	101,552.63	822,494.57	85.96 %
AB939 Service Fee	1,732,000.00	144,332.00	1,298,988.00	75.00 %
Tipping Fees - South Valley	2,318,800.00	183,097.09	1,769,543.37	76.31 %
Charges for Services	117,000.00	30,506.29	92,455.39	79.02 %
Sales of Materials	385,000.00	41,548.67	233,444.65	60.63 %
Gas Royalties	187,500.00	33,955.44	165,334.93	88.18 %
Investment Earnings	30,200.00	1,557.34	23,777.93	78.73 %
Grants/Contributions	76,747.00	0.00	18,977.15	24.73 %
Other Non-Operating Revenue	0.00	165.95	3,600.57	0.00 %
Totals	17,979,847.00	1,495,487.88	13,466,826.77	74.90 %

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Fund Summary
For Period Ending: 3/31/2014

	Cuines 7	M-T-D REV/EXP	Y-T-D WEV/EXP	NOF SUDGET
Administration Fund	129,000.00	31,509.63	108,527.31	84.13 %
AB939 Fund	2,176,000.00	191,669.62	1,574,506.25	72.36 %
Recycling Fund	897,800.00	95,813.63	780,620.57	86.95 %
Crazy Horse Closure Fund	100.00	0.00	20.31	20.31 %
Johnson Cyn Project Fund	5,191,500.00	402,343.07	3,817,196.54	73.53 %
Johnson Canyon Closure Fund	3,000.00	0.00	1,735.33	57.84 %
Jolon Road Project Fund	5,200.00	0.00	0.00	0.00 %
Transfer Stations Fund	7,179,700.00	591,054.84	5,391,668.19	75.10 %
Salinas Transportation Surcharge	0.00	0.00	0.00	0.00 %
Expansion Fund	2,320,800.00	183,097.09	1,773,566.85	76.42 %
Debt Service	0.00	0.00	8.27	0.00 %
State Grants	76,747.00	0.00	18,977.15	24.73 %
USDA Grant	0.00	0.00	0.00	0.00 %
Totals	17,979,847.00	1,495,487.88	13,466,826.77	74.90 %

Check#	Name	Check Date	Amount	Check Total
11956	OLDTOWN SALINAS FOUNDATION	3/13/2014		
	SPONSORSHIP FOR SALINAS VALLEY FOOD & WINE FEST		(250.00)	
				(250.00)
12016	MICHAEL SILVA	3/13/2014		•
12010	PER DIEM COMPUMASTER TRAINING	-	(18.00)	
	TER BILLY CONTROLLY TOWARD		(,	(18.00)
40040	THE VEST ICCA MOUNTE	3/13/2014		(10100)
12243	EMILY MELISSA MOLINAR	3/13/2014	(205 57)	
	RECYCLERAMA		(285.57)	/00E E7\
		014010044		(285.57)
12457	A-1 SWEEPING	3/12/2014		
	SS TS SWEEP YARD & EXT ST 3X P/WK		1,386.00	
				1,386.00
12458	**VOID**	3/12/2014		
			5	
				<u></u>
12459	**VOID**	3/12/2014		
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			54	
				20
12460	**VOID**	3/12/2014		
12460	VOID	OFTEDE	15	
12461	**VOID**	3/12/2014		
			-	
				-
12462	BC LABORATORIES, INC	3/12/2014		
	GROUND WATER ANALYTICAL SERVICES		1,705.00	
				1,705.00
12463	BRANDY ELLEN ACEVEDO	3/12/2014		
	RECYCLERAMA PERFORMANCES FEBRUARY		1,717.91	
	· · · · · · · · · · · · · · · · · · ·			1,717.91
12464	CALIFORNIA HIGHWAY ADOPTION CO.	3/12/2014		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
12404		O ILIZOTI	550.00	
	HIGHWAY 101 LITTER ABATEMENT		550.00	550.00
		0/40/0044		550.00
12465	CENTRAL COAST HUMAN RESOURCE ASSOCIATION	3/12/2014		
	SEMINAR REGISTRATION		25.00	
				25.00
12466	COAST COUNTIES TRUCK & EQUIPMENT CO.	3/12/2014		
	SS TS VEHICLE MAINTENANCE		146.68	
				146.68
12467	COAST OIL COMPANY, LLC	3/12/2014		
	FEBRUARY VEHICLE AND EQUIPMENT FUEL		20,175.63	
			,	20,175.63
12468	CONSTRUCTION & DEMOLITION RECYCLING ASSOCIATION	3/12/2014		,
12400		Of IEIEO 14	245.00	
	ANNUAL MEMBERSHIP		240.00	0.45.00
		646664		245.00
12469	CSC OF SALINAS/YUMA	3/12/2014	_	
	SS TS VEHICLE MAIN SUPPLIES		246.16	
				246.16

Check#	Name	Check Date	Amount	Check Total
12470	DAVE J. DEERING	3/12/2014		
	MONTHLY JANITORIAL SERVICES		1,830.00	
				1,830.00
12471	FEDEX	3/12/2014		
	OVERNIGHT SHIPMENTS		403.99	
				403.99
12472	GOLDEN STATE TRUCK & TRAILER REPAIR	3/12/2014		
	SS TS VEHICLE AND EQUIPMENT SERVICES AND SUPPLIES		6,933.38	
				6,933.38
12473	**VOID**	3/12/2014		,
	10.2	0.72.2077		
				27
12474	GOVERNMENT FINANCE OFFICERS ASSOCIA	3/12/2014		
12777	FINANCE ASSOCIATION MEMBERSHIP	OTTEREDIT	160.00	
	PHANCE ASSOCIATION MEMBERSHIP		100.00	160.00
40.475	CDAINGED	0/40/0044		100.00
12475	GRAINGER	3/12/2014	440.00	
100	SS TS SUPPLIES		149.08	440.00
				149.08
12476	GREEN RUBBER - KENNEDY AG, LP	3/12/2014		
	JC LFG SUPPLIES		917.55	
				917.55
12477	HERTZ EQUIPMENT RENTAL CORPORATION	3/12/2014		
	JC LFG EQUIPMENT RENTAL		832.12	
				832.12
12478	HOPE SERVICES	3/12/2014		
	MONTHLY MATTRESS/BOX SPRING HAULING SERVICE		1,992.00	
				1,992.00
12479	INTERNATIONAL PUBLIC MANAGEMENT ASSOCIATION - HR	3/12/2014		
	2014 ANNUAL WESTERN REGION CONFERENCE REGISTRATION		395.00	
				395.00
12480	IVY CONTRERAS	3/12/2014		
	MONTHLY RECYCLERAMA PERFORMANCES FEBRUARY		1,968.75	
				1,968.75
12481	JOHN DAVID ACEVEDO II	3/12/2014		
,	RECYCLERAMA PERFORMANCES FEBRUARY		375.00	
	The Followith Little of Walter Co. 1. 251/01/1/1		0,000	375.00
12482	JOSE RAMIRO URIBE	3/12/2014		0,0.00
12402	SS TS VEHICLE MAINTENANCE	01 12/2017	358.66	
	33 13 VERICLE MAINTENANCE		355.00	250 66
40.400	LIEDEDT CACCIDY MAINTMORE	2/40/2044		358.66
12483	LIEBERT CASSIDY WHITMORE	3/12/2014	55.00	
	FLSA WEBINAR RECORDING		55.00	
	MADINALLI GNIDED	0/40/05/14		55.00
12484	MARILYN M. SNIDER	3/12/2014		
	BOARD RETREAT		2,669.84	
				2,669.84
12485	MARK E. FETZER	3/12/2014		
	8 HOUR EMPLOYEE TRAINING		898.00	
				898.00

Check#	Name	Check Date	Amount	Check Total
12486	MARTA M. GRANADOS	3/12/2014		
	BOARD MTG INTERPRETER		360.00	360.00
12487	MONTEREY BAY OFFICE PRODUCTS	3/12/2014		300.00
	QUARTERLY COPIER MAITENANCE AGREEMENT		363.70	
40480	OFFICE DEPOT	3/12/2014		363.70
12488	OFFICE DEPOT OFFICE SUPPLIES	J: 1212014	795.34	
				795.34
12489	PACIFIC GAS AND ELECTRIC COMPANY	3/12/2014		
	MONTHLY ELECTRICAL SERVICES		4,468.93	4,468.93
12490	PACIFIC MUNICIPAL CONSULTANTS	3/12/2014		4,400.00
	CH CEQA CONSULTING SERVICES		492.01	
		014010044		492.01
12491	PITNEY BOWES GLOBAL	3/12/2014	32.00	
	MONTHLY POSTAGE MACHINE LEASE		52.00	32.00
12492	PROBUILD COMPANY LLC	3/12/2014		
	CH LANDFILL SUPPLIES		178.63	
	SS TS TOUR SUPPLIES		367.05	E4E 00
12493	PURE WATER BOTTLING	3/12/2014		545.68
12400	BOTTLED WATER DELIVERIES		186.34	
				186.34
12494	QUINN COMPANY	3/12/2014	70.11	
	SS TS EQUIPMENT SUPPLIES		72.41	72.41
12495	R & T HEATING & SHEET METAL, INC	3/12/2014		16.71
	AC UNIT REPAIR		809.24	
				809.24
12496	RBF CONSULTING	3/12/2014	4 052 00	
	LANDFILL SURVEYING		4,853.06	4.853.06
12497	RECOLOGY WASTE SOLUTIONS, INC	3/12/2014		,,000.00
	JANUARY JC DIV ASST FEE & MATERIAL FEES		8,262.00	
	FEBRUARY JC LANDFILL OPS HRS		2,742.00	
	FEBRUARY JC LANDFILL EXTENDED HRS		165,186.00	
	JANUARY JC DIV ASST FEE & MATERIAL FEES		365.06	176,555.06
12498	ROBERT B GOMEZ	3/12/2014		110,000.00
	RECYCLERAMA PERFORMANCES FEBRUARY		422.38	
				422.38
12499	ROBERTO MORENO	3/12/2014	94.00	
	EMPLOYEE TRAINING PER DIEM		84.00	84.00
				04.00

Check#	Name	Check Date	Amount	Check Total
12500	ROSE GILL	3/12/2014		
	SEMINAR EXPENSES		138.00	
				138.00
12501	SCS FIELD SERVICES	3/12/2014		
	FEBRUARY ALL SITES ROUTINE MONITORING SERVICES		22,513.00	
	FEBRUARY ALL SITES NON ROUTINE ENVIRONMENTAL SERVICES		12,265.83	
	CH REMOTE MONITORING SYSTEM INSTALL		25,284.00	
	OTTICINOTE MONTOCING OFFICIAL INSTALL		_0,00 (,00	60,062.83
10500	**VOID**	3/12/2014		00,002.00
12502	"YOID"	3/12/2017	12	
				27
		0/40/0044		-
12503	SHARPS SOLUTIONS, LLC	3/12/2014		
	SHARPS DISPOSAL		160.00	
				160.00
12504	SMOKEY KEY SERVICE	3/12/2014		
	KEY SERVICE		7.56	
				7.56
12505	STURDY OIL COMPANY	3/12/2014		
	TRUCK & TRAILER SUPPLIES & STEAM WASH		1,411.86	
				1,411.86
12506	TELÇO AUTOMATION, INC.	3/12/2014		, .
12000	PHONE SYSTEM SERVICE	G. 12.20	147.00	
	THORE STOLEN GERVICE		147.00	147.00
40507	THOMAS M POLICAL	2/42/2044		147.00
12507	THOMAS M BRUEN	3/12/2014	0.500.00	
	JANUARY LEGAL SERVICES		8,580.00	
				8,580.00
12508	UNITED RENTALS (NORTHWEST), INC	3/12/2014		
	CH EQUIPMENT RENTAL		669.22	
				669.22
12509	VISION RECYCLING INC	3/12/2014		
	JANUARY JC & SS ORGANICS PROGRAM		42,558.41	
				42,558.41
12510	ADMANOR, INC	3/12/2014		
	HHW GRANT CAMPAIGN		3.038.54	
			•	3,038.54
12511	AIR TOXICS LTD	3/12/2014		0,000.01
12011	MODIFIED TO-15	OF TESE OF THE	480.00	
	141001FIED 10-13		400.00	480.00
40740	ALEWANDS PRIOTON	0/40/0044		400.00
12512	ALEXANDRA BRISTOW	3/12/2014	202.22	
	RECYCLERAMA		393.38	
				393.38
12513	AT&T SERVICES INC	3/12/2014		
	TELEPHONE SERVICES		1,005.96	
				1,005.96
12514	BC LABORATORIES, INC	3/19/2014		
	GROUND WATER ANALYTICAL SERVICES JAN 2014		237.00	
				237.00

Check#	Name	Check Date	Amount	Check Total
12515	BECKS SHOE STORE, INC.	3/19/2014		
	SS TS EMPLOYEE SAFETY SHOES (3)		500.31	
12516	CITY OF GONZALES	3/19/2014		500.31
12010	MONTHLY GONZALES HOSTING FEES	0/10/2014	20,833.33	
	WONTHET GONZALLG TIGGTING T LLG		20,000.00	20,833.33
12517	COAST COUNTIES TRUCK & EQUIPMENT CO.	3/19/2014		
	SS TS VEHICLE SUPPLIES		22.47	
				22.47
12518	COSTCO WHOLESALE	3/19/2014		
	GENERAL OFFICE SUPPLIES		271.16	
				271.16
12519	CSC OF SALINAS/YUMA	3/19/2014	400.00	
	SS STS VEHICLE SUPPLIES		189.80	100.00
10500	POCTORS ON DUTY MEDICAL CROUP	3/19/2014		189.80
12520	DOCTORS ON DUTY MEDICAL GROUP EMPLOYEE PRE-EMPLOYMENT PHYSICAL	3/19/2014	75.00	
	EMPLOTEE PRE-EMPLOTMENT PHISICAL		75.00	75.00
12521	EDWARDS TRUCK CENTER, INC	3/19/2014		10.00
1202.	SS TS VEHICLE SUPPLIES		444.29	
				444.29
12522	EMILY MELISSA MOLINAR	3/19/2014		
	RECYCLERAMA PERFORMANCES		285.57	
				285.57
12523	EQUIPCO SALES & SERVICE	3/19/2014		
	CH ENV. EQUIPMENT SERVICE		249.00	
				249.00
12524	GEOLOGIC ASSOCIATES, INC.	3/19/2014	4 407 75	
	ALL SITES GROUND WATER MONITORING		4,407.75	4 407 75
12525	GOLDEN STATE TRUCK & TRAILER REPAIR	3/19/2014		4,407.75
12020	SS TS EQUIPMENT MAINTENANCE	3/13/2014	3,243.20	
	O TO EQUI MENT WINTER TO		0,-10,-0	3,243.20
12526	GRAINGER	3/19/2014		-,
	OPS VEHICLE SUPPLIES		42.13	
				42.13
12527	GREEN RUBBER - KENNEDY AG, LP	3/19/2014		
	SS TS EQUIPMENT SUPPLIES		566.71	
				566.71
12528	GREEN VALLEY INDUSTRIAL SUPPLY, INC	3/19/2014		
	JC LFG SUPPLIES		130.62	
		040004		130.62
12529	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186	3/19/2014	40.00	
	JC LFG SUPPLIES		10.20	10.20
12520	HOME DEPOT	3/19/2014		10.20
12530	HOME DEPOT SUPPLIES	<i>0.131201</i> 1 T	139.55	
	GOLI ELEG		,00.00	139.55
				,,,,,,,

Check#	Name	Check Date	Amount	Check Total
12531	JOHNSON ASSOCIATES	3/19/2014		
	VEHICLE SUPPLIES		146.26	
40500	JOSE RAMIRO URIBE	3/19/2014		146.26
12532		0/10/2014	393.96	
	SS TS VEHICLE REPAIRS		000.00	393.96
12533	JUAN C. RUIZ	3/19/2014		
	EQUIPMENT TRANSPORTATION		275.00	
				275.00
12534	JULIO GIL	3/19/2014		
	HHW SIGNAGE SERVICES		64.16	04.40
	LIEDEDT OADDIDY WAITMODE	2/40/2044		64.16
12535	LIEBERT CASSIDY WHITMORE	3/19/2014	7,158.00	
	HUMAN RESOURCES CONSULTING SERVICES		7,150.00	7,158.00
12536	MARTA M. GRANADOS	3/19/2014		7,100.00
12000	BD MEETING INTERPRETER	0.70.2017	180.00	
				180.00
12537	MICHAEL SILVA	3/19/2014		
	MICHAEL SILVA PER DIEM COMPUMASTER TRAINING		18.00	
				18.00
12538	MONTEREY BAY UNIFIED AIR POLLUTION CONTROL BOARD	3/19/2014		
	CH REGULATORY AIR PERMIT		2,596.00	
		2/40/2014		2,596.00
12539	MONTEREY COUNTY HEALTH DEPARTMENT	3/19/2014	43,183.83	
	MO CO REGIONAL FEES OCT - DEC 2013		70,100,00	43,183.83
12540	MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY	3/19/2014		10,100,00
12010	MRWPCA & CITY SERVICE FEE	-	27.00	
				27.00
12541	NEXIS PARTNERS, LLC	3/19/2014		
	RENT & COMMON AREAS ADM BLDG		8,709.00	
				8,709.00
12542	OFFICE DEPOT	3/19/2014		
	GENERAL OFFIC SUPPLIES		681.25	C04 05
10510	ODGUADO GUIDOL VI LADDIA/ADE LL C	3/19/2014		681.25
12543	ORCHARD SUPPLY HARDWARE LLC SS TS SUPPLIES	3/19/2014	43.76	
	33 13 30FFLIE3		40.70	43.76
12544	QUINN COMPANY	3/19/2014		
,20.,	LOADER SOFTWARE RENEWAL		32.19	
				32.19
12545	RBF CONSULTING	3/19/2014		
	JC SURVEYING SERVICES		4,250.08	
				4,250.08
12546	REPUBLIC SERVICES #471	3/19/2014	A	
	96 GALLON GARBAGE CART SERVICE		64.87	64 07
				64.87

Check#	Name	Check Date	Amount	Check Total
12547	SCS FIELD SERVICES	3/19/2014	•	
	LFG DRILLING SERVICES		25,584.00	
	CH, JR NON ROUTINE ENVIRONMENTAL SERVICES		10,254.56	
				35,838.56
12548	STURDY OIL COMPANY	3/19/2014		
	SS TS VEHICLE SUPPLIES		625.78	00r 70
10540	THOMAS M BRUEN	3/19/2014		625.78
12549	MONTHLY LEGAL SERVICES	3/10/2014	2,960.40	
	MONTHLI LEGAL SERVICES		2,000.70	2,960.40
12550	UNITED RENTALS (NORTHWEST), INC	3/19/2014		_,
12000	EQUIPMENT RENTAL		1,740.16	
				1,740.16
12551	WESTERN EXTERMINATOR COMPANY	3/19/2014		
	JC STORAGE CONTAINER/SHOP, SSTS RODENT CONTROL		55.00	
				55.00
12552	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION	3/19/2014		30.00
12002	FUEL	5. 15.25 (1,920.34	
	1022		•	1,920.34
12553	ADMANOR, INC	3/27/2014		•
	FEBRUARY BRANDING & RECYCLING OUTREACH/EDUCATION		5,319.00	
	DECEMBER HHW GRANT MARKETING		2,913.90	
				8,232.90
12554	AGRI-FRAME, INC	3/27/2014		
	SS TS TRAILER REPAIRS		989.00	
				989.00
12555	AT&T SERVICES INC	3/27/2014		
	TELEPHONE SERVICES		725.84	705.04
40550	DO LABORATORIES INO	3/27/2014		725.84
12556	BC LABORATORIES, INC FEBRUARY GROUND WATER ANALYTICAL SERVICES	3/2//2014	5,886.00	
	FEBRUART GROUND WATER ANALTHCAL SERVICES		0,000.00	5,886.00
12557	CALIFORNIA WATER SERVICE	3/27/2014		0,555.55
12007	SS WATER SERVICES	5 .2.7.25 . 7	388.36	
	00 W. 121 021 (11020			388.36
12558	COAST COUNTIES TRUCK & EQUIPMENT CO.	3/27/2014		
	SS TS VEHICLE SUPPLIES		24.90	
				24.90
12559	COAST OIL COMPANY, LLC	3/27/2014		
	FEBRUARY SS TS VEHICLE FUEL		9,121.66	
	FEBRUARY EQUIPMENT BIODIESEL FUEL		1,489.52	
				10,611.18
12560	COMCAST	3/27/2014	4====	
	MONTHLY INTERNET SERVICE		152.36	450.00
				152.36

Check#	Name	Check Date	Amount	Check Total
12561	CSC OF SALINAS/YUMA	3/27/2014	-	
	SS STS VEHICLE SUPPLIES		105.38	
				105.38
12562	DOLE FRESH VEGETABLES	3/27/2014		
	REFUND OF AR CREDIT BALANCE		328.88	
				328.88
12563	EDUARDO ARROYO	3/27/2014		
	JC SCALEHOUSE REPAIRS		800.00	
				800.00
12564	FEDEX	3/27/2014	070.00	
	OVERNIGHT SHIPMENTS		270.86	270 00
		0.07.004.4		270.86
12565	FIRST ALARM	3/27/2014	758.64	
	QUARTERLY BLDG ALARM SERVICES		750.04	758.64
40500	OFOLOGIO ACCOCIATES INC	3/27/2014		130.04
12566	GEOLOGIC ASSOCIATES, INC.	3/2//2014	22,075.25	
	FEBRUARY ALL SITES GROUNDWATER MONITORING		22,070.20	22.075.25
12567	GOLDEN STATE TRUCK & TRAILER REPAIR	3/27/2014		22,010.20
12301	SS TS VEHICLE MAINTENANCE & SUPPLIES	0/2//2014	2,825.85	
	33 13 VERICLE MAINTENANCE & SUFFEILS		2,020.00	2,825.85
12568	GREEN RUBBER - KENNEDY AG, LP	3/27/2014		_,
12000	JC PVC SUPPLIES	0,21,20,1	2,199.04	
	SUN STREET VEHICLE SUPPLIES		85.57	
	OSITO MEET TEMOLE CO. C. SIGN			2,284.61
12569	GUERITO	3/27/2014		
	JC & SS PORTABLE TOILET SERVICE		510.00	
				510.00
12570	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186	3/27/2014		
	CH SUPPLIES		1,360.81	
				1,360.81
12571	HOPE SERVICES	3/27/2014		
	MATTRESS/BOX SPRING HAULING SERVICE		924.00	
	NOVEMBER SS TS LITTER ABATEMENT & DIVERSION		9,799.44	
	FEBRUARY SS TS LITTER ABATEMENT & DIVERSION		9,799.44	
				20,522.88
12572	INTERNATIONAL PUBLIC MANAGEMENT ASSOCIATION - HR	3/27/2014		
	HR ASSOCATION MEMBERSHIP		149.00	
				149.00
12573	JOSE RAMIRO URIBE	3/27/2014		
	SS TS VEHICLE REPAIRS		309.55	
				309.55
12574	JUAN C. RUIZ	3/27/2014		
	EQUIPMENT TRANSPORTATION		275.00	
				275.00
12575	LUMBERMENS INC	3/27/2014		
	SCALE HOUSE SUPPLIES		252.89	
				252.89

Check#	Name	Check Date	Amount	Check Total
12576	MARTA M. GRANADOS	3/27/2014	•	
	BD MEETING INTERPRETER		180.00	
				180.00
12577	MONTEREY SANITARY SUPPLY, INC.	3/27/2014		
	JANITORIAL SUPPLIES		481.70	
				481.70
12578	OFFICE DEPOT	3/27/2014		
	GENERAL OFFICE SUPPLIES		1,878.65	
				1,878.65
12579	PACIFIC MUNICIPAL CONSULTANTS	3/27/2014		-
12070	CH CEQA		472.50	
	on old.			472.50
12580	PHILIP SERVICES CORP	3/27/2014		
12000	JANUARY HHW HAULING/DISPOSAL SERVICES & SUPPLIES	V/21/24/	17,651.28	
	SANGART THREE HOLDIO COME GENTRICE & CO. 1 ELEC			17,651.28
12581	PITNEY BOWES GLOBAL	3/27/2014		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
12301	QUARTERLY POSTAGE MACHINE LEASE	JIZIIZVI4	298.48	
	QUARTERLY POSTAGE MAGRINE LEASE		250.40	298.48
40500	DI ACCIMENT PROC	3/27/2014		230.40
12582	PLACEMENT PROS	3/2//2014	1,199.80	
	SS TS DIV WORKER - LABOR		1,199.00	1,199.80
		0.07.004.4		1,138.00
12583	QUINN COMPANY	3/27/2014	6 006 70	
	SS TS EQUIPMENT SUPPLIES AND MAINTENANCE		6,286.79	0.000.70
_		0.07.004.4		6,286.79
12584	RECOLOGY WASTE SOLUTIONS, INC	3/27/2014	0.000.00	
	FEBRUARY JC DIV ASST FEE & MATERIAL FEES		8,262.00	
	MARCH JC LANDFILL OPS & EXTENDED HRS		2,742.00	
	MARCH JC LANDFILL OPS & EXTENDED HRS		165,186.00	
	FEBRUARY JC DIV ASST FEE & MATERIAL FEES		456.81	
				176,646.81
12585	SALINAS CALIFORNIAN #1078	3/27/2014		
	LEGAL NOTICES AND PUBLICATIONS		115.94	
				115.94
12586	SCS FIELD SERVICES	3/27/2014		
	FEBRUARY ALL SITES GROWTR MONITORING SERVICES		17,256.00	
				17,256.00
12587	SOCIETY FOR HUMAN RESOURCE MANAGEMENT	3/27/2014		
	ANNUAL MEMBERSHIP		185.00	
				185.00
12588	STURDY OIL COMPANY	3/27/2014		
	SS TS VEHICLE SUPPLIES		113.78	
	SS TS VEHICLE STEAM WASH		520.00	
				633.78
12589	SWANA	3/27/2014		
	EMPLOYEE TRAINING - LANDFILL OPERATIONS		2,698.00	
				2,698.00

Check #	Name	Check Date	Amount	Check Total
12590	TRI-COUNTY FIRE PROTECTION, INC.	3/27/2014	-	
	ANNUAL OFFICE FIRE EXTINGUISHER INSPECTION		55.00	
	HHW FIRE EXTINGUISHER SERVICE		55.00	
	JC SCALE FIRE EXTINGUISHER SERVICE		44.50	
				154.50
12591	TYLER TECHNOLOGIES, INC INCODE DIVISION	3/27/2014		
	1099 WEBINAR REGISTRATION		100.00	
				100.00
12592	VERIZON WIRELESS SERVICES, LLC	3/27/2014		
	MONTHLY CELL PHONE SERVICE		119.03	
				119.03
12593	VERNON G. SNYDER III	3/27/2014		
	CH SITE AERIALS		675.00	
				675.00
12594	VISION RECYCLING INC	3/27/2014		
	FEBRUARY C&D OUTSIDE GRINDING & MISC SERVICES		3,795.00	
	FEBRUARY JC ORGANICS PROGRAM		30,500.67	
	FEBRUARY SS ORGANICS PROGRAM		9,733.58	
				44,029.25
12595	WASTE MANAGEMENT INC	3/27/2014		
	FEBRUARY JOLON ROAD OPERATIONS		57,779.10	
	FEBRUARY REPUBLIC WASTE DELIVERED TO MADISON		2,865.94	
				60,645.04
12596	WEST COAST RUBBER RECYCLING, INC	3/27/2014		
	TIRE AMNESTY TRAILER PICKUP SS NOV 2013		1,100.00	
	JC LFG TDA SUPPLIES		2,755.51	
				3,855.51
12597	WESTERN EXTERMINATOR COMPANY	3/27/2014		
	JC AND SS RODENT CONTROL		281.00	
	WESTERN EXTERMINATOR - REFUND OF AR CREDIT BALANCE		15.00	
				296.00
12598	CA STATE BOARD OF EQUALIZATION	3/31/2014	0.000.00	
	USE TAX 2013		3,099.00	0.000.00
		D147/0044		3,099.00
DFT2014834	WAGEWORKS	3/17/2014	00.00	
	2014 FSA MONTHLY ADMIN FEES		36.00	26.00
			-	36.00
	SUBTOTAL			915,720.98
	GOBIOTAL			1.0,1.20.00
	Payroll Disbursements			303,225.49
	•			1.212.6.12.11
	Grand Total			1,218,946.47



Report to the Executive Committee

Date:

April 30, 2014

From:

Roberto Moreno, Finance Manager

Title:

FY 2014-15 Proposed Budget

ITEM NO. 3

Eingnes Manager (Controller Traggues

Finance Manager/Controller-Treasurer

_<u>N/</u>

Legal Counse

Conoral Managar/CAO

General Manager/CAO

RECOMMENDATION

Staff recommends that the Executive Committee support this item.

STRATEGIC PLAN RELATIONSHIP

The recommended action helps support Goal A Fund and Implement 75% Diversion, by ensuring that the budget is balanced, sustainable and funds diversion services necessary to bring about a future without landfills.

FISCAL IMPACT

The \$14,950,000 proposed operating budget represents a decrease of 5.8% over the current operating budget. It is financed with \$15,717,700 in revenues, a decrease of 12.2% over the current operating budget. The Final Proposed Operating Budget will generate a surplus of \$767,700, which will be used for capital projects, and to fund some of the Authority's reserves.

DISCUSSION & ANALYSIS

The final proposed budget of \$14,950,000 is an increase of \$112,000 over the preliminary budget of \$14,838,000 presented to the Board on February 6, 2014. The increase is due to the following items:

\$ 81,500 OPEB Expense

\$ 30,000 Watershed Litter & Recycling Education

\$ 500 Miscellaneous Adjustments

\$112,000

OPEB Expense

The Other Post Employment Benefit (OPEB) expense is to begin funding the retiree health premiums that the Authority is required to fund as a participant in the CalPERS health plans. The Authority began to recognize this expense and liability in FY 2009-10 as required by the Governmental Accounting Standards Board (GASB). However, the Authority has not funded that liability until now. It is prudent to begin funding this item while the liability is low, before it grows too large. This will now become a regular part of operating expenses.

Watershed Litter & Recycling Education

This is a new expansion of the school education programs that will allow more Salinas Valley students to participate in the award winning O'Neill Sea Odyssey (OSO)

environmental education program. This curriculum provides expanded education and training opportunities for elementary through high school students on recycling, litter and how these activities are connected to our waterways and oceans. The program started in Santa Cruz county schools and has expanded into Monterey County and Salinas Valley schools. OSO has requested funding to support the attendance of more Salinas Valley classrooms and transportation which has been financially difficult for many of our schools.

The increased operating expenses of \$112,000 are financed by an increase of \$146,900 in estimated revenues. Revenues in the final proposed budget are estimated at \$15,717,700 compared to the \$15,570,800 in the preliminary budget. The increase is due to a lower than expected decrease in solid waste tonnage. When the preliminary budget was created, solid waste tonnage for FY 2014-15 was estimated at 161,500, a 3% decrease from the FY 2013-14 Budget. However, solid waste deliveries have picked up some since the preliminary budget was written, and current estimates are for 164,500 tons, a 1.2% decrease from the FY 2013-14 Budget. While the additional tonnage increased tipping fee revenue projections by \$201,000 other revenues are not expected to come in as high as originally projected resulting in a net increase of \$146,900.

The final proposed operating budget represents a status-quo operation for FY 2014-15. While there are some shifts in the budget expenses from contract services to Authority services, the operations remain the same. For a full discussion of the proposed budget, please review the budget message contained in the attached budget document.

BACKGROUND

The Preliminary Operating Budget was presented to the Board on February 20, 2014, at which time the Board provided direction. Since then, the Authority's fee schedule was approved on March 20, 2014 at a public hearing. Per Board direction, staff has been negotiating with the employees to come up with a four-year agreement that will ensure sustainability in the future.

Due to the Board's commitment to not increase rates in FY 2014-15 this budget is a status quo budget with minimal increases except where absolutely necessary.

ATTACHMENT(S)

1. FY 2014-15 Final Proposed Budget (as a separate document)

S&P A+ Rating

Salinas Valley Solid Waste Authority Proposed Annual Budget Fiscal Year 2014-15 \$14,950,000













SALINAS VALLEY SOLID WASTE AUTHORITY

Proposed Budget Fiscal Year 2014-2015



Prepared by: The Authority's Finance Division

Roberto Moreno Finance Manager/Treasurer

PO Box 2159 Salinas, CA 93902-2159

128 Sun St., Suite 101 Salinas, CA 93901-3751



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SALINAS VALLEY SOLID WASTE AUTHORITY

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SALINAS VALLEY SOLID WASTE AUTHORITY

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May 15, 2014

Salinas Valley Solid Waste Authority Board Members:

We are pleased to present for your consideration the Proposed Operating Budget for fiscal year 2014-15. The \$14,950,000 operating budget represents a 5.8% decrease over the FY 2013-14 budget. This decrease is due primarily to the \$1,220,800 reduction in debt service payments as a result of the 2014 Refunding Revenue Bonds. The budget is financed by \$15,717,700 in operating revenues, which will generate an operating surplus of \$767,700.

The operating surplus will be used to finance \$675,000 in new Capital Improvements. The current Capital Improvement Budget appropriations will carry over to FY 2014-15 per the Authority's financial policies until such projects are completed. This will leave a year-end surplus at June 30, 2014 of \$92,700, which will be used to fund the Authority's reserves in accordance with the Authority's financial policies.

<u>Achieving a Balanced Budget – A Long-Term Process</u>

The achievement of a balanced budget with a year-end surplus in a budget year with no rate increases and with the loss of \$2.1 million in revenue from ending the importation of waste from Recology South Valley is the result of a lot of planning. The Board's decisions to implement an AB939 Fee of \$1.7 million effective July 1, 2013, and to end the funding of operations with revenues from the importation of waste from South Santa Clara Valley, was followed by the Board's decision to refinance the 2002 revenue bonds and the Crazy Horse Installment Purchase Agreement. These decisions have put the Authority on a path to sustainable revenues, and being financially sound.

To achieve a balanced budget this document incorporates the following items:

- No increase in tipping fees.
- Increase the Salinas Transportation Surcharge by \$3.00 per ton to \$14.00. This allows the Authority to slowly get out of subsidizing the transfer of Salinas franchise garbage.
- Minimize operating budget increases by maintaining a status quo budget. Budget increases
 where necessary are primarily for costs beyond the Authority's control. Making more
 efficient use of Sun Street Transfer Station has allowed the Authority to absorb increased
 regulatory costs.

Beginning on the next page is a summary of the proposed budget followed by a discussion of how it was developed. Thereafter the budget summaries analyze the budget in various ways.

Salinas Valley Solid Waste Authority Two-Year Budget Comparison FY 2014-15

	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
Operating Revenues				
51.1 - Tipping Fees - Solid Waste	11,141,800	11,005,500	(136,300)	-1.2%
51.2 - Tipping Fees - Surcharge	1,034,000	1,276,800	242,800	23.5%
51.3 - Tipping Fees - Diverted Materials	956,800	1,017,700	60,900	6.4%
51.4 - AB939 Service Fee	1,732,000	1,732,000	-	0.0%
51.5 - Tipping Fees - South Valley	2,318,800	-	(2,318,800)	-100.0%
52.1 - Charges for Services	117,000	124,500	7,500	6.4%
53.1 - Sales of Materials	385,000	309,500	(75,500)	-19.6%
53.2 - Gas Royalties	187,500	220,000	32,500	17.3%
54.1 - Investment Earnings	30,200	31,700	1,500	5.0%
Total Operating Revenues	17,903,100	15,717,700	(2,185,400)	-12.2%
Operating Expenditures				
Landfill	4,180,655	3,895,825	(284,830)	-6.8%
Debt Service	2,949,300	1,921,000	(1,028,300)	-34.9%
Transfer Stations	2,657,465	2,726,475	69,010	2.6%
Resource Recovery	2,546,240	2,613,950	67,710	2.7%
Administration	2,182,750	2,412,100	229,350	10.5%
Postclosure/ECS	1,347,090	<u>1,380,650</u>	33,560	2.5%
Total Operating Expenditures	15,863,500	14,950,000	(913,500)	-5.8%
Operating Budget Surplus	2,039,600	767,700		
Total Capital Improvements		675,000		
Balance Used to Fund Reserves		92,700		

FY 2014-15 BUDGET AT A GLANCE

Operating Revenues

Operating revenues are proposed to decrease \$2.2 million, a 12.2% decrease. The major reasons for the decrease are as follows:

(9	3 2,318,800)	ending importation of waste from Recology South Valley
(\$	136,300)	anticipated 3% decrease in tonnage with no rate increase
\$	242,800	increase of \$3.00 per ton on Salinas Transportation Surcharge
\$	26,900	net increase in all other revenues
(9	3 2,185,400)	Net decrease in revenues

The Authority has planned for the \$2.3 million reduction in revenues from Recology South Valley. The \$1.7 million in AB 939 fees is helping to offset this decrease.

Due to the agreement with the County making the bond refinancing possible, there will be no tipping fee rate increase for 2014-15. Therefore, the Authority is projecting a reduction of \$136,300 in tipping fees.

Operating Expenditures

The proposed operating budget of \$14,950,000 reflects a decrease of \$913,500 (5.8%) over the current appropriations. This decrease is due primarily to a decrease of \$1,220,800 in debt service payments as a result of the 2014 bond refinancing. Other operating increases are offset by the decrease of \$284,830 in landfill operations as a result of no longer handling the Recology South Valley tonnage. This savings is the result of not needing to pay for the State or the County the fees associated with Recology South Valley tonnage.

The budget presented includes the amounts necessary to pay Recology Environmental Solutions for operating the Johnson Canyon Landfill through December 31, 2014. Staff will be taking over operations of the landfill on January 1, 2015. Staff feels that it can run the landfill at a savings over what is being paid to Recology; however, the overall total budget was kept intact in order to ensure that any unforeseen startup costs are covered.

Use of Operating Budget Surplus for Capital Improvements

The \$767,700 operating surplus is proposed to fund \$675,000 in capital improvements: Refer to page 9 for detailed discussion.

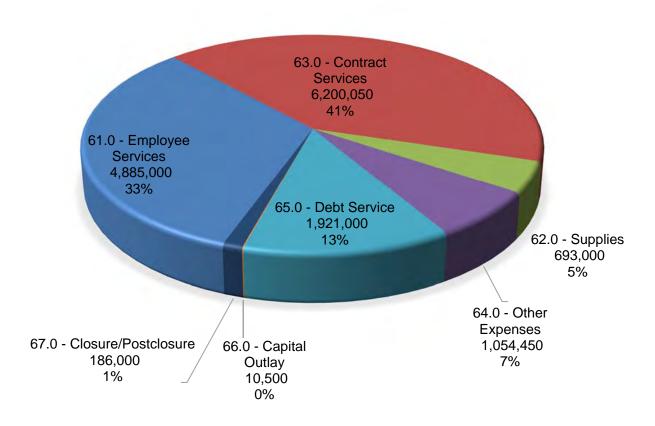
Johnson Canyon Landfill Improvements	
Johnson Canyon Landfill Methane Extraction	35,000
Johnson Canyon Landfill Litter Control Barrier	50,000
Sun Street Transfer Station	
Sun Street Transfer Station Pavement	450,000
Transfer Trailer Replacement	80,000
Pick-Up Truck Replacement	35,000
Segunda Vida (Second Life Shop) Start-Up	25,000
Total Capital Improvements	675.000

OPERATING EXPENDITURES BUDGET HIGHLIGHTS

Following is a comparison of the operating budget expenditures by category.

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
61.0 - Employee Services	4,205,400	4,885,000	679,600	16.2%
62.0 - Supplies	455,878	693,000	237,122	52.0%
63.0 - Contract Services	6,786,469	6,200,050	(586,419)	-8.6%
64.0 - Other Expenses	1,161,453	1,054,450	(107,003)	-9.2%
65.0 - Debt Service	2,949,300	1,921,000	(1,028,300)	-34.9%
66.0 - Capital Outlay	28,000	10,500	(17,500)	-62.5%
67.0 - Closure/Postclosure	277,000	186,000	(91,000)	-32.9%
Grand Total	<u>15,863,500</u>	<u>14,950,000</u>	<u>(913,500)</u>	-5.8%

TOTAL BUDGET FY 2014-15 \$ 14,950,000



Employee Services - \$4,885,800 (32.7%)

Employee Services accounts for 32.7% of operational appropriations. The Authority staff consists of thirty-seven full time positions at July 1, 2014 increasing to 46 effective on December 15, 2104. Please refer to Appendix D for complete personnel allocation.

Employee services are budgeted to increase 16.2% (\$679,600) in 2014-15 to \$4,885,800 due to:

- 1. The addition of 9 staff positions at Johnson Canyon Landfill
- 2. OPEB Expense
- 3. Reduction in hours worked on CIP's.
- 4. Salary schedule adjustments for all employees.
- 5. Higher Health Insurance Premiums
- 6. Increase in CalPERS rates.

The addition of nine staff positions at Johnson Canyon Landfill accounts for \$449,500 in additional salaries and benefits. This is the budget for staffing the landfill for a little over six months, which will allow staff to be trained prior to taking over operations at the landfill. This staff cost increase is fully funded through the conversion of landfill operations from contract to Authority run.

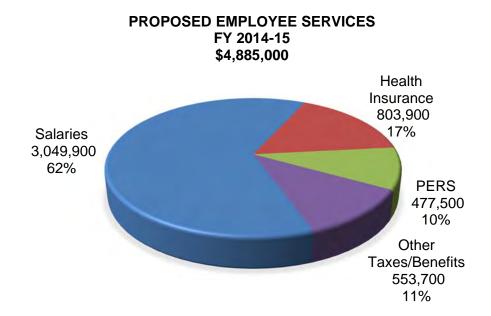
The Other Post Employment Benefit (OPEB) expense is budgeted at \$80,700. This is a new expense in order to begin funding the retiree health premiums that the Authority is required to fund as a participant in the CalPERS health plans. The Authority began to recognize this expense and liability in FY 09-10 as required by the Governmental Accounting Standards Board (GASB). This item will now become a regular part of our operating payroll expenses.

During 2013-14, the Authority used staff to work on some of the Authority's Capital Improvement Projects. While staff will continue working on some Capital Projects, the amount of time that will be spent on them in FY 2014-15 is unknown at this time. Therefore, there will be no staff time allocated to capital improvement projects in the upcoming fiscal year. This results in an increase of 65,000 (1.9%) in employee payroll costs for operations.

While MOU negotiations are still in progress, management is budgeting for a 3% COLA, which is offset with staff picking up 2% of the Employer Paid Member Contribution to PERS in FY 2014-15. This results in a net increase of \$35,050 in increased employee costs due to the annual COLA, performance increases and other benefit adjustments.

Health Insurance Premiums are expected to increase 4.2% (\$28,100) for current employees in 2014-15 to \$696,800. Premium changes occur on January 1, 2015. While the rates are unknown, recent history has shown increases of up to 10% per year.

For FY 2014-15 PERS rates are schedule to increase from 10.695% to 11.435% on July 1, 2014. This will result in a 4.6% (\$21,250) increase in retirement costs for current employees.



Supplies - \$693,000 (4.6%)

Supplies expense will increase \$237,122 (52%) primarily due to the addition of \$150,000 in fuel costs for operating Johnson Canyon Landfill, an increase of \$23,950 in other fuel costs, and supplies needed to run the landfill operations.

Contract Services (Business Partnerships) - \$6,200,050 (41.5%)

Contract Services is the largest expense category. This category pays for landfill operations, transfer station operations, regulatory compliance, and environmental monitoring. Contract services is budgeted to decrease \$586,419 (-8.6%) to \$6,200,050.

Following is a summary of the major expenses in this category.

The Authority's contract with Norcal Engineering (now Recology) for the Johnson Canyon landfill operations is the single largest contract of the Authority. The total budgeted amount of \$1,341,000 represents a decrease of 50.5% for 2014-15. The contract is set to expire on December 31, 2014. A decision has been made by the Board to proceed with staff run operations of the landfill going forward. Authority staff has reduced the budget for Recology run operations and transferred the budget to salaries, supplies, and equipment needed to take over operations.

Following are the amounts budgeted for compensating Recology:

	2013 2014	2014 2015	
Category	BUDGET	PROPOSED	% Change
Landfill Operations	2,030,300	1,008,000	-50.4%
Compaction Incentive	800,000	400,000	-50.0%
Out of Scope Work	10,000	5,000	-50.0%
Total Landfill Operations	2,840,300	1,413,000	-50.3%
Tonnage Band Fees	(130,100)	(72,000)	-44.7%
Total Fees	<u>2,710,200</u>	<u>1,341,000</u>	-50.5%

- Waste Management will be compensated \$715,000 for operating the Jolon Road Transfer Station and delivering the waste to Johnson Canyon Landfill. This contract terminates on September 1, 2016 at which time the Authority will have an opportunity to drastically reduce this expense.
- Waste Management will be compensated \$150,000 for handling and transporting Republic waste delivered to the Madison Lane Transfer Station. This is due to changing the Sun Street Transfer Station permit limit to a combined total of 400 tons accepted per day. Waste Management will handle an average 20 tons per day. This is financed using a portion of the \$14.00 per ton surcharge on Salinas franchise waste for 2014-15.

Equipment Lease-Purchase

Authority staff is scheduled to take over operations at Johnson Canyon Landfill on January 1, 2014. The budget includes \$419,700 for the lease-purchase of heavy equipment necessary to run the landfill. This is a new expense. It is financed with the funds that would otherwise have been paid to Recology for landfill operations.

Other Expenses - \$1,054,450 (7.1%)

This category catches everything else not covered in the above categories. There are two major expenses included here that are deserving of more discussion as follows: California Integrated Waste Management Fees - \$240,800

All landfills are required to pay the State \$1.40 per ton buried at landfills. This expense is decreasing by \$108,300 due to no longer budgeting for the Recology South Valley tonnage as of June 30, 2014. However, delivery is anticipated to continue until December 31, 2014, and any costs associated with this tonnage will continue to be paid with the revenue associated with it.

Monterey County Environmental Health Bureau Regional Fees - \$125,500

The Monterey County Environmental Health Division expects to receive \$496,080 in total from the Authority and MRWMD based proportionally on tonnage landfilled at each site. This expense is decreasing by \$59,000 due to no longer budgeting for the Recology South Valley tonnage as of June 30, 2014. However, delivery is anticipated to continue until December 31, 2014, and any costs associated with this tonnage will continue to be paid with the revenue associated with it.

Monterey County Local Enforcement Agency (LEA) - \$82,400

The Monterey County Environmental Health Bureau LEA charges permit fees for active and closed landfills.

In total, the Authority expects to pay \$207,900 to Monterey County Environmental Health Bureau.

Debt Service - \$1,921,000 (13%)

The refinancing of the 2002 Revenue Bonds and the Salinas Installment Purchase Agreement in January 2014 has resulted in a decrease of \$1,220,800 in debt service payments for FY 2014-15. At \$1,921,000, Debt Service is the third largest expense category at 13% of the budget. In previous years, debt service has been about 20% of the operating budget.

The Authority is committed to annual debt service (principal and interest) payments of \$3.1 million through 2028. Thereafter the annual debt service payments reduce to \$2.75 million through 2032, at which time all current debt will be paid off.

Refunding Revenue Bonds, Series 2014

On January 15, 2014, after an 18-month process, the Authority issued Refunding Revenue Bonds, Series 2014 in the amount of \$31,900,000 to refinance the 2002 revenue bonds and the Crazy Horse Installment Purchase Agreement.

For the next four fiscal years 2014-15 through fiscal year 2017-18, the annual debt service will be \$1.9 million. Beginning in FY 2018-19, debt service will increase to \$3.1 million, the current amount of debt service. It will continue at \$3.1 million until 2027-28 after which debt service will decrease to \$2.8 million thru FY 2131-32 when all bonded debt is paid. This gives the Authority four years to save up funds for capital projects and to fund under-funded reserves. The debt service payments were structured so that the savings from the refinancing can be taken upfront over the first few years instead of spreading out the savings annually over the life of the bond issue.

Following is a summary of the Authority's debt service requirements for the next five fiscal years:

	2014A ((AMT)	2014B (T		
Fiscal Year Ended June 30,	Principal	Interest	Principal	Interest	Total Debt Service Requirement
			-		
2015	-	1,487,418	315,000	118,458	1,920,876
2016	-	1,475,125	320,000	113,523	1,908,648
2017	-	1,475,125	325,000	107,695	1,907,820
2018	145,000	1,471,500	335,000	99,771	2,051,271
2019	1,265,000	1,436,250	345,000	89,728	3,135,978

For full Debt Service schedules see:

Appendix G – 2014 AMT Bonds on page 97 Appendix H – 2014 Taxable Bonds on page 99

Capital Outlay - \$10,500

Capital Outlay includes a budget for minor equipment purchases in the HHW and the office.

Closure Set Aside - \$186,000 (1%)

Due to the ending of the importation of waste, closure funding will be reduced to \$186,000. Closure funding is on a per ton basis of \$1.15 per ton.

The calculation of closure and postclosure amounts is based on Governmental Accounting Standards Board Statement No. 18 (GASB 18). GASB 18 states very clearly how the costs of closure and postclosure maintenance are calculated and allocated to accounting periods. The Authority uses GASB 18 methodology to determine the budget amount for closure costs. The funding of liabilities for closure and postclosure are governed by the California Department of Resources Recycling and Recovery (CalRecycle).

Closure Funding Requirement

By the time a landfill stops accepting waste it is required to have set-aside sufficient funds to pay for the closure of the landfill. Closure costs are determined and funded annually based on landfill capacity used. Even though the funds will not be spent until the landfill is closed, the annual required funding amount is considered an expense for the period when the landfill capacity was used. The Authority therefore budgets to set-aside sufficient funds to cover the expense of closure for the fiscal year.

Closure Funding Calculations

The calculation of closure funding is based on a per ton basis. The Johnson Canyon Landfill (JCL) Closure amount is calculated at \$1.15 per ton based on the unfunded liability as of June 30, 2013.

Capital Improvements

The following Projects need to be budgeted in FY 2014-15

\$450,000 Sun Street Transfer Station Pavement Replacement

\$ 80,000 Sun Street Transfer Station Equipment Replacement (Transfer Trailer)

\$ 50,000 Johnson Canyon Landfill Litter Control Barrier

\$ 35,000 Johnson Canyon Landfill Methane Extraction Wells

\$ 35,000 Pick-up Truck Replacement

\$650,000 Total

Sun Street Transfer Station Pavement Replacement

For FY 2014-15 the tipping pad and a large pavement area at Sun Street Transfer Station will have to be replaced at an estimated cost of \$450,000. Sun Street started operation in January 2005 to operate at 100 tons per day while a larger facility was developed. The transfer station currently handles close to 400 tons per day. Initially, the facility was designed for a lot fewer trucks. After 10 years, the pavement and concrete pad are showing significant distress and need to be replaced.

Sun Street Transfer Trailer Replacement

This transfer trailer is scheduled for replacement. This is a possum belly trailer, which can no longer be used when Recology removes the trailer tipper, which was brought in to handle the Recology South Valley tonnage.

Johnson Canyon Landfill Litter Control Barrier

Litter control is an important part of the Johnson Canyon Landfill operation especially with the winds in the Salinas Valley. It will be beneficial to the Authority to install a large perimeter litter barrier to keep flying garbage within the landfill property.

Johnson Canyon Landfill Methane Extraction Wells

In order to meet the State Minimum Standards, four additional methane extraction wells are needed along the Southern boundary.

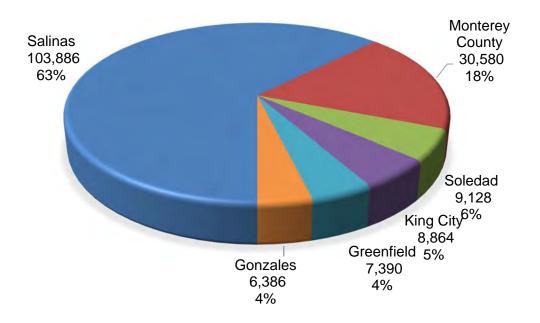
Pick-up Truck Replacement

The F250 pickup truck is 10 years old and in need of replacement. Repairs needed to keep it running efficient are too expensive.

SOLID WASTE ORIGIN

The chart below shows the origin of the solid waste landfilled from the Authority service area for FY 2012-13. The origin of waste has historically been about the same.

PERCENT OF LANDFILLED WASTE FY 2012-13 166,234 TONS



-

The table below shows the population of the Authority Service Area. This is a good comparison to verify the accuracy of the waste origin. It also allows the Authority to verify that waste disposal services are being used and paid for on a proportional basis.

SALINAS VALLEY SOLID WASTE AUTHORITY Population and Waste Origin

				2	2013 Percentages		
Authority Service Area*	2010	2011	2012	2013	Pop.	Waste Origin	
Monterey County*	50,107	50,372	50,689	51,043	19 %	18 %	
Gonzales	8,187	8,220	8,247	8,296	3 %	4 %	
Greenfield	16,330	16,396	16,465	16,729	6 %	4 %	
King City	12,874	12,942	12,992	13,073	5 %	5 %	
Salinas	150,441	150,989	151,994	153,215	57 %	63 %	
Soledad	<u>25,738</u>	<u>26,285</u>	<u> 26,196</u>	25,430	9 %	<u>6 %</u>	
Total	<u> 263,677</u>	265,204	<u>266,583</u>	<u> 267,786</u>	<u>100 %</u>	<u>100 %</u>	

LANDFILL CAPACITY

The Authority has one operating landfill remaining, Johnson Canyon Landfill (JCL) located outside of Gonzales. At June 30, 2013, it had 5.8 million tons of remaining permitted capacity. At the current tonnage disposal rate, it has 29 years of capacity left.

Johnson Canyon Landfill Rate of Use

In FY 2012-13 236,521 tons of solid waste were buried at JCL. For FY 2014-15 164,500 tons are expected to be buried, all from the Authority service area. The large decrease is due primarily to ending the importation of waste from South Santa Clara Valley.

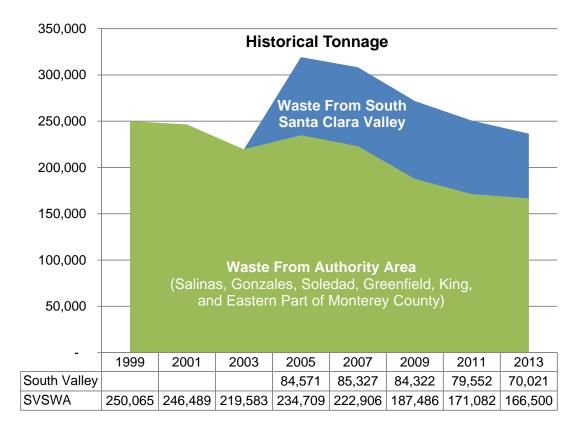
The life of the landfill could be extended substantially if mandatory recycling starts to have an impact on landfill tonnage. If conversion technology is implemented at some point in the future, it could have a dramatic impact on landfill tonnage, further extending the landfill capacity.

Johnson Canyon Landfill Capital Improvements

In order to fully utilize the permitted capacity, Johnson Canyon Landfill will require capital improvements totaling \$17,524,800. At this point in time, the Authority does not anticipate constructing all the improvements since changes in technology are expected to influence the amount of waste that needs to be landfilled. The Monterey Regional Waste Management District has also affirmed its willingness to accept some or all of our post-recycled waste residues for landfilling in the future, which could further extend or reduce the need for Johnson Canyon Landfill improvements.

Landfilled Tonnage

The following chart shows that as of June 30, 2013 tonnage has decreased 33.4% since the formation of the Authority. The Authority relies on revenues generated from solid waste tonnage to fund a large portion of its operations.



REVENUES AND TONNAGE

Below is a summary of the expected landfill tonnage for FY 2014-15. This is followed with a brief discussion of each of the different types of tonnages.

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Total Franchise Waste Tons	147,732	149,048	150,073	150,900	148,000
Madison Lane Self Haul	2,614	1,414	897	500	600
Total Self Haul Tons	15,906	15,330	14,923	15,000	15,800
Total Field Plastics	<u>566</u>	299	<u>76</u>	100	100
Total Landfilled Tons Percent Change	<u>166,818</u>	<u>166,091</u> -0.4%	<u>165,969</u> -0.1%	166,500 0.3%	<u>164,500</u> -1.2%

Franchise Solid Waste Tonnage

For FY 2013-14 staff prepared the budget based on 150,900 of franchise waste. Indications are that tonnage will not increase in FY 2014-15, In order to prepare a conservative budget that can be depended upon, staff is budgeting a 1.9% reduction in franchise waste.

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Republic Services	89,358	91,753	93,236	94,000	91,200
Rural Dispose-All	26,379	25,660	24,298	24,800	24,500
Jolon Road	15,267	14,326	14,170	14,200	13,900
City of Soledad	6,275	6,147	6,294	6,200	6,100
City of Greenfield	5,704	5,702	5,809	5,700	5,800
Tri-Cities Disposal	1,835	2,660	3,422	3,200	3,700
City of Gonzales	2,914	2,800	2,844	2,800	2,800
Total Franchise Waste Tons	<u>147,732</u>	<u>149,048</u>	<u>150,073</u>	<u>150,900</u>	<u>148,000</u>
Percent Change		0.9%	0.7%	0.6%	-1.9%

Self-Haul Solid Waste Tonnage

The second largest source of income for the Authority is Self-Haul solid waste. These customers bring their own solid waste to Authority facilities and can go wherever they please. This tonnage has increased in the current year, staff is budgeting a 5.3% increase in self-haul.

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Self-Haul	<u>15,906</u>	<u> 15,330</u>	14,923	<u> 15,000</u>	<u> 15,800</u>
Percent Change		-3.6%	-2.7%	0.5%	5.3%

Madison Lane Self-Haul Tonnage

The third largest source of revenue for the Authority is the self-haul tonnage that comes from Madison Lane Transfer Station, which is owned and operated by USA Waste, dba Waste Management. In 2005, the Authority entered into an agreement with Waste Management for the delivery of their self-haul waste to an Authority landfill at a reduced rate. The reduced rate was granted because the Authority does not have to provide the services for this waste that it provides to customers of its member agencies. The rate stared at \$29.00 per ton and goes up by \$1.00 per year. In FY 2014-15, the rate will be \$39.00. Following is a table depicting the self-haul waste delivered to the Authority from Madison Lane Transfer Station.

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Madison Lane Self Haul	<u>2,614</u>	<u> 1,414</u>	<u>897</u>	<u> 500</u>	600
Percent Change		-45.9%	-36.6%	-44.3%	20.0%

Field Plastic Tonnage

After the closure of Crazy Horse, the Authority lost all field plastic that was being delivered to Crazy Horse. The vast majority of it is now recycled directly in the field by outside recyclers.

Salinas Transportation Surcharge

The Salinas Transportation Surcharge is used to pay for the handling and transporting of Republic waste to Johnson Canyon Landfill from Madison Lane and Sun Street Transfer Stations. The surcharge was originally \$6.00 per ton in FY 2009-10. It decreased to \$5.00 per ton in FY 2010-11 to offset a \$1.00 per ton tipping fee increase. In FY 2012-13, the surcharge was increased by \$3.00 to \$8.00 per ton. In FY 2013-14 it increased another \$3.00 to \$11.00 per ton.

In order to eventually pay for the entire cost of transferring Salinas waste through the Republic surcharge, the surcharge is being increased in FY 2014-15 by \$3.00 per ton. The \$14.00 per ton surcharge will result in \$1,276,800 in tipping fees that will be used to cover the cost of using Madison Lane Transfer Station and a portion of Sun Street Transfer Station for the transporting of Republic Services waste from Salinas to Johnson Canyon Landfill in Gonzales.

EXPANSION FUND – (RECOLOGY SOUTH VALLEY TONNAGE)

The Expansion Fund is used to account for revenue from the sale of landfill capacity to Recology South Santa Clara Valley Disposal (Recology South Valley). Revenue from this contract is not being budgeted past June 30, 2014; however, the contract remains in place through December 31, 2014, and any costs associated with this tonnage will continue to be paid with the revenue associated with it. The Authority has chosen to end the importation of solid waste as a means to finance operation.

At June 30, 2014, the Expansion Fund is projected to have an available fund balance of \$7,519,332 if all appropriations are spent as budgeted. The Authority still needs to repay \$376,000 to this fund, which were used for the Johnson Canyon Landfill Ameresco Energy Plant. When these funds were used for that purpose, it was planned that the funds would be repaid from the gas royalties.

The Expansion Fund, per Board policy, is to be used for developing 50 years of sustainable landfill capacity. During FY 2014-15 the Board will be asked to decide how these funds will be used in the future to support advanced waste recovery technologies.

The following table summarizes the use and eventual balance of these monies.

		•	Solid Waste Aut	•				
	f		me and Expend / Disposal & Re					
FY12/13 FY13/14 FY14/15 FY15/16 FY16/17 FY17/18							00 MIE	
							GRAND TOTAL	
	Actual	Budget	Projected	Projected	Projected	Projected	TOTAL	
Tons								
Guaranteed Minimum	78,286	79,226	-	-	-	-	846,680	
Excess Tonnage	(8,265)	-	-	-	-	-	(14,803	
Total South Valley Tons	70,021	79,226	-				831,877	
Beginning Fund Balance	6,566,596	6,186,077	7,535,498	7,679,631	7,824,064	7,968,898		
Estimated Revenue								
Capacity Sales	2,340,962	2,318,800	-	-	-	-	23.122.717	
JC LFG Sales Reimbursement	2,040,002	2,010,000	125.333	125.333	125.333		376,000	
Investment Earnings	10,810	26,400	18,800	19,100	19,500	19,900	501,364	
Total Estimated Revenue	2,351,772	2,345,200	144,133	144,433	144,833	19,900	24,000,080	
Operating Expenses								
Transfer to Operations	(2,103,770)						(4,694,602	
CIWMB Fees		(400.200)	-	-	_	-	. , ,	
LEA Fees	(98,029) (51,023)	(108,300) (59,000)	-	-		-	(1,208,493	
Crazy HorseClosure Setaside	(31,023)	(39,000)	-				(1,254,733	
Johnson Canyon Closure Set Aside	(77,023)	(90,000)	-				(778,370	
Crazy Horse Operations	-	(90,000)	-	-	-	-	(4,916,663	
Total Operating Expenses	(2,329,845)	(257,300)	-	-	-	-	(13,409,908	
Net Operating Income	21,927	2,087,900	144,133	144,433	144,833	19,900	10,590,172	
Capital Projects								
Alternative Technologies							(108,489	
Amaresco LFG Equipment	(338,400)	(37,600)					(376,000	
Autoclave CEQA	(20,986)	(576,564)					(601,675	
Conversion Technology Evaluation							(97,351	
Long Term Expansion							(538,413	
Sun St. Equipment Replacement	-	-	-	-	-	-	(558,305	
USDA Autoclave Studies	(43,060)	(124,315)	-				(321,141	
Total Capital Projects	(402,446)	(738,479)					(2,601,374	
Net Income	(380,519)	1,349,421	144,133	144,433	144,833	19,900	7,988,798	
Ending Fund Balance	6,186,077	7,535,498	7,679,631	7,824,064	7,968,898	7,988,798	7,988,798	

REVENUE BOND RATE COVENANT

Pursuant to the Master Indenture for the 2014 Refunding Revenue Bonds the Authority agreed "to fix, prescribe and collect rates, fees and charges and manage the operation of the System for each fiscal year so as to yield Net Revenues during such fiscal year equal to at least one hundred fifteen percent (115%) of the Annual Debt Service in such fiscal year." After paying for operations, the Authority must have available 115% of the amount of debt service. This ensures the bondholders that there is a 15% cushion to make debt service payments in the event changes are necessary during the year, which would affect revenues or expenditures. For FY 2014-15 the debt service coverage ratio is 140%.

For the Debt Service Coverage Ratio Calculations refer to Appendix J on page 105

CONCLUSION

The budget as presented covers all required operating expenditures, debt service payments, and transfers leaving an operating net income of \$767,700, which will be used to fund necessary capital improvements.

The budget is a never-ending cycle. During FY 2014-15 staff will be working on planning how best to use the savings that will be achieved through June 30, 2018, after which, debt service will return to \$3.1 million.

The Board's approval of refinancing the 2002 Revenue Bonds and the Crazy Horse Installment Purchase Agreement are allowing the Authority to generate an operating surplus of \$767,700 in spite of giving up \$2.3 million in revenue from ending the importation of waste from South Santa Clara Valley. This will allow the Authority to use FY 2014-15 to develop more efficient operations as we continue to work on ways to handle the solid waste disposal needs of the Salinas Valley in a "Future Without Landfills."

Respectfully submitted,

Patrick Mathews

General Manager/CAO

Roberto Moreno

Finance Manager/Treasurer

SALINAS VALLEY SOLID WASTE AUTHORITY



List of Principal Officials

Elizabeth Silva, City of Gonzales
President

Jyl Lutes, City of Salinas
Vice President

Tony Barrera, City of Salinas
Board Member

Robert Cullen, City of King Board Member

Annie Moreno, City of Greenfield Board Member Simon Salinas, County of Monterey
Board Member

Fernando Armenta, County of Monterey
Board Member

Gloria De La Rosa, City of Salinas Board Member

Richard Perez, City of Soledad Board Member

R. Patrick Mathews
Chief Administrative Officer

Thomas M. Bruen General Counsel

Dave Meza Authority Engineer

Susan Warner Diversion Manager **Rose Gill**

Human Resources/ Organizational Development Manager

> **Roberto Moreno** Finance Manager/Treasurer

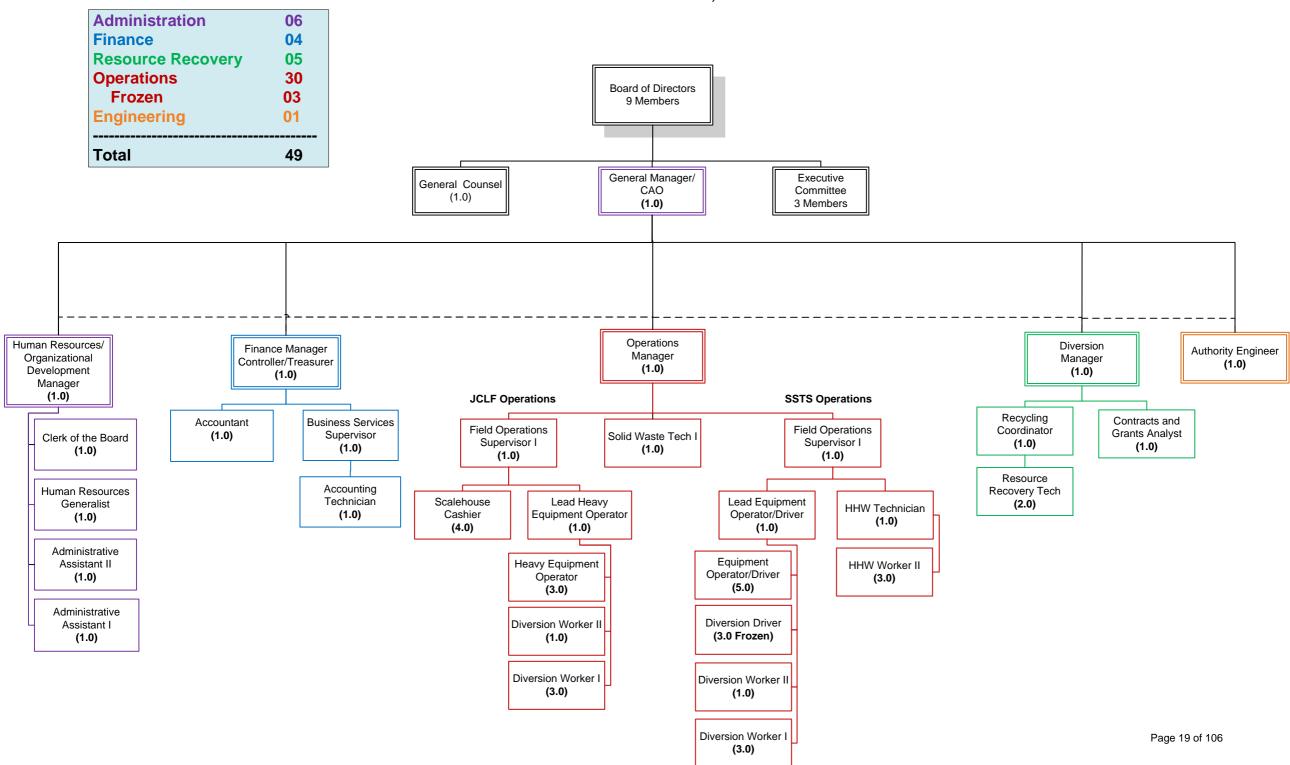
> > **Cesar Zuniga**Operations Manager



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Salinas Valley Solid Waste Authority Organizational Chart

Effective Date: March 20, 2014





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Salinas Valley Solid Waste Authority Two-Year Budget Comparison FY 2014-15

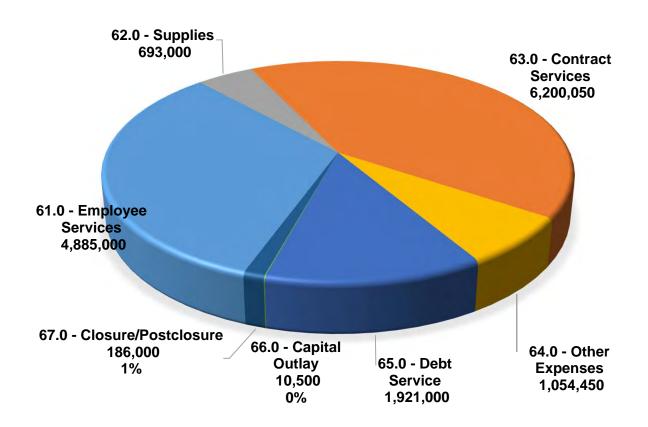
_	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
Operating Povenues				0.0%
Operating Revenues 51.1 Tipping Food Solid Waste	- 11,141,800	11,005,500	(136,300)	-1.2%
51.1 - Tipping Fees - Solid Waste51.2 - Tipping Fees - Surcharge			242,800	23.5%
	1,034,000	1,276,800	60,900	6.4%
51.3 - Tipping Fees - Diverted Materials 51.4 - AB939 Service Fee	956,800	1,017,700 1,732,000	60,900	0.4%
51.4 - Ab939 Service Fee 51.5 - Tipping Fees - South Valley	1,732,000 2,318,800	1,732,000	(2,318,800)	-100.0%
52.1 - Charges for Services	2,318,800	124,500	7,500	6.4%
53.1 - Sales of Materials			(75,500)	-19.6%
	385,000 187,500	309,500 220,000	32,500	17.3%
53.2 - Gas Royalties			1,500	5.0%
54.1 - Investment Earnings Total Operating Revenues	30,200 17,903,100	31,700 15,717,700	(2,185,400)	-12.2%
Total Operating Nevertues	17,903,100	13,717,700	(2,165,400)	-12.2/0
Expenditures				
1110 - Executive Administration	376,550	404,050	27,500	7.3%
1120 - Administrative Support	396,780	404,800	8,020	2.0%
1130 - Human Resources Administration	324,210	363,200	38,990	12.0%
1140 - Clerk of the Board	169,000	175,650	6,650	3.9%
1200 - Finance Administration	657,000	676,800	19,800	3.0%
1300 - Operations Administration	259,210	387,600	128,390	49.5%
2100 - Resource Recovery	681,160	715,100	33,940	5.0%
2150 - Marketing	75,000	75,000	-	0.0%
2200 - Public Education	167,700	190,000	22,300	13.3%
2300 - Household Hazardous Waste	671,010	682,800	11,790	1.8%
2400 - C & D Diversion	30,000	30,000	-	0.0%
2500 - Organics Diversion	587,530	587,200	(330)	-0.1%
2600 - Diversion Services	144,750	144,750	-	0.0%
3100 - Scalehouse Operations	371,630	389,650	18,020	4.8%
3600 - JR Transfer Station	723,060	739,900	16,840	2.3%
3650 - ML Transfer Station	150,000	150,000	-	0.0%
3710 - SS Disposal Operations	687,841	682,000	(5,841)	-0.8%
3720 - SS Transfer Operations	910,749	959,750	49,001	5.4%
3730 - SS Recycling Operations	189,090	189,100	[′] 10	0.0%
4500 - JC Landfill Operations	3,717,840	3,515,000	(202,840)	-5.5%
5300 - Crazy Horse Postclosure Maintenance	550,740	566,150	` 15,410 [′]	2.8%
5400 - Lewis Road Postclosure Maintenance	211,590	224,100	12,510	5.9%
5500 - Johnson Canyon ECS	322,540	303,500	(19,040)	-5.9%
5600 - Jolon Road Postclosure Maintenance	145,350	139,800	(5,550)	-3.8%
5700 - Sun Street ECS	116,870	147,100	30,230	25.9%
6100 - Debt Service - Interest	1,851,700	1,606,000	(245,700)	-13.3%
6200 - Debt Service - Principal	1,097,600	315,000	(782,600)	-71.3%
6605 - Closure Set-Aside	277,000	186,000	(91,000)	-32.9%
Total Expenditures	15,863,500	14,950,000	(913,500)	-5.8%
Operating Budget Surplus	2,039,600	767,700		
CIP's Funded from Operating Surplus		675,000		
Balance Used to Fund Liabilities		92,700		



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Salinas Valley Solid Waste Authority Budget by Category FY 2014-15

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
61.0 - Employee Services	4,205,400	4,885,000	679,600	16.2%
62.0 - Supplies	455,878	693,000	237,122	52.0%
63.0 - Contract Services	6,786,469	6,200,050	(586,419)	-8.6%
64.0 - Other Expenses	1,161,453	1,054,450	(107,003)	-9.2%
65.0 - Debt Service	2,949,300	1,921,000	(1,028,300)	-34.9%
66.0 - Capital Outlay	28,000	10,500	(17,500)	-62.5%
67.0 - Closure/Postclosure	277,000	186,000	(91,000)	-32.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%





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Salinas Valley Solid Waste Authority Budget by Program FY 2014-15

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
1110 - Executive Administration	376,550	404,050	27,500	7.3%
1120 - Administrative Support	396,780	404,800	8,020	2.0%
1130 - Human Resources Administration	324,210	363,200	38,990	12.0%
1140 - Clerk of the Board	169,000	175,650	6,650	3.9%
1200 - Finance Administration	657,000	676,800	19,800	3.0%
1300 - Operations Administration	259,210	387,600	128,390	49.5%
2100 - Resource Recovery	681,160	715,100	33,940	5.0%
2150 - Marketing	75,000	75,000	-	0.0%
2200 - Public Education	167,700	190,000	22,300	13.3%
2300 - Household Hazardous Waste	671,010	682,800	11,790	1.8%
2400 - C & D Diversion	30,000	30,000	-	0.0%
2500 - Organics Diversion	587,530	587,200	(330)	-0.1%
2600 - Diversion Services	144,750	144,750	-	0.0%
3100 - Scalehouse Operations	371,630	389,650	18,020	4.8%
3600 - JR Transfer Station	723,060	739,900	16,840	2.3%
3650 - ML Transfer Station	150,000	150,000	-	0.0%
3710 - SS Disposal Operations	687,841	682,000	(5,841)	-0.8%
3720 - SS Transfer Operations	910,749	959,750	49,001	5.4%
3730 - SS Recycling Operations	189,090	189,100	10	0.0%
4500 - JC Landfill Operations	3,717,840	3,515,000	(202,840)	-5.5%
5300 - Crazy Horse Postclosure Maintenance	550,740	566,150	15,410	2.8%
5400 - Lewis Road Postclosure Maintenance	211,590	224,100	12,510	5.9%
5500 - Johnson Canyon ECS	322,540	303,500	(19,040)	-5.9%
5600 - Jolon Road Postclosure Maintenance	145,350	139,800	(5,550)	-3.8%
5700 - Sun Street ECS	116,870	147,100	30,230	25.9%
6100 - Debt Service - Interest	1,851,700	1,606,000	(245,700)	-13.3%
6200 - Debt Service - Principal	1,097,600	315,000	(782,600)	-71.3%
6605 - Closure Set-Aside	277,000	186,000	(91,000)	-32.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%



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Salinas Valley Solid Waste Authority Full Cost of Services by Major Category FY 2014-15

3650 - ML Transfer Station 1 3710 - SS Disposal Operations 1,0 3720 - SS Transfer Operations 1,1 4500 - JC Landfill Operations 4,7 5500 - Johnson Canyon ECS 3 5700 - Sun Street ECS 1 6605 - Closure Set-Aside 2 Total Disposal Services 8,7 Debt Service 3 6100 - Debt Service - Interest 1,8 6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 6 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1 Total Postclosure Recovery 8 2150 - Marketing 8	374,025 81,318 956,064 00,901 718,686 889,882 41,271 277,000 739,147 851,700 997,600 949,300	910,999 184,687 1,079,587 1,181,688 4,567,706 373,683 181,116 186,000 8,665,466 1,606,000 315,000 1,921,000
3650 - ML Transfer Station 1 3710 - SS Disposal Operations 1,0 3720 - SS Transfer Operations 1,1 4500 - JC Landfill Operations 4,7 5500 - Johnson Canyon ECS 3 5700 - Sun Street ECS 1 6605 - Closure Set-Aside 2 Total Disposal Services 8,7 Debt Service 3 6100 - Debt Service - Interest 1,8 6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 6 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1 Total Postclosure Recovery 8 2150 - Marketing 8	81,318 056,064 00,901 718,686 889,882 41,271 277,000 739,147	184,687 1,079,587 1,181,688 4,567,706 373,683 181,116 186,000 8,665,466 1,606,000 315,000
3720 - SS Transfer Operations 4500 - JC Landfill Operations 4,7 5500 - Johnson Canyon ECS 3700 - Sun Street ECS 6605 - Closure Set-Aside Total Disposal Services Debt Service 6100 - Debt Service - Interest 6200 - Debt Service - Principal Total Debt Service Postclosure Maintenance 5300 - Crazy Horse Postclosure Maintenance 5400 - Lewis Road Postclosure Maintenance 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1 Total Postclosure Maintenance 1 AB939 Programs 2100 - Resource Recovery 250 - Marketing	00,901 718,686 889,882 41,271 277,000 739,147 851,700 997,600	1,181,688 4,567,706 373,683 181,116 186,000 8,665,466 1,606,000 315,000
4500 - JC Landfill Operations 4,7 5500 - Johnson Canyon ECS 3 5700 - Sun Street ECS 1 6605 - Closure Set-Aside 2 Total Disposal Services 8,7 Debt Service 8,7 Debt Service 1,8 6200 - Debt Service - Interest 1,0 Total Debt Service 2,9 Postclosure Maintenance 6 5300 - Crazy Horse Postclosure Maintenance 6 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2 2100 - Resource Recovery 8 2150 - Marketing	718,686 889,882 41,271 277,000 739,147 851,700 997,600	4,567,706 373,683 181,116 186,000 8,665,466 1,606,000 315,000
5500 - Johnson Canyon ECS 3 5700 - Sun Street ECS 1 6605 - Closure Set-Aside 2 Total Disposal Services 8,7 Debt Service 1,8 6200 - Debt Service - Interest 1,8 6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 6 5300 - Crazy Horse Postclosure Maintenance 6 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2 2100 - Resource Recovery 8 2150 - Marketing	389,882 41,271 277,000 739,147 351,700 997,600	373,683 181,116 186,000 8,665,466 1,606,000 315,000
5700 - Sun Street ECS 1 6605 - Closure Set-Aside 2 Total Disposal Services 8,7 Debt Service 1,8 6200 - Debt Service - Interest 1,8 6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 6 5300 - Crazy Horse Postclosure Maintenance 6 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2 2100 - Resource Recovery 8 2150 - Marketing 8	41,271 277,000 239,147 351,700 997,600	181,116 186,000 8,665,466 1,606,000 315,000
6605 - Closure Set-Aside 2 Total Disposal Services 8,7 Debt Service 1,8 6100 - Debt Service - Interest 1,8 6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 6 5300 - Crazy Horse Postclosure Maintenance 6 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2 2100 - Resource Recovery 8 2150 - Marketing 8	277,000 739,147 351,700 097,600	186,000 8,665,466 1,606,000 315,000
Total Disposal Services Debt Service 6100 - Debt Service - Interest 6200 - Debt Service - Principal 1,0 Total Debt Service Postclosure Maintenance 5300 - Crazy Horse Postclosure Maintenance 5400 - Lewis Road Postclosure Maintenance 25600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 2150 - Marketing	39,147 351,700 997,600	1,606,000 315,000
Debt Service6100 - Debt Service - Interest1,86200 - Debt Service - Principal1,0Total Debt Service2,9Postclosure Maintenance65300 - Crazy Horse Postclosure Maintenance65400 - Lewis Road Postclosure Maintenance25600 - Jolon Road Postclosure Maintenance1Total Postclosure Maintenance1,0AB939 Programs22100 - Resource Recovery82150 - Marketing	351,700 097,600	1,606,000 315,000
6100 - Debt Service - Interest 6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 5300 - Crazy Horse Postclosure Maintenance 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 2150 - Marketing	97,600	315,000
6100 - Debt Service - Interest 6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 5300 - Crazy Horse Postclosure Maintenance 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 2150 - Marketing	97,600	315,000
6200 - Debt Service - Principal 1,0 Total Debt Service 2,9 Postclosure Maintenance 5300 - Crazy Horse Postclosure Maintenance 6 5400 - Lewis Road Postclosure Maintenance 2 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 8 2150 - Marketing	97,600	315,000
Postclosure Maintenance5300 - Crazy Horse Postclosure Maintenance65400 - Lewis Road Postclosure Maintenance25600 - Jolon Road Postclosure Maintenance1Total Postclosure Maintenance1,0AB939 Programs22100 - Resource Recovery82150 - Marketing		
5300 - Crazy Horse Postclosure Maintenance 5400 - Lewis Road Postclosure Maintenance 25600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 2150 - Marketing		
5300 - Crazy Horse Postclosure Maintenance 5400 - Lewis Road Postclosure Maintenance 25600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 2150 - Marketing		
5400 - Lewis Road Postclosure Maintenance 5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 2150 - Marketing		
5600 - Jolon Road Postclosure Maintenance 1 Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 8 2150 - Marketing	65,727	697,070
Total Postclosure Maintenance 1,0 AB939 Programs 2100 - Resource Recovery 8 2150 - Marketing	255,767	275,922
AB939 Programs 2100 - Resource Recovery 2150 - Marketing	75,697	172,128
2100 - Resource Recovery 8 2150 - Marketing	97,192	1,145,120
2150 - Marketing		
· · · · · · · · · · · · · · · · · · ·	323,377	880,464
0000 Dublic Education	90,659	92,343
2200 - Public Education 2	202,714	233,937
	311,108	840,695
3730 - SS Recycling Operations 2	228,569	232,829
Total AB939 Programs 2,1	56,427	2,280,267
Recycling Programs		
<u> </u>	36,264	36,937
	10,198	722,987
<u> </u>	74,972	178,223
	21,434	938,148
Grand Total15,8	863,500	14,950,000



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Salinas Valley Solid Waste Authority Full Cost of Services by Program FY 2014-15

Category	2014 2015 PROPOSED	Scalehouse Allocation	Overhead Allocation	Full Cost of Services
1110 - Executive Administration	404,050		(404,050)	-
1120 - Administrative Support	404,800		(404,800)	-
1130 - Human Resources Administration	363,200		(363,200)	-
1140 - Clerk of the Board	175,650		(175,650)	-
1200 - Finance Administration	676,800		(676,800)	-
1300 - Operations Administration	387,600		(387,600)	-
2100 - Resource Recovery	715,100		165,364	880,464
2150 - Marketing	75,000		17,343	92,343
2200 - Public Education	190,000		43,937	233,937
2300 - Household Hazardous Waste	682,800		157,895	840,695
2400 - C & D Diversion	30,000		6,937	36,937
2500 - Organics Diversion	587,200		135,787	722,987
2600 - Diversion Services	144,750		33,473	178,223
3100 - Scalehouse Operations	389,650	(389,650)	-	-
3600 - JR Transfer Station	739,900		171,099	910,999
3650 - ML Transfer Station	150,000		34,687	184,687
3710 - SS Disposal Operations	682,000	194,825	202,762	1,079,587
3720 - SS Transfer Operations	959,750		221,938	1,181,688
3730 - SS Recycling Operations	189,100		43,729	232,829
4500 - JC Landfill Operations	3,515,000	194,825	857,881	4,567,706
5300 - Crazy Horse Postclosure Maintenance	566,150		130,920	697,070
5400 - Lewis Road Postclosure Maintenance	224,100		51,822	275,922
5500 - Johnson Canyon ECS	303,500		70,183	373,683
5600 - Jolon Road Postclosure Maintenance	139,800		32,328	172,128
5700 - Sun Street ECS	147,100		34,016	181,116
6100 - Debt Service - Interest	1,606,000			1,606,000
6200 - Debt Service - Principal	315,000			315,000
6605 - Closure Set-Aside	186,000			186,000
Grand Total	14,950,000	-	(0)	14,950,000



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	2013 2014	2014 2015	Increase /	
Category	BUDGET	PROPOSED	(Decrease)	% Change
61.0 - Employee Services	2.542.400	2 700 700	205 000	11 10/
61110 - Regular Pay	2,513,100	2,798,700	285,600	11.4%
61111 - Regular Pay 61115 - Board Member Stipends	75,100	118,700	43,600	58.1% 39.2%
61120 - Paid Time Off	12,500 99,500	17,400 112,200	4,900 12,700	39.2% 12.8%
61300 - Overtime - Regular	93,000	114,100	21,100	22.7%
61301 - Overtime - Regular	1,000	1,000	21,100	0.0%
		·		-77.8%
61400 - Education Assistance 61410 - Wellness Program	18,000 16,500	4,000 20,400	(14,000) 3,900	23.6%
61700 - Flexible Leave	52,500	60,700	8,200	23.6% 15.6%
	•	•		6.7%
61705 - Management Leave	22,300	23,800	1,500	
61815 - Auto Allowance 61816 - Cell Phone	30,000	30,000	-	0.0% 5.3%
	11,300	11,900	600 57.650	20.8%
61822 - PERS Employer Contribution 61823 - PERS EPMC	276,750	334,400	57,650	
	181,500	143,100	(38,400)	-21.2%
61824 - OPEB Expense		81,500	81,500	16.00/
61825 - Medicare	38,650	45,200	6,550	16.9%
61826 - FICA 61831 - Health Insurance	900	1,100	200	22.2%
	667,250 650	803,100	135,850 150	20.4% 23.1%
61832 - Health Insurance - Retired		800		
61833 - Long-Term Disability	12,000	15,500	3,500	29.2%
61834 - Unemployment	21,300	19,500	(1,800)	-8.5%
61836 - Life Insurance	10,400	11,700	1,300	12.5%
61837 - Insurance - Workers Compensation	116,200	116,200	- 65 000	0.0%
61999 - CIP/Program Regular Salary Deduct	(65,000) 4,205,400	4 005 000	65,000	-100.0%
61.0 - Employee Services Total 63.0 - Contract Services	4,205,400	4,885,000	679,600	16.2%
61130 - Safety Awards	7,000	7,000	_	0.0%
63116 - Cell Phones	6,800	10,750	3,950	58.1%
63120 - Telephone	15,900	•	3,930	0.0%
63125 - Internet Services	4,600	15,900 4,600	_	0.0%
63126 - Exchange Hosting Services	3,000	3,000	-	0.0%
63127 - Network Access	820	800	(20)	-2.4%
63140 - Postage	5,000	5,000	(20)	0.0%
63150 - Overnight Shipments	1,600	1,600	-	0.0%
63210 - Water	8,400	9,150	- 750	8.9%
63220 - Sewer	400	400	-	0.9%
63230 - Gas & Electricity	125,800	111,600	(14,200)	-11.3%
63240 - Portable Toilet	4,100	6,300	2,200	53.7%
63250 - Exterminator Service	4,562	4,600	38	0.8%
63261 - Vector Control	4,568	5,000	432	9.5%
63270 - Garbage/Recycling Pickup	800	800	-52	0.0%
63320 - Building Rent	86,400	86,400		0.0%
63322 - Building Maintenance Fees	21,000	22,000	1,000	4.8%
63350 - Equipment Lease/Purchase	21,000	419,700	419,700	4.070
63410 - Vehicle Maintenance	110,000	212,500	102,500	93.2%
63416 - Building Alarm Service	4,950	5,150	200	4.0%
63430 - Equipment Maintenance	71,900	61,500	(10,400)	-14.5%
	3,500		(1,000)	-28.6%
63431 - Equip Maintenance - Copier 63440 - Equipment Rental	6,500	2,500 34,000	27,500	423.1%
63510 - Legal Services 63520 - Recruitment Services	105,500	111,000	5,500	5.2%
	800	25,000	(800)	-100.0%
63521 - HR Consultants - Comp. Study		25,000	25,000	160.00/
63522 - HR Investigations, Testing	500	1,300	800	160.0%
63530 - Audit Services	22,400	22,400	- 15 000	0.0%
63540 - Consulting Engineer	15,000	30,000	15,000	100.0%
63542 - Eng. Services - Surveying	39,000	39,000	-	0.0%
63543 - Aerial Topography	6,000	6,000	- 500	0.0%
63544 - Eng. Services - Leachate	47,500	48,000	500	1.1%

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
63545 - Eng. Services - GW Monitoring	89,200	89,200	-	0.0%
63546 - TO-15 Testing	7,600	7,600	-	0.0%
63548 - Eng. Services - LFG System	148,000	153,000	5,000	3.4%
63549 - Eng Services - LFG Surface Monitoring	42,200	37,000	(5,200)	-12.3%
63551 - GHG Monitoring (AB32)	27,800	25,500	(2,300)	-8.3%
63553 - Eng. Services - GW Cap - Non Routine	2,500	2,700	200	8.0%
63554 - Eng. Services - Leachate - Non Routine	11,700	11,500	(200)	-1.7%
63555 - Eng. Services - GW Monitoring - Non Routine	8,500	8,500	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	75,300	62,700	(12,600)	-16.7%
63560 - Custodial Service	26,700	26,500	(200)	-0.7%
63565 - Records Management Disposal Service	400	400	-	0.0%
63570 - Bank of NY -1997 Series A Bond	5,100	5,100	-	0.0%
63571 - Bond Continuing Disclosure Services	1,900	1,900	-	0.0%
63580 - Safety Program/Consulting	2,800	5,000	2,200	78.6%
63587 - Street Sweeping	8,000	12,000	4,000	50.0%
63590 - Other Professional Services	3,000	5,000	2,000	66.7%
63592 - Facility Maintenance	35,000	67,500	32,500	92.9%
63593 - Landscape Maintenance	5,500	5,500	-	0.0%
63594 - Credit Card Fees	8,000	7,500	(500)	-6.3%
63595 - Returned Check Expense	500	400	(100)	-20.0%
63596 - Bank Fees	10,800	10,800	-	0.0%
63597 - Litter Abatement	60,000	140,000	80,000	133.3%
63598 - FSA Service Fees	900	900	-	0.0%
63599 - EAP Service Fee	5,150	5,150	_	0.0%
63603 - NPDES Improvements	24,000	20,000	(4,000)	-16.7%
63613 - Contract Labor	67,009	65,500	(1,509)	-2.3%
63616 - Madison Lane Transfer Station Services	150,000	150,000	(1,000)	0.0%
63622 - Diversion Assistance Fee-JC	100,000	96,500	(3,500)	-3.5%
63623 - Metal Diversion Fees	2,500	2,500	-	0.0%
63624 - Tires Diversion Fees	2,500	2,500	_	0.0%
63625 - Wood Diversion Fees	5,200	5,200	_	0.0%
63628 - Greenwaste Processing @ JC	582,330	582,000	(330)	-0.1%
63630 - C&D Recycling (ST Goal)	30,000	30,000	-	0.0%
63631 - Mattresses Diversion Service	35,750	35,750	_	0.0%
63632 - Carpets Diversion Service	4,000	7,500	3,500	87.5%
63636 - Diversion Assistance Fee-SS	75,000	75,000	-	0.0%
63651 - HHW Hauling & Disposal	150,000	150,000	_	0.0%
63653 - ABOP Disposal	5,000	5,000	_	0.0%
63654 - Freon Removal	2,400	2,400	_	0.0%
63655 - HHW Disposal Supplies	35,000	35,000	_	0.0%
63671 - Network Support	18,800	20,000	1,200	6.4%
63672 - Laserfiche Support	7,800	7,200	(600)	-7.7%
63673 - Paradigm Support	17,000	17,000	-	0.0%
63674 - Plan-It Support	200	200	_	0.0%
63675 - Website Hosting Service	790	800	10	1.3%
63676 - INCODE Off Site Backup	2,000	2,000	-	0.0%
63677 - INCODE Support	15,510	15,600	90	0.6%
63679 - Employee Evaluations Software Support	2,000	2,000	-	0.0%
63680 - Symantec Support	6,340	6,400	60	0.9%
63700 - Public Media Relations	-	10,000	10,000	0.070
63711 - Media Campaign	100,000	100,000		0.0%
63715 - Give Aways	5,000	5,000	_	0.0%
63719 - RecycleRama	60,000	60,000	_	0.0%
63720 - Watershed Litter & Recycling Education	-	30,000	30,000	0.070
63750 - Increased Public Education (ST Goal)	107,700	100,000	(7,700)	-7.1%
63760 - Interpreting Services	3,700	3,500	(200)	-7.1%
63810 - Leachate Storage	13,500	11,000	(2,500)	-18.5%
63811 - RWQCB Studies	2,000	2,000	(2,500)	0.0%
63812 - Lab Water Analysis	55,000	55,000	-	0.0%
00012 - Lab Water Arialysis	33,000	55,000	-	0.0%

	2013 2014	2014 2015	Increase /	
Category	BUDGET	PROPOSED	(Decrease)	% Change
63813 - Eng. Services - GW Cap	17,000	17,000	-	0.0%
63815 - Site Grading	8,860	7,500	(1,360)	-15.3%
63817 - NPDES - Permitting	45,000	45,000	-	0.0%
63818 - Lab Water Analysis - 5 year	-	18,000	18,000	
63850 - Gonzales Host Fees	250,000	250,000	-	0.0%
63921 - Scale Maintenance & Repair - JC	7,200	7,200	-	0.0%
63922 - Scale Maintenance & Repair - SS	6,000	6,000	-	0.0%
63952 - Tonnage Band Fees	(130,100)	(72,000)	58,100	-44.7%
63955 - Landfill Operations	2,030,300	1,008,000	(1,022,300)	-50.4%
63956 - Compaction Incentive	800,000	400,000	(400,000)	-50.0%
63957 - Transfer Station Operations	700,200	715,000	14,800	2.1%
63958 - Out of Scope Work	10,000	5,000	(5,000)	-50.0%
63960 - Contingencies	33,130	76,500	43,370	130.9%
63.0 - Contract Services Total	6,786,469	6,200,050	(586,419)	-8.6%
62.0 - Supplies 62100 - Office Supplies & Materials	25,250	21,300	(3,950)	-15.6%
62120 - Reproduction Costs	1,000	1,000	(3,930)	0.0%
62130 - Copier/Printer Supplies	10,100	12,500	2,400	23.8%
62140 - Janitorial Supplies	5,400	5,400	2,400	0.0%
62230 - Rolling Stock Supplies	5,600	5,500	(100)	-1.8%
62230 - Vehicle Supplies	5,500	7,000	1,500	27.3%
62290 - Other Repair & Maintenance Supplies	34,510	27,500	(7,010)	-20.3%
62330 - Fuel	114,200	127,050	12,850	11.3%
62335 - Biodiesel Fuel	185,000	345,000	160,000	86.5%
62510 - Uniforms	1,500	3,550	2,050	136.7%
62800 - Special Dept Supplies	32,050	73,000	40,950	127.8%
62801 - Graffiti Removal Supplies	1,500	2,000	500	33.3%
62802 - Litter Abatement	1,000	2,500	1,500	150.0%
62810 - Software/License Renewals	10,080	10,300	220	2.2%
62840 - Safety Supplies	9,300	10,400	1,100	11.8%
62850 - Small Tools	500	25,500	25,000	5000.0%
62910 - Minor Capital Outlay	10,400	10,500	100	1.0%
62915 - Minor Computer Equipment	2,988	3,000	12	0.4%
62.0 - Supplies Total	455,878	693,000	237,122	52.0%
64.0 - Other Expenses		·		
64100 - Advertising/Public Notices	9,500	9,600	100	1.1%
64110 - Advertising - Recruitments	500	1,500	1,000	200.0%
64200 - Conferences/Meetings	30,000	32,300	2,300	7.7%
64201 - Travel Expense - General Manager	2,000	2,000	-	0.0%
64210 - Board Meeting Supplies	3,000	3,000	-	0.0%
64220 - Board Retreat	9,500	6,500	(3,000)	-31.6%
64225 - Confrences/Meetings - Boardmembers	5,400	5,000	(400)	-7.4%
64240 - Employee Recognition	4,300	4,300	-	0.0%
64250 - Training	32,100	30,000	(2,100)	-6.5%
64310 - Association Memberships	13,460	10,200	(3,260)	-24.2%
64320 - Publications & Trade Journals	5,770	6,250	480	8.3%
64410 - Insurance	<u>-</u>	50,000	50,000	
64411 - Insurance - Commercial Auto	35,700	40,500	4,800	13.4%
64412 - Insurance - Crime	5,860	6,800	940	16.0%
64413 - Insurance - Environmental Impairment Liability	88,500	85,400	(3,100)	-3.5%
64414 - Insurance - General Liability	41,320	45,800	4,480	10.8%
64415 - Insurance - Public Officials and Employment Liabil	17,040	19,700	2,660	15.6%
64416 - Insurance - Property Damage	26,200	22,900	(3,300)	-12.6%
64417 - Insurance - Excess Liability	34,680	40,200	5,520	15.9%
64418 - Insurance - Surety Bond	3,200	3,000	(200)	-6.3%
64700 - Refunds & Reimbursement	1,000	1,000	-	0.0%
64903 - Fees & Permits	900	900	-	0.0%
64904 - Property Taxes 64905 - Mo.Co. LEA Fees	27,700 79,500	27,700	2 000	0.0% 3.6%
0+300 - IVIO.00. LLA I 665	19,500	82,400	2,900	3.0%

	2013 2014	2014 2015	Increase /	
Category	BUDGET	PROPOSED	(Decrease)	% Change
64906 - Mo.Co. Regional Fees	184,500	125,500	(59,000)	-32.0%
64910 - SBOE - CIWMB Fees	349,100	240,800	(108,300)	-31.0%
64920 - MBUAPCD-Air Board Fees	25,500	24,800	(700)	-2.7%
64925 - SWRCB Fees	124,223	125,400	1,177	0.9%
64943 - Fees and Permits	1,000	1,000	-	0.0%
64.0 - Other Expenses Total	1,161,453	1,054,450	(107,003)	-9.2%
65.0 - Debt Service				
65110 - 2002 Rev Bonds Interest	1,721,600	-	(1,721,600)	-100.0%
65120 - Salinas IPA Interest	130,100	-	(130,100)	-100.0%
65130 - 2014A Rev Bonds Interest	-	1,487,500	1,487,500	
65140 - 2014B Rev Bonds Interest	-	118,500	118,500	
65210 - 2002 Rev Bonds Principal	1,035,000	-	(1,035,000)	-100.0%
65220 - Salinas IPA Principal	62,600	-	(62,600)	-100.0%
65240 - 2014B Rev Bonds Principal	-	315,000	315,000	
65.0 - Debt Service Total	2,949,300	1,921,000	(1,028,300)	-34.9%
66.0 - Capital Outlay				
66525 - Transfer Truck Retrofit	20,000	-	(20,000)	-100.0%
66530 - Office Equipment	-	2,500	2,500	
66550 - Rolling Equipment	8,000	8,000	-	0.0%
66.0 - Capital Outlay Total	28,000	10,500	(17,500)	-62.5%
67.0 - Closure/Postclosure				
67100 - Closure Expense	277,000	186,000	(91,000)	-32.9%
67.0 - Closure/Postclosure Total	277,000	186,000	(91,000)	-32.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%

Catagory	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Changa
Category 105 - Administration Fund	BUDGET	PROPOSED	(Decrease)	Change
1110 - Executive Administration				
61.0 - Employee Services				
61110 - Regular Pay	176,500	185,300	8,800	5.0%
61120 - Paid Time Off	6,900	7,200	300	4.3%
61705 - Management Leave	5,100	5,400	300	5.9%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,200	1,400	200	16.7%
61822 - PERS Employer Contribution	18,900	21,200	2,300	12.2%
61823 - PERS EPMC	12,400	5,600	(6,800)	-54.8%
61824 - OPEB Expense	12,100	5,600	5,600	01.070
61825 - Medicare	2,600	2,700	100	3.8%
61831 - Health Insurance	23,400	24,200	800	3.4%
61833 - Long-Term Disability	800	900	100	12.5%
61834 - Unemployment	500	400	(100)	-20.0%
61836 - Life Insurance	700	700	-	0.0%
61837 - Insurance - Workers Compensation	1,300	900	(400)	-30.8%
61999 - CIP/Program Regular Salary Deduct	(5,000)	-	5,000	-100.0%
61.0 - Employee Services Total	251,300	267,500	16,200	6.4%
63.0 - Contract Services	201,000	201,000	10,200	0.170
63116 - Cell Phones	600	600	_	0.0%
63510 - Legal Services	85,000	85,000	_	0.0%
63540 - Consulting Engineer	15,000	25,000	10,000	66.7%
63590 - Other Professional Services	3,000	5,000	2,000	66.7%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	150	150	-	0.0%
63.0 - Contract Services Total	103,850	115,850	12,000	11.6%
62.0 - Supplies	100,000	1.10,000	.2,000	11.070
62810 - Software/License Renewals	400	400	_	0.0%
62915 - Minor Computer Equipment	500	500	_	0.0%
62.0 - Supplies Total	900	900	_	0.0%
64.0 - Other Expenses				0.070
64200 - Conferences/Meetings	3,500	5,000	1,500	42.9%
64201 - Travel Expense - General Manager	2,000	2,000	-	0.0%
64250 - Training	1,400	2,000	600	42.9%
64310 - Association Memberships	7,100	5,000	(2,100)	-29.6%
64320 - Publications & Trade Journals	2,000	2,000	(=,:00)	0.0%
64412 - Insurance - Crime	500	200	(300)	-60.0%
64415 - Insurance - Public Officials and Employment Liabil	800	600	(200)	-25.0%
64418 - Insurance - Surety Bond	3,200	3,000	(200)	-6.3%
64.0 - Other Expenses Total	20,500	19,800	(700)	-3.4%
1110 - Executive Administration Total	376,550	404,050	27,500	7.3%
1120 - Administrative Support	,	, , , , , , ,	,	
61.0 - Employee Services				
61110 - Regular Pay	112,000	105,400	(6,600)	-5.9%
61120 - Paid Time Off	4,400	4,100	(300)	-6.8%
61300 - Overtime - Regular	500	500	-	0.0%
61400 - Education Assistance	1,000	-	(1,000)	-100.0%
61410 - Wellness Program	1,000	1,000	-	0.0%
61700 - Flexible Leave	3,300	3,100	(200)	-6.1%
61822 - PERS Employer Contribution	12,000	12,100	`100 [′]	0.8%
61823 - PERS EPMC	7,900	5,300	(2,600)	-32.9%
61824 - OPEB Expense	-	3,200	3,200	
61825 - Medicare	1,700	1,600	(100)	-5.9%
61831 - Health Insurance	29,300	44,000	14,700	50.2%
61833 - Long-Term Disability	500	600	100	20.0%
-				

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
61834 - Unemployment	1,100	800	(300)	-27.3%
61836 - Life Insurance	400	500	100	25.0%
61837 - Insurance - Workers Compensation	800	500	(300)	-37.5%
61.0 - Employee Services Total	175,900	182,700	6,800	3.9%
63.0 - Contract Services				
63120 - Telephone	10,000	10,000	-	0.0%
63140 - Postage	5,000	5,000	-	0.0%
63150 - Overnight Shipments	400	400	-	0.0%
63210 - Water	600	700	100	16.7%
63230 - Gas & Electricity	11,700	13,000	1,300	11.1%
63270 - Garbage/Recycling Pickup	800	800	-	0.0%
63320 - Building Rent	86,400	86,400	-	0.0%
63322 - Building Maintenance Fees	21,000	22,000	1,000	4.8%
63416 - Building Alarm Service	700	900	200	28.6%
63430 - Equipment Maintenance	1,000	1,000	(4.000)	0.0%
63431 - Equip Maintenance - Copier 63560 - Custodial Service	3,500 13,700	2,500 13,500	(1,000)	-28.6% -1.5%
63598 - FSA Service Fees	200	200	(200)	0.0%
63599 - FAP Service Fee	300	300	_	0.0%
63.0 - Contract Services Total	155,300	156,700	1,400	0.9%
62.0 - Supplies	100,000	100,700	1,400	0.570
62100 - Office Supplies & Materials	18,950	15,000	(3,950)	-20.8%
62120 - Reproduction Costs	1,000	1,000	-	0.0%
62130 - Copier/Printer Supplies	9,500	12,000	2,500	26.3%
62140 - Janitorial Supplies	3,000	3,000	-	0.0%
62230 - Vehicle Supplies	500	2,000	1,500	300.0%
62330 - Fuel	2,100	2,500	400	19.0%
62800 - Special Dept Supplies	2,500	2,000	(500)	-20.0%
62810 - Software/License Renewals	600	600	-	0.0%
62915 - Minor Computer Equipment	500	500	-	0.0%
62.0 - Supplies Total	38,650	38,600	(50)	-0.1%
64.0 - Other Expenses				
64100 - Advertising/Public Notices	5,000	5,000	. -	0.0%
64200 - Conferences/Meetings	500	-	(500)	-100.0%
64250 - Training	1,000	1,000	-	0.0%
64412 - Insurance - Crime	300	400	100	33.3%
64413 - Insurance - Environmental Impairment Liability	14,900	14,900	-	0.0%
64414 - Insurance - General Liability	1,080	1,300	220	20.4%
64415 - Insurance - Public Officials and Employment Liabil	900	1,100	200	22.2%
64416 - Insurance - Property Damage	2,300 950	2,000	(300) 150	-13.0% 15.8%
64417 - Insurance - Excess Liability 64.0 - Other Expenses Total	26,930	1,100 26,800	(130)	-0.5%
1120 - Administrative Support Total	396,780	404,800	8,020	2.0%
1130 - Human Resources Administration	390,700	404,000	0,020	2.0 /0
61.0 - Employee Services				
61110 - Regular Pay	166,300	171,200	4,900	2.9%
61120 - Paid Time Off	6,400	6,600	200	3.1%
61300 - Overtime - Regular	500	500	-	0.0%
61400 - Education Assistance	1,000	2,000	1,000	100.0%
61410 - Wellness Program	1,000	1,000	· -	0.0%
61700 - Flexible Leave	1,900	1,900	-	0.0%
61705 - Management Leave	3,000	3,100	100	3.3%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,000	1,100	100	10.0%
61822 - PERS Employer Contribution	17,800	19,600	1,800	10.1%
61823 - PERS EPMC	11,700	8,600	(3,100)	-26.5%

Catagony	2013 2014 BUDGET	2014 2015 PROPOSED	Increase /	% Change
Category 61824 - OPEB Expense	- BUDGET	5,200	(Decrease) 5,200	Change
61825 - Medicare	2,500	2,500	5,200	0.0%
61831 - Health Insurance	36,900	38,700	1,800	4.9%
61833 - Long-Term Disability	800	900	100	12.5%
61834 - Unemployment	1,600	800	(800)	-50.0%
61836 - Life Insurance	600	700	100	16.7%
61837 - Insurance - Workers Compensation	1,200	800	(400)	-33.3%
61.0 - Employee Services Total	260,200	271,200	11,000	4.2%
63.0 - Contract Services	,	,	,	
63116 - Cell Phones	600	600	-	0.0%
63510 - Legal Services	20,500	20,000	(500)	-2.4%
63521 - HR Consultants - Comp. Study		25,000	25,000	
63522 - HR Investigations, Testing	500	1,300	800	160.0%
63580 - Safety Program/Consulting	2,800	5,000	2,200	78.6%
63598 - FSA Service Fees	100	100	_,	0.0%
63599 - EAP Service Fee	300	300	-	0.0%
63679 - Employee Evaluations Software Support	2,000	2,000	-	0.0%
61130 - Safety Awards	7,000	7,000	-	0.0%
63520 - Recruitment Services	800	-	(800)	-100.0%
63.0 - Contract Services Total	34,600	61,300	26,700	77.2%
62.0 - Supplies	,	- ,	-,	
62810 - Software/License Renewals	600	500	(100)	-16.7%
62.0 - Supplies Total	600	500	(100)	-16.7%
64.0 - Other Expenses			,	
64110 - Advertising - Recruitments	500	1,500	1,000	200.0%
64200 - Conferences/Meetings	5,500	6,000	500	9.1%
64240 - Employee Recognition	4,300	4,300	-	0.0%
64250 - Training	13,000	12,000	(1,000)	-7.7%
64310 - Association Memberships	2,000	2,000	-	0.0%
64320 - Publications & Trade Journals	1,500	2,000	500	33.3%
64411 - Insurance - Commercial Auto	710	900	190	26.8%
64412 - Insurance - Crime	400	400	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	900	1,100	200	22.2%
64.0 - Other Expenses Total	28,810	30,200	1,390	4.8%
1130 - Human Resources Administration Total	324,210	363,200	38,990	12.0%
1140 - Clerk of the Board				
61.0 - Employee Services				
61110 - Regular Pay	72,400	74,600	2,200	3.0%
61115 - Board Member Stipends	12,500	17,400	4,900	39.2%
61120 - Paid Time Off	2,800	2,900	100	3.6%
61300 - Overtime - Regular	500	500	-	0.0%
61400 - Education Assistance	500	-	(500)	-100.0%
61410 - Wellness Program	500	500	-	0.0%
61700 - Flexible Leave	2,100	2,200	100	4.8%
61822 - PERS Employer Contribution	7,800	8,600	800	10.3%
61823 - PERS EPMC	5,100	3,800	(1,300)	-25.5%
61824 - OPEB Expense	-	2,300	2,300	
61825 - Medicare	1,100	1,400	300	27.3%
61826 - FICA	900	1,100	200	22.2%
61831 - Health Insurance	21,000	22,000	1,000	4.8%
61833 - Long-Term Disability	400	400	-	0.0%
61834 - Unemployment	900	1,400	500	55.6%
61836 - Life Insurance	300	300	-	0.0%
61837 - Insurance - Workers Compensation	600	500	(100)	-16.7%
61.0 - Employee Services Total 63.0 - Contract Services	129,400	139,900	10,500	8.1%

	2012 2014	2014 2015	Ingrassa /	0/
Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
63250 - Exterminator Service	662	700	38	5.7%
63565 - Records Management Disposal Service	400	400	-	0.0%
63598 - FSA Service Fees	50	100	50	100.0%
63599 - EAP Service Fee	150	150	-	0.0%
63672 - Laserfiche Support	7,800	7,200	(600)	-7.7%
63760 - Interpreting Services	3,700	3,500	(200)	-5.4%
63.0 - Contract Services Total	12,762	12,050	(712)	-5.6%
62.0 - Supplies			,	
62810 - Software/License Renewals	300	300	-	0.0%
62915 - Minor Computer Equipment	988	1,000	12	1.2%
62.0 - Supplies Total	1,288	1,300	12	0.9%
64.0 - Other Expenses				
64100 - Advertising/Public Notices	3,900	4,000	100	2.6%
64200 - Conferences/Meetings	1,500	1,500	-	0.0%
64210 - Board Meeting Supplies	3,000	3,000	-	0.0%
64220 - Board Retreat	9,500	6,500	(3,000)	-31.6%
64225 - Confrences/Meetings - Boardmembers	5,400	5,000	(400)	-7.4%
64250 - Training	1,000	1,000	-	0.0%
64310 - Association Memberships	600	600	-	0.0%
64412 - Insurance - Crime	200	200	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	450	600	150	33.3%
64.0 - Other Expenses Total	25,550	22,400	(3,150)	-12.3%
1140 - Clerk of the Board Total	169,000	175,650	6,650	3.9%
1200 - Finance Administration				
61.0 - Employee Services				
61110 - Regular Pay	356,700	369,400	12,700	3.6%
61120 - Paid Time Off	13,200	14,300	1,100	8.3%
61300 - Overtime - Regular	2,500	2,500	-	0.0%
61400 - Education Assistance	2,000	1,000	(1,000)	-50.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	6,600	6,800	200	3.0%
61705 - Management Leave	3,300	3,900	600	18.2%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,600	1,800	200	12.5%
61822 - PERS Employer Contribution	36,600	42,300	5,700	15.6%
61823 - PERS EPMC	24,000	18,500	(5,500)	-22.9%
61824 - OPEB Expense	-	11,100	11,100	
61825 - Medicare	5,000	5,400	400	8.0%
61831 - Health Insurance	79,900	74,300	(5,600)	-7.0%
61833 - Long-Term Disability	1,600	1,800	200	12.5%
61834 - Unemployment	2,200	1,600	(600)	-27.3%
61836 - Life Insurance	1,200	1,400	200	16.7%
61837 - Insurance - Workers Compensation	2,400	1,700	(700)	-29.2%
61.0 - Employee Services Total	546,800	565,800	19,000	3.5%
63.0 - Contract Services				
63125 - Internet Services	2,500	2,500	-	0.0%
63126 - Exchange Hosting Services	3,000	3,000	-	0.0%
63127 - Network Access	820	800	(20)	-2.4%
63150 - Overnight Shipments	200	200	-	0.0%
63430 - Equipment Maintenance	-	600	600	
63530 - Audit Services	22,400	22,400	-	0.0%
63570 - Bank of NY -1997 Series A Bond	5,100	5,100	-	0.0%
63571 - Bond Continuing Disclosure Services	1,900	1,900	-	0.0%
63595 - Returned Check Expense	500	400	(100)	-20.0%
63596 - Bank Fees	3,600	3,600	-	0.0%
63598 - FSA Service Fees	200	200	-	0.0%

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
63599 - EAP Service Fee	600	600	-	0.0%
63671 - Network Support	18,800	20,000	1,200	6.4%
63674 - Plan-It Support	200	200	-	0.0%
63675 - Website Hosting Service	790	800	10	1.3%
63676 - INCODE Off Site Backup	2,000	2,000	-	0.0%
63677 - INCODE Support	15,510	15,600	90	0.6%
63680 - Symantec Support	6,340	6,400	60	0.9%
63.0 - Contract Services Total	84,460	86,300	1,840	2.2%
62.0 - Supplies				
62100 - Office Supplies & Materials	600	600	-	0.0%
62800 - Special Dept Supplies	1,000	1,000	-	0.0%
62810 - Software/License Renewals	5,680	6,000	320	5.6%
62910 - Minor Capital Outlay	400	1,000	600	150.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
62.0 - Supplies Total	8,680	9,600	920	10.6%
64.0 - Other Expenses	•	,		
64200 - Conferences/Meetings	8,500	5,800	(2,700)	-31.8%
64250 - Training	4,300	2,500	(1,800)	-41.9%
64310 - Association Memberships	360	200	(160)	-44.4%
64320 - Publications & Trade Journals	500	500	-	0.0%
64412 - Insurance - Crime	600	800	200	33.3%
64415 - Insurance - Public Officials and Employment Liabil	1,800	1,800	-	0.0%
64700 - Refunds & Reimbursement	1,000	1,000	_	0.0%
64.0 - Other Expenses Total	17,060	12,600	(4,460)	-26.1%
66.0 - Capital Outlay	17,000	12,000	(1,100)	20.170
66530 - Office Equipment	_	2,500	2,500	
66.0 - Capital Outlay Total	_	2,500	2,500	
1200 - Finance Administration Total	657,000	676,800	19,800	3.0%
1300 - Operations Administration	,	,	10,000	
61.0 - Employee Services				
61110 - Regular Pay	170,400	201,200	30,800	18.1%
61120 - Paid Time Off	14,900	15,600	700	4.7%
61300 - Overtime - Regular	2,000	-	(2,000)	-100.0%
61400 - Education Assistance	2,000	1,000	(1,000)	-50.0%
61410 - Wellness Program	500	2,000	1,500	300.0%
61700 - Flexible Leave	4,100	4,200	100	2.4%
61705 - Management Leave	7,200	7,600	400	5.6%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	4,400	4,200	(200)	-4.5%
61822 - PERS Employer Contribution	15,900	23,100	7,200	45.3%
61823 - PERS EPMC	10,400	10,100	(300)	-2.9%
61824 - OPEB Expense	-	6,100	6,100	2.070
61825 - Medicare	2,200	3,000	800	36.4%
61831 - Health Insurance	18,300	27,700	9,400	51.4%
61833 - Long-Term Disability	700	1,000	300	42.9%
61834 - Unemployment	600	600	-	0.0%
61836 - Life Insurance	600	800	200	33.3%
61837 - Insurance - Workers Compensation	11,300	5,900	(5,400)	-47.8%
61999 - CIP/Program Regular Salary Deduct	(60,000)	5,500	60,000	-100.0%
61.0 - Employee Services Total	211,500	320,100	108,600	51.3%
63.0 - Contract Services	211,300	320,100	100,000	31.370
63116 - Cell Phones	1,200	1,000	(200)	-16.7%
63150 - Overnight Shipments	1,000	1,000	(200)	0.0%
63430 - Equipment Maintenance	5,000	5,000	-	0.0%
63540 - Consulting Engineer	5,000	5,000	5,000	0.070
63598 - FSA Service Fees	100	100	5,000	0.0%
00000 - LOU OELVICE LEES	100	100	-	0.0 /0

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
63599 - EAP Service Fee	600	600	-	0.0%
63700 - Public Media Relations	-	10,000	10,000	
63.0 - Contract Services Total	7,900	22,700	14,800	187.3%
62.0 - Supplies				
62100 - Office Supplies & Materials	1,200	1,200	-	0.0%
62230 - Rolling Stock Supplies	1,800	2,000	200	11.1%
62330 - Fuel	12,200	14,000	1,800	14.8%
62800 - Special Dept Supplies	2,900	2,500	(400)	-13.8%
62810 - Software/License Renewals	2,500	2,500	(200)	0.0%
62840 - Safety Supplies	1,300	1,000 23,200	(300)	-23.1% 5.9%
62.0 - Supplies Total 64.0 - Other Expenses	21,900	23,200	1,300	5.9%
64200 - Conferences/Meetings	1,500	5,000	3,500	233.3%
64250 - Training	7,100	7,500	400	5.6%
64310 - Association Memberships	3,000	2,000	(1,000)	-33.3%
64320 - Publications & Trade Journals	1,500	1,500	(1,000)	0.0%
64411 - Insurance - Commercial Auto	4,150	4,800	650	15.7%
64412 - Insurance - Crime	160	200	40	25.0%
64415 - Insurance - Public Officials and Employment Liabil	500	600	100	20.0%
64.0 - Other Expenses Total	17,910	21,600	3,690	20.6%
1300 - Operations Administration Total	259,210	387,600	128,390	49.5%
3100 - Scalehouse Operations				
61.0 - Employee Services				
61110 - Regular Pay	187,800	198,700	10,900	5.8%
61120 - Paid Time Off	8,300	8,800	500	6.0%
61300 - Overtime - Regular	7,500	7,500	-	0.0%
61400 - Education Assistance	2,000	-	(2,000)	-100.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	6,200	6,600	400	6.5%
61822 - PERS Employer Contribution	20,100	22,800	2,700	13.4%
61823 - PERS EPMC	13,200	10,000	(3,200)	-24.2%
61824 - OPEB Expense 61825 - Medicare	2 900	6,000	6,000 200	7.1%
61831 - Health Insurance	2,800 56,100	3,000 58,000	1,900	3.4%
61833 - Long-Term Disability	800	1,000	200	25.0%
61834 - Unemployment	1,900	1,400	(500)	-26.3%
61836 - Life Insurance	700	800	100	14.3%
61837 - Insurance - Workers Compensation	1,400	900	(500)	-35.7%
61.0 - Employee Services Total	310,800	327,500	16,700	5.4%
63.0 - Contract Services	,	,		
63116 - Cell Phones	1,000	750	(250)	-25.0%
63125 - Internet Services	2,100	2,100	`- ´	0.0%
63210 - Water	300	450	150	50.0%
63240 - Portable Toilet	1,400	2,100	700	50.0%
63416 - Building Alarm Service	850	850	-	0.0%
63594 - Credit Card Fees	8,000	7,500	(500)	-6.3%
63596 - Bank Fees	7,200	7,200	-	0.0%
63599 - EAP Service Fee	500	500	-	0.0%
63673 - Paradigm Support	17,000	17,000	-	0.0%
63921 - Scale Maintenance & Repair - JC	7,200	7,200	-	0.0%
63922 - Scale Maintenance & Repair - SS	6,000	6,000	-	0.0%
63.0 - Contract Services Total	51,550	51,650	100	0.2%
62.0 - Supplies	4.500	4 500		0.00/
62100 - Office Supplies & Materials	1,500	1,500	- -	0.0%
62130 - Copier/Printer Supplies 62290 - Other Repair & Maintenance Supplies	2,300	500 2,000	500 (300)	-13.0%
02230 - Other Nepall & Mailiteriance Supplies	2,300	2,000	(300)	-13.0%

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
62510 - Uniforms	300	1,100	800	266.7%
62800 - Special Dept Supplies	500	500	-	0.0%
62840 - Safety Supplies	600	900	300	50.0%
62910 - Minor Capital Outlay	1,500	1,000	(500)	-33.3%
62.0 - Supplies Total	6,700	7,500	800	11.9%
64.0 - Other Expenses	0,. 00	.,,,,,	000	
64250 - Training	500	500	-	0.0%
64412 - Insurance - Crime	500	600	100	20.0%
64415 - Insurance - Public Officials and Employment Liabil	1,580	1,900	320	20.3%
64.0 - Other Expenses Total	2,580	3,000	420	16.3%
3100 - Scalehouse Operations Total	371,630	389,650	18,020	4.8%
105 - Administration Fund Total	2,554,380	2,801,750	247,370	9.7%
106 - AB939 Fund	, ,		•	
2100 - Resource Recovery				
61.0 - Employee Services				
61110 - Regular Pay	404,800	423,700	18,900	4.7%
61120 - Paid Time Off	15,600	16,300	700	4.5%
61300 - Overtime - Regular	5,000	5,000	-	0.0%
61400 - Education Assistance	2,500	-	(2,500)	-100.0%
61410 - Wellness Program	2,500	2,500	-	0.0%
61700 - Flexible Leave	8,000	8,500	500	6.3%
61705 - Management Leave	3,700	3,800	100	2.7%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	2,000	2,700	700	35.0%
61822 - PERS Employer Contribution	43,300	48,500	5,200	12.0%
61823 - PERS EPMC	28,400	21,200	(7,200)	-25.4%
61824 - OPEB Expense	· <u>-</u>	12,800	12,800	
61825 - Medicare	5,900	6,300	400	6.8%
61831 - Health Insurance	87,350	91,000	3,650	4.2%
61832 - Health Insurance - Retired	650	800	150	23.1%
61833 - Long-Term Disability	1,800	2,100	300	16.7%
61834 - Unemployment	2,700	2,000	(700)	-25.9%
61836 - Life Insurance	1,500	1,600	100	6.7%
61837 - Insurance - Workers Compensation	2,900	2,100	(800)	-27.6%
61.0 - Employee Services Total	624,600	656,900	32,300	5.2%
63.0 - Contract Services				
63430 - Equipment Maintenance	700	700	-	0.0%
63598 - FSA Service Fees	150	100	(50)	-33.3%
63599 - EAP Service Fee	750	750	-	0.0%
63711 - Media Campaign	25,000	25,000	-	0.0%
63715 - Give Aways	5,000	5,000	-	0.0%
63.0 - Contract Services Total	31,600	31,550	(50)	-0.2%
62.0 - Supplies				
62100 - Office Supplies & Materials	2,500	2,500	-	0.0%
62130 - Copier/Printer Supplies	600	-	(600)	-100.0%
62230 - Rolling Stock Supplies	800	500	(300)	-37.5%
62330 - Fuel	2,000	2,000	-	0.0%
62800 - Special Dept Supplies	1,900	2,500	600	31.6%
62802 - Litter Abatement	1,000	2,500	1,500	150.0%
62910 - Minor Capital Outlay	3,500	3,500	-	0.0%
62.0 - Supplies Total	12,300	13,500	1,200	9.8%
64.0 - Other Expenses				
64200 - Conferences/Meetings	5,500	5,500	-	0.0%
64250 - Training	1,300	1,000	(300)	-23.1%
64310 - Association Memberships	400	400	-	0.0%
64320 - Publications & Trade Journals	270	250	(20)	-7.4%

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
64411 - Insurance - Commercial Auto	2,240	2,600	360	16.1%
64412 - Insurance - Crime	700	800	100	14.3%
64415 - Insurance - Public Officials and Employment Liabil	2,250	2,600	350	15.6%
64.0 - Other Expenses Total	12,660	13,150	490	3.9%
2100 - Resource Recovery Total	681,160	715,100	33,940	5.0%
2150 - Marketing				
63.0 - Contract Services	75,000	75,000		0.00/
63711 - Media Campaign 63.0 - Contract Services Total	75,000 75,000	75,000 75,000	-	0.0% 0.0%
2150 - Marketing Total	75,000	75,000 75,000	_	0.0%
2200 - Public Education	73,000	73,000	_	0.0 /0
63.0 - Contract Services				
63719 - RecycleRama	60,000	60,000	_	0.0%
63750 - Increased Public Education (ST Goal)	107,700	100,000	(7,700)	-7.1%
63720 - Watershed Litter & Recycling Education	-	30,000	30,000	
63.0 - Contract Services Total	167,700	190,000	22,300	13.3%
2200 - Public Education Total	167,700	190,000	22,300	13.3%
2300 - Household Hazardous Waste				
61.0 - Employee Services				
61110 - Regular Pay	228,400	236,400	8,000	3.5%
61120 - Paid Time Off	8,800	9,100	300	3.4%
61300 - Overtime - Regular	10,000	10,000	-	0.0%
61400 - Education Assistance	2,000	-	(2,000)	-100.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	6,600	6,900	300	4.5%
61816 - Cell Phone	700	700	-	0.0%
61822 - PERS Employer Contribution	24,500	27,100	2,600	10.6%
61823 - PERS EPMC	16,000	11,900	(4,100)	-25.6%
61824 - OPEB Expense	-	7,100	7,100	E 00/
61825 - Medicare	3,400	3,600	200	5.9%
61831 - Health Insurance 61833 - Long-Term Disability	79,900 1,000	82,700 1,200	2,800 200	3.5% 20.0%
61834 - Unemployment	2,200	1,600	(600)	-27.3%
61836 - Life Insurance	900	900	(000)	0.0%
61837 - Insurance - Workers Compensation	26,200	21,300	(4,900)	-18.7%
61.0 - Employee Services Total	412,600	422,500	9,900	2.4%
63.0 - Contract Services	112,000	122,000	0,000	2.170
63120 - Telephone	2,200	2,200	-	0.0%
63230 - Gas & Electricity	12,100	12,100	-	0.0%
63416 - Building Alarm Service	700	700	-	0.0%
63430 - Equipment Maintenance	3,500	3,500	-	0.0%
63599 - EAP Service Fee	600	600	-	0.0%
63613 - Contract Labor	1,000	1,000	-	0.0%
63651 - HHW Hauling & Disposal	150,000	150,000	-	0.0%
63653 - ABOP Disposal	5,000	5,000	-	0.0%
63654 - Freon Removal	2,400	2,400	-	0.0%
63655 - HHW Disposal Supplies	35,000	35,000	-	0.0%
63.0 - Contract Services Total	212,500	212,500	-	0.0%
62.0 - Supplies				
62230 - Rolling Stock Supplies	3,000	3,000	-	0.0%
62330 - Fuel	2,200	2,800	600	27.3%
62800 - Special Dept Supplies	12,000	12,000	-	0.0%
62801 - Graffiti Removal Supplies	1,500	2,000	500	33.3%
62840 - Safety Supplies	2,000	2,000	-	0.0%
62910 - Minor Capital Outlay 62.0 - Supplies Total	5,000 25,700	5,000 26,800	- 1,100	0.0% 4.3%
02.0 - 3upplies Total	25,700	20,000	1,100	4.370

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
64.0 - Other Expenses	0.500	0.500		0.00/
64200 - Conferences/Meetings	3,500	3,500	-	0.0%
64250 - Training	1,500	1,500	-	0.0%
64411 - Insurance - Commercial Auto	2,210	2,600	390	17.6%
64412 - Insurance - Crime	600	700	100	16.7%
64415 - Insurance - Public Officials and Employment Liabil	1,800	2,100	300	16.7%
64905 - Mo.Co. LEA Fees	2,600	2,600	-	0.0%
64.0 - Other Expenses Total	12,210	13,000	790	6.5%
66.0 - Capital Outlay				
66550 - Rolling Equipment	8,000	8,000	-	0.0%
66.0 - Capital Outlay Total	8,000	8,000	-	0.0%
2300 - Household Hazardous Waste Total	671,010	682,800	11,790	1.8%
3730 - SS Recycling Operations				
61.0 - Employee Services	=	00.400		0.00/
61110 - Regular Pay	56,200	60,100	3,900	6.9%
61120 - Paid Time Off	1,200	1,300	100	8.3%
61300 - Overtime - Regular	2,500	2,500	- (=00)	0.0%
61400 - Education Assistance	500	-	(500)	-100.0%
61410 - Wellness Program	500	500	-	0.0%
61700 - Flexible Leave	900	1,000	100	11.1%
61822 - PERS Employer Contribution	6,100	6,900	800	13.1%
61823 - PERS EPMC	4,000	3,100	(900)	-22.5%
61824 - OPEB Expense	-	1,900	1,900	
61825 - Medicare	900	1,000	100	11.1%
61831 - Health Insurance	18,700	19,300	600	3.2%
61833 - Long-Term Disability	300	400	100	33.3%
61834 - Unemployment	900	600	(300)	-33.3%
61836 - Life Insurance	300	300	-	0.0%
61837 - Insurance - Workers Compensation	3,700	3,100	(600)	-16.2%
61.0 - Employee Services Total	96,700	102,000	5,300	5.5%
63.0 - Contract Services				
63613 - Contract Labor	10,000	7,500	(2,500)	-25.0%
63636 - Diversion Assistance Fee-SS	75,000	75,000	-	0.0%
63.0 - Contract Services Total	85,000	82,500	(2,500)	-2.9%
62.0 - Supplies				
62800 - Special Dept Supplies	5,000	2,500	(2,500)	-50.0%
62840 - Safety Supplies	1,500	1,000	(500)	-33.3%
62.0 - Supplies Total	6,500	3,500	(3,000)	-46.2%
64.0 - Other Expenses				
64412 - Insurance - Crime	210	300	90	42.9%
64415 - Insurance - Public Officials and Employment Liabil	680	800	120	17.6%
64.0 - Other Expenses Total	890	1,100	210	23.6%
3730 - SS Recycling Operations Total	189,090	189,100	10	0.0%
106 - AB939 Fund Total	1,783,960	1,852,000	68,040	3.8%
107 - Recycling Fund				
2400 - C & D Diversion				
63.0 - Contract Services				
63630 - C&D Recycling (ST Goal)	30,000	30,000	-	0.0%
63.0 - Contract Services Total	30,000	30,000	-	0.0%
2400 - C & D Diversion Total	30,000	30,000	-	0.0%
2500 - Organics Diversion				
63.0 - Contract Services				
63625 - Wood Diversion Fees	5,200	5,200	-	0.0%
63628 - Greenwaste Processing @ JC	582,330	582,000	(330)	-0.1%
63.0 - Contract Services Total	587,530	587,200	(330)	-0.1%
2500 - Organics Diversion Total	587,530	587,200	(330)	-0.1%
	•	,	,	_

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
2600 - Diversion Services	202021	THOI COLD	(200:000)	Gilange
63.0 - Contract Services				
63622 - Diversion Assistance Fee-JC	100,000	96,500	(3,500)	-3.5%
63623 - Metal Diversion Fees	2,500	2,500	-	0.0%
63624 - Tires Diversion Fees	2,500	2,500	-	0.0%
63631 - Mattresses Diversion Service	35,750	35,750	-	0.0%
63632 - Carpets Diversion Service	4,000	7,500	3,500	87.5%
63.0 - Contract Services Total	144,750	144,750	-	0.0%
2600 - Diversion Services Total	144,750	144,750	-	0.0%
107 - Recycling Fund Total	762,280	761,950	(330)	0.0%
130 - Crazy Horse Project Fund				
5300 - Crazy Horse Postclosure Maintenance				
61.0 - Employee Services				
61110 - Regular Pay	38,800	34,700	(4,100)	-10.6%
61300 - Overtime - Regular	2,000	2,000	-	0.0%
61822 - PERS Employer Contribution	5,000	4,000	(1,000)	-20.0%
61823 - PERS EPMC	3,300	1,800	(1,500)	-45.5%
61824 - OPEB Expense	-	1,100	1,100	
61825 - Medicare	700	600	(100)	-14.3%
61831 - Health Insurance	11,000	8,900	(2,100)	-19.1%
61833 - Long-Term Disability	300	200	(100)	-33.3%
61834 - Unemployment	300	200	(100)	-33.3%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	4,300	2,300	(2,000)	-46.5%
61.0 - Employee Services Total	65,900	55,900	(10,000)	-15.2%
63.0 - Contract Services				
63120 - Telephone	1,400	1,400	-	0.0%
63230 - Gas & Electricity	59,900	52,000	(7,900)	-13.2%
63544 - Eng. Services - Leachate	17,000	17,500	500	2.9%
63545 - Eng. Services - GW Monitoring	49,000	49,000	-	0.0%
63546 - TO-15 Testing	5,000	5,000	-	0.0%
63548 - Eng. Services - LFG System	57,000	59,000	2,000	3.5%
63549 - Eng Services - LFG Surface Monitoring	22,200	16,000	(6,200)	-27.9%
63551 - GHG Monitoring (AB32)	11,800	10,000	(1,800)	-15.3%
63553 - Eng. Services - GW Cap - Non Routine	2,500	2,700	200	8.0%
63554 - Eng. Services - Leachate - Non Routine	6,200	6,000	(200)	-3.2%
63555 - Eng. Services - GW Monitoring - Non Routine	5,000	5,000	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	20,000	20,000	-	0.0%
63592 - Facility Maintenance	5,000	20,000	15,000	300.0%
63810 - Leachate Storage	10,000	7,500	(2,500)	-25.0%
63812 - Lab Water Analysis	32,000	32,000	-	0.0%
63813 - Eng. Services - GW Cap	17,000	17,000	-	0.0%
63818 - Lab Water Analysis - 5 year	-	15,000	15,000	
63960 - Contingencies	11,500	20,000	8,500	73.9%
63.0 - Contract Services Total	332,500	355,100	22,600	6.8%
62.0 - Supplies	,	,	•	
62290 - Other Repair & Maintenance Supplies	7,300	2,500	(4,800)	-65.8%
62330 - Fuel	700	750	50	7.1%
62.0 - Supplies Total	8,000	3,250	(4,750)	-59.4%
64.0 - Other Expenses	-,	-,	(,,	
64411 - Insurance - Commercial Auto	2,940	3,400	460	15.6%
64412 - Insurance - Crime	80	100	20	25.0%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64414 - Insurance - General Liability	8,980	10,100	1,120	12.5%
64415 - Insurance - Public Officials and Employment Liabil	250	300	50	20.0%
64416 - Insurance - Property Damage	3,300	2,800	(500)	-15.2%
The meaning of the party burnings	3,530	2,000	(550)	. 5.2 / 0

0-14-1-1-1	2013 2014	2014 2015	Increase /	%
Category 64417 - Insurance - Excess Liability	BUDGET	PROPOSED	(Decrease)	Change
· · · · · · · · · · · · · · · · · · ·	7,680	8,900	1,220 -	15.9%
64904 - Property Taxes 64905 - Mo.Co. LEA Fees	1,700 21,600	1,700 24,500	2,900	0.0% 13.4%
64920 - MBUAPCD-Air Board Fees	16,300	14,000	(2,300)	-14.1%
64925 - SWRCB Fees	66,610	72,000	5,390	8.1%
64.0 - Other Expenses Total	144,340	151,900	7,560	5.2%
5300 - Crazy Horse Postclosure Maintenance Total	550,740	566,150	15,410	2.8%
130 - Crazy Horse Project Fund Total	550,740	566,150	15,410	2.8%
141 - Lewis Road Closure Fund	000,140	000,100	10,410	2.070
5400 - Lewis Road Postclosure Maintenance				
61.0 - Employee Services				
61110 - Regular Pay	16,100	29,000	12,900	80.1%
61300 - Overtime - Regular	2,000	2,000	-	0.0%
61822 - PERS Employer Contribution	3,000	3,400	400	13.3%
61823 - PERS EPMC	2,000	1,500	(500)	-25.0%
61824 - OPEB Expense	· -	900	900	
61825 - Medicare	500	500	-	0.0%
61831 - Health Insurance	7,000	6,700	(300)	-4.3%
61833 - Long-Term Disability	200	200	`-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	2,500	2,200	(300)	-12.0%
61.0 - Employee Services Total	33,700	46,700	13,000	38.6%
63.0 - Contract Services				
63120 - Telephone	300	300	-	0.0%
63230 - Gas & Electricity	5,000	5,000	-	0.0%
63430 - Equipment Maintenance	400	3,200	2,800	700.0%
63440 - Equipment Rental	1,500	1,500	-	0.0%
63542 - Eng. Services - Surveying	5,000	5,000	-	0.0%
63545 - Eng. Services - GW Monitoring	13,200	13,200	-	0.0%
63546 - TO-15 Testing	2,600	2,600	-	0.0%
63548 - Eng. Services - LFG System	45,000	45,000	-	0.0%
63551 - GHG Monitoring (AB32)	6,000	5,000	(1,000)	-16.7%
63558 - Eng. Services - LFG System - Non Routine	11,600	7,500	(4,100)	-35.3%
63613 - Contract Labor	1,100	2,000	900	81.8%
63812 - Lab Water Analysis	10,000	10,000	-	0.0%
63815 - Site Grading	8,860	7,500	(1,360)	-15.3%
63960 - Contingencies	2,930	5,500	2,570	87.7%
63.0 - Contract Services Total	113,490	113,300	(190)	-0.2%
62.0 - Supplies	= 440	= 000	(440)	- 00/
62290 - Other Repair & Maintenance Supplies	5,410	5,000	(410)	-7.6%
62.0 - Supplies Total	5,410	5,000	(410)	-7.6%
64.0 - Other Expenses	50	400	50	400.00/
64412 - Insurance - Crime	50	100	50	100.0%
64413 - Insurance - Environmental Impairment Liability	14,000	14,100	100	0.7%
64414 - Insurance - General Liability	4,600	4,600	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	160	200	40	25.0%
64416 - Insurance - Property Damage	1,000	800	(200)	-20.0%
64417 - Insurance - Excess Liability	3,450	4,000	550	15.9%
64904 - Property Taxes	2,300	2,300 5,000	-	0.0%
64905 - Mo.Co. LEA Fees	5,000			0.0%
64920 - MBUAPCD-Air Board Fees 64925 - SWRCB Fees	4,200	3,300	(900)	-21.4% 1.0%
	24,230 58,990	24,700 59,100	470 110	1.9% 0.2%
64.0 - Other Expenses Total 5400 - Lewis Road Postclosure Maintenance Total		59,100		
141 - Lewis Road Closure Fund Total	211,590 211,590	224,100	12,510	5.9%
141 - FEMIS VOAN CIOSUIE FUIIN I OIGI	211,590	224,100	12,510	5.9%

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
150 - Johnson Cyn Project Fund				
4500 - JC Landfill Operations				
61.0 - Employee Services				
61110 - Regular Pay	30,600	185,700	155,100	506.9%
61111 - Regular Pay	-	52,100	52,100	
61120 - Paid Time Off	-	8,300	8,300	
61300 - Overtime - Regular	2,000	23,500	21,500	1075.0%
61410 - Wellness Program	-	2,400	2,400	
61700 - Flexible Leave	-	6,200	6,200	
61822 - PERS Employer Contribution	3,300	27,200	23,900	724.2%
61823 - PERS EPMC	2,200	11,900	9,700	440.9%
61824 - OPEB Expense	-	800	800	
61825 - Medicare	500	3,800	3,300	660.0%
61831 - Health Insurance	7,000	108,600	101,600	1451.4%
61833 - Long-Term Disability	200	1,300	1,100	550.0%
61834 - Unemployment	200	3,500	3,300	1650.0%
61836 - Life Insurance	200	1,000	800	400.0%
61837 - Insurance - Workers Compensation	3,000	21,600	18,600	620.0%
61.0 - Employee Services Total	49,200	457,900	408,700	830.7%
63.0 - Contract Services				
63116 - Cell Phones	-	3,800	3,800	
63230 - Gas & Electricity	500	500	-	0.0%
63250 - Exterminator Service	1,200	1,200	<u>-</u>	0.0%
63410 - Vehicle Maintenance	-	87,500	87,500	
63440 - Equipment Rental	2,500	27,500	25,000	1000.0%
63542 - Eng. Services - Surveying	28,000	28,000	-	0.0%
63543 - Aerial Topography	6,000	6,000	<u>-</u>	0.0%
63592 - Facility Maintenance	6,000	7,500	1,500	25.0%
63593 - Landscape Maintenance	2,500	2,500	-	0.0%
63597 - Litter Abatement	-	80,000	80,000	
63613 - Contract Labor	10,000	10,000	-	0.0%
63850 - Gonzales Host Fees	250,000	250,000	-	0.0%
63952 - Tonnage Band Fees	(130,100)	(72,000)	58,100	-44.7%
63955 - Landfill Operations	2,030,300	1,008,000	(1,022,300)	-50.4%
63956 - Compaction Incentive	800,000	400,000	(400,000)	-50.0%
63958 - Out of Scope Work	10,000	5,000	(5,000)	-50.0%
63960 - Contingencies	-	30,000	30,000	
63350 - Equipment Lease/Purchase	-	419,700	419,700	00.00/
63.0 - Contract Services Total	3,016,900	2,295,200	(721,700)	-23.9%
62.0 - Supplies	4.500	0.000	(4.500)	00.00/
62290 - Other Repair & Maintenance Supplies	4,500	3,000	(1,500)	-33.3%
62335 - Biodiesel Fuel	-	150,000	150,000	
62800 - Special Dept Supplies	-	45,000	45,000	
62850 - Small Tools	-	25,000	25,000	4055.00/
62.0 - Supplies Total	4,500	223,000	218,500	4855.6%
64.0 - Other Expenses	50	400	50	400.00/
64412 - Insurance - Crime	50	100	50	100.0%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64414 - Insurance - General Liability	11,700	12,900	1,200	10.3%
64415 - Insurance - Public Officials and Employment Liabil	160	200	40	25.0%
64416 - Insurance - Property Damage	990	1,200	210	21.2%
64417 - Insurance - Excess Liability	9,750	11,300	1,550	15.9%
64904 - Property Taxes	20,900	20,900	-	0.0%
64905 - Mo.Co. LEA Fees	28,700	28,700	-	0.0%
64906 - Mo.Co. Regional Fees	125,500	125,500	-	0.0%
64910 - SBOE - CIWMB Fees	240,800	240,800	-	0.0%

	2013 2014	2014 2015	Increase /	%
Catagory	BUDGET	PROPOSED	(Decrease)	Change
Category 64920 - MBUAPCD-Air Board Fees	5,000	7,500	2,500	50.0%
64925 - SWRCB Fees	20,490	24,700	4,210	20.5%
64943 - Fees and Permits	1,000	1,000	-,210	0.0%
64410 - Insurance	-	50,000	50,000	0.070
64.0 - Other Expenses Total	479,940	538,900	58,960	12.3%
4500 - JC Landfill Operations Total	3,550,540	3,515,000	(35,540)	-1.0%
5500 - Johnson Canyon ECS	0,000,040	0,010,000	(00,040)	1.0 70
61.0 - Employee Services				
61110 - Regular Pay	32,300	26,200	(6,100)	-18.9%
61300 - Overtime - Regular	2,000	2,900	900	45.0%
61822 - PERS Employer Contribution	3,500	3,000	(500)	-14.3%
61823 - PERS EPMC	2,300	1,400	(900)	-39.1%
61824 - OPEB Expense	-	600	600	
61825 - Medicare	500	500	-	0.0%
61831 - Health Insurance	7,800	7,900	100	1.3%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	300	200	(100)	-33.3%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	3,000	1,600	(1,400)	-46.7%
61.0 - Employee Services Total	52,100	44,600	(7,500)	-14.4%
63.0 - Contract Services	,	,	(, ,	
63120 - Telephone	2,000	2,000	-	0.0%
63230 - Gas & Electricity	31,600	24,000	(7,600)	-24.1%
63544 - Eng. Services - Leachate	27,000	27,000	-	0.0%
63545 - Eng. Services - GW Monitoring	13,500	13,500	-	0.0%
63548 - Eng. Services - LFG System	43,000	46,000	3,000	7.0%
63549 - Eng Services - LFG Surface Monitoring	20,000	21,000	1,000	5.0%
63551 - GHG Monitoring (AB32)	10,000	10,500	500	5.0%
63554 - Eng. Services - Leachate - Non Routine	5,000	5,000	-	0.0%
63555 - Eng. Services - GW Monitoring - Non Routine	3,500	3,500	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	43,000	35,000	(8,000)	-18.6%
63810 - Leachate Storage	3,500	3,500	-	0.0%
63812 - Lab Water Analysis	7,500	7,500	-	0.0%
63817 - NPDES - Permitting	45,000	45,000	-	0.0%
63960 - Contingencies	10,600	10,000	(600)	-5.7%
63.0 - Contract Services Total	265,200	253,500	(11,700)	-4.4%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	5,000	5,000	-	0.0%
62.0 - Supplies Total	5,000	5,000	-	0.0%
64.0 - Other Expenses				
64412 - Insurance - Crime	60	100	40	66.7%
64415 - Insurance - Public Officials and Employment Liabil	180	300	120	66.7%
64.0 - Other Expenses Total	240	400	160	66.7%
5500 - Johnson Canyon ECS Total	322,540	303,500	(19,040)	-5.9%
150 - Johnson Cyn Project Fund Total	3,873,080	3,818,500	(54,580)	-1.4%
151 - Johnson Canyon Closure Fund				
6605 - Closure Set-Aside				
67.0 - Closure/Postclosure	407.000	400.000	(4.000)	0 =0/
67100 - Closure Expense	187,000	186,000	(1,000)	-0.5%
67.0 - Closure/Postclosure Total	187,000	186,000	(1,000)	-0.5%
6605 - Closure Set-Aside Total	187,000	186,000	(1,000)	-0.5%
151 - Johnson Canyon Closure Fund Total	187,000	186,000	(1,000)	-0.5%
161 - Jolon Road Closure Fund				
5600 - Jolon Road Postclosure Maintenance				
61.0 - Employee Services 61110 - Regular Pay	18,100	18,300	200	1.1%
OTTTO - Negulai F ay	10,100	10,300	200	1.1/0

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
61300 - Overtime - Regular	2,000	2,700	700	35.0%
61822 - PERS Employer Contribution	3,000	2,100	(900)	-30.0%
61823 - PERS EPMC	2,000	1,000	(1,000)	-50.0%
61824 - OPEB Expense	_,000	400	400	00.070
61825 - Medicare	500	400	(100)	-20.0%
61831 - Health Insurance	7,000	5,100	(1,900)	-27.1%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	2,500	1,300	(1,200)	-48.0%
61.0 - Employee Services Total	35,700	31,800	(3,900)	-10.9%
63.0 - Contract Services	,	- ,	(=,===,	
63261 - Vector Control	4,568	5,000	432	9.5%
63510 - Legal Services	-	6,000	6,000	
63542 - Eng. Services - Surveying	6,000	6,000	-	0.0%
63544 - Eng. Services - Leachate	3,500	3,500	_	0.0%
63545 - Eng. Services - GW Monitoring	13,500	13,500	_	0.0%
63548 - Eng. Services - LFG System	3,000	3,000	_	0.0%
63554 - Eng. Services - Leachate - Non Routine	500	500	_	0.0%
63558 - Eng. Services - LFG System - Non Routine	700	200	(500)	-71.4%
63613 - Contract Labor	14,500	10,000	(4,500)	-31.0%
63811 - RWQCB Studies	2,000	2,000	-	0.0%
63812 - Lab Water Analysis	4,500	4,500	_	0.0%
63818 - Lab Water Analysis - 5 year	-	3,000	3,000	
63960 - Contingencies	6,100	6,000	(100)	-1.6%
63.0 - Contract Services Total	58,868	63,200	4,332	7.4%
62.0 - Supplies	,	,	,	
62290 - Other Repair & Maintenance Supplies	10,000	10,000	-	0.0%
62.0 - Supplies Total	10,000	10,000	-	0.0%
64.0 - Other Expenses	.,	-,		
64412 - Insurance - Crime	50	100	50	100.0%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64415 - Insurance - Public Officials and Employment Liabil	160	200	` 40 [′]	25.0%
64417 - Insurance - Excess Liability	11,870	13,700	1,830	15.4%
64904 - Property Taxes	1,400	1,400	· -	0.0%
64905 - Mo.Co. LEA Fees	3,300	3,300	-	0.0%
64925 - SWRCB Fees	9,102	2,000	(7,102)	-78.0%
64.0 - Other Expenses Total	40,782	34,800	(5,982)	-14.7%
5600 - Jolon Road Postclosure Maintenance Total	145,350	139,800	(5,550)	-3.8%
161 - Jolon Road Closure Fund Total	145,350	139,800	(5,550)	-3.8%
170 - Transfer Stations Fund				
3600 - JR Transfer Station				
63.0 - Contract Services				
63957 - Transfer Station Operations	700,200	715,000	14,800	2.1%
63.0 - Contract Services Total	700,200	715,000	14,800	2.1%
64.0 - Other Expenses				
64414 - Insurance - General Liability	13,560	15,600	2,040	15.0%
64905 - Mo.Co. LEA Fees	9,300	9,300	-	0.0%
64.0 - Other Expenses Total	22,860	24,900	2,040	8.9%
3600 - JR Transfer Station Total	723,060	739,900	16,840	2.3%
3650 - ML Transfer Station				
63.0 - Contract Services				
63616 - Madison Lane Transfer Station Services	150,000	150,000	-	0.0%
63.0 - Contract Services Total	150,000	150,000	-	0.0%
3650 - ML Transfer Station Total	150,000	150,000	-	0.0%
3710 - SS Disposal Operations				

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
61.0 - Employee Services	BODGET	FROFOSED	(Decrease)	Change
61110 - Regular Pay	166,200	166,400	200	0.1%
61111 - Regular Pay	75,100	66,600	(8,500)	-11.3%
61120 - Paid Time Off	6,400	6,400	(0,500)	0.0%
61300 - Overtime - Regular	25,000	25,000	_	0.0%
61301 - Overtime - Regular	1,000	1,000	_	0.0%
61400 - Education Assistance	2,000	-	(2,000)	-100.0%
61410 - Wellness Program	2,000	2,000	(2,000)	0.0%
61700 - Flexible Leave	4,800	4,800	_	0.0%
61822 - PERS Employer Contribution	25,900	26,700	800	3.1%
61823 - PERS EPMC	17,000	11,700	(5,300)	-31.2%
61824 - OPEB Expense	-	7,000	7,000	01.270
61825 - Medicare	3,600	3,800	200	5.6%
61831 - Health Insurance	80,500	81,100	600	0.7%
61833 - Long-Term Disability	1,000	1,300	300	30.0%
61834 - Unemployment	2,700	1,900	(800)	-29.6%
61836 - Life Insurance	1,100	1,100	(600)	0.0%
61837 - Insurance - Workers Compensation	22,000	21,000	(1,000)	-4.5%
61.0 - Employee Services Total	436,300	427,800	(8,500)	-1.9%
63.0 - Contract Services	430,300	427,000	(0,500)	-1.976
63116 - Cell Phones	1,400	2,000	600	42.9%
63210 - Water	7,500	8,000	500	6.7%
63220 - Sewer	400	400	-	0.7 %
63230 - Gas & Electricity		5,000	-	0.0%
	5,000	•	1 500	
63240 - Portable Toilet	2,700 2,700	4,200 2,700	1,500	55.6%
63250 - Exterminator Service	2,700		-	0.0% 0.0%
63416 - Building Alarm Service		2,700	(12 900)	
63440 - Equipment Maintenance	61,300	47,500	(13,800)	-22.5%
63440 - Equipment Rental	2,500	5,000	2,500	100.0%
63560 - Custodial Service	13,000	13,000	16,000	0.0%
63592 - Facility Maintenance	24,000	40,000	16,000	66.7%
63593 - Landscape Maintenance	3,000	3,000	-	0.0%
63599 - EAP Service Fee	500	500	-	0.0%
63613 - Contract Labor	10,000	10,000	7 200	0.0%
63.0 - Contract Services Total	136,700	144,000	7,300	5.3%
62.0 - Supplies	500	500		0.00/
62100 - Office Supplies & Materials	500	500	-	0.0%
62140 - Janitorial Supplies	2,400	2,400	-	0.0%
62230 - Vehicle Supplies	1,000	1,000	-	0.0%
62335 - Biodiesel Fuel	45,000	45,000	-	0.0%
62510 - Uniforms	1,200	1,200	(4.050)	0.0%
62800 - Special Dept Supplies	6,250	5,000	(1,250)	-20.0%
62840 - Safety Supplies	1,900	2,500	600	31.6%
62850 - Small Tools	500	500	-	0.0%
62.0 - Supplies Total	58,750	58,100	(650)	-1.1%
64.0 - Other Expenses				
64100 - Advertising/Public Notices	600	600	-	0.0%
64250 - Training	500	500	-	0.0%
64411 - Insurance - Commercial Auto	3,120	3,600	480	15.4%
64412 - Insurance - Crime	680	800	120	17.6%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64414 - Insurance - General Liability	1,400	1,300	(100)	-7.1%
64415 - Insurance - Public Officials and Employment Liabil	2,210	2,600	390	17.6%
64416 - Insurance - Property Damage	18,610	16,100	(2,510)	-13.5%
64417 - Insurance - Excess Liability	980	1,200	220	22.4%
64903 - Fees & Permits	900	900	-	0.0%

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
64904 - Property Taxes	1,400	1,400	-	0.0%
64905 - Mo.Co. LEA Fees	9,000	9,000	-	0.0%
64925 - SWRCB Fees	1,791		(1,791)	-100.0%
64.0 - Other Expenses Total	56,091	52,100	(3,991)	-7.1%
3710 - SS Disposal Operations Total	687,841	682,000	(5,841)	-0.8%
3720 - SS Transfer Operations				
61.0 - Employee Services	260 500	206 400	16 000	6 20/
61110 - Regular Pay 61120 - Paid Time Off	269,500 10,600	286,400 11,300	16,900 700	6.3% 6.6%
61300 - Overtime - Regular	25,000	25,000	700	0.0%
61400 - Education Assistance	2,500	23,000	(2,500)	-100.0%
61410 - Wellness Program	2,500	2,500	(2,300)	0.0%
61700 - Flexible Leave	8,000	8,500	500	6.3%
61816 - Cell Phone	400	-	(400)	-100.0%
61822 - PERS Employer Contribution	28,900	32,800	3,900	13.5%
61823 - PERS EPMC	18,900	14,400	(4,500)	-23.8%
61824 - OPEB Expense	-	8,600	8,600	
61825 - Medicare	4,000	4,600	600	15.0%
61831 - Health Insurance	93,900	97,100	3,200	3.4%
61833 - Long-Term Disability	1,100	1,600	500	45.5%
61834 - Unemployment	2,700	1,900	(800)	-29.6%
61836 - Life Insurance	1,000	1,100	100	10.0%
61837 - Insurance - Workers Compensation	26,400	26,500	100	0.4%
61.0 - Employee Services Total	495,400	522,300	26,900	5.4%
63.0 - Contract Services				
63116 - Cell Phones	2,000	2,000	-	0.0%
63410 - Vehicle Maintenance	110,000	125,000	15,000	13.6%
63599 - EAP Service Fee	700	700	-	0.0%
63613 - Contract Labor	17,909	20,000	2,091	11.7%
63.0 - Contract Services Total	130,609	147,700	17,091	13.1%
62.0 - Supplies				
62230 - Vehicle Supplies	4,000	4,000	- 	0.0%
62330 - Fuel	95,000	105,000	10,000	10.5%
62335 - Biodiesel Fuel	140,000	150,000	10,000	7.1%
62510 - Uniforms	-	1,250	1,250	
62840 - Safety Supplies	2,000	3,000	1,000	50.0%
62.0 - Supplies Total	241,000	263,250	22,250	9.2%
64.0 - Other Expenses	500	500		0.00/
64250 - Training	500	500	- 2.270	0.0%
64411 - Insurance - Commercial Auto 64412 - Insurance - Crime	20,330 700	22,600 800	2,270 100	11.2% 14.3%
64415 - Insurance - Chine 64415 - Insurance - Public Officials and Employment Liabil	2,210	2,600	390	17.6%
64.0 - Other Expenses Total	23,740	26,500	2,760	11.6%
66.0 - Capital Outlay	23,740	20,300	2,700	11.070
66525 - Transfer Truck Retrofit	20,000	_	(20,000)	-100.0%
66.0 - Capital Outlay Total	20,000	_	(20,000)	-100.0%
3720 - SS Transfer Operations Total	910,749	959,750	49,001	5.4%
5700 - Sun Street ECS	0.0,1.10	000,100	.0,00	01170
61.0 - Employee Services				
61110 - Regular Pay	10,000	26,000	16,000	160.0%
61300 - Overtime - Regular	2,000	2,000	-	0.0%
61822 - PERS Employer Contribution	1,150	3,000	1,850	160.9%
61823 - PERS EPMC	700	1,300	600	85.7%
61824 - OPEB Expense	-	800	800	
61825 - Medicare	250	500	250	100.0%
61831 - Health Insurance	2,200	5,800	3,600	163.6%
		•	•	

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
61833 - Long-Term Disability	100	200	100	100.0%
61834 - Unemployment	100	200	100	100.0%
61836 - Life Insurance	100	100	-	0.0%
61837 - Insurance - Workers Compensation	700	2,000	1,300	185.7%
61.0 - Employee Services Total	17,300	41,900	24,600	142.2%
63.0 - Contract Services				
63587 - Street Sweeping	8,000	12,000	4,000	50.0%
63597 - Litter Abatement	60,000	60,000	-	0.0%
63603 - NPDES Improvements	24,000	20,000	(4,000)	-16.7%
63613 - Contract Labor	2,500	5,000	2,500	100.0%
63812 - Lab Water Analysis	1,000	1,000	-	0.0%
63960 - Contingencies	2,000	5,000	3,000	150.0%
63.0 - Contract Services Total	97,500	103,000	5,500	5.6%
64.0 - Other Expenses	, , , , , , ,	,	-,	
64412 - Insurance - Crime	20	100	80	400.0%
64415 - Insurance - Public Officials and Employment Liabil	50	100	50	100.0%
64925 - SWRCB Fees	2,000	2,000	-	0.0%
64.0 - Other Expenses Total	2,070	2,200	130	6.3%
5700 - Sun Street ECS Total	116,870	147,100	30,230	25.9 %
170 - Transfer Stations Fund Total	2,588,520	2,678,750	90,230	3.5%
180 - Expansion Fund	2,300,320	2,070,730	30,230	3.3 /0
4500 - JC Landfill Operations				
64.0 - Other Expenses				
64906 - Mo.Co. Regional Fees	59,000		(59,000)	-100.0%
64910 - SBOE - CIWMB Fees	108,300	_	(108,300)	-100.0%
64.0 - Other Expenses Total	167,300	-	(167,300)	-100.0%
4500 - JC Landfill Operations Total		- -	(167,300)	
6605 - Closure Set-Aside	167,300	-	(167,300)	-100.0%
67.0 - Closure/Postclosure	00 000		(00,000)	100.00/
67100 - Closure Expense	90,000	-	(90,000)	-100.0%
67.0 - Closure/Postclosure Total	90,000	-	(90,000)	-100.0%
6605 - Closure Set-Aside Total	90,000	-	(90,000)	-100.0%
180 - Expansion Fund Total	257,300	-	(257,300)	-100.0%
190 - Debt Service				
6100 - Debt Service - Interest 65.0 - Debt Service				
65110 - 2002 Rev Bonds Interest	1,721,600	_	(1,721,600)	-100.0%
65120 - Salinas IPA Interest	130,100	-	(130,100)	-100.0%
65130 - 2014A Rev Bonds Interest	-	1,487,500	1,487,500	100.070
65140 - 2014B Rev Bonds Interest	_	118,500	118,500	
65.0 - Debt Service Total	1,851,700	1,606,000	(245,700)	-13.3%
6100 - Debt Service - Interest Total	1,851,700	1,606,000	(245,700)	-13.3% -13.3%
6200 - Debt Service - Principal	1,031,700	1,000,000	(243,700)	-13.3 /6
65.0 - Debt Service				
	1 025 000		(4.025.000)	100.00/
65210 - 2002 Rev Bonds Principal	1,035,000	-	(1,035,000)	-100.0%
65220 - Salinas IPA Principal	62,600	- 245 000	(62,600)	-100.0%
65240 - 2014B Rev Bonds Principal	4 007 000	315,000	315,000	74 00/
65.0 - Debt Service Total	1,097,600	315,000	(782,600)	-71.3%
6200 - Debt Service - Principal Total	1,097,600	315,000	(782,600)	-71.3%
190 - Debt Service Total	2,949,300	1,921,000	(1,028,300)	-34.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%



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RESOLUTION NO. 2006 - 35

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY ADOPTING THE FINANCIAL POLICIES

BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS

VALLEY SOLID WASTE AUTHORITY, that the Financial Policies attached hereto as Exhibit

"A" are hereby adopted.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at the regular meeting duly held on the 20th day of July 2006 by the following vote:

AYES:

BOARD MEMBERS:

Fernando Armenta, Lou Calcagno, Janet Barnes,

Christopher Bourke (Alt.), Gloria De La Rosa,

Annie Moreno (Alt.), Roberto Ocampo

NOES:

BOARD MEMBERS:

None

ABSENT:

BOARD MEMBERS:

Josephine Campos, Richard Ortiz, Yolanda Teneyuque,

George Worthy

ABSTAIN:

BOARD MEMBERS:

None

ATTEST:

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SUMMARY

The SVSWA Board of Directors recognizes their fiduciary responsibility by virtue of their appointment to the Board. In an effort to promote transparency in the fiscal affairs of the Authority and to promote fiscal accountability, it hereby adopts the following financial policies to guide the Authority's finances:

- 1. Revenues: The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.
- Expenditures: The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.
- 3. Fund Balance/Reserves: The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable occurrences or emergencies.
- 4. Capital Expenditures and Improvements: The Authority shall annually review the state of its capital assets, setting priorities for its replacement and renovation based on needs, funding, alternatives and availability of resources.
- 5. Debt: The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.
- 6. Investments: The Authority's cash will be invested in such a manner so as to ensure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield.
- 7. Grants: The Authority shall seek, apply for and effectively administer federal, state and foundation grants that address the Authority's current priorities and policy objectives.
- 8. Closure Funding: The Authority shall properly fund all closure and postclosure costs in accordance with California Integrated Waste Management Board (CIWMB) requirements.
- 9. Fiscal Monitoring: Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.
- 10. Accounting, Auditing and Financial Reporting: The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

- 11. Internal Controls: The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.
- 12. Operating Budget: The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.
- 13. Capital Assets: The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

1 - REVENUES

The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.

A. <u>User Fees</u>

The Authority shall establish and collect fees to recover the costs of handling specific items that benefit only specific users. The Authority Board shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the Authority shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

B. <u>Tipping Fees</u>

Tipping fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. Tipping Fees are not expected to cover depreciation/depletion.

C. One Time Revenues

One-time revenues shall be used only for one-time expenditures.

D. Revenue Estimates

The Authority shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and thus avoid mid-year service reductions.

E. Revenue Collection and Administration

The Authority shall pursue to the full extent allowed by state law all delinquent ratepayers and others overdue in payments to the Authority. Since a revenue should exceed the cost of producing it, the Authority shall strive to control and reduce administrative collection costs.

2 - EXPENDITURES

The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. <u>Current Funding Basis</u>

The Authority shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues.

B. <u>Avoidance of Operating Deficits</u>

The Authority shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Reserves Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. <u>Maintenance of Capital Assets</u>

Within the resources available each fiscal year, the Authority shall maintain capital assets and infrastructure at a sufficient level to protect the Authority's investment, to minimize future replacement and maintenance costs, and to continue current service levels.

D. Periodic Program Reviews

The General Manager shall undertake periodic staff and third-party reviews of Authority programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternative approaches to service delivery. Programs which are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. Purchasing

The Authority shall make every effort to maximize any discounts offered by creditors/vendors. Staff shall use competitive bidding whenever possible to attain the best possible price on goods and services.

3 - FUND BALANCE/RESERVES

The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable emergencies.

A. Operating Reserve

The Authority shall strive to maintain an Operating Reserve equal to fifteen percent (15%) of the current year operating expenditures, to provide sufficient reserves for emergencies and revenue shortfalls. Operating expenditures for reserve purposes is defined as the total budget less debt service and capital project expenditures. This reserve will be in addition to the Debt Service Reserve required under the 2002 Bond Indenture.

B. <u>Undesignated Fund Balance</u>

The Authority shall strive to maintain an undesignated fund balance of ten percent (10%) of current year operating budget (maintenance and operation expenditures only). Adequate designations shall be maintained for all known liabilities and insurance retentions. After completion of the annual audit, if the undesignated fund balance exceeds 10%, the excess will be allocated to reserves in the following priority:

- 1. Insurance Retention Reserves
- 2. Operating Reserve
- 3. Capital Projects Reserve.

C. Capital Projects Reserve

Due to the capital intensive nature of the Authority's landfill operations the Authority will strive to develop a Capital Projects Reserve for the purpose of funding future capital projects in accordance with the Capital Improvements Financial Policies. After fulfilling all insurance and operating reserve requirements any undesignated funds above 10% will be allocated to the Capital Projects Reserve.

D. <u>Use of Operating Reserve</u>

The Operating Reserve shall be used only for its designated purpose - emergencies, non-recurring expenditures, or major capital purchases that can not be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective, restoration recommendations will accompany the decision to utilize said balance.

4 - CAPITAL EXPENDITURES AND IMPROVEMENTS

The Authority shall annually review the state of its capital assets, setting priorities for their replacement and renovation based on needs, funding, alternatives and availability of resources.

A. Capital Improvement Plan

The Authority shall prepare a 10-Year Capital Improvement Plan (CIP) which will detail the Authority's capital needs financing requirements. The CIP will be reviewed and approved every two (2) years before discussions of the operating budget take place. It will include budget financing for the first two years. The CAO will develop guidelines for what projects to include in the CIP. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance and replacement costs shall be fully disclosed. The CIP will be in conformance with and support the Authority's major planning documents – the Long Term Waste Management Plan and the Regional Solid Waste Facilities Environmental Impact Report (EIR).

B. <u>Capital Improvement Budget</u>

The CIP will be the basis for which projects will be included in the following year's budget. Appropriations will be approved annually using the following criteria:

- 1. Linkage with needs identified in the Authority's planning documents.
- 2. Cost/benefit analysis identifying all economic or financial impacts of the project.
- 3. Identification of available funding resources.

CIP funding will be based on the following priorities:

- 1. Projects that comply with regulatory requirements.
- 2. Projects that maintain health and safety standards.
- 3. Projects that maintain and preserve existing facilities.
- 4. Projects that replace existing facilities that can no longer be maintained.
- 5. Projects that improve operations.

C. Capital Expenditure Financing

Projects will be financed using the following preferred order:

- 1. Use current revenues;
- 2. Use the Capital Projects Reserve;
- 3. Borrow money through debt issuance.

Debt financing includes revenue bonds, certificates of obligation, lease/purchase agreements, and other obligations permitted to be issued or incurred under California law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. <u>Capital Projects Reserve Fund</u>

A Capital Projects Reserve Fund shall be established and maintained to accumulate funds transferred from the undesignated fund balance. This fund shall only be used to pay for non-routine and one-time capital expenditures such as land and building purchases or construction and maintenance projects with a 10-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of residents, employees and the environment, and protecting the existing assets of the Authority.

E. Capital Projects Management

The Authority will fund and manage its capital projects in a phased approach. The project phases will become a framework for appropriate decision points and reporting. The phasing will consist of:

- 1. Conceptual/schematic proposal
- 2. Preliminary design and cost estimate
- 3. Engineering and final design
- 4. Bid administration
- 5. Acquisition/construction
- 6. Project closeout

Each project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, periodically report project status and track project expenditures.

5 - DEBT

The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.

A. <u>Use of Debt Financing</u>

The issuance of long-term debt will be only for the acquisition of land, capital improvements or equipment.

Debt financing is not considered appropriate for current operations, maintenance expenses, or for any recurring purposes.

B. Conditions for Debt Issuance

The Authority may use long-term debt to finance major equipment acquisition or capital project only if it is established through a cost/benefit analysis that the financial and community benefits of the financing exceed the financing costs. Benefits would include, but not be limited to, the following:

- 1. Present value benefit: The current cost plus the financing cost is less than the future cost of the project.
- 2. Maintenance value benefit: The financing cost is less than the maintenance cost of deferring the project.
- 3. Equity benefit: Financing provides a method of spreading the cost of a facility back to the users of the facility over time.
- 4. Community benefit: Debt financing of the project enables the Authority to meet an immediate community need.

Debt financing will be used only when project revenues or other identified revenue sources are sufficient to service the debt.

C. Debt Structure

The Authority's preference is to issue fixed-rate, long-term debt with level debt service, but variable rate debt or other debt service structure may be considered if an economic advantage is identified for a particular project.

Bond proceeds, for debt service, will be held by an independent bank acting as trustee or paying agent.

The Authority's minimum bond rating objective for all debt issues is a Moody's and Standard & Poor's rating of A (upper medium grade). Credit enhancements will be used to achieve higher ratings when there is an economic benefit.

The Authority may retain the following contract advisors for the issuance of debt:

- 1. Financial Advisor To be selected, when appropriate, by negotiation to provide financial analysis and advice related to the feasibility and structure of the proposed debt.
- 2. Bond Counsel To be selected by negotiation for each debt issue.
- 3. Underwriters To be selected by negotiation or competitive bid for each bond issue based upon the proposed structure for each issue.

D. Call Provisions

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the Authority. When possible, all bonds shall be callable only at par.

E. <u>Debt Refunding</u>

Authority staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3.5% of the refunded maturities.

F. Interest Earnings

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

G. <u>Lease/Purchase Agreements</u>

Over the lifetime of a lease, the total cost to the Authority will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

6 - INVESTMENTS

The Authority's cash will be invested in such a manner so as to insure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield after meeting the first two requirements.

A. <u>Investment Policy</u>

The Authority Treasurer is both authorized and required to promulgate a written Statement of Investment Policy which shall be presented to the Board annually.

B. <u>Interest Earnings</u>

Interest earned from investments shall be distributed to the operating funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

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7 - GRANTS

The Authority shall seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the Authority's current priorities and policy objectives.

A. Grant Guidelines

The Authority shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by the Board. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. Indirect Costs

The Authority shall recover full indirect costs unless the funding agency does not permit it. The Authority may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. Grant Review

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the Authority's policy objectives. Departments shall seek Board approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the CAO and then, at the earliest feasible time, seek formal Board approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. Grant Program Termination

The Authority shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

8 - CLOSURE FUNDING

The Authority shall properly fund all closure and postclosure costs in accordance with CIWMB requirements.

A. Closure Funding

In accordance with CIWMB requirements, the Authority shall annually set aside sufficient funds to fully fund all accrued closure costs liability. These funds will be held in a separate Closure Fund restricted specifically for this purpose.

B. <u>Postclosure Funding</u>

In accordance with the Financial Assurances, the Authority shall fund postclosure costs from future revenues when those costs are incurred. The Authority will not pre-fund postclosure costs in its operating budget. The Authority has entered into Pledge of Revenue with the CIWMB for this purpose.

C. <u>Closure Funding Calculations</u>

The Authority shall, as part of the budget process, annually recalculate the closure costs on a per ton basis. Funds will be transferred on a monthly basis to the Closure funds based on tonnage land-filled. Post closure expense incurred as a result of current fiscal year solid waste disposal will be recorded as an expense on the Authority's financial statements with a corresponding liability.

9 - FISCAL MONITORING

Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.

A. Financial Status and Performance Reports

Monthly reports comparing expenditures and revenues to current budget, noting the status of fund balances, and outlining any remedial actions necessary to maintain the Authority's financial position shall be prepared for review by the Board.

B. Five-year Forecast of Revenues and Expenditures

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the Authority's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the Authority, economic conditions, and the outlook for the upcoming budget year. The document shall provide insight into the Authority's financial position and alert the Board to potential problem areas requiring attention.

C. Semi-Annual Status Report on Capital Projects

A summary report on the contracts awarded, capital projects completed and the status of the Authority's various capital projects will be prepared at least semi-annually and presented to the Board.

D. Compliance with Board Policy Statements

The Financial Policies will be reviewed annually by the Board and updated, revised or refined as deemed necessary. Policy statements adopted by the Board are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

10 - ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

A. Conformance to Accounting Principles

The Authority's accounting practices and financial reporting shall conform to generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. <u>Popular Reporting</u>

In addition to issuing a comprehensive annual financial report (CAFR) in conformity with GAAP, the Authority shall supplement its CAFR with a simpler, "popular" report designed to assist those residents who need or desire a less detailed overview of the Authority's financial activities. This report should be issued no later than six months after the close of the fiscal year.

11 - INTERNAL CONTROLS

The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.

A. <u>Proper Authorizations</u>

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. Separation of Duties

Job duties will be adequately separated to reduce, to an acceptable level, the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. <u>Independent Checks</u>

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

12 - OPERATING BUDGET

The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.

A. Budget Format

The budget shall provide a complete financial plan of all Authority funds and activities for the ensuing fiscal year and shall be in such form as the Chief Administrative Officer deems desirable or that the Board may require.

The budget shall begin with a clear general summary of its contents. It shall show in detail all estimated revenues, all carry-over fund balances and reserves, and all proposed expenditures, including debt service, for the ensuing fiscal year.

The total of proposed expenditures shall not exceed the total of estimated revenues plus the un-appropriated fund balance, exclusive of reserves, for any fund.

The budget will be organized on a program/service level format.

The budget development process will include the identification and evaluation of policy options for increasing and decreasing service levels.

B. Estimated Revenues

The Authority will annually update its revenue forecast to enhance the budgetary decision-making process.

In its budget projections, the Authority will attempt to match current expense to current revenue. If it becomes apparent that revenue shortfalls will create a deficit, efforts will be made first to reduce the deficiency through budgetary reductions.

If appropriate reductions are insufficient, the Board may decide, on an exception basis, to use an appropriate existing reserve, which is in excess of minimum reserve requirements.

C. <u>Appropriations</u>

In evaluating the level of appropriations for program enhancements, or reductions, the Authority will apply the following principles in the priority order given:

- 1. Essential services, which provide for the health and safety of residents will be funded to maintain current dollar levels.
- 2. The budget will provide for adequate ongoing maintenance of facilities and equipment.
- 3. Appropriations for program enhancements or reductions will be evaluated on a case-by-case basis rather than across the board.

- 4. When reductions in personnel are necessary to reduce expenditures, they shall be consistent with the Authority Board's established service level priorities and, when possible, shall be accomplished through normal attrition.
- 5. Programs, which are self-supported by special revenues or fees, shall be separately evaluated.

Prior to the Authority Board making any supplemental appropriation, the CAO or Finance Manager shall certify that funds in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriations shall be made for the fiscal year by Board action up to the amount of any excess.

Appropriations may be reduced any time during the fiscal year by the Authority Board upon recommendation of the CAO. When appropriation reductions are recommended, the CAO shall provide specific recommendations to the Board, indicating the estimated amount of the reduction, any remedial actions taken, and recommendations as to any other steps to be taken.

The CAO may transfer appropriations between divisions, and division managers may transfer appropriations between programs and accounts within their individual divisions, but only the Board by resolution may appropriate funds from reserves or fund balances.

All appropriations, except for Capital Improvement Program and Grant Programs appropriations, shall lapse at the end of the fiscal year to the extent that they have not been expended or encumbered. An appropriation in the Capital Improvement Program shall continue in force until expended, revised, or cancelled.

The Authority will endeavor to budget an appropriated contingency account in all Divisions operating budget equal to one percent of the total Operating Budget to meet changing operational requirements during the fiscal year.

13 - CAPITAL ASSETS

The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

- A. <u>Overview</u> The Finance Division will maintain a capital asset management system that will meet external financial reporting requirements and the needs of the Authority in line with these policies.
 - Capital assets are recorded as expenditures in governmental funds at the time the
 assets are received and the liability is incurred. These assets will be capitalized at
 cost on the government wide financial statements. Enterprise fixed assets are
 recorded as assets within the fund when purchased and a liability is incurred.
 - i. GASB 34 defines Capital Assets as land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.
 - ii. GASB 34 defines Infrastructure Assets as long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include roads, bridges, tunnels, drainage systems, water and sewer systems, dams and lighting systems. Buildings that are an ancillary part of a network of infrastructure assets are included.

The Authority uses the most current edition of GOVERNMENTAL ACCOUNTING, AUDITING, AND FINANCIAL REPORTING (GAAFR) published by the Government Finance Officers Association (GFOA) as its authoritative guide in setting policy and establishing accounting procedures regarding capital assets.

- B. <u>Capitalization</u> Generally all capital assets with an original cost of \$25,000 or more will be capitalized (recorded as an asset on the balance sheet versus expensing the item). Infrastructure Assets with an original cost of \$150,000 or more will be capitalized. This capitalization policy addresses financial reporting, not control. The Authority follows the GFOA recommended practices for establishing capitalization thresholds. Specific capitalization requirements are described as follows:
 - 1. The asset must cost \$25,000 or more.
 - 2. The asset must have a useful life of two (2) or more years.
 - 3. The capitalization threshold is applied to individual units of capital assets rather than groups. For example, ten items purchased for \$10,000 each will not be capitalized even though the total (\$100,000) exceeds the threshold of \$25,000.
 - 4. For purposes of capitalization, the threshold will generally not be applied to components of capital assets. For example a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single asset. The capitalization threshold will be applied to a network if all component parts are required to make the asset

functional.

- Repairs to existing capital assets will generally not be subject to capitalization unless the repair extends the useful life of the asset. In this case the repair represents an improvement and is subject to the requirements described number 6 below.
- 6. Improvements to existing capital assets will be presumed by definition to extend the useful life of the related capital asset and therefore will be subject to capitalization if the cost exceeds \$5,000.
- 7. Capital projects will be capitalized as "construction in progress" until completed. Personal computers will not be capitalized:

C. Leased Assets-

Operating leased assets are usually short term and cancelable at anytime. The recording of an operating lease as a fixed asset is not required because the item is not purchased.

Capital leases will be capitalized if one or more of the following criteria are met and the chance of cancellation is low:

- a. Ownership is transferred by the end of the lease term
- b. The lease contains a bargain purchase option
- c. The lease term is greater than or equal to 75 percent of the asset's service life
- d. The present value of the minimum lease payment is greater than or equal to ninety percent (90%) of the fair market value of the asset at the inception of the lease.

Capital lease items are capitalized at the beginning of the lease period, regardless of when the title transfers. Capital leases are recorded at net present value of lease payments.

- D. <u>Capital Asset Recording</u> It is the responsibility of the Finance Division to record, monitor and inventory all fixed assets. Each division will assign appropriate staff members to respond to verification, inventories, and filling out the necessary forms for recording transfers, dispositions or retired fixed assets.
- E. <u>Acquisition of Capital Assets</u> Fixed assets may be acquired through direct purchase, lease-purchase or capital lease, construction, eminent domain, donations, and gifts.

When a capital asset is acquired the funding source will be identified.

If funds are provided by a specific funding source, a record will be made of that specific source such as:

- Bond Proceeds
- State Grants
- F. Measuring the Cost and/or Value Capital assets are recorded at their "historical cost", which is the original cost of the assets. Donations accepted by the Authority will be valued at the fair market value at the time of donation. Costs include purchase price (less discounts) and any other reasonable and necessary costs incurred to place the asset in its intended location and prepare it for service. Costs could include the following:

Sales Tax
Freight charges
Legal and title fees
Closing costs
Appraisal and negotiation fees
Surveying fees
Land-preparation costs
Demolition costs
Relocation costs
Architect and accounting fees
Insurance premiums and interest costs during construction

- G. <u>Establishing Cost in the Absence of Historical Records</u> According to the GASB 34, an estimate of the original cost is allowable. Standard costing is one method of estimating historical cost using a known average installed cost for a like unit at the estimated date of acquisition. Another recognized method is normal costing wherein an estimate of historical cost is based on current cost of reproduction new indexed by a reciprocal factor of the price increase of a specific item or classification from the appraisal date to the estimated date acquired. When necessary the Authority will use whichever method gives the most reasonable amount based on available information.
- H. Recording Costs Incurred After Acquisition Expenditures/expenses for replacing a component part of an asset are not capitalized. However, expenditures/expenses that either enhance a capital asset's functionality (effectiveness or efficiency), or that extend a capital asset's expected useful life are capitalized. For example, periodically slurry sealing a street would be treated as a repair (the cost would not be capitalized), while an overlay or reconstruction would be capitalized. Adding a new lane constitutes an addition and would therefore also be capitalized.
- I. <u>Disposition or Retirement of Fixed Assets</u> It is the Authority's policy that divisions wishing to dispose of surplus, damaged or inoperative equipment must notify the Finance Division.
 - The Authority will conduct public auctions, as necessary, for the purpose of disposing of surplus property. Auctions will be conducted by the Finance Division. The original cost less depreciation will then be removed from the Authority's capital asset management system.
- J. <u>Transfer of Assets</u> The transfer of fixed assets between divisions requires notification to the Finance Department.
- K. <u>Depreciation</u> In accordance with GASB Statement No. 34 the Authority will record depreciation expense on all capital assets, except for inexhaustible assets.
 - The Authority will use straight-line depreciation using the half-year convention or mid month as appropriate. Depreciation will be calculated for half a year in the year of acquisition and the year of disposition. Depreciation will be calculated over the estimated useful life of the asset.
- L. <u>Recommended Lives</u> The Authority follows GFOA Recommended Practices when establishing recommended lives for capitalized assets. In accordance with GASB 34 the Authority will rely on "general guidelines obtained from professional or industry organizations." In particular the Authority will rely on estimated useful lives published by GFOA. If the life of a particular asset is estimated to be different than these guidelines, it

may be changed. The following is a summary for the estimated useful lives:

Asset ClassUseful LifeBuildings20 to 50 yearsImprovements15 to 45 yearsInfrastructure20 to 50 yearsEquipment and Machinery5 to 20 years

- M. <u>Control of Assets</u> In accordance with GFOA Recommended Practice the Authority will exercise control over the non-capitalized tangible capital-type items by establishing and maintaining adequate control procedures at the division level. The Authority's capitalization threshold of \$5,000 meets financial reporting needs and is not designed for nor particularly suited to maintain control over lower cost capital assets. It is the responsibility of each division to maintain inventories of lower-cost capital assets to ensure adequate control and safekeeping of these assets.
- N. <u>Maintenance Schedules</u> The Authority shall develop and implement maintenance and replacement schedules with a goal of maximizing the useful life of all assets. The schedules shall include estimates of annual maintenance and/or replacement funding required for each asset.
- O. <u>Maintenance Funding</u> The Authority shall identify specific sources of funds for the annual maintenance or replacement of each asset. Whenever possible, the maintenance or replacement funding shall be identified from a source other than the Authority General Fund. The Authority shall endeavor to set aside, on an annual basis, one and one-half percent (1½%) of its Operating Budget to provide for on-going maintenance and required replacement of assets that cannot be reasonably funded from other sources.
- Q. <u>Inventorying</u> The Authority will follow the GFOA recommended practice of performing a physical inventory of its capitalized capital assets, either simultaneously or on a rotating basis, so that all capital assets are physically accounted for at least once every five years.
- R. <u>Tagging</u> The Authority will tag only moveable equipment with a value of \$5,000 or higher. Rolling stock items will not be tagged. They will be identified by the VIN number. The Finance department will be responsible for tagging equipment.

RESOLUTION NO. 2014 – 07

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING SERVICE FEES EFFECTIVE JULY 1, 2014 FOR RECYCLING, RESOURCE RECOVERY, AND DISPOSAL AT AUTHORITY LANDFILLS AND TRANSFER STATIONS AND ADMINISTRATIVE SERVICES

WHEREAS the Board of Directors of the Salinas Valley Solid Waste Authority held a public hearing on March 20, 2014 to review the Disposal Fees and Rates for FY 2014-15; and

WHEREAS a \$3.00 per ton increase in the Salinas Transportation Surcharge is necessary to cover the cost of transporting Republic Services waste from Salinas to Johnson Canyon Landfill; and

WHEREAS the Authority Board previously agreed to not increase tipping fee or AB939 Fees.

NOW THEREFORE BE IT RESOLVED by the Board of Directors of the Salinas Valley Solid Waste Authority that the Disposal Fees and Rates Schedule attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2014.

BE IT FURTHER RESOLVED that the General Manager/CAO is hereby authorized to make adjustments to the Disposal Fees and Rates Schedule on a case by case basis for recyclable/diverted materials where there is a clear benefit to the Authority or when there is an instance of a situation not covered by the Disposal Fees and Rates Schedule. In such instances, the Board will be notified at the next scheduled meeting.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 20th day of March 2014, by the following vote:

AYES:

BOARD MEMBERS: ARMENTA, CULLEN, DE LA ROSA, GUNTER (ALT),

LUTES, PEREZ, RODRIGUEZ (ALT), SALINAS, SILVA

NOES:

BOARD MEMBERS: NONE

ABSENT:

BOARD MEMBERS: BARRERA, MORENO

ABSTAIN:

BOARD MEMBERS: NONE

AT(TEST:

Elia Zavald, Clerk of the Board

DISPOSAL FEES AND RATES Effective July 1, 2014

Current Fee or Rate Proposed Changes

LANDFILLED MATERIALS

Franchise Haulers (Class III Solid Waste)	\$	67.00	Per Ton
Self Haul Loads at all Sites Minimum charge per load (up to 500 lbs.) Loads weighing between 501 and 999 lbs. Loads weighing 1,000 lbs. and above	\$ \$ \$	15.00 30.00 67.00	Per Load Per Load Per Ton
Fumigation or Mulch Plastic/Drip Tape - Johnson Canyon only			
Loads weighing 500 lbs. or less	\$	18.75	Per Load
Loads weighing between 501 and 999 lbs.	\$	37.50	Per Load
Loads weighing 1,000 pounds and above	\$	75.00	Per Ton
Nonfriable Asbestos Up to 1 cubic vard w/o pre-approval) wetted and double bagged	\$	90.00	Per Ton

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

Special Handling Charge (in addition to cost per ton) - Johnson Canyon only

Remediated Soil Handling	\$	100.00	Each
Certified Burials (under 20' trailer)	\$	105.00	Each
Certified Burials (20' and over trailer)	\$	210.00	Each
<u>Tarps</u> Untarped Loads	\$	10.00	Each
	Addition	nal 50% (of the Required Fee
Compost Bins	\$	49.95	Each
*Soil (Loaded by the Customer) - Johnson Canyon	\$	1.00	Per Cubic Yard Up to 500 C.Y.

AB939 Fees (Total Remains same as 2013-14)

AB939 Fees Total \$ 1,731,980 Annual

2012-13 Fee is chaarged to franchise haulers based on prior year tonnage: Tons Fee allocation is as follows: Landfilled Percent Monthly Annual Republic Services of Salinas 93,236 64.4% \$ 1,115,134 \$ 92,928 Waste Management - Unincorporated area 29,130 20.1% \$ 348,407 \$ 29,034 Tri-Cities - Soledad 6,294 4.3% \$ 75,278 \$ 6,273 Waste Management - King City 7,497 5.2% \$ 89,665 \$ 7,472 Tri-Cities - Greenfield 5,809 4.0% \$ 69,477 \$ 5,790 Tri-Cities - Gonzales 2,844 2.0% \$ 34,019 \$ 2,835 144,810 100% \$ 1,731,980 144,332

DISPOSAL FEES AND RATES Effective July 1, 2014

Current Fee or Rate Proposed Changes

SOURCE SEPARATED DIVERTIBLE MATERIALS

Cardboard		No Charge	
Recyclable plastic and glass containers, aluminum and paper		No Charge	
<u>Metal</u>		No Charge	
Construction and Demolition materials Mixed Dirty Minimum charge per load (up to 500 lbs.) Loads weighing between 501 and 999 lbs. Loads weighing 1,000 lbs. and above	\$ \$ \$	58.00 14.50 29.00 58.00	Per Load Per Load Per Ton
Mattresses and box springs	\$	15.00	Each
Greenwaste and Wood Minimum charge up to 500 lbs. Loads weighing between 501 and 999 lbs. Loads weighing 1,000 lbs. and above	\$ \$ \$	10.00 15.00 36.00	Per Load Per Load Per Ton
Wood Stumps (3 feet and over in diameter) & Tree limbs	\$	67.00	Per Ton
Soil and Aggregate (Johnson Canyon Landfill only)			
Clean Fill Dirt (up to 10 c.y. without pre-approval) Asphalt (suitable for road base) Concrete (suitable for road base - no rebar) Concrete with rebar/pipe	\$ \$ \$	10.00 1.00 1.00 10.00	Per Ton Per Ton
Biosolids - subject to pre-approval (Johnson Canyon Landfill or	\$	28.00	Per Ton
Tires (without rims only)			
Auto/Light Truck Tires less than 42" Auto/Light Truck Tires more than 42" Commercial Tires Equipment Tires Altered Tires (split, sliced, quartered)	\$ \$ \$ \$	2.00 10.00 75.00 150.00 67.00	Each Each Each

HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES

All commercial customers

Households outside the Authority's service area

Minimum charge \$1.50 per lb.

Absorbent	\$ 1.50	Per Lb.
Acids/Bases	\$ 1.50	Per Lb.
Aerosols	\$ 1.25	Per Can

DISPOSAL FEES AND RATES Effective July 1, 2014

Effective	July 1, A	2014		
			rent	Proposed
		Fee o	r Rate	Changes
Antifreeze	\$	1.50	Per Lb.	
Environmentally Hazardous Substances (Reactive and Solvents)	\$	5.00	Per Lb.	
Flammable Liquids	\$	1.50	Per Lb.	
Flammable Sludge	\$	1.50	Per Lb.	
Motor Oil - contaminated	\$	1.50	Per Lb.	
Oil Filters (autos and small trucks) Oil Filters (trucks and equipment)	\$ \$	1.50 10.00	Each Each	
Oxidizers	\$	1.50	Per Lb.	
Paint and Paint Related Materials	\$	1.50	Per Lb.	
Pesticides	\$	1.50	Per Lb.	
HHW Clean-up Service Fee	\$	75.00	Hour	
HHW Sorting Fee	\$	25.00	Per customer	
Appliances and Air Conditioners Without refrigerant With refrigerant	No \$	Charge 15.00	Each	
Gas Cylinders (Propane, helium, fire extinguishers only) Must be empty with value open 1 liter 5 gallons	\$	1.50 8.00		
Sharps Disposal (non-commercial only) Used needles and lancets (in an approved container)	No Cł	narge		
Sharps Containers (non-commercial only) 3 Quart Container	\$	5.00	Each	

UNIVERSAL WASTE AT HHW COLLECTION FACILITIES

Minimum charge \$1.50 per pound

Batteries Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells, Lead Gel Cells, Nickel-Metal, and Lithium	\$	1.50 Per Lb.
UPS/Automobile and Light Truck Batteries	No (Charge
CRT (televisions and computer monitors)	No (Charge
Cell Phones	No (Charge
Computers, keyboard and printers	No (Charge

DISPOSAL FEES AND RATES Effective July 1, 2014

	Current Fee or Rate	Proposed Changes
Copiers, mimeographs, facsimile machines	No Charge	
Compact Fluorescent Bulbs Fluorescent Lamps Halogen, High Pressure Soldium Tubes Fluorescent Ballasts (PCB)	\$ 1.50 Per Lb. \$ 1.50 Per Lb. \$ 1.50 Per Lb. \$ 2.00 Per Lb.	
Kitchen appliances: microwaves, toaster, toaster ovens	No Charge	
Mercury Mercury thermostats, thermometers or switches Toner, developer, ink cartridges (office use) Toner and developer (industrial use)	\$ 7.00 Per Lb. \$ 1.00 Each \$ 1.00 Per Lb. \$ 1.50 Per Lb.	
<u>ADMINISTRATI</u>	VE & SPECIAL FEES	
Salinas Transportation Surcharge (applies only to Salinas Franchise Waste)	\$ 11.00 Per Ton	\$ 14.00
Agenda Packets for Board or Executive Committee	\$ 116.00 Annually	
Agendas Only Agendas Only for Public Agencies	\$ 26.00 Annually \$ 18.00 Annually	
Reproduction of Public Records	\$ 0.10 Per Page	
Copies of Weight Tags	\$ 20.00 Each	
Returned Check Fee	\$ 25.00 Each	
Finance Charge on accounts 30+ Days Past Due	1.5% per mo., 18% annually	
Media duplication for disks, cds, tapes	Actual Cost \$5.00 Min. Each Actual Cost	
Plans & Specifications for Construction Projects	\$15.00 Min. Per Set Actual Cost	
Full Size Plans for Construction Projects	\$15.00 Min Per Set	



ADJUSTED SERVICE RATES EFFECTIVE JANUARY 1, 2014

BASIC FACILITY SERVICE FEES FOR LANDFILL OPERATIONS

	Johnson Canyon
	Road Landfill
	(7-Day per Week
	Operation)
	When
	CHL is
	inactive
First year Minimum	
annual tonnage level	214,095
Median tonnage level	
	237,883
First year Maximum	
annual tonnage level	261,671
Basic Monthly Service	
Fee (\$/month)	
Current Rate	\$163,034
Increase Factor	1.0132
Adjusted Rate	\$165,186
Excess Tonnage Fee	
(Authority pays \$/ton)	
Current Rate	\$7.51
Increase Factor	1.0132
Adjusted Rate	\$7.61
Shortfall Tonnage	
Payment (Contractor	
pays \$/ton)	
Current Rate	\$2.70
Increase Factor	1.0132
Adjusted Rate	\$2.74
Extended Hours - Landfill	
Cost per year	\$32,474
Increase Factor	1.0132
Adjusted Rate	\$32,903
Cost per month	\$2,742



SALINAS VALLEY SOLID WASTE AUTHORITY PERSONNEL ALLOCATION PROPOSED APPROVED DATE: MARCH 20, 2014

PERSONNEL ALLOCAT				40.11	11.15		
Program and Position	11-12	12-13	12-13	13-14	13-14	13-14	14-15
		Approved 06/21/12	Approved 09/20/12	Approved 03/21/13	Approved 06/20/13	Approved 09/26/13	Proposed 03/20/14
Administration							
General Manager/CAO	1	1	1	1	1	1	1
Administrative Manager	1	1	1	1	1	0	0
Human Resources/Organizational Development Mgr						1	1
Administrative Support Assistant I	1	1	1	1	1	1	1
Administrative Support Assistant II	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Clerk of the Board	1	1	1	1	1	1	1
Human Resources Technician	1	1	1	1	1	0	0
Human Resources Generalist						1	1
Total Administration	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Finance							
Accountant	1	1	1	1	1	1	1
Accounting Technician	1	1	1	1	1	1	1
Administrative Support Assistant II	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Business Services Supervisor	1	1	1	1	1	1	1
Finance Manager	1	1	1	1	1	1	1
Total Finance	4.5	4.5	4.5	4.5	4.5	4.5	4.5
Pagauras Basauras							
Resource Recovery		4	4	4		4	4
Contracts & Grants Analyst	1	1	1	1	1	1	1
Diversion Manager	1	1	1	1	1	1	1
Recycling Coordinator	1	1	1	1	1	1	1
Resource Recovery Technician	2	2	2	2	2	2	2
Total Resource Recovery	5	5	5	5	5	5	5
Engineering							
Authority Engineer	1	1	1	1	1	1	1
Total Engineering	1	1	1	1	1	1	1
	-		-	-	-	-	
Operations							
Assistant GM of Engineering and Operations	1	1	1	0	0	0	0
Field Operations Supervisor II	1	1	0	0	0	0	0
Field Operations Supervisor I	-		-	1	1	1	2
Diversion Driver	1	1	1	1	0	0	0
Diversion Worker I	2	3	3	3	3	3	6
Diversion Worker II		Ů		1	1	1	2
Equipment Operator/Driver	4	4	4	4	5	5	5
Equipment Operator/Driver/Lead	1	1	1	1	1	1	1
Heavy Equipment Operator	'			ı	'	·	3
Heavy Equipment Operator/Lead							1
HHW Maintenance Worker II	3	3	3	3	3	3	3
Household Hazardous Waste Technician	3 1	1	1	1	3 1	1	1
Operations Manager	I	 '	1	1	1	1	1
Scalehouse Cashier	1	4				4	
Solid Waste Technician II	4	1	1	1	4	-	4
Solid Waste Technician I	1	I	1	1	0 1	0	0
					'	'	•
Frozen Positions		_					
Diversion Driver	3	3	3	3	3	3	3
Diversion Worker I	1	0	0	0	0	0	0
Diversion Worker II	1	1	1	0	0	0	0
Total Operations	24	24	24	24	24	24	33
Total Full Time Equivalents	40	40	40	40	40	40	49
. S.a an Timo Equitaronto	70	10		_ ~v		20 92 of 106	70

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	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
POSITION	RANGE											2.50%	2%
										•			
		Hourly	7.742	7.938	8.140	8.342	8.550	8.763	8.983	9.208	9.438	9.681	9.877
	1.0	Bi-Weekly	619.38	635.08	651.23	667.38	684.00	701.08	718.62	736.62	755.08	774.46	790.15
		Monthly	1,342.00	1,376.00	1,411.00	1,446.00	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,712.00
		Annual	16,104.00	16,512.00	16,932.00	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,544.00
		Hourly	7.938	8.140	8.342	8.550	8.763	8.983	9.208	9.438	9.681	9.923	10.119
	1.5	Bi-Weekly	635.08	651.23	667.38	684.00	701.08	718.62	736.62	755.08	774.46	793.85	809.54
	1.5	Monthly	1,376.00	1,411.00	1,446.00	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,754.00
		Annual	16,512.00	16,932.00	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,048.00
			,					· · · · · · · · · · · · · · · · · · ·	, ,	, ,			
		Hourly	8.140	8.342	8.550	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.373
	2.0	Bi-Weekly	651.23	667.36	684.00	701.04	718.64	736.64	755.04	774.48	793.84	813.68	829.85
		Monthly	1,411.00	1,446.00	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,798.00
		Annual	16,932.00	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,576.00
			1	I						1	44 4 1	4- 4 1	
	0.5	Hourly	8.342	8.550	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.633
	2.5	Bi-Weekly Monthly	667.38 1,446.00	684.00 1,482.00	701.04 1,519.00	718.64 1,557.00	736.64 1,596.00	755.04 1,636.00	774.48 1,678.00	793.84 1,720.00	813.68 1,763.00	834.00 1,807.00	850.62 1,843.00
		Annual	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,116.00
		Aimuui	17,552.00	17,704.00	10,220.00	10,004.00	13,132.00	13,032.00	20,100.00	20,040.00	21,100.00	21,004.00	22,110.00
		Hourly	8.550	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.898
	3.0	Bi-Weekly	684.00	701.04	718.64	736.64	755.04	774.48	793.84	813.68	834.00	854.80	871.85
		Monthly	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,889.00
		Annual	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,668.00
					-								
		Hourly	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.956	11.175
	3.5	Bi-Weekly	701.04	718.64	736.64	755.04	774.48	793.84	813.68	834.00	854.80	876.48	894.00
		Monthly Annual	1,519.00 18,228.00	1,557.00 18,684.00	1,596.00 19,152.00	1,636.00 19,632.00	1,678.00 20,136.00	1,720.00 20,640.00	1,763.00	1,807.00 21,684.00	1,852.00 22,224.00	1,899.00 22,788.00	1,937.00
		Annuai	10,220.00	10,004.00	19,152.00	19,032.00	20,136.00	20,640.00	21,156.00	21,004.00	22,224.00	22,788.00	23,244.00
		Hourly	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.956	11.233	11.458
	4.0	Bi-Weekly	718.64	736.64	755.04	774.48	793.84	813.68	834.00	854.80	876.48	898.64	916.62
		Monthly	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,986.00
		Annual	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,832.00
		Hourly	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.956	11.233	11.510	11.740
	4.5	Bi-Weekly	736.64	755.04	774.48	793.84	813.68	834.00	854.80	876.48	898.64	920.80	939.23
		Monthly	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,035.00
		Annual	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,420.00
		Harrier.	0.420	0.604	0.000 [40 474	40 405	40.665	40.050	44 000	44 540	44 700	42.025
	5.0	Hourly Bi-Weekly	9.438 755.04	9.681 774.48	9.923 793.84	10.171 813.68	10.425 834.00	10.685 854.80	10.956 876.48	11.233 898.64	11.510 920.80	11.798 943.84	12.035 962.77
	3.0	Monthly	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,086.00
		Annual	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,032.00
			,	,	,,,	,	,	,50	,. 55.56	,	,,,	,5 .5.56	,,,,,,,,,

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
				· ·		L	· ·	<u> </u>		I	· ·		
	-												
		Hourly	9.681	9.923	10.171	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.335
	5.5	Bi-Weekly	774.48	793.84	813.68	834.00	854.80	876.48	898.64	920.80	943.84	967.36	986.77
		Monthly	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,138.00
		Annual	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,656.00
		Hourly	9.923	10.171	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.640
	6.0	Bi-Weekly	793.84	813.68	834.00	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,011.23
		Monthly	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,191.00
		Annual	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,292.00
		Hourly	10.171	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.704	12.958
	6.5	Bi-Weekly	813.68	834.00	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,016.32	1,036.62
		Monthly	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,246.00
		Annual	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	26,952.00
	·												
		Hourly	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.281
	7.0	Bi-Weekly	834.00	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,062.46
		Monthly	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,302.00
		Annual	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,624.00
		Hourly	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.610
	7.5	Bi-Weekly	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,088.77
		Monthly	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,359.00
		Annual	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,308.00
	1	Hourly	10.956	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.685	13.956
Student Intern	8.0	Bi-Weekly	876.48	898.64	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,116.46
Student intern	0.0	Monthly	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,419.00
		Annual	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,028.00
		Ailiteai	22,700.00	23,304.00	23,340.00	24,540.00	23,132.00	25,770.00	20,424.00	27,004.00	21,130.00	20,404.00	23,020.00
		Hourly	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.302
	8.5	Bi-Weekly	898.64	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,144.15
	0.5	Monthly	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,479.00
		Annual	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,748.00
		7 11111441	20,00-1.00	20,040.00	2-1,0-10.00	20,102.00	20,110.00	20,121.00	21,00-1.00	21,100.00	20,101.00	20,100.00	20,1 40.00
		Hourly	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.660
	9.0	Bi-Weekly	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,172.77
	3.5	Monthly	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,541.00
		Annual	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,492.00
		,uu	20,0-10.00	2-1,0-10.00	20,102.00	20,1 1 0.00	20,-200	21,00-1.00	21,100.00	20,707.00	20,100.00	20,002.00	30,402.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
	P			_	_	•		_		_	•		
		T 11. 1 T	44 700 1	40.000	40.000	40 704	40.004	40.044.	40.005	44.040.	44074	44 705 [45.000
	0.5	Hourly	11.798	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.029
	9.5	Bi-Weekly	943.84 2,045.00	967.36 2,096.00	991.36 2,148.00	1,016.32 2,202.00	1,041.68 2,257.00	1,067.52 2,313.00	1,094.80 2,372.00	1,121.52 2,430.00	1,149.68 2,491.00	1,178.80 2,554.00	1,202.31 2,605.00
		Monthly Annual	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,260.00
		Alliluai	24,540.00	25,152.00	25,776.00	20,424.00	21,004.00	21,730.00	20,404.00	29,100.00	29,092.00	30,646.00	31,200.00
		Hourly	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.404
	10.0	Bi-Weekly	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,232.31
		Monthly	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,670.00
		Annual	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,040.00
		Hourly	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.790
Diversion Worker I	10.5	Bi-Weekly	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,263.23
		Monthly	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,737.00
		Annual	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	32,844.00
	-								T		1		
		Hourly	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.183
	11.0	Bi-Weekly	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,294.62
		Monthly	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,805.00
		Annual	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,660.00
		Hourly	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.581
	11.5	Bi-Weekly	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,326.46
	11.5	Monthly	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,874.00
		Annual	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,488.00
		7	,0000		20, 10 1100	20,100.00	20,002.00	00,010100	01,110.00	02,100.00	55,555.55	00,010.00	0 1, 100.00
		Hourly	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.008
	12.0	Bi-Weekly	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,360.62
		Monthly	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,948.00
		Annual	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,376.00
		Hourly	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.429
	12.5	Bi-Weekly	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,394.31
		Monthly	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,021.00
		Annual	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,252.00
		11	44.040.1	44074	44 705	45 404 1	45 450 T	45 005 T	40.050	40.070	47.000 T	47 F4F T	47.007
	40.0	Hourly	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.867
	13.0	Bi-Weekly	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,429.38
		Monthly	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,097.00
		Annual	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,164.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
	-												
		Hourly	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.30
Diversion Worker II	13.5	Bi-Weekly	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,464.4
		Monthly	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,173.0
		Annual	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,076.0
		Hourly	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.7
	14.0	Bi-Weekly	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,501.3
		Monthly	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,253.
		Annual	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,036.0
		Hourly	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.23
	14.5	Bi-Weekly	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,538.7
		Monthly	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,334.0
		Annual	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,008.0
		Hourly	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.7
	15.0	Bi-Weekly	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,578.0
		Monthly	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,419.0
		Annual	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,028.0
		Hourly	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.21
	15.5	Bi-Weekly	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,616.
		Monthly	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,503.
		Annual	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,036.0
		Hourly	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.7
	16.0	Bi-Weekly	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,657.
	10.0	Monthly	2,818.00	2,890.00	2.962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,591.0
		Annual	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,092.0
	<u> </u>	7	00,010.00	0 1,000.00	00,0100	00,102.00	01,002.00	00,200.00	00,==0.00	.0,	,_00.00	,	.0,002.
		Hourly	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.2
	16.5	Bi-Weekly	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,698.
	1	Monthly	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,680.
		Annual	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,160.0
			<u> </u>	<u>.</u>	<u> </u>	<u>.</u>	<u> </u>			<u> </u>			
		Hourly	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.70
	17.0	Bi-Weekly	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,741.3
	1	Monthly	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,773.0
		Annual	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,276.0

POSITION	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	RANGE											2.50%	2%
	=												
		Hourly	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22.298
HHW Maintenance Worker I	17.5	Bi-Weekly	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,783.85
		Monthly	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,865.00
		Annual	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,380.00
	-												
		Hourly	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22.413	22.86
	18.0	Bi-Weekly	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,829.0
		Monthly	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,963.0
		Annual	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,556.0
		Hourly	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.43
Diversion Driver	18.5	Bi-Weekly	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,874.7
		Monthly	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,062.0
		Annual	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,744.0
	_												
		Hourly	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.02
	19.0	Bi-Weekly	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,921.8
		Monthly	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,164.0
		Annual	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	49,968.00
		Hourly	19.338	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.617
HHW Maintenance Worker II	19.5	Bi-Weekly	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,969.38
Scalehouse Cashier		Monthly	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,267.0
		Annual	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,204.0
		-	-	-	-	-	-	-	-	-			
		Hourly	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.23
Administrative Assistant I	20.0	Bi-Weekly	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,018.7
		Monthly	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,374.00
		Annual	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,488.00
		-	-	-	-	-	-	-	-	-			
		Hourly	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.86
	20.5	Bi-Weekly	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,069.5
		Monthly	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,484.0
		Annual	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	53,808.0
								· · · · · ·					
		Hourly	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.51
Administrative Assistant II	21.0	Bi-Weekly	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,121.2
Equipment Operator/Driver		Monthly	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,596.00

POSITION	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	RANGE											2.50%	2%
•													
		Hourly	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.179
	21.5	Bi-Weekly	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,174.31
		Monthly	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,711.00
		Annual	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,532.00
			<u> </u>	<u> </u>	<u> </u>		·	<u> </u>	· .	<u> </u>	<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>	
		Hourly	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.860
	22.0	Bi-Weekly	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,228.77
		Monthly	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,829.00
		Annual	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	57,948.00
		Hourly	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.558
	22.5	Bi-Weekly	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,284.62
		Monthly	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,950.00
		Annual	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,400.00
			T	1	T					T			
Accounting Technician		Hourly	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.696	29.267
Equipment Operator Lead	23.0	Bi-Weekly	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,341.38
Heavy Equipment Operator Lead		Monthly	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,073.00
Human Resources Generalist		Annual	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	60,876.00
Resource Recovery Tech													
_													
		Hourly	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.696	29.412	30.000
	23.5	Bi-Weekly	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,400.00
		Monthly	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,200.00
		Annual	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,400.00
·													
		Hourly	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.696	29.412	30.144	30.750
	24.0	Bi-Weekly	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,460.00
		Monthly	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,330.00
		Annual	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	63,960.00
		1 11 1	04 700 1	25.00- 1	05.00-1	22.245	07.045	67.00- I	00 00 T	60 445 T	20.44.1	00 000 1	01.500
l	04.5	Hourly	24.738	25.362	25.996	26.648	27.312	27.998	28.696	29.412	30.144	30.906	31.523
HHW Technician	24.5	Bi-Weekly	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,521.85
Solid Waste Technician I		Monthly	4,288.00	4,396.00 52,752.00	4,506.00	4,619.00 55,428.00	4,734.00	4,853.00 58,236.00	4,974.00	5,098.00 61,176.00	5,225.00	5,357.00 64,284.00	5,464.00 65,568.00
		Annual	51,456.00	52,752.00	54,072.00	JJ,4∠0.UU	56,808.00	56,∠36.00	59,688.00	01,170.00	62,700.00	04,204.00	00,000.00
		Hourly	25.362	25.996	26.648	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.313
	25.0	Bi-Weekly	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,585.08
	23.0	Monthly	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,601.00
		Annual	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,212.00
		Ailliuul	02,7 02.00	34,072.00	33,420.00	50,500.00	30,200.00	55,555.00	01,170.00	02,700.00	04,204.00	00,002.00	01,212.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
		Hourly	25.996	26.648	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.12
Clerk of the Board	25.5	Bi-Weekly	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,649.6
		Monthly	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,741.0
		Annual	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	68,892.0
		Hourly	26.648	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.283	33.94
	26.0	Bi-Weekly	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,715.0
		Monthly	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,884.
		Annual	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,608.
		Hourly	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.7
	26.5	Bi-Weekly	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,783.
		Monthly	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,031.0
		Annual	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,372.0
		Hourly	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.967	35.6
	27.0	Bi-Weekly	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,853.2
		Monthly	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,182.
		Annual	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,184.0
		Hourly	28.696	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.5
	27.5	Bi-Weekly	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,924.
		Monthly	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,336.
		Annual	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,032.
		Hourly	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.4
	28.0	Bi-Weekly	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	2,998.
		Monthly	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,496.
		Annual	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	77,952.
		Hourly	30.144	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.4
	28.5	Bi-Weekly	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,072.
		Monthly	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,658.
		Annual	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	79,896.
		Hourly	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.3
	29.0	Bi-Weekly	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,149.
		Monthly	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,824.0
		Annual	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	81,888.0

	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
POSITION	RANGE		0.2.	0.12. 2	0.2. 0	0.2. 4	0.2. 0	0.2. 0	0.12.	0.12.	0.2. 0	2.50%	2%
			L	L	L								
Accountant		Hourly	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.565	40.356
Business Services Supervisor	29.5	Bi-Weekly	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,228.46
Contracts & Grants Analyst		Monthly	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	6,995.00
Field Operations Supervisor I		Annual	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	83,940.00
Recycling Coordinator													
		Hourly	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.565	40.558	41.371
	30.0	Bi-Weekly	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,309.69
		Monthly	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,171.00
		Annual	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,052.00
				1			1						
		Hourly	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.565	40.558	41.567	42.398
	30.5	Bi-Weekly	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,391.85
		Monthly	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,349.00
		Annual	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,188.00
	r e	Hourly	34.113	34.967	35.838	36.744	37.656	38,596	39.565	40,558	41.567	42,606	43.460
	31.0	Bi-Weekly	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,476.77
	31.0	Monthly	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,533.00
		Annual	70.956.00	72.732.00	74.544.00	76.428.00	78.324.00	80.280.00	82.296.00	84.360.00	86.460.00	88.620.00	90,396.00
		7 tilliadi	7 0,000.00	72,702.00	14,044.00	10,420.00	10,024.00	00,200.00	02,200.00	04,000.00	00,400.00	00,020.00	00,000.00
		Hourly	34.967	35.838	36.744	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.538
	31.5	Bi-Weekly	2.797.36	2.867.04	2.939.52	3.012.48	3,087.68	3.165.20	3.244.64	3.325.36	3,408,48	3.493.36	3,563.08
		Monthly	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,720.00
		Annual	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	92,640.00
		L	·		·				· · · · · · · · · · · · · · · · · · ·	-		·	· · · · · · · · · · · · · · · · · · ·
		Hourly	35.838	36.744	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.658
	32.0	Bi-Weekly	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,652.62
		Monthly	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,914.00
		Annual	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	94,968.00
		Hourly	36.744	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.877	46.794
	32.5	Bi-Weekly	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,743.54
		Monthly	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,111.00
		Annual	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,332.00
									•				
		Hourly	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.877	47.031	47.971
	33.0	Bi-Weekly	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,837.69
		Monthly	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,315.00
		Annual	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	99,780.00

POSITION	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	RANGE			<u> </u>	<u> </u>		<u> </u>		<u> </u>		<u> </u>	2.50%	2%
	-												
		Hourly	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.171
Human Resources/	33.5	Bi-Weekly	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,933.69
Organizational Development		Monthly	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,523.00
Manager		Annual	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,276.00
-													
		Hourly	39.565	40.558	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.394
	34.0	Bi-Weekly	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,031.54
		Monthly	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,735.00
		Annual	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	104,820.00
		-											
		Hourly	40.558	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.658
	34.5	Bi-Weekly	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,132.62
		Monthly	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,954.00
		Annual	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,448.00
		Hourly	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.906	52.944
Operations Manager	35.0	Bi-Weekly	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,235.54
		Monthly	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,177.00
		Annual	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,124.00
		Hourly	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.271
Finance Manager	35.5	Bi-Weekly	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,341.69
		Monthly	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,407.00
		Annual	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	112,884.00
_													
		Hourly	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.627
	36.0	Bi-Weekly	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,450.15
		Monthly	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,642.00
		Annual	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	115,704.00
		Hourly	44.763	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.023
	36.5	Bi-Weekly	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,561.85
		Monthly	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,884.00
		Annual	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	118,608.00
•													
		Hourly	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.448
	37.0	Bi-Weekly	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,675.85
		Monthly	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,131.00
		Annual	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	121,572.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
			•	•	•	•	•	•	•	•	•	•	
						_	_						
		Hourly	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.731	59.908
	37.5	Bi-Weekly	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,792.62
		Monthly	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,384.00
		Annual	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	124,608.00
		Hourly	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.40
Diversion Manager	38.0	Bi-Weekly	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,912.1
		Monthly	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,643.0
		Annual	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	127,716.0
		Hourly	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.696	62.93
	38.5	Bi-Weekly	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,034.4
		Monthly	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,908.0
		Annual	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	130,896.0
		Hourly	50.642	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.50
	39.0	Bi-Weekly	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,160.4
		Monthly	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,181.0
		Annual	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,172.0
		-			-	-	-	-	-	-	-	-	
		Hourly	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.11
Authority Engineer	39.5	Bi-Weekly	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,289.2
		Monthly	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,460.0
		Annual	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	137,520.0
	•	•	•	•	•	•	•	•	•	•	•	-	
		Hourly	53.210	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.444	67.77
	40.0	Bi-Weekly	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,421.6
		Monthly	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,747.0
		Annual	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	140,964.0
	-	-			-	-	-	-	-	-	-	-	
		Hourly	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.46
	40.5	Bi-Weekly	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,556.9
		Monthly	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,040.0
		Annual	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	144,480.0
					·		· · ·			·	·		•
		Hourly	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.20
			-										
	41.0	Bi-Weekly	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68 I	5,059.36 I	5,185.36 I	5,315.52 I	5,448.00 I	5,584.64	5,696.3°
	41.0	Bi-Weekly Monthly	4,472.32 9,690.00	4,584.00 9,932.00	4,698.48 10,180.00	4,815.68 10,434.00	4,935.68 10,694.00	5,059.36 10,962.00	5,185.36 11,235.00	5,315.52 11,517.00	5,448.00 11,804.00	5,584.64 12,100.00	5,696.31 12,342.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
		Hourly	57.300	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.556	72.987
	41.5	Bi-Weekly	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,584.64	5,724.48	5,838.92
		Monthly	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,100.00	12,403.00	12,651.00
		Annual	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	145,200.00	148,836.00	151,812.00
		Hourly	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.556	73.344	74.810
	42.0	Bi-Weekly	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,584.64	5,724.48	5,867.52	5,984.77
		Monthly	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,100.00	12,403.00	12,713.00	12,967.00
		Annual	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	145,200.00	148,836.00	152,556.00	155,604.00
		Hourly	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.556	73.344	75.185	76.690
	42.5	Bi-Weekly	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,584.64	5,724.48	5,867.52	6,014.80	6,135.23
		Monthly	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,100.00	12,403.00	12,713.00	13,032.00	13,293.00
		Annual	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	145,200.00	148,836.00	152,556.00	156,384.00	159,516.00

		Hourly
General Manager/CAO	N/A	Bi-Weekly
	(Board Approved	Monthly
	Contract)	Annual

80.792
6,463.36
14,003.71
168,047.69



Bond Debt Service Salinas Valley Solid Waste Authority Refunding Revenue Bonds Series 2014A (AMT)

Period	D. C. C.	to const	T . ()	Fiscal Year	Fiscal Year
Ending	Principal	Interest	Total	Ended	Total
8/1/2014	-	749,855.21	749,855.21	0/00/05:-	
2/1/2015	-	737,562.50	737,562.50	6/30/2015	1,487,417.71
8/1/2015	-	737,562.50	737,562.50		
2/1/2016	-	737,562.50	737,562.50	6/30/2016	1,475,125.00
8/1/2016	-	737,562.50	737,562.50		
2/1/2017	-	737,562.50	737,562.50	6/30/2017	1,475,125.00
8/1/2017	145,000	737,562.50	882,562.50		
2/1/2018	-	733,937.50	733,937.50	6/30/2018	1,616,500.00
8/1/2018	1,265,000	733,937.50	1,998,937.50		
2/1/2019	-	702,312.50	702,312.50	6/30/2019	2,701,250.00
8/1/2019	1,330,000	702,312.50	2,032,312.50		
2/1/2020	-	669,062.50	669,062.50	6/30/2020	2,701,375.00
8/1/2020	1,400,000	669,062.50	2,069,062.50		
2/1/2021	-	634,062.50	634,062.50	6/30/2021	2,703,125.00
8/1/2021	1,470,000	634,062.50	2,104,062.50		
2/1/2022	-	597,312.50	597,312.50	6/30/2022	2,701,375.00
8/1/2022	1,545,000	597,312.50	2,142,312.50		
2/1/2023	-	558,687.50	558,687.50	6/30/2023	2,701,000.00
8/1/2023	1,630,000	558,687.50	2,188,687.50		
2/1/2024	-	517,937.50	517,937.50	6/30/2024	2,706,625.00
8/1/2024	2,155,000	517,937.50	2,672,937.50		
2/1/2025	-	464,062.50	464,062.50	6/30/2025	3,137,000.00
8/1/2025	2,265,000	464,062.50	2,729,062.50		
2/1/2026	-	401,775.00	401,775.00	6/30/2026	3,130,837.50
8/1/2026	2,395,000	401,775.00	2,796,775.00		
2/1/2027	-	335,912.50	335,912.50	6/30/2027	3,132,687.50
8/1/2027	2,335,000	335,912.50	2,670,912.50		
2/1/2028	-	271,700.00	271,700.00	6/30/2028	2,942,612.50
8/1/2028	2,270,000	271,700.00	2,541,700.00		
2/1/2029	-	209,275.00	209,275.00	6/30/2029	2,750,975.00
8/1/2029	2,400,000	209,275.00	2,609,275.00		
2/1/2030	-	143,275.00	143,275.00	6/30/2030	2,752,550.00
8/1/2030	2,535,000	143,275.00	2,678,275.00		
2/1/2031	-	73,562.50	73,562.50	6/30/2031	2,751,837.50
8/1/2031	2,675,000	73,562.50	2,748,562.50	6/30/2032	2,748,562.50
	27,815,000.00	17,800,980.21	45,615,980.21		45,615,980.21



Bond Debt Service Salinas Valley Solid Waste Authority Refunding Revenue Bonds Series 2014B (Taxable)

Period				Fiscal Year	Fiscal Year
Ending	Principal	Interest	Total	Ended	Total
8/1/2014	315,000	60,504.55	375,504.55		
2/1/2015	-	57,953.43	57,953.43	6/30/2015	433,457.98
8/1/2015	320,000	57,953.43	377,953.43		
2/1/2016	-	55,569.43	55,569.43	6/30/2016	433,522.86
8/1/2016	325,000	55,569.43	380,569.43		
2/1/2017	-	52,126.05	52,126.05	6/30/2017	432,695.48
8/1/2017	335,000	52,126.05	387,126.05		
2/1/2018	-	47,645.43	47,645.43	6/30/2018	434,771.48
8/1/2018	345,000	47,645.43	392,645.43		
2/1/2019	-	42,082.30	42,082.30	6/30/2019	434,727.73
8/1/2019	355,000	42,082.30	397,082.30		
2/1/2020	-	35,557.40	35,557.40	6/30/2020	432,639.70
8/1/2020	370,000	35,557.40	405,557.40		
2/1/2021	-	28,016.80	28,016.80	6/30/2021	433,574.20
8/1/2021	385,000	28,016.80	413,016.80		
2/1/2022	-	19,564.13	19,564.13	6/30/2022	432,580.93
8/1/2022	405,000	19,564.13	424,564.13		
2/1/2023	-	10,166.10	10,166.10	6/30/2023	434,730.23
8/1/2023	420,000	10,166.10	430,166.10	6/30/2024	430,166.10
	3,575,000	757,866.69	4,332,866.69		4,332,866.69



SALINAS VALLEY SOLID WASTE AUTHORITY Landfilled Tonnage History

		Service Area		
Fiscal		Annual	Cummulative	South
Year	Tonnage	% Change	% Change	Valley
1997-98	248,415		_	
1998-99	250,065	0.7%	0.7%	
1999-00	250,912	0.3%	1.0%	
2000-01	246,489	-1.8%	-0.8%	
2001-02	216,524	-12.2%	-12.8%	
2002-03	219,583	1.4%	-11.6%	
2003-04	227,207	3.5%	-8.5%	23,622
2004-05	234,709	3.3%	-5.5%	84,571
2005-06	235,852	0.5%	-5.1%	89,536
2006-07	222,906	-5.5%	-10.3%	85,327
2007-08	205,534	-7.8%	-17.3%	86,739
2008-09	187,486	-8.8%	-24.5%	84,322
2009-10	173,907	-7.2%	-30.0%	79,615
2010-11	171,082	-1.6%	-31.1%	79,552
2011-12	167,033	-2.4%	-32.8%	69,215
2012-13	166,501	-0.3%	-33.0%	70,021

For the 5 years ended June 30, 2013 there has been a 19% decrease in tonnage within the Authority service area.

Since the Authority was formed there has been a 33.0% decrease in tonnage within the



SALINAS VALLEY SOLID WASTE AUTHORITY Projected Landfilled Tonnage

	Service Area
ea	% Change
00	0.3%
00	-1.2%

Fiscal Year	Service Area	% Change
2013-14	166,500	0.3%
2014-15	164,500	-1.2%
2015-16	164,500	0.0%
2016-17	164,500	0.0%
2017-18	164,500	0.0%
2019-20	164,500	0.0%
2020-21	164,500	0.0%
2021-22	164,500	0.0%



Salinas Valley Solid Waste Authority Debt Service Coverage Ratio Calculations FY 2014-15

	2013 2014	2014 2015	Increase /	%
	BUDGET	PROPOSED	(Decrease)	Change
Operating Revenues				
Tipping Fees - Solid Waste	11,141,800	11,005,500	(136,300)	-1.2%
Tipping Fees - Surcharge	1,034,000	1,276,800	242,800	23.5%
Tipping Fees - Diverted Materials	956,800	1,017,700	60,900	6.4%
AB939 Service Fee	1,732,000	1,732,000	-	0.0%
Tipping Fees - South Valley	2,318,800	-	(2,318,800)	-100.0%
Charges for Services	117,000	124,500	7,500	6.4%
Sales of Materials	385,000	309,500	(75,500)	-19.6%
Gas Royalties	187,500	220,000	32,500	17.3%
Investment Earnings	30,200	31,700	1,500	5.0%
Total Operating Revenues (A)	17,903,100	15,717,700	(2,185,400)	-12.2%
On anating Four and thomas				
Operating Expenditures	0.400.750	2 442 400	220.250	40 E0/
Administration	2,182,750	2,412,100	229,350	10.5%
Resource Recovery	2,546,240	2,613,950	67,710	2.7%
Transfer Stations	2,657,465	2,726,475	69,010	2.6%
JC Landfill Operations	3,903,655	3,709,825	(193,830)	-5.0%
Environmental Control Systems	439,410	450,600	11,190	2.5%
Postclosure Maintenance	907,680	930,050	22,370	2.5%
Closure Set-Aside	277,000	186,000	(91,000)	-32.9%
Total Operating Expenditures (B)	12,914,200	13,029,000	114,800	0.9%
Net Revenues (C)(A-B)	4,988,900	2,688,700	(2,300,200)	-46.1%
Debt Service (D)	2,949,300	1,921,000	(1,028,300)	-34.9%
Debt Service Coverage Ratio				
(E)(C/D)	169%	140%		
Total Expenditures (F)(B+D)	15,863,500	14,950,000	(913,500)	-5.8%
Net Income After Debt Service (G)(A-				
F)	2,039,600	767,700	(1,271,900)	-62.4%





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Report to the Executive Committee

Date:

April 30, 2014

From:

Roberto Moreno, Finance Manager

Title:

Approve Lease-Purchase Financing for Landfill

Equipment

Finance Manager/Controller-Treasurer N/A Legal Counsel General Manager/CAO

RECOMMENDATION

Staff recommends that the Executive Committee support this item.

Approval of this item will allow staff to purchase the equipment necessary to take over the Johnson Canyon Landfill operation.

STRATEGIC PLAN RELATIONSHIP

The recommended action helps support the Goal to Reduce Costs and Improve Services at Johnson Canyon Landfill by taking over the landfill operation with Authority staff and equipment.

FISCAL IMPACT

The FY 2014-15 Budget includes a budget for this item in the Johnson Canyon Landfill Operations Program number 4500. Approval of the recommended financing will result in \$420,462.44 in lease-purchase payment. Interest rates for this short-term (5-year) financing are extremely favorable to the Authority and will provide savings that can be reserved for funding future equipment replacements with cash.

DISCUSSION & ANALYSIS

In order for the Authority to take over the Johnson Canyon Landfill operation, approximately \$3.62 million in landfill operations equipment needs to be purchased. Staff has been searching for equipment and working to obtain financing at the lowest possible cost. The Authority's underwriter of the 2014 bond refunding (formerly De La Rosa & Co, now Stifel, Nicolaus & Co.) has been able to obtain a very favorable financing rate of 3.08% for a taxable financing from Capital One

The budget was prepared based on a financing rate of 6% to purchase \$3.62 million in equipment. The use of a taxable rate allows the Authority to purchase used equipment, which has the potential to save approximately \$400,000 in capital equipment costs.

Staff recommends entering into the lease-purchase agreement with Capital One under the following terms:

- \$3,670,000 capital equipment costs, including \$50,000 for cost of issuance
- 3.08% taxable financing rate

- Funds deposited into escrow for disbursement as the Authority purchases the equipment
- Any unspent funds will be used to either repay the principal and re-amortize the loan over the remaining term, or to shorten the length of the loan, at Authority's option.

Following is the lease-purchase schedule based on the above financing terms.

Salinas Valley Solid Waste Authority Equipment Financing Taxable Payment Schedule

Rental						
Payment	Principal	Interest	Interest	Total Rental	Loan	Purchase
Date	Portion	Rate	Portion	Payment	Balance	Price
8/1/2014			21,665.23	21,665.23	3,670,000.00	3,743,400.00
2/1/2015	342,279.21	3.080%	56,518.00	398,797.21	3,327,720.79	3,394,275.21
8/1/2015	347,550.31	3.080%	51,246.90	398,797.21	2,980,170.48	3,039,773.89
2/1/2016	352,902.58	3.080%	45,894.63	398,797.21	2,627,267.90	2,679,813.26
8/1/2016	358,337.28	3.080%	40,459.93	398,797.21	2,268,930.62	2,314,309.23
2/1/2017	363,855.68	3.080%	34,941.53	398,797.2 1	1,905,074.94	1,943,176.44
8/1/2017	369,459.06	3.080%	29,338.15	398,797.21	1,535,615.88	1,566,328.20
2/1/2018	375,148.73	3.080%	23,648.48	398 <i>,</i> 797.21	1,160,467.15	1,160,467.15
8/1/2018	380,926.01	3.080%	17,871.19	398,797.20	779,541.14	<i>779,</i> 541.14
2/1/2019	386,792.27	3.080%	12,004.93	398,797.20	392,748.87	392,748.87
8/1/2019	392,748.87	3.080%	6,048.33	398,797.20	_	
	3,670,000.00		339,637.30	4,009,637.30		60

The attached resolution approves the financing based on the above terms, approves the escrow agreement, which is part of this financing, and authorized staff to take the necessary steps to effectuate this transaction. The legal documents will be delivered before the Executive Committee meeting. This staff report summarized the terms of the lease-purchase agreement.

BACKGROUND

On February 20, 2014, the Board authorized staff to proceed with implementing a plan to take over the operations of the Johnson Canyon Landfill. On March 20, 2014, the Board authorized the purchase of up to \$3,617,692 in equipment for the JCL operation with payments estimated at \$839,281 annually based on lease-purchase financing at 6% over a 5-year period. Attached is a copy of the resolution.

As part of our continuing effort to reduce costs, staff has been looking to see if good used equipment can be purchased at a substantial savings. Staff has been able to identify used equipment that could be purchased at a savings of \$400,000 over new equipment, which could also save the Authority an additional \$37,000 in interest payments.

The financing effort began by soliciting bids from different banks for lease-purchase financing. Bids were submitted by Bank of the West and Capital One. After reviewing the rates and all aspects of the financing staff decided on Capital One at a non-taxable rate of 2.0%. However as the financing moved forward we ran into issues with using non-taxable financing. The main issue being that these funds cannot be used for used

equipment. As such, Capital One quoted 3.08% for a taxable transaction. We asked for a comparison of taxable v. non-taxable, which is shown below.

Salinas Valley Solid Waste Authority - Equipment Financing Analysis

		<u> 1900 (1900)</u>	f (AMT) and able	Taxo	ıble	Only	Diffe	eı	ıce
Project Fund									
Tax-Exempt (New)	\$	1,63	7,000						
Taxable (Used)	1	,98	3,000	3,0	5 <mark>20</mark> ,	.000			
Total	\$	3,62	20,000	\$3,	620	,000,			
Principal Payment Dates	2/1/20	015	- 8/1/2019	2/1/201	5 -	8/1/2019			
Interest Rates1									
Tax-Exempt		2.0	0%						
Taxable		3.0	8%		3.08	8%			
Loan Yield 2		2.5	9%		3.08	%	0.4	99	<u> </u>
Loan Debt Service						•			
	2015:	\$	411,912.00	2015:	\$	420,462.00	2015:	\$	8,550.00
	2016-								
Annual3	2019:	\$	787,365.00	2016-2019:	\$	797,594.00	2016-2019:	\$	10,229.00
	2020:	\$	393,682.00	2020:	\$	398,797.00	2020:	\$	5,115.00
Cumulative		\$:	3,95 <u>5,453.00</u>		\$	4,009,637.00		\$	54,184.00

¹ Based on 5/22/2014 closing date

Based on the total potential savings of approximately \$437,000 to the Authority by purchasing used equipment it makes sense to go with the taxable financing.

ATTACHMENT(S)

- 1. Resolution Authorizing Lease Purchase Financing for Landfill Equipment. (to be delivered under separate cover)
- 2. Exhibit A Lease Purchase Agreement (to be delivered under separate cover)
- 3. Resolution No. 2014-10 authorizing purchase of landfill equipment

² Total interest cost

³ Fiscal year

RESOLUTION NO. 2014 - 10

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY AUTHORZING THE PURCHASE OF USED EQUIPMENT FOR LANDFILL OPERATIONS UNDER SPECIFIC CIRCUMSTANCES

WHEREAS, the Authority needs to purchase equipment in order to take over the landfill operations at Johnson Canyon Landfill; and

WHEREAS, the purchase of used equipment can save the Authority a substantial sum; and

WHEREAS, Section 3.01.130 of the Authority Code allows for exceptions to the competitive bidding in cases where the Board finds that the commodity is unique and not subject to competitive bidding; and

WHEREAS, the purchase of used equipment results in the purchase of a unique commodity not subject to competitive bidding; and

WHEREAS, Section 3.01.130 of the Authority Code allows for exceptions to the competitive bidding in cases where the Board finds that the commodity is unique and not subject to competitive bidding.

THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that the purchase of used equipment for landfill operations is considered as the purchase of a unique commodity not subject to competitive bidding;

BE IT RESOLVED that the Chief Administration Officer or his delegate is hereby authorized to purchase used equipment for landfill operations subject to the following conditions:

- Equipment must be less than 8 years old
- Service records must be available for inspection
- A warranty of some kind is preferable
- Local service must be available
- Requires notification to the Board of all equipment purchases
- Gives General Manager authority to purchase used equipment up to \$250,000 per unit
- All purchases over \$250,000 must be approved by the Board in advance

BE IT FURTHER RESOLVED that the Chief Administration Officer is hereby authorized to purchase used equipment up to \$250,000 per unit in cost if it appears that the purchase cannot wait for approval at a regular Board Meeting so long as the Board is advised at the next regularly scheduled Board meeting.

BE IT FURTHER RESOLVED that the Equipment Procurement Budget, attached hereto and marked "Exhibit A" is hereby approved.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority this 20th day of March 2014 by the following vote:

AYES:

BOARD MEMBERS: ARMENTA, CULLEN, DE LA ROSA, GUNTER (ALT),

LUTES, PEREZ, RODRIGUEZ (ALT), SALINAS, SILVA

NOES:

BOARD MEMBERS: NONE

ABSENT:

BOARD MEMBERS: BARRERA, MORENO

ABSTAIN:

BOARD MEMBERS: NONE

ATTEST:

Elia Zavala, Clerk of the Roard

7

Exhit	it A - Equ	lipme	Exhibit A - Equipment Procurement Bud	ent Budget	
	Cost	<u>Life</u>	Finance	Interest	Annual Cost
Compactor, 826C (New)	884,275	7	5	6%	\$205,146
Compactor, 826H-used	439,425	10	Si	6%	\$101,944
Dozer, CAT D-8 (New)	714,708	7	(J)	6%	\$165,808
Dozer, CAT D-6	237,308	10	S	6%	\$55,054
Grader, CAT 140H	194,342	6	σ ι	6%	\$45,086
Scraper, CAT 623F	416,875	10	C II	6%	\$96,712
Loader, 950F, MSW	178,175	10	СП	6%	\$41,335
Loader, 938, Diversion	117,958	10	CTI	6%	\$27,366
Water Truck, 4000 gal	118,808	10	Oī	6%	\$27,563
Roll off Truck and Trailer	152,018	10	Cī	6%	\$35,267
Diversion Equipment (boxes & bins)	35,000	10	ហ	6%	\$8,120
Equipment Truck	66,300	10	ഗ	6%	\$15,381
Fuel Tank	25,000	10	Ch	6%	\$5,800
Field Ops Truck (New)	37,500	10	Οì	6%	\$8,700
Total Equipment				40	\$ 839,281

	2014	19-Jun	31-Jul
1	Minutes	Minutes	SIX-MONTH
2	Claims/Financials (EC)	Claims/Financials (EC)	STRATEGIC PLANNING RETREAT
3	QTE March Tonnage & Diversion Reports	FY Investment Policy (EC)	Reprt on Feedback for Generating Revenue fr C/Ls (sp3)
4	Strategic Plan Monthly Progress Report	Budget Adjustments (EC)	
5	AdManor PSA for Marketing Services	CH Closure Project Completion (sp1)	
6	Hope Services Materials Process & Litter Abatement	Award contract for JC flare replacement	
7	21st Century Amend 1 for HHW Services	MOUs Amend & & GM Employment Agmt Amend 5	
8	RecycleRama Contract	Strategic Plan Monthly Progress Report	
9	Equipment Financing (EC)	Admin Procedures Manual (sp1)	
10	New Public & Stakeholder Outreach Ideas (sp3)	Report on Process to move MRC/Autoclave Project thru Enviro Review (sp3)	
11	Expanded/Enhanced Student Recycling Education Plan (sp3)	Report on Funding Commitment for Regional Landfill Raute (sp3)	
12	FY 2014-15 Budget (EC)	Viability Report of Compost Operation at JC Landfill (sp3)	
13	CAG MRC siting recommendation (sp3)	Report on Ideas for Cost Saving Opportunities (sp3)	
14	CAG Appointments	In-house ECS Ops Plan (spl)	
15	MOUs	USDA Digester Project -75% DG Contrib Rpt (sp3)	
16		Consultant Selectn Process -Revenue Opprtnities (sp3)	

3 I -Jul	21-Aug	25-Sep	I6-Oct	
SIX-MONTH STRATEGIC	New Hires & Promotions	Minutes	Minutes	
PLANNING RETREAT	Minutes	Claims/Financials (EC)	Claims/Financials (EC)	
eprt on Feedback for terating Revenue from C/Ls (sp3)	Claims/Financials (EC)	Regulatory Compliance Status	QTE Sept. Cash & Investments	
	QTE June Cash & Investments (EC)	Award Bid for Tire Derived aggregate	Annual County Used Oil Report	
	QTE June Tonnage Report	Award bid for LFG Pipe	Audit Report (EC)	
	Annual Tonnage & Diversion Performance Report	Authority Annual Report	2014 Meetings Calendar (EC)	

Consent
Presentation
Consideration
Closed Session

[Other] (Public Hearing, Recognition, Informational, etc.) (EC) Executive Committee (sp) Strategic Plan Item