



## Agenda EXECUTIVE COMMITTEE

**THURSDAY, February 4, 2021**

**4:00 p.m.**

ZOOM Meeting ID No. **811 6915 4937**

Passcode: **710484**

***Please Read Important Notice on Page 2***

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### **CALL TO ORDER**

#### **ROLL CALL**

President	Chris Lopez (County of Monterey)
Vice President	Christie Cromeenes (City of Salinas)
Alternate Vice President	Andrew Tipton (City of Greenfield)
Past President	Robert Cullen (City of King)

### **GENERAL MANAGER AND DEPARTMENT MANAGER COMMENTS**

#### **COMMITTEE MEMBER COMMENTS**

#### **PUBLIC COMMENTS**

Receive public communications from audience on items which are not on the agenda. Speakers are limited to three minutes at the discretion of the Chair.

#### **CONSIDERATION ITEMS**

1. [Minutes of January 7, 2021 Meeting](#)
  - A. Committee Discussion
  - B. Public Comment
  - C. Recommended Committee Action – Approval
2. [December 2020 Claims and Financial Reports](#)
  - A. Receive report from Ray Hendricks, Finance and Administration Manager
  - B. Committee Discussion
  - C. Public Comment
  - D. Recommended Committee Action – Forward to the Board and Recommend Approval
3. [Fiscal Year 2021-22 Preliminary Budget](#)
  - A. Receive report from Ray Hendricks, Finance and Administration Manager
  - B. Committee Discussion
  - C. Public Comment
  - D. Recommended Committee Action – Provide Input and Forward to the Board for Direction

#### **FUTURE AGENDA ITEMS**

4. [Future Agenda Items – View Ahead Calendar](#)

#### **CLOSED SESSION**

Receive public comment from audience before entering into closed session:

5. Pursuant to **Government Code Section 54956.8** to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Asst. GM/Ops Manager Cesar Zuñiga, Finance and Administration Manager Ray Hendricks, and General Counsel Roy C. Santos, concerning the possible terms and conditions of acquisition, lease, exchange or sale of **1)** Salinas Valley Solid Waste Authority Property, APNs 003-051-086

and 003-051-087, located at 135-139 Sun Street, Salinas, CA: **2)** Republic Services Property, APNs 261-051- 007, located at 1120 Madison Lane, Salinas, California

## **RECONVENE**

## **ADJOURNMENT**

### **Important Notice**

Due to State, County and local orders and recommendations on protocols to contain the spread of COVID-19, all of the Committee members will be attending remotely from various locations. Members of the public interested in observing the meeting may do so on our YouTube channel

<https://www.youtube.com/user/svswa831>.

To make a general public comment, or comment on a specific item on the agenda, you may do so by submitting your comment via email by 2 p.m. on Thursday, February 4, 2021 to the Clerk of the Board at [comment@svswa.org](mailto:comment@svswa.org). Comments should be limited to 250 words or less. Every effort will be made to read your comment into the record, but some comments may not be read due to time limitations. Comments received via e-mail after 2 p.m. will be made part of the record if received prior to the end of the meeting. To assist the Clerk in identifying the agenda item relating to your public comment please indicate in the Subject Line, the item number (i.e. Item No. 10).

To make a general comment or to comment on a specific agenda item as it is being heard, you may do so by participating via ZOOM. Join with computer audio at:

<https://us02web.zoom.us/j/81169154937?pwd=ekhMOGxqSVFyTnVsbnmc4T0dla0ZsQT09>. When you are

ready to make a public comment, please Raise your Hand or

Participate by phone by dialing any of the numbers listed below and entering the meeting ID number and passcode:

+1 669 900 9128	+1 253 215 8782	+1 346 248 7799
+1 301 715 8592	+ 1 312 626 6799	+ 1 646 558 8656
Enter <b>Meeting ID: # 811 6915 4937</b>		Passcode: <b>710484</b>
To <b>Raise your Hand</b> press <b>*9</b>		To <b>Mute</b> and <b>Unmute</b> yourself press <b>*6</b>

Based on guidance from the California Department of Public Health and the California Governor's Officer, in order to minimize the spread of the COVID 19 virus by maintaining appropriate social distancing with a 6-foot distance between individuals and the limited space available there will be no observation room available for the public.

This meeting agenda was posted at the Salinas Valley Solid Waste Authority office at 128 Sun Street, Suite 101, Salinas, on **Thursday, January 28, 2020**. The Executive Committee will next meet in regular session on **Thursday, March 4, 2021, at 4:00 p.m.** Staff reports for the Authority Executive Committee meetings are available for review at 128 Sun Street, Suite 101, Salinas, California 93901, Phone 831-775-3000 and at [www.salinavalleyrecycles.org](http://www.salinavalleyrecycles.org).

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Erika J. Trujillo, Clerk of the Board, at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR Executive Committee to provide direction 35.102-35.104 ADA Title II)

**MINUTES OF MEETING  
SALINAS VALLEY SOLID WASTE AUTHORITY  
EXECUTIVE COMMITTEE  
January 7, 2021**

(Executive Committee members and staff attended remotely from various locations)

**CALL TO ORDER**

President Cullen called the meeting to order at 4:00 p.m.

**COMMITTEE MEMBERS PRESENT (Via Teleconference)**

Robert Cullen	President
Vacant	Vice President
Chris Lopez	Alternate Vice President

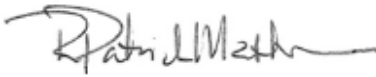
**STAFF MEMBERS PRESENT**

Patrick Mathews, *General Manager/CAO*  
Cesar Zuñiga, *Asst. Manager/Operations Manager*  
Ray Hendricks, *Finance and Administration Manager*  
Mandy Brooks, *Resource Recovery Manager*

Brian Kennedy, *Engineering and Environmental Compliance Manager*  
Monica Ambriz, *Human Resources Manager*  
Roy C. Santos, *Authority General Counsel*  
Rosie Ramirez, *Administrative Assistant*  
Erika J. Trujillo, *Clerk of the Board*

**ITEM NO. 1**

Agenda Item



General Manager/CAO

*Roy Santos by E.T.*

Authority General Counsel

**Meeting Comments**

(4:00) President Cullen announced that no emailed comments were received prior to the meeting and explained that public comment can be made by clicking the raise hand icon if participating via ZOOM or by pressing \*9 if participating via telephone.

**GENERAL MANAGER AND DEPARTMENT MANAGER COMMENTS**

(4:01) General Manager/CAO Mathews reported on the following:

- A small wave of COVID related incidents within the Agency and the challenges it caused.
- The Solid Waste industry placed toward the bottom of the COVID vaccination schedule.
- The Authority having three new Board members and the meetings being scheduled to provide them with the Agency's information.

Assistant General Manager/Operations Manager Zuñiga reported that the Gloria/Iverson/Johnson Canyon Road Improvement Project was selected to receive the Excellence Award from the Transportation Agency for Monterey County.

**COMMITTEE COMMENTS**

(4:02) President Cullen inquired about the flexibility that the County of Monterey might have related to of distribution of COVID-19 vaccinations. He commended staff for all of their assistance during his term as President of the Board.

Alternate Vice President Lopez indicated that the county does not have much flexibility on the designation of recipients of the vaccine. Alternate Vice President Lopez expressed his gratitude to at the Authority staff at the facilities for their excellent customer service, professionalism and for following proper protocol to avoid the spread of COVID.

**PUBLIC COMMENT**

(4:12) Grant Leonard, member of the Authority's Advisory Committee, commended everyone involved in the Gloria/Iverson/Johnson Canyon Improvement Project for the accomplishment of the award.

## **CONSIDERATION ITEMS**

(4:13)

### **1. Minutes of December 3, 2020 Meeting**

**Committee Discussion:** None

**Public Comment:** None

**Committee Action:** Alternate Vice President Lopez made a motion to approve the minutes as presented. President Cullen seconded the motion. The motion passed unanimously: 2-0.

### **2. November 2020 Claims and Financial Reports**

(4:10) Finance and Administration Manager Hendricks presented the Agency's finances, indicating how revenues and expenditures are trending comparable to last year. He indicated solid waste tonnage is running flat year over year.

**Committee Discussion:** None

**Public Comment:** None

**Committee Action:** Alternate Vice President Lopez made a motion to forward to the Board recommending approval. President Cullen seconded the motion. The motion passed unanimously: 2-0.

### **3. A Resolution Approving an Adjustment to the Operating Budget for Fiscal Year 2021-21**

(4:17) Finance Manager Hendricks provided a report based on the activity during the first six months of the fiscal year, detailing needs for the budget adjustments. He explained that the additional revenue from the solid waste and organics tonnage provides the offsetting revenue for the additional expenditures. Mr. Hendricks indicated that staff is requesting an additional Solid Waste Technician position to assist with projects that are behind schedule and to alleviate some spending from contractors being utilized to assist in maintaining the landfills.

**Committee Discussion:** The Board discussed the report and expressed general support for the recommendation. Alternate Vice President Lopez requested the addition of the position be presented to the Board for consideration.

**Public Comment:** None

**Committee Action:** Alternate Vice President Lopez made a motion to forward to the Board recommending approval. President Cullen seconded the motion. The motion passed unanimously: 2-0.

### **4. Request for Fiscal Year 2021-22 Preliminary Budget Direction**

(4:27) Finance and Administration Manager Hendricks provided a report with increases and options to balance the fiscal year 2021-22 budget. He detailed the Increases in payroll due to Health Insurance, Merit Increases, and COLA. He indicated there is a need for two new positions: a new Equipment Maintenance Technician and new Resource Recovery Technician. Mr. Hendricks explained that the Equipment Maintenance Technician would be funded from savings due to a reduction from contracting the work externally. The Resource Recovery Technician is needed to assist in the implementation of the programs required to meet the Senate Bill 1383 requirements. He reviewed in detail the projected revenue, including rate increases in Construction and Demolition, Green Waste, Wood Waste, Sludge and Clean Fill Dirt that will balance the budget.

**Committee Discussion:** None

**Public Comment:** None

**Committee Action:** Alternate Vice President Lopez made a motion to forward to the Board for discussion. President Cullen seconded the motion. The motion passed unanimously: 2-0.

### **PRESENTATION**

#### **5. 2020 Employee Survey Results**

(4:48) Human Resource Supervisor Ambriz presented the results of the annual survey and a three-year comparison on measured items such as moral, job attitude, and engagement. The report demonstrated an increase in morale and a high percentile in general attitude between the employees. Ms. Ambriz reviewed the comments within the survey and explained the steps that will be taken to improvement improve the challenges identified within the survey.

**Committee Discussion:** None

**Public Comment:** None

**Committee Action:** None: Information Only

### **FUTURE AGENDA ITEMS**

#### **6. Future Agenda Items – View Ahead Calendar**

(4:56) The Committee discussed the view ahead.

### **CLOSED SESSION**

(4:57) President Cullen invited the public comment on Item No. 7.

7. Pursuant to **Government Code Section 54956.8** to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Asst. GM/Ops Manager Cesar Zuñiga, Finance and Administration Manager Ray Hendricks, and General Counsel Roy C. Santos, concerning the possible terms and conditions of acquisition, lease, exchange or sale of **1)** Salinas Valley Solid Waste Authority Property, APNs 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, CA: **2)** Republic Services Property, APNs 261-051-005, 007, and 019, located at 1120 Madison Lane, Salinas, California.

### **PUBLIC COMMENT**

(4:58) None

(5:33) President Cullen adjourned the meeting to closed session to discuss Item No. 7.

### **RECONVENE**

(5:34) President Cullen reconvened the meeting to open session with no reportable actions taken in closed session.

### **ADJOURNMENT**

(4:42) President Cullen adjourned the meeting.

APPROVED: \_\_\_\_\_  
Christopher M. Lopez, President

ATTEST: \_\_\_\_\_  
Erika J. Trujillo, Clerk of the Board



## Report to the Executive Committee

### ITEM NO. 2

Finance and Administration  
Manager/Controller/Treasurer

General Manager/CAO

N/A

Authority General Counsel

**Date:** February 04, 2020

**From:** C. Ray Hendricks, Finance and Administration Manager

**Title:** December 2020 Claims and Financial Reports

### RECOMMENDATIONS

Staff requests that the Executive Committee recommends acceptance of the December 2020 Claims and Financial Reports.

### DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of December for a summary of the Authority's financial position as of December 31, 2020. The following are highlights of the Authority's financial activity for the month of December.

#### Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of December 2020, operating revenues exceeded expenditures by \$313,747.

#### Revenues (Consolidated Statement of Revenues and Expenditures)

	December 2020 Budget	December 2020 Actual	Over/(Under) Budget 2020
Tipping Fees - Solid Waste	1,077,319	1,250,450	173,131
Tipping Fees - Diverted Materials	189,580	192,748	3,168
Total Revenue	1,830,345	1,874,704	44,359

Solid Waste revenues for December were \$173,131 or 16.1% over budgeted amounts. Diverted Material revenues for December were \$3,168 or 1.7% over budgeted amounts. December total revenue was 44,359 or 2.4% over budgeted amounts.

	December 2020 YTD Budget	December 2020 YTD Actual	Over/(Under) YTD Budget
Tipping Fees - Solid Waste	7,033,613	8,113,915	1,080,302
Tipping Fees - Diverted Materials	1,351,206	1,846,077	494,871
Total Revenue	11,021,115	12,392,824	1,371,709

Solid Waste revenues year to date as of December were \$1,080,302 or 15.4% over budgeted amounts. Diverted Material revenues year to date as of December were \$494,871 or 36.6% over budgeted amounts. Year to date total revenue as of December was 1,371,709 or 12.4% over budgeted amounts.

### Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of December 30, 2020 (50.0% of the fiscal year), year-to-date operating expenditures totaled \$10,018,335. This is 51.9% of the operating budget of \$19,307,200.

### Capital Project Expenditures (Consolidated Grant and CIP Expenditures Report)

For the month of December 2020, capital project expenditures totaled \$828,166. \$673,438 was for the JC Equipment Replacement. \$35,272 was for the JC LFG System Improvements. \$29,534 was for the LR Postclosure Maintenance. \$28,024 was for Emergency Generators. \$19,428 was for the JC Module Engineering and Construction. \$18,180 was for the Organics System Expansion Study. \$10,544 was for the CH Postclosure Maintenance.

### Claims Checks Issued Report

The Authority's Checks Issued Report for the month of December 2020 is attached for review and acceptance. December disbursements total \$2,255,021.94 of which \$814,652.16 was paid from the payroll checking account for payroll and payroll related benefits.

Following is a list of vendors paid more than \$50,000 during the month of December 2020.

Vendor	Services	Amount
Quinn Company	2019 623K Scraper & All Sites Equipment Maintenance	\$682,889.44
Vision Recycling	Nov. Greenwaste Processing & Concrete Grinding	\$179,207.33
Southern Counties Lubricants	All Sites Vehicle & Equipment Fuel	\$72,590.75
SCS Field Services	Monthly Routine & Non-Routine Environmental Services	\$63,617.97

### Cash Balances

The Authority's cash position decreased \$419,566.81 during December to \$30,501,941.87. Most of the cash balance is restricted, held in trust, committed, or assigned as shown below.

Restricted by Legal Agreements:

Johnson Canyon Closure Fund	5,035,463.54
State & Federal Grants	(139,871.15)
BNY - Bond 2014A Payment	-
BNY - Bond 2014B Payment	-

Funds Held in Trust:

Central Coast Media Recycling Coalition	74,289.52
Employee Unreimbursed Medical Claims	10,049.40

Committed by Board Policy:

AB939 Services	(160.61)
Designated for Capital Projects Reserve	4,959,528.33
Designated for Environmental Impairment Reserve	1,851,462.97
Designated for Operating Reserve	2,870,580.00
Expansion Fund (South Valley Revenues)	8,649,712.66

Assigned for Post Closure and Capital Improvements

Crazy Horse Post Closure	933,685.65
Lewis Road Post Closure	200,308.41
Jolon Road Post Closure	129,104.05
Johnson Canyon Post Closure	1,532,739.00
Capital Improvement Projects	4,842,364.47

Available for Operations: (447,314.37)

Total	<u><u>30,501,941.87</u></u>
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**ATTACHMENTS**

1. December 2020 Consolidated Statement of Revenues and Expenditures
2. December 2020 Consolidated Grant and CIP Expenditures Report
3. December 2020 Checks Issued Report



# Salinas Valley Solid Waste Authority

## Consolidated Statement of Revenues and Expenditure

### For Period Ending December 31, 2020

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<b><u>Revenue Summary</u></b>							
Tipping Fees - Solid Waste	13,700,000	1,250,450	8,113,915	59.2 %	5,586,085	0	5,586,085
Tipping Fees - Surcharge	1,267,200	109,123	735,840	58.1 %	531,360	0	531,360
Tipping Fees - Diverted Materials	2,680,200	192,748	1,846,077	68.9 %	834,123	0	834,123
AB939 Service Fee	2,815,000	227,750	1,366,500	48.5 %	1,448,500	0	1,448,500
Charges for Services	131,800	23,051	80,494	61.1 %	51,306	0	51,306
Sales of Materials	360,000	38,344	110,802	30.8 %	249,198	0	249,198
Gas Royalties	290,000	0	61,888	21.3 %	228,112	0	228,112
Investment Earnings	400,000	33,238	77,308	19.3 %	322,692	0	322,692
Total Revenue	21,644,200	1,874,703	12,392,824	57.3 %	9,251,376	0	9,251,376
<b><u>Expense Summary</u></b>							
Executive Administration	478,300	44,255	204,607	42.8 %	273,693	46,966	226,726
Administrative Support	444,200	37,365	213,136	48.0 %	231,064	73,968	157,096
Human Resources Administration	228,300	19,458	87,280	38.2 %	141,020	10,151	130,869
Clerk of the Board	199,400	14,855	82,648	41.4 %	116,752	1,415	115,336
Finance Administration	796,200	66,128	367,806	46.2 %	428,394	7,057	421,337
Operations Administration	565,100	63,237	226,258	40.0 %	338,842	8,316	330,526
Resource Recovery	996,600	89,731	437,695	43.9 %	558,905	5,755	553,151
Marketing	75,600	1,843	16,721	22.1 %	58,879	50,367	8,512
Public Education	223,300	4,271	60,589	27.1 %	162,711	68,613	94,098
Household Hazardous Waste	847,900	63,349	288,418	34.0 %	559,482	12,277	547,205
C & D Diversion	447,200	60,352	86,643	19.4 %	360,557	0	360,557
Organics Diversion	1,468,900	147,639	759,485	51.7 %	709,415	465,136	244,279
Diversion Services	24,000	3,570	14,820	61.8 %	9,180	9,180	0
JR Transfer Station	634,900	59,939	239,324	37.7 %	395,576	64,906	330,669
JR Recycling Operations	168,700	12,954	66,499	39.4 %	102,201	0	102,201

**Salinas Valley Solid Waste Authority**  
**Consolidated Statement of Revenues and Expenditure**  
**For Period Ending December 31, 2020**

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
SS Disposal Operations	1,126,900	110,286	642,015	57.0 %	484,885	124,471	360,415
SS Transfer Operations	1,300,100	169,414	647,050	49.8 %	653,050	162,746	490,304
SS Recycling Operations	803,100	93,734	359,965	44.8 %	443,135	33,934	409,201
JC Landfill Operations	3,132,500	279,278	1,551,747	49.5 %	1,580,753	613,337	967,416
JC Recycling Operations	460,700	54,728	216,089	46.9 %	244,611	20,400	224,211
Johnson Canyon ECS	306,500	37,365	149,296	48.7 %	157,204	96,099	61,106
Sun Street ECS	122,000	7,889	50,762	41.6 %	71,238	28,180	43,058
Debt Service - Interest	1,366,800	0	704,620	51.6 %	662,180	0	662,180
Debt Service - Principal	1,770,000	0	1,770,000	100.0 %	0	0	0
Closure Set-Aside	320,000	28,925	187,845	58.7 %	132,155	0	132,155
Cell Construction Set-Aside	1,000,000	90,391	587,015	58.7 %	412,985	0	412,985
Total Expense	19,307,200	1,560,956	10,018,335	51.9 %	9,288,865	1,903,272	7,385,593
Revenue Over/(Under) Expenses	2,337,000	313,747	2,374,489	101.6 %	(37,489)	(1,903,272)	1,865,783

# Salinas Valley Solid Waste Authority

## Consolidated CIP Expenditure Report

For Period Ending December 31, 2020

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<b><u>Fund 131 - Crazy Horse Post-Closure Fund</u></b>							
131 9316 CH Corrective Action Program	253,000	0	0	0.0 %	253,000	0	253,000
131 9319 CH LFG System Improvements	146,500	0	0	0.0 %	146,500	0	146,500
131 9321 CH Postclosure Maintenance	715,184	10,544	181,206	25.3 %	533,978	106,471	427,507
<b>Total Fund 131 - Crazy Horse Post-Closure</b>	<b>1,114,684</b>	<b>10,544</b>	<b>181,206</b>	<b>16.3 %</b>	<b>933,478</b>	<b>106,471</b>	<b>827,007</b>
<b><u>Fund 141 - Lewis Road Post-Closure Fund</u></b>							
141 9402 LR LFG Well Replacement	35,000	0	0	0.0 %	35,000	0	35,000
141 9403 LR Postclosure Maintenance	275,450	29,534	110,334	40.1 %	165,116	45,441	119,675
<b>Total Fund 141 - Lewis Road Post-Closure F</b>	<b>310,450</b>	<b>29,534</b>	<b>110,334</b>	<b>35.5 %</b>	<b>200,116</b>	<b>45,441</b>	<b>154,675</b>
<b><u>Fund 161 - Jolon Road Post-Closure Fund</u></b>							
161 9604 JR Postclosure Maintenance	307,019	9,188	177,915	57.9 %	129,104	12,379	116,725
<b>Total Fund 161 - Jolon Road Post-Closure F</b>	<b>307,019</b>	<b>9,188</b>	<b>177,915</b>	<b>57.9 %</b>	<b>129,104</b>	<b>12,379</b>	<b>116,725</b>
<b><u>Fund 180 - Expansion Fund</u></b>							
180 9804 Long Range Facility Needs EIR	335,395	0	0	0.0 %	335,395	0	335,395
180 9806 Long Range Financial Model	28,388	0	0	0.0 %	28,388	0	28,388
180 9807 GOE Autoclave Final Project	100,000	0	0	0.0 %	100,000	0	100,000
<b>Total Fund 180 - Expansion Fund</b>	<b>463,783</b>	<b>0</b>	<b>0</b>	<b>0.0 %</b>	<b>463,783</b>	<b>0</b>	<b>463,783</b>
<b><u>Fund 211 - Grants</u></b>							
211 9214 Organics Program 2016-17	52,679	0	52,679	100.0 %	0	0	0
211 9220 Tire Amnesty 2019-20	72,084	3,418	22,595	31.3 %	49,489	31,311	18,178
211 9247 Cal Recycle - CCPP	41,628	0	21,371	51.3 %	20,256	0	20,256
211 9256 Cal Recycle - 2018-19 CCPP	4,839	550	2,940	60.8 %	1,899	550	1,349
211 9257 Cal Recycle - 2019-20 CCPP	21,170	0	3,500	16.5 %	17,670	0	17,670
<b>Total Fund 211 - Grants</b>	<b>192,400</b>	<b>3,968</b>	<b>103,085</b>	<b>53.6 %</b>	<b>89,315</b>	<b>31,861</b>	<b>57,454</b>

# Salinas Valley Solid Waste Authority

## Consolidated CIP Expenditure Report

For Period Ending December 31, 2020

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
216 9802 Autoclave Demonstration Unit	141,499	0	0	0.0 %	141,499	0	141,499
216 9804 Long Range Facility Needs EIR	180,062	0	0	0.0 %	180,062	0	180,062
<b>Total Fund 216 - Reimbursement Fund</b>	<b>321,560</b>	<b>0</b>	<b>0</b>	<b>0.0 %</b>	<b>321,560</b>	<b>0</b>	<b>321,560</b>
<b><u>Fund 800 - Capital Improvement Projects Fund</u></b>							
800 9104 Organics System Expansion Study	55,394	18,180	44,650	80.6 %	10,744	4,730	6,014
800 9105 Concrete Grinding	45,000	0	0	0.0 %	45,000	0	45,000
800 9107 Scale House Software Upgrade	100,000	0	0	0.0 %	100,000	0	100,000
800 9108 Emergency Generators	200,000	28,024	28,024	14.0 %	171,976	0	171,976
800 9214 Organics Program 2016-17	727,767	592	405,157	55.7 %	322,610	22,469	300,141
800 9501 JC LFG System Improvements	179,177	35,272	144,206	80.5 %	34,971	567	34,403
800 9506 JC Litter Control Barrier	31,971	0	10,702	33.5 %	21,269	0	21,269
800 9507 JC Corrective Action	225,000	0	0	0.0 %	225,000	0	225,000
800 9509 JC Groundwater Well	250,000	0	0	0.0 %	250,000	0	250,000
800 9526 JC Equipment Replacement	1,089,462	673,438	673,438	61.8 %	416,025	0	416,025
800 9527 JC Module Engineering and Constr	1,241,950	19,428	46,661	3.8 %	1,195,289	0	1,195,289
800 9528 JC Roadway Improvements	2,218,937	0	1,760,356	79.3 %	458,581	463,794	(5,213)
800 9601 JR Transfer Station Improvements	308,399	0	27,736	9.0 %	280,663	0	280,663
800 9602 JR Equipment Purchase	120,000	0	0	0.0 %	120,000	0	120,000
800 9603 JR Well Replacement	150,000	0	0	0.0 %	150,000	0	150,000
800 9701 SSTS Equipment Replacement	464,468	0	22,180	4.8 %	442,288	305,900	136,388
800 9703 SSTS Improvements	10,934	0	0	0.0 %	10,934	0	10,934
<b>Total Fund 800 - Capital Improvement Projects</b>	<b>7,418,459</b>	<b>774,932</b>	<b>3,163,110</b>	<b>42.6 %</b>	<b>4,255,349</b>	<b>797,460</b>	<b>3,457,889</b>
<b>Total CIP Expenditures</b>	<b>10,128,355</b>	<b>828,166</b>	<b>3,735,649</b>	<b>36.9 %</b>	<b>6,392,705</b>	<b>993,611</b>	<b>5,399,094</b>

**Salinas Valley Solid Waste Authority**  
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Check #		Check Date	Amount	Check Total
26039	CALIFORNIA WATER SERVICE SS & JRTS WATER SERVICES	12/3/2020	837.17	837.17
26040	COMCAST MONTHLY INTERNET SERVICE	12/3/2020	285.94	285.94
26041	VERIZON WIRELESS SERVICES ALL SITES CELL PHONE SERVICE	12/3/2020	152.04	152.04
26042	HOME DEPOT ALL SITES FACILITY MAINTENANCE	12/3/2020	4,167.01	4,167.01
26043	**VOID**	12/3/2020	-	-
26044	PACIFIC GAS AND ELECTRIC COMPANY ALL SITES ELECTRICAL SERVICES	12/3/2020	17,212.67	17,212.67
26045	PACIFIC GAS AND ELECTRIC COMPANY ALL SITES CNG FUEL	12/10/2020	7,495.24	7,495.24
26046	US BANK CORPORATE PAYMENT SYSTEM SUBPOD: COMPOST AERATOR SWANA: 2020 MRF SUMMIT MEETING WEBINAR AMAZON: BIO-BAGS FOR START KIT AMAZON: OFFICE SUPPLIES UNI-MARBLE GRANITE: JC FACILITY MAINTENANCE HARBOR FREIGHT: CAR JUMPER KIT CCHRA: VIRTUAL FOSTERING DIVERSITY LIEBERT CASSIDY: WEBINAR REGISTRATION EXPERIAN: CREDIT CHECK SMART N FINAL: SS EMPLOYEE APPRECIATION FRED PRYOR: COMPLIANCE TOOLKIT CELLOTAPE: HHW SUPPLIES TRAK 4: ALL SITES SOFTWARE HIVIZ SUPPLY: SS SAFETY SUPPLIES ATT.COM: INTERNET SERVICE AT&T: JC OPS INTERNET AMAZON :IPAD REPLACEMENT SUPPLIES AMAZON: SS SPECIAL DEPARTMENT SUPPLIES AMAZON: SS FACILITY MAINTENANCE FENCE SCREEN: JC FACILITY MAINTENANCE EL COCHINITO RESTAURANT: JC EMPLOYEE APPRECIATION ARLO TECHNOLOGIES: CH SUBSCRIPTION INTERMEDIA: MONTHLY EXCHANGE SERVER HOSTING SMART N FINAL: OFFICE SUPPLIES AMAZON: JC ORGANICS SUPPLIES COSTCO: REPLACEMENT COMPUTER COSTCO: REPLACEMENT LAPTOP AMAZON: SS SAFETY SUPPLY AMAZON: CHLF MAINTENANCE SUPPLIES AMAZON: ALL SITES ECS SUPPLIES AMAZON: JC MAINTENANCE SUPPLIES AMAZON: JC FACILITY MAINTENANCE US COMPOSTING COUNCIL: OPS ADMIN CONFERENCE	12/10/2020	45.00 149.00 344.84 133.03 1,010.34 76.46 15.00 75.00 49.95 204.43 499.00 695.50 71.88 306.90 43.43 70.00 38.21 280.17 85.47 972.99 54.10 19.98 391.68 167.12 74.29 2,075.74 671.41 72.06 221.21 25.66 26.86 159.20 19.00	

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Check #		Check Date	Amount	Check Total
	ZOOM: ONLINE MEETINGS		1.52	
	ZOOM: MONTHLY USER SUBSCRIPTION		146.96	
				9,293.39
26047	**VOID**	12/10/2020	-	
				-
26048	**VOID**	12/10/2020	-	
				-
26049	**VOID**	12/10/2020	-	
				-
26050	**VOID**	12/10/2020	-	
				-
26051	A & G PUMPING, INC	12/10/2020		
	ALL SITES PORTABLE TOILETS		431.63	
	JC LIQUID PUMPING		650.00	
				1,081.63
26052	ADMANOR, INC	12/10/2020		
	CCRMC - MEDIA CAMPAIGN		308.75	
	MEDIA - TIRE AMNESTY		2,603.00	
	RECYCLING PUBLIC ED		2,452.93	
	SVR MARKETING/BRANDING		1,842.50	
				7,207.18
26053	AGRI-FRAME, INC	12/10/2020		
	JC & ORG FACILITY MAINTENANCE		49.63	
				49.63
26054	ALESHIRE & WYNDER, LLP	12/10/2020		
	MONTHLY LEGAL SERVICES		5,691.00	
				5,691.00
26055	AMERICAN SUPPLY CO.	12/10/2020		
	ALL SITES JANITORIAL SUPPLIES		479.42	
				479.42
26056	ASBURY ENVIRONMENTAL SERVICES	12/10/2020		
	HHW HAULING & DISPOSAL		175.00	
				175.00
26057	AT&T SERVICES INC	12/10/2020		
	ALL SITES TELEPHONE SERVICES		646.64	
				646.64
26058	CALIFORNIA HIGHWAY ADOPTION CO.	12/10/2020		
	RR LITTER ABATEMENT		550.00	
				550.00
26059	CDW GOVERNMENT	12/10/2020		
	REPLACEMENT IPAD		1,080.32	
				1,080.32
26060	CINTAS CORPORATION NO.2	12/10/2020		
	SS & JR SAFETY SUPPLIES		235.27	
				235.27
26061	CLEAN EARTH ENVIRONMENTAL SOLUTIONS, INC.	12/10/2020		
	HHW DISPOSAL SERVICE & SUPPLIES		3,525.00	
				3,525.00
26062	CLEARSPAN FABRIC STRUCTURES INTERNATIONAL, INC	12/10/2020		
	FABRIC COVER STRUCTURE - LAT BRACE		517.21	
				517.21

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Check #		Check Date	Amount	Check Total
26063	COAST COUNTIES TRUCK & EQUIPMENT CO. SS VEHICLE MAINTENANCE	12/10/2020	2,732.51	2,732.51
26064	CUTTING EDGE SUPPLY JC EQUIPMENT MAINTENANCE	12/10/2020	309.49	309.49
26065	DON CHAPIN INC JC FACILITY MAINTENANCE	12/10/2020	1,644.10	1,644.10
26066	DOUGLAS NOLAN SCHOOL ASSEMBLY PROGRAM	12/10/2020	900.00	900.00
26067	DUFOUR INCORPORATED JC ENGINEERING SERVICES	12/10/2020	28,024.00	28,024.00
26068	EAST BAY TIRE CO. JC EQUIPMENT MAINTENANCE	12/10/2020	439.33	439.33
26069	FULL STEAM STAFFING LLC ALL SITES CONTRACT LABOR	12/10/2020	11,648.56	11,648.56
26070	GEOLOGIC ASSOCIATES, INC. JC ENGINEERING SERVICES	12/10/2020	10,379.50	10,379.50
26071	GOLDEN STATE TRUCK & TRAILER REPAIR ALL SITES EQUIPMENT & VEHICLE MAINTENANCE	12/10/2020	11,956.11	11,956.11
26072	**VOID**	12/10/2020	-	-
26073	GONZALES ACE HARDWARE ALL SITES FACILITY & VEHICLE MAINTENANCE	12/10/2020	479.76	479.76
26074	**VOID**	12/10/2020	-	-
26075	**VOID**	12/10/2020	-	-
26076	GONZALES TIRE & AUTO SUPPLY ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/10/2020	569.62	569.62
26077	GRAINGER ALL SITES FACILITY MAINTENANCE SUPPLIES	12/10/2020	805.77	805.77
26078	GREEN RUBBER - KENNEDY AG, LP JC MAINTENANCE SUPPLIES	12/10/2020	2,631.50	2,631.50
26079	GREEN VALLEY INDUSTRIAL SUPPLY, INC SS VEHICLE MAINTENANCE SUPPLIES	12/10/2020	42.76	42.76
26080	GUARDIAN SAFETY AND SUPPLY, LLC JC SAFETY SUPPLIES	12/10/2020	864.78	864.78

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Check #		Check Date	Amount	Check Total
26081	GUERITO ALL SITES PORTABLE TOILETS	12/10/2020	1,028.00	1,028.00
26082	HERC RENTALS INC. JC EQUIPMENT RENTAL	12/10/2020	1,767.97	1,767.97
26083	INTERSTATE BATTERIES CH FACILITY MAINTENANCE	12/10/2020	108.01	108.01
26084	ISCO MACHINERY, INC. JC EQUIPMENT RENTAL	12/10/2020	12,599.00	12,599.00
26085	JT HOSE & FITTINGS JC EQUIPMENT MAINTENANCE SUPPLIES	12/10/2020	6,698.02	6,698.02
26086	KELLY-MOORE PAINT COMPANY INC. SS FACILITY MAINTENANCE SUPPLIES	12/10/2020	295.46	295.46
26087	KING CITY HARDWARE INC. JR FACILITY MAINTENANCE SUPPLIES	12/10/2020	107.33	107.33
26088	LIEBERT CASSIDY WHITMORE LEGAL SERVICES	12/10/2020	228.00	228.00
26089	MANUEL PEREA TRUCKING, INC. ALL SITES HAULING SERVICES	12/10/2020	600.00	600.00
26090	MCMASTER-CARR SUPPLY COMPANY SS FACILITY MAINTENANCE SUPPLIES	12/10/2020	146.93	146.93
26091	MISSION LINEN SUPPLY ALL SITES UNIFORMS	12/10/2020	681.26	681.26
26092	**VOID**	12/10/2020	-	-
26093	OFFICE DEPOT ALL SITES OFFICE SUPPLIES	12/10/2020	434.46	434.46
26094	PARADIGM SOFTWARE, LLC PARADIGM ANNUAL SUPPORT	12/10/2020	23,370.38	23,370.38
26095	PENINSULA MESSENGER LLC ALL SITES COURIER SERVICE	12/10/2020	746.00	746.00
26096	PIERA G. SICCO JC MAINTENANCE SUPPLIES	12/10/2020	1,776.29	1,776.29
26097	PITNEY BOWES GLOBAL ADM POSTAGE MACHINE LEASE	12/10/2020	458.52	458.52
26098	PROBUILD COMPANY LLC JC FACILITY MAINTENANCE	12/10/2020	1,080.39	1,080.39



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Check #		Check Date	Amount	Check Total
26099	PURE WATER BOTTLING ALL SITES WATER SERVICE	12/10/2020	389.50	389.50
26100	QUINN COMPANY ALL SITES EQUIPMENT & VEHICLE MAINTENANCE	12/10/2020	6,512.04	6,512.04
26101	**VOID**	12/10/2020	-	-
26102	QUINN COMPANY 2019 CATERPILLAR 623K SCRAPER	12/10/2020	673,437.50	673,437.50
26103	RETURNS R US, INC. HHW HAULING & DISPOSAL	12/10/2020	298.00	298.00
26104	RODOLFO RAMIREZ AYALA ALL SITES EQUIPMENT & VEHICLE MAINTENANCE	12/10/2020	3,510.00	3,510.00
26105	**VOID**	12/10/2020	-	-
26106	SALINAS VALLEY CHAMBER OF COMMERCE AGENCY MEMBERSHIP	12/10/2020	1,250.00	1,250.00
26107	SCALES UNLIMITED JC SCALE MAINTENANCE	12/10/2020	1,610.00	1,610.00
26108	SCS ENGINEERS AB1383 PROGRAM PLANNING	12/10/2020	7,225.00	7,225.00
26109	SCS FIELD SERVICES ALL SITES NON-ROUTINE ENVIRONMENTAL SERVICES JC NON ROUTINE ENVIRONMENTAL SERVICES	12/10/2020	690.97 18,089.05	18,780.02
26110	SOUTHERN COUNTIES LUBRICANTS LLC ALL SITES BIODIESEL FUEL FUEL CREDITS	12/10/2020	19,461.01 (3,175.33)	16,285.68
26111	VALERIO VARELA JR ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/10/2020	2,590.00	2,590.00
26112	VALLEY FABRICATION, INC. JC & ORGANICS FACILITY MAINTENANCE	12/10/2020	885.42	885.42
26113	VOSTI'S INC JC & JR EQUIPMENT MAINTENANCE	12/10/2020	21.01	21.01
26114	WEST COAST RUBBER RECYCLING, INC ALL SITES TIRE DIVERSION	12/10/2020	1,800.00	1,800.00
26115	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION ALL SITES FUEL	12/10/2020	2,221.16	2,221.16

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26116	AMERICAN SUPPLY CO. HHW DISPOSAL SUPPLIES	12/16/2020	417.91	417.91
26117	AUTOZONE LLC. OPS VEHICLE SUPPLIES	12/16/2020	44.41	44.41
26118	BECKS SHOES AND REPAIR SS SAFETY SUPPLIES	12/16/2020	220.00	220.00
26119	CSC OF SALINAS/YUMA ALL SITES VEHICLE MAINTENANCE	12/16/2020	43.03	43.03
26120	EAST BAY TIRE CO. ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/16/2020	122.50	122.50
26121	FIRST ALARM SS SECURITY SERVICES	12/16/2020	35.00	35.00
26122	FULL STEAM STAFFING LLC ALL SITES CONTRACT LABOR	12/16/2020	780.44	780.44
26123	GOLDEN STATE TRUCK & TRAILER REPAIR ALL SITES EQUIPMENT & VEHICLE MAINTENANCE	12/16/2020	9,852.53	9,852.53
26124	GONZALES ACE HARDWARE ALL SITES FACILITY & VEHICLE MAINTENANCE	12/16/2020	19.87	19.87
26125	GUERITO ALL SITES PORTABLE TOILETS	12/16/2020	2,056.00	2,056.00
26126	JT HOSE & FITTINGS SS VEHICLE MAINTENANCE SUPPLIES	12/16/2020	72.12	72.12
26127	MISSION LINEN SUPPLY ALL SITES UNIFORMS	12/16/2020	158.86	158.86
26128	MONTEREY CITY DISPOSAL SERVICE, INC. MIXED RECYCLING DIVERSION FEES	12/16/2020	99.40	99.40
26129	ONE STOP AUTO CARE/V & S AUTO CARE, INC RR VAN TIRE REPAIR	12/16/2020	132.48	132.48
26130	PITNEY BOWES - POSTAGE POSTAGE FOR POSTAGE MACHINE	12/16/2020	703.94	703.94
26131	QUINN COMPANY ALL SITES EQUIPMENT & VEHICLE MAINTENANCE	12/16/2020	2,494.26	2,494.26
26132	TOYOTA MATERIAL HANDLING HHW FORKLIFT REPAIR	12/16/2020	1,500.42	1,500.42
26133	TRI-COUNTY FIRE PROTECTION, INC. ALL SITES SAFETY SUPPLIES	12/16/2020	214.29	214.29

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Check #		Check Date	Amount	Check Total
26134	VALERIO VARELA JR ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/16/2020	750.00	750.00
26135	ALESHIRE & WYNDER, LLP MONTHLY LEGAL SERVICES	12/23/2020	1,743.00	1,743.00
26136	AMERICAN SUPPLY CO. ALL SITES JANITORIAL SUPPLIES	12/23/2020	159.51	159.51
26137	ASBURY ENVIRONMENTAL SERVICES HHW HAULING & DISPOSAL	12/23/2020	350.00	350.00
26138	AT&T SERVICES INC ALL SITES TELEPHONE SERVICES	12/23/2020	726.85	726.85
26139	BAGLEY ENTERPRISES, INC SS & JR FACILITY MAINTENANCE	12/23/2020	1,020.00	1,020.00
26140	BC LABORATORIES, INC JC WATER ANALYSIS	12/23/2020	41.87	41.87
26141	CALIFORNIA SOCIETY OF MUNICIPAL FINANCE OFFICERS ANNUAL CONFERENCE REGISTRATION ANNUAL MEMBERSHIP	12/23/2020	200.00 110.00	310.00
26142	CALIFORNIA WATER SERVICE SS & JRTS WATER SERVICES	12/23/2020	167.77	167.77
26143	CALIFORNIA WATER SERVICE SS & JRTS WATER SERVICES	12/23/2020	1,284.78	1,284.78
26144	CALIFORNIA WATER SERVICE SS & JRTS WATER SERVICES	12/23/2020	528.94	528.94
26145	CLARK PEST CONTROL, INC ADMIN PEST CONTROL	12/23/2020	93.00	93.00
26146	COAST COUNTIES TRUCK & EQUIPMENT CO. SS VEHICLE MAINTENANCE SUPPLIES	12/23/2020	582.90	582.90
26147	DATAFLOW BUSINESS SYSTEMS INC. MONTHLY COPIER MAINTENANCE	12/23/2020	32.59	32.59
26148	DIVERSION STRATEGIES LLC. ORGANIC COMPOSTING AND TECHNICAL ASSISTANCE	12/23/2020	1,750.00	1,750.00
26149	EAST BAY TIRE CO. JC EQUIPMENT MAINTENANCE SUPPLIES	12/23/2020	484.31	484.31
26150	EDUARDO ARROYO JC RETAINING CURB AND SIDEWALK	12/23/2020	2,580.00	2,580.00
26151	ENRIQUE CARRILLO JR. ALL SITES VEHICLE TIRE REPAIR	12/23/2020	12,365.49	12,365.49

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Check #		Check Date	Amount	Check Total
26152	F.A.S.T. SERVICES CLERK INTERPRETING SERVICES	12/23/2020	180.00	180.00
26153	FEDEX OPS SUPPLY RETURN	12/23/2020	39.48	39.48
26154	FIRST ALARM ALL SITES ALARM SERVICE	12/23/2020	1,302.99	1,302.99
26155	FLEETMATICS, USA HOLDINGS, INC. SS VEHICLE & EQUIPMENT SUPPLIES	12/23/2020	4,596.00	4,596.00
26156	FRESNO OXYGEN JC MAINTENANCE SUPPLIES	12/23/2020	73.20	73.20
26157	FULL STEAM STAFFING LLC JC & JR CONTRACT LABOR	12/23/2020	3,211.88	3,211.88
26158	GEOLOGIC ASSOCIATES, INC. JC ENGINEERING SERVICES	12/23/2020	9,048.00	9,048.00
26159	GOLDEN STATE TRUCK & TRAILER REPAIR ALL SITES EQUIPMENT & VEHICLE MAINTENANCE	12/23/2020	8,714.41	8,714.41
26160	**VOID**	12/23/2020	-	-
26161	GRAINGER JC SAFETY SUPPLIES	12/23/2020	481.95	481.95
26162	GRANITE CONSTRUCTION COMPANY JC LFG ROCK	12/23/2020	567.30	567.30
26163	GREEN MOUNTAIN TECHNOLOGIES, INC. ORGANIC COMPOSTING AND TECHNICAL ASSISTANCE	12/23/2020	4,175.10	4,175.10
26164	GREEN RUBBER - KENNEDY AG, LP JC ENVIRONMENTAL MAINTENANCE SUPPLIES	12/23/2020	1,002.03	1,002.03
26165	GREEN VALLEY INDUSTRIAL SUPPLY, INC SS FACILITY SUPPLIES	12/23/2020	98.07	98.07
26166	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186 JC LFG MAINTENANCE	12/23/2020	1,654.01	1,654.01
26167	HOPE SERVICES SSTS LITTER ABATEMENT	12/23/2020	13,068.56	13,068.56
26168	JOHN DEERE FINANCIAL ORGANICS LOADER MAINTENANCE	12/23/2020	711.41	711.41
26169	MAESTRO HEALTH FSA SERVICE FEES	12/23/2020	150.00	150.00

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26170	MISSION LINEN SUPPLY ALL SITES UNIFORMS	12/23/2020	306.62	306.62
26171	MOSHER EQUIPMENT SERVICES JC EQUIPMENT MAINTENANCE	12/23/2020	5,190.00	5,190.00
26172	OFFICE DEPOT ALL SITES OFFICE SUPPLIES	12/23/2020	764.91	764.91
26173	PROBUILD COMPANY LLC JC FACILITY MAINTENANCE	12/23/2020	378.37	378.37
26174	QUINN COMPANY JC EQUIPMENT MAINTENANCE	12/23/2020	140.31	140.31
26175	REPUBLIC SERVICES #471 TRASH & RECYCLING SERVICES	12/23/2020	78.25	78.25
26176	ROSALINDA RAMIREZ BOARD MEETING SUPPLIES	12/23/2020	16.38	16.38
26177	ROSSI BROS TIRE & AUTO SERVICE ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/23/2020	259.94	259.94
26178	SCS FIELD SERVICES ALL SITES ROUTINE ENGINEERING SERVICES JC NON ROUTINE SERVICES	12/23/2020	25,385.00 19,428.93	44,813.93
26179	SHARPS SOLUTIONS, LLC HHW HAULING & DISPOSAL	12/23/2020	160.00	160.00
26180	SOUTHERN COUNTIES LUBRICANTS LLC ALL SITES VEHICLE & EQUIPMENT FUEL	12/23/2020	56,305.07	56,305.07
26181	**VOID**	12/23/2020	-	-
26182	SPECIALTY DISTRIBUTORS INC. JC MAINTENANCE SHOP ELECTRICAL	12/23/2020	212.88	212.88
26183	STERICYCLE, INC ADM SHREDDING SERVICES	12/23/2020	90.87	90.87
26184	SUTTON AGRICULTURAL ENTERPRISES, INC JC SPECIAL DEPT SUPPLIES	12/23/2020	43.70	43.70
26185	TELCO BUSINESS SOLUTIONS MONTHLY NETWORK SUPPORT	12/23/2020	483.42	483.42
26186	THE MARK ROOD COMPANY JC SEPTIC REPLACEMENT	12/23/2020	3,000.00	3,000.00
26187	TOYOTA MATERIAL HANDLING HHW EQUIPMENT MAINTENANCE	12/23/2020	1,880.57	1,880.57

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Check #		Check Date	Amount	Check Total
26188	TRI-COUNTY FIRE PROTECTION, INC. SS & HHW SAFETY SUPPLIES	12/23/2020	26.00	26.00
26189	ULINE, INC. CLOTHING CLOSET SUPPLIES	12/23/2020	375.72	375.72
26190	VALERIO VARELA JR ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/23/2020	3,200.00	3,200.00
26191	VALLEY FABRICATION, INC. SS VEHICLE MAINTENANCE	12/23/2020	122.85	122.85
26192	VERIZON WIRELESS SERVICES MONTHLY INTERNET SERVICE	12/23/2020	152.04	152.04
26193	VISION RECYCLING INC NOVEMBER JC ORGANICS PROCESSING	12/23/2020	118,855.55	118,855.55
26194	VOSTI'S INC JC & JR EQUIPMENT MAINTENANCE	12/23/2020	449.69	449.69
26195	WEST COAST RUBBER RECYCLING, INC ALL SITES TIRE DIVERSION	12/23/2020	1,770.00	1,770.00
26196	A-7 AUSTIN, LTD FINANCE DEPT SUPPLIES	12/30/2020	218.71	218.71
26197	ASBURY ENVIRONMENTAL SERVICES HHW HAULING & DISPOSAL	12/30/2020	175.00	175.00
26198	CESAR ZUÑIGA EMPLOYEE RECOGNITION SUPPLIES	12/30/2020	390.00	390.00
26199	CINTAS CORPORATION NO.2 JR SAFETY SUPPLIES	12/30/2020	91.23	91.23
26200	COAST COUNTIES TRUCK & EQUIPMENT CO. SS VEHICLE MAINTENANCE SUPPLIES	12/30/2020	483.84	483.84
26201	CSC OF SALINAS/YUMA ALL SITES VEHICLE MAINTENANCE	12/30/2020	161.86	161.86
26202	CUTTING EDGE SUPPLY JC EQUIPMENT MAINTENANCE	12/30/2020	767.29	767.29
26203	DEPARTMENT OF MOTOR VEHICLES OPS ADM VEHICLE REGISTRATION	12/30/2020	10.00	10.00
26204	EAST BAY TIRE CO. JC EQUIPMENT MAINTENANCE	12/30/2020	319.81	319.81
26205	ERNEST BELL D. JR ALL SITES JANITORIAL SERVICES	12/30/2020	3,900.00	3,900.00

**Salinas Valley Solid Waste Authority**  
**Checks Issued Report for 12/1/2020 to 12/31/2020**

Check #		Check Date	Amount	Check Total
26206	FIRST ALARM SS SECURITY SERVICES	12/30/2020	505.71	505.71
26207	FULL STEAM STAFFING LLC SS CONTRACT LABOR	12/30/2020	1,980.83	1,980.83
26208	GOLDEN STATE TRUCK & TRAILER REPAIR ALL SITES EQUIPMENT & VEHICLE MAINTENANCE	12/30/2020	2,442.43	2,442.43
26209	GREEN RUBBER - KENNEDY AG, LP JC MAINTENANCE SUPPLIES	12/30/2020	579.09	579.09
26210	GUARDIAN SAFETY AND SUPPLY, LLC JC SAFETY SUPPLIES SUPPLIES RETURN	12/30/2020	95.88 (25.00)	70.88
26211	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186 JC ORG FACILITY MAINTENANCE	12/30/2020	696.68	696.68
26212	MCMASTER-CARR SUPPLY COMPANY SS FACILITY MAINTENANCE	12/30/2020	119.65	119.65
26213	MISSION LINEN SUPPLY ALL SITES UNIFORMS	12/30/2020	40.04	40.04
26214	MONTEREY AUTO SUPPLY INC SS VEHICLE AND EQUIPMENT MAINTENANCE SUPPLIES	12/30/2020	541.84	541.84
26215	OFFICE DEPOT ALL SITES OFFICE SUPPLIES	12/30/2020	537.40	537.40
26216	QUINN COMPANY ALL SITES EQUIPMENT & VEHICLE MAINTENANCE EQUIPMENT PARTS RETURN	12/30/2020	1,391.76 (1,086.43)	305.33
26217	ROSSI BROS TIRE & AUTO SERVICE ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/30/2020	472.74	472.74
26218	SAN BENITO SUPPLY, CONSTRUCTION, CONCRETE & QUARRY JC & ORGANICS FACILITY MAINTENANCE	12/30/2020	785.35	785.35
26219	SCALES UNLIMITED JC SCALE MAINTENANCE	12/30/2020	1,549.50	1,549.50
26220	SCS ENGINEERS AB1383 PROGRAM PLANNING	12/30/2020	5,030.00	5,030.00
26221	SCS FIELD SERVICES ALL SITES NON-ROUTINE ENVIRONMENTAL SERVICES	12/30/2020	24.02	24.02
26222	SOUTH COUNTY NEWSPAPER ADM NEWSPAPER SUBSCRIPTION	12/30/2020	49.70	49.70

**Salinas Valley Solid Waste Authority**  
**Checks Issued Report for 12/1/2020 to 12/31/2020**

Check #		Check Date	Amount	Check Total
26223	SOUTHERN COUNTIES OIL CO., A CA LIMITED PARTNERSHIP SS & JR BIODIESEL FUEL	12/30/2020	3,718.71	3,718.71
26224	SPECIALTY DISTRIBUTORS INC. SS FACILITY MAINTENANCE	12/30/2020	560.06	560.06
26225	STATE WATER RESOURCES CONTROL BOARD ALL SITES ANNUAL PERMIT FEES	12/30/2020	36,538.00	36,538.00
26226	SUTTON AGRICULTURAL ENTERPRISES, INC JC PEST CONTROL SUPPLIES	12/30/2020	494.90	494.90
26227	TELCO BUSINESS SOLUTIONS MONTHLY NETWORK SUPPORT	12/30/2020	224.19	224.19
26228	THE MARK ROOD COMPANY JC SEPTIC TANK INSTALLATION	12/30/2020	25,825.00	25,825.00
26229	VALERIO VARELA JR ALL SITES VEHICLE & EQUIPMENT MAINTENANCE	12/30/2020	300.00	300.00
26230	VEGETABLE GROWERS SUPPLY, INC. JC SAFETY SUPPLIES	12/30/2020	108.57	108.57
26231	VISION RECYCLING INC JC GRINDING SERVICES	12/30/2020	60,351.78	60,351.78
26232	WESTERN EXTERMINATOR COMPANY ALL SITES EXTERMINATOR SERVICE	12/30/2020	431.50	431.50
26233	CITY OF GONZALES MONTHLY HOSTING FEE	12/30/2020	20,833.33	20,833.33
26234	NEXIS PARTNERS, LLC MONTHLY ADMIN BUILDING RENT	12/30/2020	9,212.00	9,212.00
21-00254-DFT	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION ALL SITES FUEL	12/15/2020	4,381.98	4,381.98
	Subtotal			1,440,369.78
	Payroll Disbursements			814,652.16
	Grand Total			2,255,021.94





## Report to the Executive Committee

### ITEM NO. 3

Finance and Administration  
Manager/Controller-Treasurer

General Manager/CAO

N/A

Authority General Counsel

**Date:** February 4, 2021

**From:** C. Ray Hendricks, Finance and Administration Manager

**Title:** FY 2021-22 Preliminary Budget

### RECOMMENDATION

Staff requests that the Executive Committee recommend forwarding this item to the Board of Directors for discussion.

### DISCUSSION & ANALYSIS

Staff would like feedback on the increases and potential ways to maintain a balanced budget. Following are the key increases and staff recommendations for a balanced the budget.

#### Budget Summary

With the continued and sustained increase of solid waste tonnage, the budget can be balanced with no increase to solid waste tipping fees, increases to diversion program tipping fees, and a \$267,000 increase to AB939 fees. An additional \$460,000 AB939 Increase could be necessary if the Organics Rates are not equalized. Other increases to ancillary services have a minimal impact on the budget. The estimated impacts to the rate payers for both scenarios is included in the attachments.

The Proposed Budget is balanced but requires adjustments to the diversion rates to sustain our maturing programs and new State mandates. The Organics and Construction and Demolition (C&D) rates are used to fund programs implemented for additional wood waste and organics recovery and require adjustments in order to become as close to self-funded as possible. These are our two largest diversion programs. They are meant to reduce landfilled tonnage, which is where funding for operations, debt service, and closed landfill maintenance comes from. It is imperative that these programs at least remain self-funded.

When these programs were established, the Board approved a phased in approach to the rate increases necessary to fully fund these programs. However, the initial shutdowns due to the COVID-19 virus led to concerns over the economy and the Board chose to defer any rate adjustments for the FY 2020-21 budget cycle. These revenues were addressed in the mid-year budget cycle, but the budget requires these deferred increases along with additional adjustments for FY 21/22 in order to be balanced. Following is a summary of the rate increases needed to balance the budget.

	2019-20 RATES	2020-21 DEFERRED INCREASE	2021-22 PROPOSED INCREASE	2021-22 PROPOSED RATES	TOTAL INCREASE %
SOLID WASTE RATE	68.50	-	-	68.50	.0%
GREENWASTE- SELF HAUL	39.00	3.00	6.00	48.00	23.1%
GREENWASTE- FRANCHISE	43.00	5.00	2.00	50.00	16.3%
C&D	58.00	4.00	6.50	68.50	18.1%
SLUDGE	32.00	4.00	-	36.00	12.5%
WOODWASTE	39.00	3.00	6.00	48.00	23.1%
TRANSPORTATION SURCHARGE	17.75	0.75	0.25	18.75	5.6%
CLEAN FILL DIRT	20.00	4.00	44.50	68.50	242.5%
AB939	2,733,000	82,000	185,000	3,000,000	9.8%

The FY 2020-21 Proposed Budget included the third phased-in increase to the organics program fees approved by the Board in September 2017, as well as increases to the C&D rate for the initial staff implementation of the Organics/Wood Waste Recovery Line. However, the Board decided to defer any increases at the April 16, 2020 Board meeting due to concerns over the effect on the economy because of the local shutdowns caused by the COVID-19 pandemic. These deferred increases have been included in the FY 2021-22 Proposed budget, as well as additional increases needed to fund these programs. The Proposed Budget also assumes an equalization of organics processing rates for all member agencies.

The majority of the proposed AB939 increase is for the initial implementation of the mandated SB 1383 programs. Absent the equalization of organics rates, an additional adjustment of **\$460,000** will be needed to address the revenue shortfall. If this is necessary, staff recommends an increase to AB939 rates. AB939 programs are still partially funded through solid waste tipping fees. The additional increase would bring the program closer to being fully funded. If this is necessary, and the organics rates are equalized in future years, this would reduce the necessary rate impacts at that time.

The Authority used \$170,000 from FY 2019-20 surpluses to fund a deposit into the California Employers' Pension Prefunding Trust Program (CEPPT) to partially fund the shortfall in CalPERS investments expected to create an unfunded liability in FY 2021-22.

Following is a consolidated summary of the budget that includes the proposed mid-year budget adjustments. The budget document will compare 2021-22 with all the adjustments approved by the Board. However, the discussion compares the Budget without the use of one-time funds so that we can compare the ongoing operating needs year over year.

	2020-21 (ORIGINAL BUDGET)	2020-21 (WITH MID YEAR ADJUSTMENTS)	2021-22 PROPOSED
<b>BUDGETED REVENUE</b>			
OPERATING REVENUES	21,644,200	22,209,800	23,271,850
USE OF ONE TIME SURPLUS	-	170,000	-
TOTAL BUDGETED REVENUE	<u>21,644,200</u>	<u>22,379,800</u>	<u>23,271,850</u>
<b>BUDGETED EXPENDITURES</b>			
OPERATING EXPENDITURES	15,000,400	15,630,700	16,341,000
ESTIMATED SET ASIDE (NEW CELL)	1,000,000	1,050,000	1,050,000
DEBT SERVICE	3,136,800	3,136,800	3,134,000
POST CLOSURE	1,055,000	1,055,000	1,070,000
CIP/REPAYMENT ALLOCATION	<u>1,445,000</u>	<u>1,500,300</u>	<u>1,670,000</u>
TOTAL BUDGETED EXPENDITURES	<u>21,637,200</u>	<u>22,372,800</u>	<u>23,265,000</u>
BALANCE USED FOR RESERVES	<u>7,000</u>	<u>7,000</u>	<u>6,850</u>

### **Revenue Increases (\$1,062,050)**

Revenues are projected to increase 4.8%. The following table summarizes the projected increases.

EQUALIZED ORGANICS RATES/AB939 INCREASE	460,000	2.1%
FY 2019-20 DEFERRED RATE INCREASES*	315,300	1.4%
FY 2020-21 RATE INCREASES/ TONNAGE ADJUSTMENTS	101,750	0.5%
INCREASES FOR NEW PROGRAMS	<u>185,000</u>	<u>0.8%</u>
<b>TOTAL REVENUE INCREASES</b>	<b><u>1,062,050</u></b>	<b><u>4.8%</u></b>

Following is a summary of recommendations that will balance the budget.

Equalized Organics Rates or additional AB939 Fee Increase	\$ 460,000
Organics Fee Increases	318,000
AB939 fee	267,000
Transportation Surcharge	136,000
C&D Tonnage Decreases	(190,700)
All Other Revenue Changes	71,750
<b>Total Revenue Increase</b>	<b><u>\$ 1,062,050</u></b>

### Increase tipping fees for Expanded Organics Program

On September 21, 2017, the Board approved the expanded organics program to include the addition of Agricultural and food waste composting. A phased-in rate increase over a three-year period was recommended to buffer the impact to rate payers. This was also done to allow the Authority to run the operations for a couple of years to determine the final cost of the program. The total rate increases proposed for FY 2021-22 will produce an additional **\$778,000** in revenue. The rate does require the equalization of rates for all of its member agencies. Absent the equalization of rates, the increases will result in **\$318,000** in additional revenue. The **\$460,000** shortfall would have to be addressed with a separate increase.

Following is the schedule of rate increases approved in concept when the organics program was considered by the Board in September 2017.

	Mixed Organics	Wood Waste
FY 2018-19	38.25	36.25
FY 2019-20	43.00	39.00
FY 2020-21	48.00	42.00

### AB939 Fees

AB939 services continues to be supplemented by tipping fees. Staff is recommended a 3% increase to these fees in FY 2020-21, which would have resulted in an additional \$82,000 in revenue. For FY 2021-22, staff is recommending an increase of **\$267,000**. Most of the increase (\$202,000) is needed for the initial implementation of the required SB 1383 programs. In order to reduce impacts, the deferred amount is being reduced. However, since this program is still being supplemented from tipping fees, future increase will be applied to AB939 programs until the fees fully fund the programs.

### Transportation Surcharge

Staff recommended an increase to the transportation charge to \$18.50/ton for FY 2020-21 in order to recover the incremental cost of transporting franchise waste from Authority transfer stations. This deferred rate is needed along with an addition \$.25/ton. These increases, along with additional tonnage that is being transported from the Jolon Road Transfer Station, will result in an additional **\$136,000** in revenue from surcharges for transportation revenue.

### Construction and Demolition

Processing materials through the Organics/C&D sort line for expanded wood waste recovery is more costly than the previous process of just grinding to make landfill cover material. Use of this material for landfill cover is no longer considered a diversion activity and woodwaste now requires advanced separation to create clean materials for the organics processing operation, as mandated under SB 1383. Staff recommended Increasing the rate for C&D from \$58.00 per ton to \$62.00 per ton in FY 2020-21, with an additional increase in FY 2021-22 needed to fully fund the program. The expected tonnage for Construction and Demolition has decreased. Even with an increase to \$68.50 to cover the cost of the programs, expected revenues from the program are expected to be a **decrease of \$190,700**.

### Other Revenue Adjustments

The net impact of all other revenues is an increase of **\$71,750**.

**Budgeted Expenditure Increases (\$877,500)**

Payroll Increase	\$ 332,900
Insurance	239,600
SB 1383 Implementation	208,000
Organics Recovery Operations	49,200
Fuel	32,500
State and Regional Fees	30,500
All Other Increases / (Decreases)	<u>(15,200)</u>
Total Operating Budget Increase	877,500
Total CIP Budget Increase	184,700
<b>Total Increases Funded from Operations</b>	<b>\$ 1,062,200</b>

**Payroll Increase**

The Authority used \$170,000 in fund balance to partially prefund expected CalPERS UAL at 06-30-2021. Absent these expenditures, the net increase to payroll is scheduled to be **\$332,900**. Increases are due to estimated annual merit increases, as well as a 3% COLA scheduled from the currently approved MOU and expected Health Insurance Premium increases. Following is a summary of the payroll budget adjustments.

DESCRIPTION	PAYROLL BUDGET INCREASES
COLA (MOU)	169,800
MERIT INCREASES	92,200
HEALTH INSURANCE PREMIUMS	88,400
NET ALL OTHER INCREASES/(DECREASES)	<u>(17,500)</u>
<b>TOTAL PAYROLL INCREASES</b>	<b>332,900</b>
PERS UNFUNDED LIABILITY REDUCTION	<u>(170,000)</u>
NET PAYROLL INCREASES	<u><u>\$ 161,300</u></u>

In addition to the scheduled increases, staff is requesting two new staff allocations not included in the totals above. An equipment Maintenance Technician I/II, and a Resource Recovery Technician needed to assist with the implementation of SB 1383 programs.

The Equipment Maintenance Technician would be in charge of routine maintenance of the equipment at all Authority facilities. Having a technician on site reduces equipment downtime and increases in-house expertise to troubleshoot equipment. The estimated first year salary and benefits for this position is \$151,000. However, there is no impact to the budget since savings from the use of contract maintenance will offset any increase in salary and equipment needed for this position. The Board approved the addition of an Equipment Maintenance Technician for FY 2020-21. However, with our large fleet of equipment, there is more work required than can be completed with one person.

The Resource Recovery Technician's annual salary and benefits is \$116,400. The position will be responsible for assisting member agencies with SB 1383 program implementation and tracking including:

- Conducting outreach to single-family residential and Multi-Family dwellings on new curbside food scraps collection program (commingling with green waste)
- Implementing commercial food scraps collection program (including City/County facilities)
- Providing organics technical assistance services for businesses, schools, multifamily complexes, etc.
- Increasing education and outreach for organics program, including carpet, textiles, clean wood, food and food-soiled paper for bulky item collection.
- Developing SB 1383 & food waste prevention outreach materials
- Developing Food Recovery outreach materials
- Enhancing or expanding the existing edible food recovery program
- Assisting with developing organics outreach and provide technical assistance to schools.
- Assisting with establishing an edible food recovery program for schools.
- Assisting member agencies with upcoming State mandated SB 1383 compliance monitoring

#### Insurance Increases

After the FY 2020-21 budget was approved, staff was informed that the Authority's insurance premiums would have above average increases to Property (\$131,767), Commercial Auto (\$82,453), and Liability (\$24,755). In order to maintain a balanced budget, staff reduced several operations budgets. An increase of **\$239,600** restores these budgets and plans for nominal increases to the FY 2021-22 insurance premiums.

#### SB 1383 Implementation

The initial cost of implementing SB 1383 is **\$208,000**. This includes the position discussed above, supplies needed, as well as \$50,000 for an annual organics contamination and capacity studies. The studies are the minimum required at this time by SB 1383. However, the results of the studies are major components of the long-term requirements.

#### Expanded Organics Processing

On September 21, 2017, the Board approved the expanded organics program to meet the levels of diversion and greenhouse gas emission reductions required by various state mandates, including the Global Warming Solutions Act (Assembly Bill (AB) 32), the Mandatory Commercial Organics Recycling Program (AB 1826), and Short-Lived Climate Pollutants and Methane Emissions Reduction Strategy (Senate Bill 1383), which effectively eliminates the disposal of organic materials (including food scraps) in landfills by 2025 with interim reduction mandates. An Organics grant in the amount \$1.34 million was awarded and accepted from CalRecycle to fund the infrastructure needed for the new organics program.

The increase in cost of the Organics Processing services is **\$49,200**. Increased tonnage was addressed in the FY 2020-21 mid-year budget adjustment. However, the vendor that processes the material has a contracted CPI adjustment, which requires additional funds to be allocated for this program.

### Operational Adjustments

Increases to the cost and amount of fuel needed to run the operations require an additional **\$32,500**. Increases in State and Regional Fees require an additional **\$30,500**. The remaining changes in the Operating Budget result in a net **decrease of \$25,200**. Staff continually looks at the budget to see where savings can be found to offset increases needed in other areas of the operation.

### Debt Service

The only outstanding Authority debt are the 2014 Bonds used to refinance outstanding debt used for improvements to the landfills as well as the purchase of Crazy Horse Landfill. Debt Service Payments will remain relatively unchanged until FY 2027-28, with final Debt Service Payment scheduled for August 1, 2031.

The following table shows the schedule for all outstanding debt service including interest. Scheduled debt service payments for FY 2021-22 are \$3,134,000.

<b>Fiscal Year</b>	<b>2014A (AMT)</b>	<b>2014B (Taxable)</b>	<b>Total Debt Service</b>
2020-21	2,703,125	433,574	3,136,699
<b>2021-22</b>	<b>2,701,375</b>	<b>432,581</b>	<b>3,133,956</b>
2022-23	2,701,000	434,730	3,135,730
2023-24	2,706,625	430,166	3,136,791
2024-25	3,137,000		3,137,000
2025-26	3,130,838		3,130,838
2026-27	3,132,688		3,132,688
2027-28	2,942,613		2,942,613
2028-29	2,750,975		2,750,975
2029-30	2,752,550		2,752,550
2030-31	2,751,838		2,751,838
2031-32	2,748,563		2,748,563

### CIP/Post-Closure Budget

The CIP Budget is expected to increase by **\$184,700**. The Authority tries to fund known capital from operations on a pay-as-you-go basis. For some projects, this requires allocating funds to CIPs over several years. Debt taken to fund equipment for the Johnson Canyon and Jolon Road were paid off in FY 2019-20. The amounts have now been allocated to the Capital Replacement Budget. Additionally, the construction of the new organics program has been completed and is currently in operation. The capital replacement budget includes \$250,000 in funding in order to ensure that we have funds set aside (pay-as-you-go funding) to replace heavy equipment and the de-packaging machine in the future, as well as any continued improvements needed for the organics recovery and composting site. The Johnson Canyon Road Improvement Project was completed during FY 2020-21. In order to ensure that adequate funds are set aside for future improvement needs at all of our sites, \$100,000 per year is being funded going forwards. Following is a summary of the Capital Expenditure Allocation for FY 2020-21

	FY 2020-21 Approved CIP Allocation	FY 2021-22 Proposed CIP Allocation	Change
Equipment Replacement	1,120,000	1,120,000	-
Post Closure Maintenance (3 sites)	1,055,000	1,070,000	15,000
Organics Recovery Program	200,000	250,000	50,000
JC Landfill Improvements	150,000	150,000	-
Roadway Maintenance/Improvements	5,300	100,000	94,700
JR Transfer Station Improvements		25,000	25,000
Concrete Grinding	25,000	25,000	-
Total CIP Allocation	2,555,300	2,740,000	184,700
Estimated New Cell Set Aside @\$5.00/ton (Included in Operating Budget)	1,050,000	1,050,000	-
<b>Total CIP/Set Asides</b>	<b><u>3,605,300</u></b>	<b><u>3,790,000</u></b>	<b><u>184,700</u></b>

## BACKGROUND

The budget process begins in January with a budget direction presentation. The feedback provided by the Board is incorporated into the Preliminary Budget presented in February, with a rate hearing and final budget being presented in March. This allows franchise waste haulers to begin their scheduled rate setting process in April.

## ATTACHMENT(S)

1. Two Year Budget Comparison
2. Estimated Rate Impacts



Salinas Valley Solid Waste Authority  
FY 2021-22 Two-Year Budget Comparison

	FY 2020-21 Mid Year Budget	FY 2021-22 Proposed Budget	Increase / (Decrease)	% Change
<u>Revenues</u>				
Tipping Fees - Solid Waste	14,385,000	14,385,000	-	0.0%
Tipping Fees - Surcharge	1,215,800	1,486,800	271,000	22.3%
Tipping Fees - Diverted Materials	3,124,200	3,648,250	524,050	16.8%
AB939 Service Fee	2,733,000	3,000,000	267,000	9.8%
Charges for Services	131,800	131,800	-	0.0%
Sales of Materials	180,000	180,000	-	0.0%
Gas Royalties	290,000	290,000	-	0.0%
Investment Earnings	150,000	150,000	-	0.0%
Total Revenues	22,209,800	23,271,850	1,062,050	4.8% *
			-	
<u>Operating Expenditures</u>				
1110 - Executive Administration	478,300	490,100	11,800	2.5%
1120 - Administrative Support	444,200	456,100	11,900	2.7%
1130 - Human Resources Administration	228,300	237,800	9,500	4.2%
1140 - Clerk of the Board	199,400	200,200	800	0.4%
1200 - Finance Administration	796,200	809,700	13,500	1.7%
1300 - Operations Administration	565,100	588,400	23,300	4.1%
2100 - Resource Recovery	994,600	1,231,500	236,900	23.8%
2150 - Marketing	75,600	75,600	-	0.0%
2200 - Public Education	225,300	225,300	-	0.0%
2300 - Household Hazardous Waste	847,900	830,300	(17,600)	-2.1%
2400 - C & D Diversion	447,200	453,100	5,900	1.3%
2500 - Organics Diversion	1,913,200	1,975,500	62,300	3.3%
2600 - Diversion Services	24,000	30,000	6,000	25.0%
3600 - JR Transfer Station	642,400	683,700	41,300	6.4%
3630 - JR Recycling Operations	168,700	174,400	5,700	3.4%
3710 - SS Disposal Operations	1,126,900	1,204,100	77,200	6.9%
3720 - SS Transfer Operations	1,288,100	1,352,600	64,500	5.0%
3730 - SS Recycling Operations	803,100	780,800	(22,300)	-2.8%
4500 - JC Landfill Operations	3,125,000	3,245,700	120,700	3.9%
4530 - JC Recycling Operations	460,700	476,700	16,000	3.5%
5500 - Johnson Canyon ECS	306,500	344,500	38,000	12.4%
5700 - Sun Street ECS	134,000	138,900	4,900	3.7%
6100 - Debt Service - Interest	1,366,800	1,279,000	(87,800)	-6.4%
6200 - Debt Service - Principal	1,770,000	1,855,000	85,000	4.8%
6605 - Closure Set-Aside	336,000	336,000	-	0.0%
6606 - Cell Construction Set-Aside	1,050,000	1,050,000	-	0.0%
Grand Total	19,817,500	20,525,000	707,500	3.6%
			-	
Revenues Over/(Under) Expenses	2,392,300	2,746,850	354,550	14.8%
Use of One Time Surplus	170,000	-	(170,000)	-100.0%
Less Post Closure Allocation	(1,055,000)	(1,070,000)	(15,000)	1.4%
Less CIP/Repayments Budget Allocation	(1,500,300)	(1,670,000)	(169,700)	11.3%
Balance Used for Reserves	7,000	6,850	(150)	-2.1%

\* 4.8% Revenue Increase breakdown is as follows:

Organics Rate Equalization (2.1%)

FY 2020-21 Deferred Rate Increases (1.4%).

FY 2021-22 Rate Increases (1.3%)

# Estimated Rate Increases

## Equalized Organics

Hauler	Service Level	Organics Fee Increases	Transport Increase	AB939 Increase	Total Increase*
Republic	32 gal	\$ .38	\$ .08	\$ .09	\$ .55
Tri Cities	48 gal	\$ .28	\$ .00	\$ .19	\$ .47
WM- County**	35 gal	\$ .12	**	\$ .15	\$ .27
WM- King City	35 gal	\$ .11	\$ .12	\$ .14	\$ .37
Republic	1 cy	\$ 1.28	\$ .27	\$ .31	\$ 1.86
Tri Cities	1 cy	\$ .00	\$ .00	\$ 1.12	\$ 1.12
WM- County	1 cy	\$ .70	**	\$ .86	\$ 1.56
WM- King City	1 cy	\$ .47	\$ .51	\$ .58	\$ 1.56
Republic	3 cy	\$ 3.81	\$ .82	\$ .91	\$ 5.54
Tri Cities	3 cy	\$ .00	\$ .00	\$ 3.35	\$ 3.35
WM- County	3 cy	\$ 1.62	**	\$ 1.98	\$ 3.60
WM- King City	3 cy	\$ 1.07	\$ 1.15	\$ 1.31	\$ 3.53

- SVSWA Increases Only. Does not include jurisdiction or hauler fees (i.e. franchise fees, hauler CPI) outside of SVSWA control

\*\* Minimal use of SVSWA transfer services

# Estimated Rate Increases Non-Equalized Organics

Hauler	Service Level	Organics Fee Increases	Transport Increase	AB939 Increase	Total Increase*
Republic	32 gal	\$ .00	\$ .08	\$ .32	\$ .40
Tri Cities	48 gal	\$ .28	\$ .00	\$ .50	\$ .78
WM- County**	35 gal	\$ .12	**	\$ .30	\$ .42
WM- King City	35 gal	\$ .11	\$ .12	\$ .40	\$ .63
Republic	1 cy	\$ .00	\$ .27	\$ 1.07	\$ 1.34
Tri Cities	1 cy	\$ .00	\$ .00	\$ 2.89	\$ 2.89
WM- County	1 cy	\$ .70	**	\$ 1.71	\$ 2.41
WM- King City	1 cy	\$ .47	\$ .51	\$ 1.66	\$ 2.64
Republic	3 cy	\$ .00	\$ .82	\$ 3.17	\$ 3.99
Tri Cities	3 cy	\$ .00	\$ .00	\$ 8.66	\$ 8.66
WM- County	3 cy	\$ 1.62	**	\$ 3.96	\$ 5.58
WM- King City	3 cy	\$ 1.07	\$ 1.15	\$ 3.74	\$ 5.96

- SVSWA Increases Only. Does not include jurisdiction or hauler fees (i.e. franchise fees, hauler CPI ) outside of SVSWA control

\*\* Minimal use of SVSWA transfer services

# SVSWA Rate Impact Comparison

Hauler	Service Level	Equalized Organics Disposal Rate Increase	Non-Equalized Organics Disposal Rate Increase	Difference
Republic	32 gal	\$ .55	\$ .40	(\$ .15)
Tri Cities	48 gal	\$ .47	\$ .78	\$ .31
WM- County	35 gal	\$ .27	\$ .42	\$ .15
WM- King City	35 gal	\$ .37	\$ .63	\$ .26
Republic	1 cy	\$ 1.86	\$ 1.34	(\$ 0.52)
Tri Cities	1 cy	\$ 1.12	\$ 2.89	\$ 1.77
WM- County	1 cy	\$ 1.56	\$ 2.41	\$ 0.85
WM- King City	1 cy	\$ 1.56	\$ 2.64	\$ 1.08
Republic	3 cy	\$ 5.54	\$ 3.99	(\$ 1.55)
Tri Cities	3 cy	\$ 3.35	\$ 8.66	\$ 5.31
WM- County	3 cy	\$ 3.60	\$ 5.58	\$ 1.98
WM- King City	3 cy	\$ 3.53	\$ 5.96	\$ 2.43

# SVSWA Rate Impact Comparison

Hauler	Service Level	FY 2020-21 Disposal Rate*	Equalized Organics Disposal Rate Increase	% Increase	Non-Equalized Organics Disposal Rate Increase	% Increase
Republic	32 gal	\$ 8.45	\$ .55	6.6%	\$ .40	4.7%
Tri Cities	48 gal	\$ 10.43	\$ .47	4.5%	\$ .78	7.5%
WM- County	35 gal	\$ 12.56	\$ .27	2.1%	\$ .42	3.3%
WM- King City	35 gal	\$ 11.66	\$ .37	3.2%	\$ .63	5.4%
Republic	1 cy	\$ 28.37	\$ 1.86	6.6%	\$ 1.34	4.7%
Tri Cities	1 cy	\$ 50.56	\$ 1.12	2.2%	\$ 2.89	5.7%
WM- County	1 cy	\$ 71.50	\$ 1.56	2.2%	\$ 2.41	3.4%
WM- King City	1 cy	\$ 49.02	\$ 1.56	3.2%	\$ 2.64	5.4%
Republic	3 cy	\$ 84.45	\$ 5.54	6.6%	\$ 3.99	4.7%
Tri Cities	3 cy	\$ 151.71	\$ 3.35	2.2%	\$ 8.66	5.7%
WM- County	3 cy	\$ 165.15	\$ 3.60	2.2%	\$ 5.58	3.4%
WM- King City	3 cy	\$ 110.86	\$ 3.53	3.2%	\$ 5.96	5.4%

- SVSWA Increases Only. Does not include jurisdiction or hauler fees (i.e. franchise fees, hauler CPI ) outside of SVSWA control

# SVR Agenda Item - View Ahead 2021

Item No. 4

	Feb	Mar	Apr	May	Jun	Jul
A						
1	Minutes	Minutes	Minutes	Minutes	Minutes	MEETINGS RECESS
2	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	
3	Member Agencies Activities Report	Member Agencies Activities Report	March 31 Cash & Investments Report	Member Agencies Activities Report	Member Agencies Activities Report	
4	4th Qtr. Tonnage & Diversion Report	Treated Wood Waste Update	Member Agencies Activities Report	1st Qtr. Tonnage & Diversion Report	Video Production Agreement Amendment	
5	MBARD Grant Application	Landfill Development	Update on SB 1383	FY Investment Policy (EC)	School Assembly Program Amendment	
6	CalRecycle Grants Authorization	Public Hearing: Rate & Fee Sched (EC)	Update on Sun St. Transfer Station Relocation Project & the City of Salinas Notice of Withdrawal (EC)	Sustainable Financing and Rate Setting	Award Contract for Multi-Media Marketing Services	
7	Modern Transfer Station	FY 21-21 Proposed Budget (EC)	Real Property Negotiations		Environmental Control System Operations and Maintenance Services Agreement Amendment	
8	FY 21-22 Preliminary Budget (EC)	Update on Sun St. Transfer Station Relocation Project & the City of Salinas Notice of Withdrawal (EC)			Soledad Pharmacy and Wellness Center Agreement Amendment	
9	Update on Sun St. Transfer Station Relocation Project & the City of Salinas Notice of Withdrawal (EC)	Real Property Negotiations			FoodWaste and Recycling Award	
10	Real Property Negotiations				Board Policy Updates (EC)	
11						
12						
13						

Consent
Presentation
Consideration
Closed Session
<b>[Other]</b> (Public Hearing, Recognition, Informational, etc.) (EC) Executive Committee (sp) Strategic Plan Item