



SUPPLEMENTAL MATERIAL WAS ADDED TO THE EXECUTIVE COMMITTEE

December 6, 2018

AGENDA PACKET

Pertaining to the following Scheduled Items:

12/03/2018

- ITEM No. 3:** REPORT ON THE APPROVAL OF THE CITY OF SALINAS' ONE YEAR NOTICE OF INTENTION TO WITHDRAW FROM THE JOINT POWERS AGREEMENT WITH THE SALINAS VALLEY SOLID WASTE AUTHORITY AND LONG-TERM FACILITY NEEDS PROJECT IMPLICATIONS
ATTACHMENT A – SVR LETTER (NOVEMBER 19, 2018)
ATTACHMENT B – CITY OF SALINAS COUNCIL STAFF REPORT (NOVEMBER 20, 2018)

The following was Presented at the Executive Committee Meeting on November 6, 2018

- ITEM No. 3:** REPORT ON THE APPROVAL OF THE CITY OF SALINAS' ONE YEAR NOTICE OF INTENTION TO WITHDRAW FROM THE JOINT POWERS AGREEMENT WITH THE SALINAS VALLEY SOLID WASTE AUTHORITY AND LONG-TERM FACILITY NEEDS PROJECT IMPLICATIONS
[PROJECT SITE CENSUS TRACT DATA](#) – CALENVIROSCREEN 3.0
[POWERPOINT PRESENTATION](#) – UPDATE ON SALINAS NOTICE OF INTENT TO WITHDRAW & LONG-TERM FACILITY NEEDS PROJECT IMPLEMENTATIONS

The "Supplemental Materials" have been added to the end of its corresponding agenda item in the agenda packet.



Agenda
Special Meeting
EXECUTIVE COMMITTEE
THURSDAY, December 6, 2018
2:30 p.m.

Conference Room
128 Sun Street, Suite 101, Salinas, California

CALL TO ORDER

ROLL CALL

President	Simón Salinas (County of Monterey)
Vice President	Robert Cullen (City of King)
Alternate Vice President	Gloria De La Rosa (City of Salinas)

GENERAL MANAGER AND DEPARTMENT MANAGER COMMENTS

COMMITTEE MEMBER COMMENTS

PUBLIC COMMENTS

Receive public communications from audience on items which are not on the agenda. Speakers are limited to three minutes at the discretion of the Chair.

CONSIDERATION ITEMS

1A. Minutes of October 4, 2018 Meeting

- A. Committee Discussion
- B. Public Comment
- C. Recommended Committee Action – Approval

1B. Minutes of November 1, 2018 Meeting

- A. Committee Discussion
- B. Public Comment
- C. Recommended Committee Action – Approval

2. October 2018 Claims and Financial Reports

- A. Receive a report from Finance and Administration Manager Ray Hendricks
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action – Forward to the Board and Recommend Approval

3. Report on the Approval of the City of Salinas' One Year Notice of Intention to Withdraw from the Joint Powers Agreement with the Salinas Valley Solid Waste Authority and Long-Term Facility Needs Project Implications

- A. Receive a verbal report from General Manager/CAO Patrick Mathews
- B. Committee Discussion
- C. Public Comment
- D. Recommended Committee Action – None; Information Only

FUTURE AGENDA ITEMS

4. Future Agenda Items – View Ahead Calendar

CLOSED SESSION

Receive public comment from audience before entering into closed session:

5. Pursuant to **Government Code 54957(b)** to consider the resignation of the Authority's General Counsel and the appointment /employment of counsel.
6. Pursuant to **Government Code Section 54957.6** to provide direction to General Manager/CAO Patrick Mathews for labor negotiations; for all represented units.

RECONVENE

ADJOURNMENT

This meeting agenda was posted at the Salinas Valley Solid Waste Authority office at 128 Sun Street, Suite 101, Salinas, on **Thursday, November 29, 2018**. The Executive Committee will next meet in regular session on **Thursday, January 10, 2019, at 4:00 p.m.** Staff reports for the Authority Executive Committee meetings are available for review at 128 Sun Street, Suite 101, Salinas, California 93901, Phone 831-775-3000 and at www.salinasvalleyrecycles.org.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Erika J. Trujillo, Clerk of the Board, at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR Executive Committee to provide direction 35.102-35.104 ADA Title II)

**MINUTES OF MEETING
SALINAS VALLEY SOLID WASTE AUTHORITY
EXECUTIVE COMMITTEE
October 4, 2018**

DRAFT

CALL TO ORDER

Vice President Cullen called the meeting to order at 4:01 p.m.

COMMITTEE MEMBERS PRESENT

Simon Salinas President
Rob Cullen Vice President

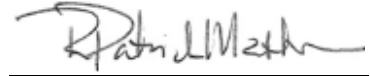
STAFF MEMBERS PRESENT

Patrick Mathews, *General Manager/CAO*
Cesar Zuniga, *Asst. General Manager/
Operations Manager*
Ray Hendricks, *Finance and Administration
Manager*
Mandy Brooks, *Resources Recovery
Manager*

Brian Kennedy, *Engineer*
Erika J. Trujillo, *Clerk of the Board*
Thomas Bruen, *General Counsel
(via telephone)*

ITEM NO. 1A

Agenda Item



General Manager/CAO

N/A

General Counsel

GENERAL MANAGER AND DEPARTMENT MANAGER COMMENTS

(4:02) General Manager/CAO Mathews commented on the attendance of Asst. General Manager Zuñiga, Engineer and Environmental Compliance Manager Kennedy, and himself to the SWANA Managing Compost Course.

COMMITTEE COMMENTS

(4:03) None

PUBLIC COMMENT

(4:03) None

CONSIDERATION ITEMS

1. Minutes of September 6, 2018, Meeting

(4:04)

Public Comment: None

Committee Discussion: None

Committee Action: Vice President Cullen made a motion to approve the minutes as presented. President Salinas seconded the motion. The motion passed unanimously: 2-0.

2. August 2018 Claims and Financial Reports

(4:04) Finance and Administration Manager Hendricks provided a report on the Authority's finances, indicating that finances are trending and are comparable to last year.

Public Comment: None

Committee Discussion: The Committee discussed the report.

Committee Action: Vice President Cullen made a motion to forward to the Board recommending approval. President Salinas seconded the motion. The motion passed; 2-0

3. A Resolution Approving Supplemental Appropriation of \$21,782 for CalRecycle's Beverage Container Recycling City/County Payment Program 2017-18

(4:05) Finance and Administration Manager Hendricks provided a report explaining the grant funding process, the awarded amounts per member agency, and the requirements to comply with the grant. He detailed the breakdown of the proposed expenditure and amounts of the funding, informing the Committee that since the City of Salinas has decided to administer their Waste Haulers Franchise Agreements the Authority would no longer be managing their funds for the CalRecycle's Beverage Container Recycling City/County Payment Program.

Public Comment: None

Committee Discussion: The Committee discussed the report.

Committee Action: Vice President Cullen made a motion to forward to the Board recommending approval. President Salinas seconded the motion. The motion passed; 2-0

PRESENTATION

4. Comprehensive Annual Financial Report for the Fiscal Year ended June 30, 2018

(4:08) Finance and Administration Manager Hendricks presented a report and provided the Committee with a copy the Governance Letter submitted by McGilloway, Ray Brown & Kaufman, whom conducted the annual financial audit for the Authority. Mr. Hendricks indicated that once again the Authority did not receive a management letter. The report demonstrated that the Authority's net position went from a deficit to a positive net position.

(4:15) Patricia Kaufman, with McGilloway, Ray Brown & Kaufman, provided a clean opinion of the Authority's finances. She stated that they had no difficulties working with management, that all timelines were met, that all accounting standards were met, and the Authority should once again apply for the Certificate of Achievement for Excellence in Financial Reporting award.

Committee Discussion: The Committee discussed the report.

Public Comment: None

Committee Action: Vice President Cullen made a motion to forward to the Board recommending approval. President Salinas seconded the motion.

5. Update on Draft Collaboration Memorandum of Understanding (MOU) Between Salinas Valley Solid Waste Authority (Authority) And Monterey Regional Waste Management District (District)

(4:27) General Manager/CAO Mathews reported that the meeting with the stakeholders has been scheduled for November 13, 2018. He indicated that the financial models for the proposed projects are completed but can't be formulated until the project description is completed.

Committee Discussion: The Committee discussed the report.

Public Comment: None

Committee Action: None; Informational Only

FUTURE AGENDA ITEMS

6. Future Agenda Items

(4:56) The Committee reviewed the future items.

CLOSED SESSION

(4:57) General Manager/CAO Mathews reported that there was no need to enter into closed session.

7. Pursuant to **Government Code Section 54956.8** to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Asst. GM/Ops Manager Cesar Zuñiga, Finance and Administration Manager Ray Hendricks, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of acquisition, lease, exchange or sale of 1) Salinas Valley Solid Waste Authority Property, APNs 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, California: and 2) Waste Management, Inc Property, APNs 261-051-005, 007, and 019, located at 1120 Madison Lane, Salinas, California.

ADJOURNMENT

(4:58) Vice President Cullen adjourned the meeting.

APPROVED: _____
Simón Salinas, President

ATTEST: _____
Erika J. Trujillo, Clerk of the Board

**MINUTES OF MEETING
SALINAS VALLEY SOLID WASTE AUTHORITY
EXECUTIVE COMMITTEE
November 1, 2018**

DRAFT

CALL TO ORDER

Vice President Cullen called the meeting to order at 4:01 p.m.

COMMITTEE MEMBERS PRESENT

Simon Salinas President
Gloria De La Rosa Alternate Vice President

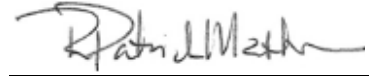
STAFF MEMBERS PRESENT

Patrick Mathews, *General Manager/CAO*
Cesar Zuniga, *Asst. General Manager/
Operations Manager*
Ray Hendricks, *Finance and Administration
Manager*

Brian Kennedy, *Engineer*
Erika J. Trujillo, *Clerk of the Board*
Thomas Bruen, *General Counsel
(via telephone)*

ITEM NO. 1B

Agenda Item



General Manager/CAO

N/A

General Counsel

GENERAL MANAGER AND DEPARTMENT MANAGER COMMENTS

(4:01) General Manager/CAO Mathews advised the Committee there were very few items for the December Executive Committee and Board of Directors meetings. Mr. Mathews commented on his recent election to the Board of Solid Waste Association of North America (SWANA) California Gold Rush Chapter. Assistant General Manager/Operations Manager Zuñiga commented on increase in incidents seen at the Johnson Canyon Landfill and the Jolon Road Transfer station do to the increase in trips and tonnage. Mr. Zuñiga stated the workload currently being seen requires more staff, indicating an item will added on the January meeting for consideration to increase staff at the south county facilities for improved safety.

COMMITTEE COMMENTS

(4:06) The committee discussed cancelling the December meetings if there are no pressing matters. Director De La Rosa commented on her recent appointment to the League of California Cities and Housing Commission.

PUBLIC COMMENT

(4:07) None

CONSIDERATION ITEMS

1. Minutes of October 4, 2018, Meeting

(4:07)

Public Comment: None

Committee Discussion: None

Committee Action: Alternate Vice President De La Rosa abstained from approving the minutes. President Salinas made a motion to defer this item to the next meeting. Alternate Vice Preside seconded the motion. The motion passed unanimously: 2-0.

2. September 2018 Claims and Financial Reports

(4:08) Finance and Administration Manager Hendricks provided a report on the Authority's finances, indicating that finances are trending comparably to last year.

Public Comment: None

Committee Discussion: The Committee discussed the report.

Committee Action: Alternate Vice President De La Rosa made a motion to forward to the Board recommending approval. President Salinas seconded the motion. The motion passed; 2-0

3. A Resolution Approving Supplemental Appropriation the Allocation of Cash Balances for Fiscal Year 2017-18, and Supplemental Appropriation for Pay Down of CalPERS Unfunded Actuarial Liability and Monterey County Litter Abatement Program

(4:09) Finance and Administration Manager Hendricks explained in detail the amounts in the cash balance accounts, the allocation amounts, accounts designated to reserves in accordance to Board policy, and the adjustments needed to pay down the CalPERS unfunded actuarial liability and to fund the litter abatement program from the Monterey County.

Public Comment: None

Committee Discussion: The Committee discussed the report.

Committee Action: Alternate Vice President De La Rosa made a motion to forward to the Board recommending approval. President Salinas seconded the motion. The motion passed; 2-0

4. October Strategic Planning Retreat Report

(4:20) General Manager/CAO Mathews reviewed the proposed Strategic Plan that included updated Strategic Plan Actions developed at the October 18 Board Strategic Retreat. Mr. Mathews explained quarterly updates will be provided to the Board allowing for modifications from the Board or Staff.

Committee Discussion: The Committee discussed the report expressing approval for the updated Strategic Plan.

Public Comment: None

Committee Action: Alternate Vice President De La Rosa made a motion to forward to the Board recommending approval. President Salinas seconded the motion.

5. Update on Draft Collaboration Memorandum of Understanding (MOU) Between Salinas Valley Solid Waste Authority (Authority) And Monterey Regional Waste Management District (District)

(4:38) General Manager/CAO Mathews reported that there are no current updates. The meeting with the stakeholders is scheduled for November 13, 2018 and will be providing an update at the Board meeting on November 15, 2018.

Committee Discussion: None

Public Comment: None

Committee Action: None; Informational Only

PRESENTATION

6. Cost Options for Processing Construcion & Demolition, Wood, and Organics

(4:39) Assistant General Manager/Operations Zuñiga reported on the current process options for recovery of construction and demolition, wood, and organics. He explained the state mandates that will impact the current process and detailed the options available and the cost for each option to meet the mandates.

Committee Discussion: The Committee discussed the report.

Public Comment: Jim Sandoval from the City of Salinas inquired about the finished processed product. Staff informed Mr. Sandoval the finished product is sold by the vendor at our facilities and regionally.

Committee Action: Alternate Vice President De La Rosa made a motion to forward to the Board for discussion. President Salinas seconded the motion.

FUTURE AGENDA ITEMS

7. Future Agenda Items

(5:05) The Committee reviewed the future items.

CLOSED SESSION

(5:06) President Salinas adjourned the meeting to closed session to discuss the following:

- 8.** Pursuant to **Government Code Section 54957 (b)** to consider the Performance Evaluation of the General Manager/Chief Administrative Officer Patrick Mathews.
- 9.** Pursuant to **Government Code Section 54956.8** to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Asst. GM/Ops Manager Cesar Zuñiga, Finance and Administration Manager Ray Hendricks, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of acquisition, lease, exchange or sale of 1) Salinas Valley Solid Waste Authority Property, APNs 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, California; and 2) Waste Management, Inc Property, APNs 261-051-005, 007, and 019, located at 1120 Madison Lane, Salinas, California.

RECONVENE

(5:13) President Salinas reconvened to meeting to open session with no reportable actions taken in closed session.

ADJOURNMENT

(5:14) President Salinas adjourned the meeting.

APPROVED: _____
Simón Salinas, President

ATTEST: _____
Erika J. Trujillo, Clerk of the Board



Report to the Executive Committee

ITEM NO. 2

Finance and Administration
Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: December 06, 2018

From: C. Ray Hendricks, Finance and Administration
Manager

Title: October 2018 Claims and Financial Reports

RECOMMENDATIONS

Staff recommends acceptance of the October 2018 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of October for a summary of the Authority's financial position as of October 31, 2018. The following are highlights of the Authority's financial activity for the month of October.

Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of October 2018, operating revenues exceeded expenditures by \$993,723. Fiscal year 2018-19 to date operating revenues exceeded expenditures by \$764,077.

Revenues (Consolidated Statement of Revenues and Expenditures)

After three months of the fiscal year, (33.33% of the fiscal year), revenues total \$7,925,677 or 40.2% of the total annual revenues forecast of \$19,720,275. October Tipping Fees totaled \$1,348,455 and for the year to date totaled \$5,215,500, or 41.2% of the forecasted total of \$12,672,500.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of October 31, (33.33% of the fiscal year), year-to-date operating expenditures total \$7,161,600. This is 38.0% of the operating budget of \$18,860,000.

Capital Project Expenditures (Consolidated Grant and CIP Expenditures Report)

For the month of October 2018, capital project expenditures totaled \$109,457. \$62,423 was for the Johnson Canyon Module 7 Engineering & Construction. \$25,313 was for the Sun Street Transfer Station Equipment Replacement.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of October 2018 is attached for review and acceptance. October disbursements total \$1,336,744.79 of which \$513,622.46 was paid from the payroll checking account for payroll and payroll related benefits.

Following is a list of vendors paid more than \$50,000 during the month of October 2018.

Vendor	Services	Amount
VISION RECYCLING INC	Greenwaste & C&D Processing for SS & JC	\$95,237.28
CA STATE BOARD OF EQUALIZATION	Quarterly BOE Fees July-September	\$79,851.80
CARDLOCK FUELS SYSTEM, INC.	All Sites Equipment & Vehicle Fuel	\$73,540.55
SCS FIELD SERVICES	All Sites Engineering Services	\$63,378.70

Cash Balances

The Authority's cash position increased \$ 716,814.20 during October to \$ 27,525,267.85. Most of the cash balance is restricted, held in trust, committed, or assigned as shown below. The debt principal and interest payments totaling \$2,790,380 on August 1, 2018 substantially reduced cash available for operations. This will be recovered over the next few months from profitable operations.

Restricted by Legal Agreements:	
Johnson Canyon Closure Fund	4,264,468.23
State & Federal Grants	1,652.87
BNY - Bond 2014A Payment	-
BNY - Bond 2014B Payment	-
BNY - Sub Pmt Cap One 2014 Eq Lease	-
GEO Deposit (CEQA)	(16,064.59)
Funds Held in Trust:	
Central Coast Media Recycling Coalition	106,098.04
Employee Unreimbursed Medical Claims	6,627.33
Committed by Board Policy:	
AB939 Services	608,624.20
Undesignated Reserves	2,461,953.72
Designated for Capital Projects Reserve	2,109,746.21
Designated for Environmental Impairment Reserve	861,776.73
Designated for Operating Reserve	861,776.73
Expansion Fund (South Valley Revenues)	8,343,030.79
Salinas Rate Stabilization Fund	24,324.06
Assigned by Budget:	
Assigned for Capital Projects	8,791,429.76
Available for Operations:	(900,176.23)
Total	<u>27,525,267.85</u>

ATTACHMENTS

1. October 2018 Consolidated Statement of Revenues and Expenditures
2. October 2018 Consolidated Grant and CIP Expenditures Report
3. October 2018 Checks Issued Report



Salinas Valley Solid Waste Authority

Consolidated Statement of Revenues and Expenditure

For Period Ending October 31, 2018

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Revenue Summary</u>							
Tipping Fees - Solid Waste	12,672,500	1,348,455	5,215,500	41.2 %	7,457,000	0	7,457,000
Tipping Fees - Surcharge	1,849,550	187,166	709,907	38.4 %	1,139,643	0	1,139,643
Tipping Fees - Diverted Materials	2,029,525	361,620	876,057	43.2 %	1,153,468	0	1,153,468
AB939 Service Fee	2,319,700	193,308	773,232	33.3 %	1,546,468	0	1,546,468
Charges for Services	144,000	42,191	68,897	47.8 %	75,103	0	75,103
Sales of Materials	265,000	3,224	73,018	27.6 %	191,982	0	191,982
Gas Royalties	240,000	0	70,394	29.3 %	169,606	0	169,606
Investment Earnings	200,000	98,469	122,472	61.2 %	77,528	0	77,528
Other Non-Operating Revenue	0	50	16,200	0.0 %	(16,200)	0	(16,200)
Total Revenue	19,720,275	2,234,483	7,925,677	40.2 %	11,794,598	0	11,794,598
<u>Expense Summary</u>							
Executive Administration	453,600	35,147	119,028	26.2 %	334,572	2,951	331,621
Administrative Support	433,100	35,270	151,389	35.0 %	281,711	118,435	163,276
Human Resources Administration	201,100	12,986	59,646	29.7 %	141,454	1,800	139,654
Clerk of the Board	175,400	14,485	54,362	31.0 %	121,038	4,446	116,592
Finance Administration	777,400	49,040	217,967	28.0 %	559,433	7,837	551,595
Operations Administration	466,100	29,083	125,630	27.0 %	340,470	11,600	328,870
Resource Recovery	928,200	71,203	275,265	29.7 %	652,935	7,434	645,501
Marketing	75,000	2,505	10,075	13.4 %	64,925	63,220	1,705
Public Education	228,500	9,751	24,843	10.9 %	203,657	67,933	135,724
Household Hazardous Waste	811,600	46,912	167,301	20.6 %	644,299	98,585	545,713
C & D Diversion	150,000	15,489	34,636	23.1 %	115,364	115,364	0
Organics Diversion	1,037,900	79,748	227,532	21.9 %	810,368	685,994	124,374
Diversion Services	10,000	1,950	3,900	39.0 %	6,100	0	6,100
JR Transfer Station	506,300	41,536	156,088	30.8 %	350,212	54,202	296,010



Salinas Valley Solid Waste Authority

Consolidated Statement of Revenues and Expenditure

For Period Ending October 31, 2018

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
JR Recycling Operations	173,400	9,737	36,429	21.0 %	136,971	2,567	134,404
ML Transfer Station	500,000	48,041	227,454	45.5 %	272,546	325,263	(52,717)
SS Disposal Operations	1,067,200	90,430	358,266	33.6 %	708,934	155,840	553,094
SS Transfer Operations	1,207,900	97,395	386,758	32.0 %	821,142	334,404	486,738
SS Recycling Operations	768,500	58,502	214,537	27.9 %	553,963	81,183	472,781
JC Landfill Operations	2,734,400	326,491	893,169	32.7 %	1,841,231	862,441	978,790
JC Recycling Operations	395,700	25,493	92,799	23.5 %	302,901	9,982	292,919
Crazy Horse Postclosure Maintenance	546,600	44,365	129,444	23.7 %	417,156	151,001	266,155
Lewis Road Postclosure Maintenance	243,400	19,026	64,061	26.3 %	179,339	63,963	115,377
Johnson Canyon ECS	333,300	38,412	77,884	23.4 %	255,416	140,749	114,667
Jolon Road Postclosure Maintenance	241,800	1,926	131,530	54.4 %	110,270	18,400	91,869
Sun Street ECS	191,500	6,984	19,662	10.3 %	171,838	49,840	121,998
Debt Service - Interest	1,550,600	0	796,764	51.4 %	753,836	0	753,836
Debt Service - Principal	2,383,200	0	1,993,616	83.7 %	389,584	0	389,584
Closure Set-Aside	268,300	28,853	111,566	41.6 %	156,734	0	156,734
Total Expense	18,860,000	1,240,760	7,161,600	38.0 %	11,698,400	3,435,436	8,262,963
Revenue Over/(Under) Expenses	860,275	993,723	764,077	88.8 %	96,198	(3,435,436)	3,531,634



Salinas Valley Solid Waste Authority

Consolidated Grant and CIP Expenditure Report

For Period Ending October 31, 2018

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
Fund 180 - Expansion Fund							
180 9804 Long Range Facility Needs EIR	352,431	6,149	13,911	3.9 %	338,520	338,520	0
180 9806 Long Range Financial Model	55,620	0	3,776	6.8 %	51,844	23,459	28,385
180 9807 GOE Autoclave Final Project	100,000	0	0	0.0 %	100,000	0	100,000
Total Fund 180 - Expansion Fund	508,051	6,149	17,687	3.5 %	490,364	361,979	128,385
Fund 211 - Grants							
211 9213 Tire Amnesty 2017-18	21,032	1,800	6,139	29.2 %	14,893	0	14,893
211 9214 Organics Program 2016-17	1,146,717	0	79,387	6.9 %	1,067,330	84,970	982,360
211 9216 AB2766 Motor Vehicle Emission Re	379,335	0	0	0.0 %	379,335	0	379,335
211 9247 Cal Recycle - CCPP	72,858	550	851	1.2 %	72,007	83	71,925
211 9252 Cal Recycle - 2016-17 CCPP	26,196	0	3,059	11.7 %	23,137	3,085	20,052
211 9253 Cal Recycle - 2017-18 CCPP	21,782	0	0	0.0 %	21,782	0	21,782
Total Fund 211 - Grants	1,667,921	2,350	89,435	5.4 %	1,578,485	88,138	1,490,347
Fund 216 - Reimbursement Fund							
216 9802 Autoclave Demonstration Unit	141,499	0	0	0.0 %	141,499	0	141,499
216 9804 Long Range Facility Needs EIR	180,062	0	0	0.0 %	180,062	0	180,062
Total Fund 216 - Reimbursement Fund	321,560	0	0	0.0 %	321,560	0	321,560
Fund 800 - Capital Improvement Projects Fu							
800 9103 Closed Landfill Revenue Study	24,831	0	0	0.0 %	24,831	0	24,831
800 9104 Organics System Expansion Study	19,010	0	0	0.0 %	19,010	0	19,010
800 9105 Concrete Grinding	120,000	0	0	0.0 %	120,000	95,000	25,000
800 9106 Waste Composition Study	150,000	0	0	0.0 %	150,000	0	150,000
800 9316 CH Corrective Action Program	253,000	0	0	0.0 %	253,000	0	253,000
800 9319 CH LFG System Improvements	116,500	0	0	0.0 %	116,500	0	116,500
800 9401 LR LFG Replacement	5,000	0	0	0.0 %	5,000	0	5,000
800 9402 LFG Well Replacement	30,000	0	0	0.0 %	30,000	0	30,000



Salinas Valley Solid Waste Authority

Consolidated Grant and CIP Expenditure Report

For Period Ending October 31, 2018

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
800 9506 JC Litter Control Barrier	61,343	0	6,963	11.4 %	54,380	0	54,380
800 9507 JC Corrective Action	225,000	0	0	0.0 %	225,000	0	225,000
800 9508 JC Drainage Modifications	200,000	0	0	0.0 %	200,000	0	200,000
800 9510 JC LFG System (Vertical Wells)	30,234	0	0	0.0 %	30,234	0	30,234
800 9511 JC LFG System (Horizontal Wells)	30,063	0	0	0.0 %	30,063	0	30,063
800 9526 JC Equipment Replacement	130,900	0	0	0.0 %	130,900	0	130,900
800 9527 JC Module 7 Engineering and Cons	4,933,506	62,423	145,316	2.9 %	4,788,190	0	4,788,190
800 9528 JC Roadway Improvements	2,218,937	0	0	0.0 %	2,218,937	0	2,218,937
800 9601 JR Transfer Station Improvements	83,399	0	0	0.0 %	83,399	0	83,399
800 9603 JR Well Replacement	75,000	0	0	0.0 %	75,000	0	75,000
800 9701 SSTS Equipment Replacement	222,575	25,313	25,313	11.4 %	197,262	21,411	175,851
800 9703 SSTS Improvements	41,014	13,221	13,221	32.2 %	27,793	0	27,793
Total Fund 800 - Capital Improvement Proje	8,970,312	100,958	190,814	2.1 %	8,779,498	116,411	8,663,087
Total CIP Expenditures	11,467,844	109,457	297,936	2.6 %	11,169,908	566,528	10,603,380

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21238	CALIFORNIA WATER SERVICE SS & JR WATER SERVICE	10/4/2018	1,455.36	1,455.36
21239	CARDLOCK FUELS SYSTEM, INC. SS, JC & JR FUEL	10/4/2018	15,386.45	15,386.45
21240	COMCAST MONTHLY INTERNET SERVICE	10/4/2018	274.69	274.69
21241	ERNEST BELL D. JR ADMIN, SS & JC CUSTODIAL SERVICES	10/4/2018	3,612.00	3,612.00
21242	FEDEX OPS OVERNIGHT SHIPPING	10/4/2018	145.06	145.06
21243	FIRST ALARM ALL SITES SECURITY SERVICES	10/4/2018	1,334.34	1,334.34
21244	FULL STEAM STAFFING LLC JC, JR & SS CONTRACT LABOR	10/4/2018	3,948.95	3,948.95
21245	GFOA - GOVERNMENT FINANCE OFFICERS ASSOCIATION WEBINAR REGISTRATION GAAP UPDATE	10/4/2018	150.00	150.00
21246	GUERITO MONTHLY PORTABLE TOILET SERVICE	10/4/2018	1,028.00	1,028.00
21247	HERC RENTALS INC. SS EQUIPMENT RENTAL	10/4/2018	192.62	192.62
21248	INFINITY STAFFING SERVICES, INC. SS & JC CONTRACT LABOR	10/4/2018	4,027.50	4,027.50
21249	JULIO GIL JC FACILITY MAINTENANCE	10/4/2018	583.18	583.18
21250	MONTEREY BAY UNIFIED AIR POLLUTION CONTROL DISTRICT JC PERMIT FEES	10/4/2018	7,464.31	7,464.31
21251	STOCKMAN'S ENERGY INC. LR & JR SUBSCRIPTIONS	10/4/2018	890.00	890.00
21252	WESTERN EXTERMINATOR COMPANY ALL SITES VECTOR CONTROL	10/4/2018	817.00	817.00
21253	ADMANOR, INC AD MANOR - MEDIA CAMPAIGN CCRMC - MEDIA CAMPAIGN MEDIA - RECYCLING ED - ADMANOR WEBSITE ADA COMPLIANCE SERVICES	10/11/2018	505.00 13,927.83 365.00 2,375.00	17,172.83
21254	AECOM TECHNICAL SERVICES, INC. PROJECT DESIGN AND CEQA SERVICES	10/11/2018	6,149.01	6,149.01
21255	AON RISK INSURANCE SERVICES WEST, INC . WORKER'S COMP	10/11/2018	17,164.00	17,164.00
21256	ARAM AND TAVIT KARABETYAN JC FACILITY MAINTENANCE	10/11/2018	82.95	82.95

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21257	ASBURY ENVIRONMENTAL SERVICES HHW ABOP DISPOSAL	10/11/2018	160.00	160.00
21258	AT&T SERVICES INC ALL SITES TELEPHONE SERVICES	10/11/2018	1,222.53	1,222.53
21259	AUTOZONE LLC. JC VEHICLE MAINTENANCE	10/11/2018	31.38	31.38
21260	BC LABORATORIES, INC ALL SITES LAB WATER ANALYSIS	10/11/2018	200.00	200.00
21261	BECKS SHOES AND REPAIR ALL SITES UNIFORMS	10/11/2018	1,427.89	1,427.89
21262	BIOENERGY ASSOCIATION OF CALIFORNIA ANNUAL MEMBERSHIP	10/11/2018	2,750.00	2,750.00
21263	CARDLOCK FUELS SYSTEM, INC. SS, JC & JR FUEL	10/11/2018	12,091.31	12,091.31
21264	CLARK PEST CONTROL, INC ADMIN EXTERMINATOR SERVICES	10/11/2018	93.00	93.00
21265	COAST COUNTIES TRUCK & EQUIPMENT CO. PARTS RETURN SSTS VEHICLE MAINTENANCE	10/11/2018	(989.79) 3,258.87	2,269.08
21266	**VOID**	10/11/2018	-	-
21267	CSC OF SALINAS/YUMA SS & JR FACILITY MAINTENANCE	10/11/2018	113.85	113.85
21268	CUTTING EDGE SUPPLY JC EQUIPMENT MAINTENANCE	10/11/2018	532.61	532.61
21269	EAST BAY TIRE CO. SS & JC VEHICLE MAINTENANCE	10/11/2018	698.39	698.39
21270	ECOLOGY ACTION OF SANTA CRUZ 2-DAY COMPOSTING WORKSHOP	10/11/2018	2,944.00	2,944.00
21271	FERGUSON ENTERPRISES INC #795 SS FACILITY MAINTENANCE	10/11/2018	107.92	107.92
21272	FIRST NIGHT MONTEREY, INC EVENT SPONSORSHIP	10/11/2018	2,000.00	2,000.00
21273	FULL STEAM STAFFING LLC ALL SITES CONTRACT LABOR	10/11/2018	11,020.85	11,020.85
21274	GEOLOGIC ASSOCIATES, INC. JC ENGINEERING SERVICES	10/11/2018	19,462.00	19,462.00
21275	GOLDEN STATE TRUCK & TRAILER REPAIR SS, JC & JR VEHICLE MAINTENANCE	10/11/2018	1,231.92	1,231.92
21276	GONZALES ACE HARDWARE JC FACILITY MAINTENANCE SUPPLIES	10/11/2018	234.51	234.51

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21277	**VOID**	10/11/2018	-	-
21278	GRAINGER JR SAFETY SUPPLIES	10/11/2018	754.48	754.48
21279	GREEN RUBBER - KENNEDY AG, LP JC MAINTENANCE SUPPLIES	10/11/2018	2,065.21	2,065.21
21280	GREEN VALLEY INDUSTRIAL SUPPLY, INC CH FACILITY MAINTENANCE	10/11/2018	384.90	384.90
21281	HERC RENTALS INC. JC EQUIPMENT RENTAL	10/11/2018	323.11	323.11
21282	HOME DEPOT ALL SITES MAINTENANCE SUPPLIES	10/11/2018	3,103.36	3,103.36
21283	**VOID**	10/11/2018	-	-
21284	**VOID**	10/11/2018	-	-
21285	INFINITY STAFFING SERVICES, INC. SS & JC CONTRACT LABOR	10/11/2018	3,894.75	3,894.75
21286	INTERSTATE BATTERIES JC VEHICLE MAINTENANCE	10/11/2018	489.15	489.15
21287	ISCO MACHINERY, INC. JC EQUIPMENT RENTAL 623G BREAKDOWN CREDIT	10/11/2018	25,826.70 (16,387.50)	9,439.20
21288	L. A. HEARNE COMPANY JR FACILITY MAINTENANCE	10/11/2018	744.76	744.76
21289	MANUEL PEREA TRUCKING, INC. SS & JC EQUIPMENT RENTAL	10/11/2018	787.89	787.89
21290	MANUEL TINAJERO JC LANDSCAPING SERVICES	10/11/2018	1,800.00	1,800.00
21291	MARTA M. GRANADOS 2018-19 INTERPRETING SERVICES: PUBLIC MEETINGS	10/11/2018	180.00	180.00
21292	MEASURE TO IMPROVE, LLC PLANNING AND COORDINATION FOR RECYCLING MEETING	10/11/2018	3,700.00	3,700.00
21293	MONTEREY COUNTY SHERIFF'S OFFICE JR ALARM PERMIT FEE	10/11/2018	130.00	130.00
21294	OFFICE DEPOT ALL SITES OFFICE SUPPLIES	10/11/2018	302.93	302.93
21295	**VOID**	10/11/2018	-	-
21296	PACIFIC COAST BATTERY SERVICE REFUND PAYMENT	10/11/2018	591.38	591.38

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21297	PACIFIC GAS AND ELECTRIC COMPANY ALL SITES ELECTRICAL SERVICES	10/11/2018	8,411.18	8,411.18
21298	PALOMA ZAMORA WEEK 1 - BUDDY LUNCH	10/11/2018	38.00	38.00
21299	PALOMA ZAMORA WEEK 3 - BUDDY LUNCH	10/11/2018	38.00	38.00
21300	PALOMA ZAMORA WEEK 4 - BUDDY LUNCH	10/11/2018	38.00	38.00
21301	PALOMA ZAMORA WEEK 2 - BUDDY LUNCH	10/11/2018	38.00	38.00
21302	PINNACLE MEDICAL GROUP HR INVESTIGATIONS	10/11/2018	1,371.00	1,371.00
21303	QUINN COMPANY SS, JC & JR EQUIPMENT MAINTENANCE PARTS RETURN	10/11/2018	20,772.74 (2,175.16)	18,597.58
21304	**VOID**	10/11/2018	-	-
21305	RETURNS R US, INC. MED BIN TAKE BACK KITS	10/11/2018	450.00	450.00
21306	RODOLFO RAMIREZ AYALA SS, JC & JR VEHICLE MAINTENANCE	10/11/2018	1,710.00	1,710.00
21307	SALINAS FALSE ALARM REDUCTION PROGAM SS FALSE ALARM FEE	10/11/2018	163.50	163.50
21308	SCS FIELD SERVICES ALL SITES ROUTINE & NON ROUTING ENGINEERING SERVICES	10/11/2018	33,032.26	33,032.26
21309	SHARPS SOLUTIONS, LLC HHW HAULING & DISPOSAL	10/11/2018	200.00	200.00
21310	STURDY OIL COMPANY SS & JC VEHICLE MAINTENANCE	10/11/2018	768.76	768.76
21311	TELCO BUSINESS SOLUTIONS MONTHLY NETWORK SUPPORT	10/11/2018	242.00	242.00
21312	TRI-COUNTY FIRE PROTECTION, INC. SS EQUIPMENT MAINTENANCE	10/11/2018	231.09	231.09
21313	TY CUSHION TIRE, LLC SS ROLLING EQUIPMENT	10/11/2018	25,313.10	25,313.10
21314	VALERIO VARELA JR SS VEHICLE MAINTENANCE	10/11/2018	3,226.94	3,226.94
21315	VALLEY FABRICATION, INC. JC & SS FACILITY MAINTENANCE	10/11/2018	2,279.51	2,279.51
21316	VALVOLINE INC. JC VEHICLE MAINTENANCE	10/11/2018	216.54	216.54

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21317	WEST COAST RUBBER RECYCLING, INC TIRE AMNESTY	10/11/2018	1,800.00	1,800.00
21318	A & G PUMPING, INC JRTS PORTABLE TOILETS	10/17/2018	211.65	211.65
21319	ACE HARDWARE CORPORATION JC FACILITY MAINTENANCE	10/17/2018	64.37	64.37
21320	AMERICAN SUPPLY CO. ALL SITES JANITORIAL SUPPLIES	10/17/2018	433.26	433.26
21321	AT&T INTERNET SERVICES JC INTERNET SERVICE	10/17/2018	75.00	75.00
21322	BEST ENVIRONMENTAL LR & CH AIR BOARD FEES	10/17/2018	12,600.00	12,600.00
21323	CARDLOCK FUELS SYSTEM, INC. SS, JC & JR VEHICLE & EQUIPMENT FUEL	10/17/2018	22,865.86	22,865.86
21324	CITY OF GONZALES MONTHLY HOSTING FEE	10/17/2018	20,833.33	20,833.33
21325	COAST COUNTIES TRUCK & EQUIPMENT CO. SSTS VEHICLE MAINTENANCE	10/17/2018	272.01	272.01
21326	CSC OF SALINAS/YUMA JC VEHICLE MAINTENANCE	10/17/2018	30.11	30.11
21327	EXPRESS SAFETY INC SS SAFETY SUPPLIES	10/17/2018	15.53	15.53
21328	FULL STEAM STAFFING LLC JC CONTRACT LABOR	10/17/2018	4,900.89	4,900.89
21329	GOLDEN STATE TRUCK & TRAILER REPAIR SS, JC & JR VEHICLE MAINTENANCE	10/17/2018	5,653.05	5,653.05
21330	GRAINGER SSTS FACILITY MAINTENANCE	10/17/2018	318.47	318.47
21331	GREEN RUBBER - KENNEDY AG, LP JC & SS FACILITY MAINTENANCE	10/17/2018	1,522.69	1,522.69
21332	GUILLERMINA GUTIERREZ CONFERENCE: PER DIEM	10/17/2018	148.00	148.00
21333	HOPE SERVICES SSTS LITTER ABATEMENT	10/17/2018	11,226.53	11,226.53
21334	INFINITY STAFFING SERVICES, INC. SS & JC CONTRACT LABOR	10/17/2018	3,874.50	3,874.50
21335	JOHNSON ASSOCIATES JC VEHICLE MAINTENANCE	10/17/2018	33.06	33.06
21336	KING CITY HARDWARE INC. JRTS FACILITY MAINTENANCE	10/17/2018	96.36	96.36

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21337	L. A. HEARNE COMPANY JR FACILITY MAINTENANCE	10/17/2018	279.93	279.93
21338	MANUEL PEREA TRUCKING, INC. CH & JC EQUIPMENT RENTAL	10/17/2018	500.00	500.00
21339	MONTEREY AUTO SUPPLY INC JC EQUIPMENT MAINTENANCE	10/17/2018	21.80	21.80
21340	MONTEREY COUNTY TREASURER/TAX COLLECTOR ANNUAL PROPERTY TAXES ALL SITES	10/17/2018	14,116.28	14,116.28
21341	NEXIS PARTNERS, LLC MONTHLY ADMIN BUILDING RENT	10/17/2018	9,212.00	9,212.00
21342	OFFICE DEPOT ALL SITES OFFICE SUPPLIES	10/17/2018	144.14	144.14
21343	ONHOLD EXPERIENCE ONHOLD SERVICES	10/17/2018	207.00	207.00
21344	PENINSULA MESSENGER LLC ALL SITES COURIER SERVICES	10/17/2018	620.00	620.00
21345	PROBUILD COMPANY LLC JC FUEL STORAGE	10/17/2018	36.19	36.19
21346	PURE WATER BOTTLING ALL SITES BOTTLED WATER	10/17/2018	319.70	319.70
21347	QUINN COMPANY SS, JC & JR EQUIPMENT MAINTENANCE	10/17/2018	2,736.20	2,736.20
21348	R&B COMPANY JC MAINTENANCE SUPPLIES CH FACILITY MAINTENANCE	10/17/2018	2,640.25 2.91	2,643.16
21349	REPUBLIC SERVICES #471 OFFICE MONTHLY WASTE DISPOSAL	10/17/2018	74.36	74.36
21350	SHRED-IT US JV LLC. ADMIN DOCUMENT SHREDDING	10/17/2018	75.08	75.08
21351	SKINNER EQUIPMENT REPAIR, INC. JC & JR EQUIPMENT MAINTENANCE	10/17/2018	12,768.54	12,768.54
21352	SOCIAL VOCATIONAL SERVICES, INC. JC LITTER ABATEMENT	10/17/2018	6,298.88	6,298.88
21353	STURDY OIL COMPANY JC & SS VEHICLE MAINTENANCE	10/17/2018	152.90	152.90
21354	THOMAS M BRUEN LEGAL SERVICES - SEPTEMBER 2018	10/17/2018	2,616.38	2,616.38
21355	VALERIO VARELA JR SS VEHICLE MAINTENANCE	10/17/2018	5,555.10	5,555.10
21356	VALLEY FABRICATION, INC. SS VEHICLE MAINTENANCE	10/17/2018	18.19	18.19

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21357	VEGETABLE GROWERS SUPPLY, INC. JC SAFETY SUPPLIES	10/17/2018	99.64	
				99.64
21358	VISION RECYCLING INC GREENWASTE PROCESSING JC C&D GRIDINING SERVICES JC SEPT. GREENWASTE PROCESSING GREENWASTE PROCESSING SS SEPT. GREENWASTE PROCESSING	10/17/2018	2,742.05 15,489.32 43,744.89 2,533.82 30,477.20	
				94,987.28
21359	WEST COAST RUBBER RECYCLING, INC RR TIRE DIVERSION	10/17/2018	1,950.00	
				1,950.00
21360	WESTERN EXTERMINATOR COMPANY ALL SITES VECTOR CONTROL	10/17/2018	139.00	
				139.00
21361	WESTERN TRAILER COMPANY SS VEHICLE MAINTENANCE	10/17/2018	118.67	
				118.67
21362	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION ALL SITES FUEL	10/17/2018	2,330.83	
				2,330.83
21363	CALIFORNIA SPECIAL DISTRICTS ASSOCIATION 2019 ANNUAL MEMBERSHIP	10/24/2018	1,377.00	
				1,377.00
21364	CARDLOCK FUELS SYSTEM, INC. SS, JC & JR FUEL	10/24/2018	6,780.15	
				6,780.15
21365	CITY OF GONZALES JC WATER SERVICES	10/24/2018	96.58	
				96.58
21366	ESTELA GUTIERREZ WEEK 3: BUDDY LUNCH	10/24/2018	38.00	
				38.00
21367	ESTELA GUTIERREZ WEEK 1: BUDDY LUNCH	10/24/2018	38.00	
				38.00
21368	ESTELA GUTIERREZ WEEK 4: BUDDY LUNCH	10/24/2018	38.00	
				38.00
21369	ESTELA GUTIERREZ WEEK 2: BUDDY LUNCH	10/24/2018	38.00	
				38.00
21370	GOLDEN STATE TRUCK & TRAILER REPAIR SS, JC & JR VEHICLE MAINTENANCE	10/24/2018	2,826.00	
				2,826.00
21371	INFINITY STAFFING SERVICES, INC. JC & SS CONTRACT LABOR	10/24/2018	3,807.00	
				3,807.00
21372	MANUEL ALDERETE WEEK 3 - BUDDY LUNCH	10/24/2018	38.00	
				38.00
21373	MANUEL ALDERETE WEEK 1 - BUDDY LUNCH	10/24/2018	38.00	
				38.00
21374	MANUEL ALDERETE WEEK 4 - BUDDY LUNCH	10/24/2018	38.00	
				38.00
21375	MANUEL ALDERETE WEEK 2 - BUDDY LUNCH	10/24/2018	38.00	
				38.00

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21376	QUINN COMPANY SS, JC & JR EQUIPMENT MAINTENANCE	10/24/2018	180.11	180.11
21377	SALINAS FALSE ALARM REDUCTION PROGAM SS ALARM SERVICE	10/24/2018	218.00	218.00
21378	SALINAS NEWSPAPERS, INC. PUBLIC NOTICE: NOA RFP	10/24/2018	108.50	108.50
21379	SCS FIELD SERVICES ALL SITES ROUTINE & NON ROUTINE ENGINEERING SERVICES	10/24/2018	30,346.44	30,346.44
21380	**VOID**	10/24/2018	-	-
21381	SHARPS SOLUTIONS, LLC HHW HAULING & DISPOSAL	10/24/2018	280.00	280.00
21382	SPRINT NEXTEL SS & JR CELL PHONE SERVICES	10/24/2018	258.23	258.23
21383	TOYOTA MATERIAL HANDLING HHW EQUIPMENT MAINTENANCE	10/24/2018	897.21	897.21
21384	VALLEY FABRICATION, INC. SS & CH MAINTENANCE	10/24/2018	443.00	443.00
21385	WASTE MANAGEMENT INC SALINAS FRANCHISE WASTE TRANSPORTATION	10/24/2018	48,041.11	48,041.11
21386	WESTERN EXTERMINATOR COMPANY ALL SITES VECTOR CONTROL	10/24/2018	678.00	678.00
21387	ACME CAR WASH ALL SITES CAR WASH VOUCHERS	10/31/2018	420.00	420.00
21388	AIA CORPORATION UNIFORMS FOR RR STAFF	10/31/2018	1,079.94	1,079.94
21389	ALBERT MALDONADO ADMIN PRINTING SERVICES	10/31/2018	1,121.95	1,121.95
21390	AT&T MOBILITY INTERNET SERVICE	10/31/2018	43.23	43.23
21391	AT&T SERVICES INC ALL SITES TELEPHONE SERVICES	10/31/2018	185.18	185.18
21392	BC LABORATORIES, INC ALL SITES LAB WATER ANALYSIS JR WATER ANALYSIS	10/31/2018	1,140.21 807.52	1,947.73
21393	BECKS SHOES AND REPAIR ALL SITES UNIFORMS	10/31/2018	220.00	220.00
21394	BRIGID MCGRATH MASSIE BOARD RETREAT FACILITATOR	10/31/2018	3,225.00	3,225.00
21395	CALIFORNIA HIGHWAY ADOPTION CO. RR LITTER ABATEMENT	10/31/2018	550.00	550.00

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21396	CALIFORNIA WATER SERVICE SS & JR WATER SERVICE	10/31/2018	2,393.65	2,393.65
21397	CARDLOCK FUELS SYSTEM, INC. SS, JC & JR FUEL	10/31/2018	16,416.78	16,416.78
21398	CLINTON HENDRICKS CALPERS TRAINING	10/31/2018	17.00	17.00
21399	COAST COUNTIES TRUCK & EQUIPMENT CO. SSTS VEHICLE MAINTENANCE	10/31/2018	413.86	413.86
21400	CUTTING EDGE SUPPLY JC EQUIPMENT MAINTENANCE	10/31/2018	1,150.81	1,150.81
21401	EAST BAY TIRE CO. ALL SITES EQUIPMENT MAINTENANCE	10/31/2018	5,912.28	5,912.28
21402	EDUARDO ARROYO JC & SS FACILITY MAINTENANCE	10/31/2018	10,400.00	10,400.00
21403	ERNEST BELL D. JR ADMIN, SS & JC CUSTODIAL SERVICES	10/31/2018	2,600.00	2,600.00
21404	ERNESTO NATERA PARADIGM USER CONFERENCE	10/31/2018	314.67	314.67
21405	EXPRESS SAFETY INC SS SAFETY SUPPLIES	10/31/2018	23.33	23.33
21406	FERGUSON ENTERPRISES INC #795 SS FACILITY MAINTENANCE	10/31/2018	53.76	53.76
21407	FIRST ALARM ALL SITES SECURITY SERVICES	10/31/2018	35.00	35.00
21408	FULL STEAM STAFFING LLC SS, JC & JR CONTRACT LABOR	10/31/2018	7,472.75	7,472.75
21409	GEOLOGIC ASSOCIATES, INC. JC ENGINEERING SERVICES	10/31/2018	6,760.25	6,760.25
21410	GLB ENTERPRISES, INC. HARD HATS AND SAFETY VESTS	10/31/2018	1,662.50	1,662.50
21411	GOLDEN STATE TRUCK & TRAILER REPAIR SS, JC & JR VEHICLE MAINTENANCE	10/31/2018	2,791.23	2,791.23
21412	GONZALES ACE HARDWARE JC FACILITY MAINTENANCE	10/31/2018	230.48	230.48
21413	GRAINGER SS VEHICLE MAINTENANCE	10/31/2018	1,934.94	1,934.94
21414	GREEN RUBBER - KENNEDY AG, LP JC & SS MAINTENANCE SUPPLIES	10/31/2018	445.66	445.66
21415	GREEN VALLEY INDUSTRIAL SUPPLY, INC JC EQUIPMENT MAINTENANCE	10/31/2018	33.41	33.41

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21416	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186 JC SAFETY SUPPLIES	10/31/2018	134.90	134.90
21417	HOME DEPOT ALL SITES FACILITY MAINTENANCE	10/31/2018	2,846.55	2,846.55
21418	**VOID**	10/31/2018	-	-
21419	INFINITY STAFFING SERVICES, INC. SS & JC CONTRACT LABOR	10/31/2018	7,823.63	7,823.63
21420	INTERSTATE BATTERIES SS EQUIPMENT MAINTENANCE	10/31/2018	111.29	111.29
21421	ISCO MACHINERY, INC. JC EQUIPMENT RENTAL	10/31/2018	16,387.50	16,387.50
21422	JANNA FAULK CONFERENCE: PER DIEM	10/31/2018	148.00	148.00
21423	JOSE RODRIGUEZ JC VEHICLE MAINTENANCE	10/31/2018	20.00	20.00
21424	LINDA VASQUEZ FINANCE TRAINING PER DIEM	10/31/2018	34.00	34.00
21425	MANUEL PEREA TRUCKING, INC. JR FACILITY MAINTENANCE	10/31/2018	600.00	600.00
21426	MANUEL TINAJERO JC LANDSCAPING SERVICES	10/31/2018	2,250.00	2,250.00
21427	OFFICE DEPOT ALL SITES OFFICE SUPPLIES	10/31/2018	2,130.57	2,130.57
21428	PACIFIC GAS AND ELECTRIC COMPANY SS & RR CNG FUEL	10/31/2018	325.75	325.75
21429	PITNEY BOWES - POSTAGE ADMIN POSTAGE	10/31/2018	320.99	320.99
21430	QUINN COMPANY SS, JC & JR EQUIPMENT MAINTENANCE	10/31/2018	6,881.65	6,881.65
21431	**VOID**	10/31/2018	-	-
21432	R. PATRICK MATHEWS CALPERS TRAINING	10/31/2018	17.00	17.00
21433	RODOLFO RAMIREZ AYALA SS, JC & JR VEHICLE MAINTENANCE	10/31/2018	1,475.00	1,475.00
21434	ROSSI BROS TIRE & AUTO SERVICE ALL SITES VEHICLE MAINTENANCE	10/31/2018	1,201.36	1,201.36
21435	**VOID**	10/31/2018	-	-

Salinas Valley Solid Waste Authority
Checks Issued Report for 10/1/2018 to 10/31/2018

Check #		Check Date	Amount	Check Total
21436	SKINNER EQUIPMENT REPAIR, INC. JC & JR EQUIPMENT MAINTENANCE	10/31/2018	9,452.57	9,452.57
21437	STURDY OIL COMPANY SS VEHICLE MAINTENANCE	10/31/2018	305.80	305.80
21438	TRI-COUNTY FIRE PROTECTION, INC. JC EQUIPMENT MAINTENANCE	10/31/2018	189.36	189.36
21439	VALLEY FABRICATION, INC. SS & CH FACILITY MAINTENANCE	10/31/2018	13,221.39	13,221.39
21440	VALLEY TROPHIES & DETECTORS ADMIN OFFICE SUPPLIES	10/31/2018	116.35	116.35
21441	VISION RECYCLING INC SS GREENWASTE CONTAMINATION	10/31/2018	250.00	250.00
21442	ZIG AUTO PARTS DISTRIBUTING - A CALIFORNIA CORP. SS EQUIPMENT MAINTENANCE	10/31/2018	8.16	8.16
DFT2019154	CA STATE BOARD OF EQUALIZATION QUARTERLY BOE FEES JULY - SEP	10/25/2018	79,851.80	79,851.80
	Subtotal			<u>823,122.33</u>
	Payroll Disbursements			513,622.46
	Grand Total			<u><u>1,336,744.79</u></u>



Report to the Executive Committee

Date: December 6, 2018

From: Patrick Mathews, General Manager/CAO

Title: Report on the Approval of the City of Salinas' One Year Notice of Intent to Withdraw from the Joint Powers Agreement with the Salinas Valley Solid Waste Authority and Implications for Long Term Facility Needs Planning

ITEM NO. 3

N/A

Finance and Administration
Manager/Controller-Treasurer

N/A

General Manager/CAO

N/A

Legal Counsel

**A VERBAL REPORT WILL BE GIVEN
AT THE MEETING**



Mission

To manage Salinas Valley solid waste as a resource, promoting sustainable, environmentally sound and cost effective practices through an integrated system of waste reduction, reuse, recycling, innovative technology, customer services and education.

Vision

To reduce the amount of waste by promoting individual and corporate responsibility.
To recover waste for its highest and best use while balancing rates and services.
To transform our business from burying waste to utilizing waste as a resource.
To eliminate the need for landfills.

Innovation • Integrity • Public Education • Efficiency • Fiscal Prudence • Resourcefulness • Customer Service • Community Partnerships

November 19, 2018

Subject: CITY OF SALINAS WITHDRAWAL FROM SALINAS VALLEY SOLID WASTE
AUTHORITY

Mayor Gunter and Council Members,

It is with great sadness that the hard-working men and women of our agency are facing the damaging prospects and impacts of the City of Salinas (City) exiting the very agency the City helped create in 1997 to serve the utility needs of our residents and businesses. In addition, our loss of economies of scale associated with the City leaving our agency will cause a severe financial burden on the remaining member agencies. A promise was made by the City to our other member agencies that any contemplated actions would not be financially impactful.

Cost to Withdraw

The full cost of withdrawal to the City will be determined by the Board of Directors in consultation with legal and financial experts. Today, what Authority staff can provide are the baseline costs to the City to cover the City's share of its secured debt and long-term obligations for closed landfill care. The City will also be obligated, through some form of irrevocable contract, to fund its share of any unforeseen future of environmental liabilities for the landfills that may arise.

- City's estimated share of all Authority long-term and operating liabilities today is 62%, or approximately \$56,000,000.
- City's annual cost share of debt principal and interest, and closed landfill closure care is estimated at \$2.5-\$2.7 million per year through pay off of all debt service in 2032.
- After 2032, the City share of closed landfill care will be approximately \$900,000 per year (in 2018 dollars) with potential for annual increases (cost of living and regulatory changes) for the foreseeable future.
- Other stranded costs and obligations to the remaining agency members is to-be-determined through consultation.
- Remaining members will lose the economies of scale for the remaining operations and will likely result in substantial rate increases to maintain the system.
- It is unlikely the City can find a lower and sustainable cost alternative in the region than that provided by the Authority.
- For fiscal year 2018-19, the full cost of providing day-to-day public services by the Authority (excluding inherited legacy liabilities for closed landfills) is approximately \$64.05/ton. The comparative costs for the Monterey Regional Waste Management District (District) is \$107.30

with the stated potential for further increases in the coming years. The District's lower published landfill tipping fee appears to be supported by substantial revenues from importation of refuse from Santa Clara and Santa Cruz Counties and is not likely sustainable long term as landfill capacity is sold in increasing volumes to outside parties. See Attachment 1 for the 10-year comparisons of the effective cost of services for both agencies.

Withdrawal Purpose Unclear

The Authority has, for the last 10 years, been focused on relocation of our operations to support the City's desire for redevelopment of the Alisal Market Place (AMP). The administrative record of our efforts to assist the City is long and detailed, with many starts and stops on feasible sites offered by the City or others and later removed from consideration. The short summary of our efforts is included as Attachment 3.

The Authority Board of Directors has been diligently trying to meet the City objectives to relocate the Sun Street Operations, but with little support from the City's administration. The City's most recent effort to develop a Memorandum of Understanding (MOU) between the Authority and the District, was done with no communication from the City's consultant or collaboration with the Authority. As a result, the City's proposed MOU was flawed and contains terms and conditions that would not be compliant with the California Environmental Quality Act (CEQA), and had some proposals that may not be feasible. In addition, the supporting documents contained no information on cost to ratepayers, a critical and historically important component for decision making by our Board and the City.

Authority staff has now completed and received unanimous approval from our Board on the MOU and it has been forwarded to the District for consideration. As the publicly stated reason for City withdrawal, this action alone should cause the City to stop this process and reconsider the severe damage and implications withdrawal will have on our citizens, workers and ratepayer costs. Continuation of the withdrawal process is not consistent with the City's stated intent for using this process to speed up the MOU preparation.

The Authority remains committed to a transparent three step process for all its decisions to include:

1. What is the cost to ratepayers?
2. What is the impact to the community?
3. What is the benefit to the community?

Authority Model

Salinas Valley Solid Waste Authority is a model agency, within our community, industry, and as a government agency in general.

- Salinas Valley Solid Waste Authority (Authority) has no current unfunded pension liability, a serious financial issue that currently challenges most government agencies in California.
- The Authority's current cost of services has only risen 5.4% after deducting for "Legacy Liabilities" (see Attachment 1, 10-year rate history).
 - "Legacy Liabilities" account for \$16.99/ton of our \$68.50/ton landfill fee.
 - The liabilities were not created by the Authority, but instead were inherited liabilities when the agency formed in 1997. These costs are made up of the debt needed to fix and fund repairs and deficient environmental controls at the inherited landfills, to close the under performing landfills, and to partially fund the \$8 million for purchase of the City's Crazy Horse Landfill (our most significant closed landfill liability and still a federally listed Superfund site).

- The Authority no longer relies on un-sustainable importation of waste to our landfills to fund its operations. Landfill space is a limited asset for agencies in our industry and when it's gone, it's gone, and the local ratepayers will have to make up those lost of revenues.
- The remaining Authority revenues received from importation of waste (2004-14) are dedicated in reserve for one-time use for infrastructure. We believe that use of one-time funds from a sale of assets for annual operational costs is not sustainable and creates a future ratepayer liability in exchange for short term rate reduction (subsidy).
- Use of debt service (bonds/loans) improves an agency's cash flow by reducing its annual cost. However, it also means that only a portion of the actual ratepayer contribution goes to the actual infrastructure (typically 50-70% depending on term and interest rate) with the balance going to interest and investor returns. The Authority has moved towards a "pay-as-you-go" budgeting structure to avoid or minimize any future debt and maximize the ratepayer investments directly into infrastructure. As examples:
 - Our next landfill cell will be constructed with new capital reserves created specifically for this project and no debt is needed.
 - The current short-term loan for initial heavy equipment purchases to take over the Johnson Canyon Landfill operations will be paid off next summer and going forward a contribution will be made annually to an equipment replacement reserve to provide ongoing capital for future equipment replacement, in lieu of debt.
- The Authority has leveraged its organic waste stream and member agency support to receive a \$1.34 million State grant to build the necessary infrastructure to meet new, unfunded State mandates to maximize recovery of organic wastes going to our landfill. The City withdrawal resolution and staff report specifically site three State bills that will be addressed with this infrastructure: AB 1594, AB 1826 and SB 1383. All three bills are related to diversion of organics material from landfilling and the Authority Board of Directors has, for three years, been discussing and implementing a plan to address compliance with these mandates, including rates.
- The Authority conducted a third-party public survey last year, in order to determine the public needs relative to our future long-term facilities. Excerpts from that survey are included (Attachment 2).
 - The Authority has a very high brand rating
 - Authority actions related to our programs and facilities are strongly supported by community priorities
 - Maintaining local facilities, even if Sun Street Transfer Station operations are relocated locally, are highly supported, particularly by Salinas respondents.

We hope the City will consider these facts and the potential disruption to our agency and ratepayers when deciding on your course of action.

Sincerely,



R. Patrick Mathews, General Manager/CAO
Salinas Valley Solid Waste Authority (aka, Salinas Valley Recycles.org)

Copy to: Salinas Valley Solid Waste Authority Board of Directors
 Salinas City Council
 Cities of Gonzales, Soledad, Greenfield and King City Managers
 Salinas City Manager
 Monterey County Administrative Officer

Attachment 1

SVR Historic Landfill Tip Fees

Fiscal Year	SVR Published Landfill Tipping Fee (\$/ton)	Budgeted Agency Tonnage	Budgeted Waste Import Revenues ¹	Waste Import Tipping Fee Equivalent (\$/ton) ²	Budgeted AB939 Program Revenues	AB 939 Program Tipping Fee Equivalent (\$/ton) ^{1,2}	SVR Effective Tipping Fee (\$/ton) ³	Budgeted Legacy Liabilities ⁴	Legacy Liability Tipping Fee Equivalent (\$/ton) ^{2,4}	SVR Effective Tipping Fee Adjusted for Legacy Liabilities (\$/ton) ^{3,4}
2008-09	\$63.00	214,200	\$2,305,500	\$10.76			\$73.76	\$2,381,889	(\$11.12)	\$62.64
2009-10	\$63.00	189,700	\$2,377,800	\$12.53			\$75.53	\$2,492,800	(\$13.14)	\$62.39
2010-11	\$64.00	176,720	\$2,147,600	\$12.15			\$76.15	\$2,554,987	(\$14.46)	\$61.69
2011-12	\$64.00	166,000	\$2,243,300	\$13.51			\$77.51	\$2,514,413	(\$15.15)	\$62.37
2012-13	\$67.00	162,600	\$2,340,900	\$14.40			\$81.40	\$2,968,569	(\$18.26)	\$63.14
2013-14	\$67.00	166,500	\$2,318,800	\$13.93	\$1,732,000	\$10.40	\$91.33	\$3,167,597	(\$19.02)	\$72.30
2014-15	\$67.00	164,500			\$1,732,000	\$10.53	\$77.53	\$2,982,567	(\$18.13)	\$59.40
2015-16	\$67.00	165,000			\$2,166,100	\$13.13	\$80.13	\$2,698,141	(\$16.35)	\$63.78
2016-17	\$68.50	170,000			\$2,228,900	\$13.11	\$81.61	\$2,491,634	(\$14.66)	\$66.95
2017-18	\$68.50	177,500			\$2,319,700	\$13.07	\$81.57	\$2,566,675	(\$14.46)	\$67.11
2018-19 ⁵	\$68.50	185,000			\$2,319,700	\$12.54	\$81.04	\$3,142,485	(\$16.99)	\$64.05
2019-20	\$68.50	185,000			\$2,412,200	\$13.04	\$81.54	\$3,189,622	(\$17.24)	\$64.30
2020-21	\$68.50	185,000			\$2,504,700	\$13.54	\$82.04	\$3,237,467	(\$17.50)	\$64.54
2021-22	\$68.50	185,000			\$2,689,700	\$14.54	\$83.04	\$3,286,029	(\$17.76)	\$65.28
2022-23	\$68.50	185,000			\$2,874,700	\$15.54	\$84.04	\$3,335,319	(\$18.03)	\$66.01
	3.7%						13.9%			5.4%

Note 1: Ended waste importation FY 14-15 and reduction of \$2.3 million in revenues

Added AB 939 Program Fees in FY 13-14 for \$1.7 million in replacement revenues

Note 2: Tipping Fee Equivalent = budgeted AB 939 or waste import revenues/budgeted agency waste tonnage

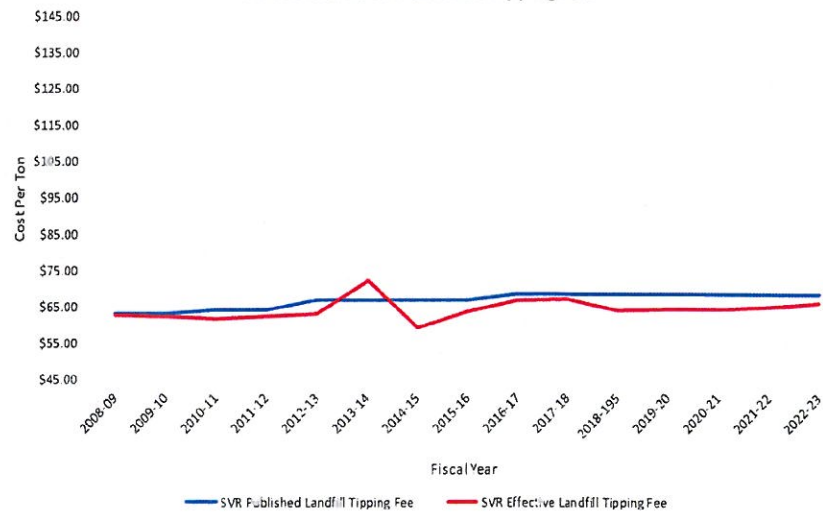
Note 3: Effective Tipping Fee Equivalent assumes revenues recovered through agency landfill tipping fees only and no AB 939 or waste import revenues

Note 4: Legacy Liabilities are inherited old landfill closure/post-closure costs and related debt that are responsibility of, but not created, by SVR

MRWMD does not carry these legacy liabilities

Note 5: 1st year of full debt allocation for 2013 bond refinance (60% Legacy - 40% Ops)

SVR Effective vs. Published Tipping Fee



Does not include SVR adjustments (Effective Tip Fee reductions) for:

*Prior waste transfer subsidies to haulers before full cost recovery of truck, driver and loader expenses

Haulers not obligated to use TS and can direct haul at their choice

Hauler cost to direct haul to LF (JCL or MPL) are estimated to be 25%+ higher than use of SVR transfer services

Attachment 1

MRWMD Historic Landfill Tip Fees

Fiscal Year	MRWMD Published Landfill Tipping Fee (\$/ton)	Budgeted Agency Tonnage	Budgeted Waste Import Revenues ¹	Waste Import Tipping Fee Equivalent (\$/ton) ²	Budgeted Capital Assessment Fees	Capital Assessment Fee Equivalent (\$/ton)	MRWMD Effective Tipping Fee (\$/ton) ³	MRWMD vs. SVR Effective Tipping Fee Differential
2008-09	\$45.00	232,000	\$697,250	\$3.01			\$48.01	-23%
2009-10	\$46.25	205,000	\$564,000	\$2.75			\$49.00	-21%
2010-11	\$47.00	190,000	\$2,780,600	\$14.63			\$61.63	0%
2011-12	\$47.00	195,000	\$3,470,100	\$17.80			\$64.80	4%
2012-13	\$48.00	190,000	\$3,420,000	\$18.00			\$66.00	5%
2013-14	\$51.75	180,000	\$2,727,500	\$15.15			\$66.90	-7%
2014-15	\$51.75	183,000	\$4,587,500	\$25.07			\$76.82	29%
2015-16	\$51.75	187,000	\$4,451,875	\$23.81			\$75.56	18%
2016-17	\$51.75	190,000	\$5,268,125	\$27.73			\$79.48	19%
2017-18	\$56.00	200,000	\$7,020,000	\$35.10			\$91.10	36%
2018-19 ⁴	\$62.00	200,000	\$9,059,000	\$45.30			\$107.30	68%
2019-20	\$68.20	200,000	\$9,330,770	\$46.65	\$1,000,000	\$5.00	\$119.85	86%
2020-21	\$75.02	200,000	\$9,610,693	\$48.05	\$2,000,000	\$10.00	\$133.07	106%
2021-22	\$77.27	200,000	\$9,899,014	\$49.50	\$3,000,000	\$15.00	\$141.77	117%
2022-23	\$79.59	200,000	\$10,195,984	\$50.98	\$3,000,000	\$15.00	\$145.57	121%
	76.9%						203.2%	

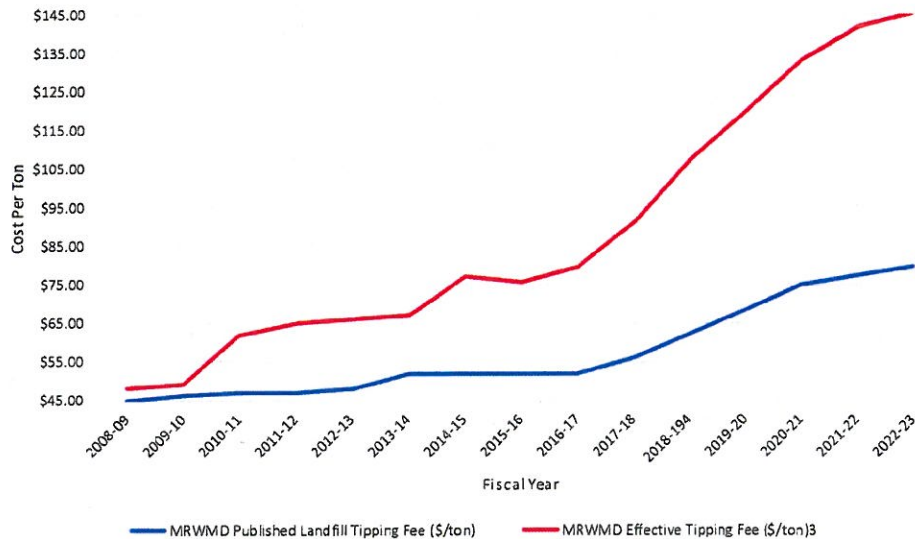
Note 1: Began Green Waste Recovery/Zanker Road/Z-Best waste & ADC importation for supplemental revenue in FY 2010-11, Santa Cruz County and Cities started importing waste in 2006-09

Note 2: Tipping Fee Equivalent = budgeted waste import revenues/budgeted agency waste tonnage

Note 3: Effective Tipping Fee Equivalent assumes revenues recovered through agency landfill tipping fees only and no waste import revenues

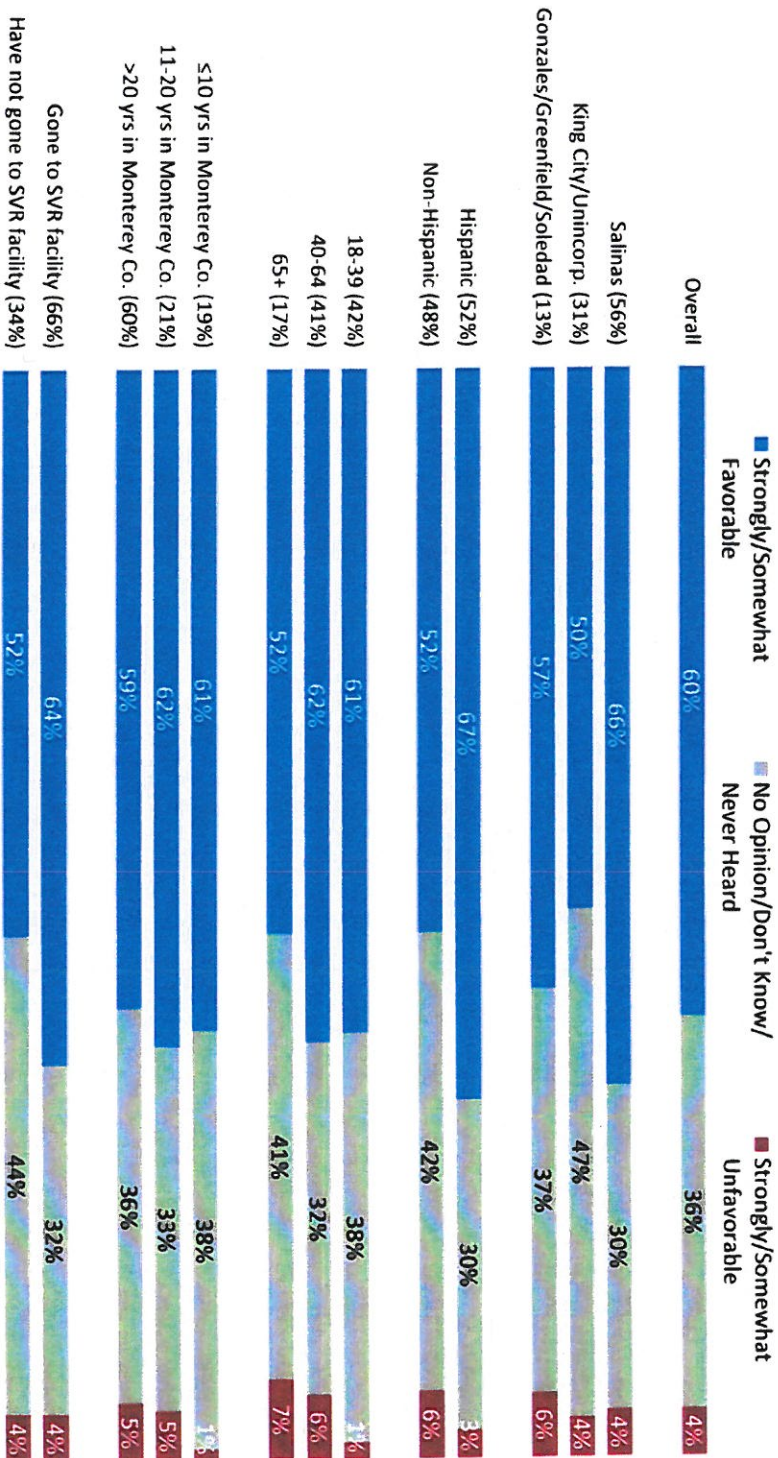
Note 4: MRWMD proposed FY 18-19 tipping fee increase of 10% (1st of 3, proposed 10% increases then a flat 3% CPI going forward) and an increased waste import revenue allocation for 18/19 then flat tonnage going forward with 3% CPI going forward, 3-27-18 Board Retreat

MRWMD Effective vs. Published Landfill Tipping Fee



Brand Rating: SVR

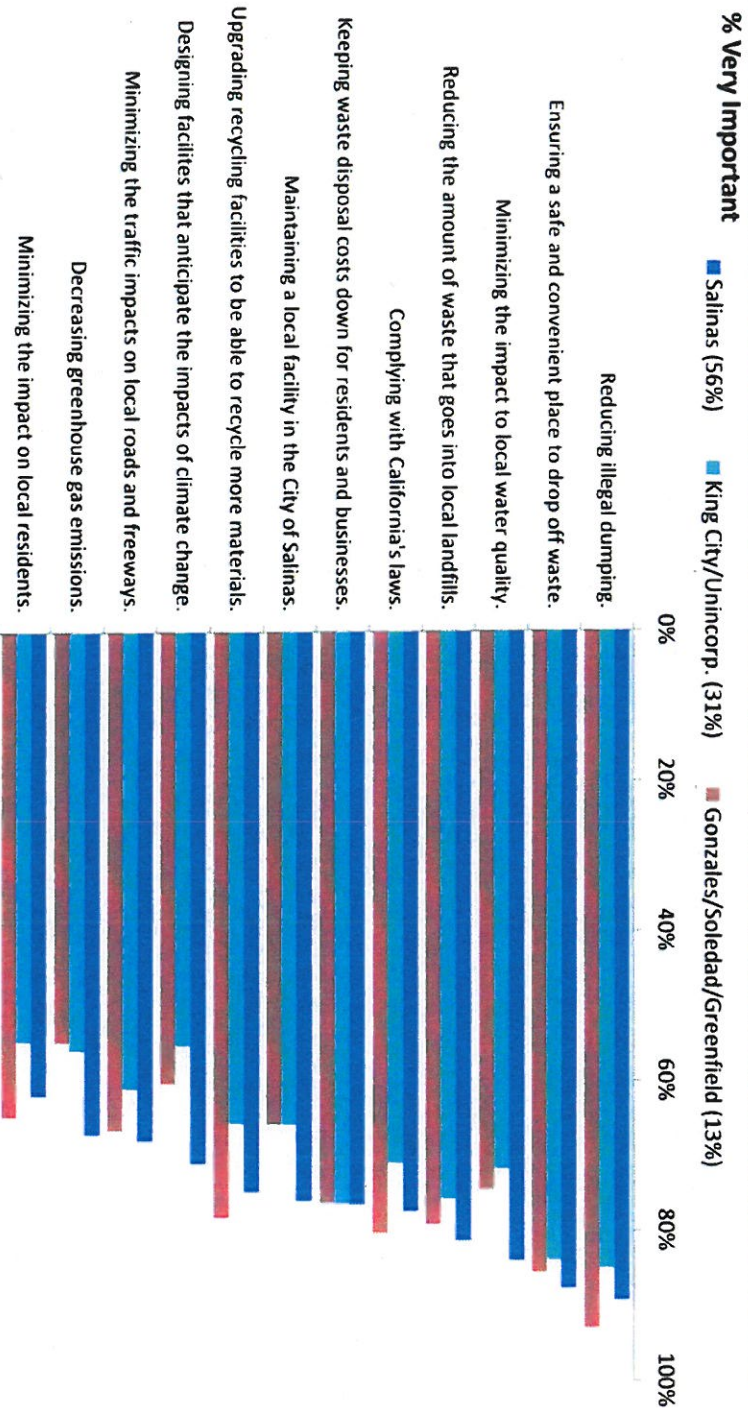
Hispanic residents and residents of Salinas view SVR particularly favorably.



7. I'm going to read you a list of local service providers and organizations. Please tell me if you have a strongly favorable, somewhat favorable, somewhat unfavorable or strongly unfavorable opinion of each one. If you have never heard of one, please just say so.

Very Important SVR Priorities by Region

Residents of Salinas are more likely than other service area residents to value maintaining a local waste facility in the city, and they are more in-tune with issues related to waste collection and climate change, greenhouse gas emissions, and the impact to local water quality.

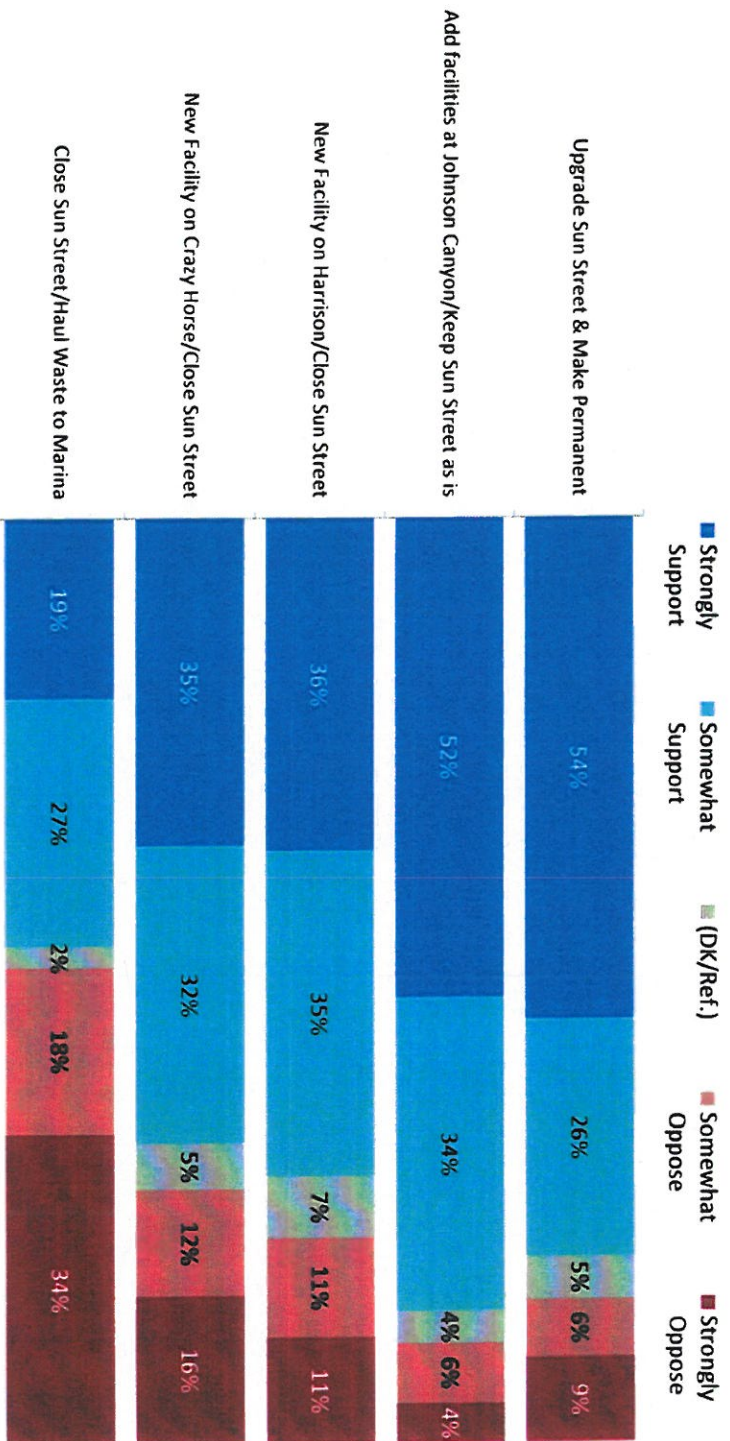


23-34. I'm going to read you a list of priorities that Salinas Valley Recycles considers when providing services to the community. After each one, please tell me if it is very important, somewhat important, not too important, or not at all important to you.



Facility Proposals Support

Support is highest for the two proposals that keep the Sun Street Transfer Station open. A majority strongly support upgrading and making the Sun Street facility permanent.



35-39. I am going to read you some proposals that are being discussed for waste management and disposal in the Salinas Valley in the future. For each one, please tell me if you strongly support, somewhat support, somewhat oppose or strongly oppose that proposal.



Attachment 3

Brief history of the Sun Street Relocation efforts

- Authority approves a resolution in late 2008 to support the City's AMP project which included offers of City owned land for the relocation of the Sun Street Transfer operations.
- Environmental review and City property negotiations temporarily placed on hold in 2011 due to recession, loss of redevelopment funding and city administrative transitions.
- Authority reinitiated negotiations in 2013-15, but City property to support AMP development and Authority facility relocation was eventually removed from consideration by City and other options were placed on the table, restarting the process.
- Multiple relocation sites have been considered, recommended and/or supported by the City since 2015, but later eliminated.
- With support and recommendation from the City Administration, the Authority staff has recommended re-purposing of the Madison Lane Transfer Station to replace some or all of the Sun Street Transfer operations.
- With the passing of the AMP leading contact for the City in 2014, Authority began direct consultation with City administration on the Sale of our Sun Street Properties, a critical component of our relocation effort. Numerous emails and several in person requests were exchanged between Authority and City Administration from June 2015 and March 2018 on the specific point of "Who is the new developer representative and/or who will purchase Authority Sun Street properties to facilitate relocation."
- At 5:50 p.m. on November 15, 2018 (10 minutes prior to Authority Board meeting), Authority staff and City representatives on the Authority Board of Directors received an email from the City Manager on this matter, stating that the City's AMP developer had dropped out of the project in 2016, nearly three years earlier.
- At about this same time, Authority staff was reviewing the City agenda that had also just been posted to the City web page regarding the potential withdrawal.
- To further complicate this issue, staff had also just confirmed one day earlier that Republic Services, the City's Refuse and Recycling Collector, was about to execute a deal to purchase the Madison Lane Transfer Station. As the current proposed relocation site for the Authority, recommended and supported by the City of Salinas administration, this raises new questions and concerns. This site was to be formally approved and environmental review started at the November 2018 Board of Directors meeting but has now been deferred due to these recent complications and uncertainty arising outside the Authority control.



CITY OF SALINAS COUNCIL STAFF REPORT

DATE: NOVEMBER 20, 2018

DEPARTMENT: PUBLIC WORKS

FROM: DAVID JACOBS, DIRECTOR

BY: JIM SANDOVAL, ASSISTANT DIRECTOR/CITY ENGINEER

TITLE: CITY OF SALINAS' ONE YEAR NOTICE OF INTENTION TO
WITHDRAW FROM THE JOINT POWERS AGREEMENT WITH
THE SALINAS VALLEY SOLID WASTE AUTHORITY

RECOMMENDED MOTION:

A motion to approve a resolution that authorizes the City Manager to deliver a one year written notice to the Salinas Valley Solid Waste Authority of the City's intent to withdraw from the *Joint Powers Agreement Between the City of Salinas, The City of Gonzales, The City of Greenfield, The City of King, The City of Soledad, and the County of Monterey Creating the Salinas Valley Solid Waste Authority*.

RECOMMENDATION:

It is recommended that the City Council approve a resolution that authorizes the City Manager to deliver a one-year written notice to the Salinas Valley Solid Waste Authority of the City's intent to withdraw from the Joint Powers Agreement. This resolution was requested by Councilmember Craig and Councilmember De La Rosa. This notice will allow the City to continue the process of determining the most efficient and economical method of delivering waste disposal and diversion services to the Salinas community, and it will allow the Salinas Valley Solid Waste Authority to begin the process of assessing how to address the City's potential withdrawal from the Joint Powers Agreement. In the meantime, should the countywide solid waste stakeholders build a timely consensus on the attached proposed MOU, that is in the best interest of the City and the region, the City will have the option to rescind the notice and remain a member of the Joint Powers Authority.

DISCUSSION:

In 2018, the County and all cities in Monterey County are faced with the significant challenges in complying with recent environmental laws that govern the management of solid waste and mandate additional solid waste diversion from landfills. These laws are primarily focused on diverting organic waste (AB 1594, SB 1826, SB 1383) and recyclables (AB 341) from landfill disposal, and will have a profound and long-term impact on all stakeholders involved in paying for and managing Monterey County's solid waste systems.

On August 7, 2018, the City Council approved a resolution that supports collaboration between the Salinas Valley Solid Waste Authority (SVSWA) and the Monterey Regional Waste Management District (MRWMD) to leverage their resources and efficiently maximize the use of the existing solid waste processing and landfill facilities in Monterey County to minimize the impact of the state regulations noted above. This proposed collaboration is summarized in the attached proposed Memorandum of Understanding (MOU), which was developed by County and City of Salinas representatives. On July 17, 2018, the Monterey County Board of Supervisors declared support of the same MOU.

On November 13, 2018, a meeting is scheduled among the key stakeholders to build consensus on the MOU, including representatives from SVSWA, MRWMD, City of Salinas, Monterey County, and South County cities. Given that past intentions to

- a) relocate the Sun Street Transfer Station operations, and
- b) create a partnership between the SVSWA and MRWMD to address solid waste management with a more efficient, countywide approach

have not come to fruition, staff recommends that the City of Salinas develop its own plan for solid waste management in parallel with the MOU negotiations. This will give the City a back-up plan to assure its compliance with the new regulations and to expedite the relocation of the Sun Street Transfer Station, in case regional consensus on the MOU fails as it did with the recommendations in the 2015 countywide study--*Evaluation and Analysis of Monterey County's Solid Waste Management System*.¹

Thus, City staff believe it is in the best social, environmental, and economic interests of its residents and businesses to explore more efficient and economical waste disposal options. Accordingly, pursuant to Section 19 of the attached *Joint Powers Agreement Between the City of Salinas, The City of Gonzales, The City of Greenfield, The City of King, The City of Soledad, and the County of Monterey Creating the Salinas Valley Solid Waste Authority* ("JPA"), staff propose that the City Council authorize the City Manager to deliver a one year written notice to the SVSWA of the City's intent to withdraw from the JPA. This notice will allow the City to begin the process of determining the most efficient and economical method of delivering waste disposal and diversion services to the Salinas community, and it will allow the SVSWA to begin the process of assessing how to address the City's potential withdrawal from the JPA. In the meantime, should the MOU stakeholders build a timely consensus that's in the best interest of

¹ In 2015, the Salinas City Council received the study, developed by R3 Consulting Group, and requested staff to continue work with SVSWA, the County, and other cities to develop Scenario 7 of the study as the preferred option. Scenario 7 provided for direct-hauling Salinas and North County waste to MRWMD, increased solid waste diversion through MRWMD's new materials recovery facility, and hauling the remainder of SVSWA solid waste to Johnson Canyon Landfill.

the City and the region, the City will have the option to rescind the notice and remain a member of the JPA.²

The recommendation herein is made with the intention of

- a) assuring that the City fulfills the requirements of the solid waste regulations referenced above
- b) assuring that the rate-impacts to residents and businesses caused by the state regulations are minimized
- c) meeting the City Council's desire and direction to move the Sun Street Transfer Station out of the City's limits and away from the City's residents and businesses to allow for the revitalization of the Alisal Marketplace area consistent with the Alisal Vibrancy Plan.

CEQA CONSIDERATION:

Not a Project. The City of Salinas has determined that the proposed action is not a project as defined by the California Environmental Quality Act (CEQA) (CEQA Guidelines Section 15378). In addition, CEQA Guidelines Section 15061 includes the general rule that CEQA applies only to activities which have the potential for causing a significant effect on the environment. Where it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment, the activity is not subject to CEQA. Because the proposed action and this matter have no potential to cause any effect on the environment, or because it falls within a category of activities excluded as projects pursuant to CEQA Guidelines section 15378, this matter is not a project. Because the matter does not cause a direct or foreseeable indirect physical change on or in the environment, this matter is not a project. Any subsequent discretionary projects resulting from this action will be assessed for CEQA applicability.

STRATEGIC PLAN INITIATIVE:

The proposed collaboration supports the Council's goal of a "Health, Vibrant Sustainable and Green Community" and its initiative to "Practice environmentally responsible conservation, re-use and recycling of its resources".

DEPARTMENTAL COORDINATION:

Public Works staff has consulted with other City Departments to develop the recommendation herein, including Administration, Finance, and Legal. Should the City Council approve the recommendation, Public Works will continue to collaborate with these departments, along with Community Development.

² The County of Monterey took similar action in 2012, submitting to the Authority Board a letter of its intent to withdraw from the Authority JPA. The County's concerns were ultimately resolved, and the County rescinded its notice to withdraw.

FISCAL AND SUSTAINABILITY IMPACT:

There is no impact on the General Fund or other funds of issuing the notice of intent to withdraw. In the long-term, the recommended motion could minimize the increases to solid waste rates that are inevitable to meet the requirements of AB 1594, SB 1826, SB 1383, and AB 341, and to address other solid waste market factors. It would also enhance the opportunities for economic development in the Alisal community. If the City does withdraw from the SVSWA JPA, the City would be responsible for paying its share of the SVSWA's obligations. The City has options for covering its share of the obligation if the City does withdraw from the SVSWA. As of June 30, 2018, the total obligations of the SVSWA is \$53,215,324, of which, the City would be responsible for about 60%, or \$31,929,194. In addition, the City would be responsible for its share of site remediation, if needed, for the landfills. The estimated cost of remediation is \$13,776,998 as of June 30, 2018. The City's share is about 60%, or \$8,266,199. Again, this remediation cost may never be needed.

ATTACHMENTS:

- Slides - Opportunities for Cooperative Management of Monterey County's Waste Management Infrastructure; R3 Consulting Group, Inc.; July 3, 2018 ("MOU")
- *Joint Powers Agreement Between the City of Salinas, The City of Gonzales, The City of Greenfield, The City of King, The City of Soledad, and the County of Monterey Creating the Salinas Valley Solid Waste Authority*, Agreement No. A-07261, 2008

RESOLUTION NO. _____ (N.C.S.)

**CITY OF SALINAS' ONE YEAR NOTICE OF INTENTION TO WITHDRAW FROM
THE JOINT POWERS AGREEMENT WITH THE SALINAS VALLEY SOLID WASTE
AUTHORITY**

WHEREAS, State regulations AB 1594, SB 1826, SB 1383, and AB 341 mandate additional solid waste diversion from landfills; and

WHEREAS, these regulations, along with other solid waste market factors (e.g., China's National Sword policy on recycled materials), are leading to significant increases in the cost to manage solid waste for all jurisdictions in the state; and

WHEREAS, on August 7, 2018, the City Council approved a resolution that supports a collaboration between the Salinas Valley Solid Waste Authority (SVSWA) and the Monterey Regional Waste Management District (MRWMD) through a Memorandum of Understanding (MOU) to leverage their resources and efficiently maximize the use of the existing solid waste processing and landfill facilities in Monterey County to minimize the impact of the state regulations noted above upon City and county-wide solid waste rate payers; and

WHEREAS, on July 17, 2018, the Monterey County Board of Supervisors declared support of the same MOU; and

WHEREAS, on November 13, 2018, a meeting is scheduled among the key stakeholders to build consensus on the MOU, including representatives from SVSWA, MRWMD, City of Salinas, Monterey County, and South County cities; and

WHEREAS, staff recommends that the City of Salinas develop its own plan for solid waste management in parallel with the MOU negotiations. This will give the City a back-up plan to assure its compliance with the new regulations and to meet the City Council's desire and direction to move the Sun Street Transfer Station out of the City's boundaries and away from its residents and businesses to allow for revitalization of the Alisal Marketplace area consistent with the Alisal Vibrancy Plan, in case regional consensus on the MOU fails as it did with the recommendations in the 2015 countywide study--*Evaluation and Analysis of Monterey County's Solid Waste Management System*; and

WHEREAS, City staff believe it is in the best economic interests of its citizens and businesses to explore more efficient and economical waste disposal options; and

WHEREAS, Section 19 of the *Joint Powers Agreement Between the City of Salinas, The City of Gonzales, The City of Greenfield, The City of King, The City of Soledad, and the County of Monterey Creating the Salinas Valley Solid Waste Authority* ("JPA") enables the City to deliver a one-year written notice to the SVSWA of intention to withdraw from the JPA; and

WHEREAS, Section 19 of the *Joint Powers Agreement* allows for withdrawal so long as the City makes provision for paying its share of the indebtedness and interest thereon and its

share of the closure, post-closure and site remediation costs, which the City plans to make provision for paying; and

WHEREAS, the City of Salinas has determined that the proposed action is not a project as defined by the California Environmental Quality Act (CEQA) (CEQA Guidelines Section 15378). In addition, CEQA Guidelines Section 15061 includes the general rule that CEQA applies only to activities which have the potential for causing a significant effect on the environment. Where it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment, the activity is not subject to CEQA. Because the proposed action and this matter have no potential to cause any effect on the environment, or because it falls within a category of activities excluded as projects pursuant to CEQA Guidelines section 15378, this matter is not a project. Because the matter does not cause a direct or foreseeable indirect physical change on or in the environment, this matter is not a project. Any subsequent discretionary projects resulting from this action will be assessed for CEQA applicability.

NOW, THEREFORE, BE IT RESOLVED that the City Manager is hereby authorized and directed to deliver a one-year written notice to the SVSWA of the City's intent to withdraw from the Salinas Valley Solid Waste Authority Joint Powers Agency. This notice will allow the City to begin the process of determining the most efficient and economical method of delivering waste disposal and diversion services to the Salinas community, and it will allow the SVSWA to begin the process of assessing how to address the City's potential withdrawal from the JPA. In the meantime, should the MOU stakeholders build a timely consensus that's in the best interest of the City and the region, the City will have the option to rescind the notice and remain a member of the JPA.

PASSED AND APPROVED this 20th day of November 2018, by the following vote:

AYES:

NOES:

ABSENT:

ABSTAIN:

APPROVED:

Joe Gunter, Mayor

ATTEST:

Patricia M. Barajas, City Clerk

Ayes: 7 - Councilmember Barrera, Councilmember Craig, Councilmember Davis, Councilmember De La Rosa, Councilmember McShane, Councilmember Villegas and Mayor Gunter

Enactment No: RES 21507

ID#18-562

Agreement with Monterey One Water - Industrial Wastewater Treatment Facility Improvements

Upon motion by Mayor Gunter, second by Councilmember De La Rosa, Resolution 21508 to approve an agreement with Monterey One Water regarding the funding and mutual responsibilities related to electrical improvements at the Industrial Wastewater Treatment Facility was approved. The motion carried by the following vote:

Ayes: 7 - Councilmember Barrera, Councilmember Craig, Councilmember Davis, Councilmember De La Rosa, Councilmember McShane, Councilmember Villegas and Mayor Gunter

Enactment No: RES 21508

COUNCILMEMBERS' REPORTS, APPOINTMENTS AND FUTURE AGENDA ITEMS

Councilmember Davis announced he is hosting a neighborhood cleanup on November 3, 2018 at Alisal Community School from 9 a.m. to 12 p.m.

Councilmember Craig reported she will be attending the Transportation Agency for Monterey County (TAMC) Board meeting to discuss the Fort Ord Reuse Authority (FORA) transition planning and TAMC's role. She will also be attending the Monterey County Convention and Visitors Bureau (MCCVB) meeting where they will receive information regarding Pebble Beach's 100th year anniversary and information regarding ballot measures.

Councilmember Craig reported she attended the Salinas Valley Solid Waste Authority (SVSWA) Strategic Planning Retreat. She expressed concerns regarding the difficulty in communication among the various entities involved specifically relating to the direction given by the board regarding the transfer station. SVSWA was given three directions as part of the retreat which included the creation of an MOU between SVSWA and Monterey Regional Waste Management District (MRWMD) to presented on November 15 to the board and has not been done. Councilmember Craig requested City staff move forward with beginning the process for withdrawal from SVSWA. She stated that over the last two years serving on SVSWA very little has been accomplished and Salinas' rates continue to increase. Request was second by Councilmember De La Rosa.

Withdrawal
Referral

Councilmember Barrera stated that he will support the recommendation by Councilmember Craig and requested communication among all entities improve. He announced he will be participating in the Halloween festivities at the Senior Center.

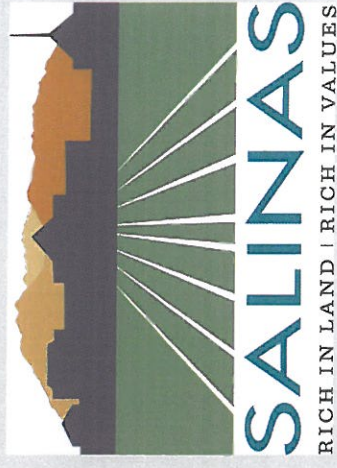
Councilmember De La Rosa reported she had a successful meeting with residents of Chaparral regarding traffic calming measures. Additionally, she reported that she met with SUBA business owners and will be providing them with an updated regarding the transfer station.

Councilmember Villegas stated he attended the Housing Subcommittee where they discussed state housing regulations and farmworker housing solutions. He reported he attended the SVSWA meeting as the incoming board member. Additionally, he reported he met with school board members in efforts to continue the dialogue surrounding the

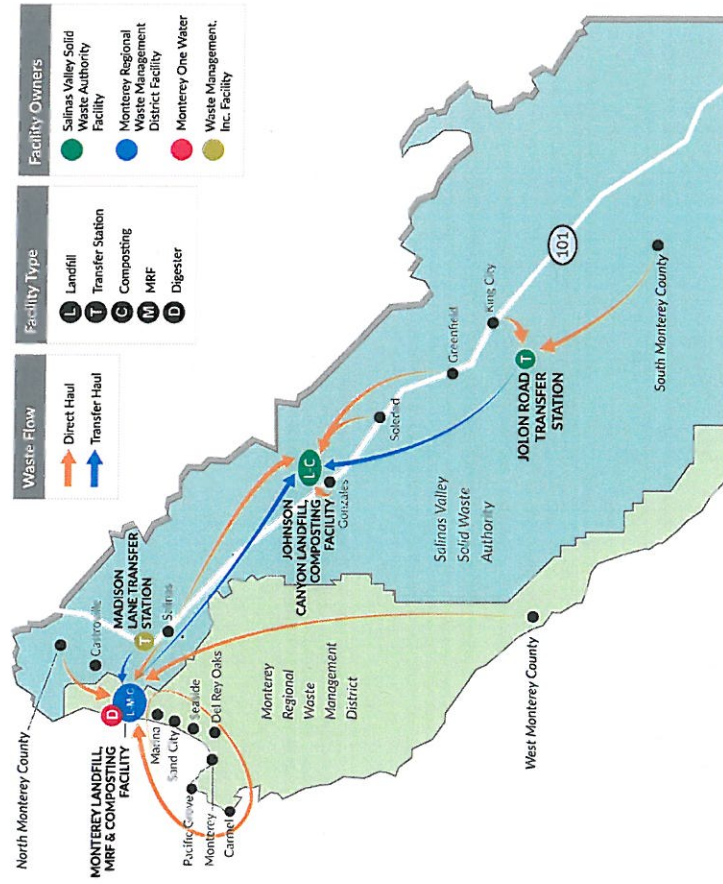
Notice of Intent to Withdraw from the JPA agreement with SVSWA

David Jacobs, Director of Public Works
Public Works

November 20, 2018



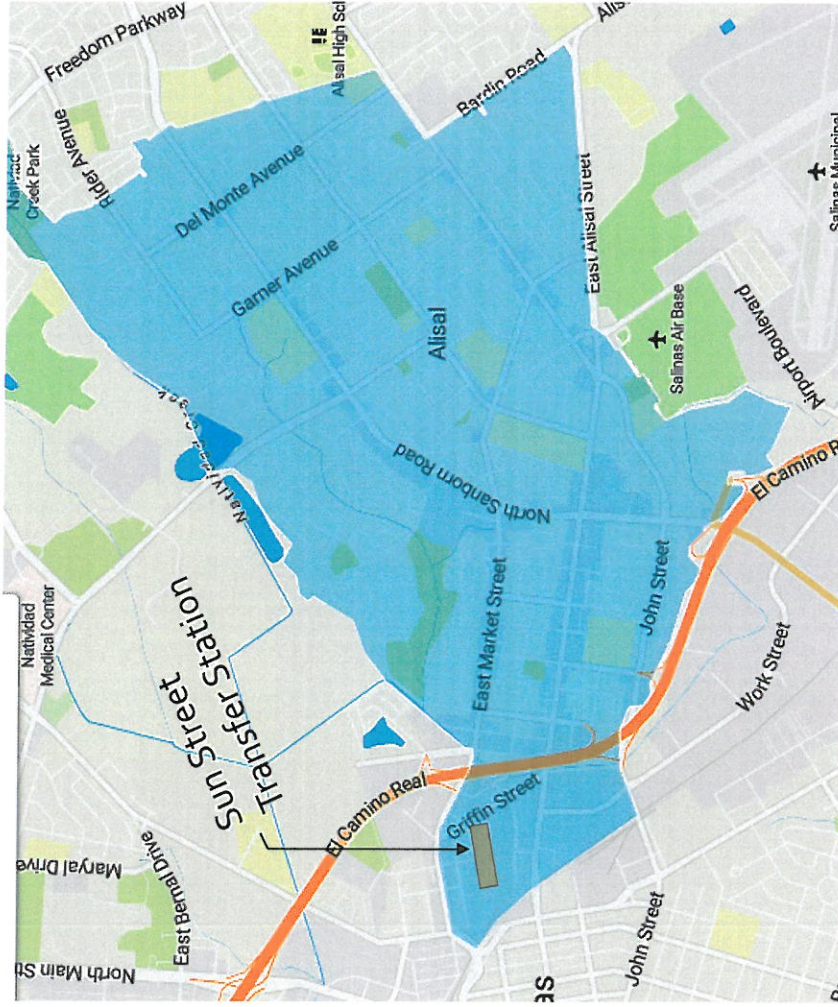
Opportunities For Cooperative Management of Monterey County's Waste Management Infrastructure



Reason For This Discussion

- New solid waste regulations
- Minimize customer rate increases
- Revitalize the Alisal Marketplace area
- Salinas needs to develop its own plan for solid waste as a backup to ensure compliance with new regulations.

Alisal Plan Area



History

- **1997** – SVSWA formed by Joint Powers Agreement
- **2005** – Sun Street Transfer Station began operations
- **2008** – MOU executed to relocate Sun Street Transfer Station
- **2009** – Crazy Horse Landfill closed
- **2011** – Evaluation of The Feasibility of Re-Directing Waste from Eastern Monterey County to the Marina Landfill
- **2012** – Monterey County sends Letter to withdrawal from SVSWA.

History

- **2012** – Monterey County Civil Grand Jury recommends shutting down Sun Street Transfer Station
- **2014** – Citizen's Advisory Group formed to find a site for a Materials Recovery Center
- **2015** – Evaluation and Analysis of Monterey County's Solid Waste Management System
- **2017** – Notice of Preparation of an EIR for the Long Range Facilities Needs Study
- **April 2018** – R3 presented joint use opportunities to MRWMD and SVSWA staff

Intentions

- Assure the City fulfills the requirements of the solid waste regulations
- Minimize rate impacts to the residents and businesses
- Move the Sun Street Transfer Station

Fiscal and Sustainability Impact

- Over all cost neutral or cost savings including the legacy cost of SVSWA's obligations:
 - City's Share: \$31,929,194
 - City's Share of additional potential obligation for remediation: \$8,266,199

Financial Options

- Updated Franchise Agreement with Republic
- New Agreement with Republic
- Long-Term Agreement with Monterey Regional Waste Management District
- Conduct rate study to recapture cost of existing obligations and regulatory compliance

Agreement No. A-07261

JOINT POWERS AGREEMENT BETWEEN THE CITY OF SALINAS, THE CITY OF GONZALES, THE CITY OF GREENFIELD, THE CITY OF KING, THE CITY OF SOLEDAD, AND THE COUNTY OF MONTEREY CREATING THE SALINAS VALLEY SOLID WASTE AUTHORITY

This agreement is made and entered into by and between the following public entities:

- (a) CITY OF SALINAS ("Salinas"), a municipal corporation;
- (b) CITY OF GONZALES ("Gonzales"), a municipal corporation;
- (c) CITY OF GREENFIELD ("Greenfield"), a municipal corporation;
- (d) CITY OF KING ("King"), a municipal corporation;
- (e) CITY OF SOLEDAD ("Soledad"), a municipal corporation; and
- (f) COUNTY OF MONTEREY ("County"), a political subdivision of the State of California.

RECITALS:

A. Each of the Parties to this Agreement is a local government entity functioning within the Salinas Valley, in Monterey County, California.

B. Pursuant to Title 1, Division 7, Chapter 5, Article 1 (Section 6500, et seq.) of the Government Code of the State of California, commonly known as the Joint Exercise of Powers Act (the "JPA Act"), two or more public agencies may, by Agreement, jointly exercise any power in common to the contracting Parties.

C. Each of the Parties to this Agreement has the power, in addition to other powers which are common to each of them, to undertake and perform: solid waste planning and program management, including collection services and siting; the development, construction, and operation of solid waste facilities, including materials recovery facilities for the recovery of recyclable and compostable materials; and the transfer and disposal of solid waste generated within each of the Parties' jurisdictional boundaries.

D. The California Integrated Waste Management Act of 1989 (the "Act") requires the preparation of the County Integrated Waste Management Plan which includes: Source Reduction and Recycling Elements and Household Hazardous Waste Elements prepared by each jurisdiction; a Countywide Integration Summary and a Countywide Siting Element.

E. The Parties find that it would be to their mutual advantage and benefit to work together and share costs to plan and implement source reduction, recycling, composting, public education, household hazardous waste management, and other solid waste management programs, facilities, landfills, and collection services.

F. It is the desire of the Parties to use any power that they have in common which is reasonably necessary and appropriate to aid in the accomplishment of these goals.

AGREEMENT

NOW, THEREFORE, based upon the mutual promises contained in this Agreement, the Parties agree as follows:

1. **PURPOSE:** The purpose of this Agreement is to establish a joint powers authority to be known as the SALINAS VALLEY SOLID WASTE AUTHORITY for the purpose of:

- (a) acquiring and managing the landfill assets of each jurisdiction and ensuring long-term landfill capacity for the region;
- (b) providing a unified and coordinated solid waste management system for the Cities and the County, including efficient facility and program planning and development and comprehensive and cost-effective solid waste management services;
- (c) demonstrating a commitment to, and facilitation of, the development of the most efficient and cost-effective strategies for source reduction, achieving recycling goals, expanding composting and encouraging the establishment of markets for recycled products and recycling industries; and
- (d) exercising all other appropriate powers reasonably necessary to carry out the purpose of this Agreement.

2. **ESTABLISHMENT OF THE AUTHORITY:** There is hereby established pursuant to the JPA Act an Authority which shall be a public entity separate from the Parties to this Agreement. The name of said Authority shall be the SALINAS VALLEY SOLID WASTE AUTHORITY (the "Authority"). The boundaries of the Authority shall be coextensive with the boundaries of the cities of Salinas, Gonzales, Greenfield, King, and Soledad, and the unincorporated areas of Monterey County (excluding those portions of the unincorporated areas that are within the boundaries of the Monterey Regional Waste Management District).

3. **MEMBERSHIP OF THE GOVERNING BOARD:** The Authority shall be governed by a nine member Board of Directors (the "Authority Board") composed of three (3) members of the Salinas City Council, two (2) members of the Monterey County Board of Supervisors and one (1) member from each of the city councils of Gonzales, Greenfield, King, and Soledad. Each of the members appointed from the Monterey County Board of Supervisors shall be supervisors whose districts are at least in part within the service boundaries of the Authority.

4. **VOTES:** Each Party to this Agreement shall appoint its respective representative or representatives to serve as a member or members on Authority Board. Each member shall

have one (1) vote. Five (5) votes shall be required for any action of the Authority Board and one (1) of the five (5) votes must be from a representative from Salinas.

5. QUORUM: Five (5) members of the Authority Board shall constitute a quorum for the transaction of business, except that less than a quorum may vote to adjourn a meeting.

6. TERMS OF OFFICE: The term of office of each member of the Authority Board shall be one year and shall not exceed the term of the elective office which the member holds.

7. ALTERNATIVES: Each Party may, in addition to their respective regular appointments, appoint one or more elected officials who will serve as alternate appointees and members of the Authority Board and each such alternate appointee and member shall be empowered to cast votes in the absence of a regular appointee and member or in the event of a disqualification to vote because of conflict of interest. Each alternate appointed shall be a member of the governing body of the Party making such appointment.

8. OFFICERS OF THE AUTHORITY BOARD: At its first meeting and thereafter at the first meeting of each calendar year, the Board of Directors shall elect a President, Vice-President; and such other officers as the Authority Board shall find appropriate, to serve the Authority Board for a term of one year unless sooner terminated at the pleasure of the Authority Board. In the event the officer so elected ceases to be a Director, the resulting vacancy shall be filled at the next regular meeting of the Authority Board held following the occurrence of the vacancy. In the absence or inability of the President to act, the Vice-President shall act as President. The President, or in the absence of the President, the Vice-President, shall preside at and conduct all Authority Board meetings.

9. CHIEF ADMINISTRATIVE OFFICER: The Authority Board shall select a chief administrative officer to serve at its pleasure. The chief administrative officer shall be responsible to the Authority Board for the proper and efficient administration of the Authority as is or hereafter may be placed in the chief administrative officer's charge, or under the chief administrative officer's jurisdiction or control, pursuant to the provision of this Agreement, or of any ordinance, resolution, or order of the Authority Board. The chief executive officer shall file an annual bond in an amount specified by the Authority Board. In addition to the other powers and duties provided, the chief administrative officer shall have the power to:

- (a) Plan, organize, and direct all Authority activities under the policy direction of the Authority Board;
- (b) Enforce strict compliance with the approved annual budget and approve only expenditures authorized in the approved budget.
- (c) Hire and manage such staff as necessary to carry out the provisions of this Agreement;

- (d) Make recommendations to and requests of the governing board concerning all of the matters which are to be performed, done, or carried out by the Authority Board; and
- (e) Have charge of, handle, or have access to any property of the Authority, and shall make an inventory of all Authority property.
- (f) Make all books and records of the Authority in the Chief Administrative Officer's hands open to inspection at all reasonable times by members of the Authority Board or their representatives.

10. ADDITIONAL OFFICERS OF THE AUTHORITY:

- (a) **Treasurer.** The Authority Board shall select a Treasurer to serve at its pleasure. The Treasurer of the Authority shall be the depositor and have custody of all the money of the Authority from whatever source and shall comply strictly with the provisions of the statutes relating to the Treasurer's duties as provided by the JPA Act and shall file an annual bond in an amount specified by the Authority Board. The Treasurer shall ensure that all available cash on hand is at all times fully invested in a cash management program and investment portfolio pertaining thereto and ensure that sufficient liquidity is maintained to meet the Authority's cash disbursement needs.
- (b) **Controller.** The Authority Board shall appoint a Controller of the Authority to serve at its pleasure. The Controller shall advise the Authority Board in connection with any accounting, budgetary, monetary, or other financial matters relating to the Authority. The Controller shall file an annual bond in an amount specified by the Authority Board. The duties and responsibilities of the Controller include, but are not limited to, those duties set forth in the JPA Act and shall include the following:
 - (1) Establish with Authority Board approval of the annual budget format, accounts, and documentation pertaining to the budget and which most nearly reflect the objectives of the Authority;
 - (2) Establish and maintain the particular funds and accounts as required by generally accepted accounting practices applicable to public entities and which most accurately and appropriately record and report the operations of the Authority as represented by the annual budget document;
 - (3) Enforce strict compliance with the approved annual budget and approve only expenditures authorized in the approved budget;

- (4) Make all books and records of the Authority in the Controller's hands open to inspection at all reasonable times by the members of the Authority Board or their representatives.
- (c) Clerk. The Authority Board shall appoint a Clerk to serve at the pleasure of the Authority. The Clerk, at the discretion of the Authority Board, may be the Chief Administrative Officer of the Chief Administrative Officer's designee. The Clerk shall give notice of meetings of the Authority Board in accordance with the provisions of the Ralph M. Brown Act; keep minutes of the open meetings of the Authority Board; and otherwise retain, record, and maintain the official records, files, and documents of the Authority Board.
- (d) Legal Counsel. The Authority Board shall appoint Authority Counsel to serve at the pleasure of the Authority Board. The Authority Board may appoint additional counsel to assist Authority Counsel or provide special services as may be required by the Authority Board. Authority Counsel shall attend meetings of the Authority Board as required to advise the Authority Board in connection with any legal matters relating to the Authority.

11. MEETINGS: The Authority Board shall provide for regular meetings and special meetings in accordance with the Ralph M. Brown Act, Chapter 9, Part 1, Division 2, Title 5, of the Government Code beginning with section 54950, or in accordance with such other regulations as the Authority Board may hereafter provide. The Authority Board may provide for meeting allowances for members or alternates in attendance at meetings. The Authority Board may adopt, from time to time, such rules and regulations, including by-laws, as the Authority Board may deem necessary or appropriate.

12. POWERS AND FUNCTIONS: The Authority shall have any and all powers authorized by law to any of the Parties hereto, and separately to the Authority herein created, relating, but not limited, to the:

- (a) Acquisition, assumption, siting, licensing, construction, financing, disposition, condemnation, use, operation and maintenance of solid waste management facilities, transfer stations, landfills, transformation facilities, materials recovery facilities, composting facilities, and household hazardous waste facilities;
- (b) Closure planning and construction, post-closure monitoring and maintenance, remediation, and demonstration of closure, post-closure and remediation financial assurance for Authority landfills;
- (c) Provision of comprehensive solid waste management services, including, but not limited to, collection, transfer, disposal, source reduction, recycling, composting, and household hazardous waste programs;

- (d) Preparation of and implementation of solid waste management plans that meet all the requirements of the applicable regulatory agencies, including responsibility for setting diversion goals and paying fines;
- (e) Provision of public education and market development programs in support of the diversion programs;
- (f) Establishment of rates, fees, charges, or surcharges for collection, transfer, landfill, and materials recovery facilities, and special local fees and collection permittee fees. Rates, fees, charges, and surcharges shall be collected by direct billing at Authority facilities or by such other methods as the Authority Board may deem appropriate;
- (g) Granting of franchises, concessions, permits, licenses, and other rights and entitlements to, and entering into leases and contracts with, any person, firm, or corporation, or agency of any state and/or federal government;
- (h) Exercise of the power of eminent domain;
- (i) Applying for and receiving any available state and/or federal grants;
- (j) Issuing revenue bonds or other obligations as the Authority Board may deem appropriate and which are note debts, liabilities, or obligations of the Parties;
- (k) Review, comment, recommend, and take such action regarding mandatory collection ordinances and land use restrictions as described in Sections 17 and 18 or this Agreement.
- (l) Adopt by-laws.

Such powers shall include the common powers specified in this Agreement and may be exercised in the manner and according to the method provided in this Agreement. All powers common to the Parties are specified as powers of the Authority. The Authority Board is hereby authorized to do all acts necessary for the exercise of such powers, including, but not limited to, any or all of the following: to make and enter into contracts and franchises; to issue permits; to employ agents and employees; to lease, acquire, construct, provide for maintenance and operation, or maintain and operate, any buildings, works or improvements, to acquire hold or dispose of property wherever located; to incur debts, liabilities, or obligations; to receive gifts, contributions, and donations of property, funds, services and other forms of assistance from persons, firms, corporations and any governmental entity; and to sue and be sued in its own name; to sell off assets and accrue revenues; generally to do any and all things necessary or convenient to provide reasonable options for the management of solid waste collection, transfer, disposal and diversion activities.

Without limiting the foregoing generality, the Authority may:

- (m) Acquire and dispose of all kinds of property and utilize the power of eminent domain;
- (n) Issue, or cause to be issued, bonded and other indebtedness, and pledge any property or revenue as security to the extent permitted by law under Article 2, Chapter 5, Division 7, Title 1 (commencing with section 6540) of the Government Code or otherwise including, but not limited to, bonds or other evidences of indebtedness of a nonprofit corporation issued on behalf of the Authority or any of its Parties;
- (o) Obtain in its own name all necessary permits and licenses, opinions, and rulings;
- (p) Exercise flow control, to the extent permitted by law under Title 7, Division 30, Chapter 1, Article 2, (commencing with section 40059) of the Public Resources Code, to deliver or cause to be delivered all of the solid waste, including construction and demolition materials, concrete, asphalt, woodwaste and yardwaste, and other materials as identified by the Authority Board for diversion from landfill disposal, collected within and by or under contract to or under permit with the cities of Salinas, Gonzales, Greenfield, King and Soledad, County or Authority, to the landfills, transfer stations, materials recovery facilities, or any other solid waste facilities as directed or certified by the Authority Board. The Authority Board shall exercise flow control such that no Party to this Agreement or franchised or permitted collector shall suffer undue economic hardship where any such Party of collector operates resource recovery facilities in conjunction with its collection operation. *(Resolution No. 2008-50, adopted 10/16/2008)*
- (q) Perform such services on behalf of the Parties as the Parties, either jointly or severally, may request.

13. **ASSUMPTION OF PROGRAM RESPONSIBILITIES:** The Authority agrees to acquire ownership of and assume exclusive responsibility for managing landfill assets and convenience stations of the Parties, including the Crazy Horse Canyon Landfill, the Johnson Canyon Landfill, the Jolon Road Solid Waste Facility, the Lewis Road Landfill, the San Ardo County Convenience Station, and the Bradley County Convenience Station. The exclusive responsibility for managing landfill assets and convenience stations includes, but is not limited to, the establishment of rates, fees, charges, and surcharges for the use of such facilities, and ongoing and potential liability for site remediation for each landfill asset and convenience station. Each of the Parties owning such landfill assets and convenience facilities agrees to sell such assets and facilities to the Authority and to take such actions as may be necessary or convenient to ensure that the Authority Board has the authority to establish rates, fees, charges, surcharges pursuant to any agreement, license, permit, franchise, ordinance, or resolution as provided pursuant to this Agreement. Acquisition, sale, and purchase of such assets will be consistent with the terms generally described in Exhibit "A" to this agreement. It is anticipated that a portion or all of the costs of conveyance will be financed through the issuance of debt subject to the powers of this Authority as described in this Agreement. Upon execution of this

Agreement, or as soon thereafter as practical, the Parties and the Authority Board shall open an escrow, consistent with the terms described in Exhibit "A", for the transfer of the described assets and facilities. The Parties and the Authority Board shall diligently pursue, perform, and complete all of the terms and conditions of escrow in order to ensure that escrow closes in a timely manner. Except for the failure of the Authority Board to arrange or otherwise acquire necessary financing to finance the acquisition of the assets and facilities, such assets and facilities shall be conveyed to the Authority. Upon conveyance of the above assets, the Authority will be solely responsible for the processing of all necessary or desirable permits, licenses, rulings, or any other entitlements, including, but not limited to appropriated environmental assessments, related to the operation of the conveyed landfill assets and convenience stations. The Authority will not assume responsibility for the following programs unless assigned by a Party to this Agreement and agreed to by the Authority Board governing board: collection, preparation of annual reports or integrated waste management plans, liability for fines for a jurisdiction's failure to meet its diversion goals, regional diversion projects, public education, household hazardous waste programs, small quantity generator programs, or billing. In the event the Authority Board assumes such responsibility, the Authority shall only be responsible for obligations or liabilities that arise or occur after the Authority Board agrees to such assignment. The Authority will not assume liability for remediation of landfill sites closed or abandoned prior to the execution of this agreement. Upon the request of a Party to this Agreement, however, the Authority will provide a funding mechanism and project management for site remediation for closed or abandoned landfill sites which were closed or abandoned prior to the execution of this Agreement.

14. BUDGETS: Within 90 days after the first meeting of the governing board, and thereafter prior to the commencement of each fiscal year (defined as July 1 through June 20), the governing board shall adopt a Budget for the Authority for the ensuing fiscal year. The tentative first-year budget is included in Exhibit "B".

15. EQUALIZATION OF RATES: The Authority Board shall establish a schedule of uniform and equalized rates that will not differentiate between geographical or jurisdictional areas within the boundaries of the Authority when the earlier of the following events occurs: (a) On the third annual anniversary of the effective date of this Agreement, or (b) the later of the dates on which the State Integrated Waste Management Board approves a facility permit and the Regional Water Quality Control Board approves a discharge permit that allows the Authority Board to create, construct, expand, or make such other improvement of landfill facilities which would provide at least an estimated additional twenty (20) years of capacity. For the purposes of this Agreement, the phrase "estimated additional twenty (20) years of capacity" shall mean twenty years of additional capacity necessary to serve the waste stream of the entire Authority, as determined by the Authority Board, and such additional capacity shall be measured in relation to the capacity estimated in the Work Program at one of the landfill sites under the jurisdiction of the Authority on the effective date of this Agreement. Nothing in this paragraph shall prohibit or inhibit the Authority Board from establishing rates based on the nature or content of solid waste nor shall this paragraph prohibit or inhibit the ability of the Authority to establish different rates for residents or businesses who reside outside of the jurisdiction of the Authority. In addition,

this paragraph shall not prohibit or inhibit the ability of the Authority to establish or collect a surcharge or other additional fees relating to the payment of an amortized amount necessary to capitalize acquisition costs identified in the Work Program or under the provisions of this Agreement. For the purposes of this Agreement, the term "Work Program" means the Work Program prepared by Brown, Vence & Associates and submitted to, and considered by, the Parties concurrently with this Agreement and the term "rates" includes fees, charges, and surcharges.

16. **LIMITATION OF LIABILITY:** The debts, liabilities, or obligations of the Authority do not constitute debts, liabilities, or obligations of the Parties and the Authority shall hold the Parties harmless and shall indemnify the Parties from any claim of loss that may arise as a result of the Authority's ownership or maintenance of the landfill assets and convenience stations described in this Agreement or the Authority's performance of any of its duties or powers described in this Agreement.

17. **MANDATORY COLLECTION:** The Parties shall maintain mandatory solid waste collection requirements in a form and manner at least as strict and inclusive as the requirements in effect on the effective date of this Agreement. The Parties agree that no ordinance or regulation effecting mandatory solid waste collection within their respective jurisdictions, and which is at least as strict and inclusive as regulations in effect on the date of this Agreement, shall be adopted unless the Authority receives thirty (30) days written notice. Each ordinance or regulation which is less strict and less inclusive than that which is in effect at the time of the ordinance or regulation is proposed shall not become effective until such ordinance or regulation is approved by the Authority Board. The determination of whether a proposed ordinance or regulation is more or less strict or inclusive pursuant to this provision of this Agreement shall be made by the Authority Board and such decision shall be final and binding on the Parties.

18. **RESERVED.** *(Resolution No. 2008-49, adopted 10/16/2008)*

19. **TERM AND WITHDRAWAL:** This Agreement shall be effective when signed by each Party and shall continue for so long as may be necessary to carry out the purpose of this Agreement or until terminated by mutual consent of the governing bodies of all Parties, whichever is earlier; provided, however, that:

- (a) A Party to this Agreement may not withdraw from the Authority for a period of 15 years after the execution of this Agreement. After the 15-year initial period, a Party hereto may withdraw from this Agreement by a majority vote of the governing body thereof giving to the other Parties one year's written notice of such intention to withdraw, so long as all revenue bonds or other forms of indebtedness issues pursuant hereto, and the interest thereon, shall have been paid or adequate provision for such payment shall have been made in accordance with the resolution (or indenture) adopted by the Authority Board pursuant to the law authorizing the issuance thereof or the approval of the debt. The Party withdrawing from the Agreement will retain its fair share of financial liability for

closure and post-closure and site remediation costs based on the tons of material it has contributed to the Authority's solid waste system and as determined by the Authority in its sole discretion and such determination of the Authority shall be binding on the Parties. The Party withdrawing shall be afforded the same rights and ability to use Authority facilities and services as any other governmental jurisdiction which is not a member of the Authority.

- (b) Upon receipt of a Party's one year notice of intention to withdraw, the members who will be remaining in the Authority shall meet and prepare appropriate amendments to this Agreement to reflect the changed membership status. Such amendments shall become effective upon the effective date of the Party's withdrawal.
- (c) This Agreement cannot be amended in any way to the detriment of the holders of any revenue bonds or other forms of indebtedness which are outstanding in accordance with any resolution (or indenture) adopted by the Authority board pursuant to the law authorizing issuance thereof.

20. **TERMINATION OF THE AUTHORITY:** This Agreement shall remain in effect until terminated by mutual consent of all of the governing bodies of all Parties to this Agreement. The resolution to terminate must be passed by a majority vote of each governing board of each of the Parties to this Agreement.

21. **DISPOSITION OF AUTHORITY ASSETS AND LIABILITIES UPON TERMINATION:**

- (a) In the event of termination of the Authority where there is a successor public entity which will carry on the activities of the Authority and assume its assets, liabilities, obligations, and funds, including any interest earned on deposits, remaining upon termination of the Authority and after payment of all obligations, the assets and liabilities of the Authority shall be transferred to the successor public entity.
- (b) If there is no successor public entity which would carry on any of the activities of the Authority or assume any of its assets, liabilities, obligations, and funds, including any interest earned on deposits, remaining upon termination of the Authority and after payment of all obligations, the assets and liabilities shall be returned in proportion to the contribution of each Party during the term of this Agreement. If bonds are issued or large capital projects, such as closure construction are initiated during the term of this agreement, then in no event shall the exercise of the powers herein granted be terminated until all bonds so issued and the interest thereon shall have been paid or provision of such payment shall have been made.

- (c) If there is a successor public entity which would undertake some of the functions of the Authority and assume some of its assets, liabilities, obligations, and funds, including any interest earned on deposits, remaining upon termination of the Authority and after payment of all obligations, the assets and liabilities shall be allocated by the governing board between the successor public entity and the Parties.

In the event the Authority is terminated under circumstances falling within (b) or (c) above, all decisions of the governing board with regard to determinations of assets or liabilities to be transferred to the Parties or any successor shall be final.

22. AMENDMENTS: This Agreement may be amended by the affirmative vote of the governing bodies of each of the Parties.

23. RESTRICTIONS ON AUTHORITY: For the purposes of satisfying the requirements of Government Code Section 6509, the restrictions on the power of the City of Salinas shall be applicable to the Authority.

24. DEFINITIONS: For purposes of the furtherance of this Agreement, unless the context otherwise requires, the definitions in the Act, under Title 7 of the Public Resources Codes, Division 30, Part 1, Chapter 2, beginning with section 40100, govern the construction of this Agreement.

25. COUNTERPARTS: This Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which shall be deemed to constitute one and the same instrument.

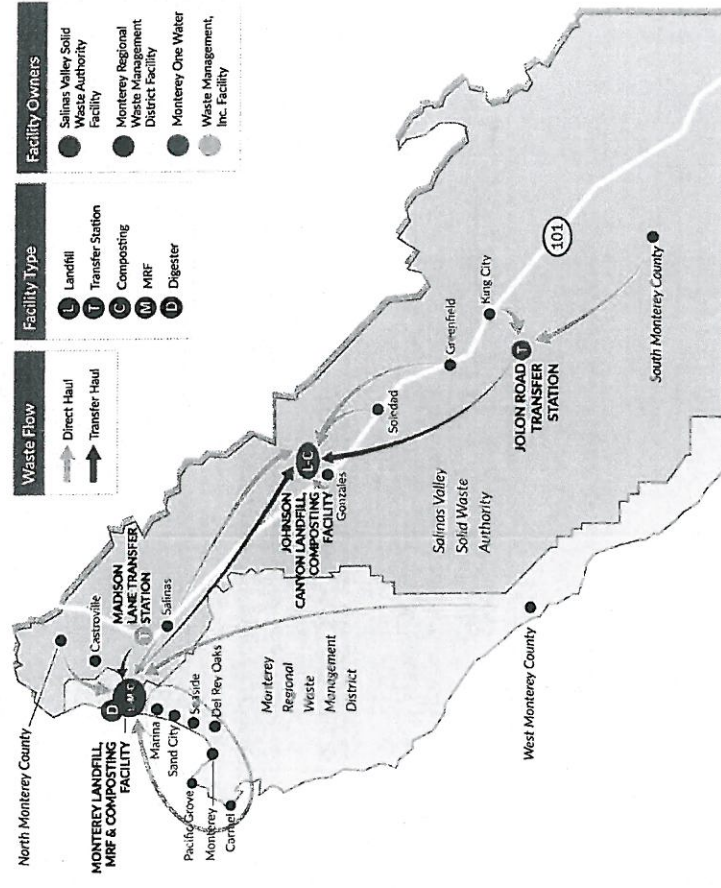
26. EFFECTIVE DATE: This Agreement shall be deemed effective and in full force and effect on January 1, 1997.

IN WITNESS THEREOF, the Parties hereto have executed this Agreement on the date evidenced below:

(1997 JPA original signatures on file)

(2008 JPA Amendments original signatures on file)

Opportunities For Cooperative Management of Monterey County's Waste Management Infrastructure



July 3, 2018

Reason For This Discussion

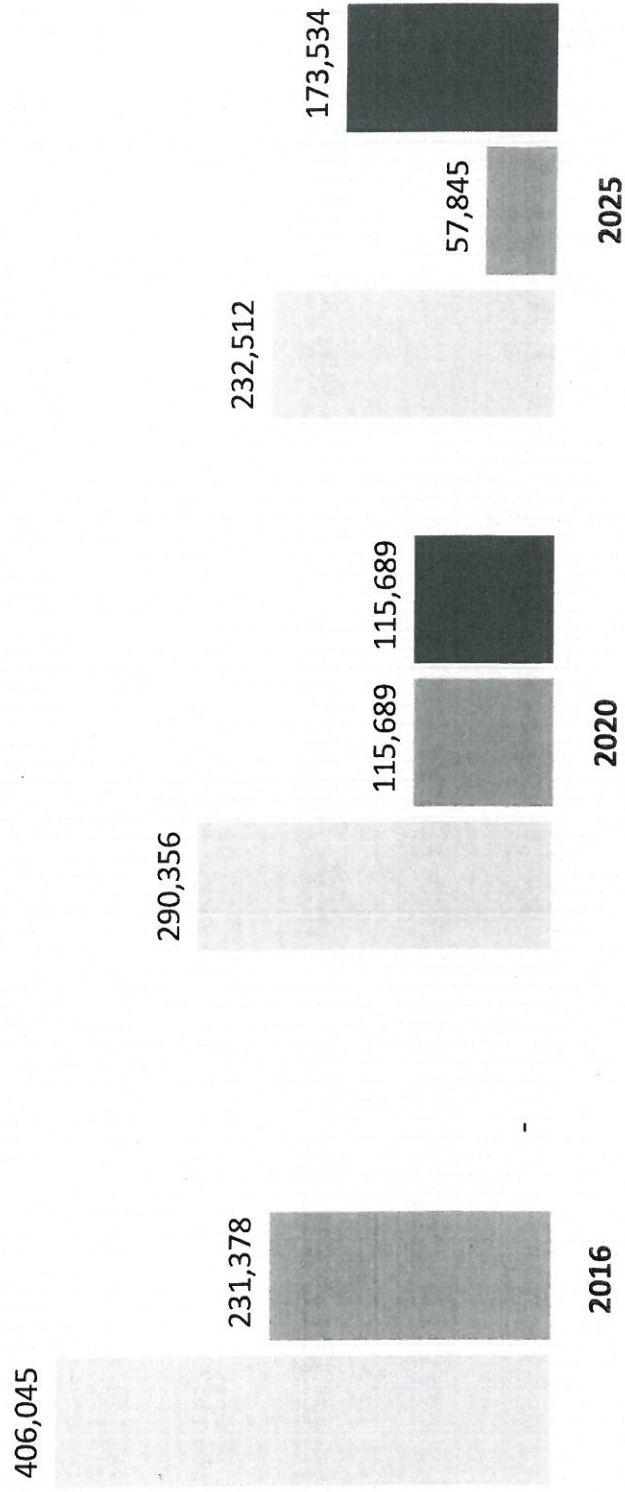
- Customer rate increases are inevitable due to new legislative requirements to increase diversion for landfill disposal
- Additional organics processing capacity will be needed
- District has excess/unutilized MRF processing capacity
- Authority will need additional MRF processing capacity
- Authority and District will need to further increase rates to fund needed processing capacity if they “go it alone”
- Salinas wants to revitalize the Alisal Marketplace area
- Salinas and County want land use compatibility with solid waste facilities

There are opportunities for inter-agency cooperation

The Coming Challenge

Estimated Impact of New Organics Legislation

■ Total Disposed ■ Organics Disposed ■ New Processing Capacity Needed



Benefits of Authority and District Cooperation

- Minimize customer rate increases
- Eliminate need for a new/upgraded transfer station location
- Eliminate need for redundant facilities
- Think County-wide
 - Leverage opportunities for economies of scale
- Better alignment between community needs and existing/future solid waste facilities

What Can Be Gained – Benefits to Both District and Authority Rate Payers

- **Fully utilize District MRF processing capacity**
 - Consolidate “dirty” MRF processing of commercial mixed waste
 - Possible use of “local” MRF processing of source-separated recyclables
 - Processing of construction and demolition materials
- **Consolidate Organics Processing**
 - Eliminate duplicate need for expanded organics processing
 - Johnson Canyon location closer to agricultural markets
- **Common messaging from shared outreach efforts /staffing resources**
 - Consistent outreach to commercial and multi-family customers
 - Consistent labeling on containers and what is “recyclable”

Rate-payers interests should be looked at on a County-wide basis

What Can Be Gained – Additional Benefits to Authority Rate Payers

- **Fully utilize District MRF processing capacity**
 - Eliminate Authority's need for capital cost of additional MRF processing capacity
- **Eliminate capital cost needed for replacement transfer station**
 - Direct haul is "cost neutral" from transfer operations
- **Extend the life of Johnson Canyon Landfill**
 - Spread out closure costs over longer time (lower cost per ton capture needed)
 - Eliminate/delay capital cost for new cell development at Johnson Canyon Landfill
- **Possible early buy down on debt**
 - Secure additional revenue stream (District's organics)
 - Avoid incurring debt for duplicate MRF processing capacity (potential to use cash reserves to pay off debt)

Rate-payers interests should be looked at on a County-wide basis

What Can Be Gained – Additional Benefits to District Rate Payers

- **Fully utilize District MRF processing capacity**
 - Spread capital and operating costs over larger tonnage
- **Eliminate duplicate need for expanded organics processing**
 - Eliminates need to lease or purchase additional land, and permit a compost facility
 - Eliminates need to incur long-term debt for new compost facility
- **Reduce need for out-of-county MSW for disposal**
 - More secure tonnage/revenue stream
 - Lower GHG due to shorter transfer distances

Rate-payers interests should be looked at on a County-wide basis

Constraints & Concerns to Overcome

- **District**
 - Unprocessed waste not accepted for disposal – must use MRF or other processing
 - No low-cost disposal only “deals”
- **Authority**
 - Flow control
 - Revenue control of all transactions
 - Tip Fee rate equalization
 - Unknown cost impacts – closing Sun Street Transfer Station, reducing disposal volume at Johnson Canyon Landfill, re-task Madison Lane Transfer Station

Leveraging Infrastructure

- **Re-Direct Salinas and North County Waste to the District**
- Direct-haul Salinas franchised waste (Republic) to the District
 - commercial/multi-family /C&D to MRF
 - residential waste directly to landfill
- Continue direct-haul of Salinas franchised organics to Authority's compost facility

Reduces the need for Sun Street Transfer Station and enables Salinas to develop the Alisal Marketplace

- Direct-haul North County franchised waste (WM) to the District
 - commercial/multi-family /C&D to MRF
 - residential waste directly to landfill

Reduces packer truck traffic into Madison Lane Transfer Station

Leveraging Infrastructure

- **Re-Direct Peninsula Organics to the Authority**
- Direct-haul or transfer franchised waste to the Authority's compost facility (current and future)
- Transfer self-haul organic waste to the Authority's compost facility (current and future)

Leveraging Infrastructure

- **Combine self-haul traffic and ancillary services at Madison Lane Transfer Station**

- HHW and local self-haul is taken to Madison Lane
- Further reduces the need for Sun Street Transfer Station
- Re-direct self-haul C&D from Sun Street to 1) District MRF, and/ or 2) Madison Lane Transfer Station
- Limited MSW transfer loads to the District MRF

Leveraging Infrastructure

- **Utilize Monterey One Water's existing digester capacity to process clean commercial food waste (organics)**
 - Generate renewable energy with utilizing existing technology
 - Re-direct franchised source-separated commercial food waste from both the District and the Authority, where feasible
 - Consider developing "shared" collection routes for franchised source-separated commercial food waste collection
 - Provide additional time to "pilot" and evaluate conversion technology (the Authority's proposed auto-clave facility)

Leveraging Infrastructure

• **Potential benefits to South County**

- Continue delivering South County waste to either Jolon Road or Johnson Canyon at unified rate
- If more diversion is needed, re-direct franchised commercial/multi-family waste to the District MRF – avoid new/additional capital costs for duplicative processing (transfer or direct-haul)
- Gain economies of scale for joint use of compositing facility
- Extend the life of Johnson Canyon Landfill
 - Spread out closure costs over longer time (lower cost per ton)
 - Eliminate/delay capital cost for new cell development at Johnson Canyon Landfill
- Authority maintains tip fee rate equalization

Leveraging Infrastructure

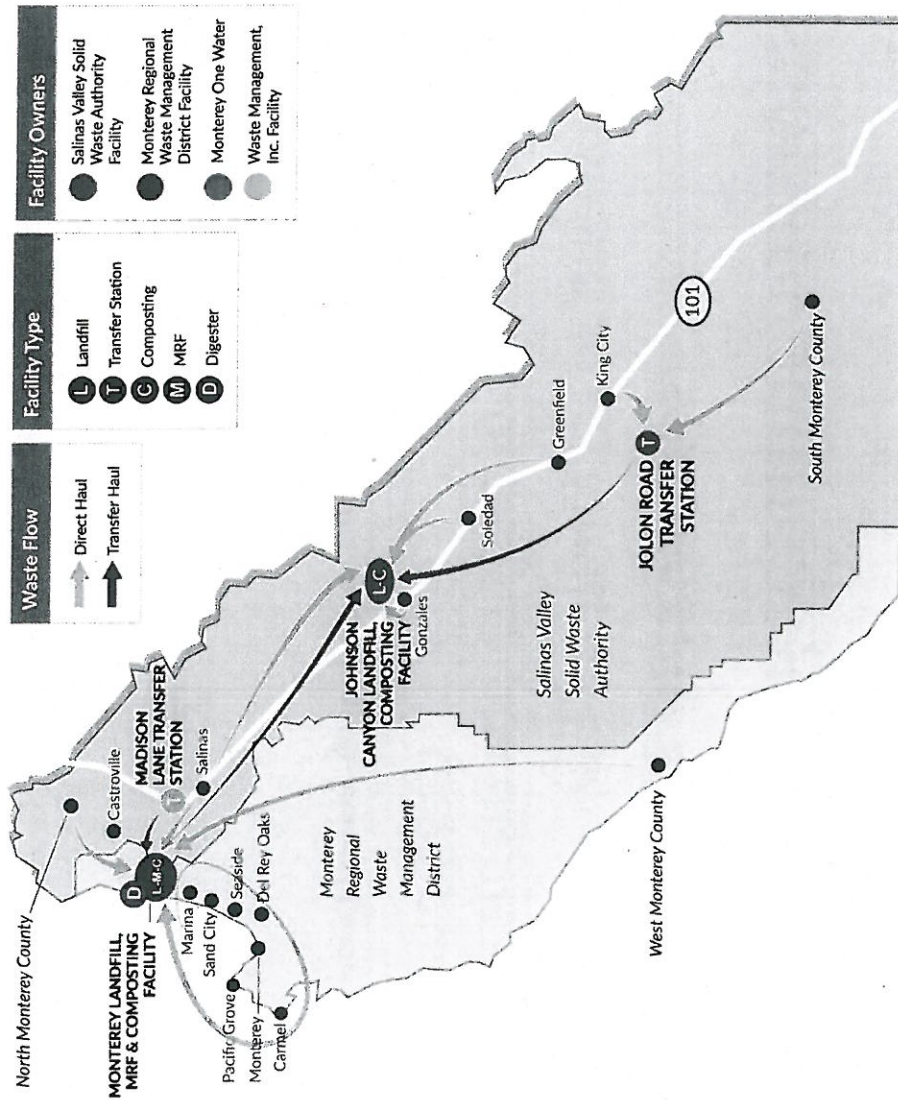
- **Authority and District share common resources**
 - Shared use of staff, equipment, administrative facilities
 - Hiring displaced employees
 - Development of County-wide messaging, public outreach materials, common color schemes on collection containers, etc.

Necessary Pieces - Recommendations

- **Develop and Execute Agreements:**

- District agreement with Authority for organic waste composting
- Authority agreement with District for MRF processing (commercial, multi-family and C&D)
- Authority agreement with District for landfill disposal (post-sorted waste)
- Authority and District agreement for shared use of common resources
- Authority agreement with District and/or Monterey One Water for digester capacity

Questions/Comments



Project Site Census Tract Data - CalEnviroScreen 3.0

Project Site:	Sun Street Transfer St.	Madison Lane Transfer St.	Monterey Peninsula Landfill	North Marina <small>(first receptor)</small>	Johnson Canyon LF	Gonzales <small>(first receptor)</small>	Harrison Road <small>(eliminated)</small>
Census Tract:	6053014500	6053001801	6053014302	6053014102	6053014800	6053010804	6053010501
Population:	4,410	3,957	4,024	2,259	6,112	5,029	6,339
Overall Disadvantaged Community Score:	75 - 80%	70-75%	60 - 65%	75 - 80%	45 - 50%	50 - 55%	50 - 55%

Ozone:	11	11	17	17	26	22	17
PM 2.5:	4	4	4	4	2	2	4
Diesel:	24	74	9	11	5	7	6
Pesticides:	98	97	99	83	88	90	97
Toxic Releases:	5	5	5	4	4	3	6
Traffic:	43	33	30	64	34	25	43
Drinking Water:	73	93	84	65	99	97	100
Cleanups:	74	60	69	84	30	52	72
Groundwater Threats:	96	86	87	95	22	22	39
Hazardous Waste:	88	43	49	26	0	0	0
Impaired Water:	99	93	98	96	98	97	86
Solid Waste:	80	76	98	85	98	59	83
Pollution Burden Percentile:	81	82	73	71	48	42	58

Asthma:	92	64	56	65	36	38	58
Low Birth Weight:	86	26	56	41	45	22	49
Cardiovascular Rate:	59	40	45	57	30	40	35
Education:	58	79	60	67	84	97	56
Linguistic Isolation:	38	70	42	62	80	90	62
Poverty:	47	58	61	73	68	85	39
Unemployment:	39	42	18	65	18	3	70
Housing Burden:	28	64	38	88	20	87	1
Population Characteristics Percentile:	66	54	47	69	43	54	45

ITEM NO. 3

Update on Salinas Notice of Intent to Withdraw & Long-Term Facility Needs Project Implications

Salinas Valley Recycles
Executive Committee Meeting
December 6, 2018

1

Salinas Stated Reasons For Withdrawal

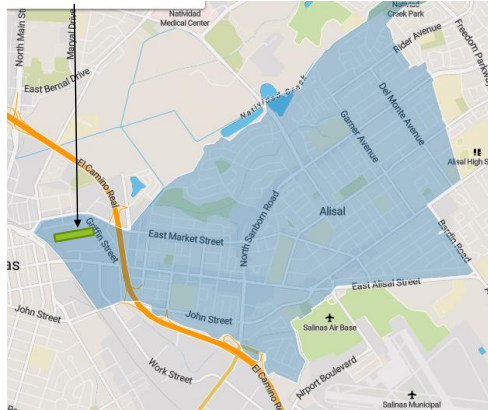
- ▶ New Solid Waste Regulations
- ▶ Minimize Customer Rate Increases
- ▶ Revitalize the Alisal Marketplace Area
 - ▶ Social/Environmental Justice Concerns
- ▶ Salinas to Develop its own Solid Waste Plan
(backup to ensure compliance with new regulations)

2

2

Alisal Plan Area

Sun Street
Transfer Station



3

Salinas Stated Financial Options

- ▶ Updated Franchise Agreement with Republic
- ▶ New Agreement with Republic
- ▶ Long-Term Agreement with Monterey Regional Waste Management District
- ▶ Conduct Rate Study to Recapture Cost of Existing Obligations and Regulatory Compliance

4

SP Objectives - October 2018

- ▶ **DONE**
 - ▶ Collaborative MOU recommended by CMs, CAO and GMs, approved by both Boards in Nov.
- ▶ **DONE BUT DEFERRED**
 - ▶ LTFN Project EIR deferred due to Salinas Withdrawal, and
 - ▶ Republic Services pending private purchase of MLTS
- ▶ **DEFERRED, ON HOLD**
 - ▶ Cannot complete EIR as Board directed in Strategic Plan
 - ▶ Status of MLTS and future role of SVR unclear
 - ▶ Salinas withdrawal intent unclear
- ▶ **DEFERRED**
 - ▶ City Manager email on evening of Nov. Board mtg creates uncertainty on SSTS sale
 - ▶ No definitive Alisal Market Place Developer in place (left in 2016)

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History

- ▶ February 2018: City & County express support for SVR use of Madison Lane as Relocation Site
- ▶ March 2018: SVR/MRWMD begin preparation of Collaboration MOU
- ▶ April 2018: City presents its own version of MOU, raising SVR legal concerns over CEQA and significant rate impacts to residents/businesses
- ▶ September 2018: SVR presents revised CEQA compliant MOU as originally conceived by both agencies
- ▶ October 2018: SVR approves Strategic Plan including use of Madison Lane TS as relocation site and finalizing MOU with MRWMD
- ▶ November 13, 2018: City Managers/County CAO/Agencies revise and support final MOU version
- ▶ November 15, 2018: MOU with MRWMD and EIR project description for Madison Lane TS scheduled for presentation and approval by Board per October 2018 Strategic Plan direction
- ▶ November 15, 2018: SVR approves MOU, defers EIR for long term facilities
- ▶ November 30, 2018: MRWMD approves MOU

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Unanticipated Actions

- ▶ August 24, 2018: City terminates SVR contract for Republic Services Franchise Administration
- ▶ November 14, 2018: SVR notified that Republic Services is purchasing Madison Lane TS
- ▶ November 15, 2018: City posts agenda item to consider Noticing Withdrawal from SVR
- ▶ November 15, 2018: City notifies SVR that Alisal Market Place developer (Bristol) has not been interested in AMP (SSTS purchase?) since 2016
- ▶ November 20, 2018: City formally approves issuing Notice of Withdrawal
- ▶ November 21, 2018: SVR General Counsel tenders resignation due to conflict with Republic Services and City withdrawal noticing

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Next Steps

- ▶ **Budget Scenarios** - Complete 3 revised Budget Scenarios with rate, budget and staffing impacts for Board consideration in January
 - ▶ Status Quo w/Organics focus
 - ▶ Salinas Original MOU structure (tipping fee impact presented at Nov Board Mtg)
 - ▶ Salinas Withdrawal
- ▶ **Replacement General Council** - Prepare RFP
 - ▶ First order Business: JPA legal review and guidance
- ▶ **Use of Madison Lane TS** - Get clarity from Republic Services on intended use of Madison Lane TS and whether Sun St is part of plan during 1-year withdrawal period (2019)
- ▶ **Re-evaluate CEQA Needs** and compliance when intents and actions are fully known
- ▶ **Focus on Organics** - Continue to implement Expanded Organics Program and State grant funding commitment to comply with new mandates: AB 1594, AB 1826, and SB 1383
- ▶ **MOU with MRWMD** - Advance collaboration with MRWMD on cost effective shared resources
- ▶ **ADDITIONAL DIRECTIONS OR BOARD/EC NEEDS?**

8

SVR Agenda Items - View Ahead 2018/2019
Item No. 4

	Dec	Jan	Feb	Mar	Apr	May
A		Election of Officers				
B		New Hire				
1	Minutes (EC)	Minutes	Minutes	Minutes	Minutes	Minutes
2	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)
3	(EC)	QTE December Cash & Investments	Member Agencies Activities Report	Member Agencies Activities Report	QTE March Cash & Investments	Member Agencies Activities Report
4	BD Mtg. Canceled	Member Agencies Activities Report	4th Qtr Tonnage & Diversion Report	LTFN EIR Qtrly Update (sp)	Member Agencies Activities Report	1st Qtr Tonnage & Diversion Report
5		Mid-Year Budget Adjustments (EC)	Strategic Plan Updae	Public Hearing: Rate & Fee Sched (EC)	1st Qtr Facilities Customer Survey	Strategic Plan Update
6		4th Qtr Facilities Customer Survey	CH Solar Project Update	FY 19-20 Proposed Budget (EC)	Board Policy Updates (EC)	
7		Annual County Used Oil Report	FY 19-20 Preliminary Budget (EC)			
8		Award Module 7 Agreement				
9		CAG Appointments				
10		Public Hearing: CH Organics CEQA				
11		Annual Employee Survey Results (EC)				
12		Legacy Liabilities Funding Options (sp)				
13		FY 19-20 Budget Direction (EC)				
14		CH Landfill Organics Lease				
15		<i>Real Property Negotiations (EC)</i>				
16		<i>GM Evaluation (EC)</i>				
17						

Consent

Presentation

Consideration

Closed Session

[Other] (Public Hearing, Recognition, Informational, etc.)

(EC) Executive Committee

(sp) Strategic Plan Item