



BOARD OF DIRECTORS

MEETING HIGHLIGHTS

Thursday February 21, 2013



Jose Gamboa, Assistant General Manager Retires!

Mr. Gamboa announced his retirement from the Authority at the end of this month. The Board commended him for his dedication and service.

We will miss you Jose – enjoy your retirement!

Johnson Canyon Landfill Gas Power Project

The final site surveys were conducted as required by the Site Lease Agreement. The property description and lease agreement are now recorded at the County.

Outreach Policy to Residents of the Authority

The Board approved bilingual outreach measures to further engage the Spanish speaking community. It included the formation of a citizen's advisory committee, which will be presented to the Board in April.

Strategic Plan Update

The vast majority of the goal objectives are on target. Under Goal A-Develop a Sustainable Finance Plan, all but one of the objectives have been completed. The remaining objective under that goal is for the Board to determine the rate model for FY 2013-14.

2012 Employee Survey Results

This survey measures employees' engagement, determines moral and satisfaction levels, and helps management collect ideas for improvement. The survey showed overall positive results. Managers will meet with their staff to gather initiatives for improvements.

County Notice of Intent to Withdraw from the Authority

The Board received a briefing on the County's role on Authority's formation, how it benefited and continues to benefit from it, and the impact the notice of withdraw has had on the agency, as well impacts of an actual withdraw. Since the meeting, the report has been provided to the County in preparations for the joint meeting originally scheduled for March 1. That meeting has been canceled at the request of the County. Staff will work with the County to reschedule the meeting.

Budget Preparations for Fiscal Year 2013-14

The Board received an extensive report on the proposed budget and necessary rate increase. After much deliberation, the Board directed staff to 1) Prepare a budget, borrowing funds from the Johnson Canyon Road Improvement fund to cover unfunded environmental control system improvements, pending the refinancing of the 2002 Revenue Bonds, 2) Raise \$2 million in revenue in order to stop reliance on imported waste to fund operations, and 3) Schedule a public hearing on March 21 on the proposed rate increase. Staff will be conducting a direct mailer to inform all the service area customers on the proposed rate increase and will reach out to the waste haulers and other stakeholders to determine the preferred implementation method and present it at the March 21 meeting.

Financial Report for Month Ended December 2012

Revenue collected	\$ 8,160,194	(51.05% of Estimated Revenue)
Expenditures for operations	\$ 7,150,886	(45.23% of Operating Budget)
Expenditures for capital projects	\$ 158,671	(CH Closure Project accounted for \$146,924)
Cash balance (unrestricted)	\$ 1,083,758	
Cash balance (restricted)	\$ 13,059,952	

REDUCE

REUSE

RECYCLE

"To manage Salinas Valley solid waste as a resource, promoting sustainable, environmentally sound and cost effective practices through an integrated system of waste reduction, reuse, recycling, innovative technology, customer service, and education."



ITEM NO. 7

STRATEGIC PLAN UPDATE

February 21, 2013

Develop and Implement a Sustainable Finance Plan

OBJECTIVE	BY	STATUS	UPDATE
1. Request Joint meeting with the County Board of Supervisors before the end of March 2013 to discuss its membership in the JPA. (P-Armenta/PP-DeLaRosa)	Jan 29	DONE	Meeting is scheduled for 3/1/13
2. Recommend for Board action how to use South Valley monies (e.g., capital projects, continue to build up, pay off debt). (Finance)	Feb 21	On Target	Scheduled for 2/21/13
3. Report the impact of different scenarios on the Capital Improvement Plan (e.g., Sun St. vs. Work St., conversion technology, operations status quo, the county remaining a JPA member). (Finance/GM)	Feb 21	On Target	Scheduled for 2/21/13
4. Present options for a rate model. (Finance)	Feb 21	On Target	Scheduled for 2/21/13
5. Determine the rate model for 2013-2014 (i.e., either status quo or new). (Board of Directors)	Apr 18	On Target	Tentatively scheduled for 3/21/13

Promote the Authority's Role and Value as a Resource Recovery Agency

OBJECTIVE	BY	STATUS	UPDATE
1. Create a new TV and radio ad campaign to promote our new logo and name (Salinas Valley Recycles). (Asst GM/Admin Manager)	Jun 30	<i>REVISED</i>	Working with AdManor and marketing committee. Timeline may be pushed back due to recent flyer distribution.
2. Create at least two news releases related to the Authority's role as a resource recovery agency. (Asst GM/Admin Manager)	Jun 30	On Target	Working with AdManor to create news releases.
3. Post at least one post per week on Facebook with a tip or information related to the Authority's role as a resource recovery agency. (Admin Manager)	Jul 15	DONE	Admin staff is posting a weekly tip on Facebook.

Achieve 75% Diversion by 2015

OBJECTIVE	BY	STATUS	UPDATE
1. Ensure that GOE completes its engineering and at least 30% of the plans and specs studies for the Autoclave Project. (Diversion)	Jun 30	On Target	Biweekly progress meetings are held with GOE.
2. Conduct six home composting public workshops. (Diversion)	Jun 30	On Target	The first workshop was held on Saturday, January 26, 2013.
3. Increase by at least 2% the amount of recycling and tonnage diverted at Authority facilities. (Ops Superintendent)	Jul 15	On Target	Additional commodities added for customers at Materials Recovery Center
4. Ensure that the USDA Methane Basin to Ethanol Pilot Project is completed. (Diversion)	Sep 15	On Target	Amendment to the Limited Volume Transfer Station permit has been accepted by the Local Enforcement Agency.

Enhance Existing Facilities, Equipment and Public Services

OBJECTIVE	BY	STATUS	UPDATE
1. Complete the Crazy Horse Landfill closure construction. (GM/Engineer)	Mar 31	On Target	The landfill cover system with the leak detection task to be complete by March 31, 2013. Other items are nearing completion.
2. Obtain a commitment for county, state and federal funding to reconstruct the Regional Landfill Truck Route. (GM/Board)	Jul 1	On Target	Road improvement engineering study underway by Authority Engineer.
3. Present for Board action a recommendation for an Equipment Replacement Program. (Ops Superintendent)	Jul 15	On Target	Develop an Excel list containing replacement dates.
4. Present for Board action an in-house Environmental Control System Operations Plan, resulting in sufficient cost savings and including a budget. (Ops Superintendent)	Jul 15	On Target	Working with Solid Waste Tech and Engineer to determine what portions of the ECS can provide in-house.

Enhance Existing Facilities, Equipment and Public Services

OBJECTIVE	BY	STATUS	UPDATE
5. Update the Storm Water Pollution Prevention Plan for all landfills to comply with new regulations. (Engineer)	Jul 15	On Target	The new regulations are anticipated to be adopted later this year. The plans will be revised a few months after regulations are adopted.
6. Apply for a Tire Deferred Aggregate grant for the Johnson Canyon Landfill Gas Collection System. (Contracts/Grants Analyst)	Jul 15	On Target	Working with staff to gather information for the application due 2/27/13.
7. Present for Board action the Salinas Area Material Recovery Center Siting and Land Swap/Acquisition Plan. (GM/Diversion/Engineer)	Sep 30	On Target	The City is currently reviewing.
8. Identify and recommend for Board direction how to use existing closed landfills for public benefit and potential revenue. (Management)	TBD	On Target	Work started on gathering some ideas.

Promote & Maintain a High Performance, Efficient & Flexible Workforce

OBJECTIVE	BY	STATUS	UPDATE
1. Identify and present one new safety strategy to enhance the Safety Program for employees. (Admin Manager)	By-monthly	On Target	Working with Safety Committee.
2. Develop and present for Board action a formal Succession Policy to include career development. (Admin Manager)	Apr 30	On Target	Researching other agencies policies.
3. Implement and maintain an Authority-wide Enterprise Document Management System , including reviewing and updating, if needed, the Authority's record retention policies. (Clerk/Business Services Supervisor)	Jul 15	On Target <i>REVISED</i>	Researching best practices with system vendor/other agencies. Work group to determine improvements. (Revised Assignment)
4. Create and distribute to field personnel a Field Personnel Training Plan. (Admin Manager)	Jul 15	On Target	Partnering with County's training department.
5. Update and present on August 2013 for Board action, the Administrative Procedural Manual. (Admin Manager)	Jul 15	<i>REVISED</i>	Requires a budget of 17K, needs to be revised for budgeting purposes
6. Align the Workforce Performance Objectives and training requirements with the Strategic Plan. (Admin Manager)	30 after SP Retreat	On Target	SP Objectives to be incorporated into performance evaluations.

2012 Employee Survey Results

By: Rose Gill
Administrative Manager

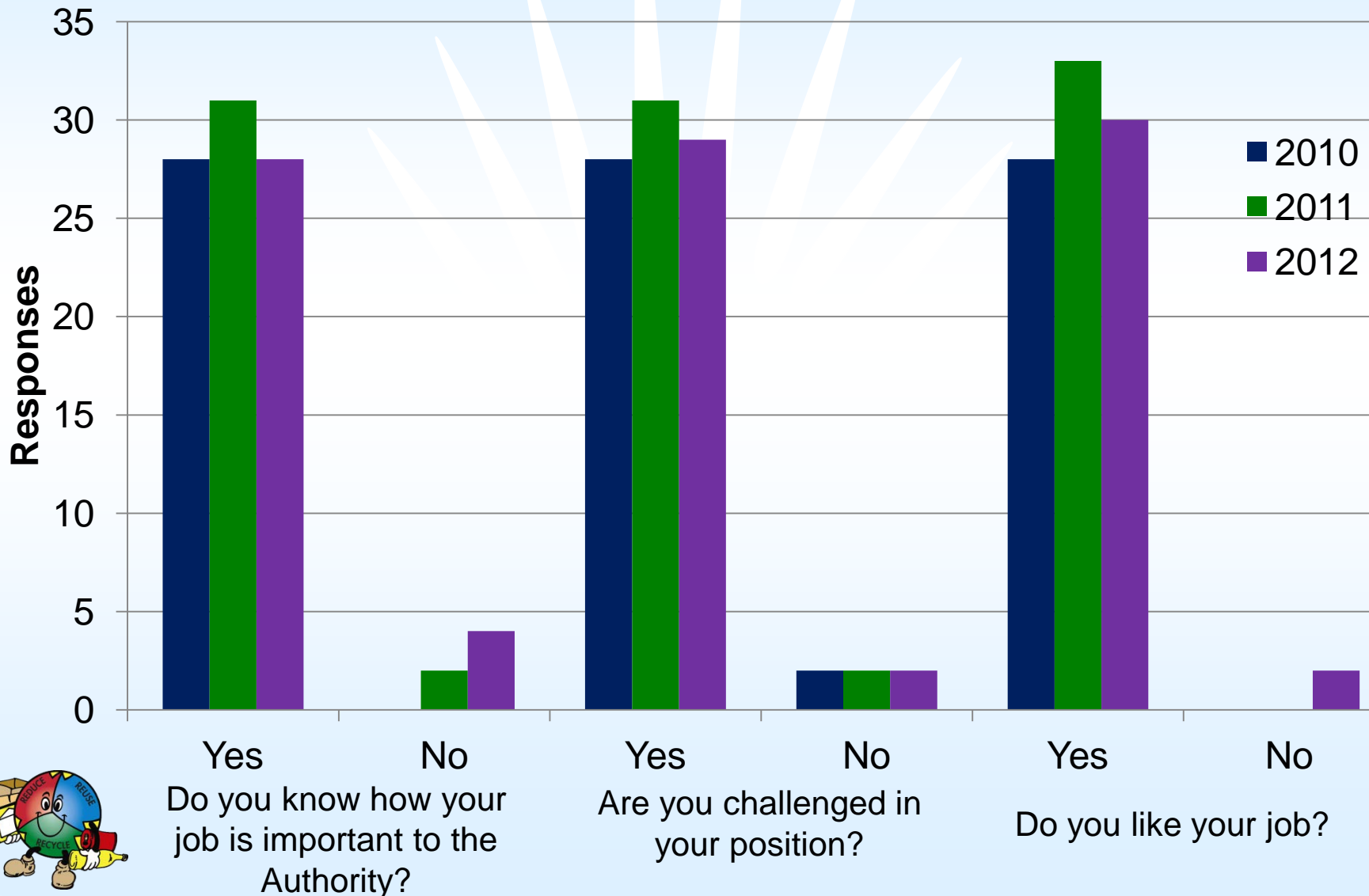


Goal of Survey

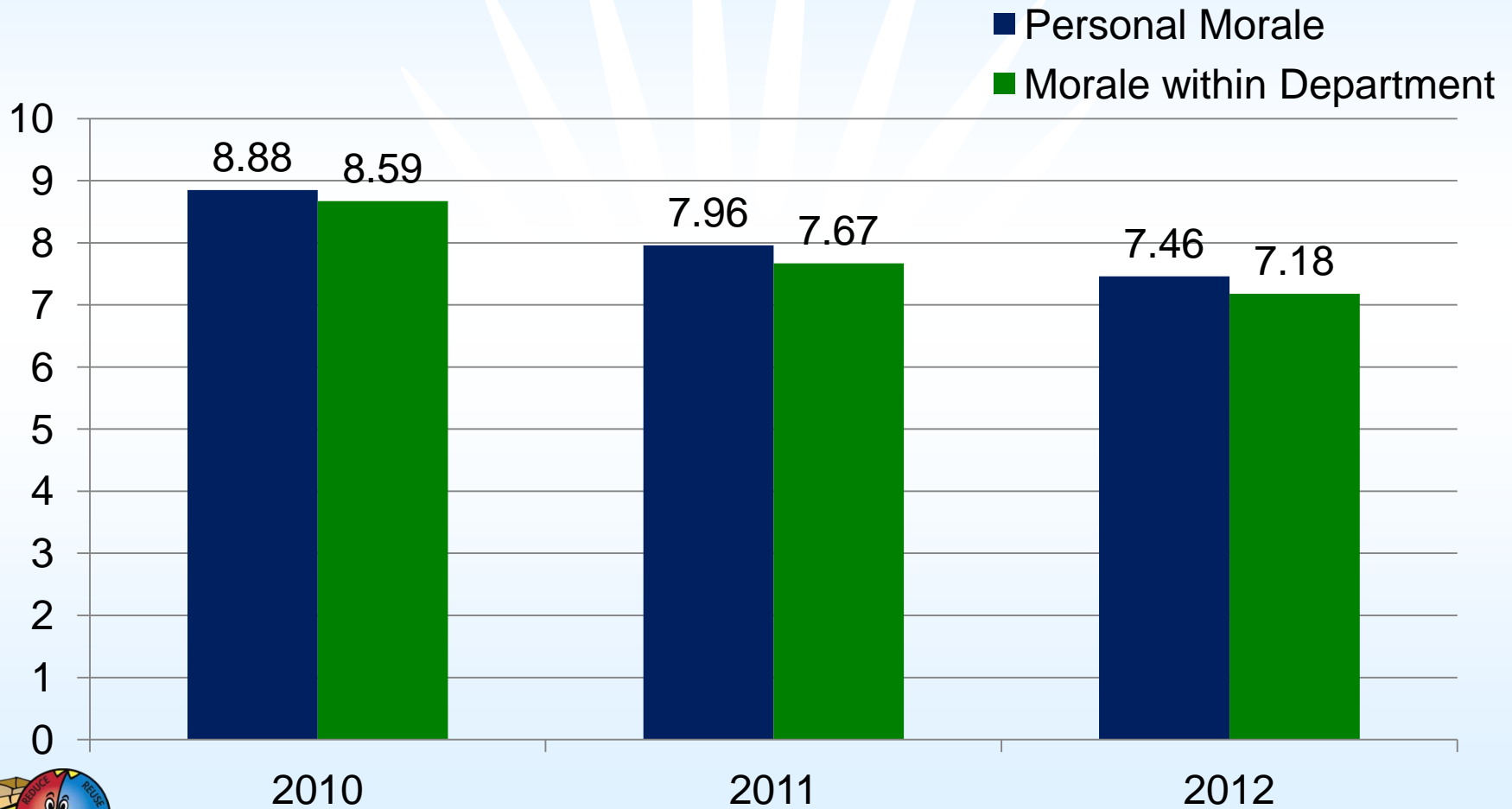
- Measure employees' engagement
- Collect ideas for improvement
- Determine morale and satisfaction levels



Job Attitude

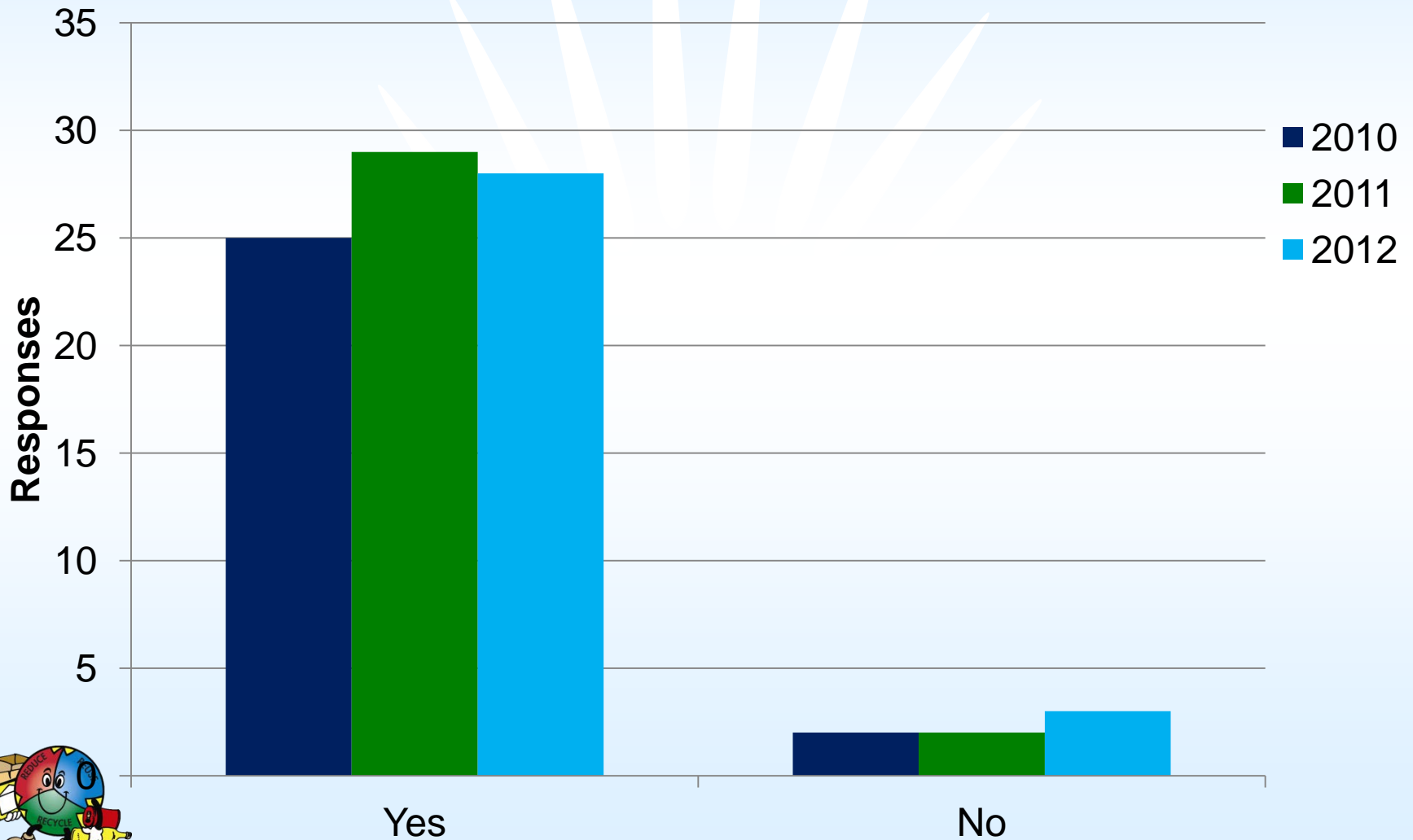


Morale

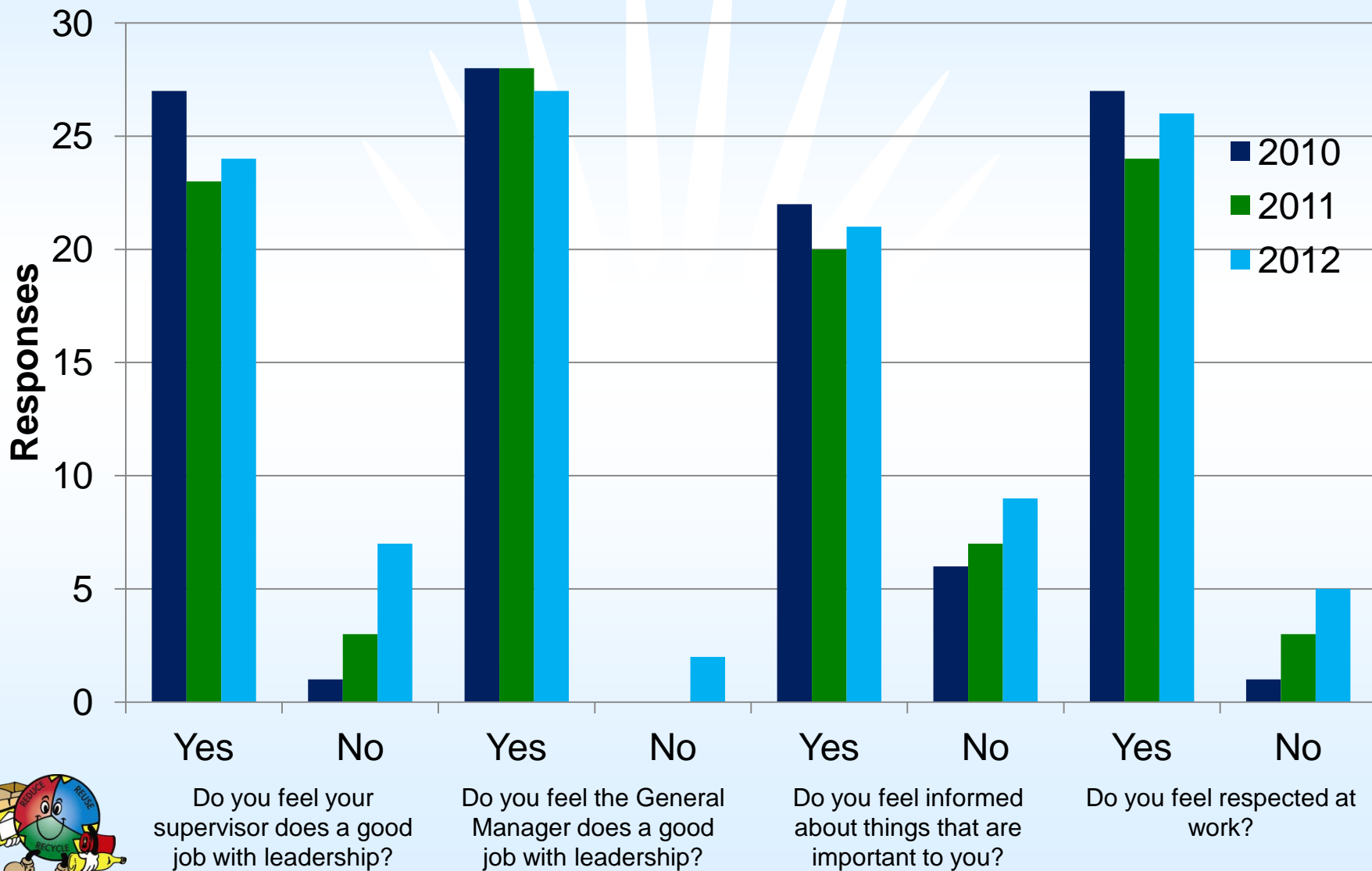


Question: How would you rate your morale?

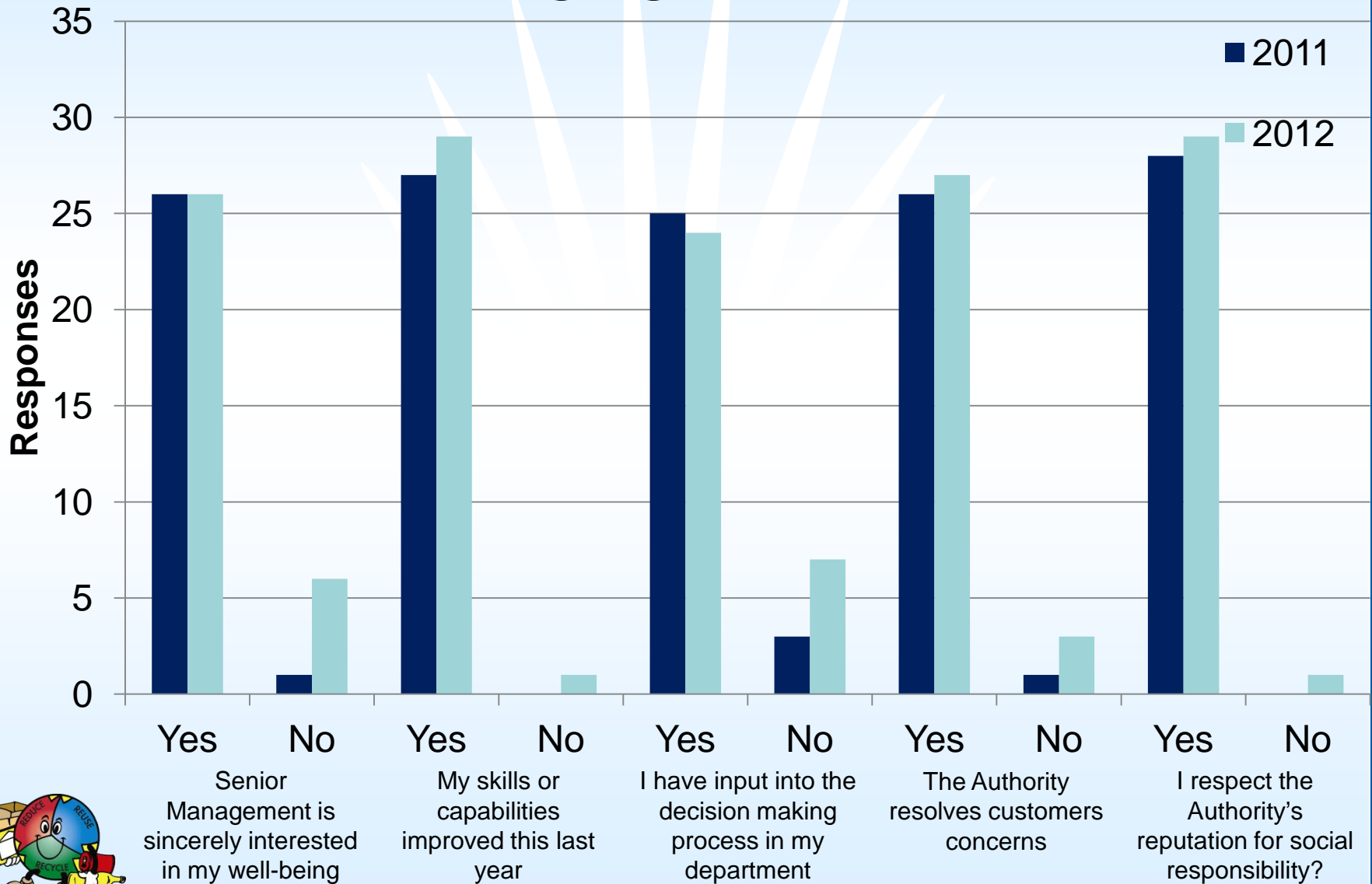
Do you know the Mission, Vision and Goals of the Authority



General Attitude



Engagement



Key Responses

- Morale is down from last year
- Not enough staff
- Over worked
- Equipment needs replacement
- Not enough communication between departments.



Next Steps

- Each department will meet with their respective managers to gather initiatives for improvement
- Managers and staff to continue with recommending improvements
- Use the survey as benchmark for improving next years responses



Status of County's Intent to Withdraw from JPA

February 21, 2013
Board of Directors Meeting



Notice of Intent to Withdraw

- Issued on 7/13/12
- Concerned with Authority debt
- Concerned with collection and disposal of waste within jurisdictional boundaries
- Exploring more efficient and economical waste disposal options



Status of Notice

9/18/12 Held meeting with delegates

2/04/13 Received MSW Feasibility Study
-under consultant & staff review

3/01/13 Joint Boards meeting scheduled

7/13/13 One-year period ends



The Rest of the Story

1993

County owned 3 landfills

Lewis Road – 46 years old

Jolon Road – 15 years old

Johnson Canyon – 17 years old

Began consolidation discussions
with Monterey Regional Waste
Management District (District)



- 1994 - Initial Study and Negative Declaration approved
- 1995 - Agreements not acceptable to District
- 1996 - County and Valley cities formed Joint Powers Authority
- 1996 - 148 Violations + 52 Concerns
- 2012 - 0 Violations and 2 Concerns
- 2013 - Authority 13/14 budget proposed



County Benefits from SVSWA

- Ended General Fund escalating subsidies
- Relieved of landfill funding deficiencies
- Provided new funds (SVSWA Bonds) to fix violations
- Ensured long-term disposal capacity
- Avoided \$30/ton rate increase
- Provided Household Hazardous Waste and other services under AB939



Financial Considerations

- Bond refinancing is on hold
 - \$210,000 annual savings is being lost
 - \$2.8 monetized savings on hold
- FY 2013-14 budget is being proposed
 - Ends reliance on imported waste
 - Decrease in tonnage = Increase in service fees
 - Financing future capital improvements





FY 2013-14 Operating Budget

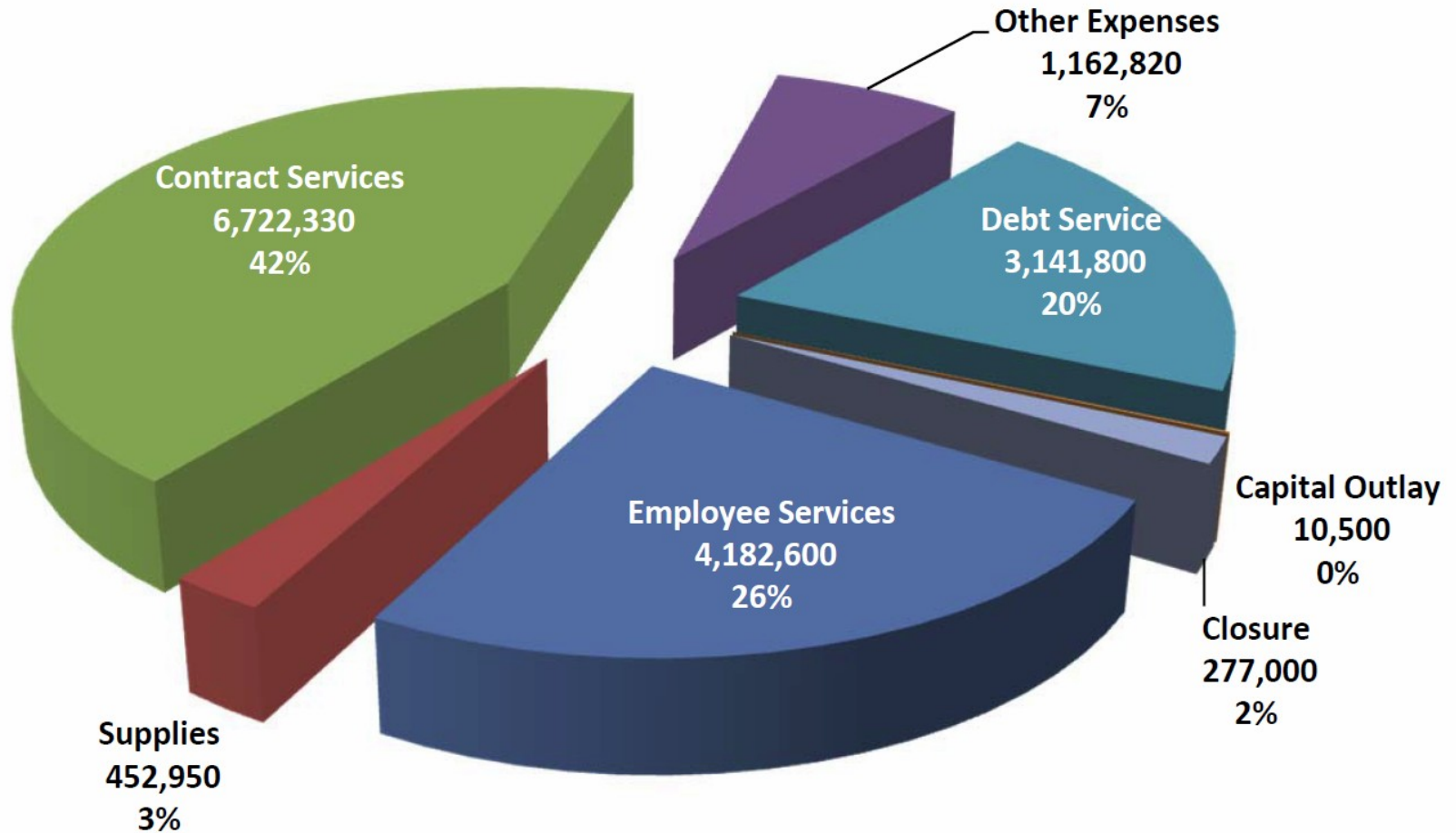
**Salinas Valley Solid Waste Authority
February 21, 2013**

Two- Year Budget Comparison

	2012-13	2013-14	Increase/	Percent
Revenues	Budget	Proposed	(Decrease)	Change
51 - Tipping Fees - Solid Waste	11,054,500	13,141,600	2,087,100	18.9%
51.1 - Tipping Fees - Surcharge	725,600	1,034,000	308,400	42.5%
51.2 - Tipping Fees - Diverted Materials	901,800	956,800	55,000	6.1%
51.7 - Tipping Fees - South Valley	2,340,900	2,318,800	(22,100)	-0.9%
52 - Charges for Services	117,000	117,000	-	0.0%
53 - Sales of Materials	572,500	572,500	-	0.0%
54 - Investment Earnings	80,200	80,200	-	0.0%
57 - Miscellaneous/Other	60,000	-	(60,000)	-100.0%
Total Revenues	15,852,500	18,220,900	2,368,400	14.9%
	2012-13	2013-14	Increase/	Percent
Expenditures	Budget	Proposed	(Decrease)	Change
Administration	\$ 2,363,160	\$ 2,290,650	(72,510)	-3.1%
Resource Recovery	\$ 2,308,290	\$ 2,341,500	33,210	1.4%
Scalehouse Operations	\$ 342,490	\$ 351,150	8,660	2.5%
Transfer Operations - JR & ML	\$ 1,151,910	\$ 874,400	(277,510)	-24.1%
Sun Street Operations	\$ 1,500,270	\$ 1,716,600	216,330	14.4%
JC Landfill Operations	\$ 3,569,290	\$ 3,683,200	113,910	3.2%
Johnson Canyon ECS	\$ 248,300	\$ 298,600	50,300	20.3%
Sun Street ECS	\$ 72,500	\$ 110,100	37,600	51.9%
Postclosure - CH, LR & JR	\$ 725,370	\$ 865,000	139,630	19.2%
Debt Service	\$ 3,140,120	\$ 3,141,800	1,680	0.1%
Closure Set-Aside	\$ 277,000	\$ 277,000	-	0.0%
Total Expenditures	15,698,700	15,950,000	251,300	1.6%
Net Increase to Fund Balance	153,800	2,270,900		

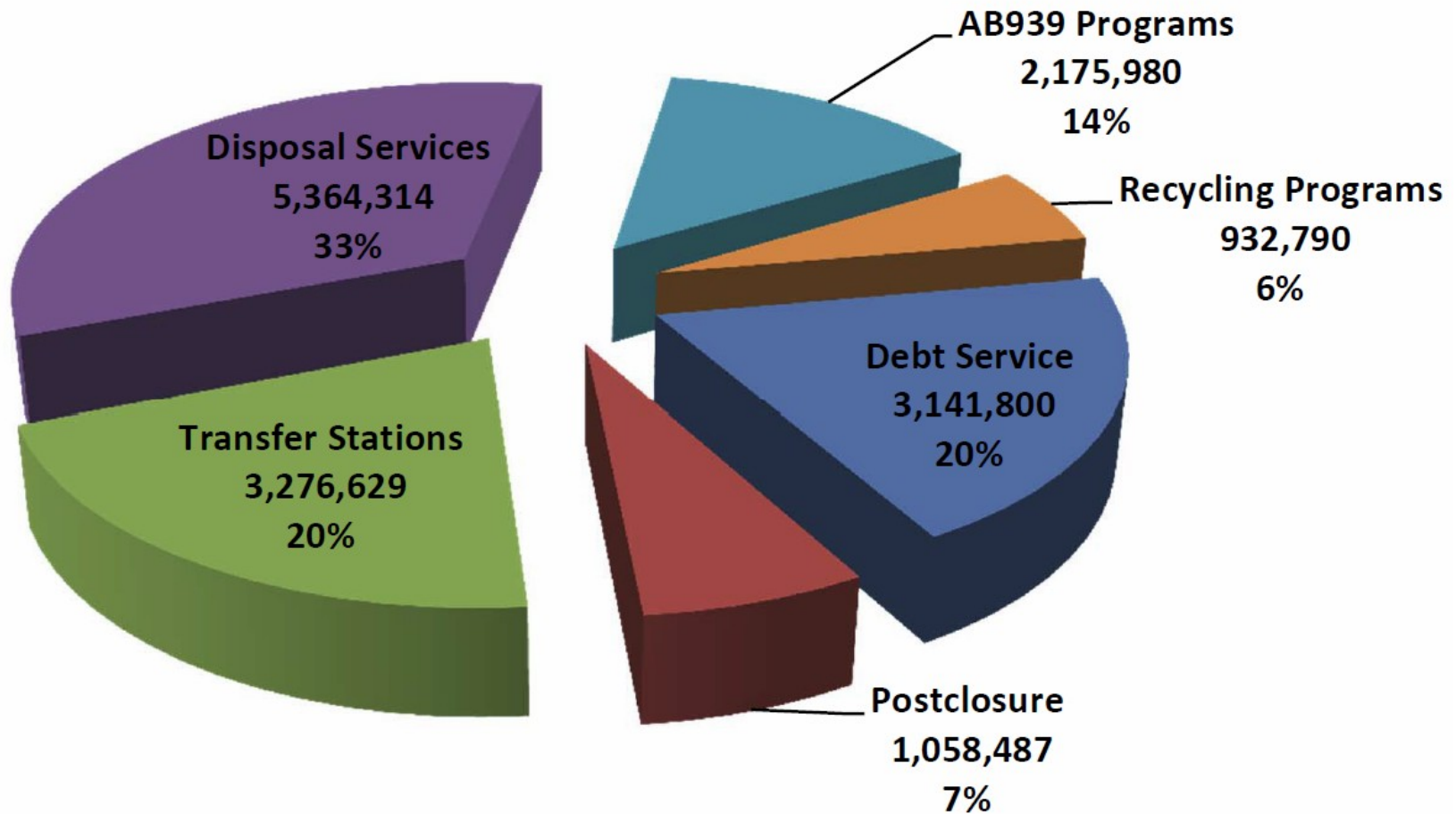
Budget by Category – FY 2013-14

\$15,950,000



Cost of Services FY 2013-14

\$15,950,000



Debt Service

\$39,845,000
SALINAS VALLEY SOLID WASTE AUTHORITY REVENUE BONDS, SERIES 2002
ted and issued pursuant to, and are secured under, a Master Indenture, dated November 1, 1997, and a Second Supplemental Indenture dated as of May 1, 1997, by and between the Authority (the "Authority") and BNY Western Trust Company, as trustee (the "Trustee"), for the acquisition and construction of certain improvements (the "2002 Project") to the Authority's existing landfill facilities (the "2002 Project") to the Authority's outstanding Revenue Bonds, Series 1997 (the "Prior Bonds"), (iii) the Purchase Agreement dated as of September 1, 1997, by and between the Authority and BNY Western Trust Company, as trustee, for the purchase of the Authority's outstanding Revenue Bonds, Series 1997 (the "Prior Bonds") from the City of Salinas, California.
Debt Service
\$3,141,800

Closed Landfills



Closed Crazy Horse Landfill
\$641,456



Closed Lewis Road Landfill
\$230,909



Closed Jolon Road Landfill
\$186,122

Transfer Operations



Salinas Area Transfer Stations
\$2,390,192



South County Transfer Station
\$886,437

Operations



Johnson Canyon Landfill
\$5,364,314

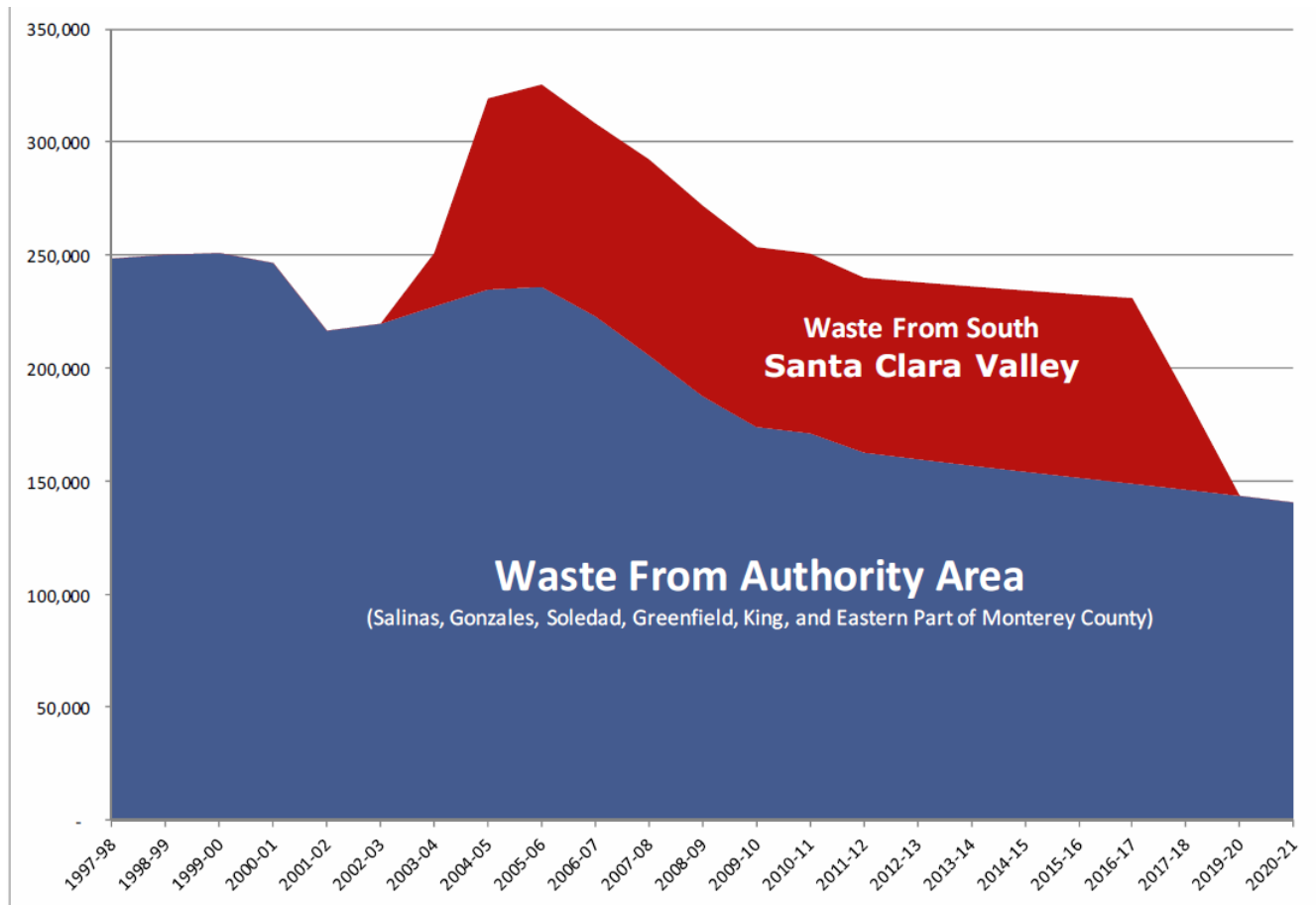


AB939 Programs
\$2,175,980



Recycling Programs
\$932,790

SVSWA Tonnage



Questions





SalinasValleyRecycles.org

SALINAS VALLEY SOLID WASTE AUTHORITY

Report to the Board of Directors

ITEM NO. 10-D (Revised)

Finance Manager/Controller-Treasurer

N/A

Legal Counsel

General Manager/CAO

Date: February 21, 2013

From: Roberto Moreno, Finance Manager
David B. Meza, P.E., Authority Engineer

Title: FY 2013-14 Capital Improvements Budget

RECOMMENDATION

Staff recommends that the Board receive the proposed Capital Improvements Budget and provide direction.

STRATEGIC PLAN RELATIONSHIP

The recommended action helps support Goal A - Develop and Implement a Sustainable Finance Plan looking at the Authority's finances in the future.

FISCAL IMPACT

The fiscal impact to the Authority's FY 2013-2014 Budget will depend on how the Board decides to fund the unfunded capital improvement projects.

DISCUSSION & ANALYSIS

The objective of the Capital Improvement Program is to assure that the Authority's facilities can serve the Authority's mission, vision, and goals while protecting the environment. The Capital Improvements Budget presented shows \$1,563,895 in capital projects for FY 2013-14 of which \$770,000 are currently unfunded. All projects that could be moved to future years have been moved. The remaining projects for FY 2013-14 are absolutely necessary.

Unfunded Projects Financing Recommendation

In order to fund the \$770,000 in unfunded projects, staff recommends utilizing some of the \$2,291,923 budgeted for the Johnson Canyon Regional Landfill Truck Route Improvements while additional financing becomes available. Upon refinancing the 2002 Revenue Bonds the Authority could realize up to \$2.8 million in upfront interest savings which could be used to replenish the budget for the Johnson Canyon Regional Landfill Truck Route Improvements. Until the refinancing takes place the Authority would not have its full share of the funding for the truck route improvements.

The refinancing interest savings could also be used to fund the \$505,000 in unfunded projects in FY 2014-15.

Many of the projects in FY 2013-2014 are required to protect the environment. Some of these projects are part of a Corrective Action Pledge Agreement with CalRecycle. Below is a list of some of the projects:

Crazy Horse Corrective Action Program, Cost: \$1.8 million

Why required? The project scope and cost has been agreed to by SVSWA and CalRecycle. It is required to remediate the historic groundwater aquifer impacts. This project is phased over several years. Cost for FY 2013-2014 is \$174,720.

Johnson Canyon Landfill Module 1 Horizontal Gas Collection Project, Cost \$310,000

Why required? This Module will soon receive waste. In anticipation of that, this project is required to effectively collect landfill gas from new waste placement in this module..

Johnson Canyon Landfill Flare Station, Cost \$200,000

Why required? Much like the Crazy Horse Flare Station, this flare station is over 10 years old. By the end of FY2013-2014, this flare station no longer meets the increase landfill gas flowrate and therefore will not meet the Federal and State requirements.

Johnson Canyon Landfill Liner Project, Cost \$30,000

Why required? This project protects a portion of the liner system at Module 456B. Not protecting this liner will result in a damage geocomposite clay liner system which is costly to replace.

Future Projects

Johnson Canyon Landfill Module 7/8, Cost \$6.25 million

Why required? This Module is required if the Authority continues to receive waste at this landfill.

Johnson Canyon Landfill Regional Truck Route, Cost \$8 million, Authority Share \$2.3 million

Why required? This is a permit requirement to pay for the SVSWA fair share for the improvement of the truck route. This project is currently funded. If some of this money is used on a temporary basis for another project, it will require fund replenishment.

Crazy Horse Landfill Gas Flare Station Improvements, Cost: \$150,000

Why required? The flare station is about 10 years old, is now requiring a lot of energy to run the system, and suffers from frequent equipment failures.

Salinas Area Material Recovery Center, Cost \$9.5 million

Why required? This project is required since the City of Salinas requires SVSWA to move from the Sun Street location and to house the Autoclave waste recovery system.

Possible Financing Sources for Unfunded Projects

Listed below are some possible funding sources and staff recommendation for each possible funding source.

1. Borrow additional funds. Staff does not recommend borrowing additional funds.
2. Sell some the Authority's property. Staff does not recommend selling property since it will take 1 to 2 years to re-zone, permit, subdivide, and improve the property such that it would be marketable.
3. \$2.8 Million savings from refinancing the 2002 Revenue Bonds. Staff recommends refinancing. The most efficient and prudent way to raise additional funding is to refinance the 2002 Revenue Bonds and the Crazy Horse Installment Purchase Agreement.

Recology South Valley Revenues for Future Projects

Recology South Valley Revenues (RSV) may be used to pay for future unfunded projects. At 6/30/13 the Expansion Fund which is funded with the RSV Revenues is expected to have a fund balance of \$5.5 million on June 30, 2013. If the \$2 million rate increase needed to stop relying on these funds is approved, then the fund balance will grow to \$7.5 million by 6/30/14. The fund would continue to grow about \$2 million each year that the agreement with RSV is in place.

This agreement can be terminated at the Authority's discretion on December 31, 2014 at the earliest or extended until December 31, 2017 at the latest. However the RSV franchise agreement with Morgan Hill is scheduled to end on 1/31/15 which could reduce the RSV revenues.

These funds were originally intended to be used for developing landfill capacity. However up to now the Authority has not been able to locate a new landfill site. As such, the Authority has been looking to conversion technology as an alternative to landfilling. Therefore the Board has been willing to use these funds for that purpose on a case by case basis.

Considering that the Authority could have \$7.5 million in RSV funds available at 6/30/14 the Board should decide how to make best use of these monies remembering that these are one-time revenues that will not be replenished. At this point the choices are:

- A. Develop JCL Module 7/8 - \$6.25 M
- B. Construct the Work St Materials Recovery Facility - \$9.5 M
- C. Save the funds for investing in conversion technology
- D. Save the funds for supplemental landfill capacity

In summary, staff is looking for direction on how to fund the FY2013-2014 unfunded projects. In addition, staff is looking for direction on which future projects to fund using RSV funds.

BACKGROUND

The Capital Improvement Program is designed to anticipate infrastructure replacement requirements. Over the next 30 years the Authority will also need to put money aside to replace some of the 342 monitoring wells at the 4 landfills.

ATTACHMENT(S)

1. Capital Improvements Budget

SALINAS VALLEY SOLID WASTE AUTHORITY
Capital Improvement Projects Budget
FY 2013-14 and Beyond

Fund	Projects by Name	Actual 2011-12	Budget 2012-13	Proposed 2013-14	Future 2014-15	Future 2015-18	Future 2018-2021
131	9227	CH Landfill Closure	-	-	-	-	-
131	9301	CH Closure Preparation	50,264	126,327	-	-	-
131	9302	CH PH 1A Leachate Recirculation	36,654	27,341	-	-	-
131	9303	CH PH 1B Site Prep Work	196,911	145,631	-	-	-
131	9304	CH PH 1C Bench Preparation	55,922	104,522	-	-	-
131	9305	CH PH 1D Liner Termination	28,089	14,909	-	-	-
131	9306	CH PH 1E Liner Placement	5,343,150	869,350	-	-	-
131	9307	CH PH 1F Winterization	9,630	12,870	-	-	-
131	9308	CH PH 2A Module 1	114,137	199,863	-	-	-
131	9309	CH PH 2B Lower Access Road	10,359	24,641	-	-	-
131	9310	CH PH 2C Remaining LF Prep	449,987	180,020	-	-	-
131	9311	CH PH 2D Liner Placement	251	267,749	-	-	-
131	9312	CH PH 2E Complete Liner Work	412,612	529,888	-	-	-
131	9313	CH Closure Equipment Purchases	52,855	19,378	-	-	-
131	9314	CH Closure Quality Assurance	477,693	184,938	-	-	-
131	9315	CH Closure Contingency	69,521	61,879	-	-	-
131		CH Corrective Action Program	-	174,720	349,552	341,040	902,603
151		JC Corrective Action Program	-	-	100,000	-	385,106
180	9003	USDA Autoclave Studies	2,313	167,375	-	-	-
180	9021	MRC/Autoclave CEQA	1,900	241,425	356,675	-	-
180	9801	Ameresco LFG Equipment	-	376,000	-	-	-
180	9802	SSTS Equipment Replacement	558,305	-	-	-	-
180		WS Materials Recovery Facility	-	-	9,500,000	-	-
211	9019	Biodiesel Fuel Station	25,254	20,205	-	-	-
216	9022	Gasifier CEQA	157,895	663,195	-	-	-
800	9010	JC Roadway Improvements	-	2,291,923	-	-	-
800	9012	Autoclave Pilot Project Studies	30,632	59,892	-	-	-
800	9018	JC Resource Management Park	-	-	-	-	-
800	9019	Biodiesel Fuel Station	23,835	-	-	-	-
800	9199	SSTS Improvements	14,357	-	-	-	-
800	9913	CH LFG to Energy Pilot	8,304	5,295	-	-	-
801	9101	Equipment Replacement	-	42,500	-	-	-
801	9701	SSTS Equipment Replacement	-	110,000	-	-	-
801	9702	SSTS NPDES Improvements	-	80,000	-	-	-
801	9703	SSTS Improvements	-	30,000	-	-	-
		JC Module 1 Horizontal Wells	-	310,000	-	-	-
		JC Flare Station Impvts.	-	200,000	-	-	-
		CH 401/404 Improvements	-	125,000	-	-	-
		JC LFG System Improvement	-	75,000	-	127,000	-
		JC Module 456B Liner Impvts.	-	30,000	-	-	-
		CH SCADA System	-	30,000	-	-	-
		JC Leachate	-	-	50,000	-	-
		CH LFG Flare Station Impvts.	-	-	150,000	-	-
		JC Module 7/8 Construction	-	-	250,000	6,000,000	-
		JC SCADA System	-	-	45,000	-	-
		LR SCADA System	-	-	10,000	-	-
		CH Well Demolition	-	-	-	-	20,000
		CH Well Monitoring Road Improvem	-	-	-	-	60,000
		JC Module 9/10 Construction	-	-	-	-	7,250,000
		<u>8,130,831</u>	<u>6,594,616</u>	<u>1,563,895</u>	<u>10,454,552</u>	<u>6,468,040</u>	<u>8,617,709</u>

Key to Abbreviations

CH Crazy Horse Landfill
JC Johnson Canyon Landfill
MRC Materials Recovery Center
SSTS Sun Street Transfer Station
WS Work Street

SALINAS VALLEY SOLID WASTE AUTHORITY
Capital Improvement Projects Budget
FY 2013-14 and Beyond

Projects by Funding Source	2011-12	2012-13	2013-14	2014-15	2015-18	2018-21
131 - CH Closure Funds	7,308,036	2,769,306	87,360	174,776	170,520	451,301
131 - CH CAP - City of Salinas Share			87,360	174,776	170,520	451,302
151 - JC Closure Funds	-	-	-	100,000	-	385,106
180 - Expansion Funds	562,518	784,800	356,675	9,500,000	-	-
211 - Grants	25,254	20,205	-	-	-	-
216 - Plasco Reimbursement	157,895	663,195	-	-	-	-
800 - Fund Balance	77,128	2,357,110	-	-	-	-
801 - Surplus Revenues	-	-	262,500	-	-	-
Unfunded	-	-	770,000	505,000	6,127,000	7,330,000
	<u>8,130,831</u>	<u>6,594,616</u>	<u>1,563,895</u>	<u>10,454,552</u>	<u>6,468,040</u>	<u>8,617,709</u>

Available Funding	06/30/12	06/30/13	06/30/14	06/30/15	06/30/18	06/30/21
131 - CH Closure Funds	2,839,174	69,868	(17,492)	(192,268)	(362,788)	(814,089)
131 - CH CAP - City of Salinas Share	-	-	(87,360)	(262,136)	(432,656)	(883,958)
151 - JC Closure Funds	860,759	860,759	860,759	760,759	760,759	375,653
180 - Expansion Fund	6,566,595	5,491,121	7,538,526	18,584	4,257,166	4,257,166
211 - Grants	-	-	-	-	-	-
216 - Plasco Reimbursement	-	-	-	-	-	-
800 - Fund Balance	77,128	2,357,110				
801 - Surplus Revenues						

Key to Abbreviations

CH Crazy Horse Landfill
JC Johnson Canyon Landfill
MRC Materials Recovery Center
SSTS Sun Street Transfer Station
WS Work Street