



AGENDA Regular Meeting

BOARD OF DIRECTORS

September 21, 2017, 6:00 p.m.

Gonzales City Council Chambers
117 Fourth Street, Gonzales, California

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

Board Directors

County: Simon Salinas, *President*
County: John M. Phillips
Salinas: Gloria De La Rosa, *Alt. Vice-President*
Salinas: Tony R. Barrera
Salinas: Kimbley Craig
Gonzales: Elizabeth Silva
Soledad: Christopher K. Bourke
Greenfield: Avelina T. Torres
King City: Robert S. Cullen, *Vice President*

Alternate Directors

County: Luis Alejo
Salinas: Joseph D. Gunter
Gonzales: Scott Funk
Soledad: Carla Stewart
Greenfield: Yanelly Martinez
King City: Darlene Acosta

TRANSLATION SERVICES AND OTHER MEETING ANNOUNCEMENTS

GENERAL MANAGER/CAO COMMENTS

DEPARTMENT MANAGER COMMENTS

BOARD DIRECTOR COMMENTS

PUBLIC COMMENT

Receive public comment from audience on items which are not on the agenda. The public may comment on scheduled agenda items as the Board considers them. Speakers are limited to three minutes at the discretion of the Chair.

CONSENT AGENDA:

All matters listed under the Consent Agenda may be enacted by one motion unless a member of the Board, a citizen, or a staff member requests discussion or a separate vote.

1. [Minutes of August 17, 2017, Regular Meeting](#)
2. [July 2017 Claims and Financial Reports](#)
3. [August 2017 Member and Interagency Activity Report](#)
4. [A Strategic Plan 2016-19 Goals & Objectives Monthly Progress Report](#)
5. [A Resolution Approving Supplemental Appropriation of \\$61,955 for CalRecycle's Beverage Container Recycling City/County Payment Program 2016-17](#)
6. [A Resolution Approving Supplemental Appropriation of \\$62,832 for CalRecycle's 2017-18 Local Government Waste Tire Amnesty Grant](#)
7. [A Resolution Approving a Five-Year License Agreement with Salinas Bowmen, Inc. for Property Located at Crazy Horse Landfill](#)

PRESENTATION

8. [2016-17 SALINAS VALLEY RECYCLES ANNUAL REPORT](#)
 - A. Receive Report from Patrick Mathews, General Manager/CAO
 - B. Board Discussion
 - C. Public Comment
 - D. Recommended Action – None; Informational Only

9. **THE COMPOST STORY**

- A. Receive a report from Mandy Brooks, Resource Recovery Manager
- B. Board Discussion
- C. Public Comment
- D. Recommended Action – None; Informational only

CONSIDERATION

10. **EXPANDED ORGANICS RECOVERY PROGRAM IMPLEMENTATION PLAN AND FUNDING STRUCTURE**

- A. Receive Report from Mandy Brooks, Resource Recovery Manager and Patrick Mathews General Manager/CAO
- B. Board Discussion
- C. Public Comment
- D. Recommended Action – Accept the Plan and Provide Direction

11. **A RESOLUTION APPROVING A SUPPLEMENTAL APPROPRIATION OF \$1,341,865 FOR CALRECYCLE'S 2016-17 ORGANICS GRANT PROGRAM**

- A. Receive Report from Elia Zavala, Contracts and Grants Analyst and Mandy Brooks, Resource Recovery Manager
- B. Board Discussion
- C. Public Comment
- D. Recommended Action – Adopt Resolution

12. **SECOND PHASE PUBLIC OUTREACH PLAN FOR ENVIRONMENTAL IMPACT REPORT – LONG-TERM FACILITY NEEDS PROJECT**

- A. Receive Report from Mandy Brooks, Resource Recovery Manager
- B. Board Discussion
- C. Public Comment
- D. Recommended Action – Provide Direction

FUTURE AGENDA ITEMS

13. **AGENDA ITEMS – VIEW AHEAD SCHEDULE**

CLOSED SESSION

Receive public comment from audience before entering into closed session:

14. Pursuant to **Government Code Section 54957.6** to provide instruction to General Manager/CAO Patrick Mathews to negotiate salaries and benefits with SVSWA employees - management and non-management.

RECONVENE

ADJOURNMENT

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This agenda was posted at the Administration Office of the Salinas Valley Solid Waste Authority, 128 Sun St., Ste 101, Salinas, and on the Gonzales Council Chambers Bulletin Board, 117 Fourth Street, Gonzales, **Friday, September 15, 2017**. The Salinas Valley Solid Waste Authority Board will next meet in regular session on, **Thursday, October 19, 2017**. Staff reports for the Authority Board meetings are available for review at: ▶ Salinas Valley Solid Waste Authority: 128 Sun Street, Ste. 101, Salinas, CA 93901, Phone 831-775-3000 ▶ Web Site: www.salinasvalleyrecycles.org ▶ Public Library Branches in Gonzales, Prunedale and Soledad. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Erika J. Trujillo, Clerk of the Board at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR 35.102-35.104 ADA Title II). Spanish interpretation will be provided at the meeting. *Se proporcionará interpretación a Español.*

**MINUTES OF
THE SALINAS VALLEY SOLID WASTE AUTHORITY
BOARD MEETING
AUGUST 17, 2017**

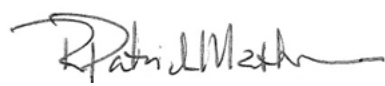
CALL TO ORDER

President Salinas called the meeting to order at 6:00 p.m.

ROLL CALL

The following Board Directors were present:

County of Monterey	Simon Salinas, President
County of Monterey	John M. Phillips (<i>arrived at 6:08 p.m.</i>)
City of Salinas	Gloria De La Rosa, Alt. Vice President
City of Salinas	Tony Barrera
City of Salinas	Kimbley Craig
City of Gonzales	Elizabeth Silva
City of Soledad	Christopher K. Bourke
City of Greenfield	Avelina Torres
City of King	Robert Cullen, Vice President

ITEM NO. 1
Agenda Item

General Manager/CAO
T. Bruen by et
General Counsel Approval

The following Board Directors were absent:

None

Staff Members Present:

Patrick Mathews, General Manager/CAO
Cesar Zuñiga, Asst. GM/Operations Manager
Ray Hendricks, Finance Manager
Mandy Brooks, Resource Recovery Manager
Brian Kennedy, Engineering & Environmental Compliance Manager

Estela Gutierrez, Resource Recovery Technician
Erika J. Trujillo, Clerk of the Board
Thomas Bruen, General Counsel

MEETING ANNOUNCEMENTS

(6:01) Vice President Salinas announced the availability of translation services. No member from the public requested the service.

GENERAL MANAGER COMMENTS

(6:01) General Manager/CAO Mathews reported on the collapsing recycling markets, explaining that lower grade plastics are no longer being accepted and this would potentially have an effect on the Authority services. He stated he will keep the Board informed as more information becomes available.

DEPARTMENT MANAGER COMMENTS

(6:02) Assistant General Manager Zuñiga reported on the Employee Communication Meeting held August 4, thanking the Board members that attended. Finance Manager Hendricks reiterated Mr. Zuñiga's comment and informed the Board that next year's Employee Communication Meeting is scheduled for July 27, 2018 at The Club at Crazy Horse Ranch. Mr. Hendricks reported that the Standard and Poor's bond rating has increased the Authority's rating from A+ to AA-, explaining this will help with obtaining better interest rates on bonds or loans in the future, if needed. Engineering & Environmental Compliance Manager Kennedy provided a brief background on the greenhouse gas reduction grant application submitted by the Authority. Resource Recovery Manager Brooks reported that the Authority was awarded the grant, being one of only ten agencies awarded out of 34 applications received and the only

one in Monterey County. She explained the grant is just over one million dollars, the largest ever received by the Authority. This will allow the Authority to move forward with the development and implementation of a full-scale organics diversion program to meet the new State mandates for increased organics recovery. Mrs. Brooks also reminded the Board that upcoming community events are listed in the monthly inter-agency staff report for any members that are interested in attending.

BOARD DIRECTORS COMMENTS

(6:06) Directors Salinas, Silva, De La Rosa, Barrera, and Bourke commented on their attendance to the annual Employee Communication Meeting, commending management staff for their commitment to the employees, the positive moral seen amongst the employees, the number of longevity awards given, and the well-coordinated event. Director De La Rosa suggested allocating funds for employees to be able to bring one guest. Director Cullen commented on his experience with the subscription to the online e-newsletter Waste Dive, stating it is informational and easy to look through.

PUBLIC COMMENT

(6:11) Doug Kenyon, General Manager of Republic Services commented on the upcoming cleanup events for the City of Salinas, with District 3 taking place on Saturday, August 26 and District 5 on Saturday, September 9.

CONSENT AGENDA (6:12)

- 1-A.** Minutes of June 15, 2017, Regular Meeting
- 1-B.** Minutes of July 24, 2017, Special Meeting
- 2.** May 2017 Claims and Financial Reports
- 3.** June 2017 Claims and Financial Reports
- 4.** June 2017 Member and Interagency Activity Report
- 5.** Resolution No. 2017-21 Approving the 2016-19 Strategic Plan Goals and Six-Month Objectives through January 2018
- 6.** Tonnage and Diversion Report for the Quarter Ended June 30, 2017
- 7.** 2017 Second Quarter Customer Service Results and Twelve-Month Comparison
- 8.** Resolution No. 2017-22 Awarding the Purchase of a New 2018 Demolition End Dump Trailer to Midco Truck and Trailer for an Amount of \$56,154

Public Comment: None

Board Comments: None

Motion: Director Barrera made a motion to approve the consent agenda as presented. Director Silva seconded the motion.

Votes: Motion carried 9,0

Ayes: Salinas, Phillips, De La Rosa, Barrera, Craig, Silva, Bourke, Torres, Cullen

Noes: None

Abstain: None

Absent: None

PRESENTATION

9. WALLY-WASTE-NOT AWARDS

(6:12) Resource Recovery Manager Brooks presented Resource Recovery Technician II, Estella Gutierrez. Ms. Gutierrez presented ten schools and preschools with the Wally-Waste-Not award

for successfully completing all 26 required activities of the program. She indicated that fourteen applications were received with only ten successfully completing the program. Each school received an award of \$1,950. Ms. Gutierrez announced that the fiscal year 2017-18 Walley-Waste-Not program will start accepting applications the first week of September.

Public Comment: None

Board Comments: The Board discussed the presentation and commended the ten awardees for all their hard work and dedication.

Motion No Motion was needed; presentation only.

10. ANNUAL TONNAGE AND DIVERSION REPORT

(6:45) Finance Manager Hendricks reported tonnage was up at all of the facilities for fiscal year 2016-17. A total of 277,138 tons was received. Of the 199,457 tons landfilled, the City of Salinas accounted for 60%, County of Monterey 19%, City of Soledad 6%, City of Gonzales 5%, City of Greenfield 4%, and 1% of the waste coming in from outside the Authority's service area. A total of 49,202 tons of the waste received was diverted from being landfilled. Assistant General Manager/Operations Manager Zuñiga reported on the continuous increase in customers at the Salinas Transfer Station, with a 14% increase compared to the previous year. Mr. Zuñiga reported on the cost savings since assuming operation of the Johnson Canyon Landfill in December of 2014 and provided a report on the transportation safety record for all of the facilities. He stated there was a total of 338,933 combined driven miles, with no accidents for the year.

Public Comment: None

Board Comments: The Board discussed the presentation commending staff for the great driving record.

Motion: No motion was needed; presentation only.

11. CALENVIROSCREEN – DESIGNATION OF DISADVANTAGED COMMUNITIES

(7:20) General Manager Mathews presented the CalEnviroScreen 3.0 website, created by the Office of Environmental Health Hazard Assessment (OEHHA) on behalf of the California Environmental Protection Agency (CalEPA) to identify designated disadvantaged communities in California. He explained the scoring method and reviewed the designations and ranking for each of the sites currently being studied under the Environmental Impact Review for the Long-Term Facility Needs Project.

Public Comment: None

Board Comments: The Board discussed the presentation.

Motion: No motion was needed; presentation only.

CONSIDERATION

12. RESOLUTION 2017-23 APPROVING THE REVISED PERSONNEL ALLOCATION, SALARY SCHEDULE, AND THE NEW AND REVISED JOB DESCRIPTIONS, REFLECTING THE REORGANIZATION OF THE ADMINISTRATION DEPARTMENT, RESOURCE RECOVERY DEPARTMENT, AND MANAGEMENT STAFFING EFFECTIVE AUGUST 28, 2017

(7:40) General Manager/CAO Mathews detailed the reorganizational changes to the Finance, Administration, and, Resource Recovery Departments and Management staffing proposed by staff and the labor cost saving the changes would allow. He informed the Board that the changes have been in place as an interim trial for the past three months to assure adequacy and effectiveness, with no negative impacts being noted.

Public Comment: None

Board Comments: The Board discussed the presentation.

Motion: Director Phillips made a motion to adopt Resolution No. 2017-23. Director Craig seconded the motion.

Votes: Motion carried 7,0

Ayes: Salinas, Phillips, De La Rosa, Barrera, Craig, Silva, Bourke, Torres, Cullen

Noes: None

Abstain: None

Absent: None

13. DISCUSSION ON THE SCHEDULING AND FACILITATION OF THE BOARD'S FUTURE STRATEGIC PLANNING RETREAT

(7:54) General Manager/CAO Mathews provided a report on the two proposed options by the Executive Committee from their August 3 meeting; keeping the current process, schedule, and facilitation as is or changing facilitation to once a year by a consultant with Authority staff conducting a six-month review retreat, with no change on schedule or facilitator.

Public Comment: None

Board Comments: The Board discussed the proposed options by the Executive Committee inquiring about the cost of the current facilitator. Director Salinas and Cullen expressing their concerns with changing the current process. Directors De La Rosa, Craig, and Barrera expressed their concerns with the cost of the current facilitator. Director Phillips expressed his approval for changing the schedule to one facilitated retreat per year with a six-month review retreat conducted by staff.

Motion: Director Craig made a motion to go out for a request for proposals and changing the schedule to one facilitated retreat a year by a consultant to be conducted after regular business hours at the normal scheduled meeting time as a special meeting and a six-month review retreat conducted by staff. Director De La Rosa seconded the motion.

Votes: Motion carried 7,0

Ayes: Salinas, Phillips, De La Rosa, Barrera, Craig, Silva, Bourke, Torres, Cullen

Noes: None

Abstain: None

Absent: None

FUTURE AGENDA ITEMS

14. AGENDA ITEMS – VIEW AHEAD SCHEDULE

(8:13) The Board reviewed the future agenda items with Mr. Mathews noting that the organics grant item currently scheduled for the November Board meeting will be moved up to the September meeting.

ADJOURN

(8:14) President Salinas adjourned the meeting.

APPROVED: _____
Simón Salinas, President

Attest: _____
Erika J. Trujillo, Clerk of the Board



Report to the Board of Directors

ITEM NO. 2

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: September 21, 2017

From: C. Ray Hendricks, Finance and Administration Manager

Title: July 2017 Claims and Financial Reports

RECOMMENDATION

The Executive Committee recommends acceptance of the July 2017 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of July for a summary of the Authority's financial position as of July 31, 2017, the following are highlights of the Authority's financial activity for the month of July.

Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of July 2017, operating revenue exceeded expenditures by \$774,015. Fiscal year 2017-2018 to date operating revenue exceeded expenditures by \$774,015.

Revenues (Consolidated Statement of Revenues and Expenditures)

After one month of the fiscal year, (8.33% of the fiscal year), revenues total \$1,727,443 or 9.4% of the total annual revenues forecast of \$18,364,750. July Tipping Fees totaled \$1,185,544 and for the year to date totaled \$1,185,544 or 9.8% of the forecasted total of \$12,158,750.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of July 31, (8.33% of the fiscal year), year-to-date operating expenditures total \$953,428. This is 5.7% of the operating budget of \$16,720,000.

Capital Project Expenditures (Consolidated Grant and CIP Expenditures Report)

For the month of July 2017, capital project expenditures totaled \$2,189. \$940 of the total was for the Lewis Road Landfill, landfill gas system replacements.

The FY 2017-18 Capital Improvement Projects Budget is approved with carryovers by the Board separate from the Operating Budget. The Capital Improvement Projects Budget will be presented to the Board at the September meeting.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of July 2017 is attached for review and acceptance. July disbursements total \$1,818,447.14 of which \$587,660.48 was paid from the payroll checking account for payroll and payroll related benefits.

Following is a list of vendors paid more than \$50,000 during the month of July 2017.

VENDOR	SERVICE	AMOUNT
AON RISK INSURANCE SERVICES WEST, INC .	FY 2017-18 INSURANCE RENEWALS	290,094.72
VISION RECYCLING INC	SSTS & JCLF GREENWASTE PROCESSING	154,082.22
QUINN COMPANY	MAY & JUN ALL SITES EQ R&M	75,024.01
CA STATE BOARD OF EQUALIZATION	APRIL - JUNE 2017 CIWMB FEE	73,795.40
MONTEREY COUNTY HEALTH DEPARTMENT	ANNUAL MOCO LEA FEES	54,428.00
PHILIP SERVICES CORP	MAY & JUN HHW DISPOSALS & SUPPLIES	53,994.55
GOLDEN STATE TRUCK & TRAILER REPAIR	ALL SITES VEHICLES, EQ, & FACILITIES R&M	53,140.19
WASTE MANAGEMENT INC	JUNE SALINAS FRANCHISE WASTE TO MLTS	51,090.23

Cash Balances

The Authority's cash position increased \$410,062.35 during July to \$22,612,696.06. Most of the cash balance is restricted, committed, or assigned as shown below. FY 2016-17 Cash surpluses have not been allocated as of July 31, 2017:

Restricted by Legal Agreements:

Johnson Canyon Closure Fund	\$	3,863,353.32
State & Federal Grants		85,002.78
BNY - Bond 2014A Payment		-
BNY - Bond 2014B Payment		-
BNY - Sub Pmt Cap One 2014 Eq Lease		-
GEO Deposit (CEQA)		4,611.92

Funds Held in Trust:

Central Coast Media Recycling Coalition	54,065.62
Employee Unreimbursed Medical Claims	117.10

Committed by Board Policy:

Undesignated Fund Surplus at 06-30-2017	3,949,367.12
AB939 Services	201,701.01
Designated for Capital Projects Reserve	1,138,128.87
Designated for Environmental Impairment Reserve	593,903.31
Designated for Operating Reserve	593,903.31
Expansion Fund (South Valley Revenues)	8,274,445.25
Salinas Rate Stabilization Fund	24,324.06

Assigned by Budget

Assigned for Capital Projects	3,660,783.86
Assigned for OPEB	291,400.00

Available for Operations (122,411.47)

Total	\$	<u>22,612,696.06</u>
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ATTACHMENTS

1. July 2017 Consolidated Statement of Revenues and Expenditures
2. July 2017 Consolidated Grant and CIP Expenditures Report
3. July 2017 Checks Issued Report



Salinas Valley Solid Waste Authority

Consolidated Statement of Revenues and Expenditure

For Period Ending July 31, 2017

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Revenue Summary</u>							
Tipping Fees - Solid Waste	12,158,750	1,185,544	1,185,544	9.8 %	10,973,206	0	10,973,206
Tipping Fees - Surcharge	1,803,000	169,543	169,543	9.4 %	1,633,457	0	1,633,457
Tipping Fees - Diverted Materials	1,442,700	173,490	173,490	12.0 %	1,269,210	0	1,269,210
AB939 Service Fee	2,309,800	193,308	193,308	8.4 %	2,116,492	0	2,116,492
Charges for Services	124,500	0	0	0.0 %	124,500	0	124,500
Sales of Materials	244,000	27	27	0.0 %	243,973	0	243,973
Gas Royalties	220,000	0	0	0.0 %	220,000	0	220,000
Investment Earnings	62,000	919	919	1.5 %	61,081	0	61,081
Grants/Contributions	0	0	0	0.0 %	0	0	0
Other Non-Operating Revenue	0	4,612	4,612	0.0 %	(4,612)	0	(4,612)
Total Revenue	18,364,750	1,727,443	1,727,443	9.4 %	16,637,307	0	16,637,307
<u>Expense Summary</u>							
Executive Administration	444,250	25,313	25,313	5.7 %	418,937	2,235	416,702
Administrative Support	535,850	43,196	43,196	8.1 %	492,654	110,608	382,046
Human Resources Administration	371,900	16,557	16,557	4.5 %	355,343	2,316	353,027
Clerk of the Board	170,750	9,423	9,423	5.5 %	161,327	5,230	156,097
Finance Administration	691,450	67,590	67,590	9.8 %	623,860	6,966	616,894
Operations Administration	464,900	25,195	25,195	5.4 %	439,705	1,349	438,355
Resource Recovery	809,650	57,366	57,366	7.1 %	752,284	556	751,728
Marketing	75,000	500	500	0.7 %	74,500	0	74,500
Public Education	226,500	1,473	1,473	0.7 %	225,027	572	224,455
Household Hazardous Waste	782,600	36,789	36,789	4.7 %	745,811	23,936	721,876
C & D Diversion	140,000	0	0	0.0 %	140,000	0	140,000
Organics Diversion	796,200	0	0	0.0 %	796,200	0	796,200
Diversion Services	18,000	0	0	0.0 %	18,000	0	18,000



Salinas Valley Solid Waste Authority

Consolidated Statement of Revenues and Expenditure

For Period Ending July 31, 2017

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
Scalehouse Operations	529,450	44,110	44,110	8.3 %	485,340	1,759	483,581
JR Transfer Station	346,600	26,875	26,875	7.8 %	319,725	12,648	307,078
JR Recycling Operations	153,700	4,092	4,092	2.7 %	149,608	0	149,608
ML Transfer Station	265,000	0	0	0.0 %	265,000	265,000	0
SS Disposal Operations	730,600	93,828	93,828	12.8 %	636,772	26,413	610,359
SS Transfer Operations	1,062,800	76,645	76,645	7.2 %	986,155	24,677	961,478
SS Recycling Operations	689,400	28,354	28,354	4.1 %	661,046	0	661,046
JC Landfill Operations	2,379,050	157,406	157,406	6.6 %	2,221,644	254,168	1,967,476
JC Recycling Operations	389,500	12,246	12,246	3.1 %	377,254	482	376,773
Crazy Horse Postclosure Maintenance	610,200	44,415	44,415	7.3 %	565,785	121,853	443,932
Lewis Road Postclosure Maintenance	227,200	32,277	32,277	14.2 %	194,923	55,622	139,302
Johnson Canyon ECS	311,300	4,282	4,282	1.4 %	307,018	130,089	176,929
Jolon Road Postclosure Maintenance	214,350	114,721	114,721	53.5 %	99,629	7,300	92,329
Sun Street ECS	186,300	5,522	5,522	3.0 %	180,778	48,908	131,871
Debt Service - Interest	1,619,100	0	0	0.0 %	1,619,100	0	1,619,100
Debt Service - Principal	1,229,900	0	0	0.0 %	1,229,900	0	1,229,900
Closure Set-Aside	248,500	25,254	25,254	10.2 %	223,246	0	223,246
Total Expense	16,720,000	953,428	953,428	5.7 %	15,766,572	1,102,685	14,663,887
Revenue Over/(Under) Expenses	1,644,750	774,015	774,015	47.1 %	870,735	(1,102,685)	1,973,420



Salinas Valley Solid Waste Authority

Consolidated Grant and CIP Expenditure Report

For Period Ending August 31, 2017

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Fund 180 - Expansion Fund</u>							
180 9804 Long Range Facility Needs EIR	0	0	699	0.0 %	(699)	0	(699)
180 9805 Harrison Road	0	0	0	0.0 %	0	0	0
180 9806 Long Range Financial Model	0	0	0	0.0 %	0	0	0
180 9807 GOE Autoclave Final Project	0	0	0	0.0 %	0	0	0
Total Fund 180 - Expansion Fund	0	0	699	0.0 %	(699)	0	(699)
<u>Fund 211 - State Grants</u>							
211 9206 HHW HD25-15-0003	0	0	0	0.0 %	0	0	0
211 9208 Tire Amnesty 2015-16	0	0	0	0.0 %	0	0	0
211 9209 Tire Derived Aggregate 5-15-0004	0	0	0	0.0 %	0	0	0
211 9247 Cal Recycle - CCP	0	2,401	2,401	0.0 %	(2,401)	0	(2,401)
211 9248 Cal Recycle - 2014-15 CCP	0	0	0	0.0 %	0	0	0
211 9251 Cal Recycle - 2015-16 CCP	0	0	550	0.0 %	(550)	6,050	(6,600)
Total Fund 211 - State Grants	0	2,401	2,951	0.0 %	(2,951)	6,050	(9,001)
<u>Fund 216 - Reimbursement Fund</u>							
216 9802 Autoclave Demonstration Unit	0	0	0	0.0 %	0	0	0
216 9804 Long Range Facility Needs EIR	0	0	0	0.0 %	0	0	0
Total Fund 216 - Reimbursement Fund	0	0	0	0.0 %	0	0	0
<u>Fund 800 - Capital Improvement Projects Fund</u>							
800 9103 Closed Landfill Revenue Study	0	0	0	0.0 %	0	0	0
800 9316 CH Corrective Action Program	0	0	0	0.0 %	0	0	0
800 9319 CH LFG System Improvements	0	0	0	0.0 %	0	0	0
800 9401 LR LFG Replacement	0	0	940	0.0 %	(940)	0	(940)
800 9502 JC Flare Station Improvements	0	0	0	0.0 %	0	0	0
800 9506 JC Litter Control Barrier	50,000	0	0	0.0 %	50,000	0	50,000
800 9507 JC Corrective Action	0	0	0	0.0 %	0	0	0



Salinas Valley Solid Waste Authority

Consolidated Grant and CIP Expenditure Report

For Period Ending August 31, 2017

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
800 9508 JC Drainage Modifications	0	0	0	0.0 %	0	0	0
800 9509 JC Groundwater Wells	0	0	0	0.0 %	0	0	0
800 9510 JC LFG System (Vertical Wells)	60,000	0	0	0.0 %	60,000	0	60,000
800 9511 JC LFG System (Horizontal Wells)	30,000	0	0	0.0 %	30,000	0	30,000
800 9526 JC Equipment Replacement	50,000	0	0	0.0 %	50,000	0	50,000
800 9527 JC Module 7 Engineering and Constr	540,000	0	0	0.0 %	540,000	0	540,000
800 9528 JC Roadway Improvements	0	0	0	0.0 %	0	0	0
800 9529 JC Leachate Handling Sys	0	0	0	0.0 %	0	0	0
800 9601 JR Transfer Station Improvements	84,000	0	0	0.0 %	84,000	0	84,000
800 9602 JR Equipment Purchase	0	0	0	0.0 %	0	0	0
800 9701 SSTS Equipment Replacement	300,000	0	0	0.0 %	300,000	0	300,000
800 9702 SSTS NPDES Improvements	0	0	0	0.0 %	0	0	0
Total Fund 800 - Capital Improvement Projects	1,114,000	0	940	0.1 %	1,113,060	0	1,113,060
Total CIP Expenditures	1,114,000	2,401	4,590	0.4 %	1,109,410	6,050	1,103,360

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18594	AIO ACQUISITION INC ANNUAL OSHA POSTERS	7/6/2017	453.03	453.03
18595	AON RISK INSURANCE SERVICES WEST, INC . FY 2017-18 INSURANCE RENEWALS	7/6/2017	222,927.00	222,927.00
18596	CALPERS EDUCATIONAL FORUM CALPERS EDUCATIONAL FORUM 2017	7/6/2017	350.00	350.00
18597	CALPERS EDUCATIONAL FORUM CALPERS EDUCATION FORUM 2017	7/6/2017	350.00	350.00
18598	COMCAST MONTHLY INTERNET SERVICE	7/6/2017	178.63	178.63
18599	GRAINGER ANNUAL MEMBERSHIP	7/6/2017	139.00	139.00
18600	HARTFORD FIRE INSURANCE COMPANY SURETY INSURANCE- FINANCE MANAGER	7/6/2017	2,780.00	2,780.00
18601	HRN PERFORMANCE SOLUTIONS PERFORMANCE SOFTWARE RENEWAL	7/6/2017	1,007.00	1,007.00
18602	LUIS AGUILERA BUDDY LUNCH PROGRAM	7/6/2017	144.00	144.00
18602	LUIS AGUILERA BUDDY LUNCH PROGRAM	7/11/2017	(144.00)	(144.00)
18602	LUIS AGUILERA BUDDY LUNCH PROGRAM	7/6/2017	36.00	36.00
18603	MONTEREY COUNTY HEALTH DEPARTMENT ANNUAL MO. CO. LEA FEES JC LEA PERMIT ANNUAL	7/6/2017	30,809.00 23,619.00	54,428.00
18604	**VOID**	7/6/2017	-	-
18605	OLDTOWN SALINAS FOUNDATION SALINAS FOOD & WINE SPONSORSHIP	7/6/2017	500.00	500.00
18606	RUBEN GONZALES - LEDESMA BUDDY LUNCH PROGRAM	7/6/2017	36.00	36.00
18607	RUBEN GONZALES - LEDESMA BUDDY LUNCH PROGRAM	7/6/2017	36.00	36.00
18608	RUBEN GONZALES - LEDESMA BUDDY LUNCH PROGRAM	7/6/2017	36.00	36.00
18609	RUBEN GONZALES - LEDESMA BUDDY LUNCH PROGRAM	7/6/2017	36.00	36.00
18610	SWANA SWANA ANNUAL MEMBERSHIPS	7/6/2017	484.00	484.00

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18611	TYLER TECHNOLOGIES, INC. - INCODE DIVISION TYLER ANNUAL MAINTENANCE RENEWAL	7/6/2017	20,848.80	20,848.80
18612	GOLDEN STATE TRUCK & TRAILER REPAIR SSTS VEHICLE & FACILITY MAINTENANCE	7/12/2017	3,575.84	3,575.84
18613	NEXIS PARTNERS, LLC JULY MONTHLY ADMIN BUILDING RENT - COMMON AREA JULY MONTHLY ADMIN BUILDING RENT	7/12/2017	2,018.00 7,194.00	9,212.00
18614	SWANA ANNUAL ASSOCIATION MEMBERSHIP	7/12/2017	377.00	377.00
18615	A & B FIRE PROTECTION & SAFETY, INC SSTS SAFETY SUPPLIES	7/12/2017	107.74	107.74
18616	ADMANOR, INC CCMRC MARKETING MAY	7/12/2017	8,128.64	8,128.64
18617	AMCON ENVIRONMENTAL, INC JC FACILITY MAINTENANCE SUPPLIES	7/12/2017	10,917.71	10,917.71
18618	AMERICAN SUPPLY CO. CUSTODIAL SUPPLIES ALL SITES	7/12/2017	2,870.11	2,870.11
18619	ASBURY ENVIRONMENTAL SERVICES USED OIL COLLECTION	7/12/2017	160.00	160.00
18620	AT&T SERVICES INC ALL SITES TELEPHONE SERVICE	7/12/2017	813.89	813.89
18621	BECKS SHOES AND REPAIR SAFETY SUPPLIES	7/12/2017	385.38	385.38
18622	BILL KORETOFF SSTS EQUIPMENT MAINTENANCE	7/12/2017	3,281.10	3,281.10
18623	CALIFORNIA WATER SERVICE WATER SERVICES CONSTRUCTION METER	7/12/2017	1,450.45	1,450.45
18624	CARDLOCK FUELS SYSTEM, INC. ALL SITES EQUIPMENT & VEHICLE FUEL	7/12/2017	15,557.92	15,557.92
18625	CLARK PEST CONTROL, INC ADMIN BUILDING MAINTENANCE	7/12/2017	191.00	191.00
18626	CSC OF SALINAS/YUMA ALL SITES EQUIPMENT MAINTENANCE SUPPLIES	7/12/2017	1,207.18	1,207.18
18627	CUTTING EDGE SUPPLY SSTS VEHICLE MAINTENANCE SSTS VEHICLE MAINTENANCE	7/12/2017	194.72 556.92	751.64
18628	DEMTECH SERVICES, INC CH FACILITY MAINTENANCE SUPPLIES	7/12/2017	38.05	38.05
18629	DOUGLAS NOLAN SCHOOL ASSEMBLY PROGRAM	7/12/2017	11,500.00	11,500.00

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18630	EDGES ELECTRICAL GROUP, LLC SS FACILITY MAINTENANCE	7/12/2017	2,098.08	2,098.08
18631	ERNEST BELL D. JR JUNE CUSTODIAL SERVICES ALL SITES	7/12/2017	2,430.00	2,430.00
18632	FIRST ALARM SS ALARM MAINTENANCE	7/12/2017	550.00	550.00
18633	FULL STEAM STAFFING LLC ALL SITES CONTRACT LABOR	7/12/2017	13,031.58	13,031.58
18634	GEOLOGIC ASSOCIATES, INC. MONTHLY GROUNDWATER MONITORING	7/12/2017	4,226.50	4,226.50
18635	GOLDEN STATE TRUCK & TRAILER REPAIR ALL SITE EQUIPMENT MAINTENANCE	7/12/2017	32,978.79	32,978.79
18636	**VOID**	7/12/2017	-	-
18637	**VOID**	7/12/2017	-	-
18638	**VOID**	7/12/2017	-	-
18639	GONZALES ACE HARDWARE PARTS RETURN JC SCALE MAINTENANCE	7/12/2017	(12.98) 50.85	37.87
18640	GONZALES TIRE & AUTO SUPPLY JC EQUIPMENT MAINTENANCE	7/12/2017	696.78	696.78
18641	GRAINGER ALL SITES FACILITY SUPPLIES	7/12/2017	579.29	579.29
18642	GREEN RUBBER - KENNEDY AG, LP All SITES SUPPLIES	7/12/2017	75.92	75.92
18643	GREEN VALLEY INDUSTRIAL SUPPLY, INC SSTS FACILITY MAINTENANCE	7/12/2017	284.81	284.81
18644	GUERITO PORTABLE TOILET SERVICE	7/12/2017	1,028.00	1,028.00
18645	JULIO GIL JC FACILITY SIGNS	7/12/2017	4,491.27	4,491.27
18646	KING CITY HARDWARE INC. JR FACILITY AND EQUIPMENT SUPPLIES PARTS RETURN	7/12/2017	157.83 (9.48)	148.35
18647	MALLORY CO. INC HHW SAFETY SUPPLIES	7/12/2017	153.94	153.94
18648	MANUEL PEREA TRUCKING, INC. EQUIPMENT HAULING SERVICES	7/12/2017	1,300.00	1,300.00

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18649	MARY CONSTANCE CLOAK ESL EDUCATION PROGRAM	7/12/2017	2,600.00	2,600.00
18650	MONTEREY BAY OFFICE PRODUCTS COPIER PRINTER MAINTENANCE AGREEMENT	7/12/2017	476.00	476.00
18651	NEXTEL OF CALIFORNIA, INC OPS CELLPHONE SERVICE	7/12/2017	383.82	383.82
18652	OFFICE DEPOT OFFICE SUPPLIES - ENVELOPES OFFICE SUPPLIES	7/12/2017	155.26 661.45	816.71
18653	ONE STOP AUTO CARE/V & S AUTO CARE, INC ADMIN VEHICLE MAINTENANCE	7/12/2017	50.69	50.69
18654	PACIFIC GAS AND ELECTRIC COMPANY ALL SITES ENERGY SERVICES	7/12/2017	7,017.70	7,017.70
18655	PENINSULA MESSENGER LLC BANK COURIER SERVICES	7/12/2017	620.00	620.00
18656	PHILIP SERVICES CORP HHW DISPOSALS SUPPLIES HHW DISPOSAL SERVICES	7/12/2017	2,564.00 10,817.54	13,381.54
18657	PINNACLE MEDICAL GROUP PRE EMPLOYMENT PHYSICAL	7/12/2017	75.00	75.00
18658	PROBUILD COMPANY LLC ALL SITES FACILITY SUPPLIES	7/12/2017	475.93	475.93
18659	PURE WATER BOTTLING MAY ALL SITES WATER SERIVCE	7/12/2017	646.35	646.35
18660	QUINN COMPANY ALL SITES EQUIPMENT MAINTENANCE JC D8T MAINTENANCE	7/12/2017	7,832.57 40,365.59	48,198.16
18661	RETURNS R US, INC. PHARMACEUTICAL TAKE BACK KITS	7/12/2017	300.00	300.00
18662	RONNIE G. REHN SS KEY DUPLICATION	7/12/2017	222.26	222.26
18663	ROSSI BROS TIRE & AUTO SERVICE SSTS VEHICLE MAINTENANCE	7/12/2017	4,818.62	4,818.62
18664	SCALES UNLIMITED JC SCALEHOUSE MAINTENANCE	7/12/2017	441.00	441.00
18665	SKINNER EQUIPMENT REPAIR, INC. ALL SITES VEHICLE MAINTENANCE	7/12/2017	21,548.86	21,548.86
18666	**VOID**	7/12/2017	-	-

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18667	SWEeper PARTS SALES SPS INC. JC EQUIPMENT MAINTENANCE	7/12/2017	786.30	786.30
18668	TOYOTA MATERIAL HANDLING HHW EQUIPMENT MAINTENANCE	7/12/2017	3,257.20	3,257.20
18669	UNITED RENTALS (NORTHWEST), INC SSTS EQUIPMENT RENTAL	7/12/2017	312.07	312.07
18670	VALLEY FABRICATION, INC. SS FACILITY MAINTENANCE	7/12/2017	4,736.93	4,736.93
18671	VALLEY PACIFIC PETROLEUM SERVICES, INC. JC EQUIPMENT FUEL	7/12/2017	134.35	134.35
18672	WEISENBACH SPECIALTY PRINTING INC. GIVE AWAYS BATTERY BUCKETS	7/12/2017	1,451.70	1,451.70
18673	WEST COAST RUBBER RECYCLING, INC SS TIRE RECYCLING	7/12/2017	1,250.00	1,250.00
18674	ADMANOR, INC SVR MEDIA CAMPAIGNS HHW GRANT MEDIA CAMPAIGN DIVERSION MEDIA CAMPAIGN TIRE AMNESTY MEDIA CAMPAIGN	7/19/2017	6,745.38 1,120.88 6,083.99 179.65	14,129.90
18675	ALBERT MALDONADO ALL SITES SCALEHOUSE SUPPLIES	7/19/2017	259.82	259.82
18676	BRUNO SALA REFUND CREDIT BALANCE TO AR CUSTOMER	7/19/2017	102.57	102.57
18677	COSTCO WHOLESALE ADMINISTRATION OFFICE SUPPLIES REPLACEMENT COMPUTERS	7/19/2017	119.07 2,305.03	2,424.10
18678	GRAINGER ALL SITES FACILITY SUPPLIES	7/19/2017	809.39	809.39
18679	HYDROTURF, INC IRRIGATION SUPPLIES FOR GARDEN	7/19/2017	62.00	62.00
18680	OFFICE DEPOT OFFICE SUPPLIES	7/19/2017	4,689.13	4,689.13
18681	**VOID**	7/19/2017	-	-
18682	SCOTT W GORDON JUNE LEGAL SERVICES	7/19/2017	825.00	825.00
18683	SCS FIELD SERVICES ALL SITES ENVIRONMENTAL SERVICES	7/19/2017	14,053.08	14,053.08
18684	SOUTH COUNTY NEWSPAPER DISPOSAL RATES PUBLISHINGS	7/19/2017	137.00	137.00

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18685	THOMAS M BRUEN JUNE LEGAL SERVICEES JUNE LEGAL SERVICEES	7/19/2017	2,407.17 145.01	2,552.18
18686	US BANK CORPORATE PAYMENT SYSTEM WILLIAMS-SONOMA E-COMM: WOOD BACKYARD COMPOST BINS VERSA: RISING ADJUSTABLE DESK AMAZON.COM: KITCHEN TOWELS FOR ADMIN AMAZON:REPLACEMENT HARD DRIVE FOR SERVER AMAZON:SCREW FOR SERVER HARD DRIVES LUCID PRESS: ANNUAL REPORT SOFTWARE BIG5:JC FACILITY MAINTENANCE LUIGI'S: BOARD MEETING REFRESHMENTS 6/15/17 SMART&FINAL: BOARD MEETING REFRESHMENTS 6/15/17 CCAC CENTRAL: WORKSHOP REGISTRATION CERTIFIED MUNICIPAL CLERK PROGRAM FEE OAK AT LAGUNA SEC:SPECIAL DISTRICT MANAGERS MTG. CRUCIAL.COM:RAM FOR JC SCALEHOUSE COMPUTER PENSKE: DEPOSIT FOR USED TRUCK AMAZON:DROP SAFES FOR SCALEHOUSES SMART&FINAL: EC MEETING 6/1/2017 INTERMEDIA: MONTHLY EXCHANGE SERVER EXPERIAN:CREDIT CHECKS FOR NEW ACCOUNTS ORCHARD SUPPLIES:SSTS FACILITY MAINTENANCE- MCMASTER:SSTS FACILITY MAINTENANCE HARBOR FREIGHT: SS & JR SUPPLIES HARBOR FREIGHT: SS TOOLS HARBOR FREIGHT TOOLS: CLEANUP SUPPLIES HARBOR FREIGHT: HHW OPS SMALL TOOLS SUPPLIES TIGER FOAM: HHW FACILITY MAINTENANCE SUPPLIES KELLY MORE: SSTS FACILITY MAINTENANCE HOME DEPOT.COM: LIGHT BULBS STAPLES:OUTREACH EVENT SUPPLIES FRESH WATER SYSTEM - STORMWATER SUPPLIES ORCHARD SUPPLIES- SCREWS & WASHERS BROWN PAPER TICKETS-SWANA TRAINING KELLY MOORE: JRTS FACILITY MAINTENANCE AMAZON:DIGITAL CAMERAS FOR SAFETY INSECTIONS HUGHESNET: SCALEHOUSE INTERNET SERVICE MCMASTER: SS FENCE REPAIR AMAZON:TABLET COVER AND SCREEN PROTECTOR ALLBRANDS.COM:LANDFILL COVER REPAIR TOOLS MCMASTER:JC & JR MAINTENANCE SUPPLIES	7/19/2017	1,474.71 513.48 24.99 452.77 6.63 50.00 9.82 183.97 24.35 175.00 50.00 250.00 270.92 500.00 310.56 31.45 340.63 349.65 17.11 225.30 501.13 665.69 75.02 180.24 1,192.00 12.54 51.72 169.42 126.74 13.32 45.00 69.81 103.89 171.61 141.35 62.42 369.97 322.99	9,536.20
18687	**VOID**	7/19/2017	-	-
18688	**VOID**	7/19/2017	-	-
18689	**VOID**	7/19/2017	-	-
18690	VISION RECYCLING INC JUNE SS & JC GREENWASTE PROCESSING	7/19/2017	80,463.52	80,463.52
18691	AAA TARPS JC FACILITY SUPPLIES-DAILY TARPS	7/19/2017	3,792.00	3,792.00

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18692	LUIS AGUILERA BUDDY LUNCH PROGRAM	7/19/2017	36.00	36.00
18693	AON RISK INSURANCE SERVICES WEST, INC . 2017-18 INSURANCE RENEWAL CREDIT (REVERSE SUPERCEDED INVOICES)	7/19/2017	90,383.72 (23,216.00)	67,167.72
18694	BELSON OUTDOORS, INC 15-16 CCPP: RECYCLED PRODUCTS FOR KING CITY	7/19/2017	2,260.85	2,260.85
18695	BRIGID MCGRATH MASSIE RETREAT FACILITATOR	7/19/2017	985.00	985.00
18696	CALIFORNIA HIGHWAY ADOPTION CO. MONTHLY HIGHWAY LITTER CLEANUP SERVICES	7/19/2017	550.00	550.00
18697	CITY OF GONZALES JULY HOSTING FEE	7/19/2017	20,833.33	20,833.33
18698	FIRST ALARM QUARTERLY ALL SITES ALARM SERVICE	7/19/2017	1,376.38	1,376.38
18699	GONZALES ACE HARDWARE JRTS & JC FACILITY MAINTENANCE	7/19/2017	38.94	38.94
18700	LUIS AGUILERA BUDDY LUNCH PROGRAM	7/19/2017	36.00	36.00
18701	NETPIPE INTERNET SERVICES MONTHLY NETWORK SERVICES	7/19/2017	225.00	225.00
18702	NEXIS PARTNERS, LLC AUGUST ADMIN BUILDING RENT COMMON AREA AUGUST ADMIN BUILDING RENT	7/19/2017	2,018.00 7,194.00	9,212.00
18703	ONHOLD EXPERIENCE PHONE HOLD SERVICE	7/19/2017	207.00	207.00
18704	OPENGOV, INC OPENGOV TRANSPERANCY	7/19/2017	1,788.00	1,788.00
18705	REPUBLIC SERVICES #471 MONTHLY ADMIN BUILDING TRASH SERVICE PICK UPS	7/19/2017	72.88	72.88
18706	SHARPS SOLUTIONS, LLC MONTHLY SHARPSHAULING DISPOSAL	7/19/2017	200.00	200.00
18707	SOUTH COUNTY NEWSPAPER SOUTH COUNTY NEWSPAPER ANNUAL SUSCRIPTION	7/19/2017	49.70	49.70
18708	THE OFFSET PROJECT ANNUAL MEMBERSHIP	7/19/2017	1,000.00	1,000.00
18709	US BANK CORPORATE PAYMENT SYSTEM IIMC:ANNUAL MEMBERSHIP CCAC: ANNUAL MEMBERSHIP	7/19/2017	260.00 160.00	420.00

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18710	LUIS AGUILERA BUDDY LUNCH PROGRAM	7/19/2017	36.00	36.00
18711	LUIS AGUILERA BUDDY LUNCH PROGRAM	7/19/2017	36.00	36.00
18712	A & G PUMPING, INC JR PORTABLE TOILET SERVICE	7/26/2017	105.83	105.83
18713	ACE HARDWARE CORPORATION CH FACILITY SUPPLIES	7/26/2017	122.91	122.91
18714	ADMANOR, INC CCRMC JUNE MARKETING SERVICES JUNE RECYCLING EDUCATION MARKETING SERVICES	7/26/2017	11,405.39 6,625.50	18,030.89
18715	AECOM TECHNICAL SERVICES, INC. PROJECT DESIGN AND CEQA SERVICES	7/26/2017	10,547.80	10,547.80
18716	AERIAL PHOTOMAPPING SERVICE JC ARIEL TECHNOLOGY	7/26/2017	7,200.00	7,200.00
18717	AT&T SERVICES INC TELEPHONE SERVICE	7/26/2017	352.92	352.92
18718	BC LABORATORIES, INC WATER LAB TESTING	7/26/2017	1,870.00	1,870.00
18719	BECKS SHOES AND REPAIR SAFETY SUPPLIES	7/26/2017	157.87	157.87
18720	CALIFORNIA WATER SERVICE SS WATER	7/26/2017	137.60	137.60
18721	CARDLOCK FUELS SYSTEM, INC. ALL SITES VEHICLE FUEL	7/26/2017	7,141.02	7,141.02
18722	CITY OF GONZALES JC WATER	7/26/2017	86.65	86.65
18723	COAST COUNTIES TRUCK & EQUIPMENT CO. TRAILER CORE ACTUATOR PARTS RETURN	7/26/2017	1,076.24 (624.91)	451.33
18724	CUTTING EDGE SUPPLY ALL SITES EQUIPMENT MAINTENANCE	7/26/2017	2,594.14	2,594.14
18725	ENRIQUE CARRILLO JR. SS & JR TRANSFER TRUCK TIRE REPAIR	7/26/2017	1,886.25	1,886.25
18726	FIRST ALARM SS ALARM SERVICE	7/26/2017	14.29	14.29
18727	FULL STEAM STAFFING LLC ALL SITES CONTRACT LABOR	7/26/2017	6,684.52	6,684.52
18728	GEOLOGIC ASSOCIATES, INC. JUNE GROUNDWATER MONITORING	7/26/2017	1,739.91	1,739.91

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18729	GOLDEN STATE TRUCK & TRAILER REPAIR SS FACILITY REPAIRS	7/26/2017	659.20	659.20
18730	GONZALES ACE HARDWARE JC FACILITY SUPPLIES	7/26/2017	22.17	22.17
18731	GREEN RUBBER - KENNEDY AG, LP JC FACILITY SUPPLIES	7/26/2017	133.92	133.92
18732	GREEN VALLEY INDUSTRIAL SUPPLY, INC SS FACILITY SUPPLIES	7/26/2017	146.72	146.72
18733	HOME DEPOT ALL SITES FACILITY MAINTENANCE SUPPLY RETURN	7/26/2017	1,451.33 (254.16)	1,197.17
18734	**VOID**	7/26/2017	-	-
18735	HOPE SERVICES JUNE DIVERSION LABOR	7/26/2017	12,407.78	12,407.78
18736	INFINITY STAFFING SERVICES, INC. SS CONTRACT LABOR	7/26/2017	904.50	904.50
18737	JULIO GIL SS TRUCK DECALS	7/26/2017	67.44	67.44
18738	PHILIP SERVICES CORP JUNE HHW DISPOSAL SERVICES JUNE HHW DISPOSAL SUPPLIES MAY HHW DISPOSAL SERVICE MAY HHW DISPOSAL SUPPLIES	7/26/2017	16,071.64 2,709.00 18,077.37 3,755.00	40,613.01
18739	PINNACLE MEDICAL GROUP PRE EMPLOYMENT PHYSICAL	7/26/2017	75.00	75.00
18740	PROBUILD COMPANY LLC ALL SITES FACILITY MAINTENANCE	7/26/2017	336.59	336.59
18741	PURE WATER BOTTLING ALL SITES POTABLE WATER SERVICE	7/26/2017	502.65	502.65
18742	QUINN COMPANY ALL SITES MAY & JUNE EQUIPMENT MAINTENANCE PARTS RETURN SS VEHICLE MAINTENCE	7/26/2017	28,665.73 (1,952.19) 112.31	26,825.85
18743	**VOID**	7/26/2017	-	-
18744	**VOID**	7/26/2017	-	-
18745	**VOID**	7/26/2017	-	-

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18746	**VOID**	7/26/2017	-	-
18747	RAMON N VALLEJO PRE EMPLOYMENT INVESTIGATION	7/26/2017	57.00	57.00
18748	RETURNS R US, INC. TAKE BACK RETURN KITS	7/26/2017	600.00	600.00
18749	ROSSI BROS TIRE & AUTO SERVICE ALL SITES TIRE REPAIR	7/26/2017	1,590.06	1,590.06
18750	**VOID**	7/26/2017	-	-
18751	SALINAS NEWSPAPERS, INC. LEGAL POSTINGS & ADVERTISEMENTS	7/26/2017	1,606.55	1,606.55
18752	SCS FIELD SERVICES JUNE ENVIRONMENTAL SERVICES	7/26/2017	35,223.00	35,223.00
18753	**VOID**	7/26/2017	-	-
18754	SOUTH COUNTY NEWSPAPER RECRUITMENT ADS	7/26/2017	173.52	173.52
18755	STURDY OIL COMPANY SS EQUIPMENT MAINTENANCE	7/26/2017	930.00	930.00
18756	VALLEY FABRICATION, INC. METAL SHEET PURCHASE	7/26/2017	962.95	962.95
18757	VISION RECYCLING INC MARCH GREENWASTE PROCESSING	7/26/2017	73,618.70	73,618.70
18758	WASTE MANAGEMENT INC JUNE SALINAS FRANCHISE WASTE TO MADISON	7/26/2017	51,090.23	51,090.23
18759	WESTERN EXTERMINATOR COMPANY ALL SITES VECTOR CONTROL	7/26/2017	369.50	369.50
18760	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION JUNE FUEL	7/26/2017	2,462.50	2,462.50
18761	AMERICAN SUPPLY CO. ALL SITES CUSTODIAL SUPPLIES	7/27/2017	88.77	88.77
18762	BERKLEY INC. EMPLOYEE COMMUNICATION DINNER ROOM RESERVATION	7/27/2017	2,995.00	2,995.00
18763	CALIFORNIA SPECIAL DISTRICTS ASSOCIATION 2017 CSDA MEMBERSHIP	7/27/2017	985.00	985.00
18764	CARDLOCK FUELS SYSTEM, INC. JC BIODIESEL FUEL SSTS BIODIESEL FUEL SSTS BIODIESEL FUEL	7/27/2017	7,708.43 4,080.92 826.11	12,615.46

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Check #	Name	Check Date	Amount	Check Total
18765	CLARK PEST CONTROL, INC ADMIN BUILDING PEST CONTROL	7/27/2017	93.00	93.00
18766	COAST COUNTIES TRUCK & EQUIPMENT CO. SSTS VEHICLE REPAIRS	7/27/2017	3,841.04	3,841.04
18767	EAST BAY TIRE CO. JC EQUIPMENT MAINTENANCE	7/27/2017	49.00	49.00
18768	FULL STEAM STAFFING LLC JC, SS & JR CONTRACT LABOR	7/27/2017	6,477.88	6,477.88
18769	GOLDEN STATE TRUCK & TRAILER REPAIR JC EQUIPMENT& FACILITY REPAIRS	7/27/2017	15,926.36	15,926.36
18770	**VOID**	7/27/2017	-	-
18771	**VOID**	7/27/2017	-	-
18772	**VOID**	7/27/2017	-	-
18773	GRAINGER RR WASTE AUDIT SCALE	7/27/2017	1,352.13	1,352.13
18774	GREEN RUBBER - KENNEDY AG, LP SSTS FACILITY MAINTENANCE	7/27/2017	428.77	428.77
18775	GREEN VALLEY INDUSTRIAL SUPPLY, INC SSTS FACILITY MAINTENANCE	7/27/2017	141.57	141.57
18776	HYDROTURF, INC SUPPLIES FOR GARDEN	7/27/2017	120.40	120.40
18777	INFINITY STAFFING SERVICES, INC. SSTS CONTRACT LABOR	7/27/2017	1,231.88	1,231.88
18778	MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY SSTS MRWPCA & SEWER FEES	7/27/2017	1,824.96	1,824.96
18779	OFFICE DEPOT SSTS OFFICE SUPPLIES	7/27/2017	254.82	254.82
18780	R&B COMPANY JCLF FACILITY MAINTENANCE	7/27/2017	1,350.20	1,350.20
18781	RONNIE G. REHN SSTS FACILITY SUPPLIES	7/27/2017	22.94	22.94
18782	STURDY OIL COMPANY SSTS DIESEL FUEL	7/27/2017	305.80	305.80
18783	VALLEY FABRICATION, INC. SSTS VEHICLE MAINTENANCE	7/27/2017	31.68	31.68

Salinas Valley Solid Waste Authority
Checks Issued Report for 7/1/2017 to 7/31/2017

Check #	Name	Check Date	Amount	Check Total
18784	VALLEY PACIFIC PETROLEUM SERVICES, INC. SSTS BIODIESEL FUEL	7/27/2017	1,524.49	1,524.49
DFT2018033	CA STATE BOARD OF EQUALIZATION APRIL - JUNE 2016 CIWMB FEE	7/26/2017	73,795.40	<u>73,795.40</u>
	Subtotal			1,230,786.66
	Payroll Disbursements			<u>587,660.48</u>
	Grand Total			<u><u>1,818,447.14</u></u>



Report to the Board of Directors

ITEM NO. 3

N/A

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

Legal Counsel

Date: September 21, 2017

From: Mandy Brooks, Resource Recovery Manager

Title: Member and Interagency Activities Report for August 2017 and Upcoming Events

RECOMMENDATION

Staff recommends the Board accept the report.

STRATEGIC PLAN RELATIONSHIP

This report relates to the goal to promote the value of Salinas Valley Recycles' services and programs to the community, and is intended to keep the Board apprised of activities and communication with our member agencies and regulators.

Monterey County Environmental Health Bureau (Local Enforcement Agency - LEA)

The monthly inspection for the Sun Street Transfer Station was conducted on August 16 with no areas of concern or violations. The LEA was notified that Sun St exceeded its permitted tonnage limit by approximately 3 tons on August 21 however no customers were turned away. The homeless encampment issue on the south-west side of the facility on the Union Pacific right-away was discussed again. The LEA will consider contacting Union Pacific and General Council is preparing communications to UP to that affect as well.

The monthly inspection of the Johnson Canyon Landfill was conducted on August 31. There were no areas of concern or violations noted.

The monthly inspections of the Jolon Road Transfer Station and Landfill (closed) were completed on August 31, with no areas of concern or violations noted. The LEA was notified that Jolon Road exceeded its permitted tonnage limit by less than 2 tons on August 18 but no customers were turned away. The tonnage exceedance was due to an increase in C&D tonnage received from a demolition project at Fort Hunter Liggett.

The quarterly inspection for Crazy Horse Landfill (closed) was conducted on August 22 with no areas of concern or notices of violation received. The LEA was also present for the depression fill repair on the north slope of the closure turf/cover on August 22.

The quarterly inspection for Lewis Road Landfill (closed) was also conducted on August 22. There were no areas of concern or violations noted. The LEA was interested in the recent flare replacement project; the original flare for Lewis Rd was recently rehabilitated and installed by operations staff during the week of August 14. The rehabilitated flare replaced the existing flare which had become too large for the declining landfill gas collection volumes.



Solid Waste Facilities Permit Revision:

Staff was notified on August 18 that CalRecycle submitted comments and suggested edits back to the LEA regarding the proposed Johnson Canyon Landfill facilities permit revisions. Staff provided the additional information and revisions to the permit requested by the LEA. CalRecycle now has until October 29 to concur and approve the amended permit. The completion of this facilities permit revision directly relates to the recent Organics Grant award as it is necessary to incorporate food waste into the composting operation to fulfill the grant requirements and state mandates.

Organics Grant Award:

On August 15, CalRecycle approved ten awards of the Organics Grant Program, fiscal year 2016-17. SVR's application was one of the ten selected for a total award amount of \$1.34 million. The funding will be used to implement a full-scale food waste composting operation at the Johnson Canyon Landfill in order to divert packaged ag produce and edible food from the landfill. Staff has received the grant agreement from CalRecycle and is bringing the formal request to accept funding and supplemental appropriations for the budget to the Board in this agenda. Board acceptance of the grant and program conditions would then trigger the official Notice to Proceed from CalRecycle.

Regional Agency 2016 Electronic Annual Report:

Annual reports were completed and due by August 1 for every city and county in California to calculate achievement with the 50% diversion goal established by AB939. The SVR target rate for its status as a regional agency for 2016 was 6.2 pounds per person per day. The annual report indicates a per capita disposal rate of 3.9 pounds/person/day or a diversion rate equivalent of 69%, the same diversion rate equivalent achieved in 2015. Disposal increased by 8.4% compared to 2015 data with population increasing by 4.3% and employment increasing by approximately 2.7%.

In comparison, California had a per capita disposal rate of 4.9 pounds/person/day and a diversion rate equivalent of 61% in 2016. Statewide, the overall recycling rate fell to 44% reflecting a continued increase in disposal amounts since 2012 and some erosion of foreign markets for U.S. recyclables. Labor markets, real estate markets, and residential construction continued to grow steadily in 2016; solid waste generation will continue to increase as the economy continues to grow.

Community Clean Up Events

Results from two clean up events in August:

- Salinas: Republic Services conducted the District 3 Clean up on Aug 19 and collected 3.03 tons of trash and over 12.3 tons of recyclable materials resulting in an 80% diversion rate for the event.
- San Lucas: Waste Management conducted the Recycle Event on Aug 5 and collected 2.38 tons of trash and 3.86 tons of recyclable materials resulting in a 62% diversion rate for the event. Approximately 300 lbs. of ABOP (Antifreeze, Batteries, Motor Oil and Paint) materials were also collected during the event by SVR staff.

Gonzales Clothing Closet

During the month of August, the Gonzales Clothing Closet's 2 volunteers distributed 341 items to 29 clients, representing 139 family members served. The Clothing Closet is a partnership between SVR, The Salvation Army, and the Gonzales Community Church to provide free clothing to families in need.

Future Events with SVR Participation

Gonzales:	10/4 10/28 10/28-10/29	Johnson Canyon Landfill Tour, Hartnell Environmental Science Class ABOP Collection Event, Fairview Middle School Reuse, Recycle & Clean Up Event, Fairview Middle School
Greenfield:	8/26 8/27 10/21 10/21	Qrtly ABOP Collection Event, Mo Co Free Library, Greenfield Branch Dia Del Trabajador Agricola Event, Patriot Park Recycling & Clean Up Event, Greenfield Memorial Hall ABOP Collection Event, Greenfield Memorial Hall
King City	10/25 11/18	Recycling Presentation, Hartnell Env. Science Class King City Campus Qrtly ABOP Collection Event, King City High School
Salinas:	9/5 9/11 9/9 9/10 9/23 10/4 10/7 10/8 10/14 10/21 11/4	Tour of Sun St Transfer Station for CAG & Board Members, 1:30pm Tour of Sun St Transfer Station for CAG & Board Members, 9:30am District 5 Clean Up Event Zero Waste Stations for Touch-a-Truck Event, Sports Complex Composting Workshop, Jardin El Sol, 139 Sun Street, 10:00am City of Salinas Health & Wellness Fair, Sherwood Hall Santa Rita Creek Fair Bi-national Health Week, Closter Park Salinas City-Wide Clean Up Event, Multiple Locations Composting Workshop, Jardin El Sol, 139 Sun Street, 10:00am District 6 Clean Up Event
Soledad:	9/30 9/30 9/30	Recycling Presentations (Eng & Span), Our Lady of Solitude Church Recycling & Clean Up Event, Soledad High School Parking Lot ABOP Collection Event, Soledad High School Parking Lot
Monterey County:	8/26 9/16 10/28 11/17	Composting Workshop, McShane's Nursery Qrtly ABOP Collection Event, Prunedale Shopping Center San Ardo Cleanup Event, County Public Works Site, San Ardo Recycling Presentation to South County Group, Lockwood

Progress as of 9/21/17

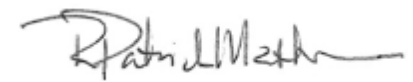
SALINAS VALLEY SOLID WASTE MANAGEMENT AUTHORITY
(dba SALINAS VALLEY RECYCLES)

SIX-MONTH STRATEGIC OBJECTIVES

July 24, 2017 – January 15, 2018

ITEM NO. 4

Agenda Item



General Manager/CAO

2016-2019 THREE-YEAR GOALS

THREE-YEAR GOAL: ***SELECT AND IMPLEMENT FACILITIES*** (e.g., SALINAS AREA MATERIALS RECOVERY CENTER) ***AND PROGRAMS THAT LEAD TO ACHIEVEMENT OF AT LEAST 75% WASTE DIVERSION***

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the September 24 October 19, 2017 Board meeting and quarterly thereafter	General Manager	Provide to the Board progress reports on the long-term facility needs Environmental Impact Report (EIR), and other due diligence activities.			X	Moved first report to October 19 th mtg. to coincide with CIP budget and real property discussion on Harrison Rd.
2. At the September 21, 2017 Board meeting	Resource Recovery Mgr., with input from the Board	Identify future public outreach efforts, areas of impact, and funding designated for EIR and long-term facilities needs studies public meetings and engagement.		X		Included on the September Board Agenda as a Consideration Item for input and discussion.
3. At the October 19, 2017 Board meeting	General Manager and Resource Recovery Mgr.	Present to the Board for consideration a draft plan for the Second Phase of public engagement and feedback regarding the future SVR facility options, EIR and due diligence study outcomes.		X		Work in progress, pending input from September discussion above.
4. By the November 16 September 21, 2017 Board meeting	Asst. General Manager Resource Recovery Mgr.	Present to the Board for consideration an implementation plan and funding structure for expanding residential, commercial and agricultural foodwaste recovery programs to comply with State Mandates of AB 876, AB 1826, and SB 1383.			X	A draft plan was presented to the Executive Committee and to the Board for input and direction at the September meeting in order to meet grant acceptance deadlines.

Progress as of 9/21/17

THREE-YEAR GOAL: REDUCE LANDFILL DISPOSAL FEE DEPENDENCE THROUGH SELF-FUNDED PROGRAMS AND NEW REVENUE SOURCES						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. By the November 16, 2017 Board meeting	General Manager Finance Manager	Present to the Board for information an overview of available State and Federal grants and low interest loan programs available for funding future long-term and permanent facility infrastructure needs.		X		Work in progress.
2. By the December 21, 2017 Board meeting	Finance Manager	Present to the Board for information an update on the progress of establishing self-funding programs to reduce landfill tipping fee dependence.		X		Work in progress
3. By the January 18, 2018 Board meeting	Asst. General Manager	Present to the Board for consideration an update and revised costs for options to improve and self-fund construction and demolition recovery efforts.		X		The update may be delayed due to construction delays encountered with the District's Material Recovery Facility. Expected completion has been moved from October to December 2017.

Progress as of 9/21/17

THREE-YEAR GOAL: PROMOTE THE VALUE OF SVR SERVICES AND PROGRAMS TO THE COMMUNITY						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. November 1, 2017	Marketing Committee (Resource Recovery Manager-lead)	Hire a new Intern for Marketing and Social Media Outreach projects, to continue developing promotions, memes, and videos to maintain and increase followers.		X		Ten applications were received. Interviews for five applicants are being scheduled for the week of September 18th.
2. By the January 18, 2018 Board meeting	Six Board Members (Rob Cullen, Liz Silva, Kimbley Craig, Tony Barrera, John Phillips, Chris Bourke)	Attend at least one community event to promote SVR services and programs and report the results to the Board.		X		Work in progress. Board members to report back as activities are completed
3. By the January 18, 2018 Board meeting	Marketing Committee (Recycling Coordinator – lead)	Present to the Board for information the results of a market research study on target audiences to help realign SVR's marketing and branding strategy to best focus resources that enable the most effective methods of public outreach.		X		Work in progress.

Progress as of 9/21/17

THREE-YEAR GOAL: <i>MAINTAIN A HIGH PERFORMANCE AND FLEXIBLE WORKFORCE</i>						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. Monthly	General Manager	Continue internal small-group employee informational meetings, with potential attendance by Board members.		X		Ongoing.
2. By the August 17, 2017 Board meeting	General Manager	Present to the Board for consideration changes to the Personnel Organizational Structure to achieve savings and provide for additional regulatory mandates and programmatic service needs.	X			Reviewed and recommended by the Executive Committee and approved by the Board during August meetings.
3. By October 1, 2017	Finance Manager	Conduct a staff teambuilding retreat to integrate Finance and Administration staff, contingent on Board approval of the Personnel Organizational Structure changes.	X			Board approved restructure in August and Retreat was successfully conducted on September 8 th .
4. At the November 2, 2017, Executive Committee meeting	Management and Staff Personnel Committee	Present to the General Manager and Board Executive Committee for input an updated succession plan to address current and future agency needs.		X		Work in progress.
5. By the November 16, 2017 Board meeting	Assistant General Manager	Expand the current emergency plan to include natural disaster preparedness for all staff and report the results to the Board.		X		Work in progress.
6. By December 1, 2017	General Manager	Complete 360 Feedback Process for Managers (all staff evaluate their managers).		X		Work in progress.



Report to the Board of Directors

ITEM NO. 5

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

Legal Counsel

Date: September 21, 2017

From: Elia Zavala, Contracts & Grants Analyst

Title: A Resolution Approving Supplemental Appropriation of \$61,955 for CalRecycle's Beverage Container Recycling City/County Payment Program 2016-17

RECOMMENDATION

The Executive Committee recommends the Board adopt the resolution.

STRATEGIC PLAN RELATIONSHIP

The recommended action supports Salinas Valley Recycles' (SVR) Strategic Goal A: Select and Implement Facilities (e.g., Salinas Area Materials Recovery Center) and Programs that Lead to Achievement of at Least 75% Waste Diversion. This action enables collaborative beverage container recycling programs with member agencies to divert materials from the landfill.

FISCAL IMPACT

Annual funding for CalRecycle's Beverage Container Recycling City/County Payment Program (CCPP) is approved at the end of their fiscal budget and awarded in the following fiscal year. In June 2017, CalRecycle awarded a total of \$61,955 to SVR member cities for the CCPP 2016-17 Funding Cycle to be used from June 30, 2017 - June 29, 2019. This funding is provided in advance and does not require matching funds; however, funds not expended by term end must be returned to CalRecycle. CalRecycle submits the payment directly to the member cities, the cities then remit the funds to SVR for administering and reporting.

SVR's FY 2017-18 Budget was adopted prior to notification of this funding award. Therefore, supplemental appropriations are needed to include the revenue and its associated expenditures, which is planned to be used as follows:

Grant Budget Items for CCPP 16-17	FY 17-18 Budget
Training	6,265
Litter Clean Up	6,625
Recycling Education	8,265
Beverage Container Collection Programs	30,770
Advertising/Promotional	10,030
Total Grant Funding	\$61,955

The funding will be used to assist member agencies in implementing recycling programs, beverage container recycling outreach and education, provide litter abatement services and supplies, and continue to contribute to the Central Coast Recycling Media Coalition.

DISCUSSION & ANALYSIS

Every year, SVR Resource Recovery staff works with each member city to identify recycling and waste reduction needs and then utilize the pooled CCPP funding to provide necessary recycling infrastructure, services, and/or outreach and education materials. Although the funding is pooled in SVR's accounting, each City expenditures are tracked individually to ensure appropriate allocation.

The CCPP 2016-17 funds were awarded as follows:

Gonzales	\$ 5,000
Greenfield	5,000
King City	5,000
Soledad	6,700
Salinas	40,255
TOTAL	\$ 61,955

Beginning in CCPP 2014-15 Funding Cycle, CalRecycle now requires annual expenditure reporting on program funds. As part of the grant administration, SVR also submits the necessary on-line reporting to the State on behalf of each member agency. CCPP funds contribute towards implementation of regional recycling programs that include removal of beverage containers from the waste stream, as well as city specific programs, through education, outreach, and infrastructure, as well as litter abatement programs.

Prior funds have been used to purchase recycling infrastructure, brochures and signage for various schools and businesses throughout the Authority jurisdiction. Funds were also used to continue two regional efforts, 1) litter cleanup along Highway 101 near Gonzales, as all the area waste is trucked through that area, and 2) public outreach through media advertisement through the Central Coast Recycling Media Coalition (CCRMC). SVR staff will continue to work with the member cities on the use of the remaining balances for the two active CCPP funding cycles.

BACKGROUND

CalRecycle administers the Beverage Container Recycling City/County Payment Program to provide opportunities for beverage container recycling and litter cleanup activities. The goal of this program is to reach and maintain an 80 percent recycling rate for all California refund value beverage containers--aluminum, glass, plastic and bi-metal. Projects implemented by cities and counties will assist in reaching and maintaining this goal.

The Authority annually submits the on-line City County Payment Program funding request to CalRecycle on behalf of the cities. Depending on whichever is greater, each city is eligible to receive a minimum of \$5,000 or an amount calculated on a per capita basis. The State's Controller's Office sends the payments directly to the City Managers and then the funds are remitted to the Authority.

The funds have provided critical public education on the importance of bottle and can recycling through our school programs, mass advertising, and numerous outreach events. In addition, funds have been used to provide recycling containers and park benches/tables made from recycled materials for member cities, and to sponsor regional litter abatement programs.

ATTACHEMENT(S)

1. Resolution

RESOLUTION NO. 2017 –

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING A SUPPLEMENTAL APPROPRIATION OF \$61,955 FOR CALRECYCLE'S FY 2016-17 BEVERAGE CONTAINER RECYCLING CITY/COUNTY PAYMENT PROGRAM

WHEREAS, on March 16, 2017, the Board of Directors of the Salinas Valley Solid Waste Authority approved the Fiscal Year 2017-18 Operating Budget; and,

WHEREAS, CalRecycle awarded the funds for the City/County Payment Program 2016-17 after the approval of the Authority's Fiscal Year 2017-18 Budget; and,

NOW THEREFORE, BE IT RESOLVED, by the Board of Directors of the Salinas Valley Solid Waste Authority that a Supplemental Appropriation of \$61,955 for CalRecycle's Beverage Container Recycling City/County Payment Program 2016-17 is hereby approved; and,

BE IT FURTHER RESOLVED, that the General Manager/CAO is hereby authorized to implement the budget in accordance with the Authority's financial policies.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 21st day of September 2017, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

ATTEST:

Simón Salinas, President

Erika J. Trujillo, Clerk of the Board



Report to the Board of Directors

ITEM NO. 6

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: September 21, 2017

From: Elia Zavala, Contracts & Grants Analyst

Title: A Resolution Approving Supplemental Appropriation of \$62,832 for CalRecycle's 2017-18 Local Government Waste Tire Amnesty Grant

RECOMMENDATION

The Executive Committee recommends Board adopt the resolution.

STRATEGIC PLAN RELATIONSHIP

The recommended action supports the Authority's Mission, Vision and Values by providing sustainable and cost effective community-based waste reduction programs. It also supports Strategic Goal A: Select and Implement Facilities (e.g., Salinas Area Materials Recovery Center) and Programs that Lead to Achievement of at Least 75% Waste Diversion. This action provides free waste tire collection/disposal opportunities at Authority facilities and diverts them from the landfill.

FISCAL IMPACT

This grant is funded on a reimbursement basis for work completed. It does not require matching funds. However, the Authority has committed to absorb all additional costs that may be expended to successfully complete the program, should there be a need. Additional costs incurred during previous amnesty events were associated with media outreach, which was funded from the Resource Recovery public outreach budget. The Authority's fees for tire disposal range from \$2.00 per auto/light duty tires up to \$150.00 per large heavy equipment tire.

The FY 2017-18 Budget was adopted in advance of notification of this grant award. Therefore, the budget needs to be amended to include the revenue and its associated expenditures, which is planned to be used as follows:

Grant Budget Items	Cost
Contracts (Tire Hauler)	39,600
Event Staffing	12,832
Education (Media Campaign)	9,400
Supplies/Materials	1,000
Total Grant Funding	\$ 62,832

DISCUSSION & ANALYSIS

The grant will be used to hold about 10 separate Tire Amnesty collection events through the term of the grant, August 30, 2019. During each event, residents can drop off tires at any Authority facility (Sun Street Transfer Station, Johnson Canyon Landfill and Jolon Road Transfer Station). Tire amnesty collection events for Fall 2017 and Spring 2018 will be planned to coincide with community cleanups as much as possible.

The purpose of these events is to offer the public the opportunity to legally dispose of tires at no cost, thus reducing potential public and environmental health hazards resulting from illegal dumping and/or improper storage of waste tires. The events will also be used as educational opportunities to promote the proper disposal/recycling of waste tires.

Residents in the Authority's jurisdiction will be informed about the opportunity to take their tires to any of the Authority's three operating sites for free disposal. Residents will be notified through flyers, print ads, radio, email blasts, website information, and/or garbage and recycling bill inserts/newsletters.

These events are a very important resource and outlet for proper waste tire disposal in the Salinas Valley. By capitalizing on the successful aspects of previous events, and expanding those successes, the Authority has had the ability to significantly reduce the amount of waste tires that may have otherwise been illegally dumped, improperly stored or buried in the landfill.

BACKGROUND

The Authority has a history of holding successful tire amnesty events with the assistance of waste tire amnesty grant funds.

Since 2000, the Authority has held 46 very successful tire amnesty events as the result of previous Waste Tire Amnesty Grants. During these past events, the Authority collected and recycled a total of 255,692 tires at a total cost of \$440,479, or \$1.65 per tire (see table below). It is our intent to collect and recycle approximately 36,000 tires with this grant at an estimated cost of \$1.46 per tire.

Year	Grant Amount	Funds Expended	Tires Collected	Disposal Cost
2015-2017	\$ 52,535	\$ 50,034	38,610	\$ 1.30
2013-2014	\$ 76,747	\$ 53,078	30,154	\$ 1.76
2010-2011	\$ 60,864	\$ 33,358	19,217	\$ 1.74
2008-2009	\$ 77,680	\$ 30,395	21,670	\$ 1.40
2005-2006	\$ 75,000	\$ 45,727	30,773	\$ 1.49
2002-2003	\$ 77,653	\$ 113,499	103,189	\$ 1.10
1999-2000	\$ 20,000	\$ 45,950	11,201	\$ 4.10
Total	\$ 440,479	\$ 372,041	255,692	\$ 1.65

ATTACHEMENT(S)

1. Resolution
2. Grant Agreement # TA4-17-0047

RESOLUTION NO. 2017 –

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING A SUPPLEMENTAL APPROPRIATION OF \$62,832 FOR CALRECYCLE'S 2017-18 LOCAL GOVERNMENT WASTE TIRE AMNESTY GRANT

WHEREAS, on March 16, 2017, the Board of Directors of the Salinas Valley Solid Waste Authority approved the Fiscal Year 2017-18 Operating Budget; and,

WHEREAS, CalRecycle awarded the funds for the 2017-18 Local Government Waste Tire Amnesty Grant after the approval of the Authority's Fiscal Year 2017-18 Budget; and,

NOW THEREFORE, BE IT RESOLVED, by the Board of Directors of the Salinas Valley Solid Waste Authority that a Supplemental Appropriation of \$62,832 for CalRecycle's 2017-18 Local Government Waste Tire Amnesty Grant is hereby approved; and,

BE IT FURTHER RESOLVED, that the General Manager/CAO is hereby authorized to implement the budget in accordance with the Authority's financial policies.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 21st day of September 2017, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

ATTEST:

Simón Salinas, President

Erika J. Trujillo, Clerk of the Board

GRANT AGREEMENT COVER SHEET

CalRecycle 110 (Revised 3/14)

NAME OF GRANT PROGRAM 2017-18 Local Government Waste Tire Amnesty Grant		GRANT NUMBER TA4-17-0047
GRANTEE NAME Salinas Valley Solid Waste Authority		
TAXPAYER'S FEDERAL EMPLOYER IDENTIFICATION NUMBER	TOTAL GRANT NOT TO EXCEED \$62,832.00	
TERM OF GRANT AGREEMENT FROM: July 01, 2017	TO: August 30, 2019	

The Department of Resources Recycling and Recovery (CalRecycle) and Salinas Valley Solid Waste Authority (the "Grantee"), in mutual consideration of the promises made herein, agree to comply with the provisions of this Agreement, which consists of this Grant Agreement Cover Sheet and the following Exhibits, which are incorporated by this reference and made a part of this Agreement as if attached hereto:

- Exhibit A – Terms and Conditions
- Exhibit B – Procedures and Requirements
- Exhibit C – Application with revisions, if any, and any amendments

This Agreement is of no force or effect until signed by both parties. Grantee shall not commence performance until it receives written approval from CalRecycle.

IN WITNESS WHEREOF, this Agreement has been executed by the parties hereto.

CALRECYCLE		GRANTEE'S NAME (PRINT OR TYPE) Salinas Valley Solid Waste Authority							
SIGNATURE OF CALRECYCLE'S AUTHORIZED SIGNATORY		SIGNATURE OF GRANTEE (AS AUTHORIZED IN RESOLUTION, LETTER OF COMMITMENT, OR LETTER OF DESIGNATION)							
TITLE Deputy Director, CalRecycle	DATE	TITLE	DATE						
		PAYMENT ADDRESS (INCLUDE STREET, CITY, STATE AND ZIP CODE) Resource Recovery 128 Sun Street, Suite 101 Salinas, CA 93901							
CERTIFICATION OF FUNDING									
AMOUNT ENCUMBERED BY THIS AGREEMENT \$62,832.00	FISCAL YEAR / PROGRAM 2017-18 Local Government Waste Tire Amnesty Grant		FUND TITLE TIRE						
PRIOR AMOUNT ENCUMBERED FOR THIS AGREEMENT	CHAPTER 14	STATUTE YEAR 2017	Fiscal Year 2017-18						
	ORG CODE 3970	REFERENCE 101	FUND CODE 0226						
	ENACTMENT YEAR 2017								
TOTAL AMOUNT ENCUMBERED TO DATE \$62,832.00	<table border="1"> <tr> <th colspan="3">CalSTRS Object of Expenditure</th> </tr> <tr> <td>INDEX 7820</td> <td>PCA G3501</td> <td>OBJECT 702</td> </tr> </table>			CalSTRS Object of Expenditure			INDEX 7820	PCA G3501	OBJECT 702
CalSTRS Object of Expenditure									
INDEX 7820	PCA G3501	OBJECT 702							
	<table border="1"> <tr> <th colspan="3">FISCAL Comparable Expenditure Information</th> </tr> <tr> <td>REPORTING STRUCTURE 39707820</td> <td>PROGRAM (PGM-SUB-TSK) 3700000219</td> <td>ACCOUNT 5432000</td> </tr> </table>			FISCAL Comparable Expenditure Information			REPORTING STRUCTURE 39707820	PROGRAM (PGM-SUB-TSK) 3700000219	ACCOUNT 5432000
FISCAL Comparable Expenditure Information									
REPORTING STRUCTURE 39707820	PROGRAM (PGM-SUB-TSK) 3700000219	ACCOUNT 5432000							
I hereby certify upon my own personal knowledge that budgeted funds are available for the period and purpose of the expenditure stated above.		T.B.A. No.	B.R. No.						
SIGNATURE OF CALRECYCLE BUDGET OFFICE 		DATE 8/4/17							



Report to the Board of Directors

ITEM NO. 7

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: September 21, 2017

From: Cesar Zuñiga, Operations Manager / Assistant General Manager

Title: A Resolution Approving a Five-Year License Agreement with Salinas Bowmen, Inc. for Property Located at Crazy Horse Landfill

RECOMMENDATION

Staff recommends that the Board adopt the resolution.

STRATEGIC PLAN RELATIONSHIP

The recommended action is not one of the current Strategic Goal's, but does promote the Authority as a Community Partner.

FISCAL IMPACT

The agreement provides for rental payment from the Salinas Bowmen to the Authority of \$1,000 annually. The Authority does incur a small expense managing the Agreement and assuring its operations are compliant with state and local regulations as a result of this agreement.

DISCUSSION & ANALYSIS

The club has requested another extension to the License Agreement for five years. Salinas Bowmen continue to maintain and make improvements to the facility such as rebuilding target houses, replacing straw butts with modern targets, and improvements to the road leading to and through the facility. If the Board adopts this resolution, their license agreement will continue until October 31, 2022.

The Agreement has been revised to assure the Authority is protected for liability and to assure Salinas Bowmen is compliant with state and local regulations.

BACKGROUND

Salinas Bowmen is a club member of the National Field Archery Association and has had a license agreement with the Authority since August of 2002 (and before that with the City of Salinas since 1966) to use an area on the Crazy Horse Landfill for recreational archery activities. The current license agreement is scheduled to end October 31, 2017.

ATTACHEMENT(S)

1. Resolution
2. License Agreement

RESOLUTION NO. 2017 –

**A RESOLUTION APPROVING A FIVE-YEAR LICENSE AGREEMENT
WITH SALINAS BOWMEN, INC. FOR PROPERTY LOCATED
AT CRAZY HORSE LANDFILL**

**BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE
AUTHORITY** that the General Manager/Chief Administrative Officer is hereby authorized
and directed, for and on behalf, of the Salinas Valley Solid Waste Authority to execute a
five-year License Agreement with the Salinas Bowmen, Inc. for property located at Crazy
Horse Landfill, as attached hereto and marked "Exhibit A."

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste
Authority at a regular meeting duly held on the 21st day of September 2017, by the
following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

ATTEST:

Simón Salinas, President

Erika J. Trujillo, Clerk of the Board

LICENSE AGREEMENT

THIS LICENSE AGREEMENT is made this 21th day of September 2017 by and between the Salinas Valley Solid Waste Authority, a joint powers authority organized under California law (hereinafter "Authority"), and the Salinas Bowmen, Inc., a California corporation (hereinafter "Tenant").

In consideration of the mutual covenants contained herein, Authority and Tenant agree as follows:

1. Authority does hereby grant to Tenant a non-exclusive license to use for the purpose described herein that certain property owned by the Authority in the County of Monterey, State of California, as outlined in Exhibit B attached hereto and Incorporated herein by reference (hereinafter "Property"), for the term beginning November 1, 2017, and ending October 31, 2022.
2. Tenant shall pay to Authority as consideration therefore, One Thousand Dollars (\$1,000.00) per year, due on November 1, of each year of the term of this agreement. Payments shall be made to Authority at 128 Sun Street, Suite 101, Salinas, California 93901.
3. Tenant shall use the Property for the purpose of archery only and shall make facility available at no cost for any organized youth group from within the Salinas Valley Solid Waste Authority jurisdiction. No firearms will be permitted at any time. The Authority authorizes no other uses. Tenant shall obey, comply with and abide by all applicable local, State and Federal laws, rules and regulations affecting the Property and the operation and use of the property. Tenant shall obtain written consent from the Authority prior to installing any water tanks or adding camping sites to the premises, or allowing the use of the premises for overnight camping.
4. Tenant shall, in addition to payment of rents to Authority, pay when due, all utilities and other charges (if any) in connection with Tenant's use of the Property during the term of this agreement.
5. Tenant agrees to comply with all Federal, State, and Local law, regulations, and ordinances to allow the use of its operation on Authority property. Tenant agrees to hold the Authority harmless of any violations or fines as a result of not complying with Federal, State, and Local law.
6. Tenant shall allow Authority or its agents to enter the Property at any reasonable time for installation, inspection, maintenance and/or monitoring of any monitoring or collection systems.
7. Tenant shall not commit, suffer or permit any waste on the Property, and shall not use or allow the use of Property for any illegal purpose.
8. Tenant shall not interfere with any easements on the Property.
9. Tenant shall not assign or sublet this agreement nor make any alterations on said Property without the written consent of the Authority.
10. Tenant shall maintain the Property in good order and condition at the sole cost and expense.

11. Tenant shall maintain the following road and;
 - a. Entrance road and parking area:
 - b. Roads to target butts;
 - c. Trails from target to target.
12. Tenant shall not remove any tree over six inches (6”) in diameter unless written permission is obtained from the Authority. Tenant may trim branches to allow for clear roadways and trails, except where said work will cause the tree to die. Weeds, brush, poison oak and the like may be cleared as deemed necessary by Tenant. No work will be performed that will cause excessive erosion.
13. Earthwork or changes to the terrain is prohibited unless Salinas Bowman receives approval of its construction plan.
14. Tenant agrees to lower the casing of one monitoring well in the manner as specified by the Authority and at no cost to the Authority.
15. Tenant agrees to provide Storm Water Pollution Prevention Plan (SWPPP) for its activities, including the restroom area and other areas at no cost to the Authority.
16. Tenant agrees to repair all perimeter fences to its area no cost to the Authority.
17. Tenant is aware that any arrows found on the Authority property will be reported to the appropriate agencies.
18. Tenant shall not use the Property or any portion thereof for the storage or use of flammable or hazardous substances or underground storage tanks.
19. Tenant may limit access to the property to its members or authorized guests. The gate will be attended when unlocked to prevent unauthorized entry and locked at all times when not attended.
20. Tenant shall comply with Federal, State and Local laws and regulations relating to hazardous materials and wastes and shall comply with the order of any governmental agencies relating thereto.

21. Written notification required under the lease shall be addressed as follows:

TO THE AUTHORITY: General Manager
 128 Sun Street, Suite 101
 Salinas, CA 93901

TO THE TENANT: Salinas Bowmen, Inc.
 P.O. Box 2251
 Salinas, CA 93902

22. Tenant shall not, during the term of this agreement, directly or indirectly assign, transfer, pledge, sell, otherwise encumber, or cause to be suffered any mechanics liens on all or any part of the premises, or sublet the premises or any portion of such premises or permit anyone other than Tenant to occupy such premises without the Authority’s prior written consent.

23. Pursuant to Health and Safety Code section 25359.7, Tenant shall notify the Authority in writing within a reasonable time of any material release of hazardous substances and of any hazardous substances that have come to be located on or beneath the leased premises.
24. Prior to the termination of this agreement, Tenant shall at its sole expense remove all items of personal property, including but not limited to, all flammable and hazardous materials and wastes as defined by state or federal law at the time of expiration of this agreement.
25. Tenant shall make available for inspection to the Authority records relating to the maintenance, release, mitigation and cleanup of any hazardous substances on the rented premises. For any hazardous substances stored on site, the Tenant agrees to record such information with the County of Monterey Environmental Health.
26. Tenant shall indemnify, defend and hold Authority and its officers, employees, agents and volunteers harmless from and against any and all liability, claims, suits, actions, damages, and causes of action arising out of any Federal, State or Municipal law or ordinance, or other cause in connection with the negligent or intentional acts of omission of Tenant, its officers, agents, members and invitees. It is understood that the duty of Tenant to indemnify and hold harmless includes the duty to defend as set forth in Section 2778 or the California Civil Code, and that Tenant shall, at its own expense, upon written request by the Authority, defend any such suit or action brought against the Authority, its officers, agents or employees. Acceptance of insurance certificates and endorsements required under this Agreement does not relieve Tenant from liability under this indemnification and hold harmless clause. This indemnification and hold harmless clause shall apply whether or not such insurance policies shall have been determined to be applicable to any of such damages or claims for damages. Tenant shall reimburse the Authority for all costs and expenses (including but not limited to fees and charges of attorneys and other professionals, and court cost(s) incurred by the Authority in enforcing the provisions of this section.
27. Indemnification - To the fullest extent permitted by law, Tenant shall indemnify and hold harmless and defend Authority, its directors, officers, employees, or authorized volunteers, and each of them from and against:
 - a. Any and all claims, demands, causes of action, damages, costs, expenses, losses or liabilities, in law or in equity, of every kind and nature whatsoever for, but not limited to, injury to or death of any person including the Authority and/or Tenant, or any directors, officers, employees, members, or authorized representatives or volunteers of the Authority or Tenant, and damages to or destruction of property of any person, including but not limited to, the Authority and/or Tenant or their directors, officers, employees, or authorized volunteers, arising out of or in any manner directly or indirectly connected with the activities or work to be performed under this agreement, however caused, regardless of any negligence of the Authority or its directors, officers, employees, or authorized volunteers, except the willful misconduct or active negligence of the Authority or its directors, officers, employees, or authorized volunteers;
 - b. Any and all actions, proceedings, damages, costs, expenses, penalties or liabilities, in law or equity, of every kind or nature whatsoever, arising out of, resulting from, or on account of the violation of any governmental law or regulation, compliance with which is the responsibility of Tenant;

- c. Any and all losses, expenses, damages (including damages to the work itself), attorneys' fees, and other costs, including all costs of defense, which the Authority and its directors, officers and employees, may incur with respect to the failure, neglect, or refusal of Tenant to faithfully perform the work and all of the Tenant's obligations under the Agreement. Such costs, expenses, and damages shall include all costs, including attorneys' fees and expert witness and consultant fees, incurred by said indemnified parties in any lawsuit to which they are a party.

Tenant shall defend, at Tenant's own cost, expense and risk, any and all such aforesaid suits, actions or other legal proceedings of every kind that may be brought or instituted against the Authority or the Authority's directors, officers, employees, or authorized volunteers; provided, however, that the Authority shall have the right to approve counsel retained by Tenant to represent the Authority or the other indemnified persons or parties, which approval shall not be unreasonably withheld. The Authority is entitled to representation by counsel separate from counsel representing the Tenant or other parties in said litigation in the event of a bona fide conflict of interest between the Authority and Tenant or such other parties.

Tenant shall pay and satisfy any judgment, award or decree that may be rendered against the Authority or its directors, officers, employees, or authorized volunteers, in any such suit, action or other legal proceeding.

Tenant shall reimburse the Authority or its directors, officers, employees, or authorized volunteers, for any and all legal expenses and costs incurred by each of them in connection therewith or in enforcing the indemnity herein provided.

Tenant agrees to carry insurance for the purposes as set out in the Agreement Documents. Tenant's obligation to indemnify shall not be restricted to insurance proceeds, if any, received by the Authority, or its directors, officers, employees or authorized volunteers, and said indemnity obligation is independent from Tenant's obligation to provide insurance naming the Authority as an additional insured.

Commercial General Liability and Automobile Liability Insurance - The Tenant shall provide and maintain the following commercial general liability and automobile liability insurance:

Coverage - Coverage for commercial general liability and automobile liability insurance shall be at least as broad as the following:

1. Insurance Services Office Commercial General Liability Coverage (Occurrence Form CG 0001)
2. Insurance Services Office Automobile Liability Coverage (Form CA 0001), covering Symbol 1 (any auto)

Limits - The Tenant shall maintain limits no less than the following:

1. General Liability - Two million dollars (\$2,000,000) per occurrence for bodily injury, personal injury and property damage. If Commercial General Liability Insurance or other form with a general aggregate limit or products-completed operations aggregate limit is used, either the general aggregate limit shall apply separately to the project/location (with the ISO CG 2503, or ISO CG 2504, or

insurer's equivalent endorsement provided to the Authority) or the general aggregate limit and products-completed operations aggregate limit shall be twice the required occurrence limit.

2. Automobile Liability - One million dollars (\$1,000,000) for bodily injury and property damage each accident limit.

Required Provisions - The general liability and automobile liability policies are to contain, or be endorsed to contain the following provisions:

1. The Authority, its directors, officers, employees, or authorized volunteers are to be given insured status (via ISO endorsement CG 2010, CG 2033, or insurer's equivalent for general liability coverage) as respects: liability arising out of activities performed by or on behalf of the Tenant; products and completed operations of the Tenant; premises owned, occupied or used by the Tenant; or automobiles owned, leased, hired or borrowed by the Tenant. The coverage shall contain no special limitations on the scope of protection afforded to the Authority, its directors, officers, employees, or authorized volunteers.
2. For any claims related to this project, the Tenant's insurance shall be primary insurance as respects the Authority, its directors, officers, employees, or authorized volunteers. Any insurance, self-insurance, or other coverage maintained by the Authority, its directors, officers, employees, or authorized volunteers shall not contribute to it.
3. Any failure to comply with reporting or other provisions of the policies including breaches of warranties shall not affect coverage provided to the Authority, its directors, officers, employees, or authorized volunteers.
4. The Tenant's insurance shall apply separately to each insured against whom claim is made or suit is brought, except with respect to the limits of the insurer's liability.
5. Each insurance policy required by this clause shall state or be endorsed to state that coverage shall not be canceled by either party, except after thirty (30) days (10 days for non-payment of premium) prior written notice by U.S. mail has been given to the Authority.
6. Each insurance carrier shall waive its rights of subrogation as against the Authority, and its directors, officers, employees and authorized volunteers.

Such liability insurance shall indemnify the Tenant and its sub-Tenants against loss from liability imposed by law upon, or assumed under Agreement by, the Tenant or its sub-Tenants for damages on account of such bodily injury (including death), property damage, personal injury and completed operations and products liability.

The general liability policy shall cover bodily injury and property damage liability, owned and non-owned equipment, blanket commercial liability, completed operations liability, explosion, collapse, underground excavation and removal of lateral support.

The automobile liability policy shall cover all owned, non-owned, and hired automobiles.

All of the insurance shall be provided on policy forms and through companies satisfactory to the Authority.

Deductibles and Self-Insured Retentions - Any deductible or self-insured retention must be declared to and approved by the Authority. At the option of the Authority, the insurer shall either reduce or eliminate such deductibles or self-insured retentions.

Acceptability of Insurers - Insurance is to be placed with insurers having a current A.M. Best rating of no less than A-:VII or equivalent or as otherwise approved by the Authority.

27. Responsibility for Work - Until the completion of this agreement, all the work under and implied by this Agreement, the work shall be under the Tenant's responsible care and charge. The Tenant shall rebuild, repair, restore and make good all injuries, damages, re-erections, and repairs occasioned or rendered necessary by causes of any nature whatsoever.
28. Liquidated Damages – For damaged caused to Authority property, the Tenant agrees to provide the Authority payment for repair and any necessary administrative and consultant oversight and inspection related to that repair.
29. National Field Archery Association (NFAA) – Tenant agrees to provide the Authority a copy of its inspection reports from the NFAA.

IN WITNESS THEREOF, the parties hereto set their hands and seals on the day and year in this agreement first above written.

Approved as to form:

Thomas M. Bruen, General Counsel
Salinas Valley Solid Waste Authority

SALINAS BOWMEN, INC

By: _____
Dan Bledsal for Salinas Bowmen, Inc.

SALINAS VALLEY SOLID WASTE AUTHORITY

By: _____
R. Patrick Mathews, General Manager/CAO



Report to the Board of Directors

Date: September 21, 2017
From: Patrick Mathews, General Manager/CAO
Title: 2016-17 Salinas Valley Recycles Annual Report

ITEM NO. 8

N/A

Finance Manager/Controller-Treasurer

N/A

General Counsel

N/A

General Manager/CAO

**A PRESENTATION WILL BE GIVEN
AT THE MEETING**

CELEBRATING TWENTY YEARS OF
DEDICATION AND COMMITMENT TO
OUR COMMUNITIES



A N N I V E R S A R Y

*2016-17
Annual Report*



WORKING TOWARDS A FUTURE WITHOUT LANDFILLS

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Salinas Valley Recycles Service Area & Facility Locations



SVR maintains the lowest per capita cost for delivery of recycling and solid waste services in the region, even with over 21% of our budget going towards maintaining 3 closed landfills ("legacy liabilities").

REDUCE	REUSE	RECYCLE	ROT
--------	-------	---------	-----

Sites Information

FOLLOW US

Administrative Office	Sun Street Transfer Station	Household Hazardous Waste	Johnson Canyon Landfill	Jolon Road Transfer Station
128 Sun Street, Suite 101 Salinas, CA 93901 Mon - Fri 8am - 5pm (831) 775-3000	139 Sun Street Salinas, CA 93901 Mon - Fri 7am - 5pm Sat 8am - 4pm (831) 424-5535	139 Sun Street Salinas, CA 93901 Mon - Fri 7am - 5pm Sat 8am - 4pm (831) 424-5520	31400 Johnson Canyon Rd. Gonzales, CA 93926 Mon - Fri 7am - 4pm Sat/Sun 8am - 4pm (831) 675-2165	52654 Jolon Rd. King City, CA 93930 Mon - Fri 7am - 4pm Sat 8am - 12pm (831) 385-6213

Board of Directors



Simon Salinas

President

County of Monterey



Robert Cullen

Vice President

City of King



Gloria De La Rosa

Alternate Vice

City of Salinas



Tony R. Barrera

City of Salinas



Christopher Bourke

City of Soledad



Kimbley Craig

City of Salinas



John M. Phillips

County of Monterey



Liz Silva

City of Gonzales



Avelina Torres

City of Greenfield

Alternate Directors

Luis Alejo

County of Monterey

Joseph D. Gunter

City of Salinas

Scott Funk

City of Gonzales

Carla Stewart

City of Soledad

Yanelly Martinez

City of Greenfield

Darlene Acosta

City of King

The Board of Directors meet every 3rd Thursday of every month at 6:00 p.m. at the City of Gonzales Council Chambers

The Executive Committee, (Board Executive Officers), meet monthly on the Thursday two weeks before each Board of Directors meeting as necessary at 4:00 p.m. at SVR's Administration Office

For more information on meeting schedules or agendas, contact Clerk of the Board, Erika Trujillo, 831-775-3012 or erikat@svswa.org visit our website www.SalinasValleyRecycles.org

Mission Statement

"To manage Salinas Valley solid waste as a resource, promoting sustainable, environmentally sound and cost effective practices through an integrated system of waste reduction, reuse, recycling, innovative technology, customer service, and education."

Values

- ▶ *Innovation*
- ▶ *Integrity*
- ▶ *Public Education*
- ▶ *Efficiency*
- ▶ *Fiscal Prudence*
- ▶ *Resourcefulness*
- ▶ *Customer Service*
- ▶ *Community Partnerships*

Vision Statement

To reduce the amount of waste by promoting individual and corporate responsibility.

To recover waste for its highest and best use while balancing rates and services.

To transform our business from burying waste to utilizing waste as a resource.

To eliminate the need for landfills.

Message from the General Manager



Fiscal year 2016-17 started Salinas Valley Recycles (SVR) in a stronger financial position than we have seen in recent years. Increases in materials, both recycled and landfilled, has resulted in year-end revenues beyond our budgetary projections for the third straight year. Increased revenues have allowed SVR to fund all of our reserves to levels above prior years and set aside funds for major capital projects coming in the future such as the next waste disposal module at Johnson Canyon Landfill and potential proposed Salinas Area Facility improvements.

Self-funding our operations with only local revenues and no waste importation to our landfill has turned out to be one of the most significant and forward-thinking decisions for our Board. We now operate within our means and no longer rely on a limited and declining revenue source from selling our landfill space. This decision has required rate adjustments over the years to address the true cost of service. However, the public can be assured through the Board's leadership, that we are fully utilizing our community revenues to operate our public utility services in a cost-effective manner, improving services and environmental stewardship, while limiting our long-term landfill liabilities.

Staff and I want to thank the Board of Directors for their leadership in moving forward the final decision to complete SVR's long-range planning for our future public facility needs. As SVR's member agencies embark on implementing their local plans to create more vibrant, healthy and sustainable communities, the contributions of SVR to these goals are critical and significant. Garbage and recycling like water, sewer, gas and electricity are essential public utility services that are important to community health and well-being. Yet, the importance of our services are often overlooked. Ask the 90,000+ visitors per year to our Sun Street Recycling and Transfer Station and they will agree that this facility is an important part of our community's utility infrastructure.

When we use trash or recycling containers at home or work, we expect the by-products of our lifestyle to just go "Away". SVR and our partners, marketers, and collectors are the "Away", and as a community utility service provider, we must work in an ever-increasing atmosphere of expanding environmental regulation, financially and politically complicated markets for recycled materials, climate change adaptation mandates, and local concerns over solid waste facilities and transportation.

Community partnerships, technological innovation and climate action plan opportunities continue to drive the sustainable future vision of SVR and our partner agencies. Our vision is for a future which uses waste as a resource, instead of burying it and creating unnecessary long-term environmental obligations for the community's future. These changes are often hard to achieve within the complexity of new laws and regulations, existing financial obligations, and community concerns. However, as communities, each of us has made this commitment to change through our General Plans, Strategic Plans, Climate Action Plans and Economic Development goals that guide the whole region towards more sustainable living and the creation of new job opportunities. Salinas Valley Recycles is part of this healthy change.

Our Future

This annual report is a summary of the Authority's accomplishments, waste reductions activities, cost saving measures, and its dedicated professional staff for the 2016-2017 fiscal year. We hope it provides the reader with a clear overview of the sustainable direction of Salinas Valley Recycles!

I want to again thank the Salinas Valley Recycles Board of Directors, staff, community partners, our Citizens Advisory Group, and all those who have supported our efforts to improve our environment and help make sustainable living in the Salinas Valley a reality.

A blue ink signature of R. Patrick Mathews.

R. Patrick Mathews

General Manager/Chief Administrative Officer

Salinas Valley Recycles Milestones

2007

Board approved the formation of a Conversion Technologies Committee to study alternative methods to landfilling including gasification and autoclave technologies.

2005

Sun Street Transfer Station Opens.

2004

SVR becomes a stand alone Agency.

2003

SVR receives SWANA's Silver Excellence Award for Solid Waste System.

2002

Lewis Road ceases waste acceptance after opening in 1947.

2001

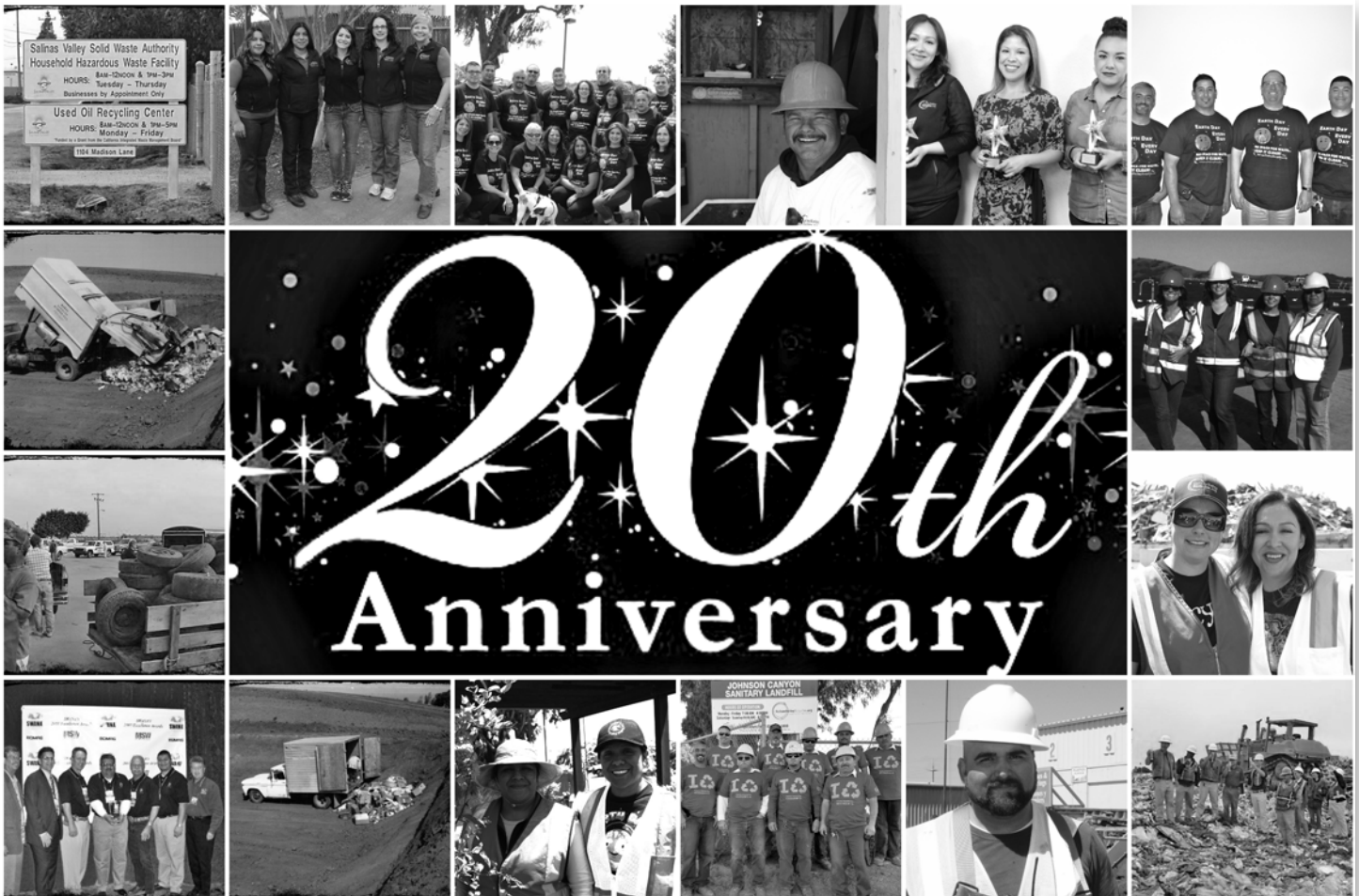
SVR holds its first tire amnesty collection in the City of Salinas.

1999

SVR opens Household Hazardous Waste Facility to serve residents of Salinas Valley.

1997

Agency is formed.





2008

SVR assumes the Operation of Sun Street Transfer Station. First facility to be operated by SVR Staff.

2009

Crazy horse ceases waste acceptance after opening in 1934.

2013

Landfill gas to Energy project begins at Johnson Canyon Landfill.

2014

SVR assumes the operations of its Johnson Canyon Landfill.

2015

Board approved Long Term Facilities Needs and the Global Organic Engery Clean Fiber Organics Recovery System Design & Environmental Study.

2016

SVR assumes operations of the Jolon Road Transfer Station. Johnson Canyon Lanfill turns 40 years old.

2017

Crazy Horse Landfill final closure certificate received.



Employee of the Year, New Hires, Promotions & Goodbye's

EMPLOYEE OF THE YEAR!



Tommy Diaz-Thank you for all your hard work and dedication!



Welcome to the Team!

Name	Date	Position	Site
Khaleena Meza	8/19/16	Diversion Worker I/II	JCLF
Louis Martinez	9/1/16	Diversion Worker I/II	SSTS
Mayra Martinez	1/18/17	Marketing Coordinator Intern	Admin
Jesus Amador	1/27/17	Equipment Operator/Driver	JRTS
Cindy Iglesias	2/6/17	Administrative Support Assist II	Admin
Paul Olivas	2/23/17	Diversion Worker I/II	JRTS
Freddy Diaz	2/23/17	Diversion Worker I/II	JCLF

THANK YOU FOR MANY YEARS OF SERVICE!



Susan Warner-Retired on October 31, 2016 after 18 years of service!

Promotions

Name	Date	Position
Fernando Caballero	9/1/16	Lead-Equipment Operator
Mandy Brooks	11/1/16	Resource Recovery Manager
Jenny Mitchell	11/1/16	Recycling Coordinator
Elia Zavala	11/1/16	Contracts & Grants Analyst
Cesar Zuñiga	11/4/16	Asst. General Manager
Erika Trujillo	11/14/16	Clerk of the Board
James Martinez	2/3/17	Diversion Worker II

Employee Engagement- At Salinas Valley Recycles, we believe communication is vital to the overall organization success. This year, SVR re-launched Lunch with the General Manager program. This effort continues to keep all employees informed and provides an opportunity for concerns to be expressed. We value what our employees have to say!



Board Highlights

- | | |
|----------------------|--|
| 2016
Jul. | <ul style="list-style-type: none"> Developed the 2016-2019 Three-year Strategic Plan Goals and six months objectives to help achieve each goal. |
| Aug. | <ul style="list-style-type: none"> Approved an agreement with CH2M Engineers, Inc. for an Economic Benefits Analysis Study for all selected project scenarios of the Long-Term Facility Needs Project. Jay Pandya, student at Sacred Heart Elementary School, was recognized as an Environmental Steward for his outstanding contributions to his school's waste reduction programs. The Wally-Waste-Not Awards of \$1,500 were presented to nine schools and organizations. |
| Sept. | <ul style="list-style-type: none"> Internal staff promotions were appointed. SVR assumed operation of Jolon Road Transfer Station. |
| Oct. | <ul style="list-style-type: none"> Recognized Assistant General Manager/Diversion Manager Susan Warner for her years of services with the Authority. The Sun Street Facility Customer Service survey showed a 5% increase in new customers and 100% customer service satisfaction. |
| Nov. | <ul style="list-style-type: none"> Employee Longevity Program approved to begin Jan 1, 2017. Nominating Committee for Election of Officers for 2017 selected. |
| Dec. | <ul style="list-style-type: none"> Exiting Directors Perez, Lutes, and Armenta were recognized for their years of service on SVR Board of Directors. The financial audit report was presented and again reflected no internal weakness or material deficiencies. Director Craig joined the Board representing the City of Salinas. 2017 Office Nominations were approved; Simón Salinas, President; Robert Cullen, Vice President; Gloria De La Rosa, Alternate Vice President. |
| 2017
Jan. | <ul style="list-style-type: none"> Director Phillips representing the County of Monterey and Director Bourke representing the City of Soledad joined the Board. New Strategic Plan objectives were developed. The Sun Street facility customer service survey showed a 3% increase in new customers and 100% customer service satisfaction. |
| Feb. | <ul style="list-style-type: none"> FY 2017-18 Preliminary Budget was presented to the Board. A Sub-committee for the Long-Term Facility Needs Project public outreach material was formed. |
| Mar. | <ul style="list-style-type: none"> The Long-Term Facility Needs Project public outreach material and its distribution was approved. Board appointed six members to the Citizens Advisory Group. |
| Apr. | <ul style="list-style-type: none"> The Sun Street facility customer service survey showed a 7% increase in new customers and 100% customer service satisfaction. In honor of Earth Day, Rescate Verde and Local Urban Garden were recognized as Environmental Stewards for their work in establishing community gardens. An overview of Assembly Bill 1826, mandatory commercial organics recycling and Senate Bill 1383 short-lived climate pollutants and methane emissions reduction strategy mandates were presented. Approved the Initial Study and Negative Declaration for Modification to the Johnson Canyon Landfill Composting operations pursuant the California Environmental Quality Act. |
| May. | <ul style="list-style-type: none"> Received summary of public information meetings that were conducted related to the Long-Term Facility Needs Project. Appointment to the Citizens Advisory Group representing the City of Salinas. |
| Jun. | <ul style="list-style-type: none"> Employment Benefits Investment Program participation was approved. Community and Stakeholders survey results of the Long Term Facility Needs project options were received. |



New Three-Year Strategic Period, 2016-19

An updated Strategic Plan was developed at the July 13, 2016 Board Retreat and represents the start of a new three-year strategic planning period for 2016-2019. In order to help achieve each of the four goals, objectives are developed every six months.



3 Year Goal: Select and Implement Facilities (e.g., Salinas-Area Materials Recovery Center) and Programs that Lead to Achievement of at least 75% Waste Diversion

Ongoing	Report on cost-benefit analysis for processing construction and demolition material by SVR or Monterey Regional Waste Management District.
Ongoing	Quarterly reports on the Long Term Facility Needs (LTFN) Environmental Impact Report (EIR) and other due diligence activities.
Completed	Develop a Household Hazardous Waste Collection Program for South County.
Completed	Explore a Prescription Drug Collection Program and present to the Board.
Completed	Develop a Needs Assessment Report for Board review on alternative outlets for recyclable/reusable materials.
Completed	Provide an update on food-to-energy and composting opportunities.
Completed	Engage stakeholders and public in the LTFN Public Outreach Plan for the EIR.
Completed	Conduct public informational meetings to educate stakeholders and community on the LTFN project scenarios being studied under California Environmental Quality Act and report results to the board.
Completed	Report to the Board the results of stakeholder and public engagement in the Long Term Facility Needs Public Outreach Plan for the EIR.
Completed	Report to the Board the results of research of de-bagging equipment to assist with diversion of bagged food waste produced by agriculture companies and other food waste generators.
Ongoing	Second Phase of public engagement regarding the future SVR facility options and EIR.



3 Year Goal: Reduce Landfill Disposal Fee Dependence through Self-Funded Programs and New Revenue Sources

Completed	Report to the Board how each of the SVR programs and services are currently funded and provide a recommendation on how each may be self-funded.
Completed	Conduct a water supply study at SVR sites to help determine potential excess land uses and report to the Board.
Ongoing	Recommend a final decision on a Construction and Demolition Recycling Program for inclusion in the SVR 2017-18 budget.
Ongoing	Explore and make recommendation to the Board on alternative energy projects at SVR facilities.
Ongoing	Recommend to the Board a final decision on a Construction and Demolition recycling program.

3 Year Goal: Promote the Value of Salinas Valley Recycles Services and Programs to the Community

Completed	Determine the Citizens Advisory Group terms, future appointments, and responsibilities.
Completed	Publish a press release announcing SVR's new Three-Year Strategic Plan.
Ongoing	Conduct quarterly live radio talks about SVR services and programs.
Completed	Update entrance signs at all sites to promote SVR services.
Completed	Explore and report on the concept of recruiting an intern with communications as major for social media projects such as creating videos and developing social media promotions to increase followers.
Completed	Analyze and present to the Board the results of a social media survey on how to increase public engagement on transfer station and landfill service options.
Completed	Explore and make a recommendation(s) to the Management Team regarding additional advertising opportunities, e.g., billboards, transit advertisements.
Completed	Develop a new television or radio commercial promoting facilities' services.
Completed	Board members to attend at least one community event to promote SVR services and programs.
Completed	Present to the Board a plan for the engagement and survey of the community and stakeholders regarding the future SVR facility options and Environmental Impact Report.
Completed	Report to the Board progress on social media projects (e.g., videos and social media promotions) to increase followers.
Completed	Present to the Board a Community and Stakeholders Survey for feedback regarding future SVR facility options and the Environmental Impact Report.
Completed	Research and make a recommendation to the Management Team regarding a Green Leader Recognition Award Program for business, multifamily housing and community leaders (e.g., selection criteria, award process, and a community event mixer).

3 Year Goal: Maintain a High-Performance and Flexible Workforce

Completed	Conduct quarterly staff meetings at each facility to share SVR information and obtain feedback from employees.
Completed	Develop an Employee Communication System (e.g., to use in an emergency).
Completed	Research and implement an Employment Longevity Package.
Completed	Update the Employee Safety Training resources and collaborate on sharing with other agencies where and when appropriate.
Completed	Develop and implement an Employee Recognition Program.
Completed	Implement internal employee informational meetings, with potential attendance by Board members.
Ongoing	Complete 360 Feedback Process for Managers (all staff evaluate their managers).
Completed	Research performance management systems for employees and make a recommendation to the General Manager.
Completed	Expand the current emergency plan to include natural disaster preparedness for all staff and report.



Promoting Education & Much More

Going above and beyond our Resource Recovery Team works to educate, guide and lead by example. By teaching the four R's (*Reduce, Reuse, Recycle, Rot*), the team empowers others to take steps to make waste a resource and create a better environment for future generations. Through various community events, presentations and workshops, the Resource Recovery Team takes pride in promoting and encouraging environmental stewardship to our future leaders through out all of our Salinas Valley Communities.

School Recycling Implementations

Resource Recovery staff completed 20 waste assessments throughout the year. Overall, Salinas Valley Recycles has assisted more than 60 schools in our service area to implement comprehensive school-wide recycling programs. As part of an assessment, staff assists participants by identifying their recycling needs, recognizing areas where waste can be reduced and save money. Assessments help participants create a school-wide or district-wide recycling plan. Also, each classroom, office, workstation, and common areas are supplied with recycling bins, recycling materials for teachers, and staff conduct presentations to students. The Recycling Wizard school assembly show is performed to educate faculty and students about how the recycling program works and what items are recyclable. A few of this year's participants included: *Alisal High School, Christ the King Church, Cesar Chavez School, King City Arts Magnet School, North Salinas High School, and Lincoln Elementary School.*



Composting Workshops

Taught by our very own Master Composters, Resource Recovery staff conducted over 80 hands-on presentations on composting to both children and adults. Our staff demonstrated how to utilize worms, yard trimmings, and kitchen scraps to create rich nutrient fertilizer. Composting not only can reduce your garbage bill, but helps to keep the high volume of organic material out of our landfills. As our students learn, composting is great for gardens and landscaping.



Register for our next free Composting Workshop: call us at (831)775-3000 or visit us on-line at www.salinasvalleyrecycles.org



Educational Tours



To reinforce what students learn in class about the importance of recycling, SVR staff offers multiple facility tours for schools and community groups. SVR realizes that offering the opportunity to expand learning environments helps raise awareness that environmental sustainability is both a team and individual effort.



Encouraging both Environmental Stewardship and Sustainability Leadership. An estimated 65 presentations, trainings, and workshops on waste reduction recycling were conducted by SVR Staff to various businesses and organizations. Included were Jackson Farm Winery, Progressive Packaging, PG&E, Rancho Cielo, and JM Electric. Schedule one for your organization today and find out how this can save you money!

Call us at (831) 775-3000 or visit us on-line.



Taking the Recycling Pledge

AB 341- Mandatory Commercial Recycling



Acknowledging that education is key, Resource Recovery staff visited more than 50 Multi-Family Complexes and individual residences to educate and assist with compliance of Assembly Bill 341 which requires public entities and multi-family units of five (5) units or more that generate four (4) cubic yards or more of waste per week to recycle. Staff educates tenants and businesses on how to correctly separate recyclable items from the trash and reviews common materials that can or cannot be recycled. This year, a spectacular total of 384 units implemented recycling. SVR constantly promotes efforts to provide resources and free training as we work towards reaching the goal of 75% diversion. Salinas Valley Recycles is here to help!

Success by the Numbers

Salinas Valley Recycles is committed to excellence. Over the years, we continue to work hard to achieve our diversion goals and seek new innovative ways to reach new limits. This year, we witnessed new success rates with various recycling programs. At SVR, we believe every offered program is a step towards a future with no landfills.



Free Mattress Recycling Program

The new program has made it easier to recycle old mattresses and reduces illegal dumping! Since joining the Mattress Recycling Council program last year, SVR received a total of 10,139 mattresses & box-springs. Recycled mattresses have the potential to be recycled into items such as oil filters, garden mulch, carpet padding, and other such materials.

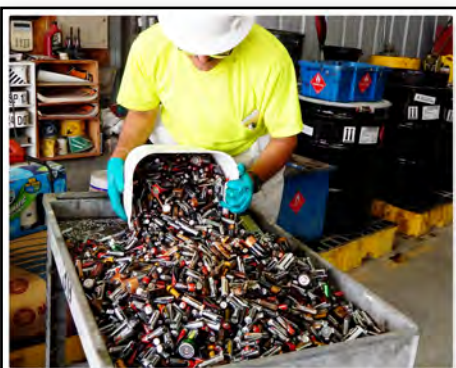
Residents: Free drop-off of 5 or fewer Mattresses or Box Springs. Commercial/Businesses: \$5 for each Mattress or Box Spring.



Free Tire Recycling Program

For over 9 years now, we have continued to collaborate with CalRecycle to promote proper disposal of used tires. This year we recycled 344,180 lbs. of tires. Recycled tires can be turned into many useful items such as playground turf, rubberized asphalt, and many other items. Free collection events are scheduled in Spring and Fall.

Free Tire Recycling- Offered multiple times throughout the year, Residents can bring up to 9 tires (without the rim) free of charge. Call us to find out more details.



Free Battery Recycling Program

Batteries are a common household hazardous waste item that contain metals and/or other toxic or corrosive materials that can be harmful to our environment and our health. In FY 16-17, total of 20,187 lbs. were collected and recycled.

*Bring your used batteries to our Household Hazardous Waste Facility at our Sun Street Transfer Station. 139 Sun Street Salinas *Salinas, CA 93901* Monday - Friday 8:00am-5:00pm * Saturday 8:00am-4:00pm*

Call (831) 424-5520 for more information



Free Sharps Collection Program

Our sharps disposal program is simple to use and free of charge. Salinas Valley residents can drop off sharps containers for free at one of our various locations. A total of 2,331 sharps were collected in the past two years. Needles, syringes, and lancets are only accepted in approved containers.

Sun Street HHW Facility-139 Sun St. (831) 424-5520

Gonzales Pharmacy, 18 4th Street St. (831) 675-3643

Soledad Pharmacy, 547 Front Street St. (831) 678-2678

King City, Rite Aid Pharmacy 540 Canal St. (831) 385-0886

Recycling Programs & Cleanup Events

School Assembly Program

In July 2016, SVR collaborated with Rock Steady Juggling to bring “The Amazing Adventures of the Recycling Wizard” to the School Assembly Program. A total of 103 shows performed earlier this year, which reached 15,804 students. Rocky Steady has performed at local schools, libraries, and community centers throughout the Salinas Valley. This innovative and high-quality educational entertainment show is approximately 45-minutes in length and is highly interactive, featuring juggling, magic, music, comedy, games, engaging the audience’s participation. This is at no cost to the schools.



Wally Waste-Not Awards



Our first Wally Waste-Not Award Program was launched in January 2014. Since then, SVR has awarded local schools with \$51,000 in grant money.

The new and improved 2017 Wally Waste-Not Award Program rewarded 10 schools in the Salinas Valley for improving and implementing diversion

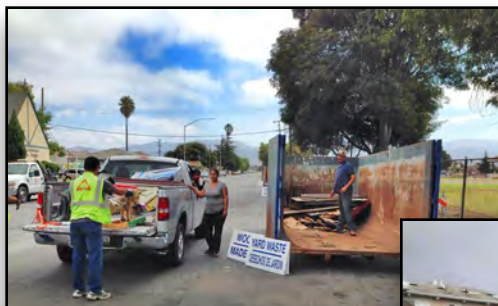


programs (reducing, reusing, recycling and composting also referred to as Rot).

Congratulations to this years winners: Alisal High School, Cesar Chavez School, Community Action Partnership of San Luis Obispo Preschool – La Paz Center & Primavera Center, Jesse Sanchez School, John Steinbeck, King City Arts Magnet, Monterey County Office of Education- La Joya Head Start Center, North Salinas High School, The Parent Center at Salinas Adult School. Great Work!

Community Cleanup Events

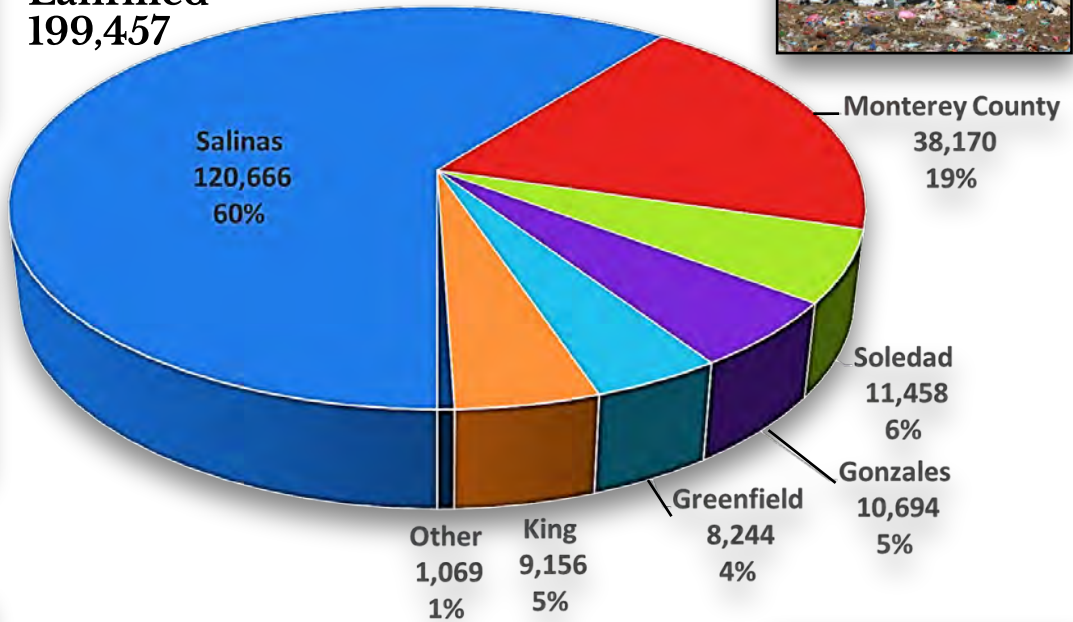
At SVR, we believe Everyday is Earth Day. Whether it's by volunteering or providing free resources and supplies, SVR assisted multiple community cleanup events this year. For its 8th annual year, SVR staff along with the help of 51 volunteers collected 3,240 lbs. of trash that was removed from Salinas' Natividad Creek.



Statistics



**Tons of Waste
Landfilled
199,457**

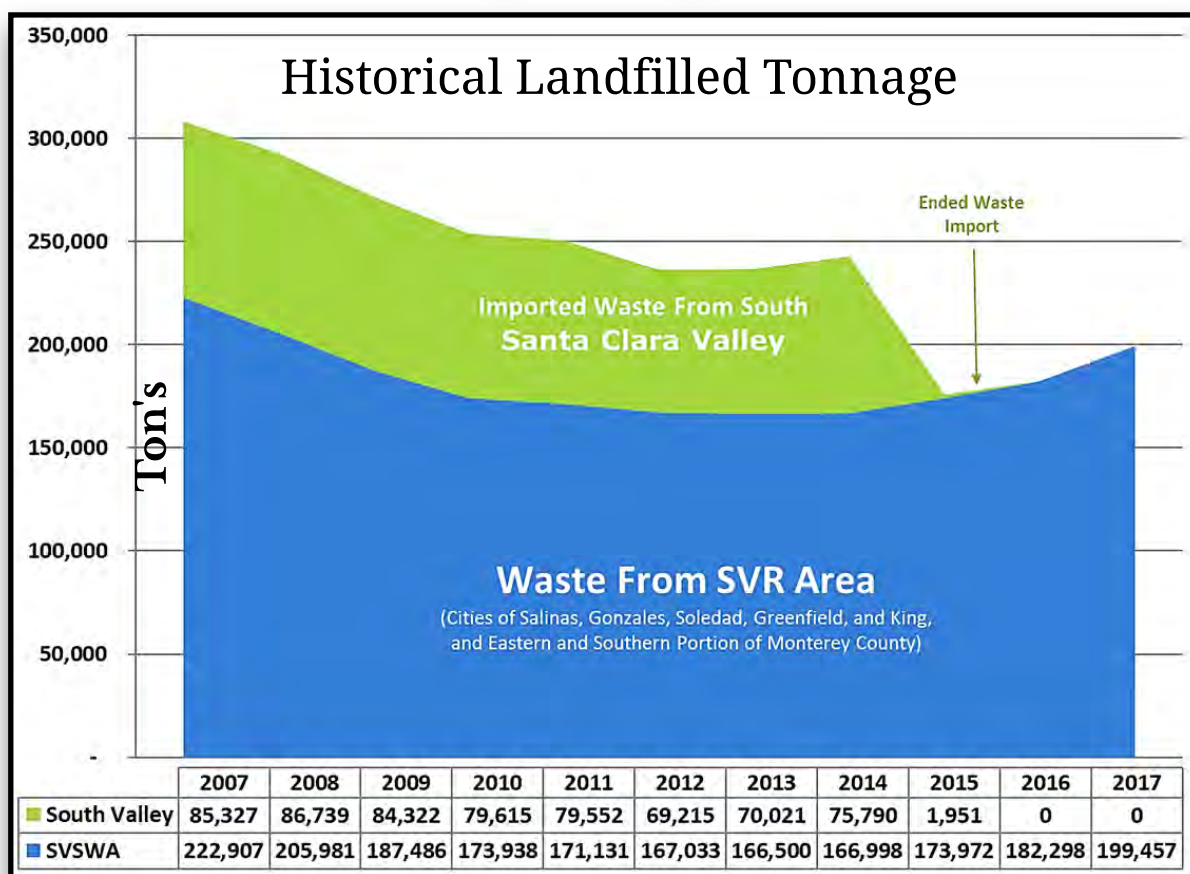
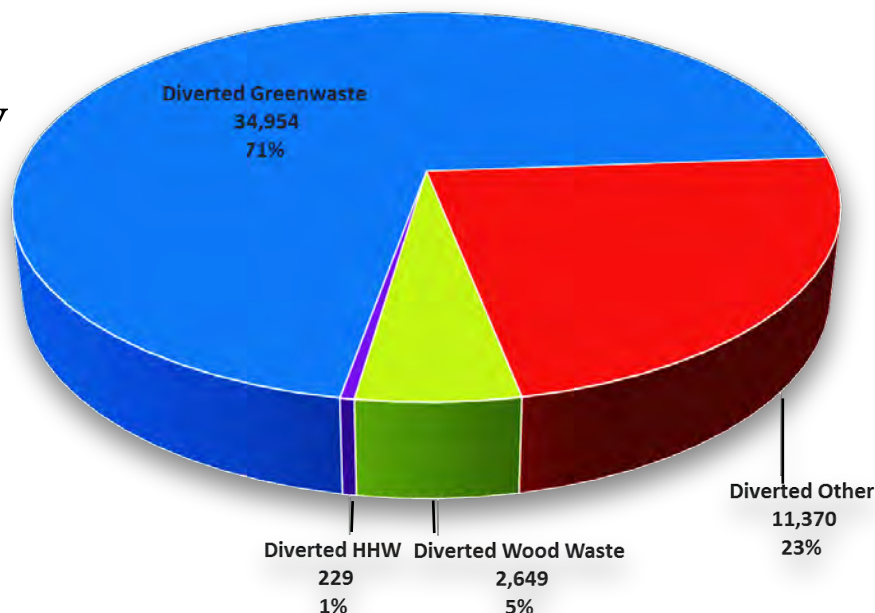


Tons of Waste Processed

	Salinas	Monterey County	Soledad	King City	Greenfield	Gonzales	Total
Total Received	158,938	61,082	15,501	12,036	14,434	15,146	277,138
Less C&D (Used for ADC)	5,997	892	465	373	333	462	8,523
Less Biosolids (Used for ADC)	-	-	602	-	1,565	-	2,167
Less Dirt (Used for ADC)	2,420	14,841	113	25	975	482	18,857
Net Tonnage Received	150,521	45,348	14,321	11,638	11,560	14,203	247,590
Diverted Greenwaste	22,660	5,714	1,955	1,553	1,657	1,416	34,954
Diverted Other	4,872	1,260	818	861	1,613	1,946	11,370
Diverted Wood Waste	2,130	193	86	61	44	134	2,649
Diverted HHW	193	11	4	7	3	12	229
Total Diverted	29,855	7,178	2,863	2,482	3,316	3,509	49,202
% Diverted	19.8%	15.8%	20.0%	21.3%	28.7%	24.7%	19.9%
Solid Waste Landfilled	120,666	38,170	11,458	9,156	8,244	10,694	198,388

*Data includes inbound tons. Facilities not operated by SVSWA are allocated based on tonnage received at Johnson Canyon Landfill.

Diverted Tonnage by Commodity 49,202 tons Accepted



Annual Diversion Rates	2014	2015	2016
SVR	69%	69%	69%
Unincorporated Monterey County	59%	54%	55%

In 2013, SVR became a Regional Agency on behalf of our five member cities, to unify AB 939 Annual Reporting to CalRecycle. The County of Monterey reports on behalf of the unincorporated areas of SVR's jurisdiction. The annual diversion rate equivalent is an estimated calculation based on each jurisdiction's per capita disposal rate, which is now reported as pounds/person/day. The estimated 2016 per capita disposal rate is 3.9 pounds/person/day. The statewide average is 4.9 pounds/person/m/day.

Operational Excellence

Safety First. Salinas Valley Recycles recognizes that the solid waste industry is among the top five most hazardous industries to work in. SVR believes that our long-term success depends on the safety of our staff, customers, and the public. SVR has taken extensive measures to maintain safe work culture for all employees. SVR conducts monthly safety meetings, quarterly safety inspections, and has also established programs that allow staff members to report safety concerns, issues, or violations. The Safety Committee is tasked with reviewing all reported safety hazards, as well as updating and enhancing policies to prevent safety incidents. SVR is committed to delivering excellent customer service in all of our day-to-day operations while maintaining a safety conscious atmosphere for all our employees and customers.



🚩 All together transfer operations had a total of **6,705** transfer trips and **338,933** safe driving miles in FY 2016-17. Drivers also delivered **101** loads of recycled materials from all three sites to Castroville recyclers for processing with no accidents and a total of **6,058** safe driving miles.



Eric Amaral, Heavy Equipment Operator, using the excavator to prepare clean wood before transporting to Johnson Canyon Landfill.



Juan Vasquez placing waste at Johnson Canyon with a D8 dozer.



Tommy Diaz loading a transfer truck with waste from the Sun Street Transfer Station for disposal at Johnson Canyon.



Staff working diligently to install a part of the liner system that helps ensure environmental protection at the Crazy Horse Landfill.



This year we had **6,604** Transfer Truck trips from the Sun Street and Jolon Road Transfer Stations to Johnson Canyon Landfill. Transfer drivers had a total of **332,875** safe driving miles with no accidents or property damage caused while transferring materials from Sun Street & Jolon Road Transfer Stations to Johnson Canyon.

Operations Budget

REVENUE	Audited FY 2015-16	Unaudited FY 2016-17	Budgeted FY 2017-18
Tipping Fees	\$ 15,330,353	\$ 17,692,647	\$ 15,404,450
AB 939 Services	\$ 2,166,096	\$ 2,228,904	\$ 2,309,800
Charges for Services	\$ 127,212	\$ 135,511	\$ 124,500
Sales of Materials	\$ 361,779	\$ 370,564	\$ 244,000
Gas Royalties	\$ 257,004	\$ 258,212	\$ 220,000
Investment Earnings	\$ 73,721	\$ 184,640	\$ 62,000
TOTAL REVENUE	\$ 18,316,165	\$ 20,870,478	\$ 18,364,750
EXPENDITURES			
Administration	\$ 2,013,554	\$ 2,026,716	\$ 2,645,850
Resource Recovery	\$ 3,113,040	\$ 3,651,814	\$ 4,079,000
Scalehouse Operations	\$ 397,054	\$ 528,428	\$ 529,550
Transfer Stations Operations	\$ 3,028,114	\$ 2,837,642	\$ 2,442,100
Landfill Operations	\$ 3,250,245	\$ 2,217,968	\$ 2,386,050
Environmental Control Systems	\$ 421,810	\$ 376,935	\$ 497,600
Postclosure Maintenance	\$ 532,448	\$ 848,672	\$ 1,042,350
Debt Services	\$ 2,746,257	\$ 2,705,415	\$ 2,849,000
Closure Costs	\$ 247,541	\$ 281,785	\$ 248,500
TOTAL EXPENDITURES	\$ 15,750,063	\$ 15,475,375	\$ 16,720,000
NET OPERATING REVENUE	\$ 2,566,102	\$ 5,395,103	\$ 1,644,750



To view SVR's latest financial information including budget documents and audited financial statements please visit www.svswa.opengov.com

Capital Improvement Project Budget



SVR's Finance Department received its third Government Finance Officers Association award for our Comprehensive Annual Financial Report (CAFR), providing more transparent and detailed financial reporting for the public.

Capital Improvement Project	Budget
Closed Landfill Revenue Study	\$ 31,769
CH Corrective Action Program	\$ 253,000
CH LFG System Improvements	\$ 116,500
LR LFG Replacement	\$ 67,500
JC Flare Station Improvements	\$ 274,996
JC Litter Control Barrier	\$ 50,000
JC Corrective Action	\$ 100,000
JC Drainage Modifications	\$ 35,000
JC Groundwater Wells	\$ 150,000
JC LFG System (Vertical Wells)	\$ 30,000
JC LFG System (Horizontal Wells)	\$ 30,000
JC Equipment Replacement	\$ 80,900
JC Module 7 Engineering and Construction	\$ 350,000
JC Roadway Improvements	\$ 2,218,937
JC Leachate Handling System	\$ 55,531
JR Transfer Station Improvements	\$ 82,000
JR Equipment Purchase	\$ 556,454
SS Equipment Replacement	\$ 191,260
SS NPDES Improvements	\$ 12,062
Total	\$ 4,685,909

Improvements & New Projects

In addition to routine daily duties, SVR operations staff has worked on special projects required for facility maintenance or environmental compliance. Here are a few of the special projects that SVR staff managed this year:

New Flare - Johnson Canyon Landfill

Like most landfills, the Johnson Canyon Landfill generates landfill gas. Landfill gas is comprised of multiple gases, the primary of which is methane. Methane is a potent greenhouse gas and very flammable and must be managed in order to prevent fires and other health problems. The gas is collected through a series of landfill gas wells that extract and transfer the gas to an energy station where it is managed. While the Landfill has a generator that uses this gas to produce power, there is more gas than the generator can use. This excess gas is burned off in a “flare” that destroys the harmful gas while making sure the landfill uses the wells to control the gas. As the amount of garbage in the landfill increases, the amount of methane produced also increases. The old flare could no longer keep up with the increase in gas. A larger flare was installed with more capacity and newer controls. This project included concrete pad upgrades, tie into existing gas conveyance systems, power connections, and the placement and installation of the new flare and controls.



Landfill Closure Turf - Crazy Horse Landfill



The Crazy Horse Landfill was covered with a synthetic “Closure Turf” about 5 years ago. While this turf is designed to last for decades, it requires periodic maintenance to ensure long term viability. Last summer, SVR staff along with the turf manufacturer, Watershed Geo, embarked on a project where the condition of the turf was closely analyzed, and areas that needed attention such as additional sand and stabilizer were treated.

Tipping Pad - Jolon Road



The tipping pad at Jolon Road Transfer Station was seriously deteriorated after over 20 years of use. SVR contracted with Monterey Peninsula Engineering to remove the damaged portion of the pad and replace it with new concrete.

Jardin el Sol - Sun Street Transfer Station



Earlier this year, SVR completed its very own organic garden! Located within the Sun Street Transfer Station, Jardin el Sol has proven to be a success by demonstrating organic gardening and providing opportunities to host free composting workshops. Workshops participants get hands-on experience and learn different composting methods including worm composting. Come and join us! Learn from our very own SVR staff how food waste can be transformed into gardening products by attending one of our free composting workshops.

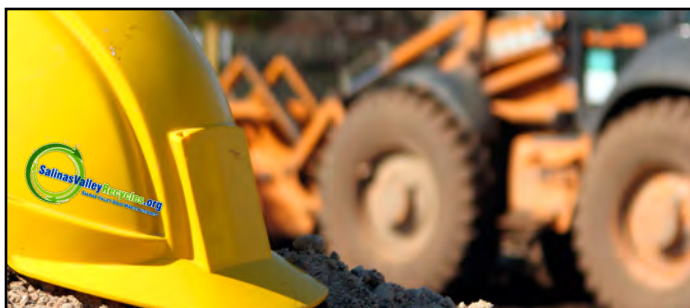


Jolon Road Transfer Station



The operation of the Jolon Road Transfer Station was taken over by SVR on September 1, 2016. The change in operations resulted in over \$290,000 in annual cost savings, along with a new revenue source from the corporation yard lease. Staff successfully transitioned the operations and implemented new diversion programs, which includes construction and demolition, concrete and asphalt, rigid plastics, and a small Material Recycling Center (MRC) for public drop off.

In the first ten months of operations, SVR successfully diverted a total of 3,310 tons compared to 1,371 by the previous operator. The implementation of new recycling programs at the Jolon Transfer Station is one major reason for the increase in diversion seen at the facility.



Johnson Canyon Litter Fence



Johnson Canyon Landfill is in one of the windiest spots in the Salinas Valley. Due to the strong wind, smaller and lighter items such as plastic bags easily become airborne and have a tendency to move off site towards adjacent properties. To minimize the litter problem, SVR staff installed several hundred feet of litter fence this year to catch the windborne trash so it can be more easily collected and bagged for disposal.

Dust Control at Johnson Canyon



This year, a partnership was established with Constellation Winery to use recycled water from their winery in an effort to reduce impacts associated with the drought and conserve clean water. In 2016-17 we reduced the use of clean well water by using 592,820 gallons (148 truckloads) of reclaimed water as dust control at Johnson Canyon.

Earth Sustainable Partnerships



At Salinas Valley Recycles, we maintain a strong commitment to our communities. We value our community partnerships and strongly believe our communities' strength is our success.



Partners since 2014, Rescate Verde and SVR promote waste reduction activities through the wonderful world of composting! Through composting workshops, together we keep an environmental sustainable community.



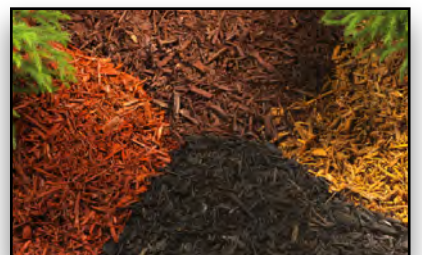
Local Urban Gardeners (LUG) - Made up by individuals that simply enjoy gardening. LUG's mission is to create a garden-based community center that can serve as a place of learning, a place to grow nutritious food, promote sustainable gardening and inspire community improvement. Since joining forces to host composting workshops, SVR and LUG have continuously benefited by sharing provided resources to promote education, voluntarism, and community gardening.



Agriculture and Land Based Training Association (ALBA) - For more than 4 years SVR staff continues its partnership with ALBA through their successfully established Environmental Educational Program. This program focuses on organic agriculture, water quality, beneficial insects, soil health, habitat, and healthful foods. SVR staff assists the program by educating local elementary students visiting the farm about recycling and composting. Collaborations such as this allow SVR to empower future generations through education.



Since 2011, SVR has partnered with Vision Recycling for organics recycling and processing. Sharing similar "visions" in educating the public about separating trash and recyclables, Vision uses green waste materials, yard trimmings, and tree debris and transforms them into compost, wood chips, mulch and soil.



Marketing Efforts

We want everyone to know! SVR continues efforts to promote our services to the community. While our media campaigns vary from time to time, our branding approach remains the same: "Working towards a future without landfills." This year, we hired a Communications Intern to assist in promoting our services and programs to the community through social media. A few of this years' marketing achievements include: an increased presence in social media, two new television commercials, the creation of a monthly e-newsletter, a new media sign, and special media campaigns.

Food Waste Filming



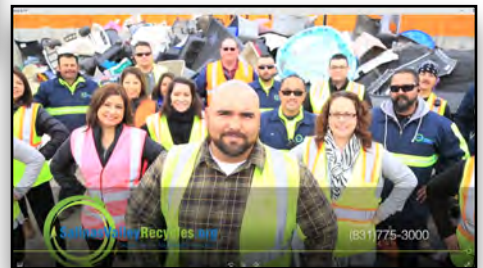
Assistant General Manager, Cesar Zuñiga, being interviewed for a documentary series about the production and consumption of food waste around the world. The U.K based TV production highlighted SVR methods of using waste as a resource.



TV Commercials



Safe Disposal Mobile Collection



Environmental Superheroes of Salinas Valley Recycles

Publications: In the Spotlight



New Programs & Partnerships



A New Partnership - Free Medication Take Back Program

SVR teamed up with California Product Stewardship Council, Alisal Pharmacy, and All Care Pharmacy in Salinas to install two drop-off bins to help Salinas Valley residents properly dispose of Schedule II-V controlled and all non-controlled medications, over-the-counter medications (pills and liquids), medicated ointments/lotions and pet medications. Since January 2017 the two bins have collected over 330 lbs. of unused medications.

Special Waste Mobile Collection Program



Homebound Salinas Valley seniors (65 years and older) and residents with disabilities now have a free and convenient way to properly dispose of batteries, paint, motor oil and more! Our new Mobile Collection Service provides door-to-door service to help homebound Salinas Valley residents dispose of special wastes. Give us a call, we come to you!

Grants

Household Hazardous Waste Grant (HD25)

With this CalRecycle grant, the Authority was able to purchase a 14-foot Compressed Natural Gas (CNG) box truck to provide safe disposal of certain household hazardous waste (HHW) materials. The truck is used at community cleanups and to serve residents that are homebound seniors or residents with disabilities in the Authority's jurisdiction, thereby reducing potential public and environmental health hazards resulting from illegal dumping and/or improper storage of HHW materials. This year, the truck attended over 14 community cleanup events to assist with Anti-freeze, Batteries, Oil & Paint (ABOP) Collections. It also serves as a mobile billboard, promoting the safe disposal of hazardous materials. As a result, there has been an increase of requests for the mobile unit at community cleanup events as well as the request for the homebound program. As the information continues to be dispersed throughout our jurisdiction, demand for the homebound service is expected to increase. The Authority will continue the program beyond the term of the grant as an extension of the existing HHW program.



Tire Derived Aggregate (TDA5)

The Authority funds all capital improvement projects that sustain landfill operations. In an effort to reduce operational costs while accomplishing waste diversion goals, the Authority solicited and was awarded grant funding from CalRecycle for the installation of nine horizontal landfill gas wells, which require approximately 1,013 tons of Tire Derived Aggregate (TDA) (shredded used tires) that will be used as backfill for the horizontal landfill gas collection system at the Johnson Canyon Landfill.

The TDA grant program provides the Authority with greatly needed financial assistance and is also an educational opportunity to promote the reuse of waste tires and the "closed-loop" concept. With this grant project, the Authority can potentially reuse more than 100,000 waste tires. Thus, providing the opportunity to reuse materials that otherwise may be permanently buried in the landfill, never to be repurposed.



Tire Amnesty Grant (TA3)



SVR has a history of holding successful tire collection events with the assistance of waste tire amnesty grant funds from CalRecycle. These grant funds assist SVR in offering the public the opportunity to legally dispose of tires at no cost, thus reducing potential public and environmental health hazards resulting from illegal dumping and/or improper storage of waste tires. These events have significantly reduced the amount of waste tires that may have otherwise been illegally dumped, improperly stored, or buried in the landfill. Since 2000, the Authority has held 46 very successful tire amnesty events, as the result of previous waste tire amnesty grants from which an estimated 255,692 tires have been collected and recycled. The 2015-16 Tire Amnesty Grant awarded SVR \$52,535 that assisted with the recycling of an estimated 38,610 tires. In June 2017, SVR was awarded

\$62,832 in grant funding to continue the program. Events will be held in Fall and Spring of the next two years. These events continue to be a very important resource and outlet for proper waste tire disposal in the Salinas Valley area.

Community Involvement

At SVR, we maintain a strong commitment to our communities. We value our partnerships and strongly believe our communities' strength is our success. Whether it is by a collaborative measure, or lending a helping hand, we take pride in serving our communities and making a positive impact.



Master Composter, Javier, shares his composting knowledge with community members in the City of Gonzales.



Community volunteers and SVR staff take time to clean Natividad Creek in the City of Salinas.



Oasis Charter School students visit our Sun Street Transfer Station for a tour.



Gardening Day-While doing some gardening at Jardin el Sol volunteer Jesse smiles at the camera.



King City volunteers smile after a successful City Wide Cleanup on Earth Day.



Fix-it Clinic event participant learns how to complete repairs on a toaster instead of purchasing a new one.

Household Hazardous Waste

Common items in your home such as batteries, paint, household cleaners and used oil contain toxic chemicals. Improper disposal of these items can pose a danger to our health as well as the environment. Our HHW staff diligently works to properly dispose of your hazardous waste.

Bring Your Household Hazardous Waste to the Sun Street Collection Facility for FREE!

WE WILL ACCEPT:

- ▶ Used Motor Oil & Filters
- ▶ Weed Killers
- ▶ Household Cleaners
- ▶ Wood Preservatives
- ▶ Paint & Paint Thinners
- ▶ Auto & Furniture Polish
- ▶ Chemical & Drain Cleaners
- ▶ Pesticides & Fertilizers
- ▶ Pool & Hobby Supplies
- ▶ Household & Automotive Batteries
- ▶ Fluorescent Bulbs & Tubes
- ▶ Aerosols
- ▶ Electronic-waste; TVs, computers, cell phones, microwaves, etc.
- ▶ Thermometers, thermostats, & other items that contain mercury
- ▶ Needles & syringes (in approved sharps, containers only)



HHW COLLECTION FY 2016-17

Material Collected	Pounds Collected
Flammable Solid & Liquids	4,750
Bulked Flammable Liquids	7,225
Oil Base Paint	3,982
Paint Related Material	72,700
Poisons	29,675
Acid	4,225
Base	22,250
Oxidizer	1,570
PCB	396
Antifreeze	11,673
Auto Batteries	42,104
Latex Paint	122,338
Motor Oil & Filter	110,088
Mercury Containing Items	75
Electronic Waste	852,135
Fluorescent Lamps	18,491
Household Batteries	20,187
Universal Waste	391,718
Aerosol Cans	10,850
Medical Waste	2,331
Gas Cylinders	4,450
Other Materials	4,200
Total Pounds Collected	1,737,413

Toxic.Free.Home.



Participate in Your Local Household Hazardous Waste Roundup

HHW Location & Hours

139 Sun Street

Salinas, CA 93901

M-F 8:00am - 5:00pm

Sat 8:00am - 4:00pm

Tel. (831) 424-5520



Salinas Valley Recycles has recently expanded its services to South County and North County residents. In addition to annual community cleanups, our HHW staff began conducting quarterly ABOP (Anti-freeze, Batteries, Oil & Paint) collections events in Prunedale, Gonzales, Soledad, King City and Greenfield. Help keep our environment safe by taking advantage of these mobile collection services.

Looking Ahead...

Salinas Valley Recycle's Future Public Service Facilities

The Long-Term-Facility Needs Project is underway to evaluate several permanent facility options to meet the long-term waste disposal and resource recovery needs of the greater Salinas area and North County. These two areas make up 80% of SVR's service population and are the County's largest future growth areas. The current infrastructure in the Salinas area is severely overtaxed and undersized to meet the community's long term growth and expanding regulatory environment to reduce dependence on landfills. The Board of Directors in conjunction with recommendations from SVR's Citizens Advisory Group, has selected five potential projects and site locations to further evaluate the permanent solutions to the community's long-term recycling and solid waste utility service needs. Several studies are underway to develop information regarding the impacts and benefits from each of these project options and sites. It is expected that these studies will be completed and available for public review and comment by early 2018.

1. Environmental Impact Report (EIR): Compares the environmental and community impacts and benefits of each option.
2. Long-Range Rate and Financial Impact Study: Analyzes the long-range costs and financial impacts of each option, and the effective local rates necessary to provide ongoing services.
3. Economic Benefits and Impacts Study: Evaluates the job creation or loss potential for each project option and the over-all economic benefits/impacts each could bring to the local economy.
4. Countywide Landfill Capacity Evaluation: evaluates the collective landfill life available in Monterey County and how it may be reduced or extended based on each project's impact to regional waste, re-use and recycling.



SVR continues to evaluate potential shared service opportunities with the Monterey Regional Waste Management District and a public-private partnership with Global Organics Energy (GOE) to co-locate a green-business opportunity that could reform 70-80% of our remaining landfill-bound waste into renewable energy and market ready paper pulp for re-manufacturing, as well as recover other recyclable such as bottles and cans.



THANKS FOR THE FEEDBACK!



Thank you very much for being a part of our hugely successful Family Café event.. in the Alisal Union School District. We are very grateful for what you bring to our Salinas Community. We appreciate you taking the time out of your lives and busy schedules to come and speak with the families of our NASA students. We are very proud of how the event went and the positive feedback we received.

Thank you once again.

Edna - Alisal District Program Coordinator

I really enjoyed working with you on my garden class and cannot thank you enough for all the help and support you provided with the Wally Waste Not Award.

Thank you again for all your support and help.

I hope we will cross paths again soon-you do such important and amazing work! You are inspiring!

Best wishes,

Michelle Johnson



Thank you for coming to Santa Lucia School and teaching us about recycling. We thought it was funny when you ripped the paper up and made the wizard hat. We liked it when you juggled the Nachos, the Slinky, and the bowling ball. I hope I get to see you in 3rd grade. And my Sister gets to see

Thanks so much for donating your materials and time to make a composting system for Washington Middle School. We are so excited!

Mrs. Bell

On behalf of California Product Stewardship Council... I thank Salinas Valley Solid Waste Authority for your partnership on the medication collection bin program. The program has been tremendously successful... collecting 330 pounds of medication.

Sincerely, Chris Lester

Hello Estela,

I cannot thank you enough for ALL of your help.....

Not only did you take the time to help me as well as others but you also educated our students. My class and peers enjoyed the presentations that you and your co-worker presented. Lots of valuable information was shared and taken.

Keep up the awesome work that you do on a daily basis!

With much respect,

Rosario

Administrative Office	Sun Street Transfer Station	Household Hazardous Waste	Johnson Canyon Landfill	Jolon Road Transfer Station
128 Sun Street, Ste. 101 Salinas, CA 93901 Mon - Fri 8am - 5pm (831) 775-3000	139 Sun Street Salinas, CA 93901 Mon - Fri 7am - 5pm Sat 8am - 4pm (831) 424-5535	139 Sun Street Salinas, CA 93901 Mon - Fri 7am - 5pm Sat 8am - 4pm (831) 424-5520	31400 Johnson Canyon Rd. Gonzales, CA 93926 Mon - Fri 7am - 4pm Sat/Sun 8am - 4pm (831) 675-2165	52654 Jolon Rd. King City, CA 93930 Mon - Fri 7am - 4pm Sat 8am - 12pm (831) 385-6213





Report to the Board of Directors

Date: September 21, 2017
From: Mandy Brooks, Resource Recovery Manager
Title: The Compost Story

ITEM NO. 9

N/A

Finance Manager/Controller-Treasurer

N/A

General Counsel

N/A

General Manager/CAO

**A PRESENTATION WILL BE GIVEN
AT THE MEETING**



Report to the Board of Directors

ITEM NO. 10

N/A

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

Legal Counsel

Date: September 21, 2017

From: Mandy Brooks, Resource Recovery Manager

Title: Expanded Organics Recovery Program
Implementation Plan and Funding Structure

RECOMMENDATION

The Executive Committee is forwarding this item to the Board of Directors for discussion and approval of the expanded organics recovery program implementation plan and funding structure.

STRATEGIC PLAN RELATIONSHIP

The presentation on the expanded organics recovery program implementation plan and funding structure supports the Authority's Strategic Goal to "Select and Implement Facilities (Salinas-Area Materials Recovery Center) and Programs that Lead to Achievement of at Least 75% Waste Diversion".

This item also reflects staff's estimate of the full cost of this program without any landfill tipping fee subsidies, which supports the Authority's Strategic Goal to "Reduce Landfill Disposal Fee Dependence Through Self-Funded Programs and New Revenue Sources".

Keeping organic waste out of the landfill is not only a state mandate but will also provide additional Greenhouse Gas reduction credits to assist member agencies with AB 32 compliance.

FISCAL IMPACT

The current source-separated green waste and wood waste rate is \$33.50 per ton. Including food waste into a composting operation involves higher processing costs and additional infrastructure costs to satisfy the new, clean-water regulatory requirements. Based on current and projected tonnages, the following increases reflect the estimated, fully-loaded costs for expanding the organics program:

Material	Current Cost Per Ton	FY 20-21 Cost Per Ton	Total Increase Per Ton
Green Waste & Wood	\$33.50	\$42.00	\$8.50
Mixed Organics (includes food waste)	N/A	\$48.00	\$14.50

These fully-loaded rates include two full time positions to operate the de-packaging equipment, a capital replacement reserve for the de-packaging machine and skid loader, materials and supplies, equipment maintenance, site maintenance, and operations and agency overhead allocations:

Organics Program Estimated Cost Allocations	Green Waste & Wood Rate	Mixed Organics Rate
Processing & Handling Costs	\$ 497,117	\$1,193,035
Staffing (2 FTE)	-	171,654
Capital Replacement Reserve	-	75,000
Site Maintenance	-	20,000
Operations & Admin Overhead	88,174	254,501
Total Program Costs	\$ 585,291	\$1,714,190
Estimated Tonnage	14,000	35,700
Estimated Rate (rounded to nearest \$0.50)	\$ 42.00	\$ 48.00

A phased-in rate increase over a three-year period is recommended to buffer the impact to rate payers. Beginning in FY 18-19, a \$2.80 per ton increase per year for source-separated green waste and wood waste, and \$4.80 per ton per year for agricultural waste, food waste and food laden greenwaste requiring composting is proposed. Grant funding awarded for this project (Item 11 in this agenda), includes a separate production performance reimbursement (\$268k) that will be used to offset costs during the 3-year rate and program phase-in period. Keeping a separate rate for clean green waste and wood waste (without food) continues to provide an economic incentive for self-haul customers, gardeners and landscapers.

These fiscal impacts would result in an estimated \$0.11 to \$0.20 increase per year (or \$0.33-\$0.59 total over the 3-year phase in period) for a typical residential customer with a 32/35-gallon or 48-gallon garbage service level in the Salinas Valley.

DISCUSSION & ANALYSIS

Over the past six months, the Authority has been exploring the expansion of the current organics recycling operation to achieve the levels of diversion and greenhouse gas emission reductions required by various state mandates, including the Mandatory Commercial Organics Recycling Program (Assembly Bill (AB) 1826) and Short-Lived Climate Pollutants and Methane Emissions Reduction Strategy (Senate Bill 1383), which effectively eliminates the disposal of organic materials (including food scraps) in landfills by 2025 with interim reduction mandates.

Food waste accounts for approximately 18% or 34,240 tons of the overall waste stream that enters Johnson Canyon Landfill on an annual basis. The Authority currently has an Enforcement Agency Notification permit for composting at Johnson Canyon, which allows limited composting operations both in feedstock and amount of material processed. Adding food waste as a feedstock to the organics recycling program requires additional costs to cover collection and processing as well as the required higher-level tier permitting and corresponding site improvement requirements. The improvements are necessary and mandated by the State Water Resources Control Board (SWRCB) regulations based on Tier 2 compost feedstock regulations. Improvements include low permeability working surfaces (limits water percolation under the compost operations), a detention pond with a synthetic liner and leak detection that is sized to contain a 25 year, 24-hour peak storm event, pond agitators to control algae, and technical report approval for the design of these improvements. Existing Tier 2 compost facilities have 6 years to bring their facilities up to standards from the implementation of the regulation in 2015. The Authority, however, is considered is a new facility, so there is no phase-in for compliance for our Tier 2 composting operation.

The recent award of the Organics Grant funds from CalRecycle allows for funding the essential capital improvements that are required to begin incorporating food waste into a composting operation and begin capturing the packaged ag produce that is difficult to recover. The acceptance of the Organics grant is predicated on the Board's understanding that future rate increases will be necessary (beginning next fiscal year) for organics processing to include the recovery of food and agricultural wastes.

Based on the mandates and regulation requirements, the Authority has identified options for collection and processing which are associated with the costs as outlined above.

Green Waste and Wood: Source-separated green waste and wood waste will continue to be collected from self-haul customers including landscapers and gardeners. This still allows for the creation of wood chips and mulch (market diversification) as an end product at a reduced price, as compared to composting food waste and foodwaste laden curbside greenwaste.

Mixed Organics: Based on the Organics Grant, packaged ag produce will be collected and processed through the de-packager to create the "salsa" or slurry material that then becomes a feedstock for the full-scale composting operation. Once the site improvements are completed, a mixed organics recycling program will be implemented to encourage the public to mix yard trimmings and food scraps together in existing curbside carts and containers. This approach eliminates the need to create a new collection program with additional food waste dedicated trucks and carts for residential customers. The mixed yard waste and food waste creates the feedstock for much of the composting operation. The mixed organics recycling program will also require a robust public education campaign to encourage residents to change behavior so this process would be phased-in at the residential level and begin with a pilot program before being implemented in the entire Salinas Valley area.

As part of CEQA and the Long-Term Facility Needs project, the Authority will continue to study the Clean Fiber Organics Recovery Project as a new integrated waste management infrastructure for handling food waste and organics that would not require source separation.

BACKGROUND

Organics processing is the single largest diversion activity for the Authority with approximately 32,000 tons diverted annually, and growing. For over 15 years Johnson Canyon Landfill has accepted green waste (yard trimmings, grass clippings, leaves, etc.) and wood waste as part of the chip and grind operation. The Authority currently contracts with Vision Recycling to divert and process the green waste and wood waste by turning it into compost feedstock, mulch, wood chips and soil amendment that is sold as high-quality landscape materials. Staff has worked with Vision Recycling, as part of the current organics contract, to develop a realistic processing rate to provide full composting services (including food and agricultural wastes).

With the introduction of a full composting operation, much of the residuals of the chip and grind process, called overs, currently being used as Alternative Daily Cover (ADC) will be re-used as a composting bulking-agent and will no longer need to be used as ADC for the landfill, thus satisfying Assembly Bill 1594 which prohibits the use of green materials as ADC effective January 2020.

As noted in the monthly member and interagency activities reports to the Board, the Authority has been pursuing a solid waste facilities permit revision for Johnson Canyon Landfill that includes adding a composting operation to the site that allows for the use of food waste as a feedstock. An Initial Study was prepared and a Negative Declaration was approved by the Board at its April 2017 meeting to mitigate the potential odor and vector impacts associated with the addition of food waste as a feedstock for the composting operation. The LEA has reviewed and submitted the permit revision to CalRecycle for approval. CalRecycle now has until October 29 to concur and approve the amended permit.

There are currently no large-scale food waste composting operations in Monterey County that meet the new Tier 2 design standards. Monterey Regional Waste Management District's Anaerobic Digestion (AD) facility accepts food waste and other organic wastes to create energy but is nearing its limited capacity. The District is also under the same regulatory requirements and will likely need to make improvements to their site in order to incorporate food waste into their existing composting operation and meet the SWRCB Tier 2 composting regulations, if they choose this approach. Republic Services of Salinas currently provides commercial food waste collection services for Salinas businesses and delivers a small amount of source-separated commercial food scraps to the District's AD facility.

ATTACHMENT

1. None



Expanded Organics Program Plan

Board of Directors Meeting
September 21, 2017

Organics Diversion Mandates

- AB 1826 - Mandatory Commercial Organics Recycling (2014) Commercial Entities Required to Divert Organic Waste
- SB 1383 - Short-Lived Climate Pollutants & Methane Emissions Reduction Act (2016) Increase edible food recovery 20% by 2025 Reduce landfilled organic waste (below 2014 levels): 50% by 2020; and 75% by 2025



Expanded Organics Collection

- Source-Separated Green Waste & Wood Waste
 - ✓ Status quo
- Source-Separated Ag Waste Collection
 - ✓ Industrial collection of packaged ag produce
- Mixed Organics Recycling
 - ✓ Utilizes existing residential and commercial yard waste carts/dumpsters for food scrap collection
- Continue Study of Clean Fiber Organics Recovery System



Expanded Organics Processing

- Chip & Grind: Source-Separated Green Waste & Wood Waste
- De-package and Compost: Source-Separated Ag Waste Collection, Recovery & Processing
- Compost: Mixed Organics Recycling (commingled residential & commercial food scraps)



Additional Waste Streams

- Cannabis Waste
Landfill or compost?



- Cull Waste from Ag Industry
Potentially 75,000 -150,000 tons per year



Program Status


- Johnson Canyon Composting Program:
 - ✓ Solid Waste Facilities Permit Revision - *@CalRecycle*
 - ✓ CalRecycle Organics Grant - *Awarded*
 - ✓ Packaged Ag Waste Focus - *Pending Grant Acceptance*
 - ✓ SWRCB Tier 2 Permit - *Pending Grant Acceptance*

- Continue to Study the Clean Fiber & Organics Recovery Project:
 - ✓ CEQA- EIR Study - *In-Process*
 - ✓ Future Challenges with Chinese Markets - *Not Improving*
 - ✓ GHG Reduction Benefits - *Potentially Significant*




Permitting and Regulations

CalRecycle Permit Tiers

EA Notification		Full Permit
<12,500 CY/Yr		>12,500 CY/YR
Chip and Grind		Chip/Grind >500TP
Ag Materials		Food Wastes

SWRCB Tiers – WDR Order August 2015

Exempt		Tier 2
<5000 CY/ YR		Food Wastes
Chip and Grind		Biosolids
<500 CY on site		>25,000 CY Tier 1

Current Regional Rates vs. SVR at \$33.50/Ton

Jurisdiction	Process	Collection Program	Current Cost/Ton
MRWMD	Anaerobic Digestion	Source Separated Food Scraps	\$45.50
	Chip & Grind	Source-Separated green waste and wood waste	\$32.50
Santa Cruz County	Chip & Grind	Source-Separated green waste and wood waste	\$50.00
City of Santa Cruz	Chip & Grind	Source-Separated green waste and wood waste	\$44.10
San Benito County	Chip & Grind	Source-Separated green waste and wood waste	\$28.00
San Jose (Guadalupe Landfill)	Chip & Grind	Source-Separated green waste and wood waste	\$55.00
San Jose (Zanker Rd Landfill & Transfer Station)	Chip & Grind	Source-Separated green waste and wood waste	\$40.00 - \$60.00

Expanded Organics Program Rates

Rates	Estimated Rates Over 3 Years			
	Cost/Ton FY 18-19	Cost/Ton FY 19-20	Cost/Ton FY 20-21	Est. Cost/Ton Yr
Actual Costs Compost	\$38.30	\$43.20	\$48.00	\$4.80
Green & Wood Waste	\$36.30	\$39.00	\$42.00	\$2.80



Compost Rate Breakdown

Materials & Expenses	2020-21 Tonnage Estimate	Processing Rate	2020-21 Total Cost
<u>Compost (includes food waste)</u>	35,700	\$ 31.50	\$ 1,193,035
Diversion Worker (2 Full Time)			<u>171,654</u>
			<u>1,364,689</u>
Operations Admin. Allocation		4.1%	55,952
Capital Replacement Reserve			75,000
Site O&M			<u>20,000</u>
			1,515,641
Agency Overhead Allocation		13.1%	<u>198,549</u>
			1,714,190
<u>Actual Cost Per Ton for Compost (rounded):</u>			<u>\$ 48.00</u>



Green & Wood Waste Rate Breakdown

Materials & Expenses	2020-21 Tonnage Estimate	Processing Rate	2020-21 Total Cost
<u>Clean Green & Wood Waste</u>	14,000	\$ 24.72	\$ 367,156
Transportation Surcharge (transferred materials)		\$ 17.50	<u>129,960</u>
			497,117
Operations Admin. Allocation (4.1%)		4.1%	<u>20,382</u>
			517,498
Agency Overhead Allocation (13.1%)		13.1%	<u>67,792</u>
			\$ 585,291
<u>Actual Cost Per Ton for Clean Green & Wood Waste (rounded):</u>			<u>\$ 42.00</u>



Estimated Rate Impacts to Franchise Customers

Area	Garbage Service Level*	Est. Monthly Cost FY 18-19	Est. Monthly Cost FY 19-20	Est. Monthly Cost 20-21	Total Cost Increase Over 3yrs
Salinas	Residential 32 gal	\$0.12	\$0.12	\$0.11	\$0.35
King City	Residential 35 gal	\$0.11	\$0.11	\$0.11	\$0.33
Tri-Cities and Unincorp. County	Residential 32-48 gal	\$0.20	\$0.20	\$0.19	\$0.59

**All Residential Garbage Service Levels include Recycling and Yard Waste Services (including Foodwaste)*



Other Considerations

- Additional Outreach & Education Costs (labels, brochures, etc.)
- Additional Program and Infrastructure Collection Costs (franchised haulers, etc.)



COMMENTS or QUESTIONS?





Report to the Board of Directors

ITEM NO. 11

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: September 21, 2017

From: Elia Zavala, Contracts & Grants Analyst

Title: A Resolution Approving a Supplemental Appropriation of \$1,341,865 for CalRecycle's 2016-17 Organics Grant Program

RECOMMENDATION

Staff recommends that the Board adopt the resolution.

STRATEGIC PLAN RELATIONSHIP

The recommended action supports the Authority's Mission, Vision and Values by providing sustainable and cost-effective community-based waste reduction programs. It also supports Strategic Goal A: Select and Implement Facilities (e.g., Salinas Area Materials Recovery Center) and Programs that Lead to Achievement of at Least 75% Waste Diversion. This action allocates grant funding that will help expand the organics recovery program in the Salinas Valley to divert food and packaged agricultural wastes from the landfill.

FISCAL IMPACT

The Authority's submitted a grant application requesting \$1,073,492 in grant funding. CalRecycle awarded the Authority \$1,341,865 in grant funds, which includes \$268,373 in performance payments. This grant is funded on a reimbursement basis for work completed.

The FY 2017-18 Budget was adopted in advance of notification of this grant award. Therefore, the budget needs to be amended to include the revenue and its associated expenditures, which is planned to be used as follows:

Grant Budget	Cost
Construction & Application	342,558
Equipment	632,685
Materials	98,249
Performance Payment (per ton basis)	268,373
Total Grant Funding	\$1,341,865

The grant will fund the capital infrastructure necessary to comply with new organics requirements and permitting regulations. The expanded composting that includes food waste comes with increased processing costs and additional staffing needs. The necessary staffing and increased tipping fees for mixed organics and green waste and wood waste will be included in future budgets beginning with the FY 2018-19 budget. However, some of these costs will be reimbursed through the grant performance payments during the 3-year grant and rate phase-in period.

DISCUSSION & ANALYSIS

The Authority submitted to CalRecycle, a Cooperative Grant Applicant with the Food Bank of Monterey County to divert 23,508 tons of waste from the landfill during the grant term, through April 1, 2020. The grant project proposes to 1) upgrade infrastructure of its current green waste chip and grind operation, located at Johnson Canyon Landfill, to allow a full-scale food waste composting operation, 2) purchase and install de-packaging equipment to remove non-marketable organic material from its packaging allowing an estimated 8,699 tons of produce currently being landfilled to be composted during the grant term, 3) fund the purchase of a new 2018 fuel efficient, 4,500 lb. capacity, refrigerated truck for the Food Bank for Monterey County. This truck will help divert at least 900 tons of edible/donatable food from the landfill and distribute it to residents in need in disadvantaged communities and surrounding communities within Monterey County.

The project is expected to produce over 38,000 tons of compost and organic products in addition account for 6,164 metric tons of carbon dioxide equivalents (MTCO₂e) reduction in Greenhouse Gases during the grant term. By 2026, the proposed project components will result in an estimated reduction of 41,171 MTCO₂e and an estimated 132,104 tons of newly diverted organic material from the landfill.

BACKGROUND

The Authority has kept the Board informed of recent state legislation pertaining to new regulations for management of California organic waste. Assembly Bill 1826 (Mandatory Commercial Organics Recycling) and Senate Bill 1383 (Short-Lived Climate Pollutants & Methane Emissions Reduction Act) are driving changes in the way organic waste material is to be handled. In anticipation of the forthcoming state mandates, the Authority included provisions in the current franchise agreements between its member agencies and its franchise haulers to provide for organics collection and recycling. Although, administrative language has been secured in the local franchise agreements, there is no current infrastructure in the Salinas Valley to accept the high volumes of organic waste that is generated in the area. The Authority realizes the service need and previously applied for grant funding during CalRecycle's 2014-15 Organic Grant Program, but was not awarded.

Republic Services of Salinas is currently participating in a food waste collection pilot program from selected participants and delivering a small amount of that waste to Monterey Regional Waste Management District for processing in its anaerobic digestion unit. MRWMD's unit has limited capacity and would be unable at this time to provide the needed service expansion to all member agencies, hence the Authority seeks other organics processing venues for our immediate needs, such as the proposed grant project.

ATTACHEMENT(S)

1. Resolution
2. Grant Agreement # ORG2-16-0041

RESOLUTION NO. 2017 –

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING A SUPPLEMENTAL APPROPRIATION OF \$1,341,865 FOR CALRECYCLE'S 2016-17 ORGANICS GRANT PROGRAM

WHEREAS, on March 16, 2017, the Board of Directors of the Salinas Valley Solid Waste Authority approved the Fiscal Year 2017-18 Operating Budget; and,

WHEREAS, CalRecycle awarded the funds for the 2016-17 Organics Grant Program after the approval of the Authority's Fiscal Year 2017-18 Budget; and,

NOW THEREFORE, BE IT RESOLVED, by the Board of Directors of the Salinas Valley Solid Waste Authority that a Supplemental Appropriation of \$1,341,865 for CalRecycle's 2016-17 Organics Grant Program is hereby approved; and,

BE IT FURTHER RESOLVED, that the General Manager/CAO is hereby authorized to implement the budget in accordance with the Authority's financial policies.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 21st day of September 2017, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

ATTEST:

Simón Salinas, President

Erika J. Trujillo, Clerk of the Board

GRANT AGREEMENT COVER SHEET

CalRecycle 110 (Revised 7/16)

NAME OF GRANT PROGRAM 2016-17 Organics Grant Program		GRANT NUMBER ORG2-16-0041
GRANTEE NAME Salinas Valley Solid Waste Authority		
TAXPAYER'S FEDERAL EMPLOYER IDENTIFICATION NUMBER	TOTAL GRANT AMOUNT NOT TO EXCEED \$1,341,865.00	
TERM OF GRANT AGREEMENT FROM: August 15, 2017	TO: April 1, 2020	

The Department of Resources Recycling and Recovery (CalRecycle) and Salinas Valley Solid Waste Authority (the "Grantee"), in mutual consideration of the promises made herein, agree to comply with the provisions of this Agreement, which consists of this Grant Agreement Cover Sheet and the following Exhibits, which are incorporated by this reference and made a part of this Agreement as if attached hereto:

- Exhibit A – Terms and Conditions
 Exhibit B – Procedures and Requirements
 Exhibit C – Application with revisions, if any, and any amendments

This Agreement is of no force or effect until signed by both parties. Grantee shall not commence performance until it receives written approval from CalRecycle.

IN WITNESS WHEREOF, this Agreement has been executed by the parties hereto.

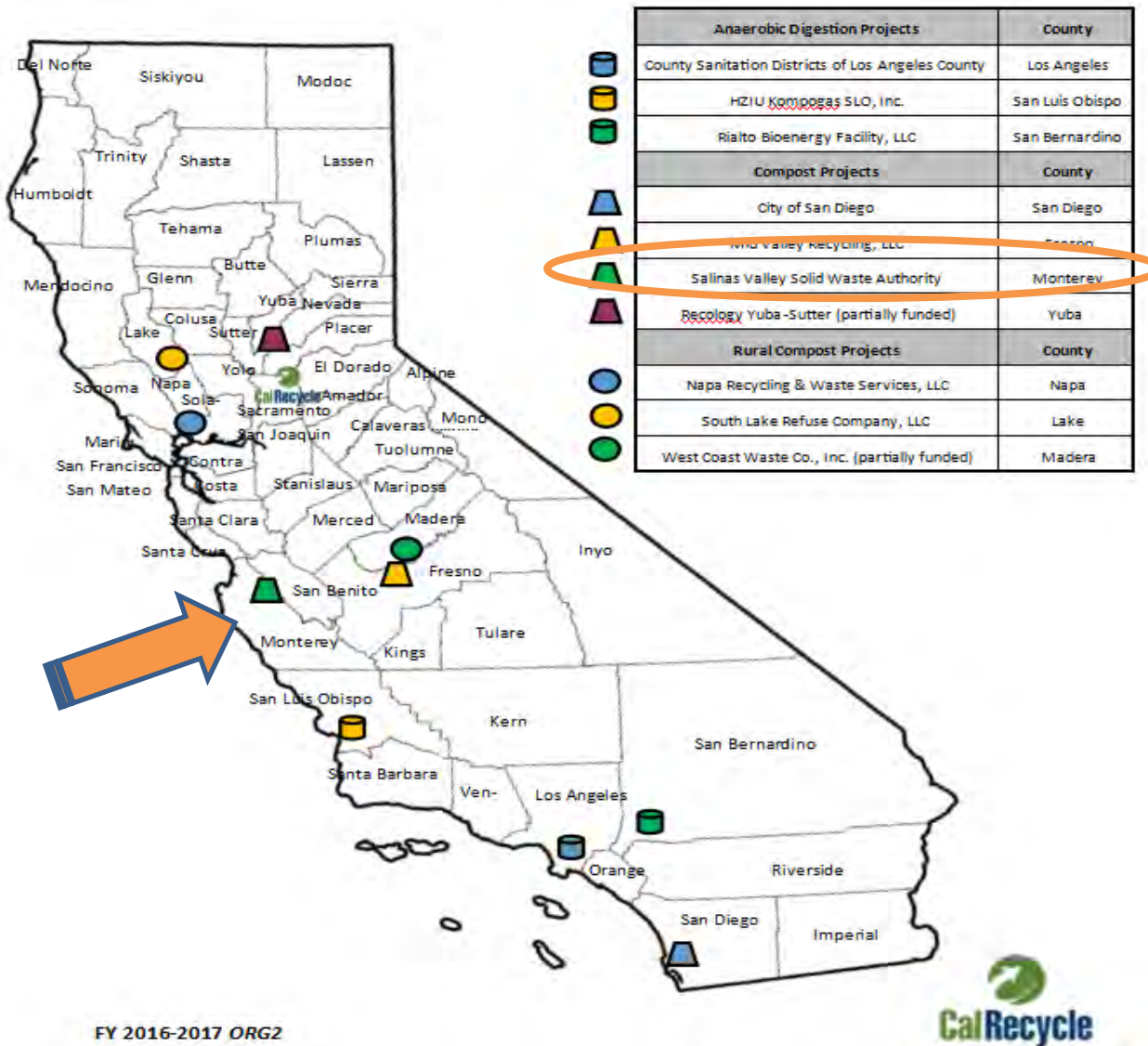
CALRECYCLE		GRANTEE'S NAME (PRINT OR TYPE) Salinas Valley Solid Waste Authority	
SIGNATURE OF CALRECYCLE'S AUTHORIZED SIGNATORY:		SIGNATURE OF GRANTEE (AS AUTHORIZED IN RESOLUTION, LETTER OF COMMITMENT, OR LETTER OF DESIGNATION)	
TITLE Deputy Director, CalRecycle	DATE	TITLE	DATE
		PAYMENT ADDRESS (INCLUDE STREET, CITY, STATE AND ZIP CODE) Resource Recovery 128 Sun Street, Suite 101 Salinas, CA 93901	
CERTIFICATION OF FUNDING			
AMOUNT ENCUMBERED BY THIS AGREEMENT \$1,341,865.00	FISCAL YEAR/PROGRAM 2016-17 Organics Grant Program		FUND TITLE Greenhouse Gas Reduction
PRIOR AMOUNT ENCUMBERED FOR THIS AGREEMENT	CHAPTER 370	STATUTE 2016	FISCAL YEAR 2017-18
TOTAL AMOUNT ENCUMBERED TO DATE \$1,341,865.00	ORG CODE 3970	REFERENCE 101	FUND 3228
	ENACTMENT YEAR 2016		
	CalSTRS Object of Expenditure		
	INDEX 7820	PCA G8002	OBJECT 703
	FISCAL Comparable Expenditure Information		
	REPORTING STRUCTURE 39707830	PROGRAM (PGM-SUB-TSK) 3700000233	ACCOUNT/ALT ACCOUNT 5432000
<i>I hereby certify upon my own personal knowledge that budgeted funds are available for the period and purpose of the expenditure stated above.</i>			
SIGNATURE OF CALRECYCLE BUDGET OFFICE: <i>Mal KL</i>		DATE <i>8/21/17</i>	



CalRecycle
2016-17 Organics Grant
Board of Directors Meeting
September 21, 2017



CalRecycle Award Results



- Eligible Applications: 35
- Total Grants Awarded: 10
- Total Funds Available: \$24M

Grant Project Summary

Project Focus

- Organic Tonnage Increases & GHG Emission Reductions
- Packaged Ag Waste Recovery
- Food Rescue - Food Bank of Monterey County

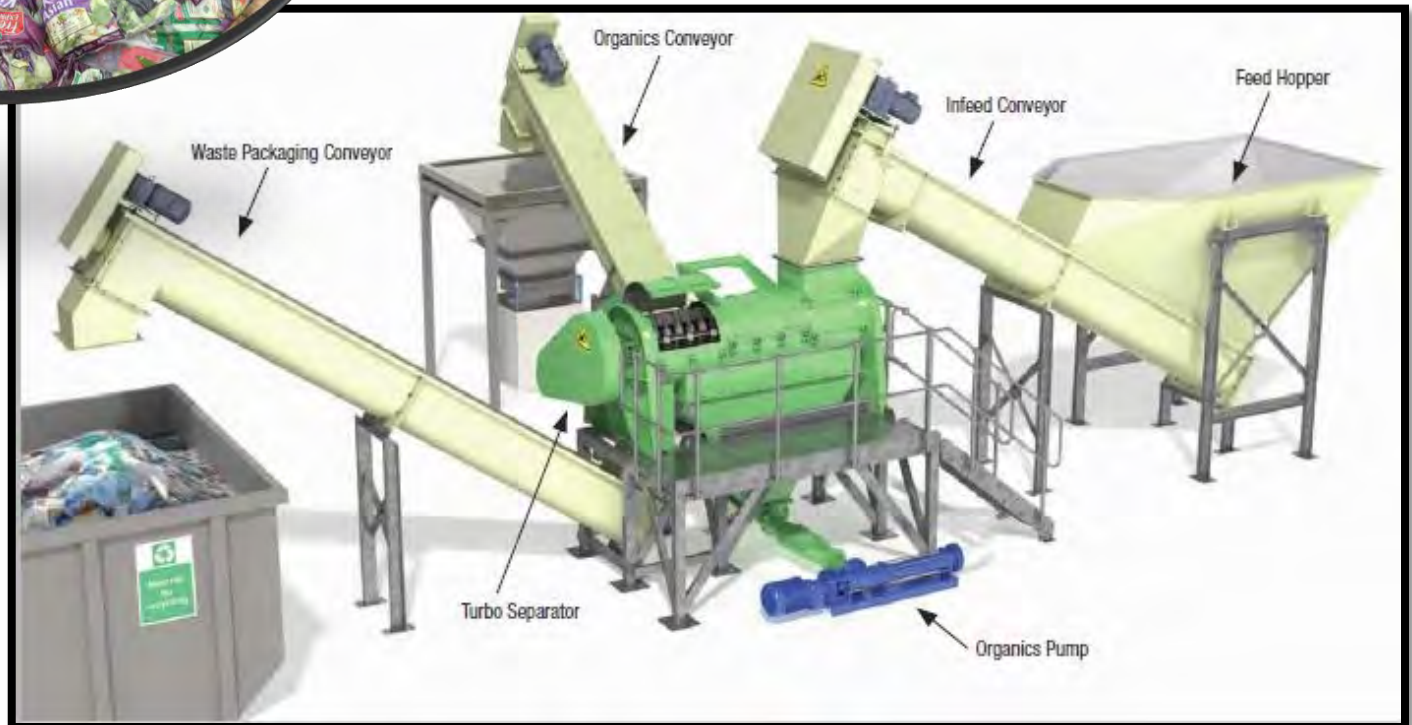
Composting Upgrades

- Accelerated Composting System (requires less space)
- Storm Water Management Upgrades (pad & pond)
- De-packaging System for Ag Waste

Funding

- Over \$1.34 million

De-Packaging Ag Produce



Food Rescue



Budget

Grant Budget	Cost
Construction & Application	\$ 342,558
Equipment	632,685
Materials	98,249
Performance Payments (per ton basis)	268,373
Total Grant Funding	\$1,341,865



SALINAS VALLEY

"The Salad Bowl of the World"



Questions?





Report to the Board of Directors

ITEM NO. 12

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

Legal Counsel

Date: September 21, 2017

From: Mandy Brooks, Resource Recovery Manager

Title: Second Phase Public Outreach Plan for EIR - Long-Term Facility Needs Project

RECOMMENDATION

Staff recommends the Board accept the report and provide input and direction on the final outreach plan.

STRATEGIC PLAN RELATIONSHIP

This project relates to the three-year Goal to Select and Implement Facilities (e.g. Salinas Area Materials Recovery Center) and Programs that Lead to Achievement of at Least 75% Waste Diversion.

FISCAL IMPACT

Based on the approved plan, a supplemental appropriation will be requested once the final outreach plan is approved. Expenses incurred as a part of the second phase of public outreach will be included in Capital Improvement Project (CIP) Budget 9804.

DISCUSSION & ANALYSIS

Despite significant efforts to engage the public and community early on in the Long-Term Facility Needs Project and California Environmental Quality Act (CEQA), Environmental Impact Report (EIR) process, attendance was low at the five initial public information meetings held in May 2017.

To further engage the community and stakeholders, a second major outreach effort will be undertaken to present the results of the various studies, findings and outcomes in advance of the decision process. It is anticipated that this second outreach effort will gain more public response and involvement with the release of the Draft EIR and economic development and impact studies. These studies will be the basis for the Board's decision on a final project scenario(s) and location.

The second part of the Scope of Work in the contract with AECOM for design of facilities and CEQA compliance is the preparation and distribution of the Draft EIR and Notice of Completion (NOC). The release of the NOC and Draft EIR initiates a 45 -day Public Review period for the Project. A Notice of Availability (NOA) will also be prepared for general distribution to interested parties and agencies. During the Public Review period, public meetings will be held to inform agencies and the public about the Project and to solicit comments on the content of the Draft EIR and other due diligence studies for the Project.

As part of the current strategic plan objectives, staff was asked to identify additional outreach efforts and receive Board input prior to finalizing the plan. For the Board's review, attached is a

draft public outreach plan that identifies options for the second phase of outreach for the LTRN Project.

BACKGROUND

At the June 16, 2016 meeting, the Board of Directors approved the Long -Term Facility Needs Public Outreach Plan. As part of that initial outreach plan, five public information meetings were scheduled and a 4-page bilingual publication was developed and approved by the Board describing the project, process, and announcing the public information meetings. Over 89,000 copies of the publication were distributed and published in the Monterey County Weekly, Salinas Californian, El Sol, the Monterey Herald, and the 4 South County newspapers for a cost of \$40,567.

In conjunction with the public information meetings and publication, a survey was developed to engage the community and stakeholders in SVR's Long-Term Facility Needs (LTFN) Project study process. The survey focused on the environmental, cost and service impacts of the project and determining which impacts the community considers the most important. The top three environmental impact categories that ranked the highest were, Waste Reduction, Recycling and Landfilling; Hydrology and Water Quality; and Hazards and Hazardous Materials; Utilities and Public Services; and Legal & Regulatory Compliance (with a three-way tie).

Additionally, a press release for the Notice of Preparation (NOP) and Public Information Meetings was issued, resulting in an article in the Monterey Herald and information was posted to SVR's website, social media (Facebook, Twitter and Instagram), e-newsletter, and email distribution list. Direct outreach to customers at the Sun Street Transfer Station and Johnson Canyon Landfill was also conducted.

ATTACHMENTS

1. Draft Second Phase Public Outreach Plan



DRAFT

Second Phase Public Outreach Plan for EIR - LTFN Project

Purpose

- 1) To share study results for the Long-Term Facility Needs project relating to the use of the sites, the planning process, technologies involved, economic development and impact, plan timeline and implementation.
- 2) To solicit input and identify concerns for consideration during environmental review and decision development.
- 3) To promote the Authority's mission and vision of waste reduction and recycling, and movement toward reducing unsustainable landfill dependence.

Stakeholders and Target Audiences

Salinas Valley residents and facility customers
Salinas Valley Recycles Employees
Johnson Canyon Landfill neighbors
Sun Street Transfer Station neighbors
Harrison Road neighbors
Crazy Horse Landfill neighbors
Monterey Regional Waste Management District neighbors
Board of Supervisors
Salinas City Council
Gonzales City Council
Salinas Valley City Councils
Marina City Council
Assembly Member Caballero
Public Service Organizations (Chambers of Commerce, Rotaries, JCs, Lions, etc.)
Salinas Valley Environmental Groups (Sustainable Salinas, Sustainable Monterey County, Asamblea Poder Popular de Gonzalez, etc.)
Franchise Haulers – Republic, Tri-Cities, and Waste Management

Outreach Plan Options

1. Option 1: Continue working with N&R publications to create, develop and distribute a direct mailer and meeting information kits (all other outreach efforts, including press releases will be produced by staff or through existing media contracts).
Estimated Costs:
Direct Mailer: \$57,000 - \$65,000
N&R Creative and Graphics: \$20,000-\$30,000
Opt. 1 Total Estimated Costs: \$77,000 - \$95,000
2. Option 2: Hire a public relations firm to implement and manage outreach plan; including development and distribution of a direct mailer, meeting information kits, social media posts, press releases, news articles, and additional stakeholder outreach and communication
Estimated Costs:
Direct Mailer: \$57,000 - \$65,000
PR Firm Costs: \$50,000 - \$75,000
Opt. 2 Total Estimated Costs: \$107,000 - \$140,000

In both options, existing outreach materials developed in the initial outreach effort will be utilized including videos and graphics from the 4pg publication to maintain a consistent theme for the outreach materials.

Sample List of Local Public Relations Firms:

AdManor: <http://www.admanor.com/>
TMD Creative: <https://www.tmdcreative.com/>
PFW Consulting: <https://www.pfwconsulting.org/>
Farmhouse Communications: <https://www.farmhousecommunications.com/>
Chatter Box PR: <http://chatterboxpublicrelations.com/>
Armanasco Public Relations Inc: <https://www.armanasco.com/>

Outreach Plan

- Plan and schedule two public information meetings to share results of the Draft EIR and Economic Development and Impact studies for the LTFN Project
- Develop & distribute direct-mailer to residents surrounding the 5 Project sites and primary transportation routes to share results and invite to public meetings
- Develop & distribute direct mailer to commercial property owners surrounding the 5 Project sites and primary transportation routes to share results and invite to public meetings
- Distribute direct mailer to customers at Sun St, Johnson Canyon, Jolon Rd, and Monterey Regional Waste Management District
- Expand social media outreach with sponsored posts (Facebook, Twitter, Instagram, Nextdoor). Utilize existing videos for Facebook posts
- Continue website updates via Home Page and Project Page

- Develop and distribute 2nd Phase Stakeholder and Community Survey (online and hardcopy) via social media outlets
- Press release distributed for NOA and NOC for Draft EIR and studies and public information meetings (Salinas Californian, Monterey Herald, South County Newspapers, El Sol)
- Board Members inform and invite five constituents to attend public information meetings to share results of Draft EIR and studies

Outreach Materials (English & Spanish)

- Direct Mailer: 5.5 x 11 large postcards. Total quantity: 102,000; 100,000 mailed, 2,000 direct distribution to existing facility customers (500/facility)
- Meeting Information Kit: summary results for all studies, project description fact sheet, planning process information, etc.
- PowerPoint Presentation
- Social media memes/images/videos
- Survey
- Weblinks
- Press Release/Newspaper articles/Letters

Tentative Schedule

Option 1:

10/19/17 Request approval for final 2nd Phase Outreach Plan
 11/01/17 Develop Outreach materials
 01/15/18 Finalize Outreach materials
 01/31/18 Finalize public workshops/meetings schedule
 02/15/18 NOA, NOC and Draft EIR released
 03/01/18 Public meetings begin

Option 2:

10/19/17 Request approval for final 2nd Phase Outreach Plan
 11/01/17 Release RFP for Public Relations Firm
 11/17/17 RFP's due; review process begins
 12/21/17 Request Approval of Public Relations Firm selection
 01/01/18 Develop Outreach materials
 02/28/18 Finalize Outreach materials
 03/15/18 Finalize public workshops/meetings schedule
 04/02/18 NOA, NOC and Draft EIR released
 04/16/18 Public meetings begin



DRAFT

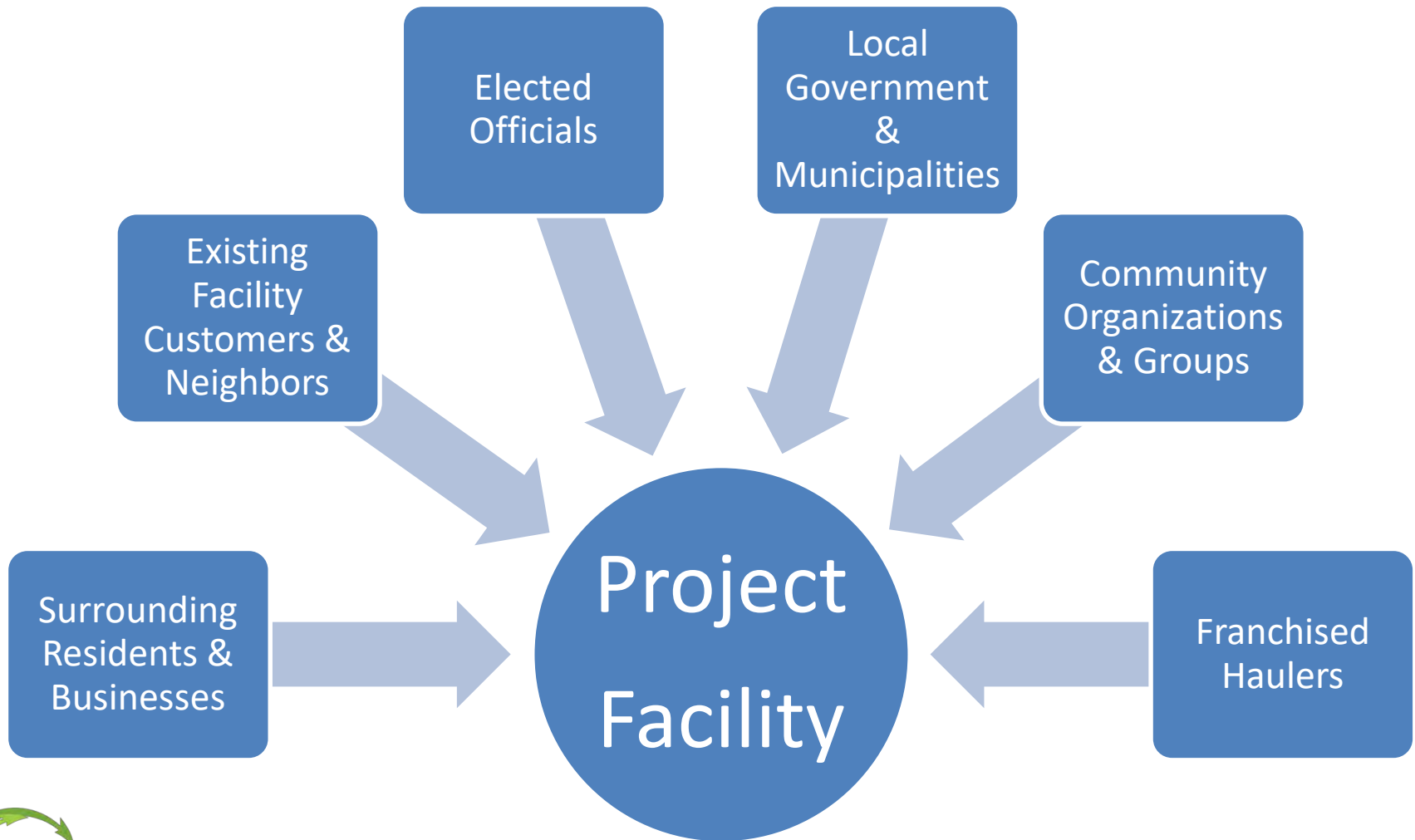
**Second Phase Outreach Plan for Long
Term Facility Needs Project- EIR**

**Board of Directors Meeting
September 21, 2017**

PURPOSE

1. Share Results for the Long-Term Facility Needs Project Study relating to the Use of the Sites, Planning Process, Technologies, Economic Development & Financial Impacts, and Timeline.
2. Solicit Input & Identify Concerns for Consideration During Environmental Review and Decision Process.
3. Promote SVR's Mission and Vision: Waste Reduction & Recycling, and Movement Away from Landfill Dependency.

STAKEHOLDERS



OUTREACH PLAN

- Develop and Distribute Direct-mailer: Residents and Commercial Property Owners
- Distribute Direct-mailer: Customers at Existing Facilities
- Conduct Public Information Meetings
- Develop and Produce Meeting Information Kits
- Post on Social Media and Website Updates
- Distribute 2nd Phase Community and Stakeholder Survey
- Distribute Press Releases and Newspaper articles
- Board Members: Inform & Invite Constitutes to Attend Meetings



OUTREACH MATERIALS

- Direct Mailers: 5.5 x 11 large postcards (Total: 102,000)
- Meeting Information Kit: Double-sided Flyers
- PowerPoint Presentations
- Social media images & videos
- 2nd Phase Community Survey
- Weblinks
- Press Release/Newspaper articles

Taking a New Look at Trash

Salinas Valley Recycles takes a new look at the best approach to managing our trash



WHAT'S INSIDE

Pg. 2
The Clean Fiber and Organics Recovery System

Pg. 3
Trash Management Options

Pg. 4
Got Involved!

SVR Needs Your Help to Shape the Future of Garbage in the Region

BY KATE GONZALES

Salinas Valley Recycles is looking at smarter ways to manage the region's trash. The goal is to maximize the value of what is thrown away and clean up the environment for future generations.

Residents' participation in the process will help Salinas Valley Recycles (SVR) determine if there is a different and better way to manage our community's trash. The fact is, what happens with our garbage decades, even centuries, after it's taken from our homes matters for the health of Salinas Valley, both environmentally and economically. Salinas Valley Recycles, the joint powers authority responsible for managing the region's solid waste, is researching five projects that could potentially reshape our approach to trash. The projects must follow the California Environmental Quality Act process, which aims to reduce environmental harm and enhance public participation.

Residents of the SVR service area, which includes the cities of Salinas, Gonzales, King City, Soledad, Greenfield and eastern unincorporated county areas, are encouraged to participate, keep informed and be engaged as SVR considers these options.

THE OPPORTUNITY

But why should Salinas Valley residents care about what happens to trash once it's out of sight?

"Because waste is a resource," says Susan Warner, former Diversion Manager/Assistant General Manager with Salinas Valley Recycles. "Essentially any substance you can buy in any store anywhere is buried in that landfill."

The potential projects could include going to Monterey Regional Waste Management District for recycling (material recovery processing) and/or landfilling, or the construction of a Clean Fiber and Organics Recovery System, in which trash is heated with steam in an autoclave and automatically separated based on material type. Cardboard, papers and organic materials (like food scraps) are broken down and separated.

"We want to minimize what is landfilled and, again, utilize waste as a resource, instead of leaving a future obligation to the next generation," Warner says.

"WASTE IS A RESOURCE."

SUSAN WARNER
Former Diversion Manager/Assistant General Manager, Salinas Valley Recycles

THE CHALLENGE

In approximately 40 years, Johnson Canyon Landfill located east of Gonzales will reach its capacity. California state law requires all counties to have at least 15 years of landfill capacity available. Landfills are not sustainable, present long-term environmental and financial challenges to host communities and permanently impact the land.

Reducing landfill also reduces greenhouse gases and other environmental impacts.

There is diminishing landfill capacity and finding sites for new landfills is difficult, as most people don't want to live near one.

These challenges, however, give SVR a chance to take the long view by making smart changes benefiting citizens today.

SO, WHAT'S IN THE TRASH?



65% of materials that fill our garbage are organics (food scraps and yard waste) and fiber (paper and cardboard), according to a 2008 Salinas Valley Recycles study. These materials can currently be diverted or repurposed using new technology.

Continue reading to learn about the projects Salinas Valley Recycles is considering — and how you can participate!

OUTREACH PLAN OPTIONS

- Option 1: N&R Publications to Create and Develop Materials:
Estimated Costs:
Direct Mailer: \$57,000 - \$65,000
N&R Creative and Graphics: \$20,000-\$30,000
Opt. 1 Total Estimated Costs: \$77,000 - \$95,000
- Option 2: Hire Public Relations Firm to Implement and Manage Plan:
Estimated Costs:
Direct Mailer: \$57,000 - \$65,000
PR Firm Costs: \$50,000 - \$75,000
Opt. 2 Total Estimated Costs: \$107,000 - \$140,000

TIMELINE OPTIONS

OPTION 1		OPTION 2	
10/19/17	Request Approval of Final 2 nd Phase Outreach Plan	10/19/17	Request Approval of Final 2 nd Phase Outreach Plan
11/01/17	Develop Outreach Materials	11/01/17	Release RFP for PR Firm
01/15/18	Finalize Outreach materials	11/17/17	RFP's due; review process begins
01/31/18	Finalize public meetings schedule	12/21/17	Request approval of PR Firm selection
02/15/18	Release NOA, NOC and Draft EIR	01/01/18	Develop Outreach materials
03/01/18	Public meetings begin	02/28/18	Finalize Outreach materials
		03/15/18	Finalize public meetings schedule
		04/02/18	Release NOA, NOC and Draft EIR
		04/16/18	Public meetings begin

QUESTIONS - COMMENTS?

***YOU HAVE
A SAY
IN SALINAS VALLEY'S FUTURE***



**Join a community meeting
in your neighborhood**



SVR Agenda Items - View Ahead 2017-18						Item No. 13
	Oct	Nov	I-Dec	Jan	Feb	Mar
A				Election of Officers		
1	Minutes	Minutes	Minutes	Minutes	Minutes	Minutes
2	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)
3	Member Agencies Activities Report	Member Agencies Activities Report	Member Agencies Activities Report	Member Agencies Activities Report	Member Agencies Activities Report	Member Agencies Activities Report
4	Strategic Plan Update	Strategic Plan Update	Strategic Plan Update	QTE December Cash & Investments	New Strategic Plan	Strategic Plan Update
5	QTE September Cash & Investments	3rd Qtr Tonnage & Diversion Report	Annual County Used Oil Report	QTE Dec. Facilities Customer Survey	4th Qtr Tonnage & Diversion Report	Public Hearing: Fee Sched Amend
6	QTE September Facilities Customer Survey	Fund Balance Reserves (EC)	Reserves Allocation (EC)	LTFN EIR Qtrly Update (sp)	FY Preliminary Operating & CIP Budget (EC)	New FY 18-19 Budget
7	Annual County Used Oil Report	Expand Emergency Preparedness Plan - All Staff (sp)	Export Markets for Recycling	Election of Officers		
8	COI Code updates	Updated Succession Plan (EC) (sp)	Self-Funding Programs (EC) (sp)	Board Member Public Outreach Participation (sp)		
9	CAG Annual Report	Audit Report Previous FY (EC)	G/M Evaluation	Mid-Year Budget Adjustments (EC)		
10	MBARD Grant Supplemental Appropriation (EC)	New Officers Nominating Committee		4th Qtr Facilities Customer Survey		
11	LTFN EIR Qtrly Update (sp)	Board Policy Updates (EC)		Annual Employee Survey Results		
12	Second Phase Public Outreach Plan (sp)	BD/EC Meetings Schedule		Market Research Study Results (sp)		
13	Annual Franchise Haulers Performance Rpt	Grants/Loans Programs LT & Permanent Facility (sp)		Strategic Plan Update		
14	Real Property Negotiations Harris/Sala Rd Property	G/M Evaluation		STRATEGIC PLAN 6-MONTH OBJECTIVES		
15	New FY Grants & CIP Budget			FY 16-17 Budget Direction (EC)		
16				C&D Recycling Program (EC) (sp)		
17						
18						
19						

Consent

Presentation

Consideration

Closed Session

[Other] (Public Hearing, Recognition, Informational, etc.)
 (EC) Executive Committee
 (sp) Strategic Plan Item