



AGENDA Regular Meeting

BOARD OF DIRECTORS

February 18, 2016, 6:00 p.m.

Gonzales City Council Chambers
117 Fourth Street, Gonzales, California

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

Board Directors

County: Fernando L. Armenta
County: Simon Salinas, **Vice President**
Salinas: Gloria De La Rosa
Salinas: Jyl Lutes, **President**
Salinas: Tony R. Barrera
Gonzales: Elizabeth Silva, **President**
Soledad: Richard J. Perez, **Alternate Vice President**
Greenfield: Avelina T. Torres
King City: Robert S. Cullen

Alternate Directors

County: John M. Phillips
Salinas: Joseph D. Gunter
Gonzales: Scott Funk
Soledad: Christopher K. Bourke
Greenfield: Raul C. Rodriguez
King City: Darlene Acosta

TRANSLATION SERVICES AND OTHER MEETING ANNOUNCEMENTS

GENERAL MANAGER/CAO COMMENTS

DEPARTMENT MANAGER COMMENTS

BOARD DIRECTOR COMMENTS

PUBLIC COMMENT

Receive public comment from audience on items which are not on the agenda. The public may comment on scheduled agenda items as the Board considers them. Speakers are limited to three minutes at the discretion of the Chair.

CONSENT AGENDA:

All matters listed under the Consent Agenda may be enacted by one motion unless a member of the Board, a citizen, or a staff member requests discussion or a separate vote.

1. [Minutes of January 21, 2016, Meeting](#)
2. [December 2015 Claims and Financial Reports](#)
3. [January 2016 Member and Interagency Activities Report and Upcoming Events](#)
4. [Monterey Bay Community Power Project Update](#)
5. [Tonnage and Diversion Report for the Quarter Ended December 31, 2015](#)
6. [Fiscal Year 2015-16 Mid-Year Budget Adjustments](#)
7. [A Resolution Approving the Designated Date, Time and Place for Regular Board and Executive Committee Meetings for Calendar Year 2016, Changing the Executive Committee Meetings to the Thursday Two Weeks before the Next Regular Board Meeting](#)
8. [A Resolution Approving Amendment No. 1 to the Lease with Patricia R. Hansen, Trustee of the H. Ross Hansen 1985 Living Trust – Marital Deduction Trust, Authorizing a Three-year Extension to the Lease for 128 Sun Street, Suite 101, Salinas, CA 93901, effective January 2017](#)

PRESENTATION

9. 2013-16 STRATEGIC PLAN GOALS AND SIX-MONTH OBJECTIVES UPDATE

- A. Receive Report from HR/Organizational Development Manager Rose Gill and General Manager/CAO Patrick Mathews
- B. Public Comment
- C. Board Discussion
- D. Recommended Action – None, Informational Only

10. MATERIALS RECOVERY CENTERS MODERN DESIGNS AND ECONOMIC BENEFITS

- A. Receive Report from General Manager Patrick Mathews
- B. Public Comment
- C. Board Discussion
- D. Recommended Action – None, Informational Only

11. SUN STREET PROPERTY ALTERNATIVES

- A. Receive Report from General Manager/CAO Patrick Mathews
- B. Public Comment
- C. Board Discussion
- D. Recommended Action – None, Informational Only

CONSIDERATION

12. FISCAL YEAR 2016-17 PRELIMINARY BUDGET

- A. Receive Report from Finance Manager Ray Hendricks
- B. Public Comment
- C. Board Discussion
- D. Recommended Action – Provide Direction

FUTURE AGENDA ITEMS

13. AGENDA ITEMS – VIEW AHEAD SCHEDULE

CLOSED SESSION

Receive public comment before entering into closed session:

- 14. Pursuant to **Government Code Section 54956.8** to confer with General Counsel and real property negotiators General Manager/CAO Patrick Mathews, Diversion Manager Susan Warner, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of acquisition, lease, exchange or sale of 1) Salinas Valley Solid Waste Authority Property, APNs 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, CA, and 2) Sale parcel on Harrison Rd & Sala Rd, Salinas, CA 93907, APN 113-091-017
- 15. Pursuant to **Government Code Sections 54957(b) and 54957.6** to consider the terms and conditions of employment of the Authority's General Manager/Chief Administrative Officer, Patrick Mathews.

RECONVENE

ADJOURNMENT

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This agenda was posted at the Administration Office of the Salinas Valley Solid Waste Authority, 128 Sun St., Ste 101, Salinas, and on the Gonzales Council Chambers Bulletin Board, 117 Fourth Street, Gonzales, **Thursday, February 11, 2016**. The Salinas Valley Solid Waste Authority Board will next meet in regular session on **Thursday, March 17, 2016**. Staff reports for the Authority Board meetings are available for review at:
► Salinas Valley Solid Waste Authority: 128 Sun Street, Ste. 101, Salinas, CA 93901, Phone 831-775-3000 ► Web Site: www.salinasvalleyrecycles.org ► Public Library Branches in Gonzales, Prunedale and Soledad ► City Halls of Salinas, Gonzales, Greenfield, King City & Soledad. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Elia Zavala, Clerk of the Board at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR 35.102-35.104 ADA Title II). Spanish interpretation will be provided at the meeting. *Se proporcionará interpretación a Español.*

**DRAFT MINUTES OF
THE SALINAS VALLEY SOLID WASTE AUTHORITY
BOARD MEETING
JANUARY 21, 2016**

CALL TO ORDER

President Silva called the meeting to order at 6:00 p.m.

ROLL CALL

The following Board Directors were present:

County of Monterey	Fernando Armenta
County of Monterey	Simon Salinas, Alt. Vice President
City of Salinas	Gloria De La Rosa
City of Salinas	Jyl Lutes, Vice President
City of Salinas	Joseph Gunter (<i>Alternate</i>)
City of Gonzales	Elizabeth Silva, President
City of Soledad	Richard Perez
City of Greenfield	Avelina Torres
City of King	Robert Cullen

The following Board Directors were absent:

City of Salinas	Tony Barrera
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Staff Members Present:

Patrick Mathews, General Manager/CAO
Susan Warner, Asst. GM/Diversion Manager
Ray Hendricks, Finance Manager
Cesar Zuniga, Operations Manager

Rose Gill, HR/Organizational Dev. Manager
Elia Zavala, Clerk of the Board
Thomas Bruen, General Counsel

MEETING ANNOUNCEMENTS

(6:01) President Silva announced the availability of translation services. No member from the public requested the service.

GENERAL MANAGER COMMENTS

(6:02) General Manager/CAO Mathews spoke about new legislature Assembly Bill 1826 regarding the management of organic materials. He also commented that the feasibility study of the Monterey Bay Community Power Project is almost complete, and if the outcome is positive, each participating jurisdiction will have the opportunity to participate in the community choice energy project as early as fall of this year.

DEPARTMENT MANAGER COMMENTS

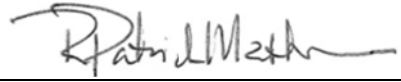
(6:07) None

BOARD DIRECTORS COMMENTS

(6:07) President Silva expressed appreciation for the support received during her term as Board President.

PUBLIC COMMENT

(6:08) None

ITEM NO. 1
Agenda Item

General Manager/CAO
<i>T. Bruen by ez</i>
General Counsel Approval

ELECTION OF OFFICERS

A. 2016 ELECTION OF OFFICERS – PRESIDENT, VICE PRESIDENT, AND ALTERNATE VICE PRESIDENT

Director Cullen announced the elections nominating committee's recommendation.

Public Comment: None

Board Comments: None

Motion: Director Cullen made a motion to elect Director Lutes as President, Director Salinas as Vice President, Director Perez as Alternate Vice President, and appoint Director Silva to the Executive Committee for one year as Immediate Past President. Director De La Rosa seconded the motion.

Votes: Motion carried 9, 0

Ayes: Armenta, Cullen, De La Rosa, Gunter (alt), Lutes, Perez, Salinas, Silva, Torres

Noes: None

Abstain: None

Absent: Barrera

RECOGNITION

B. PROCLAMATION HONORING DIRECTOR ELIZABETH SILVA FOR HER TERM AS AUTHORITY BOARD PRESIDENT

(6:10) General Manager/CAO Mathews presented Director Silva with a proclamation.

Public Comment: None

Board Comments: Director Silva received commendations for her leadership.

CONSENT AGENDA (6:19)

1. Minutes of December 17, 2015, Meeting
2. November 2015 Claims and Financial Reports
3. December 2015 Member and Interagency Activities Report and Upcoming Events
4. 2013-16 Strategic Plan Goals and Six-Month Objectives Update
5. Monterey Bay Community Power Project Update
6. December 2015 Quarterly Investments Report
7. December 2015 Quarterly Customer Service Survey
8. Collaboration Opportunities with Monterey Regional Waste Management District Update
9. Resolution No. 2016-01 Authorizing the Release of Requests for Proposals to Construct and Maintain Green Energy Projects to Offset Facility Power Cost

Public Comment: None

Board Comments: None

Motion: Vice President Salinas made a motion to approve the consent agenda. Director Silva seconded the motion.

Votes: Motion carried 9, 0

Ayes: Armenta, Cullen, De La Rosa, Gunter (alt), Lutes, Perez, Salinas, Silva, Torres

Noes: None

Abstain: None

Absent: Barrera

PRESENTATION

10. 2015 EMPLOYEE SURVEY RESULTS

(6:19) HR/Organizational Development Manager Gill provided a report, which reflected an increase in both employee morale and positive attitude compared to the previous year.

Public Comment: None

Board Comments: The Board discussed the survey results and suggested looking into methods to improve communication.

CONSIDERATION

11. JOLON ROAD AND CRAZY HORSE TRANSFER STATIONS OPERATIONS OPTIONS

(6:28) Operations Manager Zuñiga presented options for the operation of Jolon Road Transfer Station and possible operations at Crazy Horse after the expiration of the contract with Waste Management. Options included maintaining the Jolon Road status quo operation, with an Authority run facility or with a new contract with Waste Management, or revising hours of operation and opening a convenience public station at Crazy Horse. Waste Management will be presenting its operations cost proposal in February. At this time, based on current information, maintaining a status quo operation appears to be the most cost effective option. A formal recommendation will be presented to the Board in March.

Public Comment: None

Board Comments: The Board discussed the options and questioned impacts to traffic, roads, south county residents, and rates.

Motion: No motion was needed; this was an informational item.

12. RESOLUTION NO. 2016-02 APPROVING AN OPTION AND PURCHASE AGREEMENT WITH KEITH ANDERSON AND JOHNNY SCHOT MARTINS, AS CO-TRUSTEES OF THE MARVIN MARTINS 1996 REVOCABLE TRUST; DENNIS MARTINS, AS SUCCESSOR TRUSTEE OF THE NOLAN MARTINS TRUST B UNDER AGREEMENT DATED JUNE 19, 1962; DENNIS MARTINS, AN INDIVIDUAL; NOELYN CORREA, AN INDIVIDUAL; ANTONETTE MARTINS, AN INDIVIDUAL; AND DARRIN MARTINS, AN INDIVIDUAL FOR A 17.5 ACRE PARCEL AT THE INTERSECTION OF U.S. HIGHWAY 101 WITH SALA AND HARRISON ROADS, ASSESSOR'S PARCEL NO. 113-091-017 IN THE INITIAL AMOUNT OF \$80,000; \$75,000 FOR FISCAL YEARS 2016-17 AND 2017-18, AND AMOUNTS TO BE NEGOTIATED FOR ANY ADDITIONAL YEARS IF NECESSARY

(6:50) General Manager/CAO Mathews provided a report summarizing that the option agreement would hold the property out of the real estate market for four years at the current sale price for potential Authority purchase as the Authority moves forward with the environmental review process for the Long Range Facilities Needs. After one year of environmental review, the Authority will likely know if there are any fatal flaws with the property. Within year two or three, the Authority should know if this would be the best property for the project. The Authority would be able to terminate the agreement or buy the property at any time.

Public Comment: None

Board Comments: The Board discussed a possible change in the fourth year term. General Manager/CAO Mathews stated that it would be very difficult for all parties to agree to a change in terms, as some parties were already hesitant to lock the property on the optional 4th year. The Board discussed the various possible uses for the property, the property condition, and current use. Alternate Director Gunter stated that the property is in a flood zone near a school and is an exit to Salinas; he was concerned with having a transfer station at the entrance to the city. Director De La Rosa concurred with Alternate Director Gunter. Some Board members were concerned with expending funds on a property that the City of Salinas is now again saying it may not support. Other Board members felt that the Authority should move forward and secure the option to buy the property at the fixed selling price and let

environmental review indicate if this is or is not the best property. President Lutes concurred with the concerns made regarding the property, but acknowledged that options are running out, as multiple sites that have been considered and have not worked out, including the recommended sites from the Citizens Advisory Group such as Work Street, Madison Lane, Hitchcock Road, as well as the City of Salinas' desire to move the Sun Street facility. The option agreement provides a year-to-year collaboration opportunity.

GM Comments:

General Manager/CAO Mathews clarified that the proposed future facility would not be like the current temporary operation at Sun Street. Modern day facilities have aesthetically pleasant designs that include landscaped entrances and modern designed buildings. President Lutes suggested that staff present examples of modern facilities to the Board. Mathews also indicated that staff is aware of some temporary flooding issues on Harrison Road but that the property itself is not in a designated flood zone.

Public:

None

Motion:

Alternate Vice President Perez made a motion to adopt the resolution. Director Silva seconded the motion.

Votes:

Motion carried 9, 0

Ayes:

Armenta, Cullen, De La Rosa, Gunter (alt), Lutes, Perez, Salinas, Silva, Torres

Noes:

None

Abstain:

None

Absent:

Barrera

FUTURE AGENDA ITEMS

13. AGENDA ITEMS – VIEW AHEAD SCHEDULE

(7:19) The Board reviewed the future agenda items. General Manager/CAO Mathews stated a presentation on modern day facilities will be added to the February agenda, including the original permanent design of the Sun Street facility.

CLOSED SESSION

(7:21) General Manager announced that there was no need to enter into closed session.

ADJOURN

(7:21) President Lutes adjourned the meeting.

APPROVED: _____
Jyl Lutes, President

Attest: _____
Elia Zavala, Clerk of the Board



Report to the Board of Directors

ITEM NO. 2

Finance Manager/Controller-Treasurer

General Manager/CAO

Board President

Date: February 18, 2016
From: Ray Hendricks, Finance Manager
Title: December 2015 Claims and Financial Reports

RECOMMENDATION

The Executive Committee recommends acceptance of the December 2015 Claims and Financial Reports.

DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of December for a summary of the Authority's financial position as of December 31, 2015. Following are highlights of the Authority's financial activity for the month of December.

Results of Operations (Consolidated Statement of Revenues and Expenditures)

For the month of December 2015, FY 2015-16 operating revenue exceeded expenditures by \$552,846. Year to Date operating revenues exceeded expenditures by \$1,989,852.

Revenues (Consolidated Statement of Revenues and Expenditures)

After six months of the fiscal year (50.00% of the fiscal year), revenues total \$9,003,535 or 54.7% of the total annual revenues forecast of \$16,466,200. December Tipping Fees totaled \$975,847 and for the year to date totaled \$6,049,082 or 54.7% of the forecasted total of \$11,055,800.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)

As of December 31 (50.00% of the fiscal year), year-to-date operating expenditures total \$7,013,683. This is 45.2% of the operating budget of \$15,500,000.

Capital Project Expenditures (Consolidated Grant and CIP Expenditures Report)

For the month of December 2015, grant and capital project expenditures totaled \$85,471. The JCLF Flare Station project accounts for \$62,990 of the total.

Claims Checks Issued Report

The Authority's Checks Issued Report for the month of December 2015 is attached for review and acceptance. December disbursements total \$991,808.58 of which \$386,011.44 was paid from the payroll checking account for payroll and payroll related benefits.

Following is a list of vendors paid more than \$50,000 during the month of December 2015.

Vendor	Description	Amount
VISION RECYCLING INC	GREENWASTE PROCESSING	53,816.07
WASTE MANAGEMENT INC	JRTS OPS & 11/2015 MLTS TRANSFERS	80,482.14

Cash Balances

The Authority's cash position increased \$415,248 during December to \$16,591,682.56. Most of the cash balance is restricted, committed, or assigned as shown below:

Restricted by Legal Agreements:

Johnson Canyon Closure Fund	\$ 3,400,229.60
State & Federal Grants	104,853.01
BNY - Bond 2014A Payment	-
BNY - Bond 2014B Payment	-
BNY - Sub Pmt Cap One 2014 Eq Lease	-

Funds Held in Trust:

Central Coast Media Recycling Coalition	100,879.26
Employee Unreimbursed Medical Claims	2,810.79

Committed by Board Policy:

Expansion Fund (South Valley Revenues)	8,170,397.24
Designated for Capital Projects Reserve	763,581.08
Designated for Operating Reserve	254,527.02
Designated for Environmental Impairment Reserve	254,527.02
Salinas Rate Stabilization Fund	29,705.58

Assigned by Budget

Assigned for Capital Projects	2,126,145.22
Assigned for OPEB	179,500.00

Available for Operations

	1,204,526.74
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Total	<u>\$ 16,591,682.56</u>
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ATTACHMENTS

1. December 2015 Consolidated Statement of Revenues and Expenditures
2. December 2015 Consolidated Grant and CIP Expenditures Report
3. December 2015 Checks Issued Report



Salinas Valley Solid Waste Authority

Consolidated Statement of Revenues and Expenditure

For Period Ending December 31, 2015

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
<u>Revenue Summary</u>							
Tipping Fees - Solid Waste	11,055,800	975,847	6,049,082	54.7 %	5,006,718	0	5,006,718
Tipping Fees - Surcharge	1,560,600	128,042	775,219	49.7 %	785,381	0	785,381
Tipping Fees - Diverted Materials	998,000	134,956	843,255	84.5 %	154,745	0	154,745
AB939 Service Fee	2,166,100	180,508	1,083,048	50.0 %	1,083,052	0	1,083,052
Charges for Services	124,500	6,854	38,657	31.0 %	85,843	0	85,843
Sales of Materials	309,500	22,144	129,620	41.9 %	179,880	0	179,880
Gas Royalties	220,000	0	67,550	30.7 %	152,450	0	152,450
Investment Earnings	31,700	1,921	16,192	51.1 %	15,508	0	15,508
Grants/Contributions	0	0	0	0.0 %	0	0	0
Other Non-Operating Revenue	0	343	913	0.0 %	(913)	0	(913)
Total Revenue	16,466,200	1,450,615	9,003,535	54.7 %	7,462,665	0	7,462,665
<u>Expense Summary</u>							
Executive Administration	472,680	21,489	146,085	30.9 %	326,595	1,915	324,680
Administrative Support	485,450	34,500	204,981	42.2 %	280,469	53,315	227,155
Human Resources Administration	358,000	26,415	168,990	47.2 %	189,010	3,496	185,514
Clerk of the Board	178,300	10,271	78,162	43.8 %	100,138	2,693	97,445
Finance Administration	572,320	40,616	254,434	44.5 %	317,886	4,548	313,338
Operations Administration	379,300	25,967	143,503	37.8 %	235,797	10,918	224,879
Resource Recovery	747,650	43,232	322,006	43.1 %	425,644	23,669	401,975
Marketing	75,000	7,627	26,215	35.0 %	48,785	45,015	3,770
Public Education	188,500	1,181	23,979	12.7 %	164,521	39,087	125,434
Household Hazardous Waste	713,300	66,958	264,981	37.1 %	448,319	18,180	430,138
C & D Diversion	56,000	0	97,432	174.0 %	(41,432)	0	(41,432)
Organics Diversion	586,100	53,241	196,594	33.5 %	389,506	0	389,506
Diversion Services	23,250	2,980	11,940	51.4 %	11,310	4,105	7,205



Salinas Valley Solid Waste Authority

Consolidated Statement of Revenues and Expenditure

For Period Ending December 31, 2015

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
Scalehouse Operations	416,950	36,120	198,311	47.6 %	218,639	4,457	214,181
JR Transfer Station	755,600	60,233	309,385	40.9 %	446,215	0	446,215
ML Transfer Station	166,500	21,867	106,049	63.7 %	60,451	4,046	56,405
SS Disposal Operations	780,350	81,121	418,077	53.6 %	362,273	34,738	327,535
SS Transfer Operations	1,067,900	67,815	491,874	46.1 %	576,026	5,507	570,519
SS Recycling Operations	318,200	19,331	119,773	37.6 %	198,427	31	198,396
JC Landfill Operations	2,429,250	162,234	938,650	38.6 %	1,490,600	159,608	1,330,992
JC Recycling Operations	260,950	14,408	82,219	31.5 %	178,731	0	178,731
Crazy Horse Postclosure Maintenance	660,200	37,224	248,491	37.6 %	411,709	84,520	327,189
Lewis Road Postclosure Maintenance	236,500	6,642	92,248	39.0 %	144,252	34,937	109,316
Johnson Canyon ECS	324,100	21,321	101,773	31.4 %	222,327	94,863	127,464
Jolon Road Postclosure Maintenance	198,350	2,127	114,188	57.6 %	84,162	3,215	80,948
Sun Street ECS	153,600	16,686	73,219	47.7 %	80,381	178	80,203
Debt Service - Interest	1,686,000	0	861,806	51.1 %	824,194	0	824,194
Debt Service - Principal	1,020,500	0	815,285	79.9 %	205,215	0	205,215
Closure Set-Aside	189,200	16,163	103,034	54.5 %	86,166	0	86,166
Total Expense	15,500,000	897,770	7,013,683	45.2 %	8,486,317	633,042	7,853,275
Revenue Over/(Under) Expenses	966,200	552,846	1,989,852	205.9 %	(1,023,652)	(633,042)	(390,611)



Salinas Valley Solid Waste Authority

Consolidated Grant and CIP Expenditure Report

For Period Ending December 31, 2015

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
Fund 180 - Expansion Fund							
180 9023 Salinas Area MRC	21,415	4,085	16,607	77.5 %	4,808	5,915	(1,107)
180 9024 GOE Autoclave Final Project	100,000	0	0	0.0 %	100,000	0	100,000
180 9804 Long Range Facility Needs EIR	543,488	1,425	1,425	0.3 %	542,063	0	542,063
Total Fund 180 - Expansion Fund	664,903	5,510	18,032	2.7 %	646,871	5,915	640,956
Fund 211 - State Grants							
211 2610 Tire Amnesty Grant	25,669	9,682	13,985	54.5 %	11,684	3,400	8,284
211 2620 Cal Recycle - CCPP	96,433	0	22,060	22.9 %	74,373	10,952	63,422
211 9206 HHW HD25-15-0003	95,523	0	0	0.0 %	95,523	65,236	30,287
211 9208 Tire Amnesty 2015-16	52,535	0	0	0.0 %	52,535	0	52,535
211 9248 Cal Recycle - 2014-15 CCPP	62,809	1,100	1,100	1.8 %	61,709	5,500	56,209
Total Fund 211 - State Grants	332,969	10,782	37,145	11.2 %	295,824	85,088	210,736
Fund 216 - Reimbursement Fund							
216 9525 JC Equipment Lease/Purchase	162,599	0	0	0.0 %	162,599	0	162,599
216 9802 Autoclave Demonstration Unit	143,101	0	3,162	2.2 %	139,939	0	139,939
216 9804 Long Range Facility Needs EIR	267,688	0	0	0.0 %	267,688	0	267,688
Total Fund 216 - Reimbursement Fund	573,388	0	3,162	0.6 %	570,226	0	570,226
Fund 221 - USDA Grant							
221 9003 USDA Autoclave Studies	6,370	6,370	6,370	100.0 %	0	0	0
Total Fund 221 - USDA Grant	6,370	6,370	6,370	100.0 %	0	0	0
Fund 800 - Capital Improvement Projects Fund							
800 9010 JC Roadway Improvements	1,854,726	85	789	0.0 %	1,853,937	0	1,853,937
800 9102 Segunda Vida (Second Life) Start L	17,735	(445)	6,989	39.4 %	10,746	390	10,357
800 9103 Closed Landfill Revenue Study	32,222	0	0	0.0 %	32,222	0	32,222
800 9254 JC Leachate Handling Sys	30,000	0	0	0.0 %	30,000	0	30,000
800 9255 JC LFG System Improvement	25,000	0	0	0.0 %	25,000	0	25,000



Salinas Valley Solid Waste Authority

Consolidated Grant and CIP Expenditure Report

For Period Ending December 31, 2015

	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
800 9316 CH Corrective Action Program	50,000	0	0	0.0 %	50,000	0	50,000
800 9501 JC LFG System Improvements	55,499	120	120	0.2 %	55,379	0	55,379
800 9502 JC Flare Station Improvements	468,730	62,990	73,964	15.8 %	394,766	225,665	169,101
800 9504 JC Module 456B Liner Improvemen	10,181	60	7,857	77.2 %	2,324	0	2,324
800 9526 JC Equipment Replacement	42,400	0	0	0.0 %	42,400	0	42,400
800 9701 SSTS Equipment Replacement	202,388	0	134,027	66.2 %	68,361	0	68,361
800 9702 SSTS NPDES Improvements	12,062	0	0	0.0 %	12,062	0	12,062
Total Fund 800 - Capital Improvement Proje	2,800,944	62,809	223,746	8.0 %	2,577,198	226,054	2,351,144
Total CIP Expenditures	4,378,572	85,471	288,453	6.6 %	4,090,119	317,057	3,773,062

Salinas Valley Solid Waste Authority
Checks Issued Report for 12/1/2015 to 12/31/2015

Check #		Check Date	Amount	Check Total
15437	STATE COMPENSATION INSURANCE FUND NOVEMBER STATE COMP	12/3/2015	48.52	48.52
15438	AIA SERVICES LLC VESTS PUBLIC OUTREACH EVENTS	12/9/2015	323.01	323.01
15439	ASBURY ENVIRONMENTAL SERVICES HHW HAULING AND DISPOSAL	12/9/2015	45.00	45.00
15440	AT&T MOBILITY FINANCE INTERNET	12/9/2015	83.00	83.00
15441	BC LABORATORIES, INC CHLF LAB SERVICES SS LAB SERVICES	12/9/2015	2,125.00 329.00	2,454.00
15442	BECKS SHOE STORE, INC. SSTS STAFF UNIFORMS	12/9/2015	185.51	185.51
15443	BRENDON OSMER JCLF EQUIPMENT MAINTENANCE	12/9/2015	6,270.00	6,270.00
15444	CALIFORNIA WATER SERVICE SS TS MONTHLY WATER SERVICE	12/9/2015	593.31	593.31
15445	CARDLOCK FUELS SYSTEM, INC. SS & JC EQUIPMENT FUEL	12/9/2015	13,095.81	13,095.81
15446	CITY OF SALINAS (ENVIRONMENTAL COMPLIANCE BUREAU) ENVIRONMENTAL INSPECTION/TRAKIT SURCHARGE	12/9/2015	257.70	257.70
15447	COMCAST MONTHLY INTERNET SERVICE	12/9/2015	176.70	176.70
15448	CORIX WATER PRODUCTS JCLF FACILITY IMPROVEMENTS	12/9/2015	6,008.50	6,008.50
15449	CSC OF SALINAS/YUMA JCLF EQUIPMENT MAINTENANCE	12/9/2015	152.54	152.54
15450	FEDEX OVERNIGHT SHIPPING	12/9/2015	181.52	181.52
15451	FERGUSON ENTERPRISES INC #795 JC & SS MAINTENANCE SUPPLIES	12/9/2015	1,354.97	1,354.97
15452	FIRST ALARM SCALEHOUSE ALARM NEW USERS	12/9/2015	35.00	35.00
15453	FULL STEAM STAFFING LLC SSTS & JCLF TEMP LABOR	12/9/2015	3,668.34	3,668.34
15454	GOLDEN STATE TRUCK & TRAILER REPAIR SS & JC EQUIPMENT MAINTENANCE	12/9/2015	16,928.46	16,928.46
15455	**VOID**	12/9/2015	-	-
15456	**VOID**	12/9/2015	-	-
15457	**VOID**	12/9/2015	-	-
15458	**VOID**	12/9/2015	-	-

Salinas Valley Solid Waste Authority
Checks Issued Report for 12/1/2015 to 12/31/2015

Check #		Check Date	Amount	Check Total
15459	GREEN RUBBER - KENNEDY AG, LP SSTS SITE IMPROVMENTS	12/9/2015	1,105.02	1,105.02
15460	GREEN VALLEY INDUSTRIAL SUPPLY, INC JC EQUIPMENT MAINTENANCE	12/9/2015	25.36	25.36
15461	GREENWASTE RECOVERY INC. CARPET RECYCLING PROGRAM	12/9/2015	780.00	780.00
15462	GUARDIAN SAFETY AND SUPPLY, LLC JC SAFETY SUPPLIES	12/9/2015	438.48	438.48
15463	GUERITO SITES PORTABLE TOILET SERVICES	12/9/2015	1,028.00	1,028.00
15464	HOME DEPOT ALL SITES SUPPLIES	12/9/2015	997.25	997.25
15465	**VOID**	12/9/2015	-	-
15466	INSTRUMENT & VALVE SERVICES COMPANY JC EQUIPMENT CALIBRATION	12/9/2015	1,808.00	1,808.00
15467	LIEBERT CASSIDY WHITMORE LEGAL SERVICES	12/9/2015	2,007.50	2,007.50
15468	MALLORY CO. INC HHW SUPPLIES	12/9/2015	1,478.87	1,478.87
15469	MANUEL PEREA TRUCKING, INC. SSTS SITE IMPROVEMENTS	12/9/2015	320.00	320.00
15470	MARTA M. GRANADOS BD MEETINGS INTERPRETER SERVICES	12/9/2015	180.00	180.00
15471	MONTEREY SANITARY SUPPLY, INC. JANITORAL SUPPLIES	12/9/2015	163.97	163.97
15472	OFFICE DEPOT ADMIN OFFICE SUPPLIES	12/9/2015	299.43	299.43
15473	PACIFIC GAS AND ELECTRIC COMPANY ELECTRICAL SERVICES ALL SITES MONTHLY	12/9/2015	7,765.98	7,765.98
15474	PACIFIC MUNICIPAL CONSULTANTS ENGINEERING CONSULTING SERVICES	12/9/2015	4,761.94	4,761.94
15475	PHILIP SERVICES CORP AUGUST HHW DISPOSAL AND SUPPLIES SEPTEMBER HHW DISPOSAL AND SUPPLIES	12/9/2015	13,534.60 18,126.24	31,660.84
15476	PITNEY BOWES - POSTAGE POSTAGE METER REFILL	12/9/2015	415.54	415.54
15477	PITNEY BOWES GLOBAL POSTAGE MACHINE QTR LEASE	12/9/2015	32.00	32.00
15478	PLACEMENT PROS JC,SS & HHW TEMP LABOR	12/9/2015	4,983.30	4,983.30
15479	QUINN COMPANY JC & SS EQUIPMENT MAINTENANCE	12/9/2015	23,549.68	23,549.68
15480	**VOID**	12/9/2015	-	-

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Check #		Check Date	Amount	Check Total
15481	SCALES UNLIMITED SSTS SCALES MAINTENANCE	12/9/2015	4,386.99	4,386.99
15482	SCS ENGINEERS PROFESSIONAL CONSULTING SERVICES	12/9/2015	1,800.00	1,800.00
15483	SCS FIELD SERVICES ALL SITES ROUTINE ENVIRONMENTAL SERVICES	12/9/2015	20,009.50	20,009.50
15484	STURDY OIL COMPANY SSTS VEHICLE MAINTENANCE	12/9/2015	223.91	223.91
15485	UNITED RENTALS (NORTHWEST), INC SSTS FACILITY MAINTENANCE	12/9/2015	290.49	290.49
15486	VALLEY PACIFIC PETROLEUM SERVICES, INC. JCLF EQUIPMENT FUEL	12/9/2015	4,458.68	4,458.68
15487	VISION RECYCLING INC GREENWASTE CONTAMINATION GREENWASTE PROCESSING GREENWASTE PROCESSING	12/9/2015	575.00 37,048.17 16,192.90	53,816.07
15488	WEST COAST RUBBER RECYCLING, INC TIRE AMNESTY RECYCLING FEES	12/9/2015	2,200.00	2,200.00
15489	GOVERNMENT FINANCE OFFICERS ASSOCIA CAFR APPLICATION	12/16/2015	435.00	435.00
15490	A & B FIRE PROTECTION & SAFETY, INC JCLF SAFETY SUPPLIES	12/16/2015	327.65	327.65
15491	ADMANOR, INC BRANDING MARKETING CAMPAIGN RECYCLING EDUCATION OUTREACH CCRMC MARKETING TIRE AMNESTY GRANT MARKETING	12/16/2015	6,876.63 1,120.63 855.00 4,182.00	13,034.26
15492	AIR TOXICS LTD JCLF MODIFIED TO-15 & SUPPLIES	12/16/2015	300.00	300.00
15493	ALLEN BROTHERS OIL II, INC. JCLF VEHICLE MAINTENANCE	12/16/2015	151.85	151.85
15494	AMERICAN SUPPLY CO. HHW DISPOSAL SUPPLIES	12/16/2015	291.69	291.69
15495	BC LABORATORIES, INC CH STORMWATER TESTING	12/16/2015	297.00	297.00
15496	BEST ENVIRONMENTAL EMISSIONS TESTING	12/16/2015	11,700.00	11,700.00
15497	CALIFORNIA SOCIETY OF MUNICIPAL FINANCE OFFICERS CONFERENCE REGISTRATION	12/16/2015	40.00	40.00
15498	CARDLOCK FUELS SYSTEM, INC. ALL SITES EQUIPMENT FUEL	12/16/2015	13,521.82	13,521.82
15499	CITY OF GONZALES JC LF WATER	12/16/2015	187.02	187.02
15500	COSTCO WHOLESALE ADMIN & OPS OFFICE SUPPLIES	12/16/2015	50.95	50.95

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15501	CSC OF SALINAS/YUMA JCLF EQUIPMENT MAINTENANCE	12/16/2015	416.22	416.22
15502	CUTTING EDGE SUPPLY JCLF FACILITY SUPPLIES	12/16/2015	282.15	282.15
15503	EAST BAY TIRE CO. JCLF EQUIPMENT MAINTENANCE	12/16/2015	477.21	477.21
15504	FERGUSON ENTERPRISES INC #795 SSTS SITE IMPROVEMENTS	12/16/2015	395.18	395.18
15505	FULL STEAM STAFFING LLC JCLF & SSTS TEMP LABOR	12/16/2015	2,410.38	2,410.38
15506	GC ENVIRONMENTAL, INC JCLF ENGINEERING SERVICES	12/16/2015	33,398.41	33,398.41
15507	GEOLOGIC ASSOCIATES, INC. CH CLOSURE CM CH CQA ENV. SERVICES.	12/16/2015	(6,355.00) 17,335.00	10,980.00
15508	GERALD A. GRAEBE AND ASSOCIATES INC JC CONCRETE PAD	12/16/2015	3,636.00	3,636.00
15509	GOLDEN STATE TRUCK & TRAILER REPAIR ALL SITES EQUIPMENT MAINTENANCE	12/16/2015	3,926.20	3,926.20
15510	**VOID**	12/16/2015	-	-
15511	GRAINGER JCLF EQUIPMENT MAINTENANCE	12/16/2015	26.70	26.70
15512	GREEN RUBBER - KENNEDY AG, LP LRLF & CHLF SITE MAINTENANCE	12/16/2015	404.92	404.92
15513	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186 JCLF SITE IMPROVEMENTS	12/16/2015	93.84	93.84
15514	HOPE SERVICES SSTS DIVERSION SERVICES	12/16/2015	9,996.28	9,996.28
15515	INFINITY STAFFING SERVICES, INC. SSTS TEMP LABOR	12/16/2015	1,201.50	1,201.50
15516	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS ANNUAL MEMBERSHIP	12/16/2015	255.00	255.00
15517	JOHN ROBERTO PITTA HAULING SERVICES	12/16/2015	375.00	375.00
15518	JOSE RAMIRO URIBE SSTS EQUIPMENT REPAIR	12/16/2015	85.00	85.00
15519	JULIO GIL SSTS STAFF UNIFORMS	12/16/2015	75.77	75.77
15520	MASKELL PIPE & SUPPLY, INC JCLF FACILITY IMPROVMENTS	12/16/2015	498.46	498.46
15521	MCGILLOWAY, RAY, BROWN & KAUFMAN AUDIT SERVICES	12/16/2015	7,548.00	7,548.00
15522	MONTEREY AUTO SUPPLY INC SSTS EQUIPMENT MAINTENANCE	12/16/2015	1,536.36	1,536.36

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15523	MONTEREY COUNTY HEALTH DEPARTMENT MO. CO. REGIONAL FEE JULY - SEPT 2015	12/16/2015	29,294.91	29,294.91
15524	MONTEREY SANITARY SUPPLY, INC. JANITORAL SUPPLIES	12/16/2015	378.26	378.26
15525	NEXTEL OF CALIFORNIA, INC CELL PHONE SERVICE	12/16/2015	275.13	275.13
15526	OFFICE DEPOT OFFICE SUPPLIES	12/16/2015	350.40	350.40
15527	PACIFIC GAS AND ELECTRIC COMPANY SS TS STREET SWEEPER FUEL	12/16/2015	220.12	220.12
15528	PACIFIC TRUCK PARTS, INC JCLF EQUIPMENT MAINTENANCE	12/16/2015	191.25	191.25
15529	PENINSULA MESSENGER LLC BANK COURIER SERVICES	12/16/2015	360.00	360.00
15530	PLACEMENT PROS JCLF TEMP LABOR SSTS TEMP LABOR	12/16/2015	864.14 498.24	1,362.38
15531	PURE WATER BOTTLING POTABLE WATER SERVICE	12/16/2015	253.15	253.15
15532	QUINN COMPANY EQUIPMENT MAINTENANCE RETURNS	12/16/2015	27,460.16 (6,387.58)	21,072.58
15533	**VOID**	12/16/2015	-	-
15534	**VOID**	12/16/2015	-	-
15535	REPUBLIC SERVICES #471 TRASH DISPOSAL SERVICE	12/16/2015	139.96	139.96
15536	REPUBLIC SERVICES OF SALINAS MONTHLY TRANSPORTATION SURCHARGE	12/16/2015	590.92	590.92
15537	SCOTT W GORDON NOVEMBER LEGAL SERVICES	12/16/2015	1,897.50	1,897.50
15538	SOUTH COUNTY NEWSPAPER PUBLIC OUTREACH AND EDUCATION	12/16/2015	858.00	858.00
15539	STURDY OIL COMPANY SSTS EQUIPMENT MAINTENANCE	12/16/2015	152.11	152.11
15540	SUTTON AGRICULTURAL ENTERPRISES, INC JCLF DEPARTMENT SUPPLIES	12/16/2015	133.13	133.13
15541	UNITED RENTALS (NORTHWEST), INC SSTS FACILITY MAINTENANCE	12/16/2015	232.16	232.16
15542	URS CORPORATION MRC SCOPE OF WORK	12/16/2015	4,085.00	4,085.00
15543	**VOID**	12/16/2015	-	-
15544	**VOID**	12/16/2015	-	-

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Check #		Check Date	Amount	Check Total
15545	**VOID**	12/16/2015	-	-
15546	**VOID**	12/16/2015	-	-
15547	**VOID**	12/16/2015	-	-
15548	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION FUEL PURCHASES	12/16/2015	1,406.26	1,406.26
15549	US DEPARTMENT OF AGRICULTURE, AGRICULTURAL RESEARCH SERVICE REIMBURSEMENT OF GRANT FUNDING	12/16/2015	6,369.83	6,369.83
15550	VERIZON WIRELESS SERVICES CELL PHONE SERVICE	12/16/2015	119.03	119.03
15551	WASTE MANAGEMENT INC JR TRANSFER STATION OPERATIONS NOVEMBER MADISON TRANSFERS	12/16/2015	60,233.16 20,248.98	80,482.14
15552	WEST COAST RUBBER RECYCLING, INC TIRE AMNESTY RECYCLING FEES	12/16/2015	2,200.00	2,200.00
15553	WESTERN EXTERMINATOR COMPANY FACILITY VECTOR CONTROL	12/16/2015	315.00	315.00
15554	ADRIANNA VILLEGAS TRAINING PER DIEM	12/23/2015	18.00	18.00
15555	ALLEN BROTHERS OIL II, INC. JCLF VEHICLE MAINTENANCE	12/23/2015	133.95	133.95
15556	ASBURY ENVIRONMENTAL SERVICES HHW DISPOSAL & HAULING SERVICES	12/23/2015	45.00	45.00
15557	AT&T MOBILITY FINANCE INTERNET	12/23/2015	83.00	83.00
15558	BC LABORATORIES, INC SSTS WATER TESTING SERVICES	12/23/2015	334.00	334.00
15559	CALIFORNIA HIGHWAY ADOPTION CO. LITTER ABATEMENT SERVICES	12/23/2015	1,100.00	1,100.00
15560	CARDLOCK FUELS SYSTEM, INC. JCLF EQUIPMENT FUEL	12/23/2015	2,256.19	2,256.19
15561	CITY OF GONZALES JC HOSTING FEE	12/23/2015	20,833.33	20,833.33
15562	ERNEST BELL D. JR NOVEMBER JANITORIAL SERVICES	12/23/2015	2,100.00	2,100.00
15563	FERGUSON ENTERPRISES INC #795 JCLF SITE IMPROVEMENTS	12/23/2015	1,417.13	1,417.13
15564	FULL STEAM STAFFING LLC SSTS & JCLF TEMP LABOR	12/23/2015	3,429.10	3,429.10
15565	GOLDEN STATE TRUCK & TRAILER REPAIR JCLF EQUIPMENT MAINTENANCE	12/23/2015	6,420.34	6,420.34
15566	**VOID**	12/23/2015	-	-

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Check #		Check Date	Amount	Check Total
15567	GREEN RUBBER - KENNEDY AG, LP JCLF FACILITY MAINTENANCE	12/23/2015	307.28	307.28
15568	INFINITY STAFFING SERVICES, INC. SSTS TEMP LABOR	12/23/2015	1,120.50	1,120.50
15569	MALLORY CO. INC SSTS SAFETY SUPPLIES	12/23/2015	33.53	33.53
15570	MANUEL PEREA TRUCKING, INC. SSTS FACILITY MAINTENANCE	12/23/2015	425.00	425.00
15571	MONTEREY COUNTY AGRICULTURAL COMMISSIONER SCALE PERMITS	12/23/2015	520.00	520.00
15572	NEXIS PARTNERS, LLC ADMIN BUILDING RENT	12/23/2015	8,709.00	8,709.00
15573	OFFICE DEPOT DEPARTMENT SUPPLIES	12/23/2015	1,283.52	1,283.52
15574	ONE STOP AUTO CARE/V & S AUTO CARE, INC ADMIN VEHICLE MAINTENANCE	12/23/2015	387.14	387.14
15575	PERENNIAL ENERGY, LLC JC LFG FLARE SYSTEM	12/23/2015	24,818.80	24,818.80
15576	PITNEY BOWES - POSTAGE POSTAGE METER REFILL	12/23/2015	52.79	52.79
15577	PITNEY BOWES GLOBAL POSTAGE MACHINE QTR LEASE	12/23/2015	333.60	333.60
15578	QUINN COMPANY SSTS EQUIPMENT MAINTENANCE	12/23/2015	636.39	636.39
15579	REPUBLIC SERVICES OF SALINAS MONTHLY TRANSPORTATION SURCHARGE	12/23/2015	1,118.77	1,118.77
15580	SCALES UNLIMITED JCLF SCALE MAINTENANCE	12/23/2015	2,314.12	2,314.12
15581	SCS FIELD SERVICES ALL SITES NON ROUTINE ENVIRONMENTAL SERVICE	12/23/2015	5,139.55	5,139.55
15582	SHARPS SOLUTIONS, LLC SHARPS DISPOSAL	12/23/2015	160.00	160.00
15583	STURDY OIL COMPANY SSTS EQUIPMENT MAINTENANCE	12/23/2015	199.54	199.54
15584	SUSAN WARNER ELLI'S: LUNCH MEETING	12/23/2015	79.06	79.06
15585	THOMAS M BRUEN NOVEMBER LEGAL SERVICES	12/23/2015	1,380.98	1,380.98
15586	US BANK CORPORATE PAYMENT SYSTEM CRAZYHORSE:2015 EMPLOYEE END OF THE YEAR DINNER GRANITROCK: FACILITY MAINTENANCE VISTAPRINT: OPS BUSINESS CARDS CITY OF SAN JOSE: CONVENTION CENTER PARKING DOORBELL DINING:MANAGEMENT RETREAT 2015 HARBOR FREIGHT TOOLS: HHW DEPARMTEN SUPPLIES MICROSOFT:DVD PLAYER SOFTWARE VEGETABLE GROWERS SUPPLY: SSTS SITE MAINTENANCE ORCHARD SUPPLY: SSTS DEPARTMENT SUPPLIES	12/23/2015	1,232.25 120.76 58.92 61.00 280.05 435.71 14.99 186.01 19.62	

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	ROYAL OAKS MARKET: ICE FOR RAIN WATER SAMPLES		5.98	
	HUGHESNET.COM: JC INTERNET		91.60	
	THE POST BOX:LRLF LEASE NOTARIZING		20.00	
	SAVEMART:MANAGEMENT RETREAT 2015		41.64	
	INTERMEDIA:MONTHLY EMAIL EXCHANGE HOSTING		260.64	
	MICROSOFT: MONTHLY OFFICE 365 SUBSCRIPTION		10.00	
	SHAREFILE: FTP SUBSCRIPTION		32.95	
	NCHRA: TRAINING RENEWAL		167.00	
	ORCHARD SUPPLY: SSTs FACILITY MAINTENANCE		458.96	
	SURVEYMONKEY: EMPLOYEE SURVEY		26.00	
	USPS:POSTAGE FOR HHW		0.98	
	SALINAS TOYOTA: RR VEHICLE MAINTENANCE		86.65	
	AUTOMATION DIRECT: JCLF SITE REPAIR		207.00	
	VALLEY FABRICATION INC: SITE MAINTENANCE		31.76	
	VEGETABLES GROWERS SUPPLY:RAIN GEAR		33.83	
	DISCOUNT SAFETY GEAR: SMALL SAFETY GLASSES		53.15	
	SAFEWAY: BD MTG REFRESHMENTS 11/19/15		72.25	
	GRANITEROCK: SITE MAINTENANCE		38.81	
	SKILLPATH: CONFERENCE REGISTRATION		149.00	
	SMART&FINAL: EC MEETING REFRESHMENTS 11/4/15		9.90	
	DOORBELL DINING:MANAGEMENT RETREAT 2015		20.20	
	RAIN WISE: JCLF STORM WATER TRACKING		258.14	
	SUBWAY: BD MTG REFRESHMENTS 11/19/15		65.14	
	SMART AND FINAL: SUPPLIES		5.45	
	CVS: RAINWATER SUPPLIES		4.34	
	FRED PRYOR: WEBINAR		199.00	
	ORCHARD SUPPLY: SSTs FACILITY MAINTENANCE		11.32	
	THE BAGEL CORNER: TRAINING MEETING REFRESHMENTS		18.45	
	GRANITEROCK: SITE MAINTENANCE		270.12	
				5,059.57
15587	**VOID**	12/23/2015	-	
15588	**VOID**	12/23/2015	-	-
15589	**VOID**	12/23/2015	-	-
15590	WEST COAST RUBBER RECYCLING, INC TIRE AMNESTY RECYCLING FEES	12/23/2015	2,350.00	2,350.00
15591	AT&T SERVICES INC MONTHLY PHONE SERVICE	12/30/2015	320.71	320.71
15592	MONTEREY BAY OFFICE PRODUCTS COPIER MACHINE BASE RATE CHARGE & OVERAGES	12/30/2015	205.52	205.52
15593	SALINAS ROTARY CLUB CHARITABLE FUND MARKETING: COMMUNITY EVENT SPONSORSHIP	12/30/2015	750.00	750.00
15594	SCS FIELD SERVICES JCLF & CHLF LFG NON ROUTINE ENVIRONMENTAL SERVICE	12/30/2015	15,900.00	15,900.00
DFT2016214	WAGeworks FSA MONTHLY ADMIN	12/16/2015	78.00	78.00
	SUBTOTAL:			605,797.14
	PAYROLL DISBURSEMENTS			386,011.44
	GRAND TOTAL			991,808.58

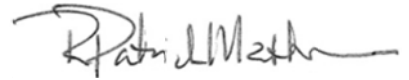


Report to the Board of Directors

ITEM NO. 3

N/A

Finance Manager/Controller-Treasurer



General Manager/CAO

N/A

Legal Counsel

Date: February 18, 2016

From: Susan Warner, Diversion Manager/Assistant General Manager

Title: Member and Interagency Activities Report for January 2016 and Upcoming Events

RECOMMENDATION

Staff recommends the Board accept the report.

STRATEGIC PLAN RELATIONSHIP

This report relates to the 3-year goal to increase public access, involvement and awareness of Salinas Valley Recycles activities and is intended to keep the Board apprised of communication with our member agencies and regulators.

City of Salinas

Staff has been working closely with CalRecycle and City staff to prepare action items for the City Council to consider in February regarding necessary updates to City code and franchise agreements to address required changes in State regulations related to AB 341 and AB 1826. These changes are important to improve commercial recycling and allow for more active enforcement of existing City Codes related to refuse collection and recycling services.

South Valley Cities

Staff continues to assist with preparation of the King City and the Tri-cities (Gonzales, Soledad and Greenfield) franchise agreement renewals. First drafts of agreements for both entities have been submitted to the respective city managers for final review prior to submitting them to the haulers for review, comment and preparation of rate proposals. We anticipate these agreements coming before the respective city councils in spring 2016.

Monterey County Environmental Health Bureau (CalRecycle's Local Enforcement Agency)

The Sun Street transfer station inspection conducted on January 26 yielded another violation for exceeding the permit level for number of vehicle trips, as well as an observation of rain puddles along the fence line adjacent to the warehouse. Staff committed to cleaning out any mud and standing water every week.

The Jolon Road inspection completed on January 28 produced no violations or areas of concern.

Future Events

Gonzales:	6/25	Composting Workshop, Fairview School, 10-11 am
	6/25	and 6/26 Recycling and Clean Up Event, Fairview School
	10/8	and 10/9 Weekend Clean Up Event
Greenfield:	2/20	Composting Workshop, Patriot Park, 10-11 am
	5/23	through 5/28 Clean Up Week
	10/22	Recycling and Clean Up Event
King City:	3/9	Farm Day, King City Fairgrounds
	3/26	Composting Workshop, Santa Lucia School, 10-11 am
Salinas:	2/4	Farm Day
	2/4	Sustainable Salinas Meeting, 222 Main Street, 6:30 pm
	2/23	City Council review of Mandatory Recycling including Organic waste for Commercial and Multiple Family Units
	3/3	Sustainable Salinas Meeting, 222 Main Street, 6:30 pm
	3/12	District 5 Clean Up Event
	4/9	District 9 Clean Up Event
	4/16	Natividad Creek Clean Up Event
	4/21	Earth Day Mixer, McShane's Nursery
	4/30	District 6 Clean Up Event
	5/7	Salinas Rotary Crapper Derby
	5/28	Composting Workshop, Natividad Creek Park, 10-11 am
	6/25	District 1 Clean Up Event
	8/13	District 5 Clean Up Event
	9/10	District 4 Clean Up Event
	10/22	Citywide Clean Up Events
Soledad:	2/5	Shell Station recycling implementation
	4/9	Composting Workshop, location TBA, 10-11 am
	5/16	through 5/21 Clean Up Week
	10/1	Recycling and Clean Up Event
Monterey County	4/16	Earth Day Clean Ups (locations tbd)

**ITEM NO. 4**

N/A

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

Legal Counsel

Date: February 18, 2016**From:** Patrick Mathews, General Manager/CAO**Title:** Monterey Bay Community Power Project Updates**RECOMMENDATION**

Staff recommends that the Board accept this update report.

STRATEGIC PLAN RELATIONSHIP

Potential development of the Monterey Bay Community Power (MBCP) project would support Goal 3 to “generate new revenues from our closed landfills” by supporting potential new local markets and demand for renewable energy.

FISCAL IMPACT

All MBCP project work is currently funded through grants and outside fund sources. There is no cash contribution from SVR, only dedication of a small amount of the General Manager’s time each month to participate as a member of the Project Development Advisory Committee (PDAC), review consultant work products and assist with member agency presentations.

DISCUSSION & ANALYSIS

Attached you will find PDAC’s proposed February 11, 2016 Agenda, which includes Presentation materials, an overall Status Report, and the January 14, 2015 meeting highlights, for your information. We have also included the most recent Work Plan for the Project.

BACKGROUND

All cities and counties in the tri-county region, along with several regional agencies such as SVR and MRWMD all signed on to participate the Phase I feasibility study to determine the viability of creating a regional entity to pool electric loads and purchase power for resale, also known as Community Choice Energy. These entities may form under State Law, AB 117 (2002) in order to: buy and sell power locally, design power portfolios that further support renewable energy development and demand, and provide more local input over energy supplies for the community.

ATTACHMENT(S)

1. February 11, 2016 MBCP Project Development Advisory Committee Agenda, which includes:
 - January 14, 2016 Meeting Highlights
 - February 2, 2016 Status Report
 - Presentation of Preliminary Technical Studies Results
2. MBCP Project Work Plan

**Monterey Bay Community Power
Phase 1 Technical Study Project
Project Development Advisory Committee**

REVISED Agenda

**February 11, 2016 - 9:00am to 1:00pm with Lunch Break
City of Santa Cruz Council Chambers
809 Center Street – Santa Cruz, CA
Metered street parking**

Estimated time allotment	Item Recommended Outcome <i>Action Item</i>	Lead Person --or-- <i>Presenter</i>
9:00am 5 minutes	1. Welcome, Introductions & Revisions to the Agenda <ul style="list-style-type: none"> ■ Start the meeting. ■ Roundtable introductions as needed. ■ Discuss/approve revisions to the agenda, if any. 	Nancy Gordon, Chair
5 min.	2. Minutes of the 1.14.16 PDAC Meeting <ul style="list-style-type: none"> ■ Review toward approval the meeting minutes. <i>Attached – 3 pages. Action Item.</i> 	Nancy Gordon
5 min.	3. Status Report- CPUC Regulatory Activities & State Leg <ul style="list-style-type: none"> ■ CPUC decision on net metering. ■ California CCA Quarterly Update <i>Attached - 4 pages.</i> 	<i>Gine Johnson, Project Team Manager</i>
20 min.	4. Status- Investigative Phase & Next Phase Outreach <ul style="list-style-type: none"> ■ Receive update regarding presentations given since the last PDAC meeting on 1/14/16. ■ Discuss as desired the 1/14/16 PDAC meeting highlights and the project status report requested by the PDAC. <i>Attached- 4 pages.</i> ■ Status of RFP/RFQ for the Next Phase Communications & Outreach program. ■ Discuss forming an ad hoc committee to meet with the selected consultant in between the February and March PDAC meetings. <i>(Note: The consultant will be attending the 3/10/16 PDAC meeting to receive PDAC input into the design of the program and return on 4/14 for review and approval.)</i> <i>Action Item.</i> 	<i>Gine Johnson & Julia Holl</i>

10 min.	5. Financial Report Community Foundation of Santa Cruz County. <i>Attached – 1 page. Action Item</i>	<i>Gine Johnson</i>
25 min.	6. Strategic Issues & Questions - <ul style="list-style-type: none"> Continued discussion regarding PDAC “findings” and/or “recommendations” to be included in the information packet . <i>Attached - 1 page.</i>	<i>Gine Johnson</i>
10:15 am 90 min.	7. Presentation & Discussion - 1st Draft Technical Study <ul style="list-style-type: none"> Overview from Pacific Energy Consultants- <i>Attached – 26 pages.</i> Q & A and input from PDAC members. 	<i>David Carlson, SCC Planning & Project Team Member with Pacific Energy Consultants</i>
11:45am	8. Lunch Break	Nancy Gordon
12:15pm 5 min.	9. Reconvene - Call To Order	Nancy Gordon
20 min.	10. Continued Discussion/Q & A – Agenda Items #6 & #7	Nancy Gordon
5 min.	11. Confirm agenda for the March 10th PDAC meeting: Monterey Regional Waste Management District 14201 Del Monte Blvd- Marina, CA. 9am-1:00pm with lunch provided by the District <ul style="list-style-type: none"> Introductions, Agenda Revisions, Minutes Presentation & Discussion: Final Technical Study with Peer Review results Next Phase Communications Plan Design: PDAC members to give the selected consultant input into the design of the Phase 2-outreach plan. Draft design to come back for review/approval at the April 14th PDAC meeting. Presentation & Discussion: First Draft – Full Information Packet Confirm April 14th meeting agenda and remaining 2016 PDAC meeting dates & venues Public Comment Time (15 minutes) 	Nancy Gordon
15 min.	12. Public Comment Receive input from the public on items not on today’s agenda. Depending on the number of speakers, each speaker may be limited to 3 minutes. The PDAC cannot take action on any item, but may choose to place items on a future agenda.	Nancy Gordon

Monterey Bay Community Power
Phase 1 Technical Study Project
Project Development Advisory Committee
Meeting Minutes
January 14th, 2016 - 9:00am to 1:00pm
Santa Cruz County Board Chambers
701 Ocean Street, Santa Cruz. CA 95060

1. Welcome, Introductions, Attendance Noted

(a) The meeting was called to order by Nancy Carr Gordon, Chair, at 9:07 am

(b) A quorum was present and attendance noted:

PDAC Members:

Air Pollution Control Officer- Richard Stedman (Vice Chair)

City of Salinas - Chris Khan

Monterey Regional Waste Management District- Tim Flanagan

Salinas Valley Recycles- Patrick Mathews

Monterey County - Dan Bertoldi

City of Capitola- Rich Grunow

City of Santa City- Ross Clark

Business Representative- Larry Pearson

City of Watsonville- Nancy Lockwood (came at 9:40 am)

MBCP Project Team Members:

Team Manager- Gine Johnson

SCC Planning Lead - David Carlson

PDAC Administrative Assistant - Julia Holl

Project Team Member - Kris Damhorst

Project Team Member- Matt Farrell

2. Minutes of the 12.10.15 PDAC Meeting

Action: Motion to approve the draft minutes by Patrick Mathews, 2nd by Chris Khan.

All ayes to approve the motion. Richard Stedman abstained as he was absent.

3. Status Report- Progress of Technical Study

- Pacific Energy Advisory will be presenting an executive summary of the feasibility study report at the Feb 11th, 2016 PDAC meeting. After committee members give feedback, the peer review will take place and the final presentation of the report, with the peer review, will be at the March 10th, 2016 PDAC meeting in Marina.

4. Status Report- CPUC Regulatory Activities & State Leg

- CPUC did approve the exit fees for jurisdictions forming CCEs.

5. Financial Report- Community Foundation of Santa Cruz

- Staff presented the financial report and the PDAC-approved budget, requesting approval to pay budgeted reimbursement expenses and increase LEAN's technical assistance contract.

Action Item 1: Motion to approve the requested reimbursements and increase LEAN's contract by \$7,500 by Tim Flanagan, 2nd by Patrick Mathews. All ayes to approve the motion.

6. Strategic Issues & Questions – Presentation by Shawn Marshall, Executive Director of Local Energy Aggregation Network (LEAN) and Gine Johnson

Reviewed On-Ramping Options, which included these considerations:

- Availability of capital and credit to support power purchases;
- Three elements of phasing: program size, municipal and geographic representation, and customer class;
- Certain phase-in strategies may be more economically advantageous at program outset;
- What is the level of occupational capacity that we have?
- Phasing strategies will get articulated on implementation plan;
- Reviewed timeframe, estimated account volume and customer class for MCE, SCP, & LCE, California's existing CCE agencies.
- Reviewed municipal phasing/ JPA membership.

Reviewed Next Steps to Phase 2:

- Key elements of phase 2--
 - Financing, Governance, founding members (proposed deadline of 9/30/16), power supply, leadership, and community outreach, and PDAC future participation, (i.e. on ramping of future local government partners.)
- The project work plan was reviewed, outlining key tasks, responsibility parties and timelines for implementation.
- Discussion ensued regarding issuing final RFP for marketing consultant with the process to be managed by the County of Santa Cruz. The PDAC expressed confidence in the County's ability to make an appropriate selection and also asked that representatives from Monterey and San Benito Counties be invited to participate in the selection process.
- Continued discussion from prior PDAC meetings ensued regarding Governance Options and PDAC "findings" and/or "recommendations".
- PDAC requested a brief report regarding the overall project status.

9. Status- Investigative Phase & Next Phase Outreach

- Gine Johnson gave 1 ambassador presentation to the Santa Cruz Climate Action Network on 12/12/15.
- Next Phase Outreach will begin roughly in April after the consultant has been hired and the program designed in collaboration with the PDAC.

10. Confirmed agenda for the February 11th PDAC meeting:

City of Santa Cruz Council Chambers (street parking only)

809 Center Street, Santa Cruz- 9am-1:00pm with lunch

- Introductions, Agenda Revisions, Minutes
- Status Report - CPUC Regulatory Activities & State Legislation
- Status Report-- Investigative Phase Outreach & Next Phase RFP/RFQ outcomes. PDAC members to bring suggestions/input into the design of the Phase 2-outreach plan.
- Strategic Issues & Questions –
 - Presentation: Technical Study & Peer Review
 - Continue discussion regarding PDAC findings & recommendations
- Financial report & approval of expenditures- CFSCC Monterey Bay CCA Fund
- Confirm March 10th meeting agenda and remaining 2016 PDAC meeting dates & venues
- Public Comment Time (15 minutes)

12. Public Comment was heard on items not on today's agenda.

Meeting adjourned by consensus at 12:30 pm.

Utility Dive

California regulators preserve retail rate net metering in 3-2 vote

By [Krysti Shallenberger](#) | January 28, 2016

Dive Brief:

The California Public Utilities Commission on Thursday voted 3-2 to preserve retail rate net metering for rooftop solar systems, adopting a [Proposed Decision](#) (<http://docs.cpuc.ca.gov/PublishedDocs/Published/G000/M158/K060/158060623.pdf>) released last month with a few notable revisions.

The decision is a victory for rooftop solar installers in the state, which lobbied the commission to preserve retail rate remuneration for solar facilities that send excess power back to the grid. The state's utilities filed an alternative proposal last week that sought to reduce net metering rates.

The dissenting commissioners expressed frustration with revisions to the Proposed Decision, released only last night, that removed increases to non-bypassable charges for solar owners. Commissioner Carla Peterman, who voted for the measure, said the commission would have to revisit the issue and lower remuneration rates by 2019.

Dive Insight

The CPUC decision to preserve retail rate net metering comes at a time that regulators in other key solar markets are rolling back remuneration rates. In October, Hawaii regulators [eliminated](#) (<http://www.utilitydive.com/news/what-comes-after-net-metering-hawaii-latest-postcard-from-the-future/407753/>) retail rate net metering for residential solar customers, replacing it with two new remuneration options for customers. Last month, Nevada regulators [also rolled back](#) (<http://www.utilitydive.com/news/nevada-regulators-approve-new-net-metering-policy-creating-separate-rate-c/411284/>) net metering rates, a move that some sector insiders [attributed to aggressive solar lobbying tactics](#) (<http://www.utilitydive.com/news/did-solar-lobbying-tactics-sow-the-seeds-of-the-nevada-net-metering-controv/412780/>) throughout the policy debate.

California commissioners largely kept the original proposed decision from December that preserved retail rate net metering, while rejecting the utilities' bid to lower retail remuneration rates and add monthly fixed fees and demand charges for rooftop solar users.

Commissioners Florio and Sandoval, who voted against the measure, argued against last-minute revisions to the Proposed Decision.

The biggest sticking point was deleting a footnote in the original proposal that suggested non-bypassable charges should incorporate transmission costs. That would have raised the charge from \$0.02-\$0.03/kWh to \$0.04-\$0.05/kWh.

READ THIS NEXT

VizN signs deal for iron flow battery
National Labor Union signs deal for iron flow battery
(<http://www.utilitydive.com/news/vizn-signs-deal-for-iron-flow-battery-national-labor-union/412780/>)

Magazine reported yesterday.

Non-bypassable charges are used to fund low-income and efficiency programs in California, but historically have not been paid by net metering customers unless they use more electricity from the grid than their PV systems produce.

Another modification makes time-of-use (TOU) rates mandatory for new rooftop solar users in the Pacific Gas & Electric and Southern California Edison territories, instead of phasing them in until 2019, when all residents are required to go on TOU rates. Solar owners in SDG&E's service territory will be allowed to remain on the utilities' tiered rate structure for five years after new TOU rates are approved in 2017.

The new solar net metering program will begin in 2017, or as soon as net metering caps are reached in each utility service territory.

Earlier this month, the three major investor-owned utilities in California [proposed an alternative](http://www.utilitydive.com/news/california-utilities-propose-alternative-to-regulators-net-metering-policy/412516/) (<http://www.utilitydive.com/news/california-utilities-propose-alternative-to-regulators-net-metering-policy/412516/>) to how distributed users are compensated for sending excess energy to the grid. At the time of the original proposed decision in December, the utilities critiqued the proposal for not adequately address potential cost-shifts.

Now that the decision has been approved, the utilities have 30 days to file plans detailing the exact amounts for the fees. The CPUC previously estimated that interconnection fees will range between \$75 and \$100 and that non-bypassable fees will amount to an additional \$5 each month on solar customers' bills.

Correction: A previous version of this article stated that TOU rates would be made mandatory for all rooftop solar customers in the PG&E and SCE territories. That is incorrect. The rates will only be mandatory new rooftop solar users interconnecting in those utilities' territories under the successor tariff.

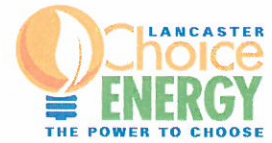
Recommended Reading

California Public Utilities Commission: [Proposed Decision: Order Instituting Rulemaking to Develop a Successor to Existing Net Energy Metering Tariffs Pursuant to Public Utilities Code Section 2827.1, and to Address Other Issues Related to Net Energy Metering.](http://docs.cpuc.ca.gov/PublishedDocs/Published/G000/M158/K060/158060623.pdf)
(<http://docs.cpuc.ca.gov/PublishedDocs/Published/G000/M158/K060/158060623.pdf>)

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Filed Under:

February 11, 2016 PDAC meeting - Agenda Item #3
page 2 of 4



California CCA Quarterly Update | January 2016

California has three operational Community Choice Aggregators (CCAs): Marin Clean Energy (MCE), Sonoma Clean Power (SCP), and Lancaster Choice Energy (LCE). Each CCA chooses the sources of electricity while the utility continues to provide electric delivery services. CCA was enabled by Assembly Bill 117 in 2002, requiring that programs operate as the default provider so that customers are automatically enrolled with service unless they choose to opt out.

MARIN CLEAN ENERGY

MCE serves approximately 171,000 customers (approximately 80% of the customer base) in Marin County, Unincorporated Napa County, and the cities of Benicia, El Cerrito, Richmond and San Pablo. MCE offers Light Green 50% renewable energy and Deep Green 100% renewable energy.

MCE Sets 80% Renewable, 95% Carbon-Free Goal By 2025

MCE plans to increase its Light Green energy service (currently 56% renewable and 60% carbon-free) to 80% renewable and 95% carbon-free by 2025. MCE also reduced its unbundled renewable energy certificate (REC) purchases from 30% of its energy supply in 2014 to 15% in 2015 and plans to limit unbundled RECs to 3% of its energy supply for 2016 through 2024.

New Local Renewable Projects Under Construction in MCE Service Area

MCE's 10.5 megawatt (MW) Solar One project, which will become the largest publicly owned solar project in the Bay Area, is being built on a 49-acre brownfield site at the Chevron Refinery in Richmond. The ground mounted solar project is expected to support 341 jobs, with at least half of the jobs locally sourced from Richmond residents, and once completed, will generate enough energy to power 3,400 homes per year. EDF Renewable Energy and Cupertino Electric are building a 1 MW solar carport structure for MCE customers, which will support 25 construction jobs and generate enough power for 300 homes per year, at the Buck Institute in Novato.

Power Charge Indifference Adjustment Update

On December 17, 2015 the California Public Utilities Commission (CPUC) voted to approve PG&E's 2016 Energy Resource Recovery Account Application, which included an increase in the Power Charge Indifference Adjustment (PCIA) of up to 95%. Almost 50 members of the public expressed their disagreement with the increase. This increase most dramatically affects residential CCA customers, including low-income customers enrolled in the California Alternate Rates for Energy program. A workshop to address the PCIA methodology and application is scheduled at the CPUC for March 8, 2016.

MCE Attends United Nations Framework Convention on Climate Change (UNFCCC)

MCE was honored to join countries and leaders from around the world at the 21st Conference of the Parties (COP21) to the UNFCCC in Paris. MCE joined an esteemed delegation, including leadership from Governor Jerry Brown's office, LEAN Energy US, the City of Richmond, and Kyoto USA, to share California's trailblazing CCA programs and policies. The historic international agreement that resulted from COP21 signifies the beginning to the end of over a century of economic and governmental reliance on fossil fuels.

Energy Efficiency: A Look Back on 2015 Savings

MCE customers saved 5.5 times more energy in 2015 than in 2013. MCE's residential online tool, created to evaluate home energy improvements, resulted in 554 home actions plans. 190 businesses implemented energy efficiency upgrades, receiving no-cost assessments, project management, technical assistance, rebates, and saving a total of 1,274,660 kilowatt-hours (kWh). The Multifamily program, which offers no-cost direct installation services, tenant education, and rebates, provided technical assistance to 1,358 units and saved 315,689 kWh as well as 7,861,459 gallons of water just this year. To build on these successes, MCE is laying the foundations to expand its programs and develop a one-stop shop for energy conservation and renewable energy development for all customers, including agricultural and industrial users.

SONOMA CLEAN POWER

SCP serves approximately 450,000 customers in Sonoma County. All Sonoma County cities, except for Healdsburg which has its own municipal utility, have joined SCP. SCP offers CleanStart 36% renewable energy and EverGreen 100% renewable energy.

Annual Report Published

SCP's fiscal year 2014-15 Annual Report is now available online and in hard copy.

Electric Vehicle Program Development

SCP's interest in a major electric vehicle program is growing. Staff met with Governor Brown's office and continue to work with the California ISO and Lawrence Berkeley National Lab to identify program opportunities.

*February 11, 2016 PDAC meeting Agenda Item # 3
page 3 of 4*

Membership Analysis Completed for Lake and Mendocino Counties

Initial analysis of serving Lake and Mendocino Counties is complete, and preliminary information was presented at the December 3rd SCP Board Meeting.

Successful Customer Participation

For the first time, SCP gained more customers than it lost over the past month. Customer participation is currently at 89%.

New Local Renewable Energy

SCP recently signed two new feed-in tariff projects, bringing the total for new solar projects to be built under SCP's ProFIT program to 3 MW. The new projects are both in the unincorporated areas of Sonoma County outside of Petaluma. Sonoma County Water Agency staff have also identified eight agricultural sites as candidates for installing floating solar arrays on their irrigation ponds.

LANCASTER CHOICE ENERGY

LCE launched Phase 1 in May 2015, which included all municipal accounts plus 197 early adopter accounts; Phase 2 launched October 1, 2015, which included all remaining customers. LCE offers Clear Choice 35% renewable energy and Smart Choice 100% renewable energy.

Successful Community Enrollments

The response to LCE has been extremely positive throughout the community; to date, opt-out rates remain low at just under 6%. LCE now serves approximately 52,000 customers.

Lower Rates in 2016

On December 8th, the Lancaster City Council approved LCE's new energy rates, which will go into effect January 1, 2016. LCE customers can expect to see significant savings, as the recently-approved rates are on average 20% percent lower than LCE's current rates and 3% lower than Southern California Edison's projected 2016 rates.

Community Education & Outreach

LCE has partnered with local solar developer sPower and the Lancaster Museum of Art & History (MOAH) for a new exhibition in February 2016 entitled The Green Revolution: The Power of Art and Technology. In addition to the exhibition, LCE has partnered with the MOAH to support a traveling presentation to local elementary schools providing education on renewable energy and sustainability.

Awards

LCE was honored with the 2015 Green Leadership Award in the category of Renewable Energy by Green California.



STATEWIDE UPDATE

As of December 2015, more than 20 communities are investigating or actively pursuing CCA formation or membership including the counties of Alameda, Butte, Contra Costa, Humboldt, Lake, Los Angeles, Mendocino, San Bernardino, San Diego, San Francisco, San Luis Obispo, San Mateo, Santa Barbara, Santa Clara, Santa Cruz/ Monterey/San Benito (tri-County CCA), Ventura and Yolo as well as numerous individual cities. The following is an update on communities that recently committed significant resources to CCA and are actively engaged in planning and program development.

Los Angeles County and South Bay Cities

Advisory Committee meetings are currently underway with a completed technical study and business plan expected in April 2016.

Contra Costa County

County staff continue to explore CCA program options including forming a Contra Costa County CCA, joining the existing MCE program, or joining the CCA effort underway in Alameda County.

San Francisco City and County

CleanPowerSF will launch service May 2016 to approximately 8,500 customers.

Santa Barbara County

The County is leading an advisory group with representatives from Santa Barbara cities, San Luis Obispo County, Ventura County, and several cities within them. County staff are planning to issue an RFP in early January 2016 for feasibility study services.

City of San Diego

In December 2015, the City of San Diego announced its goal to be 100% renewable by 2035. The City published an initial study on October 15th showing CCA viability and plans to issue an RFP for feasibility study services in February 2016.

City of Davis

The City of Davis has a membership request under consideration at MCE. The City advisory committee is also undertaking an independent study.

*February 11, 2016 PDAC meeting - Agenda Item #3
page 4 of 4*

Monterey Bay Community Power Project | Phase 1 Technical Study
Project Development Advisory Committee (PDAC)
January 14, 2016 Meeting Highlights

Brief status report regarding the technical study in progress:

The PDAC received an update from Santa Cruz County planning staff regarding the technical study, which has been completed in draft form. Pacific Energy Advisors, the consultants hired to conduct the study, will present an executive summary at the February 11th, 2016 PDAC meeting. After receiving feedback from the PDAC members, the independent peer reviewer will evaluate PEA's work to be presented at the March 10th, 2016 PDAC. At that same meeting, PEA will present the final draft of the technical study and staff will provide a first draft of the information packet being assembled for county and city partners. Staff was asked to provide a two page summary of the project's overall status.

CPUC Regulatory Activities & State Legislation:

The PDAC received a report from staff regarding the California Public Utility Commission (CPUC) approval of exit fee increases for jurisdictions forming community choice energy (CEE) agencies. The MBCP PDAC submitted a letter of opposition on 12/15/15.

Strategic Issues & Questions:

The PDAC received a presentation from Shawn Marshall, Executive Director of Local Energy Aggregation Network (LEAN), regarding options for the CCE agency relative to on ramping and next steps to formation. The committee members also continued their discussion regarding governance options and anticipated PDAC "findings" and/or "recommendations" to be included in the information packet that will be forwarded to the partners.

Investigative phase community outreach status report and next phase communications and outreach plan:

The PDAC received an update regarding community presentations that took place since their last meeting and were asked to recommend community groups to receive a presentation.

2016 PDAC Meetings were affirmed:

February 11th, 2016 | 9:00 am- 1:00 pm – City of Santa Cruz Council Chambers - 809 Center Street, Santa Cruz

March 10th, 2016 | 9:00 am- 1:00 pm

Monterey Regional Waste Management District Board Chambers
14201 Del Monte Blvd, Marina

Tentative Schedule for remaining 2016 Meetings – April through Sept. – 2nd Thursday month 9am- noon

Please register on the project website for automatic updates: www.montereybaycca.org



Memo To: Monterey Bay Community Power County & City Partners
From: Project Development Advisory Committee
Date: REVISED - February 2, 2016
Regarding: Status Report - Community Choice Energy Technical Study

Background:

The Monterey Bay Community Power project is a region-wide collaborative partnership comprised of all 21 local governments within the greater Monterey Bay area, including the Counties of Santa Cruz, Monterey, San Benito and all 18 cities located within these three counties. The purpose of the project is to investigate the viability of establishing a local community choice energy (CCE) agency. Enabled by California legislation (AB 117), CCE allows cities and counties to pool their residential, business and municipal electricity loads, and to purchase and/or generate electricity on their behalf.

In 2013, the counties and cities involved in the project established a Project Development Advisory Committee (PDAC) with appropriate regional representation and appointed the County of Santa Cruz as the lead agency on behalf of the partnership to conduct the investigation. The PDAC has met regularly for the past three years to oversee and inform project work. This work has included raising \$404,097 to conduct a Phase 1 Technical Study to analyze the benefits and risks of creating a local CCE agency and compare that information with the current rates and services provided by PGE. The study will provide information on:

- Local Choice – Local control over our rates and complimentary programs.
- Clean Energy – Procuring and generating our energy more within the region, resulting in local job creation and significant greenhouse gas reductions.
- Economic Vitality- Value of redirected revenue to the local economy and the potential for local job creation.

Snapshots of Success – Marin Clean Energy and Sonoma Clean Power compared to the potential for Monterey Bay Community Power:

- After six years of full operations, Marin Clean Energy serves 80% of the total customers within the region or 170,500 meters, has an annual budget of \$145,993,097 and expects net assets to be over \$16 million by the end of its current fiscal year, (March 31, 2016.) MCE's regular rate plan for customers contains 50% renewable energy (versus 27% from PG&E) and is 4.4% less than PG&E rates. All startup debt has been repaid.

- After 2 years of full operations, Sonoma Clean Power serves 89% of the total customers within the region or 196,206 meters, has an annual budget of \$165,495,000 and expects net assets to be \$30 million by the end of its current fiscal year, (March 31, 2016.) SCP's regular rate plan for customers is 80% carbon free, 36% from renewable energy and 44% from hydro (versus 27% renewable from PG&E) and is 8% less than PG&E rates. All but \$1.3 million of startup debt has been repaid.
- The Monterey Bay Region has 285,000 customers spending \$355 million annually on electricity, of which 19.2% comes from renewables.

Current Status of the Monterey Bay Clean Power project:

The technical study is complete in draft form and will be presented for the first time to the PDAC at its next meeting on 2/11/16, Santa Cruz City Hall, 809 Center Street, Santa Cruz from 9am to 1pm. The PDAC will give initial input to the consultant and lead staff, after which an independent peer evaluation will be conducted. The final study with the peer review will be presented to the PDAC on 3/10/16 in the Board Chambers of the Monterey Regional Waste Management District, 14201 Del Monte Blvd, Marina from 9am to 1pm. All PDAC meetings are subject to standard public meeting protocols. On 3/10/16, the PDAC will also receive an information packet that includes the technical study, the peer review as well as other content on key related topics. The purpose of the packet is to provide each county and city partner with sufficient information to conduct their deliberations regarding participation in the next project phase, forming a local CCE joint powers authority. The information packet will include:

- Executive Summary and Recommendation from the PDAC
- Technical Feasibility Study
- Independent Peer Review of the Technical Study
- Finance Options
- Plan to develop a Regional Communications Plan, including Public Polling
- On- Ramping Process Options
- JPA Formation Steps/Options

2016 Anticipated Activities and Estimated Timeframes:

The PDAC and Project Team anticipate that all funds in the CFSCC Monterey Bay CCA Fund will be expended no later than the September 2016. The 2016 work is summarized here:

- March 14 – 30
Each county and city partner receives the information packet either through their respective PDAC representative or directly from the lead agency.

- March 4 - April 14
Lead SCC staff and the PDAC will work with a professional outreach consultant to design a region-wide communications plan, including a public poll.
- April 15 – August 30
 - The region-wide outreach program will be launched in mid April with a budget of \$100,000 with an estimated timeline for implementation through August.
 - The PDAC will host a series of monthly public special study sessions to which elected offices, executive staff, consultants and other representatives of each county and city partner will be invited, as well as key stakeholders and community groups.
 - Lead SCC staff will respond to requests for clarifying information from each county and city partner as well as assist as time allows with each partner's internal deliberation process.
- September 30 - 2016
Deadline for formal actions to be taken by early adoptive county and city partners to move toward CCE agency formation.
- September/October – 2017
The local CCE agency begins providing electricity to residential and commercial customers within the early adoptive jurisdictions.

Contact: Gine Johnson, Project Team Manager
Office of Supervisor Bruce McPherson - County of Santa Cruz
701 Ocean Street – Suite 500 – Santa Cruz, CA 95060
(831) 454-2200 – gine.johnson@santacruzcounty.us

**Community Foundation Santa Cruz County
Monterey Bay Community Choice Aggregation Fund Report**

PDAC Approved Budget for 2015-2016 with a CFSCC fund balance of \$19,978.00 (approval on 3/26/15)		
Hermann Services - Website/Domain Expenses	\$ 1,950.00	MBCP website, domain, constant contact fees through mid 2017.
Misc Printing, Meeting Materials for PDAC	\$ 1,028.00	Printed materials and refreshments for PDAC meetings.
Misc Consultants - Technical Assistance	\$ 12,500.00	Specific consultants to be approved by the PDAC.
Travel & Conference Fee Expenses -	\$ 4,500.00	Travel & conferences to consult with other CCAs & advocacy activities.
Total approved budget for 2015-2016	\$ 19,978.00	

2015 - Total expenses reimbursed by the CFSCC		
Travel & Conference Fee Expenses -	\$ 817.22	Project Team members attended a CCA conference in Petaluma.
Total 2015 Expenses	\$ 817.22	

2016 - Year-to-date expenses pending reimbursement from the CFSCC		
Hermann Services - Website/Domain Expenses	\$ 576.00	MBCP website, domain names, constant contact fees through mid 2017.
Misc Printing, Meeting Materials for PDAC	\$ 208.81	Includes flashdrives for ambassador presentations.
LEAN Consulting - Technical Assistance	\$ 4,757.05	Consultant approved by the PDAC.
Travel & Conference registration fees	\$ 550.00	Project Team - Business for Clean Energy Conference San Jose, CA 4/2/16.
Total Year To Date Expenses 2016	\$ 6,091.86	

Request PDAC review and approval for estimated remaining 2016 expenses		
Outreach material expenses- graphic consultants, printing, outreach event fees and misc outreach expenses until a Next Phase outreach consultant's contract is in effect with SCC	\$ 3,756.78	Graphics & printing for partner info packet and misc expenses related to initial outreach work. This amount will be transferred from unused funds in "Travel and Conference (\$1,932.78), website/domain expenses (\$1,374) and "Technical Consultants" (\$450).
Travel & Conference registration fees	\$ 1,200.00	Travel to consult with other CCAs & advocacy activities.
Misc Printing, Meeting Materials for PDAC	\$ 819.19	Printed materials and refreshments for PDAC meetings. (\$100/mo- 8 mos)
LEAN Consulting - Technical Assistance	\$ 7,292.95	This amount is what is remaining on LEAN's contract. LEAN original contract was \$1,050 approved on 10/10/13. PDAC approved additions of \$1k on 2-13-14, \$5k on 6/12/15 and \$7.5k on 1/14/16.
Total Estimated Remaining 2016 Expenses	\$ 13,068.92	

Memo To: Project Development Advisory Committee
From: Gine Johnson
Date: February 11, 2016
Regarding: PDAC Findings and Recommendations - Continued Discussion

Background:

The PDAC has had two roundtable discussions regarding potential findings and/or recommendations to be made by the committee as part of the comprehensive information packet that will be provided to all county and city partners. The first draft of the information packet will be presented to the committee on 3/10/16 with an executive summary highlighting the PDAC's findings and/or recommendations. The purpose of today's discussion is to provide additional guidance to staff on this topic.

Discussion Points:

In previous meetings, the PDAC has affirmed by consensus that they prefer to make recommendations regarding two central questions:

- Is establishing a Community Choice Energy (CCE) agency within the region feasible?
- Does the PDAC recommend establishing a CCE agency?

Staff recommends that the PDAC have additional discussion relative to other important elements to be included in the executive summary, such as:

- What are "best practices" based on lessons learned from established CCEs relative to governance structure and start-up financing? Does the PDAC want to make specific recommendations?
- What are the options regarding early adopter formation and subsequent adopters joining the CCE agency? Does the PDAC want to make specific recommendations?
- Other findings and recommendations?



PRELIMINARY TECHNICAL STUDY RESULTS

Counties of Santa Cruz, Monterey and San Benito

February 11, 2016

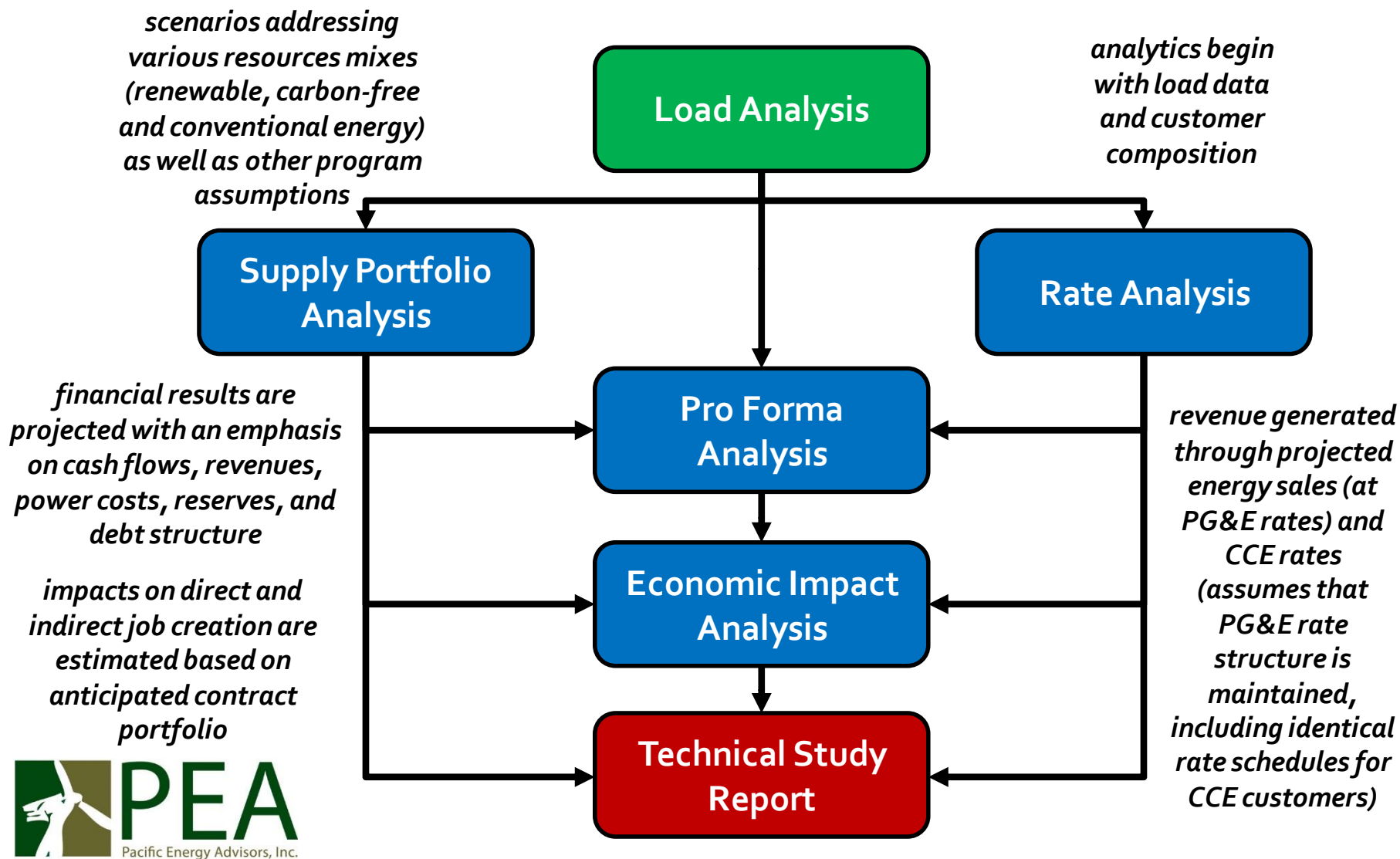


Table of Contents

- Technical Study Methodology
- Load Study Results – Recap
- Supply Portfolio Scenarios: Overview and Summary of Results
- Conclusions
- Questions & Discussion

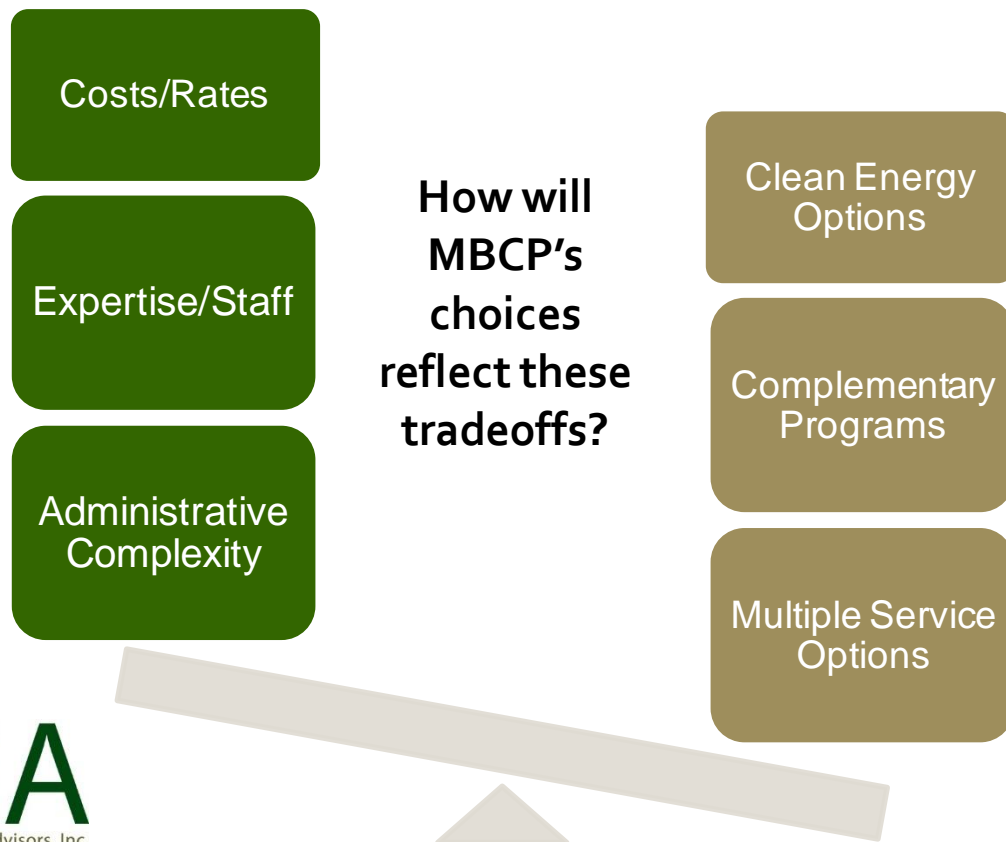
Technical Study Methodology

Technical Study Methodology



MBCP – Identification of Priorities

- Tradeoffs are inherent in CCE program development
- Generally, “program enhancements” will increase costs/rates, etc.



Load Study Results - Recap

MBCP Load Composition

MBCP: Electric Energy Overview

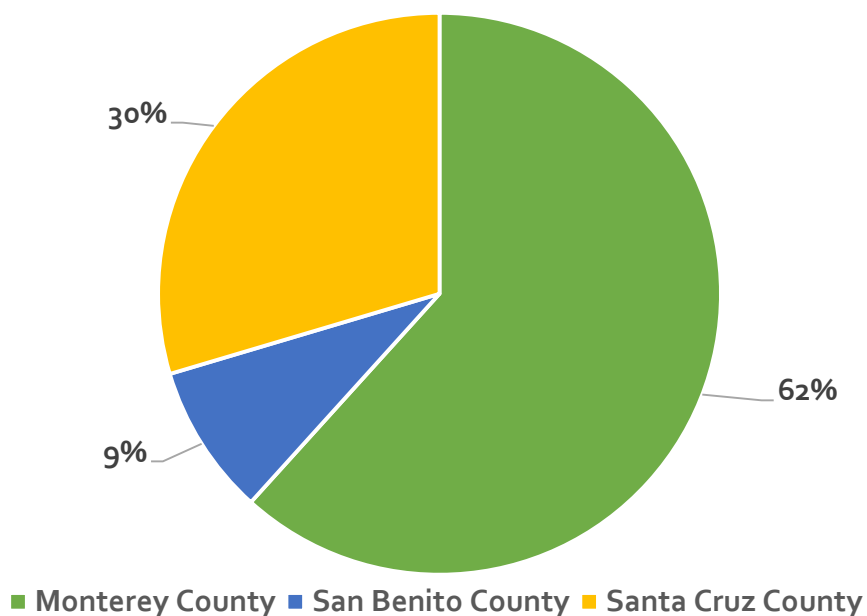
Current Service Provider	Customer Accounts	Customer Accounts (% of Total)	Energy Use (MWh)	Energy Use (% of Total)
PG&E ("Bundled" electric accounts)	284,944	99.8%	3,701,593	92.6%
Direct Access electric accounts	565	0.2%	296,708	7.4%
Total – MBCP Study Partners	285,509	100.0%	3,998,301	100.0%

Bundled Energy Use by Customer Classification

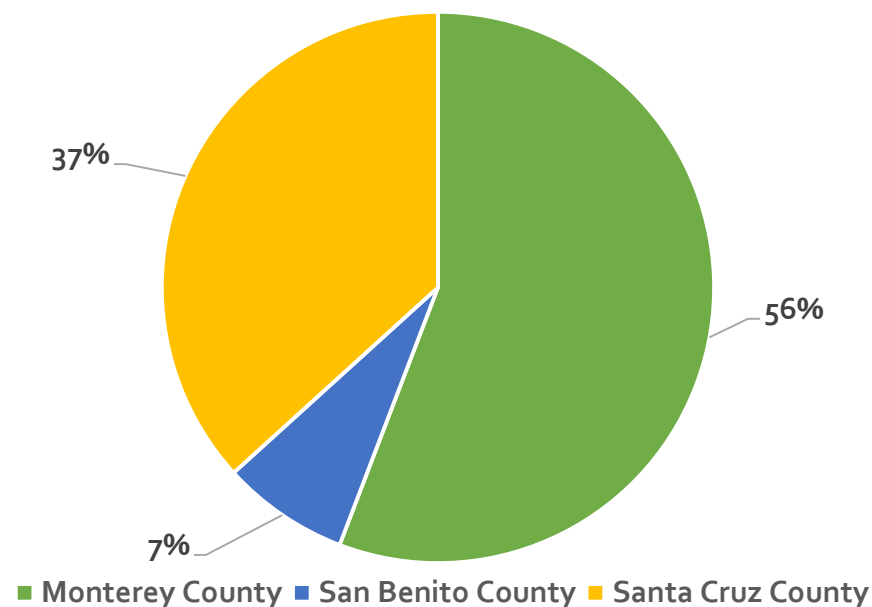
Customer Classification	Customer Accounts	Customer Accounts (% of Total)	Energy Use (MWh)	Share of Energy Use (%)
Residential	245,638	86%	1,315,876	36%
Small Commercial	28,795	10%	457,547	12%
Medium Commercial	2,374	1%	391,890	11%
Large Commercial	1,096	<1%	481,004	13%
Industrial	41	<1%	388,677	11%
Ag and Pumping	4,940	2%	648,468	18%
Street Lighting	2,060	1%	18,129	<1%
TOTAL	284,944	100.0%	3,701,593	100%
Peak Demand (MW)	661	September		

MBCP: Tri-County Summary

Proportion of Electricity Consumption by County

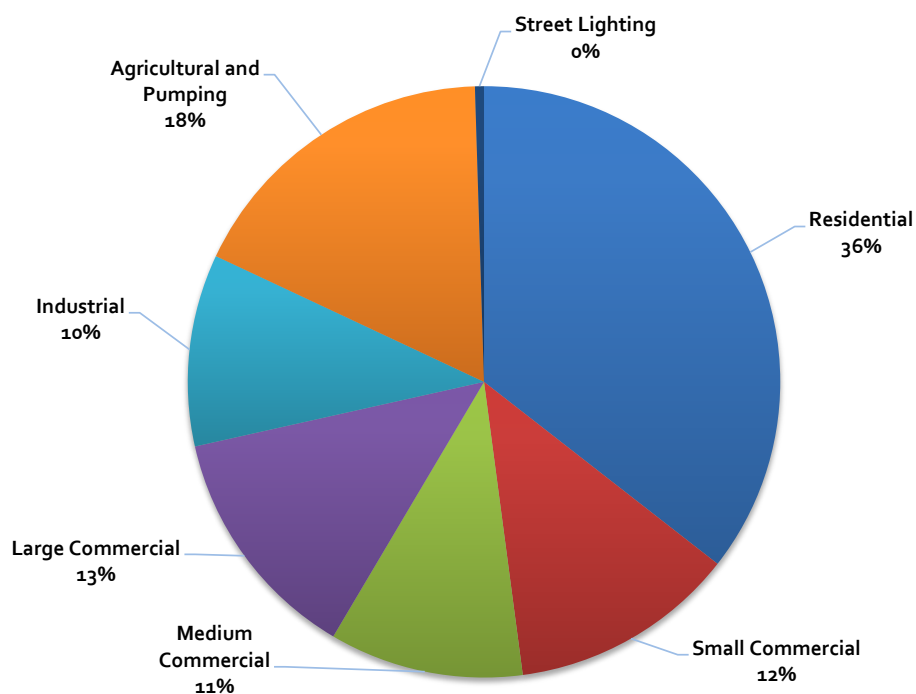


Proportion of Total Accounts by County

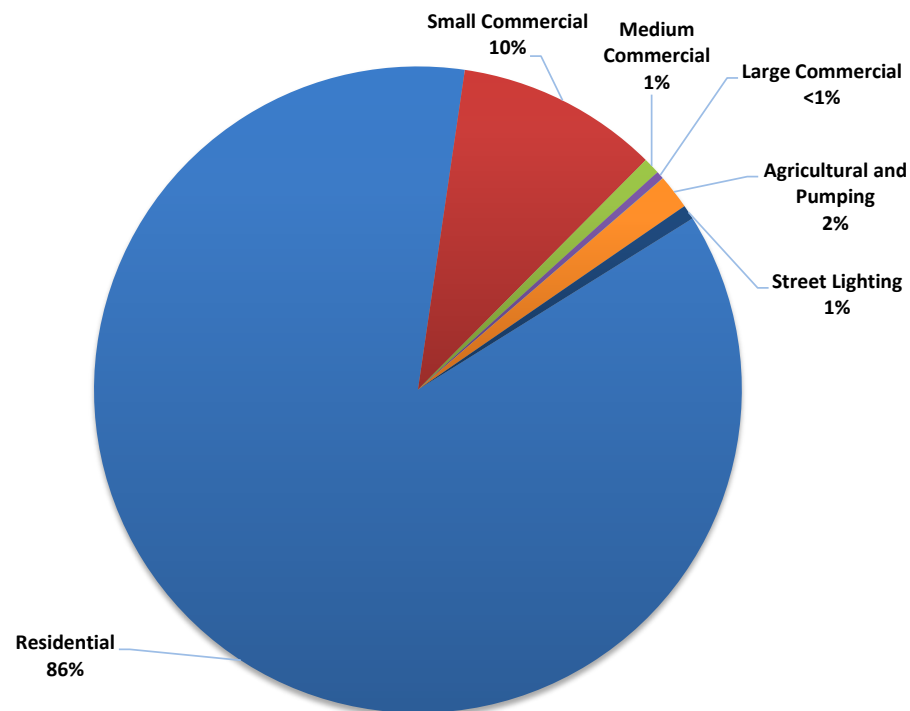


MBCP Customer Overview

Proportion of Electricity Consumption by Customer Class



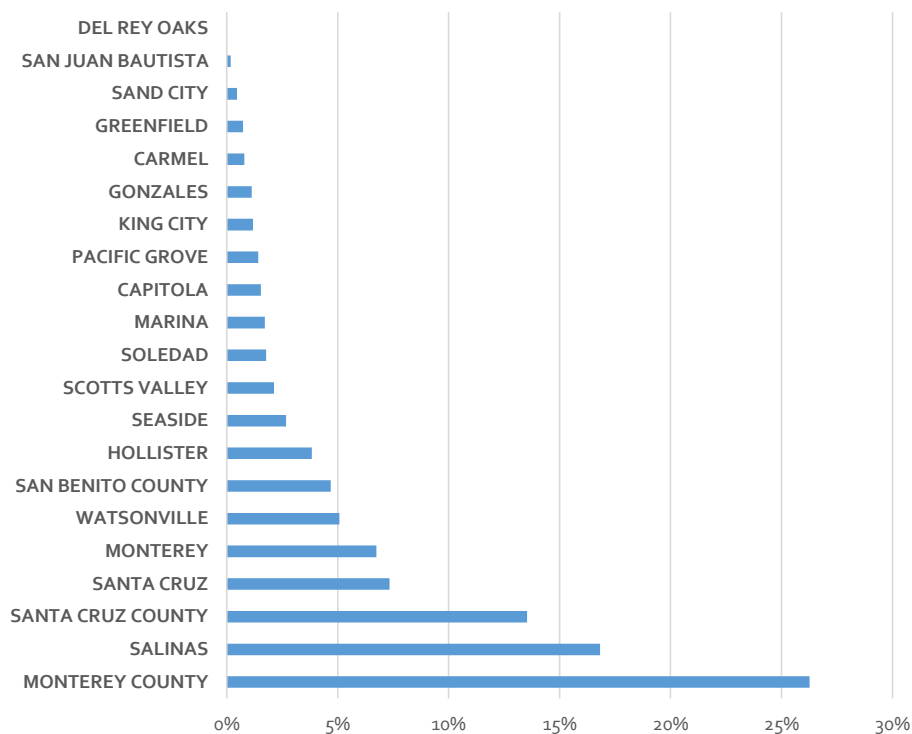
Proportion of Total Accounts by Customer Class



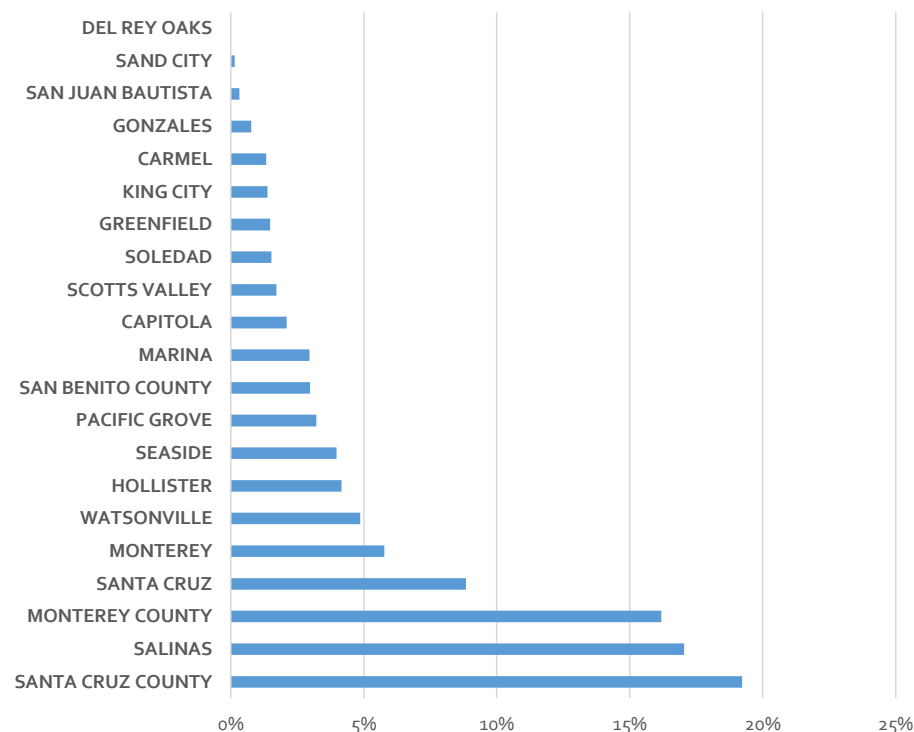
Load Composition by Jurisdiction

Top five cities account for almost 71% of total MBCP electric consumption and 67% of total MBCP customer accounts

Geographic Distribution of Electric Consumption



Geographic Distribution of Customers



Supply Portfolio Scenarios: Overview and Summary of Results

Current Electric Resource Mix: PG&E 2014

Energy Resources	2014 PG&E Power Mix ¹	2014 California Power Mix ²
Eligible Renewable	27%	20%
--Biomass & Waste	5%	3%
--Geothermal	5%	4%
--Small Hydroelectric	1%	1%
--Solar	9%	4%
--Wind	7%	8%
Coal	0%	6%
Large Hydroelectric	8%	6%
Natural Gas	24%	45%
Nuclear	21%	9%
Unspecified Sources of Power	21%	14%
Total ³	100%	100%

56% GHG-free

¹Source: PG&E 2014 Power Source Disclosure Report; ²Source: California Energy Commission; ³Numbers may not add due to rounding

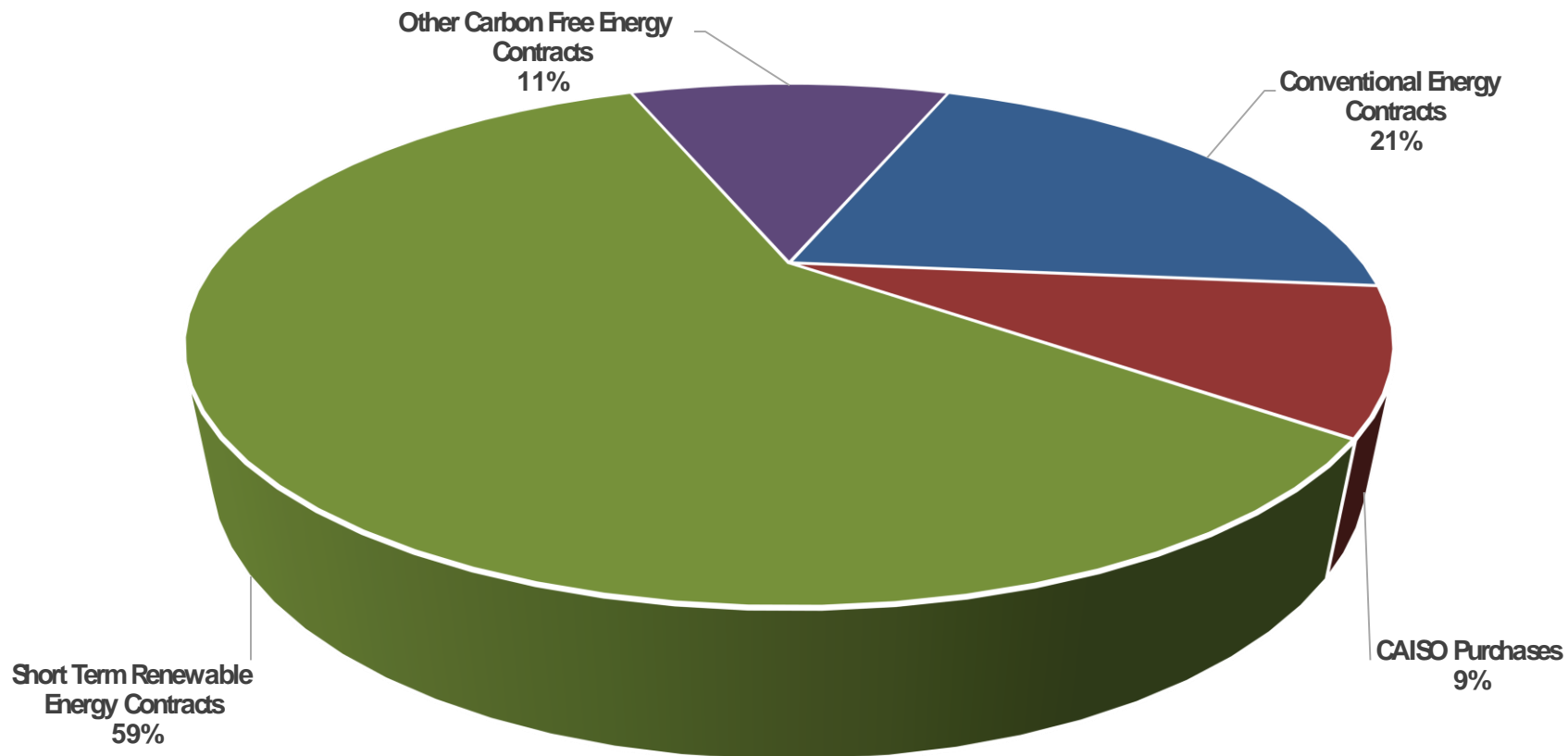
MBCP Prospective Supply Scenarios

- Unbundled renewable energy certificates excluded from all scenarios
- Nuclear- and coal-based energy also excluded from all scenarios
- Indicative contract portfolio reflects significant new resource development
- **Scenario 1**: Maximize renewable energy and GHG emissions reductions while not exceeding PG&E's projected rates (PCC1 & minimal Hydro)
- **Scenario 2**: Maximize renewable energy and GHG emissions reductions while not exceeding PG&E's projected rates (PCC1 & PCC2 only)
- **Scenario 3**: Maximize rate competitiveness while achieving a 25% annual reduction in GHG emissions (PCC1, PCC2 and Hydro)

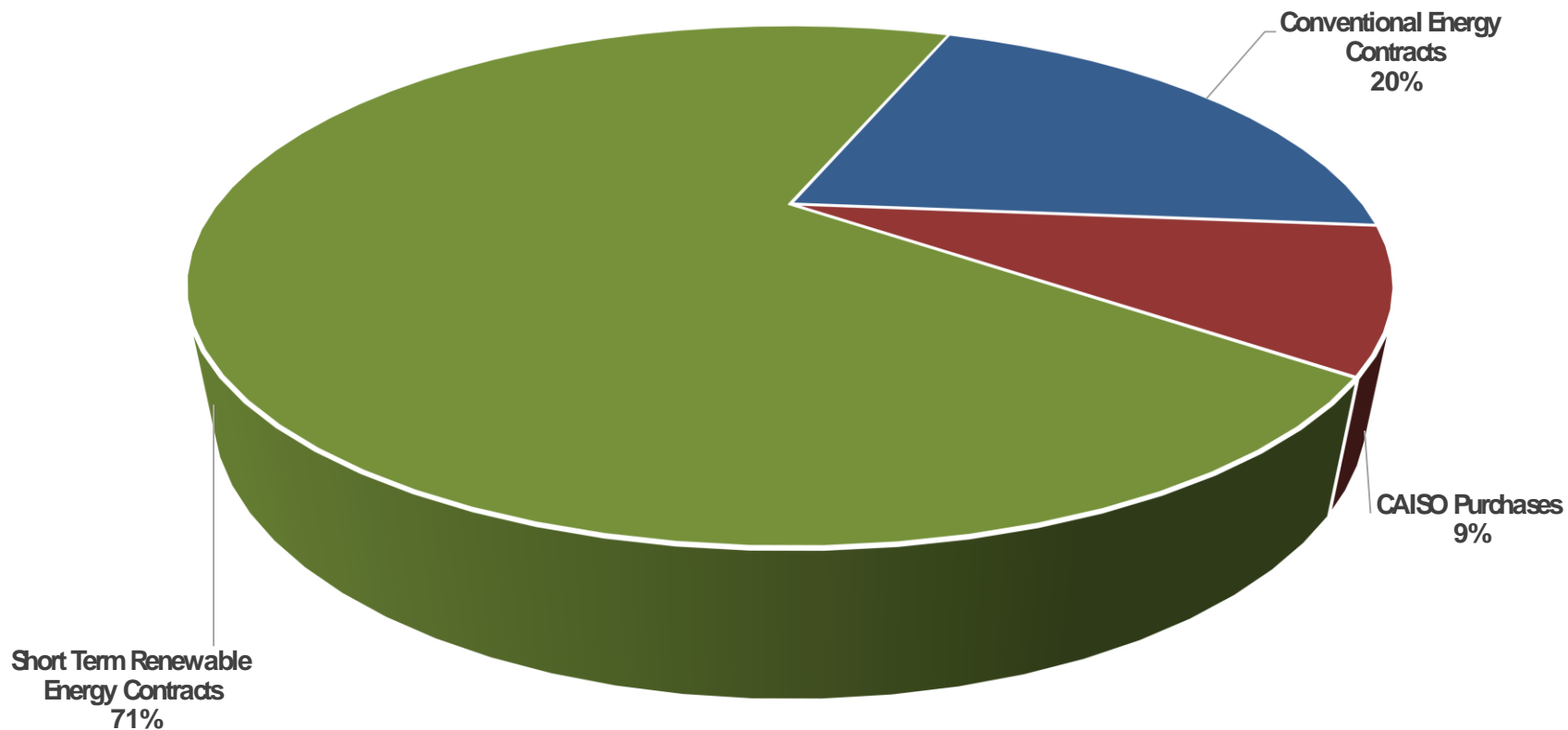
MBCP – Energy Resource Selection

Resource Type	Key Characteristics	Cost	Availability
Conventional Energy/ Market Purchases	Electric power produced via combustion of fossil fuels; significant GHG impacts	\$	Readily available
Bucket 1 RE (PCC ₁)	“Bundled” renewable energy typically produced w/in or delivered directly to California	\$\$\$\$	Readily available at present; 50% RPS may increase competition amongst buyers
Bucket 2 RE (PCC ₂)	“Bundled” renewable energy typically produced out of state – “firmed/shaped resources”	\$\$\$	Readily available at present; 50% RPS may increase competition amongst buyers
Bucket 3 RE (PCC ₃)	“Unbundled” renewable energy; physical energy not delivered to buyer	\$\$	Readily available; abundant supply
Non-renewable, GHG-free	Typically entails electric power produced by hydroelectric generators	\$\$	Readily available in short-term subject to seasonal production; longer-term availability may be affected by competition amongst CCA and IOU buyers
Nuclear	GHG-free resource for purposes of emissions accounting	N/A	All supply owned/contracted by IOUs – Not Available

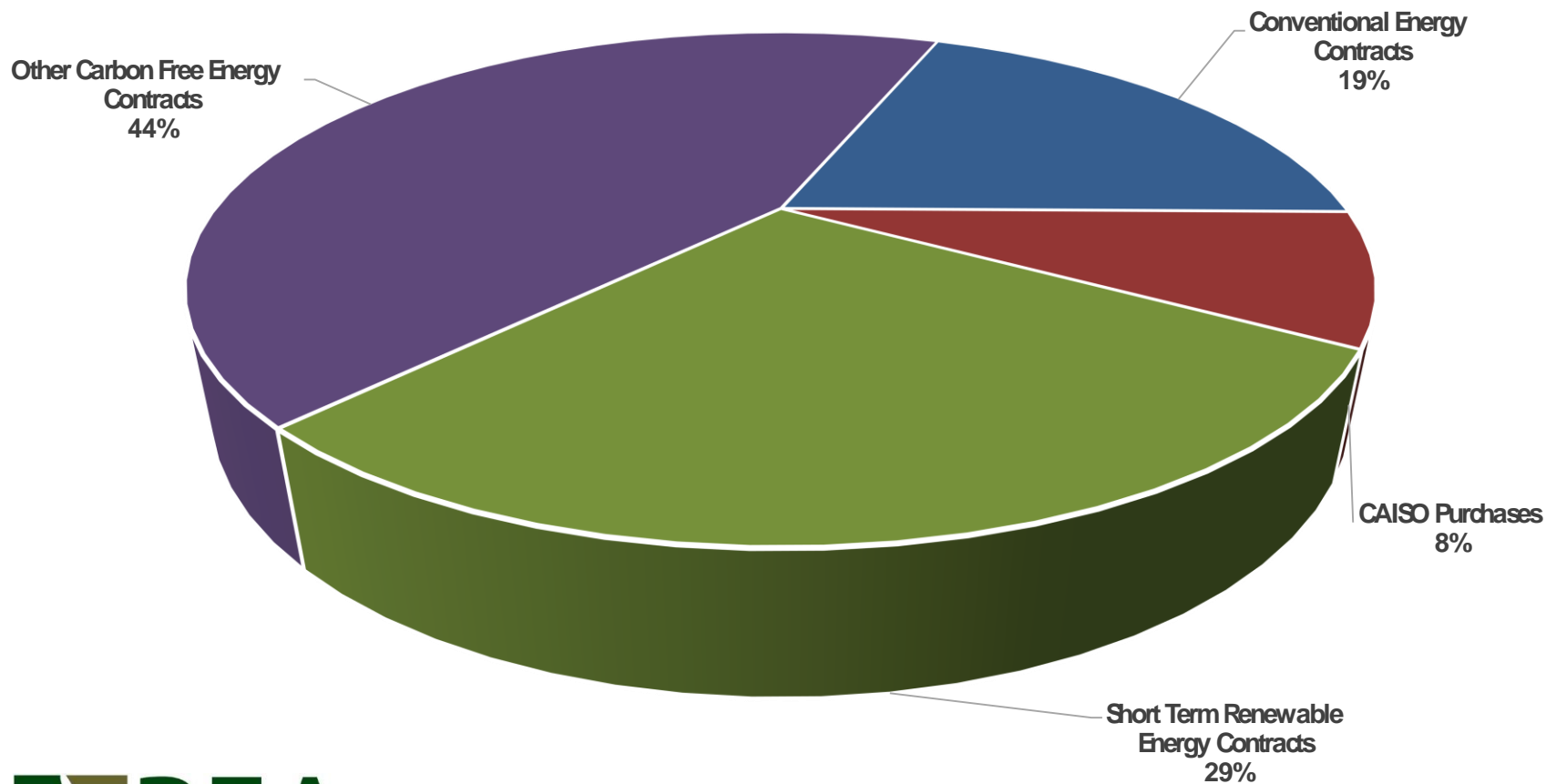
MBCP Supply Portfolio: Scenario 1, Year 1



MBCP Supply Portfolio: Scenario 2, Year 1



MBCP Supply Portfolio: Scenario 3, Year 1



MBCP Indicative Contract Portfolio

Resource Type	Year of First Delivery	Capacity (MW)	Capacity Factor	Assumed Price (\$/MWh)
Solar PV, utility scale	2019	100*	30%	\$65
Solar PV, utility scale	2023	100*	30%	\$65
Wind	2020	100*	35%	\$70
Landfill Gas to Energy	2020	10*	90%	\$80
Landfill Gas to Energy	2025	10*	90%	\$80
Geothermal	2018	50	100%	\$80
Solar PV, multiple FIT (local) projects	2018	5*	22%	\$100
Solar PV, multiple FIT (local) projects	2020	5*	24%	\$90
Solar PV, multiple FIT (local) projects	2021	5*	24%	\$90
Solar PV, multiple FIT (local) projects	2022	5*	24%	\$90
Total		390 MW		

*340 MW of potential new, California-based renewable generating capacity.

Summary of Scenario Results: Year 1

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	59% Renewable 70% GHG-Free	71% Renewable 71% GHG-Free	28% Renewable 72% GHG-Free
<u>Rate Competitiveness</u>	≈rate parity relative to PG&E projections	≈rate parity relative to PG&E projections	Average 3% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for MBCP residential customers ≈ 446 kWh	Projected MBCP & PG&E costs are equivalent	Projected MBCP & PG&E costs are equivalent	Average \$3.01 monthly cost <u>savings</u> relative to PG&E projections
<u>Assumed MBCP Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.126 metric tons CO ₂ /MWh emissions rate; ≈35,660 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.126 metric tons CO ₂ /MWh emissions rate; ≈36,301 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.119 metric tons CO ₂ /MWh emissions rate; ≈44,575 metric ton <u>GHG emissions reduction</u> in Year 1 (≈25% reduction)

Summary of Scenario Results: Year 10

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	85% Renewable 85% GHG-Free	90% Renewable 90% GHG-Free	44% Renewable 81% GHG-Free
<u>Rate Competitiveness</u>	Average 1% <u>savings</u> relative to PG&E rate projections	Average 1% <u>savings</u> relative to PG&E rate projections	Average 5% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for MBCP residential customers ≈ 446 kWh	Average \$1.57 monthly cost <u>savings</u> relative to PG&E rate projections	Average \$1.79 monthly cost <u>savings</u> relative to PG&E rate projections	Average \$6.23 monthly cost <u>savings</u> relative to PG&E rate projections
<u>Assumed MBCP Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.063 metric tons CO ₂ /MWh emissions rate; ≈163,559 metric ton <u>GHG emissions reduction</u> in Year 10 (≈42% reduction)	0.042 metric tons CO ₂ /MWh emissions rate; ≈237,857 metric ton <u>GHG emissions reduction</u> in Year 10 (≈62% reduction)	0.082 metric tons CO ₂ /MWh emissions rate; ≈96,594 metric ton <u>GHG emissions reduction</u> in Year 10 (≈25% reduction)

MBCP Projected Startup Costs

Startup Cost Category	Projected Cost (\$)
Technical Study	\$150,000
JPA Formation/Development	\$50,000
Implementation Plan Development	\$50,000
Power Supplier Solicitation & Contracting	\$75,000
Staffing	\$708,750
Consultants and Legal Counsel	\$600,000
Marketing & Communications	\$270,000
Security Deposits	\$22,500
Service Fees	\$37,500
CCA Bond	\$100,000
Miscellaneous Administrative & General	<u>\$187,500</u>
Total	\$2,251,250

Pro Forma Financial Projections*

	Scenario 1	Scenario 2	Scenario 3
MBCP Account Total (following phase-in)	≈250,000	≈250,000	≈250,000
Annual energy sales (following phase-in)	≈3.2 million MWh	≈3.2 million MWh	≈3.2 million MWh
Annual operating costs	≈\$240 million	≈\$239 million	≈\$213 million
Annual contribution to reserves	≈\$9.6 million	≈\$9.6 million	≈\$8.5 million
Annual MBCP Revenue Requirement	≈\$250 million	≈\$248 million	≈\$221 million
Annual Change in MBCP Customer Charges**	<\$1 million	<(\$1) million	≈(\$28) million

* First year of CCE operations following full phase-in.

**Negative amounts reflect the potential for customer savings (or complementary program funding, rebate distribution, additional reserve accrual, etc.); positive amounts reflect MBCP's need to impose comparatively higher generation rates.

Summary of MBCP Environmental Impacts: 10-Year Average

GHG Impact	Scenario 1	Scenario 2	Scenario 3
Annual Change in GHG Emissions (Tons CO ₂ /Year)	-142,415	-224,617	-97,869
GHG Equivalency Impact (EPA)	-29,982 cars/year	-47,288 cars/year	-20,604 cars/year
Change in Electric Sector CO ₂ Emissions w/in MBCP service territory (%)	-36%	-57%	-25%
Projected MBCP Portfolio Emissions Factor (metric tons/MWh)	0.084	0.059	0.096
Projected PG&E Portfolio Emissions Factor (metric tons/MWh)	0.128	0.128	0.128

Risks and Uncertainties

- PG&E rate uncertainty (generation rates and exit fees)
- Length of current wholesale energy price trough
- Availability of large hydro resources to meet carbon-free content goals
- Opt-out rate uncertainty
- Overall program size given participation of specific jurisdictions
- Credit structure for power supply
- Future CCA specific legislation
- Regulatory changes around renewable and capacity mandates

Conclusions

Key Findings and Conclusions

- Scenario 1 highlights MBCP's prospective ability to significantly increase renewable energy (all PCC1 + minimal hydro) and reduce GHG emissions w/general rate parity
- Scenario 2 highlights MBCP's prospective ability to significantly increase renewable energy (PCC1 & PCC2) and reduce GHG emissions w/general rate parity
- Scenario 3 highlights MBCP viability on a rate competitive basis with projected 25% annual GHG emissions reductions
- General: a broad range of environmental objectives appear to be achievable for MBCP while offering competitive electric rates – optimal combination to be decided by MBCP leadership

Technical Appendix: County-Specific Analyses

Santa Cruz County

Summary of Santa Cruz Results: Year 1

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	59% Renewable 70% GHG-Free	71% Renewable 71% GHG-Free	28% Renewable 72% GHG-Free
<u>Rate Competitiveness</u>	Average 2% <u>savings</u> relative to PG&E rate projections	Average 2% <u>savings</u> relative to PG&E rate projections	Average 4% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for Santa Cruz residential customers ≈ 479 kWh	Average \$1.68 monthly cost <u>savings</u> relative to PG&E projections	Average \$1.70 monthly cost <u>savings</u> relative to PG&E projections	Average \$4.73 monthly cost <u>savings</u> relative to PG&E projections
<u>Assumed Santa Cruz Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.126 metric tons CO ₂ /MWh emissions rate; ≈31,213 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.126 metric tons CO ₂ /MWh emissions rate; ≈31,744 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.119 metric tons CO ₂ /MWh emissions rate; ≈39,016 metric ton <u>GHG emissions reduction</u> in Year 1 (≈25% reduction)

Summary of Santa Cruz Results: Year 10

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	85% Renewable 85% GHG-Free	90% Renewable 90% GHG-Free	44% Renewable 81% GHG-Free
<u>Rate Competitiveness</u>	Average 1% <u>savings</u> relative to PG&E rate projections	Average 1% <u>savings</u> relative to PG&E rate projections	Average 4% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for Santa Cruz residential customers ≈ 479 kWh	Average \$1.39 monthly cost <u>savings</u> relative to PG&E rate projections	Average \$1.65 monthly cost <u>savings</u> relative to PG&E rate projections	Average \$6.17 monthly cost <u>savings</u> relative to PG&E rate projections
<u>Assumed Santa Cruz Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.063 metric tons CO ₂ /MWh emissions rate; ≈47,733 metric ton <u>GHG emissions reduction</u> in Year 10 (≈42% reduction)	0.042 metric tons CO ₂ /MWh emissions rate; ≈69,399 metric ton <u>GHG emissions reduction</u> in Year 10 (≈62% reduction)	0.082 metric tons CO ₂ /MWh emissions rate; ≈28,183 metric ton <u>GHG emissions reduction</u> in Year 10 (≈25% reduction)

Santa Cruz Projected Startup Costs

Startup Cost Category	Projected Cost (\$)
Technical Study	\$25,000
JPA Formation/Development	\$50,000
Implementation Plan Development	\$50,000
Power Supplier Solicitation & Contracting	\$75,000
Staffing	\$472,500
Consultants and Legal Counsel	\$480,000
Marketing & Communications	\$180,000
Security Deposits	\$22,500
Service Fees	\$37,500
CCA Bond	\$100,000
Miscellaneous Administrative & General	<u>\$150,000</u>
Total	\$1,642,500

Pro Forma Financial Projections*

	Scenario 1	Scenario 2	Scenario 3
Santa Cruz Account Total (following phase-in)	≈92,000	≈92,000	≈92,000
Annual energy sales (following phase-in)	≈940 thousand MWh	≈940 thousand MWh	≈940 thousand MWh
Annual operating costs	≈\$74.4 million	≈\$74.1 million	≈\$66.5 million
Annual contribution to reserves	≈\$3.0 million	≈\$3.0 million	≈\$2.7 million
Annual Santa Cruz Revenue Requirement	≈\$77 million	≈\$77 million	≈\$69 million
Annual Change in Santa Cruz Customer Charges**	\$2.7 million	\$2.3 million	≈(\$5.6) million

*First year of CCE operations following full phase-in.

**Negative amounts reflect the potential for customer savings (or complementary program funding, rebate distribution, additional reserve accrual, etc.); positive amounts reflect Santa Cruz's need to impose comparatively higher generation rates.

Summary of Santa Cruz Enviro Impacts: 10-Year Average

GHG Impact	Scenario 1	Scenario 2	Scenario 3
Annual Change in GHG Emissions (Tons CO ₂ /Year)	-45,093	-70,503	-32,388
GHG Equivalency Impact (EPA)	-9,493 cars/year	-14,843 cars/year	-6,819 cars/year
Change in Electric Sector CO ₂ Emissions w/in Santa Cruz service territory (%)	-35%	-54%	-25%
Projected Santa Cruz Portfolio Emissions Factor (metric tons/MWh)	0.084	0.059	0.096
Projected PG&E Portfolio Emissions Factor (metric tons/MWh)	0.128	0.128	0.128

Monterey County

Summary of Monterey Results: Year 1

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	59% Renewable 70% GHG-Free	71% Renewable 71% GHG-Free	28% Renewable 72% GHG-Free
<u>Rate Competitiveness</u>	Average 1% <u>savings</u> relative to PG&E rate projections	Average 1% <u>savings</u> relative to PG&E rate projections	Average 4% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for Monterey residential customers ≈ 414 kWh	Average \$0.58 monthly cost <u>savings</u> relative to PG&E projections	Average \$0.60 monthly cost <u>savings</u> relative to PG&E projections	Average \$3.44 monthly cost <u>savings</u> relative to PG&E projections
<u>Assumed Monterey Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.126 metric tons CO ₂ /MWh emissions rate; ≈33,130 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.126 metric tons CO ₂ /MWh emissions rate; ≈33,726 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.119 metric tons CO ₂ /MWh emissions rate; ≈41,413 metric ton <u>GHG emissions reduction</u> in Year 1 (≈25% reduction)

Summary of Monterey Results: Year 10

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	85% Renewable 85% GHG-Free	90% Renewable 90% GHG-Free	44% Renewable 81% GHG-Free
<u>Rate Competitiveness</u>	Average 1% <u>savings</u> relative to PG&E rate projections	Average 1% <u>savings</u> relative to PG&E rate projections	Average 5% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for Monterey residential customers ≈ 414 kWh	Average \$1.00 monthly cost <u>savings</u> relative to PG&E rate projections	Average \$1.20 monthly cost <u>savings</u> relative to PG&E rate projections	Average \$5.45 monthly cost <u>savings</u> relative to PG&E projections
<u>Assumed Monterey Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.063 metric tons CO ₂ /MWh emissions rate; ≈101,330 metric ton <u>GHG emissions reduction</u> in Year 10 (≈42% reduction)	0.042 metric tons CO ₂ /MWh emissions rate; ≈147,325 metric ton <u>GHG emissions reduction</u> in Year 10 (≈62% reduction)	0.082 metric tons CO ₂ /MWh emissions rate; ≈59,828 metric ton <u>GHG emissions reduction</u> in Year 10 (≈25% reduction)

Monterey Projected Startup Costs

Startup Cost Category	Projected Cost (\$)
Technical Study	\$25,000
JPA Formation/Development	\$50,000
Implementation Plan Development	\$50,000
Power Supplier Solicitation & Contracting	\$75,000
Staffing	\$590,625
Consultants and Legal Counsel	\$600,000
Marketing & Communications	\$225,000
Security Deposits	\$22,500
Service Fees	\$37,500
CCA Bond	\$100,000
Miscellaneous Administrative & General	<u>\$187,500</u>
Total	\$1,963,125

Pro Forma Financial Projections*

	Scenario 1	Scenario 2	Scenario 3
Monterey Account Total (following phase-in)	≈137,000	≈137,000	≈137,000
Annual energy sales (following phase-in)	≈2 million MWh	≈2 million MWh	≈2 million MWh
Annual operating costs	≈\$149.5 million	≈\$149.0 million	≈\$132.7 million
Annual contribution to reserves	≈\$6.0 million	≈\$5.9 million	≈\$5.3 million
Annual Monterey Revenue Requirement	≈\$155.0 million	≈\$154.5 million	≈\$137.6 million
Annual Change in Monterey Customer Charges**	\$3.0 million	\$2.2 million	≈(\$14.7) million

*First year of CCE operations following full phase-in.

**Negative amounts reflect the potential for customer savings (or complementary program funding, rebate distribution, additional reserve accrual, etc.); positive amounts reflect Monterey's need to impose comparatively higher generation rates.

Summary of Monterey Enviro Impacts: 10-Year Average

GHG Impact	Scenario 1	Scenario 2	Scenario 3
Annual Change in GHG Emissions (Tons CO ₂ /Year)	-92,414	-146,295	-64,615
GHG Equivalency Impact (EPA)	-19,456 cars/year	-30,799 cars/year	-13,603 cars/year
Change in Electric Sector CO ₂ Emissions w/in Monterey service territory (%)	-36%	-57%	-25%
Projected Monterey Portfolio Emissions Factor (metric tons/MWh)	0.084	0.059	0.096
Projected PG&E Portfolio Emissions Factor (metric tons/MWh)	0.128	0.128	0.128

San Benito County

Summary of San Benito Results: Year 1

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	59% Renewable 70% GHG-Free	71% Renewable 71% GHG-Free	28% Renewable 72% GHG-Free
<u>Rate Competitiveness</u>	Average 2% <u>increase</u> relative to PG&E rate projections	Average 2% <u>increase</u> relative to PG&E rate projections	Average 1% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for San Benito residential customers ≈ 519 kWh	Average \$1.76 monthly cost <u>increase</u> relative to PG&E projections	Average \$1.74 monthly cost <u>increase</u> relative to PG&E projections	Average \$1.71 monthly cost <u>savings</u> relative to PG&E projections
<u>Assumed San Benito Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.126 metric tons CO ₂ /MWh emissions rate; ≈9,399 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.126 metric tons CO ₂ /MWh emissions rate; ≈9,568 metric ton <u>GHG emissions reduction</u> in Year 1 (≈20% reduction)	0.119 metric tons CO ₂ /MWh emissions rate; ≈11,749 metric ton <u>GHG emissions reduction</u> in Year 1 (≈25% reduction)

Summary of San Benito Results: Year 10

Key Considerations	Scenario 1	Scenario 2	Scenario 3
<u>General Environmental Benefits</u>	85% Renewable 85% GHG-Free	90% Renewable 90% GHG-Free	44% Renewable 81% GHG-Free
<u>Rate Competitiveness</u>	Average 2% <u>increase</u> relative to PG&E rate projections	Average 1% <u>increase</u> relative to PG&E rate projections	Average 2% <u>savings</u> relative to PG&E rate projections
<u>Projected Residential Customer Cost Impacts</u> ¹ ¹ Average monthly usage for San Benito residential customers ≈ 519 kWh	Average \$2.33 monthly cost <u>increase</u> relative to PG&E rate projections	Average \$2.09 monthly cost <u>increase</u> relative to PG&E rate projections	Average \$3.08 monthly cost <u>savings</u> relative to PG&E projections
<u>Assumed San Benito Participation</u>	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups	85% customer participation rate assumed across all customer groups
<u>Comparative GHG Emissions Impacts</u>	0.063 metric tons CO ₂ /MWh emissions rate; ≈14,373 metric ton <u>GHG emissions reduction</u> in Year 10 (≈42% reduction)	0.042 metric tons CO ₂ /MWh emissions rate; ≈20,898 metric ton <u>GHG emissions reduction</u> in Year 10 (≈62% reduction)	0.082 metric tons CO ₂ /MWh emissions rate; ≈8,487 metric ton <u>GHG emissions reduction</u> in Year 10 (≈25% reduction)

San Benito Projected Startup Costs

Startup Cost Category	Projected Cost (\$)
Technical Study	\$25,000
JPA Formation/Development	\$50,000
Implementation Plan Development	\$50,000
Power Supplier Solicitation & Contracting	\$75,000
Staffing	\$236,250
Consultants and Legal Counsel	\$240,000
Marketing & Communications	\$90,000
Security Deposits	\$22,500
Service Fees	\$37,500
CCA Bond	\$100,000
Miscellaneous Administrative & General	<u>\$75,000</u>
Total	\$1,001,250

Pro Forma Financial Projections*

	Scenario 1	Scenario 2	Scenario 3
San Benito Account Total (following phase-in)	≈19,000	≈19,000	≈19,000
Annual energy sales (following phase-in)	≈283 thousand MWh	≈283 thousand MWh	≈283 thousand MWh
Annual operating costs	≈\$23.3 million	≈\$23.3 million	≈\$21.0 million
Annual contribution to reserves	≈\$932 thousand	≈\$928 thousand	≈\$837 thousand
Annual San Benito Revenue Requirement	≈\$24.2 million	≈\$24.1 million	≈\$21.7 million
Annual Change in San Benito Customer Charges**	\$2.7 million	\$2.6 million	<\$200 thousand

*First year of CCE operations following full phase-in.

**Negative amounts reflect the potential for customer savings (or complementary program funding, rebate distribution, additional reserve accrual, etc.); positive amounts reflect San Benito's need to impose comparatively higher generation rates.

Summary of San Benito Enviro Impacts: 10-Year Average

GHG Impact	Scenario 1	Scenario 2	Scenario 3
Annual Change in GHG Emissions (Tons CO ₂ /Year)	-13,579	-21,230	-9,753
GHG Equivalency Impact (EPA)	-2,859 cars/year	-4,469 cars/year	-2,053 cars/year
Change in Electric Sector CO ₂ Emissions w/in San Benito service territory (%)	-35%	-54%	-25%
Projected San Benito Portfolio Emissions Factor (metric tons/MWh)	0.084	0.059	0.096
Projected PG&E Portfolio Emissions Factor (metric tons/MWh)	0.128	0.128	0.128

Questions & Discussion

Monterey Bay Community Power Formation Timeline, Key Tasks and Staff Leads

Key: Description of task (Who Leads) Tasks completed by current staff in green Tasks in progress or to be done by current staff in blue Tasks to be done by lead staff to be identified in red	2013-2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016
Phase I/Task 1: Internal Affairs (Who Leads)					
Form a core Project Team and develop a workplan with timelines and goals for initial partner engagement, formation of working groups, website development, scoping of the technical study, fundraising and support for the regional Project Development Advisory Committee- PDAC. (Project Team)	2012-2013				
Manage implementation of all aspects of the project work plan. (Project Team manages through the Q1- 2016, thereafter TBD)	2013-2015	Project Team manages	Who manages to be determined	Who manages to be determined	Who manages to be determined
Phase I/Task 2: External Affairs (Who Leads)					
Coordinate County & City Partner Engagement. (Project Team)	2012-2013				
Deliver local government briefings toward executed partnership resolutions. (Project Team)	2013				
Form the Project Development Advisory Committee and coordinate regular public meetings. (Project Team & PDAC)	2013-2015+	Project Team manages	Project Team manages	Project Team manages	CCE Board Formed- Who manages to be determined
Develop informational website and educational slide deck. (Project Team & PDAC)	2013				
Deliver educational presentations as requested by key community stakeholders and groups. (Project Team)	2013-2015				
Develop a plan with goals to conduct a more formal "investigative phase" outreach program using Ambassadors. (Project Team/PDAC)	2015				
Deliver "investigative phase" presentations to community groups as requested. (Project Team manages Ambassadors through Q1-2016, then transitions to professional outreach consultant to be hired in March, 2016)	2015	Project Team manages through Q1- 2016	Professional outreach consultant to be hired March 2016 manages	Professional outreach consultant to be hired March 2016 manages	Professional outreach consultant to be hired March 2016 manages
Prepare and issue RFP for a consulting firm to develop and implement a comprehensive outreach plan with the PDAC. (SCC Purchasing with input from PDAC & Project Team)		RFP to be issued 1/26/16 pending			
Hire outreach consulting firm and execute contract. (SCC Purchasing, SCC Planning, with assist from Project Team)		3/4/16 Selection			
Outreach consultant develops the comprehensive outreach plan. (SCC Planning Staff manages contract with feedback from PDAC & Project Team)		Pre-meetings 3/7 through 3/9 - 3/10/16 - 4/14/16 PDAC meetings			
PDAC review and approval of outreach plan. (SCC Planning Staff manages contract with feedback from PDAC & Project Team)		4/14/2016			
Consultant implements the outreach plan. (SCC Planning Staff manages contract with feedback from PDAC)		Starts 4/15/16	Professional outreach consultant	Professional outreach consultant	Professional outreach consultant

Monterey Bay Community Power Formation Timeline, Key Tasks and Staff Leads

Key: Description of task (Who Leads) Tasks completed by current staff in green Tasks in progress or to be done by current staff in blue Tasks to be done by lead staff to be identified in red	2013-2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016
Phase I/Task 3: Technical Support (Who Leads)					
Prepare and issue Technical Study RFP. (SCC Purchasing with SCC Planning)	2015				
Hire technical consultants. (SCC Purchasing with SCC Planning)	2015				
Prepare/submit load data request for PG&E. (SCC Planning Staff)	2015				
Conduct Technical Study to be due 100 days after load data is provided by PG&E (SCC Planning Staff with consultants)	2015				
Prepare and issue Peer Review RFP. (SCC Planning Staff)	2015				
Hire technical consultants to conduct peer review. (SCC Planning Staff)	2015				
Conduct Peer Review due 30 days after the draft study is complete and PDAC feedback received. (SCC Planning Staff with consultants)		2/11/16-3/10/16			
Scope the contents of the "Go Now or Go Later" information packet to provide to County & City partners. (Project Team & PDAC)	2015				
Research and assemble contents of the "Go Now or Go Later" info packet, final review by PDAC on 3/10/16, then distribution to project partners. (Project Team, consultants & PDAC)	2015	Final info packet 3/10 PDAC			
Phase I/Task 4: Conduct a deeper analysis of financing, governance & JPA formation options to inform Task 5 decision making process. (Who Leads)					
Research CCA start-up options for financing, governance and JPA formation to be part of the "Go Now or Go Later" info packet. Review/discuss information with the PDAC. (Project Team, consultants & PDAC)	2015	Final PDAC Review on 3/10/16			
PDAC hosts special study sessions for County/City partners' executive, finance and legal staff regarding finance, governance and JPA formation options and process. Peers from other Counties and Cities who have formed or are in the process will be engaged for these workshops. (PDAC hosts. Consultants, peers and other lead staff to be determined to inform content and process. Project Team assists lead staff.)			PDAC meetings 4/14 - 5/12 - 6/9 - Lead staff to be determined - PDAC hosts - Project Team assists as	PDAC meetings 7/14 & 8/11 - Lead staff to be determined - PDAC hosts - Project Team assists as	
Phase 1/Task 5: County & City Partners Decision Making Process & JPA Formation (Who Leads)					
Analysis & deliberations take 3-4 months after each partner has received the information packet after the 3/10/16 PDAC approval. (Partners lead their own process and request assistance from PDAC, SCC Planning staff and Project Team as needed.)		After the 3/10/16 PDAC meeting - Lead SCC staff to be determined to facilitate the County's internal process	Lead SCC staff to be determined to facilitate the County's internal process	Tentative Deadline to decide 9/30/16	

**Monterey Bay Community Power
Formation Timeline, Key Tasks and Staff Leads**

Key: Description of task (Who Leads) Tasks completed by current staff in green Tasks in progress or to be done by current staff in blue Tasks to be done by lead staff to be identified in red	2013-2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016
Provide formal presentations to County & City Boards as needed upon request. Note that this is in addition to the major communications and outreach effort to be implemented by a consultant and the study sessions hosted by the PDAC. (SCC Planning Staff, consultants, Project Team with Political Leaders and Executive Staff to be determined)			After the 3/10/16 PDAC meeting- Managed by SCC Planning Staff and others to be	After the 3/10/16 PDAC meeting- Managed by SCC Planning Staff and others to be	
Conduct smaller ad hoc political meetings with County and City leaders identified as probable "early adopters". (Project Team with Political Leaders and Executive Staff to be determined)		After the 2/11/16 PDAC meeting. Will be coordinated by Project Team with others to be determined	Will be coordinated by Project Team with others to be determined		
All tasks associated w/ JPA Formation: legal requirements, organizing docs/bylaws, governance issues, budget, staffing plan, etc. (Staff and funding to be determined as part of start up analysis options and decision making process.)		After the 3/10/16 PDAC meeting- Lead staff to be determined	Lead staff to be determined	Lead staff to be determined	JPA Board sits by 10/30/16
Phase 1/Task 6: Conduct a recruitment process to hire a CEO and present the CCE governing board with final candidates. (Who Leads)					
An initial HR recruitment process on behalf of the partnership pending final governance board formation in September/October could ensue to present the CCE Board with final candidates to interview. Hiring a CEO to manage Phase II Tasks listed on page 3 here is the first most important decision the Board makes once formed.			After decisions are made by early adoptive partners to move forward, they agree on a process.	Lead staff/HR Dept to be determined by partners.	Final hiring process to be determined at the 1st JPA Board meeting and implemented shortly thereafter.

Monterey Bay Community Power Formation Timeline, Key Tasks and Staff Leads

Lead staff for all Phase II tasks is the full time CEO to be hired by the JPA Board with additional CCE agency staff and consultants brought on board by the CEO.	October 2016 through September 2017	Q4 2016	Q1 2017	Q2 2017	Q3 2017
Phase II/Task 1: Internal Planning & Development (Lead- New CEO with transition assistance from key SCC staff)					
Transition JPA to independent Agency: Coordinate Board meetings, hire initial staff, office space, set rates toward Sept 2017 launch.					
Confirm data service/customer management and other JPA vendor contracts					
Post CCA bond; establish reserve accounts					
Gain party status/register at CPUC; legislative participation					
Phase II/Task 2: External Affairs					
Select firm for marketing/communications -- branding, messaging, website build out, social and print media, collateral design, customer enrollment/opt-out notification.					
Continue local govt and community outreach -- workshops, public meetings, local events, etc.					
Work with community advocates-- social media, endorsements, et al					
Media relations -- editorial boards, op-eds, etc.					
Establish Call Center					
Opt-Out/Customer Enrollment Process					
Phase II/Task 3: Technical Support					
Determine initial portfolio composition, service area, customer base					
Draft CCA Implementation Plan (90 day CPUC review)					
Identify/select data management services provider and complete related contract negotiations.					
Prepare solicitation document for energy supply and scheduling coordinator services					
Begin work on utility service agreement					
Negotiate terms, indicative pricing, and select energy services provider					
Execute contract(s) with third party energy supplier(s); final pricing					
Pre-start up registrations/reporting (resource adequacy, RPS, WREGIS account setup, CRR holder registration, etc)					
Phase II/Task 4: Financing					
Begin bank/funder meetings for JPA working capital					
Finalize terms of initial working cap/bridge loan; secure guarantees as needed					
Draw down initial working capital					
Begin start-up cost repayments					

Launch-- by Sept/Oct 2017



Report to the Board of Directors

ITEM NO. 5

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: February 18, 2016

From: Ray Hendricks, Finance Manager

Title: Tonnage and Diversion Report for the Quarter Ended December 31, 2015

RECOMMENDATION

Staff recommends that the Board accept this report.

STRATEGIC PLAN RELATIONSHIP

This is a routine information item.

FISCAL IMPACT

Tipping fees account for more than 80% of our revenue. For the quarter ending December 31, 2015, SVR received \$3.75 million in tipping fees.

DISCUSSION & ANALYSIS

Total Tons Landfilled

As illustrated in the table below, Salinas Valley Recycles landfilled a total of 44,078 tons of solid waste for the quarter ended December 31, 2015. This represents a 2.2% decrease from the previous year's 45,068 for the same period.

	Oct-Dec 2015	Oct-Dec 2014	Change in	%
<u>Service Area</u>	Tonnage	Tonnage	Tonnage	Change
Authority Service Area	44,028	43,865	163	0.4%
South Santa Clara Valley	-	1,198	-1,198	-100.0%
Out of District	50	5	44	806.6%
Total Landfilled	44,078	45,068	-990	-2.2%

South Valley Tonnage

The decrease in landfilled tonnage is due to the conclusion of imported solid waste from Recology South Valley Disposal and Recycling. We received the final delivery of residual self-haul waste from their San Martin Transfer Station on December 19, 2014. As a result, each quarter of 2015 reflected a 100% decrease in South Valley tonnage from the corresponding quarters of the previous year. Beginning with the first quarter of 2016, South Valley tonnage comparisons will no longer be included in this report.

Salinas Valley Recycles Service Area Tonnage

The following table summarizes tonnage accepted from Salinas Valley Recycles service area for the quarter ended December 31, 2015:

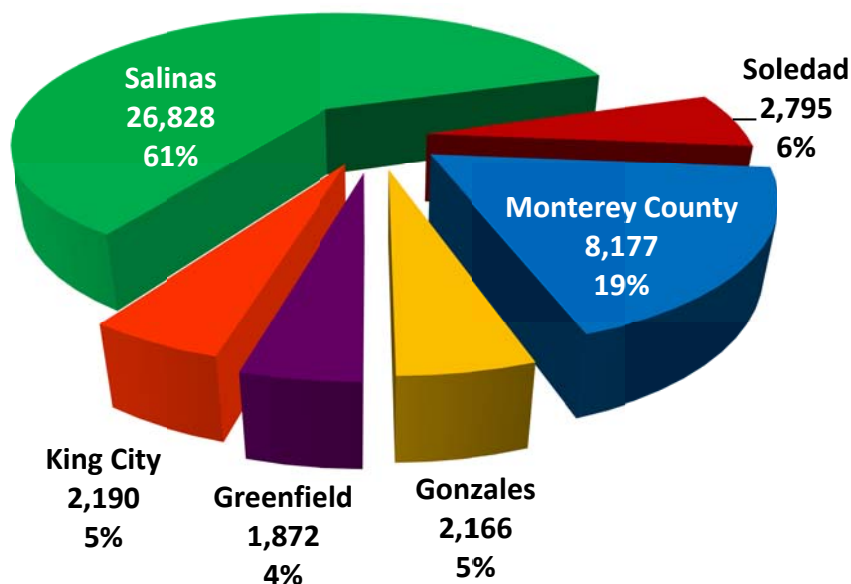
	Oct-Dec 2015		Oct-Dec 2014		Change in	%
	Tonnage	%	Tonnage	%	Tonnage	Change
Total Tons Accepted	56,795	100.0%	55,376	100.0%	1,419	2.6%
Less Diverted Materials	8,851	15.6%	6,821	12.3%	2,030	29.8%
Less C&D used for ADC	1,622	2.9%	1,167	2.1%	455	39.0%
Less Beneficial Reuse	1,359	2.4%	899	1.6%	460	51.2%
Less JC market materials	91	0.2%	-	0.0%	91	
Less SS market materials	808	1.4%	623	1.1%	185	29.7%
Less HHW	37	0.1%	35	0.1%	2	4.9%
Total Diverted Materials	12,767	22.5%	9,545	17.2%	3,222	33.8%
Total Landfilled	44,028	77.5%	45,831	82.8%	(1,803)	-3.9%

Compared to the corresponding quarter in 2014, the total tons accepted increased by 2.6%. However, diverted material increased by 33.8%, resulting in a net decrease of 3.9 in tons landfilled.

Waste Origin

Of the 44,028 tons landfilled from our service area, the City of Salinas accounts for 61% of the waste and the County accounts for 19%.

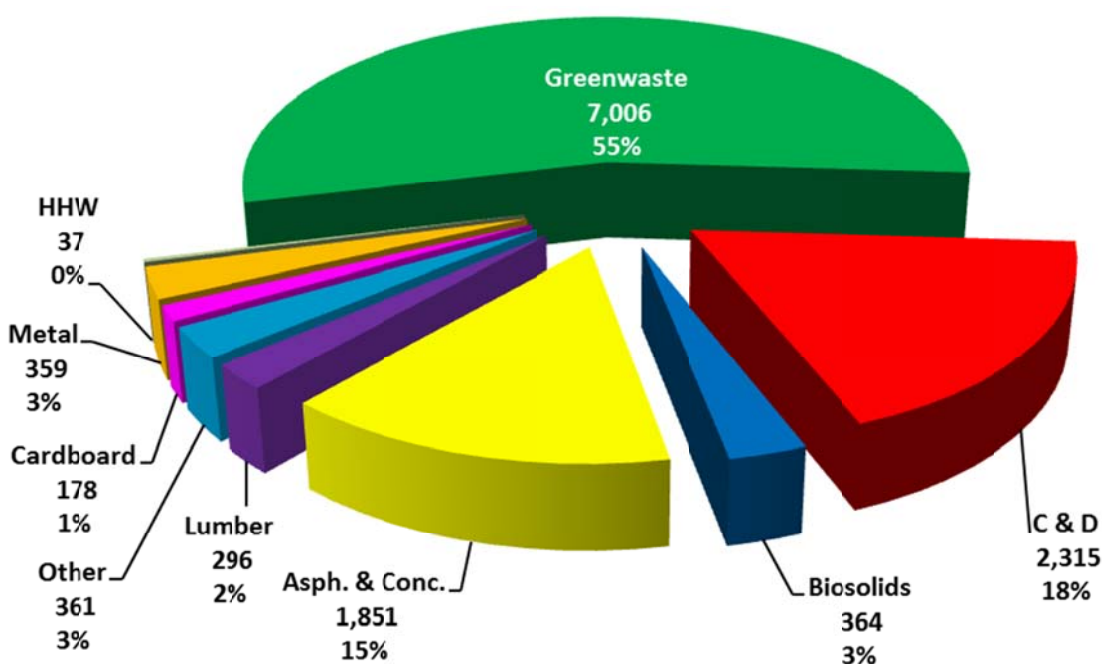
QUARTER ENDED December 31, 2015 AUTHORITY LANDFILLED WASTE ORIGIN - 44,028



Diverted Materials

The *Diverted Materials* chart below shows that Salinas Valley Recycles received a grand total of 12,767 tons of diverted materials for the quarter ended December 31, 2015. In addition to the 11,902 tons of diverted materials received at Johnson Canyon, 91 tons of recyclables were salvaged from the waste stream and sent directly to market. SVR also sent 808 tons of recyclable materials to market directly from the Sun Street Transfer Station, and approximately 37 tons of Household Hazardous Waste (HHW) materials. Total tons of diverted materials for the quarter ended December 31, 2015 has resulted in a net increase of 3,222 tons or 33.8% over the same quarter of the previous year.

QUARTER ENDED DECEMBER 31, 2015 DIVERTED MATERIALS CHART - 12,767



ATTACHMENTS

None



Report to the Board of Directors

ITEM NO. 6

Finance Manager/Controller-Treasurer

N/A

Legal Counsel

General Manager/CAO

Date: February 18, 2016
From: Ray Hendricks, Finance Manager
Title: FY 2015-16 Mid-Year Budget Adjustments

RECOMMENDATION

The Executive Committee reviewed the adjustments and forwarded the report to the Board for approval. The budget adjustments will ensure that the budget reflects current activity.

STRATEGIC PLAN RELATIONSHIP

The recommended action helps support Goal A – Fund and Implement 75% Diversion, by ensuring that the budget is balanced.

FISCAL IMPACT

The net fiscal impact of the recommended budget adjustments is a net increase to fund balance of \$39,525 for the fiscal year.

DISCUSSION & ANALYSIS

Based on activity during the first six months staff recommends the following budget adjustments.

- Increase estimated diverted materials revenues by \$191,400
- Increase operating appropriations by \$322,599
- Decrease Capital Improvements appropriations by \$170,724

Increase estimated diverted materials revenues by \$191,400

Construction and Demolition (C&D) was expected to produce \$98,600 in revenues for the fiscal year. As of December, actual revenues are \$176,511. Conservative estimates for C&D tonnage are expected to produce \$290,000 in revenues by the end of the fiscal year, an increase of \$191,400 over the original budget.

Increase operating appropriations by \$322,599

Increased C&D tonnages require additional budget in order to process, additionally our organics processing vendor is increasing their organics processing rate by \$4/ton beginning in February. The additional revenue from C&D is more than adequate to cover both of these additional expenditures.

The initial equipment purchase for Johnson Canyon Landfill has been completed. Total expenditures were \$162,599 less than originally estimated. The balance was used to accelerate pay down of the debt, reducing the final payment of the loan by \$182,860 and creating a savings of more than \$20,000 in interest. The budget for this item is being transferred from the Capital Improvement Project (CIP) account that was set up with the loan funds to cover the purchase of the equipment.

Following is a summary of the operating appropriation adjustments recommended:

\$ 104,000	C&D Grinding
\$ 56,000	Organics Diversion
<u>\$ 162,599</u>	Debt Service – Principal (accelerated paydown)
<u>\$ 322,599</u>	Total Appropriation Increases

Decrease Capital Improvements appropriations by \$170,724

The initial equipment purchase for Johnson Canyon Landfill has been completed. Total expenditures were \$162,599 less than originally estimated. The balance was used to pay down the debt, reducing the final payment of the loan by \$182,860. A savings of more than \$20,000 in interest. The budget for this item is being transferred from the CIP that was set up with the loan funds to cover the purchase of the equipment.

Review of CIP needs at mid-year requires some adjustments in order to adequately fund actual capital needs for the fiscal year. The net result of these changes is a decrease of \$8,125. Total reduction in CIP appropriations is \$170,724.

Following is a summary of the CIP appropriation adjustments recommended:

216	9525	JC Equipment Lease/Purchase	(162,599)
800	9102	Segunda Vida (Second Life) Start Up	(10,746)
800	9254	JC Leachate Handling Sys	43,000
800	9255	JC LFG System Improvements	(25,000)
800	9501	JC LFG System Improvements	(55,379)
800	9502	JC Flare Station Improvements	40,000
800	9526	JC Equipment Replacement	(11,500)
800	9701	SSTS Equipment Replacement	<u>11,500</u>
Total Capital Improvement Projects Appropriation Changes			<u>(170,724)</u>

BACKGROUND

The FY 2015-16 budget is doing well due to constant monitoring by management staff. However some minor adjustments are required as stated above.

ATTACHMENT(S)

1. FY 2015-16 Mid-Year Budget Adjustments



Salinas Valley Solid Waste Authority
Consolidated Statement of Revenues and Expenditure
For Period Ending December 31, 2015

	CURRENT BUDGET	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	BUDGET ADJUSTMENTS	ADJUSTED BUDGET
<u>Increases/(Decreases) in Operating Revenue Budget</u>						
Tipping Fees - C&D	98,600	176,511	179.0%	(77,911)	191,400	290,000
Total Increases/(Decreases) in Operating Revenue Budget	98,600	176,511	179.0%	(77,911)	191,400	290,000
<u>Increases/(Decreases) in Operating Budget</u>						-
C & D Diversion	56,000	97,432	174.0%	(41,432)	104,000	160,000
Organics Diversion	586,100	196,594	33.5%	389,506	56,000	642,100
Debt Service - Principal	1,020,500	815,285	79.9%	205,215	162,599	1,183,099
Total Increases/(Decreases) in Operating Budget	1,662,600	1,109,311	66.7%	553,289	322,599	1,985,199
<u>Increases/(Decreases) in CIP Budget</u>						-
216 9525 JC Equipment Lease/Purchase	162,599	-	0.0%	162,599	(162,599)	-
800 9102 Segunda Vida (Second Life) Start Up	17,735	6,989	39.4%	10,746	(10,746)	6,989
800 9254 JC Leachate Handling Sys	30,000	-	0.0%	30,000	43,000	73,000
800 9255 JC LFG System Improvement	25,000	-	0.0%	25,000	(25,000)	-
800 9501 JC LFG System Improvements	55,499	120	0.2%	55,379	(55,379)	120
800 9502 JC Flare Station Improvements	468,730	73,964	15.8%	394,766	40,000	508,730
800 9526 JC Equipment Replacement	42,400	-	0.0%	42,400	(11,500)	30,900
800 9701 SSTS Equipment Replacement	202,388	134,027	66.2%	68,361	11,500	213,888
Total Increases/(Decreases) in CIP Budget	579,229	74,084	12.8%	505,145	(170,724)	581,850
Total Expenditure Budget Increases/(Decreases)					151,875	
Total Change to Fund Balance					39,525	



Report to the Board of Directors

ITEM NO. 7

N/A

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: February 18, 2016

From: Patrick Mathews, General Manager/CAO

Title: A Resolution Approving the Designated Date, Time and Place for Regular Board and Executive Committee Meetings for Calendar Year 2016, Changing the Executive Committee Meetings to the Thursday Two Weeks before the Next Regular Board Meeting

RECOMMENDATION

Staff recommends that the Board adopt the resolution.

STRATEGIC PLAN RELATIONSHIP

None; this is an administrative item.

FISCAL IMPACT

There is no fiscal impact.

DISCUSSION & ANALYSIS

Director Perez was elected to serve as the 2016 Alternate Vice President and has advised that the current meeting time of the Executive Committee meeting poses a conflict with the City of Soledad's City Council meetings. The Executive Committee members were polled to select an alternate meeting day. The Committee members recommend moving the meetings to the Thursday of the same week that the meetings currently scheduled (two weeks before the Board of Directors meetings).

Maintaining the meetings in the same scheduled week enables staff to ensure that issues which need Executive Committee review are considered on a timely basis and to allow enough time to prepare reports for the upcoming Board meeting.

BACKGROUND

At the October Board of Directors meeting, the 2016 meetings calendar was approved which established the regular meeting date and time of the Executive Committee on the Wednesday two weeks prior to each Board meeting at 4:00 p.m.

ATTACHMENT(S)

1. Resolution
2. Exhibit A – Revised 2016 Meetings Calendar

RESOLUTION NO. 2016-

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING THE DESIGNATED DATE, TIME AND PLACE FOR REGULAR BOARD AND EXECUTIVE COMMITTEE MEETINGS FOR CALENDAR YEAR 2016, CHANGING THE EXECUTIVE COMMITTEE MEETINGS TO THE THURSDAY TWO WEEKS BEFORE THE NEXT REGULAR BOARD MEETING

WHEREAS, Section 2.02.010 (a) of the adopted Authority Code provides for the establishment by resolution of the date, time and place for regular Board meetings, and Section 2.06.010 establishes the Executive Committee meeting schedule; and,

WHEREAS, on October 15, 2015, the Board of Directors adopted Resolution No. 2015-21, approving the 2016 Meetings Calendar for Board of Directors and Executive Committee meetings; and,

WHEREAS, a conflict in the regular schedule of the Executive Committee meetings has been identified after the election the 2016 Board Officers; and,

THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that Board of Director meetings shall be held, unless otherwise noticed, at 6:00 p.m. on the third Thursday of each month in the Gonzales City Council Chamber located at 117 Fourth Street Gonzales, California, in accordance with "Exhibit A" attached hereto; and,

BE IT FURTHER RESOLVED, that Executive Committee meetings shall be held, unless otherwise noticed, at 4:00 p.m. on the Thursday two weeks prior to a scheduled Board of Directors meeting at 128 Sun Street, Suite 101, Salinas, California, in accordance with "Exhibit A" attached hereto.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 18th day of February 2016, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

Elizabeth Silva, President

ATTEST:

Elia Zavala, Clerk of the Board

2016 MEETINGS CALENDAR

Resolution No. 2016-

EXHIBIT A

Approved 2/18/2016

* Effective March 2016, the EC meetings moved to Thursdays

January 2016						
M	T	W	T	F	S	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

February 2016						
M	T	W	T	F	S	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29						

March 2016						
M	T	W	T	F	S	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

April 2016						
M	T	W	T	F	S	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

May 2016						
M	T	W	T	F	S	S
						1
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

June 2016						
M	T	W	T	F	S	S
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

July 2016						
M	T	W	T	F	S	S
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11	12	13	14	15	16	17
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25	26	27	28	29	30	31

August 2016						
M	T	W	T	F	S	S
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				





September 2016						
M	T	W	T	F	S	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

October 2016						
M	T	W	T	F	S	S
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

November 2016						
M	T	W	T	F	S	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

December 2016						
M	T	W	T	F	S	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

January	
1- New Years	
6- Exec Committee	
21- Board of Directors	
February	
3- Exec Committee	
18- Board of Directors	
29- Board Retreat	
March	
3- Exec Committee	
17- Board of Directors	
April	
7- Exec Committee	
21- Board of Directors	
May	
5- Exec Committee	
19- Board of Directors	
June	
2- Exec Committee	
16- Board of Directors	
July	
No Regular Meetings	
TBD- Board Retreat	
August	
4- Exec Committee	
18- Board of Directors	
September	
1- Exec Committee	
15- Board of Directors	
10/5-7 League of CA Cities	
October	
6- Exec Committee	
20- Board of Directors	
November	
3- Exec Committee	
17- Board of Directors	
December	
1- Executive Committee	
15- Board of Directors	

- *  Executive Committee Meeting | Regularly meets the **Thursday** 2 weeks before the Board meeting at 4:00 p.m. 128 Sun Street, Suite 101, Salinas, CA 93901 (unless otherwise noticed)
-  Board of Directors Meeting | Regularly meets the 3rd Thursday of month at 6:00 p.m. 117 Fourth Street, Gonzales, CA 93926 (unless otherwise noticed)
-  Special Meeting
-  League of California Cities Annual Conference (referenced for potential lack of quorum)

Agenda materials are normally posted to the website on Friday's before the next scheduled meeting.

<http://svswa.org/government/agendas-meeting-schedules/>

**ITEM NO. 8**

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

Legal Counsel

Date: February 18, 2016

From: Rose Gill, Human Resources/Organizational Development Manager

Title: A Resolution Approving Amendment No. 1 to the Lease with Patricia R. Hansen, Trustee of the H. Ross Hansen 1985 Living Trust – Marital Deduction Trust Authorizing a Three year Extension to the Lease for 128 Sun Street, Suite 101, Salinas, CA 93901, effective January 2017

RECOMMENDATION

Staff recommends that the Board approve the three year lease extension for the SVR administration office, effective January 2017.

STRATEGIC PLAN RELATIONSHIP

This item does not relate to the Board's Strategic Plan, but does however reflect one of the Authority's key core value "Fiscally Prudence."

FISCAL IMPACT

The current and future budgets will include \$7,194.00 monthly rent through December 31, 2019. This is a fixed rate without escalation during this extension period.

DISCUSSION & ANALYSIS

SVR's current lease expires December 31, 2016. An extension was negotiated for a three year term without an increase to current rent. The new lease period will be from January 2017 through December 31, 2019, with no increase throughout the three year term.

BACKGROUND

SVR has been renting the 128 Sun Street, Suite 101, Salinas, CA 9390, building since January 2007. The lease ends on December 31, 2016. The new lease period is for a three year term, January 2017 through December 31, 2019.

Initial term for rent: Years 1-5 = \$6,539.80/Month and Year 6-10 = \$7,193.78/Month.

ATTACHMENT(S)

1. Resolution
2. Lease Amendment

RESOLUTION NO. 2016 -

**A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY
APPROVING AMENDMENT NO. 1 TO THE
LEASE WITH PATRICIA R. HANSEN,
TRUSTEE OF THE H. ROSS HANSEN 1985 LIVING TRUST – MARITAL DEDUCTION TRUST
AUTHORIZING A THREE YEAR EXTENSION TO THE LEASE FOR 128 SUN STREET, SUITE 101,
SALINAS, CA 93901, EFFECTIVE JANUARY 2017**

WHEREAS, on October 19, 2006, the Board of Directors of the Salinas Valley Solid Waste Authority adopted Resolution No. 2006-51, authorizing execution of a lease agreement with Patricia R. Hansen, Trustee of the H. Ross Hansen 1985 Living Trust - Marital Deduction Trust, for the lease of 128 Sun Street, Suite 101, Salinas, CA 93901; and,

WHEREAS, the Lease Agreement for the property expires December 31, 2016, and the Salinas Valley Solid Waste Authority wishes to extend the lease of the property for an additional three years; and,

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Salinas Valley Solid Waste Authority that the President of the Board is hereby authorized and directed to execute Amendment No. 1 to the lease agreement between the H. Ross Hansen Living Trust and the Salinas Valley Solid Waste Authority, for the premises identified as 128 Sun Street, Suite 101, Salinas, California, as attached hereto and marked Exhibit A and by reference made a part hereof.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at its regular meeting duly held on the 18th day of February 2016, by the following vote:

AYES: BOARD MEMBERS:

NOES: BOARD MEMBERS:

ABSENT: BOARD MEMBERS:

ABSTAIN: BOARD MEMBERS:

ATTEST:

Elizabeth Silva, President

Elia Zavala, Clerk of the Board

AMENDMENT TO LEASE AGREEMENT #1

This Amendment to Lease Agreement (this "Amendment") is entered into as of February 18, 2016 (the "Effective Date"), by and between Salinas Valley Solid Waste Authority, a California Joint Powers Authority, (herein called "Tenant"), and Nexis Partners, LLC, a California Limited Liability Company (herein called "Landlord").

RECITALS

A. Tenant and Landlord are parties to that certain Lease Agreement dated as of December 30, 2006 (the "Existing Lease"), pursuant to which Landlord leases to Tenant, and Tenant hires from Landlord, certain premises consisting of approximately 6,884 rentable square feet of office space known as 126 Sun Street (the "Premises") in that approximate 26,000 rentable square foot building located at 126 & 128 Sun Street, Salinas, California (the "Building"), on the terms and conditions contained therein.

B. The current Expiration Date under the Existing Lease Agreement is December 31, 2016.

C. Tenant and Landlord now desire to amend the Existing Lease to, among other things, extend the Term and Base Rent during such extended Term, all in accordance with this Amendment.

AGREEMENT

NOW, THEREFORE, for good and valuable consideration, the adequacy of which is hereby acknowledged by the parties, Tenant and Landlord hereby agree as follows, and the Existing Lease shall be amended accordingly:

1. Certain Defined Terms. All capitalized terms used in this Amendment and not defined herein shall have the meanings set forth in the Existing Lease.

2. Term. The Term of the Existing Lease is hereby extended for an additional three (3) years (the "Renewal Term") commencing on January 1, 2017 (the "Renewal Commencement Date") and expiring on December 31, 2019 (the "Expiration Date"). The Basic Lease Information is hereby amended to reflect such revised Term and Expiration Date. With the exercise of this Option to Extend, Tenant shall have no further Options to Extend Lease Term in the future.

3. Rent. Commencing on the Renewal Commencement Date, the "Monthly Base Rent" payable by Tenant shall be the sum of Seven Thousand One Hundred Ninety Four and 00/100 Dollars (\$7,194.00) per month, and shall remain unchanged through the remainder of the Renewal Term. The Basic Lease Information shall be modified to reflect such revised Monthly Base Rent and subsequent annual adjustments during the Renewal Term.

4. No Landlord Work or Allowance. Tenant acknowledges that any and all construction or improvement work by Landlord contemplated by the Existing Lease or Amendment(s) has been completed, and that in connection with the execution of this Amendment, Landlord has no obligation to perform any work or pay any allowance to Tenant with respect to improvements to, or refurbishment, repair or replacement of, any portion of the Premises. Landlord has not made any representation or warranty, express or implied, with respect to the condition of the Premises and in no event shall Landlord be liable for any defect in the Premises or for any limitations on the use of the Premises, except as otherwise provided in the Existing Lease and as amended hereby.

5. Specific Lease Amendments. Effective as of the Execution Date below, the Existing Lease is hereby amended as follows:

(a) Article 19.7, "Notices" of the Existing Lease is amended (i) by replacing Landlord with: Nexis Partners, LLC, a California Corporation, Attn: Christian Keith, Managing Partner, 129 Dover Street, Los Gatos, CA 95032, Telephone: (408) 827-4131.

6. Brokerage Commission. Landlord and Tenant each represent to the other party that it has not employed any agents, brokers, or other parties in connection with this Amendment and no commissions will be payable by Landlord or Tenant in connection with this Amendment. Each of Landlord and Tenant agrees to hold the other party harmless from and against any and all claims of all agents, brokers and/or other such parties claiming a commission in connection with this Amendment, other than Tenant's Broker.

7. Authority. Each of Landlord and Tenant represents to the other that (i) it is a duly organized and existing legal entity, in good standing in its respective states; (ii) it has full right and authority to execute, deliver and perform this letter amendment; and (iii) the person executing this Amendment on its behalf has been authorized to do so.

8. Conflicts. If there is any conflict between the terms and provisions of this Amendment and the terms and provisions of the Existing Lease, the terms and provisions of this Amendment shall control.

9. Binding Effect. This Amendment shall be binding upon and inure to the benefit of Landlord and Tenant and their respective successors and assigns.

10. Counterparts. This Amendment may be executed in counterparts, each of which shall be deemed an original, but all of which taken together shall constitute one and the same instrument.

11. No Other Amendments. Except as amended hereby, the terms of the Existing Lease, including all exhibits and schedules attached thereto, shall remain unmodified and in full force and effect. From and after the date hereof, the term "Lease" shall mean and refer to the Existing Lease, as modified by this Amendment.

IN WITNESS WHEREOF, the parties have executed this Agreement as of the date first written above.

LANDLORD:

NEXIS PARTNERS, LLC,
a California limited liability company,

By: _____
Chris Keith, Managing Partner

TENANT:

Salinas Valley Solid Waste Authority,
a California Joint Powers Authority

By: _____

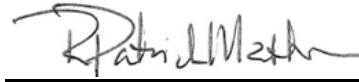
Its: _____

Updated February 11, 2016

SALINAS VALLEY RECYCLES
SIX-MONTH STRATEGIC OBJECTIVES
July 30, 2015 – February 1, 2016

ITEM NO. 9

Agenda Item



General Manager/CAO

A. THREE-YEAR GOAL: <i>FUND AND IMPLEMENT 75% DIVERSION OF WASTE FROM LANDFILLS</i>						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. By September 30, 2015	Diversion Manager	Open the Gonzales Clothing Closet and prepare a plan to promote it as a new community donation alternative. 75% Diversion Objectives 1.docx	X			From opening on 10/22 thru 12/31, 63 clients were served and 383 items of clothing or shoes were recycled..
2. At the November 2015 Board meeting	General Manager and Diversion Manager	Present an expanded scope of work and outreach plan for Board consideration to begin CEQA for long-range facility needs for SVR, including: alternatives for future Salinas area facility/ies, Clean Fiber and Organics Recovery Project, shared processing services with MRWMD, landfilling options, and City Managers' Solid Waste Study recommendation. 75% Diversion Objectives 2.docx	X			Scope of Work approved at the 11-19-15 Board meeting..
3. At the October 2015 and January 2016 Board meetings	General Manager	Initiate discussions with MRWMD's new General Manager on potential sharing of future processing capacities and update the Board regarding the discussions.	X			Ongoing monthly meetings are being scheduled to discuss rates, contract conditions, shared and shared service options
4. At the December 2015 Board meeting	Finance Manager	Present to the Board for consideration a scope of work to select a consultant to prepare a long-range financial model for each CEQA study scenario, in conjunction with the facilities' CEQA process. 75% Diversion Objectives 4.docx	X			Scope of work and RFP was presented and approved to the Board at its December 2015 mtg
5. At the December 2015 Board meeting	General Manager	Present to the Board for consideration a scope of work to select a consultant to prepare an economic impact report for each CEQA study scenario, in conjunction with the facilities' CEQA process.	X			Scope of work and RFP was presented and approved to the Board at its December 2015 mtg
6. By December 31, 2015	Diversion Manager	Develop a presentation and commence public outreach on the Clean Fiber and Organics Recovery Demonstration Project to educate stakeholders/public, gain input, and assess community support. 75% Diversion Objectives 3.docx	X			Completed and final work is underway to set up schedules for presentations in 2016

B. THREE-YEAR GOAL: *COMPLETE FACT FINDING PROCESS FOR SALINAS AREA MATERIALS RECOVERY CENTER (SAMRC)*

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. By the October 2015 Board meeting	General Manager	Facilitate a meeting between the County of Monterey, City of Salinas, and the Authority to determine if each will participate in an MOU for funding and construction of the Rossi Street extension and present the results to the Board.	X			Meeting was held on September 24 th , and results were discussed at the October 15 th meeting and staff was provided direction to eliminate Madison Lane Transfer Station from further consideration due to lack of County funding for Rossi Road Extension
2. At the February 2016 Board meeting	General Manager	Provide to the Board for consideration alternatives, if needed, for the sale, lease or repurposing of the Sun Street properties.	X			A meeting with Salinas City Manager and Alisal Market Place developer has been requested to discuss terms for sale of property. This item will be presented at the February 2016 Board mtg.
3. At the February 2016 Board meeting	General Manager	Provide to the Board for consideration alternatives, if needed, for the lease or purchase of the Madison Lane Transfer Station property.	X			Board has requested the Madison Lane Transfer Site be eliminated from further consideration due to lack of financial support for Rossi Road Extension construction from County
4. At the February 2016 Board meeting	General Manager and Operations Manager	Provide to the Board for consideration, if needed, plans for permanent improvements and development of the Sun Street Transfer Station, which includes design, environmental review, funding and timeline.	X			Sun Street Transfer Station development has been included in the proposed regional facilities EIR for full consideration. Draft plans for improvements will be prepared as part of the CEQA scope of Work. Additional information on this item will be presented a the February 2016 Board mtg.

C. THREE-YEAR GOAL: <i>UTILIZE JOLON ROAD, CRAZY HORSE AND LEWIS ROAD CLOSED LANDFILLS TO GENERATE REVENUE</i>						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the November 2015 Board meeting	Authority Engineer	Report to the Board on the level of interest in developing a solar power partnership with wineries or other commercial users adjacent to the landfills. 2015 Goal-Objective Plan C1 - Energy Partnership.pdf	X			Report completed for November Board Meeting
2. At the November 2015 Board meeting	Authority Engineer	Present to the Board for action a proposed scope and budget to explore potential to develop wind power at landfills. 2015 Goal-Objective Plan C2 - Wind Power.pdf	X			Report completed for November Board Meeting
3. At the November 2015 March 2016 Board meeting	Authority Engineer	Prepare a Crazy Horse Landfill Solar Development MOU between International Sourcing and Marketing (ISM) and SVSWA/Monterey County under PG&E's Renewable Energy Self Generation Bill Credit Program and present to the Board for action. 2015 Goal-Objective Plan C3 - ISM.pdf			X	MOU completed for SVR/ISM and a draft MOU for MoCo/SVR/ISM for November Board Meeting. County staff is reviewing the draft MOU for possible action. Moved from November 2015 to March 2016

D. THREE-YEAR GOAL: INCREASE PUBLIC ACCESS, INVOLVEMENT AND AWARENESS OF SVR ACTIVITIES						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. By October 31, 2015	Diversion Manager and Recycling Coordinator	Evaluate the Wally-Waste-Not School Recycling Award Program and recommend change(s), if any, to the General Manager. Goal D Objective 1.docx	X			Review and evaluation completed, draft of new application process provided for review and approved by GM. Award applications released in November. .
2. By December 31, 2015	Recycling Coordinator	Develop and provide to the General Manager a plan to conduct a Public Recycling Event at Johnson Canyon. Goal D Objective 2.docx	X			The Dinosaur Day event to promote electronic waste recycling and is scheduled for June 12, 2016.
3. By December 31, 2015	Recycling Coordinator	Create a 2016 Social Media Contest to increase followers and promote the revamped website. Goal D Objective 3.docx	X			Plan submitted to General Manager for review. Social Media contest to take place Feb/March 2016.
FUTURE: By _____	Diversion Manager and Recycling Coordinator	Facilitate creation of animated videos about SVR projects and upload to the website gallery (such as Landfill Gas-to-Electricity Program, Clean Fiber and Organics Recovery Project, etc.). Goal D Objective 4.docx				
FUTURE: By _____	Diversion Manager and Recycling Coordinator	Develop a Recycle/Reuse Grant Program to support local recycle/reuse projects and present to the Board to consider funding allocation for the 2016-2017 budget. Goal D Objective 5.docx				

E. THREE-YEAR GOAL: <i>REDUCE COSTS AND IMPROVE SERVICES AT SVR FACILITIES</i>						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the October 2015 Board meeting	Authority Engineer	Report to the Board on planning options to utilize remaining Johnson Canyon Landfill gas for a second power plant, and/or a pipeline to prison facilities, and/or compressed natural gas fuel. 2015 Goal-Objective Plan E1 - LFG power options.pdf	X			Board report complete showing no options available given the conditions in the current Landfill Gas Purchase Agreement w Ameresco
2. At the November 2015 January 2016 Board meeting	Operations Manager	Prepare and present to the Board for action the results of a feasibility study to operate a Solid Waste and Recycling Public Service Center at Crazy Horse Landfill.	X			Included on the January 2016 agenda for consideration
3. At the January 2016 Board meeting	Authority Engineer	Develop and present to the Board for action the scope, budget, and return on investment analysis to construct energy projects to offset operational costs at landfills. 2015 Goal-Objective Plan E3 - Use LFG to Offset LF power demand.pdf	X			Board report complete showing return on investment for various options.
4. At the January 2016 Board meeting	General Manager and Operations Manager	Present to the Board for action scenarios for the operation of Jolon Road Transfer Station after the Waste Management contract expires in September 2016.	X			Included on the January 2016 agenda for consideration. Cost proposals to be shared at the March 2016 meeting.

F. THREE-YEAR GOAL: <i>PROMOTE AND MAINTAIN A HIGH PERFORMANCE, EFFICIENT AND FLEXIBLE WORKFORCE</i>						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the September 2015 Board meeting	Human Resources/ Organizational Development Manager	Align the job classifications and recommend to the Board for action benchmarks for compensation based on the job descriptions.	X			Board approved management benchmarking/broadbanding. Benchmarks already exist for techs, and supervisors.
2. By December 1, 2015	HR/OD Manager	Revitalize the Mentor Program to include training on application and interview process. Goal F Objectives 1.docx	X			Training took place for the mentors. Next step is to roll out program in January.
3. By December 31, 2015	HR/OD Manager	Develop a new on-boarding process for new hires to include job shadowing. Goal F Objectives 3.docx	X			We have a newly developed on-boarding process for new hires. Job shadowing will be included starting with the next new hire.



2013-16 Strategic Plan Update

Patrick Mathews
General Manager/CAO
February 18, 2016

2013-16 Strategic Goals

- **Fund/Implement 75% Waste Diversion from Landfills**
- **Complete Fact Fining Process for Salinas Area Materials Recovery Center (SAMRC)**
- **Utilize Jolon Road, Crazy Horse and Lewis Road Closed Landfills to Generate Revenue**
- **Increase Public Access, Involvement & Awareness of SVSWA Activities**
- **Reduce Costs & Improve Services at SVR Facilities**
- **Promote and Maintain a High Performance, Efficient, and Flexible Workforce**

GOAL: Fund and Implement 75% Diversion of Waste from Landfills

- **Open Gonzales Clothing Closet**
- **Begin CEQA for long-range facility needs for SVR**
- **Discussions with MRWMD's new GM on potential sharing opportunities**
- **Select a consultant to prepare a long-range Financial and Economic Benefit model for each CEQA study session scenario**
- **Develop a presentation/public outreach for Clean Fiber and Organics Recovery Demonstration Project**

GOAL: Complete Development of the Salinas Area Materials Recovery Center (SAMRC)

- **Facilitate meeting between the County of Monterey, City of Salinas, and SVR to participate in and MOU regarding Rossi Street extension**
- **Provide alternatives, for the sale, lease or repurposing of the Sun Street properties**
- **Consider lease or purchase of Madison Land Transfer Station Property**

GOAL: Utilize Jolon Rd, Crazy Horse & Lewis Road Closed Landfills to Generate Revenue

- **Explore interest in developing a solar power partnership with wineries or other commercial users adjacent to landfills**
- **Explore potential to develop wind power at landfills**
- **Prepare Crazy Horse Landfill Solar Development MOU between International Sourcing and Marketing (ISM) and SVR/Monterey County under PG&E'S Renewable Energy Self Generation Bill Credit Program**

GOAL: Increase Public Access, Involvement and Awareness of SVSWA Activities

- **Evaluate the Wally-Waste-Not School Recycling Award Program**
- **Plan to conduct a Public Recycling Event at Johnson Canyon**
- **Create 2016 Social Media Contest**
- **Create animated videos about SVR projects**
- **Develop a Recycle/Reuse Grant program for 2016-2017 budget**

GOAL: Reduce Costs and Improve Services at Johnson Canyon Landfill

- **Evaluate options to utilize remaining Johnson Canyon Landfill gas for second power plan, and/or a pipeline to prison facilities, and/or compressed natural gas fuel**
- **Prepare Feasibility Study to operate a Solid Waste And Recycling Public Service Center at Crazy Horse Landfill**
- **Develop options for expiration of Waste Management contract at Jolon Rd. Transfer St.**

GOAL: Promote & Maintain a High Performance, Efficient & Flexible Workforce

- **Benchmark job classifications**
- **Mentor Program to include application process training**
- **On-Boarding process to include job shadowing (Buddy Program)**

2013-16 Strategic Plan Update

QUESTIONS- COMMENTS?



Report to the Board of Directors

Date: February 18, 2016

From: Patrick Mathews, General Manager/CAO

Title: Materials Recovery Centers Modern Designs and Economic Benefits

ITEM NO. 10

N/A

Finance Manager/Controller-Treasurer

N/A

General Counsel

N/A

General Manager/CAO

**A PRESENTATION WILL BE GIVEN
AT THE MEETING**



MATERIALS RECOVERY CENTER DESIGN & ECONOMIC BENEFITS

Modern Materials Recovery Center

- **All Covered-Enclosed**
- **Recycling & Recovery Focus**
- **One-Stop Public Service**
- **Maximum GHG Reduction Benefits**
- **Not a Transfer Station**

Green Business Park Concept

SVR Public Services

Public Recycle Center,
Education Center, HHW,
C&D Recovery

Vision Recycling

- Yardwaste-Woodwaste Recovery
- Compost-Landscape Mulch Sales



Global Organics Energy

- Advanced Paper Recovery & Pulp Manufacturing
- Water Reclamation & Energy Production

Used Goods Resale Center (partner tbd)

Packaged Agricultural Product Recovery (partner tbd)

WHAT WOULD IT LOOK LIKE?

THIS



**Sunnyvale
SMART Station**

NOT THIS



**Temporary
Sun Street
Transfer Station**

Modern MRC Architecture Ideas



SBSWA Shoreway MRC - San Carlos, CA

Modern MRC Architecture Ideas



SBSWA Shoreway MRC - San Carlos, CA

Modern MRC Architecture Ideas



Rainbow MRC - Huntington Beach, CA

Modern MRC Architecture Ideas



EDCO MRC-TS - La Mesa, CA

Modern MRC Architecture Ideas



Clean World Solutions MRC (concept) - Oakland, CA

Modern MRC Architecture Ideas



WM MRC-TS - Tacoma, WA

Modern MRC Architecture Ideas



WM MRC-TS - Tacoma, WA

Modern MRC Architecture Ideas



MRC-TS - Palm Beach, FL

Modern MRC Architecture Ideas



Transfer Station – La Mesa, CA

Want a Barn TS Instead?



TS - Wythe County, VA



TS - Sussux County, DE

Sun Street TS Concept



HDR HDR Engineering, Inc.
H. MILLER & ASSOCIATES

SUN STREET TRANSFER STATION
SALINAS VALLEY SOLID WASTE AUTHORITY

OPTION 1 | RENDERING FROM SUN STREET

07 MARCH 2007

Why Support a Green Business Park?

- **Progressive State Mandates**
 - **AB 939, 341 & 1826**
- **Greenhouse Gas (GHG) Reduction Mandates**
 - **AB 32**
- **Reduces Long-Term Landfill Dependence & Liabilities**
- **Improves Community Image**
- **Keeps Responsibility Local**

Economic Development Benefits

- **Supports Innovation**
- **Long Term Public Infrastructure Investment**
- **Promotes Sustainable Living**
- **Creates Jobs (direct & indirect)**
- **Attracts New & Complimentary "Green" Businesses**

Economic Development Benefits

- **Keeps More Recycling Materials in Local CA Markets**
 - **Supports Growth of US Manufacturing**
 - **Reduces Foreign Market Reliance**
- **Supports Agriculture**
 - **Enhanced Organics Recovery**
 - **Paper Recovery for Packaging**

QUESTIONS?



Report to the Board of Directors

Date: February 18, 2016
From: Patrick Mathews, General Manager/CAO
Title: Sun Street Property Alternatives

ITEM NO. 11

N/A

Finance Manager/Controller-Treasurer

N/A

General Counsel

N/A

General Manager/CAO

**A PRESENTATION WILL BE GIVEN
AT THE MEETING**



SUN ST. TRANSFER STATION

**SELL, IMPROVE OR
REPURPOSE**

History

- **1997 Agency Formation**
- **Madison Lane Transfer Station Plan 2.0**
- **2002 Regional Facilities EIR**
- **Sun Street Transfer Station, Ph. I & II**
- **Alisal Market Place (AMP)**
- **Work Street Relocation Plan 1.0**

History

- **Global OrganicS Energy -
Public/Private Partnership**
- **Work Street Relocation Plan 2.0**
- **Citizens Advisory Group Siting Studies**
- **Madison Lane Transfer Station Plan 2.0**
- **No Salinas Facilities – CM Study
Recommendation**
- **Salinas Area Materials Recovery Center
EIR**

Strategic Plan Objectives



**Adopted for July 2015 thru Feb 2016
planning period: Goal B – “Complete Fact
Finding Process for Salinas Area Materials
Recovery Center (SAMRC)”**

**2. “Consider Alternatives for Sale, Lease or
Repurposing of SSTS”**

**4. “Consider Plans for Permanent
Improvements & Development of SSTS”**

SSTS Sale

- **2008 Bristol Group Conditions for AMP:**
 - New Safety Center
 - Relocation of SSTS out of AMP
- **2009 developer (Bristol Group) offer:**
 - Well below SVR market appraisal
 - Included ~\$900k relocation exp. payment
 - Offered Option Agreement
- **2010 Loss of RDA Funding & Recession**

SSTS Sale



- **2010-11 Pause in SSTS Relocation & Alisal Market Place (AMP) Projects**
- **2012-14 SVR/Salinas Land Swap**
- **2015 Passing of AMPs rep Sean Cooley**
- **2015-16 Salinas CM re-establishing contact with new Bristol Group reps**
 - No meetings/negotiations set to-date
- **Who Buys SSTS?**
 - City or AMP Developer. Still TBD

SSTS Improve & Develop



SUN STREET TRANSFER STATION
SALINAS VALLEY SOLID WASTE AUTHORITY

OPTION 1 | RENDERING FROM SUN STREET

07 MARCH 2007

SSTS Improve & Develop



- **Design standard to fit with Alisal Market Place concept**
- **All Enclosed Facility**
- **Phase II Mitigated Negative Declaration Improvements**
- **Possible re-use of Existing Building(s) to reduce costs**

SSTS Repurpose Ideas



- **Lease to Republic to expand or relocate constrained Corporation Yard next door**
 - **Create permanent home for current and future City/County franchisees**
- **Lease to third party for flea market, RV or public storage facility, Ag use, other retail/commercial use**
- **Convert to Re-use/Re-sale Store: "Segunda Vida" concept**

Next Steps

- **Determine final disposition of SSTS sale to Salinas or AMP developer**
- **Absent sale commitment, evaluate revenue benefits of repurpose ideas & seek public input**
- **Evaluate design, facility improvements and mitigations necessary to blend SSTS into AMP (Status Quo concept)**
- **Complete Regional Facilities EIR, Financial Study and Economic Impact Study**

QUESTIONS



Report to the Board of Directors

ITEM NO. 12

Finance Manager/Controller-Treasurer

General Manager/CAO

N/A

General Counsel

Date: February 18, 2016
From: Ray Hendricks, Finance Manager
Title: FY 2016-17 Preliminary Budget

RECOMMENDATION

The Executive Committee recommends this item be presented to the Board of Directors for discussion and comment prior to returning it for the scheduled rate hearing and final budget adoption at the March 17, 2016 Board meeting.

STRATEGIC PLAN RELATIONSHIP

The recommended action helps support Goal A - Fund and Implement 75% Diversion, by ensuring that the budget is balanced and sustainable.

FISCAL IMPACT

The preliminary \$15,987,000 Operating Budget represents an increase of 3.1% over the current operating budget. It is financed with \$17,439,800 in revenues, an increase of 5.9% over the current operating budget. The projected surplus of \$1,452,800 will be used to partially finance \$2,084,000 in required new Capital Improvements. The current Capital Improvement Budget appropriations will carry over to FY 2016-17 per SVR's financial policies until such current projects are completed.

DISCUSSION & ANALYSIS

The preliminary budget fully funds necessary operation for FY 2016-17. Following is a summary of the budget. Please refer to the attached budget worksheets for more detail.

\$973,600 increase in revenues

Operating revenues are proposed to increase \$973,600, a 5.9% increase. The major reasons for the increase are as follows:

\$ 340,000	increase of 2.9 % (\$2.00/ ton) for Solid Waste Tipping Fees.
\$ 334,800	anticipated 3.0% increase in tonnage from 165,000 to 170,000 tons
\$ 190,400	per ton surcharge for transfer of waste from Jolon Road to Johnson Canyon
\$ 101,600	increase of \$4.00/ton for Green Waste Tipping Fees to offset vendor increase
\$ 62,800	increase in AB939 Service Fee (2.9%)
\$ (56,000)	decrease in recycling revenues for accepting mattresses at no cost
\$ 973,600	Net increase in revenues

SVR needs to make gradual increases in order to meet the full payment on the Bond obligation in FY 2018-19 and support ongoing capital, operational and regulatory obligations for our facilities. \$487,000 increase in operating expenses
The proposed operating budget of \$15,987,000 reflects an increase of \$487,000 (3.1%) over the current appropriations. Following is a list of major budget changes:

<u>Reason for Increase/(Decrease)</u>	<u>Difference</u>
Board of Equalization - CalRecycle Per Ton Fees (1/2 year)	\$218,200
PERS Health Insurance Premiums	112,800
Greenwaste Processing @ JC (\$4/ton increase)	104,100
Other Personnel Increases	56,750
Pollution Control Agency Fees (Storm water Discharge)	50,000
All Other Increases (see attachments for detail)	105,650
Jolon Road Savings	(160,500)
Total Operating Budget Changes	<u>\$487,000</u>

Capital Improvement Projects Budget

The following Projects need to be completed in FY 2016-17:

Crazy Horse - Corrective Action Program	\$203,000
Crazy Horse Gas System Corrective Action Program	116,500
Johnson Canyon Regional Roadway Project (loan repayment)	365,000
Johnson Canyon Landfill Gas System (Vertical Wells)	30,000
Johnson Canyon Equipment Replacement	50,000
Johnson Canyon Water Corrective Action Program	100,000
Johnson Canyon Drainage Modifications	35,000
Johnson Canyon Groundwater Monitoring Well Replacements	165,000
Johnson Canyon Landfill Gas System Wells	30,000
Johnson Canyon Litter Control Fence	50,000
Jolon Road Transfer Station Improvements	82,000
Jolon Road Equipment Purchase (If Approved)	600,000
Lewis Road Landfill Gas Flare Replacement	67,500
Sun Street Transfer Station Equipment Replacement	190,000
Total Capital Improvement Projects	<u>\$2,084,000</u>

Crazy Horse Landfill (\$319,500)

The SVR has entered into a long term Corrective Action Program implemented via a pledge of revenue agreement with CalRecycle to make improvements that would protect water quality. Improvements include landfill gas system improvements and landfill groundwater remediation projects.

Johnson Canyon Gloria/Iverson Project (\$365,000)

In order to minimize increases in rates in FY 2013-14, the Board approved borrowing money from the Johnson Canyon Gloria/Iverson Roadway Mitigation Project to fund needed CIPs. Half of the funds borrowed, were repaid in FY 2015-16, with the other half scheduled to be repaid in FY 2016-17. Staff recommends using \$365,000 from our Capital Improvement Reserves in order to minimize the effect to our rate payers.

Johnson Canyon Landfill (\$460,000)

As landfill operations continue at the Johnson Canyon Landfill, so is the need to assure effective environmental control system are in place. For example, installing landfill gas wells in areas of new waste, addressing drainage to continue with storm water pollution prevention, and expanding the litter control fence are some of the features required to keep up with landfill operations. In addition, SVR entered into a corrective action program via a pledge of revenue agreement requiring further action for ensure the groundwater is monitored effectively.

Jolon Road Transfer Station (\$682,000)

Staff is working with Waste Management to determine if SVR take-over of the Jolon Road Transfer Station is the most cost effective option once the current operating agreement expires in September 2016. In order for SVR to take over operations at the end of the Waste Management contract (if approved), SVR must make an initial purchase of \$600,000 in equipment. Rather than take out a private loan, staff recommends using \$398,500 in CIP reserve funds with the remaining \$201,500 coming from operating surpluses.

As was the process with the Johnson Canyon Landfill take-over, the facility operations budget will repay the loan over 4 years from funds in the facility operating budget. After repayment is complete, an amount similar to the annual loan repayments will continue to be allocated from the operations budget and placed into equipment reserves to allow cash funding of all normal future equipment replacement needs.

In addition, there are other site upgrades and repairs that need to be completed over the following two years. Half of this \$164,000 (\$82,000) is being funded in FY 2016-17.

Lewis Road (\$67,500)

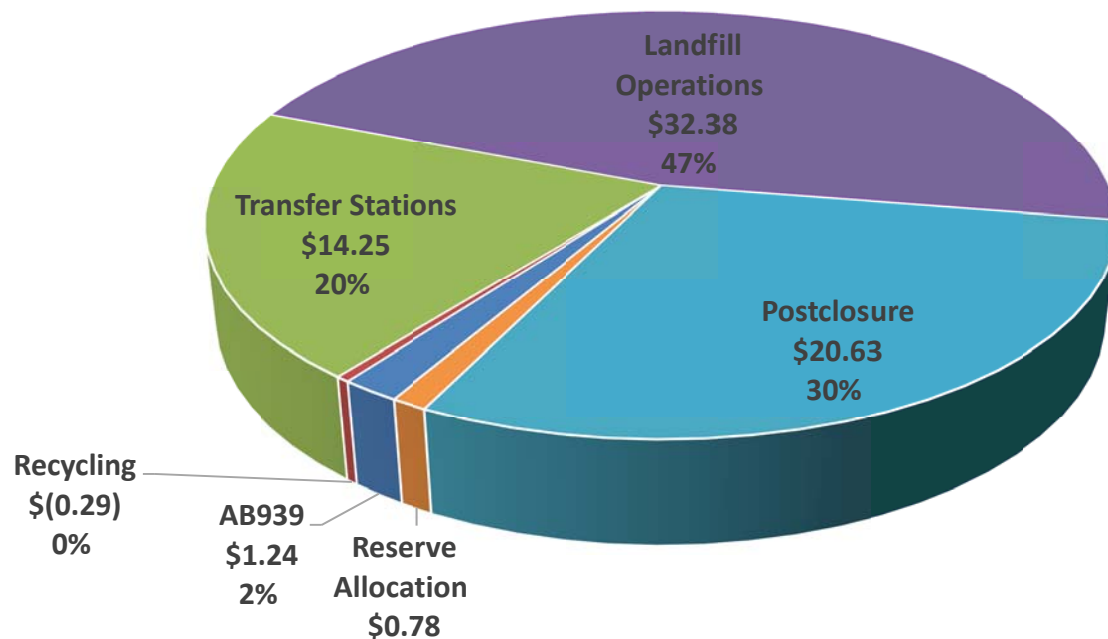
The flare at the closed Lewis Road Landfill is in need of replacement. Half of the \$135,000 cost of the replacement is budgeted in FY 2016-17 so that staff can begin preliminary engineering work.

Sun Street Transfer Station Equipment Replacement (\$190,000)

The Board approved the Sun Street Equipment replacement plan on August 22, 2013. In order to meet CIP requirements, some of the equipment replacement has been delayed. To replace necessary equipment, money needs to be set aside every year.

SVR funds substantial part of its Operations through solid waste tipping fees. The following chart shows how the \$69 proposed tipping fee is allocated in the preliminary budget. Bond repayment expenditures, program revenues, administration, and Capital Improvement Projects have been allocated to their corresponding program area.

How the Per Ton Tipping Fee is Used



BACKGROUND

The Board's approval of refinancing the 2002 Revenue Bonds and the Crazy Horse Installment Purchase Agreement is allowing SVR to generate an operating surplus of \$1,452,800. This will allow SVR to use the FY 2016-17 surplus to work on some much-needed Capital Improvements, as it continues to work on ways to handle the solid waste recovery and disposal needs of the Salinas Valley as it works towards a "Future without Landfills".

ATTACHMENT(S)

1. FY 2016-17 Preliminary Two-Year Budget Comparison
2. FY 2016-17 Preliminary Budget Worksheets

**Salinas Valley Recycles
Preliminary Two-Year Budget Comparison
FY 2016-17**

	2015-16 Budget	2016-17 Proposed	Increase / (Decrease)	% Change
<u>Operating Revenue</u>				
Tipping Fees - Solid Waste	11,055,800	11,730,600	674,800	6.1%
Tipping Fees - Surcharge	1,560,600	1,751,000	190,400	12.2%
Tipping Fees - Diverted Materials	998,000	1,043,600	45,600	4.6%
AB939 Service Fee	2,166,100	2,228,900	62,800	2.9%
Charges for Services	124,500	124,500	-	0.0%
Sales of Materials	309,500	309,500	-	0.0%
Gas Royalties	220,000	220,000	-	0.0%
Investment Earnings	31,700	31,700	-	0.0%
Total Operating Revenues	<u>16,466,200</u>	<u>17,439,800</u>	<u>973,600</u>	<u>5.9%</u>
<u>Expenditures</u>				
1110 - Executive Administration	457,680	431,300	(26,380)	-5.8%
1120 - Administrative Support	487,550	504,200	16,650	3.4%
1130 - Human Resources Administration	355,900	367,000	11,100	3.1%
1140 - Clerk of the Board	178,300	184,750	6,450	3.6%
1200 - Finance Administration	572,320	597,550	25,230	4.4%
1300 - Operations Administration	379,300	378,900	(400)	-0.1%
2100 - Resource Recovery	762,650	804,100	41,450	5.4%
2150 - Marketing	75,000	75,000	-	0.0%
2200 - Public Education	188,500	206,500	18,000	9.5%
2300 - Household Hazardous Waste	713,300	747,900	34,600	4.9%
2400 - C & D Diversion	56,000	80,000	24,000	42.9%
2500 - Organics Diversion	586,100	690,200	104,100	17.8%
2600 - Diversion Services	23,250	18,000	(5,250)	-22.6%
3100 - Scalehouse Operations	416,950	448,050	31,100	7.5%
3600 - JR Transfer Station	755,600	595,100	(160,500)	-21.2%
3650 - ML Transfer Station	166,500	185,000	18,500	11.1%
3710 - SS Disposal Operations	765,350	820,100	54,750	7.2%
3720 - SS Transfer Operations	1,082,900	1,116,200	33,300	3.1%
3730 - SS Recycling Operations	318,200	332,000	13,800	4.3%
4500 - JC Landfill Operations	2,618,450	2,868,400	249,950	9.5%
4530 - JC Recycling Operations	260,950	239,500	(21,450)	-8.2%
5300 - Crazy Horse Postclosure Maintenance	660,200	623,100	(37,100)	-5.6%
5400 - Lewis Road Postclosure Maintenance	236,500	234,500	(2,000)	-0.8%
5500 - Johnson Canyon ECS	324,100	320,800	(3,300)	-1.0%
5600 - Jolon Road Postclosure Maintenance	198,350	208,650	10,300	5.2%
5700 - Sun Street ECS	153,600	204,600	51,000	33.2%
6100 - Debt Service - Interest	1,686,000	1,653,300	(32,700)	-1.9%
6200 - Debt Service - Principal	1,020,500	1,052,300	31,800	3.1%
Total Operating Expenditures	<u>15,500,000</u>	<u>15,987,000</u>	<u>487,000</u>	<u>3.1%</u>
Operating Budget Surplus	966,200	1,452,800	486,600	
Less New CIP Allocation	(912,400)	(2,084,000)	(1,171,600)	
Use of CIP Reserves	<u>-</u>	<u>763,500</u>	<u>763,500</u>	
Balance Used to Fund Reserves	<u>53,800</u>	<u>132,300</u>	<u>78,500</u>	

Salinas Valley Recycles
Preliminary Budget Worksheets
FY 2016-17

	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
105 - Administration Fund				
1110 - Executive Administration				
61.0 - Employee Services				
61110 - Regular Pay	187,200	194,700	7,500	4.0%
61120 - Paid Time Off	7,200	7,500	300	4.2%
61400 - Education Assistance	1,250	1,500	250	20.0%
61410 - Wellness Program	500	500	-	0.0%
61705 - Management Leave	5,400	5,700	300	5.6%
61815 - Auto Allowance	7,200	7,200	-	0.0%
61816 - Cell Phone	1,400	1,400	-	0.0%
61822 - PERS Employer Classic	16,000	17,300	1,300	8.1%
61823 - PERS EPMC	5,700	2,000	(3,700)	-64.9%
61824 - OPEB Expense	5,700	5,900	200	3.5%
61825 - Medicare	2,900	3,000	100	3.4%
61827 - PERS - 1959 Survivor Benefit	-	100	100	#DIV/0!
61829 - PERS Unfunded Liability Payment	2,800	5,900	3,100	110.7%
61831 - Health Insurance	26,100	31,600	5,500	21.1%
61833 - Long-Term Disability	1,000	1,000	-	0.0%
61834 - Unemployment	400	400	-	0.0%
61836 - Life Insurance	500	500	-	0.0%
61837 - Insurance - Workers Compensation	1,000	800	(200)	-20.0%
61.0 - Employee Services Total	272,250	287,000	14,750	5.4%
62.0 - Supplies				
62810 - Software/License Renewals	500	500	-	0.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
62.0 - Supplies Total	1,500	1,500	-	0.0%
63.0 - Contract Services				
63116 - Cell Phones	600	600	-	0.0%
63510 - Legal Services	85,000	85,000	-	0.0%
63540 - Consulting Engineer	25,000	25,000	-	0.0%
63590 - Other Professional Services	5,000	5,000	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	200	200	-	0.0%
63960 - Contingencies	48,230	-	(48,230)	-100.0%
63.0 - Contract Services Total	164,130	115,900	(48,230)	-29.4%
64.0 - Other Expenses				
64200 - Conferences/Meetings	5,000	5,000	-	0.0%
64201 - Travel Expense - General Manager	2,000	2,000	-	0.0%
64250 - Training	2,000	2,000	-	0.0%
64310 - Association Memberships	5,000	2,000	(3,000)	-60.0%
64312 - Agency Memberships	-	10,000	10,000	#DIV/0!
64320 - Publications & Trade Journals	2,000	2,000	-	0.0%
64412 - Insurance - Crime	200	200	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	500	600	100	20.0%
64418 - Insurance - Surety Bond	3,100	3,100	-	0.0%
64.0 - Other Expenses Total	19,800	26,900	7,100	35.9%
1110 - Executive Administration Total	457,680	431,300	(26,380)	-5.8%
1120 - Administrative Support				
61.0 - Employee Services				
61110 - Regular Pay	157,200	167,700	10,500	6.7%
61120 - Paid Time Off	6,100	6,500	400	6.6%
61300 - Overtime - Regular	1,800	1,800	-	0.0%
61400 - Education Assistance	3,750	4,500	750	20.0%
61410 - Wellness Program	1,500	1,500	-	0.0%
61700 - Flexible Leave	4,600	4,900	300	6.5%
61822 - PERS Employer Classic	13,400	4,800	(8,600)	-64.2%

Salinas Valley Recycles
Preliminary Budget Worksheets
FY 2016-17

	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61823 - PERS EPMC	4,800	600	(4,200)	-87.5%
61824 - OPEB Expense	4,800	5,100	300	6.3%
61825 - Medicare	2,400	2,600	200	8.3%
61827 - PERS - 1959 Survivor Benefit	-	200	200	#DIV/0!
61828 - PERS Employer PEPR	-	7,100	7,100	#DIV/0!
61829 - PERS Unfunded Liability Payment	2,400	1,700	(700)	-29.2%
61831 - Health Insurance	71,200	86,200	15,000	21.1%
61833 - Long-Term Disability	900	900	-	0.0%
61834 - Unemployment	1,200	1,100	(100)	-8.3%
61836 - Life Insurance	400	500	100	25.0%
61837 - Insurance - Workers Compensation	900	700	(200)	-22.2%
61.0 - Employee Services Total	277,350	298,400	21,050	7.6%
62.0 - Supplies				
62100 - Office Supplies & Materials	15,000	15,000	-	0.0%
62120 - Reproduction Costs	2,600	2,600	-	0.0%
62130 - Copier/Printer Supplies	11,300	11,300	-	0.0%
62140 - Janitorial Supplies	3,000	3,000	-	0.0%
62230 - Vehicle Supplies	2,000	2,000	-	0.0%
62330 - Fuel	2,500	2,500	-	0.0%
62800 - Special Dept Supplies	950	950	-	0.0%
62810 - Software/License Renewals	1,300	1,300	-	0.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
62.0 - Supplies Total	39,650	39,650	-	0.0%
63.0 - Contract Services				
63120 - Telephone	10,000	10,000	-	0.0%
63140 - Postage	5,000	5,000	-	0.0%
63150 - Overnight Shipments	400	400	-	0.0%
63210 - Water	700	700	-	0.0%
63230 - Gas & Electricity	13,000	13,000	-	0.0%
63270 - Garbage/Recycling Pickup	850	850	-	0.0%
63320 - Building Rent	86,400	86,400	-	0.0%
63322 - Building Maintenance Fees	22,000	22,000	-	0.0%
63416 - Building Alarm Service	1,400	1,400	-	0.0%
63430 - Equipment Maintenance	1,000	1,000	-	0.0%
63431 - Equip Maintenance - Copier	3,200	3,200	-	0.0%
63560 - Custodial Service	13,500	13,500	-	0.0%
63598 - FSA Service Fees	200	200	-	0.0%
63599 - EAP Service Fee	300	300	-	0.0%
63.0 - Contract Services Total	157,950	157,950	-	0.0%
64.0 - Other Expenses				
64100 - Advertising/Public Notices	5,000	-	(5,000)	-100.0%
64250 - Training	1,000	1,000	-	0.0%
64411 - Insurance - Commercial Auto	1,600	1,800	200	12.5%
64412 - Insurance - Crime	400	400	-	0.0%
64413 - Insurance - Environmental Impairment Liability	100	100	-	0.0%
64414 - Insurance - General Liability	1,300	1,400	100	7.7%
64415 - Insurance - Public Officials and Employment Liabil	1,400	1,500	100	7.1%
64416 - Insurance - Property Damage	1,700	1,900	200	11.8%
64417 - Insurance - Excess Liability	100	100	-	0.0%
64.0 - Other Expenses Total	12,600	8,200	(4,400)	-34.9%
1120 - Administrative Support Total	487,550	504,200	16,650	3.4%
1130 - Human Resources Administration				
61.0 - Employee Services				
61110 - Regular Pay	186,400	188,200	1,800	1.0%
61120 - Paid Time Off	6,800	7,300	500	7.4%
61300 - Overtime - Regular	700	700	-	0.0%

Salinas Valley Recycles
Preliminary Budget Worksheets
FY 2016-17

	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61400 - Education Assistance	2,500	3,000	500	20.0%
61410 - Wellness Program	1,000	1,000	-	0.0%
61700 - Flexible Leave	2,000	2,100	100	5.0%
61705 - Management Leave	3,200	3,500	300	9.4%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,100	1,000	(100)	-9.1%
61822 - PERS Employer Classic	15,100	16,800	1,700	11.3%
61823 - PERS EPMC	5,300	1,900	(3,400)	-64.2%
61824 - OPEB Expense	5,300	5,700	400	7.5%
61825 - Medicare	2,700	2,900	200	7.4%
61827 - PERS - 1959 Survivor Benefit	-	100	100	#DIV/0!
61829 - PERS Unfunded Liability Payment	2,700	5,700	3,000	111.1%
61830 - Health Insurance - Admin Fees	2,200	2,200	-	0.0%
61831 - Health Insurance	47,500	57,500	10,000	21.1%
61833 - Long-Term Disability	900	1,000	100	11.1%
61834 - Unemployment	800	700	(100)	-12.5%
61836 - Life Insurance	500	500	-	0.0%
61837 - Insurance - Workers Compensation	1,000	800	(200)	-20.0%
61.0 - Employee Services Total	293,700	308,600	14,900	5.1%
62.0 - Supplies				
62810 - Software/License Renewals	500	500	-	0.0%
62915 - Minor Computer Equipment	700	700	-	0.0%
62.0 - Supplies Total	1,200	1,200	-	0.0%
63.0 - Contract Services				
63116 - Cell Phones	600	600	-	0.0%
63510 - Legal Services	6,000	4,000	(2,000)	-33.3%
63520 - Recruitment Services	-	2,000	2,000	#DIV/0!
63522 - HR Investigations, Testing	1,300	1,500	200	15.4%
63580 - Safety Program/Consulting	12,500	5,000	(7,500)	-60.0%
63581 - Safety Awards	8,000	8,000	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	300	300	-	0.0%
63679 - Employee Evaluations Software Support	2,000	2,000	-	0.0%
63.0 - Contract Services Total	30,800	23,500	(7,300)	-23.7%
64.0 - Other Expenses				
64110 - Advertising - Recruitments	3,700	3,500	(200)	-5.4%
64200 - Conferences/Meetings	2,400	5,000	2,600	108.3%
64240 - Employee Recognition	4,400	5,000	600	13.6%
64250 - Training	15,500	15,000	(500)	-3.2%
64310 - Association Memberships	2,000	1,000	(1,000)	-50.0%
64320 - Publications & Trade Journals	1,000	1,500	500	50.0%
64411 - Insurance - Commercial Auto	-	1,400	1,400	#DIV/0!
64412 - Insurance - Crime	300	300	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	900	1,000	100	11.1%
64.0 - Other Expenses Total	30,200	33,700	3,500	11.6%
1130 - Human Resources Administration Total	355,900	367,000	11,100	3.1%
1140 - Clerk of the Board				
61.0 - Employee Services				
61110 - Regular Pay	76,800	79,200	2,400	3.1%
61115 - Board Member Stipends	17,400	17,400	-	0.0%
61120 - Paid Time Off	3,000	3,100	100	3.3%
61300 - Overtime - Regular	800	800	-	0.0%
61400 - Education Assistance	1,250	1,500	250	20.0%
61410 - Wellness Program	500	500	-	0.0%
61700 - Flexible Leave	2,300	2,300	-	0.0%
61822 - PERS Employer Classic	6,600	7,100	500	7.6%

Salinas Valley Recycles
Preliminary Budget Worksheets
FY 2016-17

	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61823 - PERS EPMC	2,400	800	(1,600)	-66.7%
61824 - OPEB Expense	2,400	2,400	-	0.0%
61825 - Medicare	1,500	1,500	-	0.0%
61826 - FICA	1,100	1,100	-	0.0%
61827 - PERS - 1959 Survivor Benefit	-	100	100	#DIV/0!
61829 - PERS Unfunded Liability Payment	1,200	2,400	1,200	100.0%
61831 - Health Insurance	23,800	28,800	5,000	21.0%
61833 - Long-Term Disability	500	400	(100)	-20.0%
61834 - Unemployment	400	400	-	0.0%
61836 - Life Insurance	200	200	-	0.0%
61837 - Insurance - Workers Compensation	500	400	(100)	-20.0%
61.0 - Employee Services Total	142,650	150,400	7,750	5.4%
62.0 - Supplies				
62810 - Software/License Renewals	300	300	-	0.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
62.0 - Supplies Total	1,300	1,300	-	0.0%
63.0 - Contract Services				
63250 - Exterminator Service	700	700	-	0.0%
63565 - Records Management Disposal Service	400	400	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	150	150	-	0.0%
63672 - Laserfiche Support	7,200	6,700	(500)	-6.9%
63760 - Interpreting Services	3,500	3,000	(500)	-14.3%
63.0 - Contract Services Total	12,050	11,050	(1,000)	-8.3%
64.0 - Other Expenses				
64100 - Advertising/Public Notices	4,000	4,600	600	15.0%
64200 - Conferences/Meetings	1,500	1,500	-	0.0%
64210 - Board Meeting Supplies	3,000	3,000	-	0.0%
64220 - Board Retreat	6,500	10,500	4,000	61.5%
64225 - Conferences/Meetings - Boardmembers	5,000	-	(5,000)	-100.0%
64250 - Training	1,000	1,000	-	0.0%
64310 - Association Memberships	600	600	-	0.0%
64412 - Insurance - Crime	200	200	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	500	600	100	20.0%
64.0 - Other Expenses Total	22,300	22,000	(300)	-1.3%
1140 - Clerk of the Board Total	178,300	184,750	6,450	3.6%
1200 - Finance Administration				
61.0 - Employee Services				
61110 - Regular Pay	273,400	279,000	5,600	2.0%
61120 - Paid Time Off	10,600	10,800	200	1.9%
61300 - Overtime - Regular	1,600	1,700	100	6.3%
61400 - Education Assistance	3,750	4,500	750	20.0%
61410 - Wellness Program	1,500	1,500	-	0.0%
61700 - Flexible Leave	4,500	4,600	100	2.2%
61705 - Management Leave	3,500	3,500	-	0.0%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,000	1,000	-	0.0%
61822 - PERS Employer Classic	23,300	24,800	1,500	6.4%
61823 - PERS EPMC	8,300	2,800	(5,500)	-66.3%
61824 - OPEB Expense	8,300	8,400	100	1.2%
61825 - Medicare	4,200	4,300	100	2.4%
61827 - PERS - 1959 Survivor Benefit	-	200	200	#DIV/0!
61829 - PERS Unfunded Liability Payment	4,100	8,400	4,300	104.9%
61831 - Health Insurance	70,350	86,200	15,850	22.5%
61832 - Health Insurance - Retired	850	1,000	150	17.6%
61833 - Long-Term Disability	1,400	1,500	100	7.1%

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61834 - Unemployment	1,200	1,100	(100)	-8.3%
61836 - Life Insurance	700	700	-	0.0%
61837 - Insurance - Workers Compensation	1,500	1,200	(300)	-20.0%
61.0 - Employee Services Total	430,050	453,200	23,150	5.4%
62.0 - Supplies				
62100 - Office Supplies & Materials	1,000	1,000	-	0.0%
62800 - Special Dept Supplies	1,000	1,000	-	0.0%
62810 - Software/License Renewals	6,200	6,200	-	0.0%
62910 - Minor Capital Outlay	1,000	1,000	-	0.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
62.0 - Supplies Total	10,200	10,200	-	0.0%
63.0 - Contract Services				
63125 - Internet Services	3,200	3,200	-	0.0%
63126 - Exchange Hosting Services	3,000	3,000	-	0.0%
63127 - Network Access	2,000	2,000	-	0.0%
63150 - Overnight Shipments	250	250	-	0.0%
63430 - Equipment Maintenance	1,000	1,000	-	0.0%
63530 - Audit Services	28,000	28,000	-	0.0%
63535 - Actuarial Services	15,000	16,000	1,000	6.7%
63570 - Bank of NY - Service Fees	6,500	7,500	1,000	15.4%
63571 - Bond Continuing Disclosure Services	2,000	2,000	-	0.0%
63588 - Credit Reports	1,470	1,500	30	2.0%
63595 - Returned Check Expense	500	500	-	0.0%
63596 - Bank Fees	3,600	3,600	-	0.0%
63598 - FSA Service Fees	200	200	-	0.0%
63599 - EAP Service Fee	350	300	(50)	-14.3%
63671 - Network Support	20,000	20,000	-	0.0%
63674 - Plan-It Support	200	200	-	0.0%
63675 - Website Hosting Service	1,000	1,000	-	0.0%
63676 - INCODE Off Site Backup	2,000	2,000	-	0.0%
63677 - INCODE Support	18,000	18,000	-	0.0%
63680 - Symantec Support	4,400	4,400	-	0.0%
63.0 - Contract Services Total	112,670	114,650	1,980	1.8%
64.0 - Other Expenses				
64200 - Conferences/Meetings	6,000	6,000	-	0.0%
64250 - Training	2,500	2,500	-	0.0%
64310 - Association Memberships	500	500	-	0.0%
64320 - Publications & Trade Journals	500	500	-	0.0%
64412 - Insurance - Crime	400	400	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	1,400	1,500	100	7.1%
64418 - Insurance - Surety Bond	3,100	3,100	-	0.0%
64700 - Refunds & Reimbursement	1,000	1,000	-	0.0%
64.0 - Other Expenses Total	15,400	15,500	100	0.6%
66.0 - Capital Outlay				
66530 - Office Equipment	4,000	4,000	-	0.0%
66.0 - Capital Outlay Total	4,000	4,000	-	0.0%
1200 - Finance Administration Total	572,320	597,550	25,230	4.4%
1300 - Operations Administration				
61.0 - Employee Services				
61110 - Regular Pay	207,300	210,200	2,900	1.4%
61120 - Paid Time Off	10,400	10,600	200	1.9%
61400 - Education Assistance	2,500	3,000	500	20.0%
61410 - Wellness Program	1,000	1,000	-	0.0%
61705 - Management Leave	7,800	7,900	100	1.3%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	2,400	2,500	100	4.2%

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61822 - PERS Employer Classic	17,700	5,700	(12,000)	-67.8%
61823 - PERS EPMC	6,300	700	(5,600)	-88.9%
61824 - OPEB Expense	6,300	6,400	100	1.6%
61825 - Medicare	3,200	3,200	-	0.0%
61827 - PERS - 1959 Survivor Benefit	-	100	100	#DIV/0!
61828 - PERS Employer PEPR	-	9,200	9,200	#DIV/0!
61829 - PERS Unfunded Liability Payment	3,100	1,900	(1,200)	-38.7%
61831 - Health Insurance	29,900	43,100	13,200	44.1%
61833 - Long-Term Disability	1,100	1,100	-	0.0%
61834 - Unemployment	600	600	-	0.0%
61836 - Life Insurance	500	600	100	20.0%
61837 - Insurance - Workers Compensation	7,300	5,900	(1,400)	-19.2%
61.0 - Employee Services Total	313,400	319,700	6,300	2.0%
62.0 - Supplies				
62100 - Office Supplies & Materials	1,200	1,200	-	0.0%
62230 - Rolling Stock Supplies	2,000	2,000	-	0.0%
62330 - Fuel	18,000	15,000	(3,000)	-16.7%
62800 - Special Dept Supplies	2,500	2,500	-	0.0%
62810 - Software/License Renewals	2,500	4,000	1,500	60.0%
62840 - Safety Supplies	1,000	1,000	-	0.0%
62.0 - Supplies Total	27,200	25,700	(1,500)	-5.5%
63.0 - Contract Services				
63116 - Cell Phones	1,000	1,000	-	0.0%
63150 - Overnight Shipments	1,000	1,000	-	0.0%
63430 - Equipment Maintenance	5,000	4,000	(1,000)	-20.0%
63540 - Consulting Engineer	500	5,000	4,500	900.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	600	600	-	0.0%
63700 - Public Media Relations	10,000	-	(10,000)	-100.0%
63.0 - Contract Services Total	18,200	11,700	(6,500)	-35.7%
64.0 - Other Expenses				
64200 - Conferences/Meetings	7,900	10,000	2,100	26.6%
64250 - Training	5,600	5,000	(600)	-10.7%
64310 - Association Memberships	2,000	2,000	-	0.0%
64320 - Publications & Trade Journals	1,500	1,000	(500)	-33.3%
64411 - Insurance - Commercial Auto	1,700	1,900	200	11.8%
64412 - Insurance - Crime	400	400	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	1,400	1,500	100	7.1%
64.0 - Other Expenses Total	20,500	21,800	1,300	6.3%
1300 - Operations Administration Total	379,300	378,900	(400)	-0.1%
3100 - Scalehouse Operations				
61.0 - Employee Services				
61110 - Regular Pay	207,400	214,000	6,600	3.2%
61120 - Paid Time Off	9,200	9,500	300	3.3%
61300 - Overtime - Regular	10,500	10,900	400	3.8%
61400 - Education Assistance	5,000	6,000	1,000	20.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	6,900	7,100	200	2.9%
61822 - PERS Employer Classic	17,700	19,000	1,300	7.3%
61823 - PERS EPMC	6,300	2,200	(4,100)	-65.1%
61824 - OPEB Expense	6,300	6,500	200	3.2%
61825 - Medicare	3,300	3,400	100	3.0%
61827 - PERS - 1959 Survivor Benefit	-	200	200	#DIV/0!
61829 - PERS Unfunded Liability Payment	3,100	6,500	3,400	109.7%
61831 - Health Insurance	62,500	75,800	13,300	21.3%
61833 - Long-Term Disability	1,200	1,200	-	0.0%

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61834 - Unemployment	1,400	1,300	(100)	-7.1%
61836 - Life Insurance	500	600	100	20.0%
61837 - Insurance - Workers Compensation	1,200	1,000	(200)	-16.7%
61.0 - Employee Services Total	344,500	367,200	22,700	6.6%
62.0 - Supplies				
62100 - Office Supplies & Materials	4,000	2,500	(1,500)	-37.5%
62130 - Copier/Printer Supplies	1,000	1,000	-	0.0%
62290 - Other Repair & Maintenance Supplies	4,500	3,000	(1,500)	-33.3%
62510 - Uniforms	1,200	1,000	(200)	-16.7%
62800 - Special Dept Supplies	1,000	1,000	-	0.0%
62840 - Safety Supplies	1,100	500	(600)	-54.5%
62910 - Minor Capital Outlay	500	500	-	0.0%
62.0 - Supplies Total	13,300	9,500	(3,800)	-28.6%
63.0 - Contract Services				
63116 - Cell Phones	750	750	-	0.0%
63125 - Internet Services	2,100	2,000	(100)	-4.8%
63210 - Water	450	500	50	11.1%
63240 - Portable Toilet	2,100	3,000	900	42.9%
63416 - Building Alarm Service	1,050	1,000	(50)	-4.8%
63594 - Credit Card Fees	10,000	12,000	2,000	20.0%
63596 - Bank Fees	4,800	5,000	200	4.2%
63598 - FSA Service Fees	-	500	500	#DIV/0!
63599 - EAP Service Fee	500	500	-	0.0%
63604 - Courier Service	4,400	5,000	600	13.6%
63673 - Paradigm Support	17,000	22,000	5,000	29.4%
63921 - Scale Maintenance & Repair - JC	7,200	8,000	800	11.1%
63922 - Scale Maintenance & Repair - SS	6,000	8,000	2,000	33.3%
63.0 - Contract Services Total	56,350	68,250	11,900	21.1%
64.0 - Other Expenses				
64250 - Training	500	500	-	0.0%
64412 - Insurance - Crime	500	600	100	20.0%
64415 - Insurance - Public Officials and Employment Liabil	1,800	2,000	200	11.1%
64.0 - Other Expenses Total	2,800	3,100	300	10.7%
3100 - Scalehouse Operations Total	416,950	448,050	31,100	7.5%
105 - Administration Fund Total	2,848,000	2,911,750	63,750	2.2%
106 - AB939 Fund				
2100 - Resource Recovery				
61.0 - Employee Services				
61110 - Regular Pay	458,300	476,100	17,800	3.9%
61120 - Paid Time Off	17,100	18,400	1,300	7.6%
61300 - Overtime - Regular	7,800	8,200	400	5.1%
61400 - Education Assistance	6,250	7,500	1,250	20.0%
61410 - Wellness Program	2,500	2,500	-	0.0%
61700 - Flexible Leave	8,900	9,300	400	4.5%
61705 - Management Leave	4,000	4,500	500	12.5%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,500	2,500	1,000	66.7%
61822 - PERS Employer Classic	37,800	42,300	4,500	11.9%
61823 - PERS EPMC	13,300	4,800	(8,500)	-63.9%
61824 - OPEB Expense	13,300	14,300	1,000	7.5%
61825 - Medicare	6,800	7,300	500	7.4%
61827 - PERS - 1959 Survivor Benefit	-	300	300	#DIV/0!
61829 - PERS Unfunded Liability Payment	6,600	14,300	7,700	116.7%
61831 - Health Insurance	103,750	118,900	15,150	14.6%
61832 - Health Insurance - Retired	850	1,000	150	17.6%
61833 - Long-Term Disability	2,300	2,500	200	8.7%

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61834 - Unemployment	2,000	1,800	(200)	-10.0%
61836 - Life Insurance	1,100	1,200	100	9.1%
61837 - Insurance - Workers Compensation	2,600	2,200	(400)	-15.4%
61.0 - Employee Services Total	702,750	745,900	43,150	6.1%
62.0 - Supplies				
62100 - Office Supplies & Materials	2,000	2,500	500	25.0%
62230 - Rolling Stock Supplies	1,000	1,000	-	0.0%
62330 - Fuel	2,000	1,500	(500)	-25.0%
62800 - Special Dept Supplies	2,500	2,500	-	0.0%
62802 - Litter Abatement	2,500	2,500	-	0.0%
62910 - Minor Capital Outlay	5,300	2,500	(2,800)	-52.8%
62.0 - Supplies Total	15,300	12,500	(2,800)	-18.3%
63.0 - Contract Services				
63430 - Equipment Maintenance	700	700	-	0.0%
63590 - Other Professional Services	1,500	1,500	-	0.0%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	750	750	-	0.0%
63711 - Media Campaign	25,000	25,000	-	0.0%
63715 - Give Aways	5,000	5,000	-	0.0%
63.0 - Contract Services Total	33,050	33,050	-	0.0%
64.0 - Other Expenses				
64200 - Conferences/Meetings	5,500	5,500	-	0.0%
64250 - Training	1,000	1,000	-	0.0%
64310 - Association Memberships	400	400	-	0.0%
64320 - Publications & Trade Journals	250	250	-	0.0%
64411 - Insurance - Commercial Auto	1,600	2,400	800	50.0%
64412 - Insurance - Crime	600	700	100	16.7%
64415 - Insurance - Public Officials and Employment Liabil	2,200	2,400	200	9.1%
64.0 - Other Expenses Total	11,550	12,650	1,100	9.5%
2100 - Resource Recovery Total	762,650	804,100	41,450	5.4%
2150 - Marketing				
63.0 - Contract Services				
63711 - Media Campaign	75,000	75,000	-	0.0%
63.0 - Contract Services Total	75,000	75,000	-	0.0%
2150 - Marketing Total	75,000	75,000	-	0.0%
2200 - Public Education				
63.0 - Contract Services				
63719 - RecycleRama/School Assembly Program	58,500	58,500	-	0.0%
63720 - Watershed Litter & Recycling Education	30,000	30,000	-	0.0%
63721 - Wally Waste Not Award	-	18,000	18,000	#DIV/0!
63750 - Increased Public Education (ST Goal)	100,000	100,000	-	0.0%
63.0 - Contract Services Total	188,500	206,500	18,000	9.5%
2200 - Public Education Total	188,500	206,500	18,000	9.5%
2300 - Household Hazardous Waste				
61.0 - Employee Services				
61110 - Regular Pay	245,200	254,300	9,100	3.7%
61120 - Paid Time Off	9,500	9,800	300	3.2%
61300 - Overtime - Regular	6,300	6,600	300	4.8%
61400 - Education Assistance	5,000	6,000	1,000	20.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	7,100	7,400	300	4.2%
61816 - Cell Phone	700	700	-	0.0%
61822 - PERS Employer Classic	20,900	22,600	1,700	8.1%
61823 - PERS EPMC	7,400	2,600	(4,800)	-64.9%
61824 - OPEB Expense	7,400	7,700	300	4.1%
61825 - Medicare	3,800	4,000	200	5.3%

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61827 - PERS - 1959 Survivor Benefit	-	200	200	#DIV/0!
61829 - PERS Unfunded Liability Payment	3,700	7,700	4,000	108.1%
61831 - Health Insurance	94,900	114,900	20,000	21.1%
61833 - Long-Term Disability	1,300	1,400	100	7.7%
61834 - Unemployment	1,600	1,400	(200)	-12.5%
61836 - Life Insurance	600	700	100	16.7%
61837 - Insurance - Workers Compensation	26,400	21,500	(4,900)	-18.6%
61.0 - Employee Services Total	443,800	471,500	27,700	6.2%
62.0 - Supplies				
62100 - Office Supplies & Materials	1,000	1,000	-	0.0%
62230 - Rolling Stock Supplies	2,200	2,200	-	0.0%
62330 - Fuel	2,800	2,800	-	0.0%
62510 - Uniforms	1,000	1,000	-	0.0%
62800 - Special Dept Supplies	9,000	9,000	-	0.0%
62801 - Graffiti Removal Supplies	2,000	2,000	-	0.0%
62840 - Safety Supplies	2,000	2,000	-	0.0%
62910 - Minor Capital Outlay	5,000	5,000	-	0.0%
62.0 - Supplies Total	25,000	25,000	-	0.0%
63.0 - Contract Services				
63120 - Telephone	2,200	2,200	-	0.0%
63230 - Gas & Electricity	13,100	13,000	(100)	-0.8%
63416 - Building Alarm Service	700	500	(200)	-28.6%
63430 - Equipment Maintenance	3,500	5,000	1,500	42.9%
63522 - HR Investigations, Testing	800	1,000	200	25.0%
63592 - Facility Maintenance	3,000	2,000	(1,000)	-33.3%
63598 - FSA Service Fees	-	100	100	#DIV/0!
63599 - EAP Service Fee	600	500	(100)	-16.7%
63613 - Contract Labor	1,000	2,500	1,500	150.0%
63651 - HHW Hauling & Disposal	160,000	160,000	-	0.0%
63653 - ABOP Disposal	5,000	5,000	-	0.0%
63654 - Freon Removal	2,400	2,500	100	4.2%
63655 - HHW Disposal Supplies	35,000	40,000	5,000	14.3%
63.0 - Contract Services Total	227,300	234,300	7,000	3.1%
64.0 - Other Expenses				
64200 - Conferences/Meetings	3,500	3,500	-	0.0%
64250 - Training	1,500	1,500	-	0.0%
64310 - Association Memberships	100	100	-	0.0%
64411 - Insurance - Commercial Auto	2,200	2,400	200	9.1%
64412 - Insurance - Crime	500	600	100	20.0%
64415 - Insurance - Public Officials and Employment Liabil	1,800	2,000	200	11.1%
64905 - Mo.Co. LEA Fees	2,600	2,000	(600)	-23.1%
64.0 - Other Expenses Total	12,200	12,100	(100)	-0.8%
66.0 - Capital Outlay				
66550 - Rolling Equipment	5,000	5,000	-	0.0%
66.0 - Capital Outlay Total	5,000	5,000	-	0.0%
2300 - Household Hazardous Waste Total	713,300	747,900	34,600	4.9%
3730 - SS Recycling Operations				
61.0 - Employee Services				
61110 - Regular Pay	116,200	123,600	7,400	6.4%
61120 - Paid Time Off	3,400	3,600	200	5.9%
61300 - Overtime - Regular	3,100	3,300	200	6.5%
61400 - Education Assistance	2,500	3,000	500	20.0%
61410 - Wellness Program	1,000	1,000	-	0.0%
61700 - Flexible Leave	2,500	2,700	200	8.0%
61822 - PERS Employer Classic	9,900	6,000	(3,900)	-39.4%
61823 - PERS EPMC	3,500	700	(2,800)	-80.0%

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61824 - OPEB Expense	3,500	3,800	300	8.6%
61825 - Medicare	1,900	1,900	-	0.0%
61828 - PERS Employer PEPR	-	3,600	3,600	#DIV/0!
61829 - PERS Unfunded Liability Payment	1,800	2,100	300	16.7%
61831 - Health Insurance	44,600	54,000	9,400	21.1%
61833 - Long-Term Disability	700	700	-	0.0%
61834 - Unemployment	1,000	900	(100)	-10.0%
61836 - Life Insurance	400	400	-	0.0%
61837 - Insurance - Workers Compensation	9,500	8,000	(1,500)	-15.8%
61.0 - Employee Services Total	205,500	219,300	13,800	6.7%
62.0 - Supplies				
62800 - Special Dept Supplies	2,600	2,600	-	0.0%
62840 - Safety Supplies	2,500	2,500	-	0.0%
62.0 - Supplies Total	5,100	5,100	-	0.0%
63.0 - Contract Services				
63599 - EAP Service Fee	100	100	-	0.0%
63613 - Contract Labor	32,500	32,500	-	0.0%
63636 - Diversion Assistance Fee-SS	75,000	75,000	-	0.0%
63.0 - Contract Services Total	107,600	107,600	-	0.0%
3730 - SS Recycling Operations Total	318,200	332,000	13,800	4.3%
4530 - JC Recycling Operations				
61.0 - Employee Services				
61110 - Regular Pay	84,800	91,400	6,600	7.8%
61120 - Paid Time Off	3,900	4,200	300	7.7%
61300 - Overtime - Regular	4,300	4,700	400	9.3%
61400 - Education Assistance	3,750	4,500	750	20.0%
61410 - Wellness Program	1,500	1,500	-	0.0%
61700 - Flexible Leave	3,000	3,200	200	6.7%
61822 - PERS Employer Classic	7,300	-	(7,300)	-100.0%
61823 - PERS EPMC	2,600	-	(2,600)	-100.0%
61824 - OPEB Expense	2,600	2,800	200	7.7%
61825 - Medicare	1,400	1,500	100	7.1%
61827 - PERS - 1959 Survivor Benefit	-	100	100	#DIV/0!
61828 - PERS Employer PEPR	-	5,700	5,700	#DIV/0!
61829 - PERS Unfunded Liability Payment	1,300	-	(1,300)	-100.0%
61831 - Health Insurance	59,300	36,100	(23,200)	-39.1%
61833 - Long-Term Disability	500	500	-	0.0%
61834 - Unemployment	1,000	900	(100)	-10.0%
61836 - Life Insurance	300	400	100	33.3%
61837 - Insurance - Workers Compensation	9,300	7,900	(1,400)	-15.1%
61.0 - Employee Services Total	186,850	165,400	(21,450)	-11.5%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	4,000	4,000	-	0.0%
62335 - Biodiesel Fuel	20,000	20,000	-	0.0%
62800 - Special Dept Supplies	9,100	9,100	-	0.0%
62850 - Small Tools	7,500	7,500	-	0.0%
62.0 - Supplies Total	40,600	40,600	-	0.0%
63.0 - Contract Services				
63116 - Cell Phones	800	800	-	0.0%
63410 - Vehicle Maintenance	10,000	10,000	-	0.0%
63440 - Equipment Rental	5,000	5,000	-	0.0%
63592 - Facility Maintenance	3,000	3,000	-	0.0%
63599 - EAP Service Fee	200	200	-	0.0%
63613 - Contract Labor	4,500	4,500	-	0.0%
63960 - Contingencies	10,000	10,000	-	0.0%
63.0 - Contract Services Total	33,500	33,500	-	0.0%

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
4530 - JC Recycling Operations Total	260,950	239,500	(21,450)	-8.2%
106 - AB939 Fund Total	2,318,600	2,405,000	86,400	3.7%
107 - Recycling Fund				
2400 - C & D Diversion				
63.0 - Contract Services				
63630 - C&D Recycling (ST Goal)	36,000	60,000	24,000	66.7%
63638 - Concrete Grinding	20,000	20,000	-	0.0%
63.0 - Contract Services Total	56,000	80,000	24,000	42.9%
2400 - C & D Diversion Total	56,000	80,000	24,000	42.9%
2500 - Organics Diversion				
63.0 - Contract Services				
63628 - Greenwaste Processing @ JC	586,100	690,200	104,100	17.8%
63.0 - Contract Services Total	586,100	690,200	104,100	17.8%
2500 - Organics Diversion Total	586,100	690,200	104,100	17.8%
2600 - Diversion Services				
63.0 - Contract Services				
63622 - Diversion Assistance Fee-JC	2,500	3,500	1,000	40.0%
63624 - Tires Diversion Fees	8,750	8,000	(750)	-8.6%
63631 - Mattresses Diversion Service	5,750	-	(5,750)	-100.0%
63632 - Carpets Diversion Service	6,250	6,500	250	4.0%
63.0 - Contract Services Total	23,250	18,000	(5,250)	-22.6%
2600 - Diversion Services Total	23,250	18,000	(5,250)	-22.6%
107 - Recycling Fund Total	665,350	788,200	122,850	18.5%
130 - Crazy Horse Project Fund				
5300 - Crazy Horse Postclosure Maintenance				
61.0 - Employee Services				
61110 - Regular Pay	36,400	35,400	(1,000)	-2.7%
61300 - Overtime - Regular	1,600	1,600	-	0.0%
61822 - PERS Employer Classic	3,100	1,700	(1,400)	-45.2%
61823 - PERS EPMC	1,100	200	(900)	-81.8%
61824 - OPEB Expense	1,100	1,100	-	0.0%
61825 - Medicare	600	600	-	0.0%
61828 - PERS Employer PEPR	-	1,100	1,100	#DIV/0!
61829 - PERS Unfunded Liability Payment	600	600	-	0.0%
61831 - Health Insurance	9,600	11,600	2,000	20.8%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	100	100	-	0.0%
61837 - Insurance - Workers Compensation	2,900	2,200	(700)	-24.1%
61.0 - Employee Services Total	57,500	56,600	(900)	-1.6%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	20,000	20,000	-	0.0%
62330 - Fuel	2,000	2,000	-	0.0%
62.0 - Supplies Total	22,000	22,000	-	0.0%
63.0 - Contract Services				
63120 - Telephone	1,400	1,000	(400)	-28.6%
63230 - Gas & Electricity	52,000	38,000	(14,000)	-26.9%
63540 - Consulting Engineer	5,000	15,000	10,000	200.0%
63542 - Eng. Services - Surveying	7,000	7,000	-	0.0%
63544 - Eng. Services - Leachate	17,500	17,000	(500)	-2.9%
63545 - Eng. Services - GW Monitoring	49,000	62,000	13,000	26.5%
63546 - TO-15 Testing	5,000	5,000	-	0.0%
63548 - Eng. Services - LFG System	60,000	60,000	-	0.0%
63549 - Eng Services - LFG Surface Monitoring	16,000	14,000	(2,000)	-12.5%
63551 - GHG Monitoring (AB32)	10,000	11,000	1,000	10.0%
63553 - Eng. Services - GW Cap - Non Routine	3,000	3,000	-	0.0%

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63554 - Eng. Services - Leachate - Non Routine	6,000	6,000	-	0.0%
63555 - Eng. Services - GW Monitoring - Non Routine	4,000	4,000	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	22,500	40,000	17,500	77.8%
63559 - Eng. Services - 401/404 Permitting	-	10,000	10,000	#DIV/0!
63592 - Facility Maintenance	70,000	15,000	(55,000)	-78.6%
63613 - Contract Labor	10,000	10,000	-	0.0%
63812 - Lab Water Analysis	32,000	25,000	(7,000)	-21.9%
63813 - Eng. Services - GW Cap	17,000	15,000	(2,000)	-11.8%
63817 - NPDES - Permitting	-	3,500	3,500	#DIV/0!
63818 - Lab Water Analysis - 5 year	15,000	15,000	-	0.0%
63960 - Contingencies	30,000	30,000	-	0.0%
63.0 - Contract Services Total	432,400	406,500	(25,900)	-6.0%
64.0 - Other Expenses				
64411 - Insurance - Commercial Auto	100	100	-	0.0%
64413 - Insurance - Environmental Impairment Liability	12,700	14,000	1,300	10.2%
64414 - Insurance - General Liability	9,700	10,700	1,000	10.3%
64416 - Insurance - Property Damage	2,400	2,600	200	8.3%
64417 - Insurance - Excess Liability	12,200	13,400	1,200	9.8%
64904 - Property Taxes	1,700	1,700	-	0.0%
64905 - Mo.Co. LEA Fees	23,500	5,000	(18,500)	-78.7%
64920 - MBUAPCD-Air Board Fees	14,000	17,500	3,500	25.0%
64925 - SWRCB Fees	72,000	73,000	1,000	1.4%
64.0 - Other Expenses Total	148,300	138,000	(10,300)	-6.9%
5300 - Crazy Horse Postclosure Maintenance Total	660,200	623,100	(37,100)	-5.6%
130 - Crazy Horse Project Fund Total	660,200	623,100	(37,100)	-5.6%
141 - Lewis Road Closure Fund				
5400 - Lewis Road Postclosure Maintenance				
61.0 - Employee Services				
61110 - Regular Pay	30,200	28,100	(2,100)	-7.0%
61300 - Overtime - Regular	1,300	1,200	(100)	-7.7%
61822 - PERS Employer Classic	2,600	1,200	(1,400)	-53.8%
61823 - PERS EPMC	1,000	200	(800)	-80.0%
61824 - OPEB Expense	1,000	900	(100)	-10.0%
61825 - Medicare	500	400	(100)	-20.0%
61828 - PERS Employer PEPRA	-	1,000	1,000	#DIV/0!
61829 - PERS Unfunded Liability Payment	500	400	(100)	-20.0%
61831 - Health Insurance	7,200	9,400	2,200	30.6%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	100	100	-	0.0%
61837 - Insurance - Workers Compensation	2,800	2,000	(800)	-28.6%
61.0 - Employee Services Total	47,600	45,300	(2,300)	-4.8%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	7,500	7,500	-	0.0%
62.0 - Supplies Total	7,500	7,500	-	0.0%
63.0 - Contract Services				
63120 - Telephone	300	300	-	0.0%
63230 - Gas & Electricity	5,000	5,000	-	0.0%
63430 - Equipment Maintenance	3,200	3,200	-	0.0%
63440 - Equipment Rental	1,500	1,500	-	0.0%
63542 - Eng. Services - Surveying	5,000	5,000	-	0.0%
63545 - Eng. Services - GW Monitoring	13,500	13,500	-	0.0%
63546 - TO-15 Testing	2,600	2,600	-	0.0%
63548 - Eng. Services - LFG System	47,500	47,500	-	0.0%
63551 - GHG Monitoring (AB32)	5,000	5,000	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	6,400	6,400	-	0.0%

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
63613 - Contract Labor	2,000	2,000	-	0.0%
63812 - Lab Water Analysis	12,000	9,000	(3,000)	-25.0%
63815 - Site Grading	1,700	1,700	-	0.0%
63817 - NPDES - Permitting	-	500	500	#DIV/0!
63960 - Contingencies	7,500	7,500	-	0.0%
63.0 - Contract Services Total	113,200	110,700	(2,500)	-2.2%
64.0 - Other Expenses				
64413 - Insurance - Environmental Impairment Liability	9,900	10,900	1,000	10.1%
64414 - Insurance - General Liability	6,600	7,300	700	10.6%
64416 - Insurance - Property Damage	700	800	100	14.3%
64417 - Insurance - Excess Liability	9,500	10,500	1,000	10.5%
64904 - Property Taxes	2,300	2,300	-	0.0%
64905 - Mo.Co. LEA Fees	5,000	5,000	-	0.0%
64920 - MBUAPCD-Air Board Fees	9,500	9,500	-	0.0%
64925 - SWRCB Fees	24,700	24,700	-	0.0%
64.0 - Other Expenses Total	68,200	71,000	2,800	4.1%
5400 - Lewis Road Postclosure Maintenance Total	236,500	234,500	(2,000)	-0.8%
141 - Lewis Road Closure Fund Total	236,500	234,500	(2,000)	-0.8%
150 - Johnson Cyn Project Fund				
4500 - JC Landfill Operations				
61.0 - Employee Services				
61110 - Regular Pay	387,000	402,700	15,700	4.1%
61120 - Paid Time Off	15,400	16,600	1,200	7.8%
61300 - Overtime - Regular	18,400	19,800	1,400	7.6%
61400 - Education Assistance	8,750	10,500	1,750	20.0%
61410 - Wellness Program	3,500	3,500	-	0.0%
61700 - Flexible Leave	11,600	12,400	800	6.9%
61816 - Cell Phone	-	500	500	#DIV/0!
61822 - PERS Employer Classic	32,100	8,000	(24,100)	-75.1%
61823 - PERS EPMC	11,400	900	(10,500)	-92.1%
61824 - OPEB Expense	11,400	12,100	700	6.1%
61825 - Medicare	6,000	6,400	400	6.7%
61827 - PERS - 1959 Survivor Benefit	-	300	300	#DIV/0!
61828 - PERS Employer PEPRA	-	19,400	19,400	#DIV/0!
61829 - PERS Unfunded Liability Payment	5,600	2,700	(2,900)	-51.8%
61831 - Health Insurance	151,700	143,700	(8,000)	-5.3%
61833 - Long-Term Disability	2,100	2,200	100	4.8%
61834 - Unemployment	2,500	2,300	(200)	-8.0%
61836 - Life Insurance	900	1,100	200	22.2%
61837 - Insurance - Workers Compensation	40,700	34,100	(6,600)	-16.2%
61.0 - Employee Services Total	709,050	699,200	(9,850)	-1.4%
62.0 - Supplies				
62100 - Office Supplies & Materials	2,000	2,000	-	0.0%
62140 - Janitorial Supplies	2,000	2,000	-	0.0%
62230 - Vehicle Supplies	2,500	2,500	-	0.0%
62290 - Other Repair & Maintenance Supplies	10,000	10,000	-	0.0%
62330 - Fuel	11,500	11,500	-	0.0%
62335 - Biodiesel Fuel	317,500	317,500	-	0.0%
62510 - Uniforms	2,500	2,500	-	0.0%
62800 - Special Dept Supplies	64,500	64,500	-	0.0%
62840 - Safety Supplies	7,500	7,500	-	0.0%
62850 - Small Tools	17,500	17,500	-	0.0%
62.0 - Supplies Total	437,500	437,500	-	0.0%
63.0 - Contract Services				
63116 - Cell Phones	6,500	6,500	-	0.0%
63210 - Water	10,500	10,500	-	0.0%

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
63230 - Gas & Electricity	500	500	-	0.0%
63240 - Portable Toilet	6,500	6,500	-	0.0%
63250 - Exterminator Service	1,200	1,200	-	0.0%
63410 - Vehicle Maintenance	155,000	155,000	-	0.0%
63440 - Equipment Rental	45,000	45,000	-	0.0%
63522 - HR Investigations, Testing	1,000	1,000	-	0.0%
63540 - Consulting Engineer	10,000	10,000	-	0.0%
63542 - Eng. Services - Surveying	23,700	23,700	-	0.0%
63543 - Aerial Topography	8,500	8,500	-	0.0%
63560 - Custodial Service	5,300	5,300	-	0.0%
63592 - Facility Maintenance	15,000	15,000	-	0.0%
63593 - Landscape Maintenance	1,300	-	(1,300)	-100.0%
63597 - Litter Abatement	75,000	60,000	(15,000)	-20.0%
63598 - FSA Service Fees	-	100	100	#DIV/0!
63599 - EAP Service Fee	500	500	-	0.0%
63613 - Contract Labor	100,000	100,000	-	0.0%
63850 - Gonzales Host Fees	250,000	250,000	-	0.0%
63960 - Contingencies	49,500	50,000	500	1.0%
63.0 - Contract Services Total	765,000	749,300	(15,700)	-2.1%
64.0 - Other Expenses				
64411 - Insurance - Commercial Auto	19,900	21,900	2,000	10.1%
64412 - Insurance - Crime	1,100	1,200	100	9.1%
64413 - Insurance - Environmental Impairment Liability	13,000	14,300	1,300	10.0%
64414 - Insurance - General Liability	8,800	9,700	900	10.2%
64415 - Insurance - Public Officials and Employment Liabil	4,000	4,400	400	10.0%
64416 - Insurance - Property Damage	1,000	1,100	100	10.0%
64417 - Insurance - Excess Liability	12,400	13,600	1,200	9.7%
64420 - Insurance - Deductible	-	2,500	2,500	#DIV/0!
64904 - Property Taxes	22,000	22,000	-	0.0%
64905 - Mo.Co. LEA Fees	30,000	30,000	-	0.0%
64906 - Mo.Co. Regional Fees	130,000	130,000	-	0.0%
64910 - SBOE - CIWMB Fees	240,800	459,000	218,200	90.6%
64920 - MBUAPCD-Air Board Fees	9,000	9,000	-	0.0%
64925 - SWRCB Fees	24,700	24,700	-	0.0%
64943 - Fees and Permits	1,000	1,000	-	0.0%
64.0 - Other Expenses Total	517,700	744,400	226,700	43.8%
4500 - JC Landfill Operations Total	2,429,250	2,630,400	201,150	8.3%
5500 - Johnson Canyon ECS				
61.0 - Employee Services				
61110 - Regular Pay	35,700	37,700	2,000	5.6%
61300 - Overtime - Regular	1,600	1,700	100	6.3%
61822 - PERS Employer Classic	3,100	3,400	300	9.7%
61823 - PERS EPMC	1,100	400	(700)	-63.6%
61824 - OPEB Expense	1,100	1,200	100	9.1%
61825 - Medicare	600	600	-	0.0%
61829 - PERS Unfunded Liability Payment	600	1,200	600	100.0%
61831 - Health Insurance	10,700	10,200	(500)	-4.7%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	100	100	-	0.0%
61837 - Insurance - Workers Compensation	2,900	2,400	(500)	-17.2%
61.0 - Employee Services Total	57,900	59,300	1,400	2.4%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	7,500	7,500	-	0.0%
62.0 - Supplies Total	7,500	7,500	-	0.0%
63.0 - Contract Services				

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	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
63120 - Telephone	2,200	2,200	-	0.0%
63230 - Gas & Electricity	24,000	24,000	-	0.0%
63544 - Eng. Services - Leachate	27,000	27,000	-	0.0%
63545 - Eng. Services - GW Monitoring	13,500	13,800	300	2.2%
63548 - Eng. Services - LFG System	46,000	46,000	-	0.0%
63549 - Eng Services - LFG Surface Monitoring	21,000	21,000	-	0.0%
63551 - GHG Monitoring (AB32)	10,500	10,500	-	0.0%
63554 - Eng. Services - Leachate - Non Routine	7,500	7,500	-	0.0%
63555 - Eng. Services - GW Monitoring - Non Routine	3,500	3,500	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	37,500	37,500	-	0.0%
63810 - Leachate Storage	3,500	3,500	-	0.0%
63812 - Lab Water Analysis	7,500	2,500	(5,000)	-66.7%
63817 - NPDES - Permitting	45,000	45,000	-	0.0%
63960 - Contingencies	10,000	10,000	-	0.0%
63.0 - Contract Services Total	258,700	254,000	(4,700)	-1.8%
5500 - Johnson Canyon ECS Total	324,100	320,800	(3,300)	-1.0%
150 - Johnson Cyn Project Fund Total	2,753,350	2,951,200	197,850	7.2%
151 - Johnson Canyon Closure Fund				
4500 - JC Landfill Operations				
67.0 - Closure/Postclosure				
67100 - Closure Expense	189,200	238,000	48,800	25.8%
67.0 - Closure/Postclosure Total	189,200	238,000	48,800	25.8%
4500 - JC Landfill Operations Total	189,200	238,000	48,800	25.8%
151 - Johnson Canyon Closure Fund Total	189,200	238,000	48,800	25.8%
161 - Jolon Road Closure Fund				
5600 - Jolon Road Postclosure Maintenance				
61.0 - Employee Services				
61110 - Regular Pay	25,200	26,800	1,600	6.3%
61300 - Overtime - Regular	1,100	1,200	100	9.1%
61822 - PERS Employer Classic	2,200	2,400	200	9.1%
61823 - PERS EPMC	800	300	(500)	-62.5%
61824 - OPEB Expense	800	900	100	12.5%
61825 - Medicare	400	500	100	25.0%
61829 - PERS Unfunded Liability Payment	400	900	500	125.0%
61831 - Health Insurance	7,200	7,000	(200)	-2.8%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	100	100	-	0.0%
61837 - Insurance - Workers Compensation	2,300	1,900	(400)	-17.4%
61.0 - Employee Services Total	40,900	42,400	1,500	3.7%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	7,500	7,500	-	0.0%
62.0 - Supplies Total	7,500	7,500	-	0.0%
63.0 - Contract Services				
63261 - Vector Control	5,000	5,000	-	0.0%
63542 - Eng. Services - Surveying	6,000	6,000	-	0.0%
63544 - Eng. Services - Leachate	3,500	3,500	-	0.0%
63545 - Eng. Services - GW Monitoring	13,500	14,200	700	5.2%
63548 - Eng. Services - LFG System	3,200	3,200	-	0.0%
63554 - Eng. Services - Leachate - Non Routine	750	750	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	200	200	-	0.0%
63592 - Facility Maintenance	2,500	2,500	-	0.0%
63811 - RWQCB Studies	2,000	2,000	-	0.0%
63812 - Lab Water Analysis	4,500	2,700	(1,800)	-40.0%
63817 - NPDES - Permitting	-	500	500	#DIV/0!
63818 - Lab Water Analysis - 5 year	3,000	3,000	-	0.0%

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63960 - Contingencies	6,000	6,000	-	0.0%
63.0 - Contract Services Total	50,150	49,550	(600)	-1.2%
64.0 - Other Expenses				
64413 - Insurance - Environmental Impairment Liability	36,200	39,800	3,600	9.9%
64414 - Insurance - General Liability	22,500	24,800	2,300	10.2%
64417 - Insurance - Excess Liability	34,700	38,200	3,500	10.1%
64904 - Property Taxes	100	100	-	0.0%
64905 - Mo.Co. LEA Fees	4,300	4,300	-	0.0%
64925 - SWRCB Fees	2,000	2,000	-	0.0%
64.0 - Other Expenses Total	99,800	109,200	9,400	9.4%
5600 - Jolon Road Postclosure Maintenance Total	198,350	208,650	10,300	5.2%
161 - Jolon Road Closure Fund Total	198,350	208,650	10,300	5.2%
170 - Transfer Stations Fund				
3600 - JR Transfer Station				
63.0 - Contract Services				
63957 - Transfer Station Operations	746,300	124,100	(622,200)	-83.4%
63.0 - Contract Services Total	746,300	124,100	(622,200)	-83.4%
64.0 - Other Expenses				
63957 - Transfer Station Operations - SVSWA	-	461,700	461,700	#DIV/0!
64905 - Mo.Co. LEA Fees	9,300	9,300	-	0.0%
64.0 - Other Expenses Total	9,300	471,000	461,700	4964.5%
3600 - JR Transfer Station Total	755,600	595,100	(160,500)	-21.2%
3650 - ML Transfer Station				
63.0 - Contract Services				
63616 - Madison Lane Transfer Station Services	166,500	185,000	18,500	11.1%
63.0 - Contract Services Total	166,500	185,000	18,500	11.1%
3650 - ML Transfer Station Total	166,500	185,000	18,500	11.1%
3710 - SS Disposal Operations				
61.0 - Employee Services				
61110 - Regular Pay	256,000	245,100	(10,900)	-4.3%
61120 - Paid Time Off	6,800	10,300	3,500	51.5%
61300 - Overtime - Regular	23,600	22,100	(1,500)	-6.4%
61400 - Education Assistance	6,250	7,500	1,250	20.0%
61410 - Wellness Program	2,500	2,500	-	0.0%
61700 - Flexible Leave	5,100	7,700	2,600	51.0%
61816 - Cell Phone	2,000	2,000	-	0.0%
61822 - PERS Employer Classic	21,000	11,900	(9,100)	-43.3%
61823 - PERS EPMC	7,400	1,400	(6,000)	-81.1%
61824 - OPEB Expense	7,400	7,400	-	0.0%
61825 - Medicare	3,900	4,100	200	5.1%
61827 - PERS - 1959 Survivor Benefit	-	300	300	#DIV/0!
61828 - PERS Employer PEPR	-	8,100	8,100	#DIV/0!
61829 - PERS Unfunded Liability Payment	3,700	4,100	400	10.8%
61831 - Health Insurance	99,400	99,300	(100)	-0.1%
61833 - Long-Term Disability	1,400	1,400	-	0.0%
61834 - Unemployment	1,900	1,700	(200)	-10.5%
61836 - Life Insurance	600	800	200	33.3%
61837 - Insurance - Workers Compensation	26,600	21,600	(5,000)	-18.8%
61.0 - Employee Services Total	475,550	459,300	(16,250)	-3.4%
62.0 - Supplies				
62100 - Office Supplies & Materials	1,000	1,000	-	0.0%
62140 - Janitorial Supplies	2,400	2,500	100	4.2%
62230 - Vehicle Supplies	1,000	1,000	-	0.0%
62330 - Fuel	6,000	5,000	(1,000)	-16.7%
62335 - Biodiesel Fuel	49,000	50,000	1,000	2.0%
62510 - Uniforms	1,500	1,500	-	0.0%

**Salinas Valley Recycles
Preliminary Budget Worksheets
FY 2016-17**

	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
62800 - Special Dept Supplies	21,000	20,000	(1,000)	-4.8%
62840 - Safety Supplies	3,000	2,500	(500)	-16.7%
62850 - Small Tools	1,000	1,000	-	0.0%
62.0 - Supplies Total	85,900	84,500	(1,400)	-1.6%
63.0 - Contract Services				
63116 - Cell Phones	2,400	2,000	(400)	-16.7%
63210 - Water	8,000	8,000	-	0.0%
63220 - Sewer	400	500	100	25.0%
63230 - Gas & Electricity	8,000	10,000	2,000	25.0%
63240 - Portable Toilet	4,200	5,000	800	19.0%
63250 - Exterminator Service	2,700	3,000	300	11.1%
63416 - Building Alarm Service	2,700	2,000	(700)	-25.9%
63430 - Equipment Maintenance	65,000	100,000	35,000	53.8%
63440 - Equipment Rental	-	5,000	5,000	#DIV/0!
63522 - HR Investigations, Testing	500	500	-	0.0%
63560 - Custodial Service	9,000	10,000	1,000	11.1%
63592 - Facility Maintenance	35,500	60,000	24,500	69.0%
63593 - Landscape Maintenance	3,000	3,000	-	0.0%
63598 - FSA Service Fees	-	100	100	#DIV/0!
63599 - EAP Service Fee	600	500	(100)	-16.7%
63613 - Contract Labor	10,900	10,000	(900)	-8.3%
63.0 - Contract Services Total	152,900	219,600	66,700	43.6%
64.0 - Other Expenses				
64100 - Advertising/Public Notices	600	-	(600)	-100.0%
64250 - Training	500	500	-	0.0%
64411 - Insurance - Commercial Auto	10,500	11,600	1,100	10.5%
64412 - Insurance - Crime	600	700	100	16.7%
64413 - Insurance - Environmental Impairment Liability	600	700	100	16.7%
64414 - Insurance - General Liability	10,600	11,700	1,100	10.4%
64415 - Insurance - Public Officials and Employment Liabil	2,200	2,400	200	9.1%
64416 - Insurance - Property Damage	13,500	14,900	1,400	10.4%
64417 - Insurance - Excess Liability	600	700	100	16.7%
64420 - Insurance - Deductible	-	2,000	2,000	#DIV/0!
64903 - Fees & Permits	900	1,000	100	11.1%
64904 - Property Taxes	1,400	1,500	100	7.1%
64905 - Mo.Co. LEA Fees	9,000	9,000	-	0.0%
64.0 - Other Expenses Total	51,000	56,700	5,700	11.2%
3710 - SS Disposal Operations Total	765,350	820,100	54,750	7.2%
3720 - SS Transfer Operations				
61.0 - Employee Services				
61110 - Regular Pay	301,700	304,900	3,200	1.1%
61120 - Paid Time Off	11,900	12,000	100	0.8%
61300 - Overtime - Regular	30,500	29,300	(1,200)	-3.9%
61400 - Education Assistance	6,250	7,500	1,250	20.0%
61410 - Wellness Program	2,500	2,500	-	0.0%
61700 - Flexible Leave	8,900	9,000	100	1.1%
61816 - Cell Phone	-	100	100	#DIV/0!
61822 - PERS Employer Classic	25,700	22,300	(3,400)	-13.2%
61823 - PERS EPMC	9,100	2,600	(6,500)	-71.4%
61824 - OPEB Expense	9,100	9,200	100	1.1%
61825 - Medicare	4,800	5,100	300	6.3%
61827 - PERS - 1959 Survivor Benefit	-	300	300	#DIV/0!
61828 - PERS Employer PEPRA	-	3,400	3,400	#DIV/0!
61829 - PERS Unfunded Liability Payment	4,500	7,600	3,100	68.9%
61831 - Health Insurance	116,200	142,100	25,900	22.3%
61833 - Long-Term Disability	1,700	1,700	-	0.0%

**Salinas Valley Recycles
Preliminary Budget Worksheets
FY 2016-17**

	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
61834 - Unemployment	1,900	1,800	(100)	-5.3%
61836 - Life Insurance	700	800	100	14.3%
61837 - Insurance - Workers Compensation	34,100	27,000	(7,100)	-20.8%
61.0 - Employee Services Total	569,550	589,200	19,650	3.5%
62.0 - Supplies				
62230 - Vehicle Supplies	4,000	4,000	-	0.0%
62330 - Fuel	100,000	100,000	-	0.0%
62335 - Biodiesel Fuel	200,000	200,000	-	0.0%
62510 - Uniforms	1,500	1,500	-	0.0%
62840 - Safety Supplies	2,500	2,500	-	0.0%
62.0 - Supplies Total	308,000	308,000	-	0.0%
63.0 - Contract Services				
63116 - Cell Phones	2,000	2,000	-	0.0%
63410 - Vehicle Maintenance	160,000	170,000	10,000	6.3%
63522 - HR Investigations, Testing	250	500	250	100.0%
63586 - Vehicle Safety Inspection	1,200	2,000	800	66.7%
63599 - EAP Service Fee	700	700	-	0.0%
63613 - Contract Labor	15,000	15,000	-	0.0%
63.0 - Contract Services Total	179,150	190,200	11,050	6.2%
64.0 - Other Expenses				
64250 - Training	500	500	-	0.0%
64411 - Insurance - Commercial Auto	21,700	23,900	2,200	10.1%
64412 - Insurance - Crime	900	1,000	100	11.1%
64415 - Insurance - Public Officials and Employment Liabil	3,100	3,400	300	9.7%
64.0 - Other Expenses Total	26,200	28,800	2,600	9.9%
3720 - SS Transfer Operations Total	1,082,900	1,116,200	33,300	3.1%
5700 - Sun Street ECS				
61.0 - Employee Services				
61110 - Regular Pay	27,300	27,800	500	1.8%
61300 - Overtime - Regular	1,300	1,300	-	0.0%
61822 - PERS Employer Classic	2,400	1,800	(600)	-25.0%
61823 - PERS EPMC	900	200	(700)	-77.8%
61824 - OPEB Expense	900	900	-	0.0%
61825 - Medicare	500	500	-	0.0%
61828 - PERS Employer PEPR	-	600	600	#DIV/0!
61829 - PERS Unfunded Liability Payment	500	600	100	20.0%
61831 - Health Insurance	7,800	9,400	1,600	20.5%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	100	100	-	0.0%
61837 - Insurance - Workers Compensation	2,500	2,000	(500)	-20.0%
61.0 - Employee Services Total	44,600	45,600	1,000	2.2%
63.0 - Contract Services				
63510 - Legal Services	5,000	5,000	-	0.0%
63597 - Litter Abatement	60,000	60,000	-	0.0%
63603 - NPDES Improvements	30,000	30,000	-	0.0%
63613 - Contract Labor	5,000	5,000	-	0.0%
63812 - Lab Water Analysis	2,000	2,000	-	0.0%
63960 - Contingencies	5,000	5,000	-	0.0%
63.0 - Contract Services Total	107,000	107,000	-	0.0%
64.0 - Other Expenses				
64925 - SWRCB Fees	2,000	2,000	-	0.0%
64927 - MRWPCA Fees (Stormwater Discharge)	-	50,000	50,000	#DIV/0!
64.0 - Other Expenses Total	2,000	52,000	50,000	2500.0%
5700 - Sun Street ECS Total	153,600	204,600	51,000	33.2%
170 - Transfer Stations Fund Total	2,923,950	2,921,000	(2,950)	-0.1%

**Salinas Valley Recycles
Preliminary Budget Worksheets
FY 2016-17**

	2015-16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
190 - Debt Service				
6100 - Debt Service - Interest				
65.0 - Debt Service				
65130 - 2014A Rev Bonds Interest	1,475,200	1,475,200	-	0.0%
65140 - 2014B Rev Bonds Interest	113,600	107,700	(5,900)	-5.2%
65150 - Capital One Eq Lease Interest	97,200	70,400	(26,800)	-27.6%
65.0 - Debt Service Total	1,686,000	1,653,300	(32,700)	-1.9%
6100 - Debt Service - Interest Total	1,686,000	1,653,300	(32,700)	-1.9%
6200 - Debt Service - Principal				
65.0 - Debt Service				
65240 - 2014B Rev Bonds Principal	320,000	325,000	5,000	1.6%
65250 - Equipment Lease/Purchase	700,500	727,300	26,800	3.8%
65.0 - Debt Service Total	1,020,500	1,052,300	31,800	3.1%
6200 - Debt Service - Principal Total	1,020,500	1,052,300	31,800	3.1%
190 - Debt Service Total	2,706,500	2,705,600	(900)	0.0%
Grand Total	15,500,000	15,987,000	487,000	3.1%



Preliminary Budget
FY 2016-17
February 18, 2016

Budget Assumptions

- Slight increase in landfilled tonnage (3.0%)
- Increase AB939 and Tipping Fees by 2.9%
 - Reference: December 2015 CPI 3.2%
- Increase Greenwaste Fees \$4.00/ton
 - Vendor Fees increasing \$4.00/ton
- Use of Capital Improvement Reserves to:
 - Repay Loan from Johnson Canyon Road Fund
 - Fund Jolon Road Equipment Purchase
 - (If Approved)

SVSWA Tonnage

	2012-13	2013-14	2014-15	2015-16	2016-17	%
	Actual	Actual	Actual	Budget	Estimate	Change
Republic Services	93,236	91,878	91,965	91,800	91,000	-0.9%
Rural Dispose-All	24,298	24,395	25,372	24,200	26,000	7.4%
Jolon Road	14,170	14,008	15,479	14,000	15,000	7.1%
City of Soledad	6,294	6,253	6,493	6,100	6,500	6.6%
City of Greenfield	5,809	5,875	6,033	5,800	6,000	3.4%
Tri-Cities Disposal	3,422	3,845	3,969	3,700	4,300	16.2%
City of Gonzales	2,844	2,943	2,953	2,800	3,100	10.7%
Total Franchise Waste Tons	150,073	149,197	152,264	148,400	151,900	2.4%
Self-Haul	14,923	15,977	18,422	16,000	17,300	8.1%
Madison Lane Self Haul	897	585	1,111	500	700	40.0%
Total Self Haul Tons	15,820	16,562	19,533	16,500	18,000	9.1%
Field Plastics	76	201	188	100	100	0.0%
Total Field Plastics	76	201	188	100	100	0.0%
Total Landfilled Tons	165,969	165,960	171,985	165,000	170,000	3.0%
South Valley Tonnage	78,300	79,226				
Grand Total Tonnage	244,269	245,186	171,985	165,000	170,000	3.0%



Current FY 2015-16 Projections: 171,500 tons

Fiscal Year 2016-17 Preliminary Budget

Operating Revenue	2015 -16 BUDGET	2016-17 PROPOSED	Increase/ (Decrease)	% Change
Tipping Fees - Solid Waste	11,055,800	11,730,600	674,800	6.1%
Tipping Fees - Surcharge	1,560,600	1,751,000	190,400	12.2%
Tipping Fees - Diverted Materials	998,000	1,043,600	45,600	4.6%
AB939 Service Fee	2,166,100	2,228,900	62,800	2.9%
Charges for Services	124,500	124,500	-	0.0%
Sales of Materials	309,500	309,500	-	0.0%
Landfill Gas Royalties	220,000	220,000	-	0.0%
Investment Earnings	31,700	31,700	-	0.0%
Total Revenues	16,466,200	17,439,800	973,600	5.9%
Operating Expenditures				
Administration	2,431,050	2,463,700	32,650	1.3%
AB939 Services	2,318,600	2,405,000	86,400	3.7%
Recycling	665,350	788,200	122,850	18.5%
Transfer Stations	3,132,425	3,145,025	12,600	0.4%
Landfill Operations	3,151,025	3,413,225	262,200	8.3%
Postclosure Maintenance	1,095,050	1,066,250	(28,800)	-2.6%
Debt Service	2,706,500	2,705,600	(900)	0.0%
Total Expenditures	15,500,000	15,987,000	487,000	3.1%
Net Operating Revenues	966,200	1,452,800		

Capital Projects

Funded from FY 2016-17 Operating Revenue

2016-17
Proposed

Crazy Horse - Corrective Action Program	203,000
Crazy Horse LFG System Improvements - CAP	116,500
Johnson Canyon Regional Roadway Project (loan repayment)	365,000
Johnson Canyon LFG System (Vertical Wells)	30,000
Johnson Canyon Equipment Replacement	50,000
Johnson Canyon Corrective Action Program	100,000
Johnson Canyon Drainage Modifications	35,000
Johnson Canyon Groundwater Monitoring Well (Replacements)	165,000
Johnson Canyon LFG System (Horiz. Wells)	30,000
Johnson Canyon Litter Control Fence	50,000
Jolon Road Transfer Station Improvements	82,000
Jolon Road Equipment Purchase (If Approved)	600,000
Lewis Road LFG Flare Replacement	67,500
SSTS Equipment Replacement	190,000
	<u>2,084,000</u>



Salary & Benefits

\$5,783,500

- Net Change: \$168,050
- PERS Health Insurance Premiums
 - \$122,100 - 22% Rate Increase
- Other Salary and Labor Related Increases \$45,950
 - Net COLA Increase
 - Annual Step Increases
 - Other Benefit Adjustments

Major Changes in Operating Budget

	Difference
SBOE - CIWMB Fees (1/2 year)	218,200
PERS Health Insurance Premiums	122,100
Greenwaste Processing @ JC (\$4/ton increase)	104,100
MRWPCA Fees (Stormwater Discharge)	50,000
Closure Set Aside	48,800
Other Personnel Increases	45,950
Equipment Maintenance	35,500
C&D Recycling	24,000
All Other Misc. Increases/(Decreases)	(1,150)
Jolon Road Savings	<u>(160,500)</u>
Total Operating Budget Changes	<u>487,000</u>

Residential Rates (Estimate)

Hauler	Service Level	Disposal Fee Increase	AB939 Increase	Green Waste Increase	Total Increase*
Republic	32 gal	\$.16	\$.03	**	\$.19
Greenfield	48 gal	\$.23	\$.04	\$.07	\$.34
Gonzales	48 gal	\$.22	\$.02	\$.10	\$.34
Soledad	48 gal	\$.23	\$.06	\$.07	\$.36
WM- County	35 gal	\$.16	\$.04	**	\$.20
WM- King City	32 gal	\$.28	\$.06	\$.11	\$.45

- Does not include jurisdiction fees (i.e. franchise fees) outside of SVSWA control
- * Increase is between 0.8 and 1.8 percent of the total customer rate.
- ** Greenwaste fees are covered in whole or part by current and past hauler Service Fee CPI adjustments

Commercial Rates (Estimate)

Hauler	Service Level	Disposal	AB939 Increase	Total Increase*
		Fee Increase		
Republic	1 cy	\$.54	\$.11	\$.65
Greenfield	1 cy	\$ 1.13	\$.21	\$ 1.34
Gonzales	1 cy	\$ 1.12	\$.09	\$ 1.21
Soledad	1 cy	\$ 1.13	\$.29	\$ 1.42
WM- County	1 cy	\$.66	\$.17	\$.83
WM- King City	1 cy	\$ 1.18	\$.26	\$ 1.44

- Does not include jurisdiction fees (i.e. franchise fees) outside of SVSWA control

* Increase is between 0.8 and 1.8 percent of the total customer rate.

Projections Assumptions

- Status Quo Staff run operations at Jolon Road
- All other services are status quo
- CPI 2.5% used for 5 year projections
 - All urban consumer CPI last three years
 - 2013 - 2.2%
 - 2014 - 2.8%
 - 2015 - 3.2%

5 Year Operating Projections

Description	2015-16 Budget	2016-17 Proposed	2017-18 Estimate	2018-19 Estimate	2019-20 Estimate	2019-20 Estimate
Landfilled Tonnage	165,000	170,000	170,000	170,000	170,000	170,000
CPI		2.9%	2.5%	2.5%	2.5%	2.5%
Estimated Tipping fee	67.00	69.00	71.00	73.00	73.00	73.00
Salinas Surcharge per Ton	17.00	17.00	17.50	18.00	18.50	19.00
AB939 Service Fee	2,166,100	2,228,900	2,284,600	2,341,700	2,400,200	2,460,200
Total Revenues	16,466,200	17,439,800	17,857,880	18,301,680	18,407,180	18,514,300
Total Expenditures	13,591,200	14,079,100	14,270,000	14,470,000	14,081,300	14,060,300
Net Revenues	2,875,000	3,360,700	3,587,880	3,831,680	4,325,880	4,454,000
Total Debt Service	1,908,800	1,907,900	2,051,300	3,136,100	3,134,100	3,136,800
Net Income After Debt Service*	966,200	1,452,800	1,536,580	695,580	1,191,780	1,317,200
*Allocation for CIP and Reserve funding per Board fiscal policies						
Debt Coverage Ratio	151%	176%	175%	122%	138%	142%

5 Year Capital Plan

Description	2015-16 Budget	2016-17 Proposed	2017-18 Estimate	2018-19 Estimate	2019-20 Estimate	2020-21 Estimate
Gloria Iverson Road	365,000	365,000	-	-	-	-
Repayment to Expansion Fund (Ameresco Project)	-	-	376,000	-	-	-
Equipment Purchase/Replacement	242,400	840,000	350,000	-	900,000	800,000
JC Landfill Improvements	255,000	410,000	110,000	225,000	70,000	330,000
Transfer Station Improvements	-	82,000	82,000	-	-	-
Closed Landfill Improvements	50,000	387,000	517,000	370,000	50,000	-
Resource Recovery	-	-	-	-	-	-
Total CIP's Funded From Operations	<u>912,400</u>	<u>2,084,000</u>	<u>1,435,000</u>	<u>595,000</u>	<u>1,020,000</u>	<u>1,130,000</u>

5 Year Projected Surplus/(Deficit)

Description	2015-16 Budget	2016-17 Proposed	2017-18 Estimate	2018-19 Estimate	2019-20 Estimate	2020-21 Estimate
Net Income After Debt Service	966,200	1,452,800	1,536,580	695,580	1,191,780	1,317,200
Total CIP's Funded From Operations	<u>912,400</u>	<u>2,084,000</u>	<u>1,435,000</u>	<u>595,000</u>	<u>1,020,000</u>	<u>1,130,000</u>
Budgeted Surplus for Reserves	53,800	(631,200)	101,580	100,580	171,780	187,200

Direction Requested

- Rate Adjustments
 - Increase AB939 Fees by 2.9%
 - Increase Tipping Fees by 2.9% (\$2.00/ton)
 - Increase Greenwaste Fees \$4.00/ton
 - Use Capital Reserves to:
 - Repay Gloria Road CIP Loan
 - Temporarily Fund Jolon Road Equipment Purchase
 - To be repaid as loan from Operating Budget over 4 years



SVSWA Agenda Items - View Ahead 2016

	29-Feb	17-Mar	21-Apr	19-May	16-Jun	JUL-Retreat TBD
1	RETREAT STRATEGIC PLAN REVIEW 3- YEAR GOALS & 6-MONTH OBJECTIVES	Minutes	Minutes	Minutes	Minutes	QTE June Cash & Investments
2		Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)	RETREAT STRATEGIC PLAN REVIEW 3-YEAR GOALS & 6-MONTH OBJECTIVES
3		Member Agencies Activities Report	Member Agencies Activities Report	Member Agencies Activities Report	Member Agencies Activities Report	
4		SP Goals Updated 6-Mo. Objectives	Strategic Plan Update	Strategic Plan Update	Strategic Plan Update	
5		Monterey Bay Community Power Project Update	Monterey Bay Community Power Project Update	Monterey Bay Community Power Project Update	Monterey Bay Community Power Project Update	
6		Paintcare Agreement	QTE March Cash & Investments	QTE March Tonnage & Diversion Reports	YE Budget Adjustments (EC)	
7		Vision Services Agmt Extension	QTE March Customer Service Survey	PSA w/AdManor for Marketing Services (exp 6/30/16)	Authorize CalRecycle Grants Applications (exp 8/1/16)	
8		Rates & Fees Public Hearing	Award contract for JC Module 1B Liner Project	ECS Refining Amend 1 (exp 6/30/16)	Strategic Plan Update	
9		FY16-17 Budget	Monterey Bay Community Power Group	PSA for Surveying Services (PWS exp 6/30/16)		
10		Award contract for JCLF Flare	GM Amend 5	RecycleRama Contract (exp 6/30/16)		
11		<i>Prperty Negotiations & GM Contract</i>		Stericycle HHW-Amend 1 (exp 6/30/16)		
12	<div> <div>Consent</div> <div>Presentation</div> <div>Consideration</div> <div>Closed Session</div> </div> <div> [Other] (Public Hearing, Recognition, Informational, etc.) (EC) Executive Committee (sp) Strategic Plan Item </div>			Vision Recycling - Amend 1 (exp 6/30/16)		
13				Constellation Recycled Water Amend-1 (exp 6/30/16)		
14				Fuel Delivery Services (SC Fuels exp 6/30/16)		