

### AGENDA Regular Meeting

### **BOARD OF DIRECTORS**

Thursday, May 15, 2014, 6:00 p.m.

Gonzales City Council Chambers 117 Fourth Street, Gonzales, California

### **CALL TO ORDER**

### TRANSLATION SERVICES AND OTHER MEETING ANNOUNCEMENTS

### **PLEDGE OF ALLEGIANCE**

### **ROLL CALL**

### **Board Directors**

County: Fernando L. Armenta

County: Simon Salinas, Alternate Vice President

Salinas: Gloria De La Rosa Salinas: Jyl Lutes, Vice President

Salinas: Tony R. Barrera

Gonzales: Elizabeth Silva, President

Soledad: Richard J. Perez Greenfield: Annie Moreno King City: Robert S. Cullen

#### **Alternate Directors**

County: Louis R. Calcagno Salinas: Joseph D. Gunter

Gonzales: Scott Funk

Soledad: Christopher K. Bourke Greenfield: Raul C. Rodriguez King City: Carlos R. Victoria

### **GENERAL MANAGER/CAO COMMENTS**

### **DEPARTMENT MANAGER COMMENTS**

### **BOARD DIRECTOR COMMENTS**

#### PUBLIC COMMENT

Receive public comment from audience on items which are not on the agenda. The public may comment on scheduled agenda items as the Board considers them. Speakers are limited to three minutes at the discretion of the Chair.

### **CONSENT AGENDA:**

All matters listed under the Consent Agenda may be enacted by one motion unless a member of the Board, a citizen, or a staff member requests discussion or a separate vote.

- 1. Minutes of April 17, 2014, Meeting
- 2. March 2014 Claims and Financial Reports
- 3. <u>Strategic Plan Monthly Progress Report</u>
- 4. Tonnage and Diversion Report for the Quarter Ended March 31, 2014
- A Resolution Approving a Two-Year Professional Services Agreement with AdManor, Inc. for Marketing Services in an Amount Not to Exceed \$100,000 per year
- 6. A Resolution Approving a Services Agreement with Hope Services Inc. for Materials
  Processing and Litter Abatement at the Sun Street Transfer Station for an Amount
  not to Exceed \$133,000

- 7. A Resolution Approving Amendment No. 1 Authorizing a One-Year Extension to the Service Agreement with 21st Century Environmental Management of California, LP, for Transportation and Disposal/Recycling of Household Hazardous Waste
- 8. A Resolution Approving Professional Service Agreement with Contreras Productions for the RecycleRama School Assembly Program in an Amount Not to Exceed \$50,000
- 9. <u>A Resolution Authorizing the Purchase of one used Caterpillar 836H Landfill</u>
  <u>Compactor and one used Caterpillar D8T Dozer from Quinn Caterpillar for a Total</u>
  <u>Amount of \$1,233,360</u>

### **PRESENTATION**

- 10. New Ideas for Public and Stakeholder Outreach
  - A. Receive Report from HR/Organizational Dev. Manager Rose Gill
  - B. Public Comment
  - C. Board Discussion
  - D. Recommended Action None, Informational Only
- 11. Expanded/Enhanced Student Recycling Education Plan
  - A. Receive Report from Recycling Coordinator Mandy Brooks
  - B. Public Comment
  - C. Board Discussion
  - D. Recommended Action None, Informational Only

### **CONSIDERATION**

- 12. A Resolution Approving the Operating Budget for Fiscal Year 2014-15
  - A. Receive Report from Finance Manager Roberto Moreno
  - B. Public Comment
  - C. Board Discussion
  - D. Recommended Action Adopt Resolution
- 13. A Resolution Approving an Equipment Lease-Purchase Financing Agreement with Capital One Public Funding LLC Providing for the Purchase of New/Used Landfill Equipment in an Amount Not to Exceed \$3,670,000
  - A. Receive Report from Finance Manager Roberto Moreno
  - B. Public Comment
  - C. Board Discussion
  - D. Recommended Action Make Appointments
- 14. Appointments to the Citizens Advisory Group
  - A. Receive Report from Authority General Manager/CAO Patrick Mathews
  - B. Public Comment
  - C. Board Discussion
  - D. Recommended Action Make Appointments

### **FUTURE AGENDA ITEMS**

15. Agenda Items - View Ahead Schedule

### **CLOSED SESSION**

**16.** Pursuant to Government Code Section 54957.6 to provide instruction to General Manager /CAO to negotiate salaries and benefits with SVSWA employees - management and non-management.

### **RECONVENE**

### **ADJOURNMENT**

This agenda was posted at the Administration Office of the Salinas Valley Solid Waste Authority, 128 Sun Street, Suite 101, Salinas, and on the Gonzales Council Chambers Bulletin Board, 117 Fourth Street, Gonzales, Friday, May 9, 2014. The Salinas Valley Solid Waste Authority Board will next meet on Thursday, June 19, 2014. Staff reports for the Authority Board meetings are available for review at: ▶ Salinas Valley Solid Waste Authority: 128 Sun Street, Ste. 101, Salinas, CA 93901, Phone 831-775-3000 ▶ Web Site: www.salinasvalleyrecycles.org ▶ Public Library Branches in Gonzales, Prunedale and Soledad ▶ City Halls of Salinas, Gonzales, Greenfield, King City & Soledad In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Elia Zavala, Clerk of the Board at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR 35.102-35.104 ADA Title II). Spanish interpretation will be provided at the meeting. Se proporcionará interpretación a Español.

# MINUTES OF THE SALINAS VALLEY SOLID WASTE AUTHORITY BOARD MEETING APRIL 17, 2014

### **CALL TO ORDER**

President Silva called the meeting to order at 6:00 p.m.

### MEETING ANNOUNCEMENTS

Translation services were announced. No member of the public requested the service.

### **ROLL CALL**

The following Board Directors were present:

County of Monterey Fernando Armenta

County of Monterey Simon Salinas, Alt. Vice President

City of Salinas Gloria De La Rosa

City of Salinas Jyl Lutes, Vice President

City of Salinas Tony Barrera

City of Gonzales Elizabeth Silva, President

City of Soledad Richard Perez

City of Greenfield Raul Rodriguez (Alternate)

City of King Robert Cullen

The following Board Directors were absent:

City of Greenfield Annie Moreno

Staff Members Present:

Patrick Mathews, General Manager/CAO

Susan Warner, Diversion Manager Cesar Zuniga, Operations Manager

Rose Gill, HR/Organization Development

Manager

Elia Zavala, Clerk of the Board

Jenny Mitchell, Contracts & Grants Analyst

Thomas Bruen, General Counsel

### GENERAL MANAGER COMMENTS

General Manager/CAO Mathews announced that the testing of the anaerobic digester system using materials from the autoclave system to convert municipal solid waste into biomethane has started.

### **DEPARTMENT MANAGER COMMENTS**

None

### **PUBLIC COMMENT**

None

#### **CONSENT AGENDA**

- 1. Minutes of March 20, 2014, Meeting
- 2. February 2014 Claims and Financial Reports
- 3. March 2014 Quarterly Investments Report

ITEM NO. 1

Agenda item

T. Bruen by ez

General Counsel Approval

General Manager

- 4. Revision to the 2014 Meetings Calendar Approved by Resolution No. 2013-30 Changing the Special Meeting Retreat from July 30, 2014 to July 31, 2014
- 5. Informational Letter to Local Agency Formation Commission (LAFCO) regarding Monterey Regional Waste Management District's (MRWMD) Sphere of Influence within Authority Boundaries

Public Comment: None Board Comments: None

Motion: Director Cullen made a motion to approve the consent agenda as

presented. Director De La Rosa seconded the motion.

**Votes:** Motion carried 9, 0

Ayes: Armenta, Barrera, Cullen, De La Rosa, Lutes, Perez, Rodriguez (Alt), Salinas, Silva

Noes: None Abstain: None Absent: Moreno

### **PRESENTATION**

#### 6. STRATEGIC PLAN MONTHLY PROGRESS REPORT

(6:06) Human Resources/Organizational Development Manager Gill presented an update on the progress to date on the six-month objectives of the current strategic plan goals.

Public Comment: None Board Comments: None

#### 7. STATUS REPORT ON GRANTS

(6:12) Contracts & Grants Analyst Mitchell presented an update on the current grants received by the Authority and announced future grant opportunities.

Public Comment: None

Board Comments: Alternate Director Rodriguez expressed interest in applying for additional

sharps kiosks if there are opportunities in the future. Director Barrera commented on the problem of recyclables scavenging and stated that

cities could prioritize hiring of enforcement personnel if figures of significant loss of revenue were provided. Director De La Rosa

suggested that the Authority share the sharps program information with the medical facilities and the health department. She suggested the development of an informational flyer in potential partnership with the various agencies/businesses. The Board expressed support for the future grant opportunities, specifically the one to assist in construction of a

composting facility at Johnson Canyon Landfill.

### **CONSIDERATION**

#### 8. RESOLUTION NO. 2014-11 Adopting the Revised Financial Policies

(6:35) General Manager/CAO Mathews presented the proposed revisions to the financial policies as follows, 1) 15% Operating Reserve, 2) Capital Projects Reserve, 3) \$1.7M Environmental Impairment Reserve. These reserves would be funded by allocating any remaining fund balance at year-end, 60% to the Capital Projects Reserve and 20% each to Operating Reserve and Environmental Impairment Reserve until all three reserves are fully funded.

Public Comment: None

**Board Comments:** The Board discussed the report and expressed support.

**Motion:** Director Barrera made a motion to adopt the resolution. Director De

La Rosa seconded the motion.

**Votes:** Motion carried 9, 0

Ayes: Armenta, Barrera, Cullen, De La Rosa, Lutes, Perez, Rodriguez (Alt), Salinas, Silva

Noes: None Abstain: None Absent: Moreno

#### 9. Appointments to the Citizens Advisory Group

(6:48) General Manager/CAO Mathews stated that there were no nominations for appointment.

Public Comment: None

**Board Comments:** The Board inquired about the progress and participation of the Citizens

Advisory Group members. Staff responded that group will be ready to present its recommendation on the siting of the Materials Recovery

Center in May or June.

### **FUTURE AGENDA ITEMS**

#### 10. AGENDA ITEMS - VIEW AHEAD SCHEDULE

(6:52) Director Cullen announced that May 15 is the opening night of the Salinas Valley Fair in King City Fair and he will likely not be able to attend the Board meeting that night. Director Armenta suggested looking into recycling opportunities with the correctional facilities.

### **CLOSED SESSION**

(6:57) President Silva adjourned the meeting to Closed Session to discuss the following:

11. Pursuant to Government Code Section 54957.6 to provide instruction to General Manager /CAO to negotiate salaries and benefits with SVSWA employees - management and non-management.

Public Comment: None

### **RECONVENE**

(7:12) President Silva reconvened the meeting to open session with no reportable action taken in closed session.

### **ADJOURN**

(7:12) President Silva adjourned the meeting.

	APPROVED:		
Attest:	,	Elizabeth Silva, President	
Elia Zavala, Clerk of the Board			



Report to the Board of Directors

Date:

May 15, 2014

From:

Roberto Moreno, Finance Manager

Title:

March 2014 Claims and Financial Reports

ITEM NO. 2

Finance Manager/Controller-Treasurer

General Manager/CAO

Board President

### **RECOMMENDATION**

The Executive Committee recommends acceptance of the March 2014 Claims and Financial Reports.

#### **DISCUSSION & ANALYSIS**

Please refer to the attached financial reports and checks issued report for the month of March for a discussion of the Authority's financial position as of March 31, 2014. Following are highlights of the Authority's financial activity for the month of March.

Results of Operations (Consolidated Statement of Revenues and Expenditures)
For the month of March 2014, FY 2013-14 operating revenue exceeded expenditures by \$318,213. Year to Date operating revenues exceeded expenditures by \$2,035,444.

### Revenues (Budgetary Comparison Revenue Report)

Revenues for the month of March totaled \$1,495,488. The monthly Tipping Fees totaled \$881,186 and year to date totaled \$8,291,837 or 74.42% of the forecasted total of \$11,141,800. As of March 31, after nine months of the fiscal year (75.00% of the fiscal year) revenues total \$13,466,827 or 74.90% of the total annual revenues forecast of \$17,979,847.

Grant Revenue shows \$18,977 billed on the \$76,747 Tire Amnesty Grant. The revenue is reimbursement for the fall 2013 collection events. The grant is for tire collection events held in the fall and the spring until September 2015. The Authority is reimbursed after each event.

Operating Expenditures (Consolidated Statement of Revenues and Expenditures)
As of March 31 (75.00% of the fiscal year) year-to-date operating expenditures total \$11,431,383. This is 71.13% of the operating budget of \$16,070,455.

Capital Project Expenditures (Consolidated CIP Expenditures Report)
For the month of March 2014, capital project expenditures totaled \$71,116. \$28,648 of the total was for Johnson Canyon LFG System Improvements.

### Claims Checks Issued Report

The Authority's Checks Issued Report for the month of March 2014 is attached for review and acceptance. The March checks issued total \$1,218,946.47 of which \$303,225.49 was paid from the payroll checking account for payroll and payroll related benefits. Selected major payments to vendors are listed below.

Vendor	Service	Amount
COAST OIL COMPANY LLC	FEB VEHICLE & EQ FUEL FEB SS TS VEHICLE FUEL FEB EQ BIODIESEL FUEL	20,175.63 9,121.66 1,489.52
RECOLOGY WASTE SOLUTIONS INC	JAN & FEB JC DIV ASST FEE & MATERIAL FEES FEB & MAR JCLF OPS HRS & EXTENDED HRS	17,345.87 335,856,00
MOCO HEALTH DEPT	MOCO REGIONAL FEES OCT - DEC 2013	43,183.83
SCS FIELD SVCS	LFG DRILLING SVCS ROUTINE & NON ROUTINE ENVIRONMENTAL SVCS FEB ALL SITES GRDWTR MONITORING SVCS ALL SITES ROUTINE MONITORING SVCS ALL SITES NON ROUTINE ENVIRONMENTAL SVCS CH REMOTE MONITORING SYS INSTALL	25,584.00 10,254.56 17,256.00 22,513.00 12,265.83 25,284.00
VISION RECYCLING INC	JAN JC & SS ORGANICS PROGRAM FEB C&D OUTSIDE GRINDING & MISC SVCS FEB JC ORGANICS PROGRAM FEB SS ORGANICS PROGRAM	42,558.41 3,795.00 30,500.67 9,733.58
WASTE MANAGEMENT INC	FEB JOLON ROAD OPS FEB REPUBLIC WASTE DELIVERED TO MLTS	57,779.10 2,865.94

### <u>Cash Balances</u>

The Authority's cash position increased \$1,055,890.68 during March to \$12,206,380.60. Most of the cash balance is restricted as shown below:

### Restricted by Legal Agreements:

Crazy Horse Closure Fund	\$	(19,411.04)
Johnson Canyon Closure Fund		2,974,139.90
Bond Debt Service Reserve		0.00
State & Federal Grants		145,728.93
Restricted by Board policy:		
Expansion Fund (South Valley Revenues)		7,549,080.13
Salinas Transportation Surcharge		216,777.33
Salinas Rate Stabilization Fund		47,415.03
Funds Held in Trust:		
Central Coast Media Recycling Coalition		78,993.84
Employee Unreimbursed Medical Claims		1,479.54
Unrestricted - Assigned:		
Operations and Capital Projects	P	1,212,176.94

### **ATTACHMENTS**

- 1. March 2014 Consolidated Statement of Revenues and Expenditures
- 2. March 2014 Consolidated CIP Expenditures Report
- 3. March 2014 Budgetary Comparison Revenue Report
- 4. March 2014 Checks Issued Report

\$ 12,206,380.60



# Salinas Valley Solid Waste Authority Consolidated Statement of Revenues and Expenditure For Period Ending March 31, 2014

SCHE WASTE AUGHORITY							
	CURRENT	M-T-D	Y-T-D	% OF	REMAINING	Y-T-D	UNENCUMB.
	BUDGET	REV/EXP	REV/EXP	BUDGET	BALANCE	ENCUMB.	BALANCE
Revenue Summary							
Tipping Fees - Solid Waste	11,141,800	881,186	8,291,837	74.42%	2,849,963	_	2,849,963
Tipping Fees - Surcharge	1,034,000	77,587	746,373	72.18%	287,627	•••	287,627
Tipping Fees - Diverted Materials	956,800	101,553	822,495	85.96%	134,305	-	134,305
AB939 Service Fee	1,732,000	144,332	1,298,988	75,00%	433,012	_	433,012
Tipping Fees - South Valley	2,318,800	183,097	1,769,543	76.31%	549,257	_	549,257
Charges for Services	117,000	30,506	92,455	79.02%	24,545	_	24,545
Sales of Materials	385,000	41,549	233,445	60.63%	151,555	-	151,555
Gas Royalties	187,500	33,955	165,335	88.18%	22,165	_	22,165
Investment Earnings	30,200	1,557	23,778	78.73%	6,422	_	6,422
Grants/Contributions	76,747	-	18,977	24.73%	57,770	_	57,770
Other Non-Operating Revenue		166	3,601		(3,601)		(3,601)
Total Revenue	17,979,847	1,495,488	13,466,827	74.90%	4,513,020	_	4,513,020
Expense Summary							
Administration	2,182,750	167,053	1,569,639	71.91%	613,111	59,001	554,110
Resource Recovery	2,564,105	212,676	1,497,742	58.41%	1,066,362	408,758	657,604
Scalehouses Operations	371,630	26,821	267,973	72.11%	103,657	1,188	102,469
Transfer Stations Operations	2,660,740	206,909	1,837,437	69.06%	823,303	321,282	502,021
Landfills Operations	3,717,840	415,997	2,101,106	56,51%	1,616,734	1,311,098	305,637
Postclosure Maintenance	907,680	80,838	531,001	58.50%	376,679	116,169	260,510
Environmental Control Systems	439,410	45,107	218,921	49.82%	•	77,464	143,025
Debt Service - Interest	1,851,700	, -	2,101,728	113.50%	(250,028)		(250,028)
Debt Service - Principal	1,097,600	-	1,097,517	99.99%	83	_	83
Closure Set-Aside	277,000	21,873	208,320	75.21%	68,680	-	68,680
Total Expense	16,070,455	1,177,275	11,431,383	71.13%	4,639,072	2,294,960	2,344,111
Revenue Over/(Under) Expenses	1,909,392	318,213	2,035,444	106.60%	(126,051)	(2,294,960)	2,168,909
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# Salinas Valley Solid Waste Authority Consolidated Statement of Revenues and Expenditure For Period Ending March 31, 2014

SOLID WASTE AUTHORITY	CURRENT	M-T-D	Y-T-D	% OF	REMAINING	Y-T-D	UNENCUMB.
	BUDGET	REV/EXP	REV/EXP	BUDGET	BALANCE	ENCUMB.	BALANCE
Expense Summary							
Executive Administration	- 376,550	30,625	257,200	68.30%	119,350	2,877	116,473
Administrative Support	396,780	29,435	273,740	68.99%	123,040	35,758	87,282
Human Resources Administration	324,210	29,114	225,041	69.41%	99,169	4,248	94,921
Clerk of the Board	169,000	13,915	107,194	63.43%	61,806	8,072	53,734
Finance Administration	657,000	42,402	462,340	70.37%	194,660	3,609	191,051
Operations Administration	259,210	21,561	244,125	94.18%	15,085	4,437	10,649
Resource Recovery	681,160	45,296	446,657	65.57%	234,503	17,008	217,496
Marketing	75,000	5,319	53,917	71.89%	21,083	16,333	4,750
Public Education	167,700	5,592	59,057	35,22%	108,643	15,800	92,843
Household Hazardous Waste	671,010	47,266	380,122	56.65%	290,888	75,029	215,858
C & D Diversion	30,000	3,795	29,798	99.33%	203	203	213,030
Organics Diversion	587,530	83,615	390,800	66.52%	196,730	196,774	(44)
Diversion Services	144,750	19,440	85,913	59.35%	58,837	54,070	4,767
Tire Amnesty Grant	76,747	1,804	20,061	26.14%	56,686	31,342	25,344
DOC Grant	130,208	550	31,418	24.13%	98,790	2,200	96,590
Scalehouse Operations	371,630	26,821	267,973	72,11%	103,657	1,188	102,469
JR Transfer Station	723,060	57,779	483,437	66.86%	239,623	233,337	6,286
ML Transfer Station	150,000	2,866	106,430	70.95%	43,570	42,917	653
SS Disposal Operations	687,841	49,268	478,445	69.56%	209,396	14,658	194,738
SS Transfer Operations	910,749	81,237	679,306	74.59%	231,443	9,957	221,486
SS Recycling Operations	189,090	15,759	89,819	47.50%	99,271	20,413	78,858
JC Landfill Operations	3,717,840	415,997	2,101,106	56.51%	1,616,734	1,311,098	305,637
Crazy Horse Postclosure Maintenance	550,740	62,827	328,925	59.72%	221,815	80,521	141,294
Lewis Road Postclosure Maintenance	211,590	15,950	134,033	63.35%	77,557	32,476	45,081
Johnson Canyon ECS	322,540	34,409	147,172	45.63%	175,368	46,317	129,051
Jolon Road Postclosure Maintenance	145,350	2,061	68,043	46.81%	77,307	3,172	74,135
Sun Street ECS	116,870	10,698	71,748	61.39%	45,122	31,147	13,974
Debt Service - Interest	1,851,700	_	2,101,728	113.50%	(250,028)	,	(250,028)
Debt Service - Principal	1,097,600	-	1,097,517	99.99%	83	-	83
Closure Set-Aside	277,000	21,873	208,320	75.21%	68,680	-	68,680
Total Expense	16,070,455	1,177,275	11,431,383	71,13%	4,639,072	2,294,960	2,344,111
Revenue Over/(Under) Expenses	1,909,392	318,213	2,035,444	106.60%	(126,051)	(2,294,960)	2,168,909



## Consolidated CIP Expenditure Report For Period Ending March 31, 2014

SOLID WASTE AUTHORITY	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
Fund 131 - Crazy Horse Closure Fund							
131 9301 CH Closure Preparation	5,793	0	0	0.0 %	5,793	1,008	4,785
131 9302 CH PH 1A Leachate Recirculation	0	0	0	0.0 %	0	0	۰,,۰۵٥
131 9306 CH PH 1E Liner Placement	22,960	0	22,957	100.0 %	3	0	3
131 9307 CH PH 1F Winterization	2,345	1,361	1,361	58.0 %	984	0	984
131 9312 CH PH 2E Complete Liner Work	7,842	0	. 0	0.0 %	7,842	7,797	45
131 9314 CH Closure Quality Assurance	15,305	965	7,688	50.2 %	7,617	0	7,617
131 9315 CH Closure Contingency	102,456	960	14,190	13.8 %	88,266	0	88,266
131 9316 CH Corrective Action Program	174,720	26	11,559	6.6 %	163,161	875	162,286
Total Fund 131 - Crazy Horse Closure Fund	331,421	3,311	57,755	17.4 %	273,666	9,680	263,986
Fund 180 - Expansion Fund							,
180 9003 USDA Autoclave Studies	124,315	0	30,964	24.9 %	93,351	843	92,508
180 9021 Autoclave CEQA	576,564	174	8,917	1.5 %	567,647	161,487	92,300 406,160
180 9801 Ameresco JCL LFG Equipment	37,600	0	37,600	100.0 %	0	0	400,100
Total Fund 180 - Expansion Fund	738,479	174	77,481	10.5 %	660,998	162,331	498,667
Fund 211 - State Grants						•	•
211 9201 HHW - Mobile Collection Events	63,444	6,042	10,048	15.8 %	53,396	239	53,157
Total Fund 211 - State Grants	63,444	6,042	10,048	15.8 %	53,396	239	53,157 53,157
Fund 800 - Capital Improvement Projects Fu							,
800 9010 JC Roadway Improvements	1,510,214	786	19,059	1.3 %	1,491,155	0	1,491,155
800 9012 Work St Transfer Station	27,130	83	6,573	24.2 %	20,557	0	20,557
800 9101 Equipment Replacement	49,400	0	49,333	99.9 %	67	0	20,337
800 9317 CH SCADA System	30,000	25,284	29,947	99.8 %	53	0	53
800 9318 CH 401/404 Improvements	150,000	356	64,255	42.8 %	85,745	0	85,745
800 9501 JC LFG System Improvements	96,700	28,648	86,626	89.6 %	10,074	11,554	(1,480)
800 9502 JC Flare Station Improvements	298,300	2,386	3,889	1.3 %	294,411	0	294,411



## Consolidated CIP Expenditure Report For Period Ending March 31, 2014

acon audic underzett	CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET	REMAINING BALANCE	Y-T-D ENCUMBRANCES	UNENCUMBERED BALANCE
800 9503 JC Module 1 Horizontal Wells	310,000	4,046	47,609	15.4 %	262,391	5,444	256,947
800 9504 JC Module 456B Liner Improvemer	30,000	0	0	0.0 %	30,000	•	30,000
800 9701 SSTS Equipment Replacement	110,000	0	110,439	100.4 %	(439)	0	(439)
800 9702 SSTS NPDES Improvements	60,100	0	0	0.0 %	60,100	57.236	2,864
800 9703 SSTS Improvements	43,000	0	0	0.0 %	43,000	,	43,000
800 9913 CH LFG to Energy Project	5,295	0	0	0.0 %	5,295	_	5.295
Total Fund 800 - Capital Improvement Proje	2,720,139	61,589	417,730	15.4 %	2,302,409	74,235	2,228,174
Total CIP Expenditures	3,853,483	71,116	563,014	14.6 %	3,290,469	246,483	3,043,985

## Budgetary Comparison Revenue Report For Period Ending: 3/31/2014

		CURRENT BUDGET	M-T-D REV/EXP	A-A-D BEA\EXA	% of Budget
Tipping Fees -	Solid Waste				
150-51250	Tipping Fees - Landfills	4,250,000.00	321,377.02	3,127,288.57	73.58 %
150-51261	Tipping Fees - MTS Adjustments	750,000.00	46,488.31	520,840.14	69.45 %
150-51265	Bad Debt Write Off	0.00	-147.70	700.96	0.00 %
170-51252	Tipping Fees - Transfer Station	6,141,800.00	513,467.87	4,643,007.17	75.60 %
	Total Tipping Fees - Solid Waste	11,141,800.00	881,185.50	8,291,836.84	74.42 %
Tipping Fees - :	Surcharge				
170-51251	Tipping Fees - Surcharge for Operations	1,034,000.00	77,586.97	746,373.37	72.18 %
	Total Tipping Fees - Surcharge	1,034,000.00	77,586.97	746,373.37	72.18 %
Tipping Fees - I	Diverted Materials				
106-51256	Tipping Fees - HHW	59,000.00	5,739.00	41,874.00	70.97 %
107-51255	Tipping Fees - Mattresses	69,000.00	9,480,00	61,575.00	89.24 %
107-51257	Tipping Fees - Green Waste	612,200.00	55,646.53	471,371.16	77.00 %
107-51 <b>2</b> 58	Tipping Fees - C&D	116,000.00	7,940.78	86,702.80	74.74 %
107-51259	Tipping Fees - Diversion	43,000.00	3,473.58	34,822.60	80.98 %
107-51260	Tipping Fees - Biosolids	0.00	12,100.76	69,605.34	0.00 %
107-51262	Tipping Fees - Wood Waste	57,600.00	7,171.98	56,543.67	98.17 %
	Total Tipping Fees - Diverted Materials	956,800.00	101,552.63	822,494.57	85.96 %
AB939 Service F	-ee				
106-51264	AB939 Service Fee	1,732,000.00	144,332.00	1,298,988.00	75.00 %
	Total AB939 Service Fee	1,732,000.00	144,332.00	1,298,988.00	75.00 %
Tipping Fees - S	outh Valley				
180-51253	Tipping Fees - South Valley	2,318,800.00	183,097.09	1,769,543.37	76.31 %
	Total Tipping Fees - South Valley	2,318,800.00	183,097.09	1,769,543.37	76.31 %
Charges for Ser	víces				
105-52110	Tri-Cities Franchise Administrative	45,000.00	11,525.64	34,576.92	76.84 %
105-52120	BFI Franchise Administrative	72,000.00	18,980,65	57,878.47	80.39 %
	Total Charges for Services	117,000.00	30,506.29	92,455.39	79.02 %
Sales of Materia	!s	, , , , , , , , , , , , , , , , , , ,			
106-53310	Sales - E-Waste	115,000.00	8,503.77	79,147.83	68.82 %
106-53340	Sales - Metal	215,000.00	28,430.00	117,034.50	54,43 %
106-53350	Sales - Plastic	9,000.00	655.50	6,102.80	67.81 %
106-53360	Sales - Cardboard	36,000.00	3,021.30	23,039.20	64.00 %
106-53370	Sales - Mixed Paper	4,000.00	333.60	2,645.70	66.14 %
106-53380	Sales - Mixed Glass	1,000.00	0.00	970.62	97.06 %
106-53390	Sales - HHW Material	5,000.00	604.50	4,504.00	90.08 %
	Total Sales of Materials	385,000.00	41,548.67	233,444.65	60.63 %
	<del>-</del>				

## Budgetary Comparison Revenue Report For Period Ending: 3/31/2014

		CURRENT BUDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET
Gas Royalties					
150-53401	Gas Royalties	187,500.00	33,955.44	165,334.93	88.18 %
	Total Gas Royalties	187,500.00	33,955.44	165,334.93	88.18 %
Investment Earning	s				
105-54001	Investment Earnings	11,000.00	835.55	8,177.38	74.34 %
105-54200	Rental Income	0.00	0,00	1,000.00	0.00 %
105-54310	Late Payment Finance Charges	1,000.00	51.79	5,543.52	554.35 %
131-54001	Investment Earnings	100.00	0.00	20.31	20.31 %
150-54001	Investment Earnings	0.00	0.00	-2,318.06	0.00 %
150-54200	Rental Income	4,000.00	670.00	3,350.00	83.75 %
151-54001	Investment Earnings	3,000.00	0.00	1,735.33	57.84 %
160-54200	Rental Income	5,200.00	0.00	0.00	0.00 %
170-54001	Investment Earnings	3,900.00	0.00	2,237.70	57.38 %
175-54001	Investment Earnings	0.00	0.00	0.00	0.00 %
180-54001	Investment Earnings	2,000.00	0.00	4,023.48	201.17 %
190-54001	Investment Earnings	0.00	0.00	8.27	0.00 %
	Total Investment Earnings	30,200.00	1,557.34	23,777.93	78.73 %
Grants/Contribution	s				
211-55252	Dept of Conservation	0.00	0,00	0.00	0.00 %
211-55256	CIWMB Tire Amnesty Grant	76,747.00	0.00	18,977.15	24.73 %
211-55257	Biodiesel Fueling Infrastructure Grant	0.00	0.00	0.00	0.00 %
221-55265	USDA Grant	0.00	0.00	0.00	0.00 %
	Total Grants/Contributions	76,747.00	0.00	18,977.15	24.73 %
Other Non-Operating	g Revenue				
105-57005	Miscellaneous Receipts	0.00	116.00	1,351.02	0.00 %
106-57005	Miscellaneous Receipts	0.00	49.95	199.60	0.00 %
150-57005	Miscellaneous Receipts	0.00	0.00	2,000.00	0.00 %
160-57005	Miscellaneous Receipts	0.00	0.00	0.00	0.00 %
170-57005	Miscellaneous Receipts	0.00	0.00	49.95	0.00 %
	Total Other Non-Operating Revenue	0.00	165,95	3,600.57	0.00 %
Totals		17,979,847.00	1,495,487.88	13,466,826.77	74.90 %

Revenue Type Summary For Period Ending: 3/31/2014

	CURRENT 8UDGET	M-T-D REV/EXP	Y-T-D REV/EXP	% OF BUDGET
Tipping Fees - Solid Waste	11,141,800.00	881,185.50	8,291,836.84	74.42 %
Tipping Fees - Surcharge	1,034,000.00	77,586.97	746,373.37	72.18 %
Tipping Fees - Diverted Materials	956,800.00	101,552.63	822,494.57	85.96 %
AB939 Service Fee	1,732,000.00	144,332.00	1,298,988.00	75.00 %
Tipping Fees - South Valley	2,318,800.00	183,097.09	1,769,543.37	76.31 %
Charges for Services	117,000.00	30,506.29	92,455.39	79.02 %
Sales of Materials	385,000.00	41,548.67	233,444.65	60.63 %
Gas Royalties	187,500.00	33,955.44	165,334.93	88.18 %
Investment Earnings	30,200.00	1,557.34	23,777.93	78.73 %
Grants/Contributions	76,747.00	0.00	18,977.15	24.73 %
Other Non-Operating Revenue	0.00	165.95	3,600.57	0.00 %
Totals	17,979,847.00	1,495,487.88	13,466,826.77	74.90 %

# Fund Summary For Period Ending: 3/31/2014

	CURRENT BUDGET	M-T-D REV/EXP	A-1-D	% OF BUOGET
Administration Fund	129,000.00	31,509.63	108,527.31	84.13 %
AB939 Fund	2,176,000.00	191,669.62	1,574,506.25	72.36 %
Recycling Fund	897,800.00	95,813.63	780,620.57	86.95 %
Crazy Horse Closure Fund	100.00	0.00	20.31	20.31 %
Johnson Cyn Project Fund	5,191,500.00	402,343.07	3,817,196.54	73.53 %
Johnson Canyon Closure Fund	3,000.00	0.00	1,735.33	57.84 %
Joion Road Project Fund	5,200.00	0.00	0.00	0.00 %
Transfer Stations Fund	7,179,700.00	591,054.84	5,391,668.19	75.10 %
Salinas Transportation Surcharge	0.00	0.00	0.00	0.00 %
Expansion Fund	2,320,800.00	183,097.09	1,773,566.85	76.42 %
Debt Service	0.00	0.00	8.27	0.00 %
State Grants	76,747.00	0.00	18,977.15	24.73 %
USDA Grant	00.0	0.00	0.00	0.00 %
Totals	17,979,847.00	1,495,487.88	13,466,826.77	74.90 %

Check#	Name	Check Date	Amount	Check Total
11956	OLDTOWN SALINAS FOUNDATION	3/13/2014		
	SPONSORSHIP FOR SALINAS VALLEY FOOD & WINE FEST		(250.00)	(250.00)
12016	MICHAEL SILVA	3/13/2014		(250.00)
	PER DIEM COMPUMASTER TRAINING		(18.00)	
40040	ELW VMELIOO A MOUNTAIN	0/10/0511		(18.00)
12243	EMILY MELISSA MOLINAR RECYCLERAMA	3/13/2014	(285.57)	
			(2000)	(285.57)
12457	A-1 SWEEPING	3/12/2014		
	SS TS SWEEP YARD & EXT ST 3X P/WK		1,386.00	4 200 00
12458	**VOID**	3/12/2014		1,386.00
			-	
				-
12459	**VO!D**	3/12/2014	_	
			-	**
12460	**VOID**	3/12/2014		
			-	
12461	**VOID**	3/12/2014		•
		<b>3</b> , 72, 23	-	
				-
12462	BC LABORATORIES, INC GROUND WATER ANALYTICAL SERVICES	3/12/2014	1,705.00	
	GROUND WATER ANALTHOAL SERVICES		1,700.00	1,705.00
12463	BRANDY ELLEN ACEVEDO	3/12/2014		
	RECYCLERAMA PERFORMANCES FEBRUARY		1,717.91	4 747 54
12464	CALIFORNIA HIGHWAY ADOPTION CO.	3/12/2014		1,717.91
.2.07	HIGHWAY 101 LITTER ABATEMENT	3.72.23.7	550,00	
				550.00
12465	CENTRAL COAST HUMAN RESOURCE ASSOCIATION	3/12/2014	25.00	
	SEMINAR REGISTRATION		25.00	25.00
12466	COAST COUNTIES TRUCK & EQUIPMENT CO.	3/12/2014		
	SS TS VEHICLE MAINTENANCE		146.68	
12467	COAST OIL COMPANY, LLC	3/12/2014		146.68
. 2701	FEBRUARY VEHICLE AND EQUIPMENT FUEL	37 12120 14	20,175.63	
				20,175.63
12468	CONSTRUCTION & DEMOLITION RECYCLING ASSOCIATION	3/12/2014	245.00	
	ANNUAL MEMBERSHIP		245.00	245.00
12469	CSC OF SALINAS/YUMA	3/12/2014		_,0,00
	SS TS VEHICLE MAIN SUPPLIES		246.16	
				246.16

Check#	Name	Check Date	Amount	Check Total
12470	DAVE J. DEERING	3/12/2014		
	MONTHLY JANITORIAL SERVICES		1,830.00	
12471	FEDEX	3/12/2014		1,830.00
,2,,,	OVERNIGHT SHIPMENTS	0/12/2014	403.99	
	OVERNOOTH ONLY MENTO		400.99	403.99
12472	GOLDEN STATE TRUCK & TRAILER REPAIR	3/12/2014		400.88
	SS TS VEHICLE AND EQUIPMENT SERVICES AND SUPPLIES	U, 1—1—1.	6,933.38	
			5,000.00	6,933.38
12473	**VO!D**	3/12/2014		0,000.00
			-	
10474	COVERNMENT ENANCE OFFICERS ARROAD	044040044		-
12474	GOVERNMENT FINANCE OFFICERS ASSOCIA	3/12/2014		
	FINANCE ASSOCIATION MEMBERSHIP		160.00	
12475	CDAINCED	242624		160.00
124/5	GRAINGER	3/12/2014		
	SS TS SUPPLIES		149.08	
12476	CREEN RICERCE MENNERY AC LE	0400044		149.08
12470	GREEN RUBBER - KENNEDY AG, LP JC LFG SUPPLIES	3/12/2014	047.55	
	JC LFG SUPPLIES		917.55	0.19
12477	HERTZ EQUIPMENT RENTAL CORPORATION	2/40/2044		917.55
1241)	JC LFG EQUIPMENT RENTAL	3/12/2014	832.12	
	OC EFO EQUIT MENT RENTAL		032.12	022.42
12478	HOPE SERVICES	3/12/2014		832.12
	MONTHLY MATTRESS/BOX SPRING HAULING SERVICE	0/12/2014	1,992.00	
	MOTOR TO THE SUBSTITUTE OF THE SERVICE		1,552.00	1,992.00
12479	INTERNATIONAL PUBLIC MANAGEMENT ASSOCIATION - HR	3/12/2014		1,002.00
	2014 ANNUAL WESTERN REGION CONFERENCE REGISTRATION		395.00	
			550,00	395.00
12480	IVY CONTRERAS	3/12/2014		000.00
	MONTHLY RECYCLERAMA PERFORMANCES FEBRUARY		1,968.75	
			.,	1,968.75
12481	JOHN DAVID ACEVEDO II	3/12/2 <b>0</b> 14		.,===
	RECYCLERAMA PERFORMANCES FEBRUARY		375.00	
				375.00
12482	JOSE RAMIRO URIBE	3/12/2014		
	SS TS VEHICLE MAINTENANCE		358.66	
				358.66
12483	LIEBERT CASSIDY WHITMORE	3/12/2014		
	FLSA WEBINAR RECORDING		55.00	
				55.00
12484	MARILYN M. SNIDER	3/12/2014		
	BOARD RETREAT		2,669.84	
				2,669.84
12485	MARK E. FETZER	3/12/2014		
	8 HOUR EMPLOYEE TRAINING		898.00	
				898.00

Check#	Name	Check Date	Amount	Check Total
12486	MARTA M. GRANADOS	3/12/2014		
	BOARD MTG INTERPRETER		360.00	
12487	MONTEREY BAY OFFICE PRODUCTS	3/12/2014		360.00
12407	QUARTERLY COPIER MAITENANCE AGREEMENT	3/12/2014	202 70	
	QUARTERLY COPIER MAITENANCE AGREEMENT		363.70	363.70
12488	OFFICE DEPOT	3/12/2014		000.70
	OFFICE SUPPLIES		795.34	
12489	BACIEIC CAS AND ELECTRIC COMPANY	0/40/0044		795.34
12405	PACIFIC GAS AND ELECTRIC COMPANY	3/12/2014		
	MONTHLY ELECTRICAL SERVICES		4,468.93	4 468 02
12490	PACIFIC MUNICIPAL CONSULTANTS	3/12/2014		4,468.93
	CH CEQA CONSULTING SERVICES		492.01	
			(0)2.07	492.01
12491	PITNEY BOWES GLOBAL	3/12/2014		
	MONTHLY POSTAGE MACHINE LEASE		32.00	
				32.00
12492	PROBUILD COMPANY LLC	3/12/2014		
	CH LANDFILL SUPPLIES		178.63	
	SS TS TOUR SUPPLIES		367.05	
12493	PURE WATER BOTTLING	0/40/0044		545.68
(2400	BOTTLED WATER DELIVERIES	3/12/2014	400.04	
	BOTTLED WATER DELIVERIES		186.34	186.34
12494	QUINN COMPANY	3/12/2014		100.34
	SS TS EQUIPMENT SUPPLIES	57.1.2.4.7	72,41	
				72,41
12495	R & T HEATING & SHEET METAL, INC	3/12/2014		
	AC UNIT REPAIR		809.24	
				809.24
12496	RBF CONSULTING	3/12/2014		
	LANDFILL SURVEYING		4,853.06	
40.400				4,853.06
12497	RECOLOGY WASTE SOLUTIONS, INC	3/12/2014		
	JANUARY JC DIV ASST FEE & MATERIAL FEES		8,262.00	
	FEBRUARY JC LANDFILL OPS HRS		2,742.00	
	FEBRUARY JC LANDFILL EXTENDED HRS		165,186.00	
	JANUARY JC DIV ASST FEE & MATERIAL FEES		365.06	
1 <b>24</b> 98	ROBERT B GOMEZ	3/12/2014		176,555.06
12400	RECYCLERAMA PERFORMANCES FEBRUARY	3/12/2014	422,38	
			722,00	422.38
12499	ROBERTO MORENO	3/12/2014		122.00
	EMPLOYEE TRAINING PER DIEM		84,00	
				84.00

Check#	Name	Check Date	Amount	Check Total
12500	ROSE GILL	3/12/2014		
	SEMINAR EXPENSES		138,00	
				138.00
12501	SCS FIELD SERVICES	3/12/2014		.00.22
12001	FEBRUARY ALL SITES ROUTINE MONITORING SERVICES	0/12/2014	22 542 00	
			22,513.00	
	FEBRUARY ALL SITES NON ROUTINE ENVIRONMENTAL SERVICES		12,265.83	
	CH REMOTE MONITORING SYSTEM INSTALL		25,284.00	
				60,062.83
12502	**VOID**	3/12/2014		
			-	
12503	SHARPS SOLUTIONS, LLC	3/12/2014		
,	SHARPS DISPOSAL	0.12.2017	160,00	
	OF FIRE O DIOL CORE		00,001	100.00
40504	ONONEY KEY GEDYGE	014000044		160.00
12504	SMOKEY KEY SERVICE	3/12/2014		
	KEY SERVICE		7.56	
				7.56
12505	STURDY OIL COMPANY	3/12/2014		
	TRUCK & TRAILER SUPPLIES & STEAM WASH		1,411.86	
				1,411.86
12506	TELCO AUTOMATION, INC.	3/12/2014		7,177.22
,2555	PHONE SYSTEM SERVICE	O/ 12/2011	147.00	
	PHONE STOTEM SERVICE		147.00	447.00
				147.00
12507	THOMAS M BRUEN	3/12/2014		
	JANUARY LEGAL SERVICES		8,580.00	
				8,580.00
12508	UNITED RENTALS (NORTHWEST), INC	3/12/2014		
	CH EQUIPMENT RENTAL		669.22	
				669.22
12509	VISION RECYCLING INC	3/12/2014		343.22
12000	JANUARY JC & SS ORGANICS PROGRAM	0/12/2014	40 EEQ 44	
	SAITOAILT SC & 33 ORGANICS PROGRAM		42,558.41	10 550 14
				42,558.41
12510	ADMANOR, INC	3/12/2014		
	HHW GRANT CAMPAIGN		3,038.54	
				3,038.54
12511	AIR TOXICS LTD	3/12/2014		
	MODIFIED TO-15		480.00	
				480.00
12512	ALEXANDRA BRISTOW	3/12/2014		
	RECYCLERAMA		393.38	
	NEO I SEELO IMA		000.00	202.20
10510	ATAT OFFI (1050 IN)	0/40/0044		393.38
12513	AT&T SERVICES INC	3/12/2014	_	
	TELEPHONE SERVICES		1,005.96	
				1,005.96
12514	BC LABORATORIES, INC	3/19/2014		
	GROUND WATER ANALYTICAL SERVICES JAN 2014		237.00	
				237.00

Check#	Name	Check Date	Amount	Check Total
12515	BECKS SHOE STORE, INC.	3/19/2014		
	SS TS EMPLOYEE SAFETY SHOES (3)		500.31	500.31
12516	CITY OF GONZALES	3/19/2 <b>0</b> 14		500.51
	MONTHLY GONZALES HOSTING FEES		20,833.33	
12517	COAST COUNTIES TRUCK & EQUIPMENT CO.	3/19/2014		20,833.33
(2077	SS TS VEHICLE SUPPLIES	5, (3, 23, 7)	22.47	
10510	000700 111171 70117	240424		22.47
12518	COSTCO WHOLESALE GENERAL OFFICE SUPPLIES	3/19/2014	271.16	
			271713	271.16
12519	CSC OF SALINAS/YUMA	3/19/2014		
	SS STS VEHICLE SUPPLIES		189.80	189.80
12520	DOCTORS ON DUTY MEDICAL GROUP	3/19/2014		100.00
	EMPLOYEE PRE-EMPLOYMENT PHYSICAL		75.00	
12521	EDWARDS TRUCK CENTER, INC	3/19/2014		75.00
12021	SS TS VEHICLE SUPPLIES	3/10/2014	444.29	
				444.29
12522	EMILY MELISSA MOLINAR RECYCLERAMA PERFORMANCES	3/19/2014	285,57	
	RECTOLERAMIA PERPORMANCES		200,01	285.57
12523	EQUIPCO SALES & SERVICE	3/19/2014		
	CH ENV. EQUIPMENT SERVICE		249.00	040.00
12524	GEOLOGIC ASSOCIATES, INC.	3/19/2014		249.00
	ALL SITES GROUND WATER MONITORING		4,407.75	
12525	COLDEN STATE TRUCK & TRAUER REPAIR	3/19/2014		4,407.75
12020	GOLDEN STATE TRUCK & TRAILER REPAIR SS TS EQUIPMENT MAINTENANCE	3/19/2014	3,243.20	
				3,243.20
12526	GRAINGER OPS VEHICLE SUPPLIES	3/19/2014	42.13	
	OF3 VEHICLE SUFFLIES		42.13	42.13
12527	GREEN RUBBER - KENNEDY AG, LP	3/19/2014		
	SS TS EQUIPMENT SUPPLIES		566.71	ECC 71
12528	GREEN VALLEY INDUSTRIAL SUPPLY, INC	3/19/2014		566.71
	JC LFG SUPPLIES		130.62	
10500	LID CUIDDLY CONCEDUCTION CUIDDLY LED CRANCUL #C496	2/10/2014		130.62
12529	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186  JC LFG SUPPLIES	3/19/2014	10.20	
				10.20
12530	HOME DEPOT	3/19/2014	120 EE	
	SUPPLIES		139.55	139.55

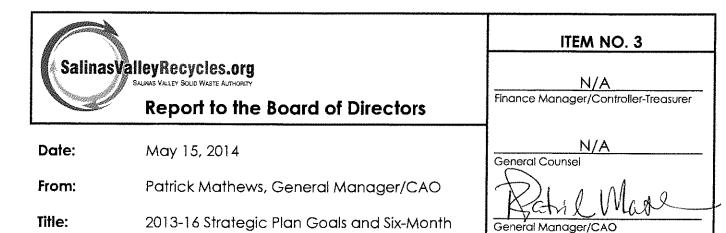
Check#	Name	Check Date	Amount	Check Total
12531	JOHNSON ASSOCIATES	3/19/2014		
	VEHICLE SUPPLIES		146.26	448.00
12532	JOSE RAMIRO URIBE	3/19/2014		146.26
	SS TS VEHICLE REPAIRS		393.96	
	55 15 12 MS22 M21 1 MNO		000.00	393.96
12533	JUAN C. RUIZ	3/19/2014		350.50
12300		3/15/2014	025.00	
	EQUIPMENT TRANSPORTATION		275.00	275.00
12534	JULIO GIL	3/19/2014		275.00
12034		3/19/2014	0440	
	HHW SIGNAGE SERVICES		64.16	04.40
12535	LIEBERT CASSIDY WHITMORE	2/40/2014		64,16
12000		3/19/2014	<b>-</b> . <b>-</b>	
	HUMAN RESOURCES CONSULTING SERVICES		7,158.00	
40500	MARTA M. OR MAROS	0.4.0.400.4.4		7,158.00
12536	MARTA M. GRANADOS	3/19/2014		
	BD MEETING INTERPRETER		180.00	
				180.00
12537	MICHAEL SILVA	3/19/2014		
	MICHAEL SILVA PER DIEM COMPUMASTER TRAINING		18.00	
				18.00
12538	MONTEREY BAY UNIFIED AIR POLLUTION CONTROL BOARD	3/19/2014		
	CH REGULATORY AIR PERMIT		2,596.00	
				2,596.00
12539	MONTEREY COUNTY HEALTH DEPARTMENT	3/19/2014		
	MO CO REGIONAL FEES OCT - DEC 2013		43,183.83	
				43,183.83
12540	MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY	3/19/2014		
	MRWPCA & CITY SERVICE FEE		27.00	
				27.00
12541	NEXIS PARTNERS, LLC	3/19/2014		
	RENT & COMMON AREAS ADM BLDG		8,709.00	
			•	8,709.00
12542	OFFICE DEPOT	3/19/2014		-,
	GENERAL OFFIC SUPPLIES		681.25	
			•	681.25
12543	ORCHARD SUPPLY HARDWARE LLC	3/19/2014		••••
,	SS TS SUPPLIES	5,10,2011	43.76	
	00 70 00.1 2.20		40.70	43.76
12544	QUINN COMPANY	3/19/2014		43.10
12544	LOADER SOFTWARE RENEWAL	3/13/2014	32.19	
	EDADER OUT TYVARE RENEWAL		32.19	20.40
12545	RBF CONSULTING	2/40/2044		32.19
12340		3/19/2014	4.050.00	
	JC SURVEYING SERVICES		4,250.08	4070.00
10540	DEDUDI LO CEDVICEO #474	040004		4,250.08
12546	REPUBLIC SERVICES #471	3/19/2014		
	96 GALLON GARBAGE CART SERVICE		64.87	<b>.</b>
				64.87

Check#	Name	Check Date	Amount	Check Total
12547	SCS FIELD SERVICES	3/19/2014		
	LFG DRILLING SERVICES		25,584.00	
	CH, JR NON ROUTINE ENVIRONMENTAL SERVICES		10,254.56	35,838.56
12548	STURDY OIL COMPANY	3/19/2014		JO.838.30
	SS TS VEHICLE SUPPLIES		625.78	
12549	THOMAS M BRUEN	3/19/2014		625.78
,,	MONTHLY LEGAL SERVICES	<u> </u>	2,960.40	
			·	2,960.40
12550	UNITED RENTALS (NORTHWEST), INC	3/19/2014		
	EQUIPMENT RENTAL		1,740.16	
				1,740.16
12551	WESTERN EXTERMINATOR COMPANY	3/19/2014		
	JC STORAGE CONTAINER/SHOP, SSTS RODENT CONTROL		55.00	
				55.00
12552	WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION	3/19/2014		
	FUEL		1,920.34	
				1,920.34
12553	ADMANOR, INC	3/27/2014		
	FEBRUARY BRANDING & RECYCLING OUTREACH/EDUCATION		5,319.00	
	DECEMBER HHW GRANT MARKETING		2,913.90	
	405) 55.445 110	0.107.1004.4		8,232.90
12554	AGRI-FRAME, INC	3/27/2014	000 00	
	SS TS TRAILER REPAIRS		989.00	989.00
12555	AT&T SERVICES INC	3/27/2014		303,00
72000	TELEPHONE SERVICES	0,2,,201,	725,84	-
				725.84
12556	BC LABORATORIES, INC	3/27/2014		
	FEBRUARY GROUND WATER ANALYTICAL SERVICES		5,886.00	
				5,886.00
12557	CALIFORNIA WATER SERVICE	3/27/2014		
	SS WATER SERVICES		388.36	
				388.36
12558	COAST COUNTIES TRUCK & EQUIPMENT CO.	3/27/2014		
	SS TS VEHICLE SUPPLIES		24.90	
40450	GOAGT ON GOAGNANY AND	0/07/004 4		24.90
12559	COAST OIL COMPANY, LLC	3/27/2014	0.404.66	
	FEBRUARY SS TS VEHICLE FUEL		9,121.66 1.489.52	
	FEBRUARY EQUIPMENT BIODIESEL FUEL		1,409.52	10,611.18
12560	COMCAST	3/27/2014		10,011.10
12300	MONTHLY INTERNET SERVICE	5/2//2014	152.36	
			. 52.53	152.36

Check#	Name	Check Date	Amount	Check Total
12561	CSC OF SALINAS/YUMA	3/27/2014		
	SS STS VEHICLE SUPPLIES		105.38	
12562	DOLE FRESH VEGETABLES	3/27/2014		105.38
	REFUND OF AR CREDIT BALANCE	5,27,23,1	328.88	
	NEI OND OF THE ONEDITY BY BUILDING		020.00	328.88
12563	EDUARDO ARROYO	3/27/2014		5_5.00
	JC SCALEHOUSE REPAIRS		800.00	
				800.00
12564	FEDEX	3/27/2014		
	OVERNIGHT SHIPMENTS		270.86	
				270.86
12565	FIRST ALARM	3/27/2014		
	QUARTERLY BLDG ALARM SERVICES		758.64	
				758.64
12566	GEOLOGIC ASSOCIATES, INC.	3/27/2014		
	FEBRUARY ALL SITES GROUNDWATER MONITORING		22,075.25	
				22,075.25
12567	GOLDEN STATE TRUCK & TRAILER REPAIR	3/27/2014		
	SS TS VEHICLE MAINTENANCE & SUPPLIES		2,825.85	
				2,825.85
12568	GREEN RUBBER - KENNEDY AG, LP	3/27/2014		
	JC PVC SUPPLIES		2,199.04	
	SUN STREET VEHICLE SUPPLIES		85.57	
				2,284.61
12569	GUERITO	3/27/2014		
	JC & SS PORTABLE TOILET SERVICE		510.00	
40570	LID BUILDRY V COMPTRUCTION SUPPLIES LTD SPANOL (CARD	0.107/004.4		510.00
12570	HD SUPPLY CONSTRUCTION SUPPLY, LTD BRANCH #6186	3/27 <b>/2</b> 014	4 880 84	
	CH SUPPLIES		1,360.81	1 800 84
12571	HOPE SERVICES	2/27/2014		1,360.81
12371	MATTRESS/BOX SPRING HAULING SERVICE	3/27/2014	9 <b>24</b> .00	
	NOVEMBER SS TS LITTER ABATEMENT & DIVERSION		9,799.44	
	FEBRUARY SS TS LITTER ABATEMENT & DIVERSION		9,799.44	
	LENGARIOS TO ENTERCADATEMENT & DIVERGION		3,735.44	20,522.88
12572	INTERNATIONAL PUBLIC MANAGEMENT ASSOCIATION - HR	3/27/2014		20,322.00
,20,2	HR ASSOCATION MEMBERSHIP	0,21,2011	149.00	
	,		, .0.00	149.00
12573	JOSE RAMIRO URIBE	3/27/2014		,
	SS TS VEHICLE REPAIRS		309.55	
				309,55
12574	JUAN C. RUIZ	3/27/2014		
	EQUIPMENT TRANSPORTATION		275.00	
				275.00
12575	LUMBERMENS INC	3/27/2014		
	SCALE HOUSE SUPPLIES		252.89	
				252.89

Check#	Name	Check Date	Amount	Check Total
12576	MARTA M. GRANADOS	3/27/2014		
	BD MEETING INTERPRETER		180.00	
12577	MONTEREY SANITARY SUPPLY, INC.	3/27/2014		180.00
12311	JANITORIAL SUPPLIES	3/2//2014	481,70	
	JANIFORIAL SUFFLIES		401.70	481.70
12578	OFFICE DEPOT	3/27/2014		
	GENERAL OFFICE SUPPLIES		1,878.65	
				1,878.65
12579	PACIFIC MUNICIPAL CONSULTANTS	3/27/2014		
	CH CEQA		472.50	
40500	PULL D OFFICIAL CORP.	0107/004.4		472.50
12580	PHILIP SERVICES CORP	3/27/2014	47.054.00	
	JANUARY HHW HAULING/DISPOSAL SERVICES & SUPPLIES		17,651.28	17 CE1 00
12581	PITNEY BOWES GLOBAL	3/27/2014		17,651.28
12301	QUARTERLY POSTAGE MACHINE LEASE	3/2//2014	298.48	
	government of the property of the second		200.10	298.48
12582	PLACEMENT PROS	3/27/2014		
	SS TS DIV WORKER - LABOR		1,199.80	
				1,199.80
12583	QUINN COMPANY	3/27/2014		
	SS TS EQUIPMENT SUPPLIES AND MAINTENANCE		6,286.79	
				6,286.79
12584	RECOLOGY WASTE SOLUTIONS, INC	3/27/2014		
	FEBRUARY JC DIV ASST FEE & MATERIAL FEES		8,262.00	
	MARCH IC LANDFILL OPS & EXTENDED HRS		2,742.00	
	MARCH JC LANDFILL OPS & EXTENDED HRS FEBRUARY JC DIV ASST FEE & MATERIAL FEES		165,186.00 456.81	
	PEBROART JO DIV ASST FEE & WATERIAL FEES		430.61	176,646.81
12585	SALINAS CALIFORNIAN #1078	3/27/2014		170,040.01
	LEGAL NOTICES AND PUBLICATIONS		115.94	
				115.94
12586	SCS FIELD SERVICES	3/27/2014		
	FEBRUARY ALL SITES GRDWTR MONITORING SERVICES		17,256.00	
				17,256.00
12587	SOCIETY FOR HUMAN RESOURCE MANAGEMENT	3/27/2014		
	ANNUAL MEMBERSHIP		185.00	
4				185.00
12588	STURDY OIL COMPANY	3/27/2014	440.70	
	SS TS VEHICLE SUPPLIES SS TS VEHICLE STEAM WASH		113.78 520.00	
	30 10 VEDICE OF EARL MACH		\$20.00	633.78
12589	SWANA	3/27/2014		030.76
	EMPLOYEE TRAINING - LANDFILL OPERATIONS	2.2.72011	2,698,00	
			- ·	2,698.00

Check#	Name	Check Date	Amount	Check Total
12590	TRI-COUNTY FIRE PROTECTION, INC.	3/27/2014		
	ANNUAL OFFICE FIRE EXTINGUISHER INSPECTION		55.00	
	HHW FIRE EXTINGUISHER SERVICE		55.00	
	JC SCALE FIRE EXTINGUISHER SERVICE		44.50	
				154.50
12591	TYLER TECHNOLOGIES, INC INCODE DIVISION	3/27/2014		
	1099 WEBINAR REGISTRATION		100.00	
				100.00
12592	VERIZON WIRELESS SERVICES, LLC	3/27/2014		
	MONTHLY CELL PHONE SERVICE		119.03	
40500	VERNOVIC CNIVDED III	0.107.1004.4		119.03
12593	VERNON G. SNYDER III	3/27/2014	075.00	
	CH SITE AERIALS		675.00	675.00
12594	VISION RECYCLING INC	3/27/2014		675.00
12554	FEBRUARY C&D OUTSIDE GRINDING & MISC SERVICES	3/2//2014	3,795.00	
	FEBRUARY JC ORGANICS PROGRAM		30,500.67	
	FEBRUARY SS ORGANICS PROGRAM		9,733.58	
	LEBRORATI GO GROADOO I ROOTA IIA		0,700,00	44,029.25
12595	WASTE MANAGEMENT INC	3/27/2014		. 1,020,20
	FEBRUARY JOLON ROAD OPERATIONS		57,779.10	
	FEBRUARY REPUBLIC WASTE DELIVERED TO MADISON		2,865.94	
				60,645.04
12596	WEST COAST RUBBER RECYCLING, INC	3/27/2014		
	TIRE AMNESTY TRAILER PICKUP SS NOV 2013		1,100.00	
	JC LFG TDA SUPPLIES		2,755.51	
				3,855.51
12597	WESTERN EXTERMINATOR COMPANY	3/27/2014		
	JC AND SS RODENT CONTROL		281.00	
	WESTERN EXTERMINATOR - REFUND OF AR CREDIT BALANCE		15.00	
				296.00
12598	CA STATE BOARD OF EQUALIZATION	3/31/2014		
	USE TAX 2013		3,099.00	2 000 00
DET2044884	WA GEWORKS	014710044		3,099.00
DFT2014834	WAGEWORKS 2014 FSA MONTHLY ADMIN FEES	3/17/2014	36.00	
	2014 FOR MONTHLY ADMINIFEES		30.00	36.00
				36.00
	SUBTOTAL			915,720.98
	Payroll Disbursements			303,225.49
	Grand Total			1,218,946.47



### **RECOMMENDATION**

Staff recommends that the Board accept the report of the progress on the 2013-16 Strategic Plan Goals and Six-month Objectives approved February 2014.

### STRATEGIC PLAN RELATIONSHIP

The Authority's Three-year Strategic Plan reflects specific measurable six-month objectives that will be reported to the Board each month.

A. Fund and implement 75% diversion of waste from landfills

Objectives Monthly Update

- B. Complete development of the Salinas Area Transfer Station and Materials Recovery Center
- C. Utilize Jolon Road, Crazy Horse and Lewis Road closed landfills to generate revenue
- D. Increase public access, involvement and awareness of SVSWA activities
- E. Reduce costs and improve services at the Johnson Canyon Landfill and other SVSWA facilities

#### FISCAL IMPACT

Funding for the implementation of the specific goals (3 year) and most of the objectives (6 month) is allocated as part of the budget process.

### **DISCUSSION & ANALYSIS**

The Board met on February 13, 2014 to review the Authority's current three-year Strategic Plan goals (2013-16) and six-month objectives. A new set of six-month objectives were developed collaboratively by the Board and staff for each of the goals.

Progress reports on the current Strategic Plan's six-month objectives will be provided monthly to the Board. These will be reviewed and re-evaluated at the next Board retreat which is recommended to be scheduled on July 31, 2014.

### **BACKGROUND**

In 2007 the Board adopted short and long term goals for the Authority. In 2009, the Board adopted a Mission, Vision and Core Values. In 2010, the Board adopted a three year Strategic Plan (2010-2013) with short term objectives. The Board agreed that new goals would be established every three years with six-month measurable objectives. On July 31, 2013, the Board developed the current three-year Strategic Plan goals (2013-2016).

### ATTACHMENT(S)

1. 2013-2016 Strategic Plan and Six-month Objectives Matrix as of May 15, 2014

### SALINAS VALLEY SOLID WASTE AUTHORITY

### SIX-MONTH STRATEGIC OBJECTIVES

February 13, 2014 through July 15, 2014 AS OF MAY 15, 2014

THREE-YEAR GOAL: FUND AND IMPLEMENT 75% DIVERSION OF WASTE FROM LANDFILLS								
WHEN WHO		WHAT	STATUS			COMMENTS		
			DONE	ON TARGET	REVISED			
1. At the Feb. 20, 2014 Board meeting	Diversion Manager	Recommend to the Board for consideration the Global Organics Energy (GOE) proposal to demonstrate autoclave waste recovery technology at the Johnson Canyon Landfill.	Х	**************************************		Receive Board direction to proceed with demonstration project, enabling agreement to be completed in May		
2. At the March 20, 2014 Board meeting	Diversion Manager, working with private recyclers, cities and the county	Request diversion data from countywide private recyclers to be included in the SVSWA diversion rate and report the preliminary results to the Board.	Х			Report included in March 2014 Board packet		
3. June 15, 2014	Diversion Manager	Provide the Board an interim report on the USDA Digester Pilot Project and make a recommendation(s) to the Board for action on how the digester can contribute to75% diversion goal.		X		Test runs of Pilot Digester commenced in April 2014 and the unit is now fully loaded and producing biomethane		
4. At the June 19, 2014 Board meeting	General Manager	Report to the Board on the process to move the Transfer Station Materials Recovery Center and autoclave technology to move the Environmental Review process forward.		x		Siting study process with Citizens Advisory Group concluded May 8th. Final report scheduled for June 2014 Board mtg		
5. July 15, 2014	General Manager	Actively participate in and provide information to the City Managers' Group regarding the Regional Solid Waste Study and provide an update the Board.		x		4 consultant proposals received, interviews conducted on May 5 <sup>th</sup> and vendor selected, Gonzales CM is negotiating the final contract		

- Work closer with cities and the county to continue the dialog and get the word out to the public
- Complete the regional study proposed by the City Manager Group
- Bring the GOE Autoclave

- Contact private recyclers to get data
- Work toward a partnership with private recyclers
- Continue USDA digester evaluation

# THREE-YEAR GOAL: COMPLETE DEVELOPMENT OF THE SALINAS AREA TRANSFER STATION AND MATERIALS RECOVERY CENTER

WHEN	WHO	WHAT	STATUS	COMMENTS
1. On or before the June 19, 2014 Board meeting	General Manager	Present the Citizens Advisory Group's recommendations of acceptable sites for the Salinas Area Transfer Station and Materials Recovery Center to the Board for direction.	x	CAG study work is completed and on track for June Siting Study presentation to Board
2. July 15, 2014	General Manager	Contingent upon approval of an acceptable site, begin a development plan for the Salinas Area Transfer Station and Materials Recovery Center.	x	Contingent upon Board approval of study sites for environmental review
3. FUTURE OBJECTIVE	General Manager	Prepare and present to the Board for deliberation a Salinas Area Transfer Station and Materials Recovery Center project implementation schedule.		

- Any more refinements, opportunities and barriers needed to implement the objectives?
- Figure out a site and whether it's city- or county-owned
- Develop a plan
- Get it done

### THREE-YEAR GOAL: UTILIZE JOLON ROAD, CRAZY HORSE AND LEWIS ROAD **CLOSED LANDFILLS TO GENERATE REVENUE**

WHEN	WHO	WHAT	STATUS		S	COMMENTS	
	<b>.</b>		DONE	ON TARGET	REVISED		
At the September, 2014 Board meeting	Authority Engineer and the Diversion Manager	Recommend to the Board for consideration a process for selecting and funding a consultant to identify potential revenue opportunities.			X	Working on identifying grants and a budget allocation for this work. Item moved to CAG for comment and input	
At the September, 2014 Board meeting	General Manager and a consultant, with input from the Citizens Advisory Group and the cities and the county (e.g., economic development directors)	Present to the Board feedback from meetings to generate revenue from the closed landfills.	THE PROPERTY OF THE PROPERTY O		X	Detay due to consultant budget and selection.	
FUTURE OBJECTIVE	HR/Organization Development Manager, working with CSUMB student interns and a consultant	Develop a Business Plans for generating revenues from closed landfills.		X		Working with CSUMB for an Internship to assist with business plans for interested parties	

- Utilize the Citizens Advisory Group to develop ideas
  Hire a consultant to identify potential uses and who would bring people in to look at the sites
- Utilize the private sector to get recommendations (e.g., have focus groups)
- Identify what has been done so far

# THREE-YEAR GOAL: INCREASE PUBLIC ACCESS, INVOLVEMENT AND AWARENESS OF SVSWA ACTIVITIES

WHEN	WHO	WHAT	STATUS			COMMENTS	
		1	DONE	ON TARGET	REVISED		
1. At the May 15, 2014 Board meeting	Management Team (Gen. Mgr. – lead)	Propose new ideas for Board consideration on how to expand public and stakeholder information on the Board's diversion goals and activities.		х		May 15 <sup>th</sup> Board presentation	
2. At the May 15, 2014 Board meeting	Diversion Manager, working with the Recycling Coordinator and alternate Board member Joe Gunther	Develop and present to the Board a plan to expand and enhance (e.g., contests, rewards) education of students about the importance of recycling.		X		May 15th Board presentation	
3. July 15, 2014	Each Board and Management Team member	Be visible and promote SVSWA at least one community event.		X		Ongoing activities	
4. July 15, 2014	HR/Organization Development Manager, working with staff and Board and in partnership with community groups	Get at least 1000 messages (i.e., flyers, email, social media, presentations) out to the community (e.g., Rotary, American Legion, Elks Club) to increase visibility and participation in SVSWA activities.		X		Expanding social media contacts list, reaching out to service organizations, participating in community events	
5. July 15, 2014	HR/Organization Development Manager	Ensure broadcasting of at least two new SVSWA radio and TV ads targeting the Hispanic community.		x		Commercials are currently airing on local Spanish radio and TV	

- Stop doing activities that do not yield desired results (e.g., public meetings)
- Be accessible and continue community relationships; collaborate with community leaders
- Maximize use of PSAs
- Support the Citizens Advisory Group; Board members have a continuing dialog with appointed citizens
- Be visible in the schools (e.g., contests, rewards)
- Continue TV ads
- Staff and Board to be visible at community events
- Review, expand and further develop a plan to use volunteers, staff and Board to achieve the goal

# THREE-YEAR GOAL: REDUCE COSTS AND IMPROVE SERVICES AT THE JOHNSON CANYON LANDFILL AND OTHER SVSWA FACILITIES

WHEN	WHO	WHAT	STATUS		s	COMMENTS	
		· · · · · · · · · · · · · · · · · · ·	DONE	ON TARGET	REVISED		
1. At the Feb. 20, 2014 Board meeting	Operations Manager and Authority Engineer	Present to the Board for action the results of the RFP for ongoing operations of the Johnson Canyon Landfill.	X			All actions directed by the Board are being implemented to assure a smooth transition to run the Johnson Canyon landfill operations. Equipment financing is on the May 15 <sup>th</sup> agenda for final action	
2. July 15, 2014	Authority Engineer – lead, General Manager and Board of Directors	Request a commitment for county, regional agency, state and federal funding to construct the Regional Landfill Truck Route (i.e., Gloria Road, Iverson Road, Johnson Canyon Road) and report results to the Board.		X		The County has placed this project into its CIP program and has requested grant funding from TAMC. An MOU will be presented to the Board prior to releasing SVSWA funds to the County. Draft MOU has been transmitted to the County for comment and action	
3. July 15, 2014	Diversion Manager	Determine the viability and possible funding opportunities of a compost operation at the Johnson Canyon Landfill and report results to the Board.		X		Preliminary design, permit investigation and costing underway. Grant application deadline is June 2014. Application preparation is underway.	
4. July 15, 2014	Operations Manager	Solicit ideas from the staff for cost saving opportunities at SVSWA facilities and present the ideas to the Board.		X		Presentation on cost saving ideas is scheduled or the June 2014 Board meeting	

- Continue to solicit staff input
- Make clear to the public where we're at, that we have a plan and our funding opportunities



### Report to the Board of Directors

Date:

May 15, 2014

From:

Roberto Moreno, Finance Manager

Title:

Tonnage and Diversion Report for the

Quarter Ended March 31, 2014

N/A
Legal Counsel

Rah L Mah

General Manager/CAO

ITEM NO. 4

Finance Manager/Controller-Treasurer

### RECOMMENDATION

Staff recommends that the Board accept this report.

#### STRATEGIC PLAN RELATIONSHIP

This is a routine information item.

### FISCAL IMPACT

For the quarter ended March 31, 2014, the Authority paid Recology \$503,784 for landfilling 37,586 tons of solid waste. This is an average of \$13.40 per ton.

#### **DISCUSSION & ANALYSIS**

### Total Tons Landfilled

Total tons landfilled increased by 6.0% for the quarter ended March 31, 2014 as shown below:

	<u>1Q 2014</u>	1Q 2013	Change in	
Service Area	Tonnage	<b>Tonnage</b>	Tonnage	% Change
Authority Service Area	37,548	35,870	1,678	4.7%
South Santa Clara Valley	17,860	16,445	1,415	8.6%
Out of District	38	2	36	1800.0%
Total Landfilled	55,446	52,317	3,129	6.0%

For the quarter ended March 31, 2014, the Authority landfilled 37,548 tons of solid waste generated from the Authority's service area. This is an increase of 4.7% over the same quarter of the previous year's 35,870.

As of March 31, 2014, the Authority landfilled a total of 55,446 tons for the quarter including 17,860 from South Santa Clara Valley. This represents a 6% increase over the same period in the previous year's total landfilled tonnage of 52,317.

### South Valley Tonnage

The total tonnage delivered from outside of the County by Recology South Valley Disposal and Recycling during this quarter was 17,860 tons or 32% of all landfilled tonnage. This is an 8.6% increase over the same quarter of 2013. The revenue earned for the guaranteed minimum importation of waste from Recology South Valley Disposal during this quarter was \$549,291.

As of March 31, 2014, the Authority has received 57,993 tons or 74% of the guaranteed 78,286 tons for the fiscal year per the agreement with Recology South Valley Disposal & Recycling.

### Authority Service Area Tonnage Analysis

The following table analysis is for the Authority Service Area tonnage only as accepted at the Johnson Canyon Landfill:

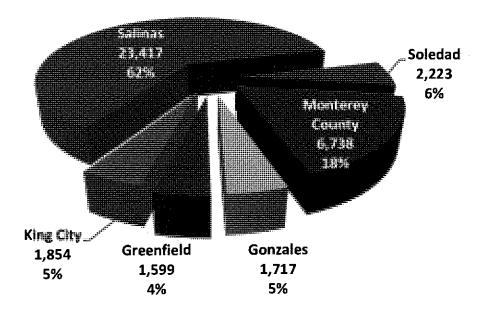
	Jan-Mar 2014		Jan-Mai	2013	Change in	%	
	Tonnage	%	Tonnage	%	Tonnage	Change	
Total Tons Accepted	46,136	100%	45,019	100%	1,116	2.5%	
Less Diverted Materials	8,588	19%	9,149	20%	(562)	-6.1%	
Total Landfilled	37,548	81%	35,870	80%	1,678	4.7%	

Compared to the corresponding quarter in 2013, the total tons accepted for the quarter ending March 31, 2014 increased by 2.5% and diverted material decreased by 6.1%, resulting in a net increase of 4.7% in tons landfilled. The decrease in diverted materials is due to a decrease of 822 tons in biosolids received at the landfill. Biosolids are received primarily from the wastewater treatment plants in the cities of Greenfield and Soledad, but not on a predictable schedule.

### Waste Origin

Of the 37,548 tons landfilled from the Authority's service area, the City of Salinas accounts for 62% of the waste and the County accounts for 18%.

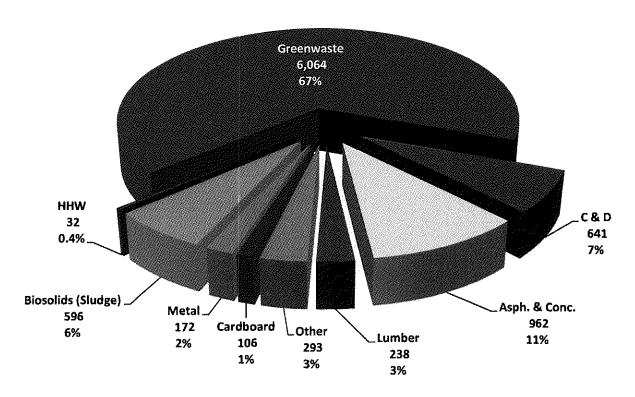
# QUARTER ENDED MARCH 31, 2014 AUTHORITY LANDFILLED WASTE ORIGIN- 37,548 TONS



#### **Diverted Materials**

The Diverted Tonnage chart below shows the Authority received a grand total of 9,104 tons of diverted materials for the quarter ended March 31, 2013. In addition to the 8,588 tons of diverted materials received at Johnson Canyon, as shown in the Authority Service Area Tonnage table, the Authority sent 484 tons of recyclable materials to market directly from the Sun Street Transfer Station. The Authority also diverted approximately 32 tons of Household Hazardous Waste (HHW) materials. Total tons of diverted materials for the quarter ended March 31, 2014 has resulted in a net decrease in recycling of 45 tons or 0.5% over the same quarter of the previous year.

### QUARTER ENDED MARCH 31, 2014 DIVERTED MATERIALS - 9,104



### **ATTACHMENTS**

None

Date:

May 15, 2014

From:

Mandy Brooks, Recycling Coordinator

Title:

A Resolution Approving a Two-Year Professional Services Agreement with AdManor, Inc. for Marketing Services in an Amount Not to Exceed \$100,000 per year

**RECOMMENDATION** 

Staff recommends that the Board adopt the resolution.

This agreement will allow the Authority to continue to work with AdManor to promote the Authority's services and increase public education about recycling and waste reduction practices throughout the Salinas Valley community.

#### STRATEGIC PLAN RELATIONSHIP

The recommended action will assist the Authority in supporting the Strategic Plan Goal to Increase Public Access, Involvement and Awareness of Authority Activities by expanding public and stakeholder information through TV and Radio ads and social media.

#### FISCAL IMPACT

The proposed 2014-15 budget includes \$100,000 for marketing services in account 106-6-2150-63711.

AdManor has agreed to maintain the same fee schedule currently in effect. The maximum amount of the professional services contract for fiscal year 2014-2015 will be \$100,000. The contract will continue through the end of the 2015-2016 fiscal year subject to the availability of funding.

#### **DISCUSSION & ANALYSIS**

The current agreement with AdManor will terminate on June 30, 2014. During the past fiscal year, Resource Recovery staff has continued to work with AdManor to complete monthly newspaper columns, update existing recycling brochure, Christmas tree, Tire Amnesty, and Mobile HHW & Sharps collection events advertisements, and special promotional events at SSTS. AdManor is currently in the process of coordinating a free "Sort & Save" recycling event at the Authority's Sun Street Transfer Station on June 14, 2014 in order to bring more public attention to separating self-haul loads by utilizing all the free recycling services available to the public at the facility to maximize diversion.

Over the past two years, the Authority's Marketing Committee has continued to work with AdManor on the strategic objective to increase public awareness about the

ITEM NO. 5

Finance Manager/Controller-Treasurer

Legal Counsel

General Manager/CAO

Authority and our services and activities. This effort continues with the branding and renaming campaign "Salinas Valley Recycles.org" and has carried into the development and airing of the "New Green" TV and Radio bilingual media campaign to bring the Authority's purpose, mission, vision, and services to a greater number of individuals and households. The Community Forum Campaign was also developed and advertised; 3 community meetings were conducted to engage and inform the public about the Authority, its services, and plans for the future.

The proposed Scope of Work for projects in the next two fiscal years is attached and includes the following tasks:

- Continue branding of public-friendly "SalinasValleyRecycles.org" name through website, social media outlets, etc.
- Continue Promotion of the Authority Services through development and production of television and radio media campaign
- Public Relations / Media Relations Press Release, including development of news articles to announce programs and public-interest news
- Develop Food Scrap and compost program informational materials
- Promote separating materials in self-haul loads to maximize diversion with development of new signage at MRC
- Monthly recycling column
- Marketing of diversion services, targeting specific commodities through special events

This two year contract will allow for continuity for the on-going branding of the Authority and the media scope of work.

#### **BACKGROUND**

Since 1999, the Authority has contracted with public relations firms to promote components of the AB939 Enhanced Services work plan and to increase the overall awareness and appreciation of the Authority and its mission, vision and values. The services have focused on development of an outreach plan, promotion of the Authority's services, and creating new programs to reach target audiences.

Since 2008 AdManor has been the Authority's marketing consultant and was awarded this initial contract as a result of a competitive Request for Proposals for Marketing Services. In May 2012, the Board authorized an additional two year professional services agreement with AdManor Inc., with the agreement ending June 30, 2014.

Not only does the Authority and AdManor continue to have an excellent working relationship but AdManor has an in-depth knowledge of the Authority which is a unique value-added service that only AdManor can provide. In addition, AdManor has consistently kept the same fee schedule for the past six years. Based on these considerations, the Board is being asked to make the finding that under Authority Code Section 3.01.130 (3), this continuing service is an exception to competitive bidding requirements and allow the Authority to continue working with AdManor to complete the objectives of the Authority's Three-Year Strategic Plan to increase public access,

involvement and awareness of SVSWA activities and to promote the Authority's role and value as a resource recovery agency.

# ATTACHMENT(S)

- 1. Resolution
- 2. Exhibit A Professional Service Agreement
- 3. Exhibit B Scope of Work
- 4. Exhibit C Fee Schedule

#### **RESOLUTION NO. 2014 -**

# A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING A TWO-YEAR PROFESSIONAL SERVICES AGREEMENT WITH ADMANOR, INC FOR MARKETING SERVICES IN AN AMOUNT NOT TO EXCEED \$100,000 PER FISCAL YEAR

**WHEREAS,** in the case of professional services, qualifications and experience to the benefit of the Authority shall receive first consideration; and,

**WHEREAS**, AdManor Inc., has been the Authority's Marketing consultant since 2008 has an in-depth knowledge of the Authority, which is a unique value-added service that only AdManor, Inc. can provide; and,

THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that under Authority Code Section 3.01.130 (3) this service agreement is an exception to competitive bidding requirements; and,

**BE IT FURTHER RESOLVED, BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY,** that the General Manager/CAO is hereby authorized and directed for, and on behalf of, the Salinas Valley Solid Waste Authority to execute a Two-Year Professional Services Agreement with AdManor Inc. for Marketing Services in an amount not to exceed \$100,000 per fiscal year as attached hereto and marked "Exhibit A."

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at its regular meeting duly held on the 15th day of May 2014, by the following vote:

Elia Zavala (	Clerk of the Board		
Aπest:			
		Elizabeth Silva, President	
ABSTAIN:	BOARD MEMBERS:		
ABSENT:	BOARD MEMBERS:		
noes:	BOARD MEMBERS:		
AYES:	BOARD MEMBERS:		



#### EXHIBIT A

# AGREEMENT FOR PROFESSIONAL SERVICES BETWEEN SALINAS VALLEY SOLID WASTE AUTHORITY AND ADMANOR, INC. FOR MARKETING SERVICES

This agreement, made and entered into this 15<sup>th</sup> day of May 2014, by and between the Salinas Valley Solid Waste Authority, a joint powers authority organized under the laws of the State of California (hereinafter "Authority"), and AdManor, Inc., a California corporation (hereinafter "Consultant").

WHEREAS, Consultant represents that it is specially trained, experienced, and competent to perform the special services which will be required by this agreement; and

WHEREAS, Consultant is willing to render such professional services, as hereinafter defined, on the following terms and conditions,

NOW, THEREFORE, Consultant and Authority agree as follows:

#### 1. Scope of Service

The project contemplated and the Consultant's services are described in Exhibit "B," attached hereto and incorporated herein by reference.

# 2. Completion Schedule

This Agreement shall become effective <u>July 1, 2014</u>. Consultant shall complete the consulting services described in Exhibit "B" by June 30, 2016.

#### 3. Compensation

Authority hereby agrees to pay Consultant for services rendered to Authority pursuant to this agreement in an amount not to exceed the amount indicated in the payment schedule in, and in the manner indicated and in accordance with, Exhibit "C."

All wage scales shall be in accordance with applicable determinations made by the Director of the Department of Industrial Relations of the State of California, as provided by Article 2, Chapter 1, Division 2, Part 7 of the Labor Code of the State of California, commencing with Section 1771. In accordance with Section 1773.2 of said Labor Code, copies of the aforesaid determinations of the Director of the Department of Industrial Relations are to be on file at the Consultant's principal office. It shall be mandatory for any Contractor or Consultant to whom a contract is awarded to pay not less than the applicable prevailing wage rate to all workers employed for the execution of the Contract.

#### 4. Billing

Consultant shall submit to Authority an itemized invoice, prepared in a form satisfactory to Authority, describing its services and costs for the period covered by the invoice. Except as specifically authorized by Authority, Consultant shall not bill Authority for duplicate services performed by more

than one person. Consultant's bills shall include the following information to which such services or costs pertain:

- A. Brief description of services performed;
- B. The date the services were performed;
- C. The number of hours spent and by whom;
- D. A brief description of any costs incurred;
- E. The Consultant's signature; and
- F. Reference to Authority's Purchase Order Number

In no event shall Consultant submit any billing for an amount in excess of the maximum amount of compensation provided in Section 3, unless authorized pursuant to Section 5 herein.

All such invoices shall be in full accord with any and all applicable provisions of this agreement.

Authority shall make payment on each such invoice within forty-five (45) days of receipt, provided, however, that if Consultant submits an invoice which is incorrect, incomplete, or not in accord with the provisions of this agreement, Authority shall not be obligated to process any payment to Consultant until forty-five (45) days after a correct and complying invoice has been submitted by Consultant.

# 5. Additional Services

It is understood by Authority and Consultant that it may be necessary, in connection with the project, for Consultant to perform or secure the performance of consulting and related services other than those set forth in Exhibit "B." Authority has listed those additional consulting services that could be anticipated at the time of the execution of the agreement as shown in Exhibit "B." If said additional services are requested by the Authority, Consultant shall advise Authority in writing of the need for additional services, and the cost of and estimated time to perform the services. Consultant shall not proceed to perform any such additional service until Authority has determined that such service is beyond the scope of the basic services to be provided by the Consultant, is required, and has given its written authorization to perform. Written approval for performance and compensation for additional services may be granted by the Authority's General Manager/Cao or his designee.

Except as hereinabove stated, any additional service not shown on Exhibit "B" shall require an amendment to this agreement and shall be subject to all of the provisions of this agreement.

## 6. Additional Copies

If Authority requires additional copies of reports, or any other material which Consultant is required to furnish in limited quantities as part of the services under this agreement, Consultant shall provide such additional copies as are requested, and Authority shall compensate Consultant for the actual costs of duplicating such copies.

#### 7. Responsibility of Consultant

A. By executing this agreement, Consultant agrees that Consultant is apprised of the scope of work to be performed under this agreement and Consultant agrees that said work can and shall be performed in a fully competent manner. By executing this agreement, Consultant further agrees and warrants to Authority that the Consultant possesses, or shall arrange to secure from others, all of the necessary professional capabilities, experience, resources, and facilities necessary to provide

the Authority the services contemplated under this agreement and that Authority relies upon the professional skills of Consultant to do and perform Consultant's work. Consultant further agrees and warrants that Consultant shall follow the current, generally accepted practices of the profession to make findings, render opinions, prepare factual presentations, and provide professional advice and recommendations regarding the project for which the services are rendered under this agreement.

- B. Consultant shall assign a single project director to have overall responsibility for the execution of this agreement for Consultant. Sandi Manor is hereby designated as the project director for Consultant. Any changes in the Project Director designee shall be subject to the prior written acceptance and approval of the Authority's General Manager\CAO or authorized designee.
- C. Recent changes in State law expand the definitions of work, including testing and survey work, for which prevailing wages may need to be paid on construction projects paid for with public funds. It is the Consultant's responsibility to inform itself of, and to comply at its sole expense with, all State law requirements governing the payment of prevailing wages.

# 8. Responsibility of Authority

To the extent appropriate to the project contemplated by this agreement, Authority shall:

- A. Assist Consultant by placing at his disposal all available information pertinent to the project, including but not limited to, previous reports, and any other data relative to the project. Nothing contained herein shall obligate Authority to incur any expense in connection with completion of studies or acquisition of information not otherwise in the possession of Authority.
- B. Make provisions for Consultant to enter upon public and private property as required by Consultant to perform his services.
- C. Examine all studies, reports, sketches, drawings, specifications, proposals, and other documents presented by Consultant, and render verbally or in writing as may be appropriate, decisions pertaining thereto within a reasonable time so as not to delay the services of Consultant.
- D. The Chief Administrative Officer\CAO, or authorized designee shall act as Authority's representative with respect to the work to be performed under this agreement. Such person shall have the complete authority to transmit instructions, receive information, interpret, and define Authority's policies and decisions with respect to the materials, equipment, elements, and systems pertinent to Consultant's services. Authority may unilaterally change its representative upon notice to the Consultant.
- E. Give prompt written notice to Consultant whenever Authority observes or otherwise becomes aware of any defect in the project.
- F. Furnish approvals and permits from all governmental authorities having jurisdiction over the project and such approvals and consents from others as may be necessary for completion of the project.

# 9. Acceptance of Work Not a Release

Acceptance by the Authority of the work performed under this agreement does not operate as a release of Consultant from professional responsibility for the work performed.

#### 10. Indemnification and Hold Harmless

Consultant shall indemnify, defend and hold Authority and its officers, employees, or agents harmless from and against any and all liability, claims, suits, actions, damages, and causes of action arising out of any personal injury, bodily injury, loss of life, or damage to any property, or any violation of any federal, state, or municipal law or ordinance, or other cause in connection with the negligent or intentional acts or omission of Consultant, its employees, subcontractors, or agents, or on account of the performance or character of the work, except for any such claim arising out of the sole active negligence or willful misconduct of the Authority, its officers, employees or agents. It is understood that the duty of Consultant to indemnify and hold harmless includes the duty to defend as set forth in Section 2778 of the California Civil Code, and that Consultant shall at its own expense, upon written request by the Authority, defend any such suit or action brought against the Authority, its officers, agents, or employees.

Acceptance of insurance certificates and endorsements required under this agreement does not relieve Consultant from liability under this indemnification and hold harmless clause. This indemnification and hold harmless clause shall apply whether or not such insurance policies shall have been determined to be applicable to any of such damages or claims for damages.

Consultant shall reimburse the Authority for all costs and expenses (including, but not limited to, fees and charges of architects, engineers, attorneys, or other professionals, and court costs) incurred by the Authority in enforcing the provisions of this section.

Consultant's obligations in this section shall survive termination of this Agreement.

#### 11. Insurance

- A. Consultant shall, throughout the duration of this agreement, maintain comprehensive general liability and property insurance covering all operations of the Consultant, its agents and employees, performed in connection with this agreement including, but not limited to, premises and automobile.
- B. Consultant shall maintain the following limits:

General Liability		
Combined Single Limit Per Occurrence	\$1 million	
General Aggregate	\$1.5 million	L
(The policy shall cover on an occurrence or an claims made basis.)	accident basis, and not	on a
Automobile Liability:		

(Consultant shall not disclaim responsibility or avoid liability for the acts or omissions of its subcontractors or other professional consultants. The retroactive date of the policy must be shown and must be before the date of the agreement.)

All insurance companies with the exception of Professional Errors & Omissions and worker's compensation affording coverage to the Consultant shall be required to add the Salinas Valley Solid Waste Authority, its officers, employees, and agents, as additional "insureds" by endorsement under the insurance policy and shall stipulate that this insurance policy will operate as primary insurance for the work performed under this agreement and that no other insurance affected by the Authority or other named insured will be called upon to contribute to a loss covered thereunder. The policy shall contain no special limitations on the scope of protection afforded to Authority, its officers, employees, or agents.

- C. All insurance companies affording coverage to the Consultant shall be insurance organizations authorized by the Insurance Commissioner to transact the business of insurance in the State of California.
- D. All insurance companies affording coverage shall issue an endorsement to their policy, committing them to provide thirty (30) days written notice by certified or registered mail to the Salinas Valley Solid Waste Authority should the policy be canceled or reduced in coverage before the expiration date. For the purposes of this notice requirement, any material change prior to expiration shall be considered cancellation.
- E. Consultant shall provide evidence of compliance with the insurance requirements listed above by providing a certificate of insurance, in a form satisfactory to the Authority, concurrently with the submittal of this agreement. A statement on the insurance certificate which states that the insurance company will endeavor to notify the certificate holder, "but failure to mail such notice shall impose no obligation or liability of any kind upon the company, its agents, or representatives" does not satisfy the requirements of subsection (E) herein. The Consultant shall ensure that the above-quoted language is stricken from the certificate by the authorized representative of the insurance company. The insurance certificate shall also state the unpaid limits of the policy.
- F. Consultant shall provide substitute certificate of insurance no later than thirty (30) days prior to the policy expiration date. Failure by the Consultant to provide such a substitution and extend the policy expiration date shall be considered default by Consultant.
- G. Maintenance of insurance by the Consultant as specified in the agreement shall in no way be interpreted as relieving the Consultant of any responsibility whatever and the Consultant may carry, at its own expense, such additional insurance as it deems necessary.

# 12. Access to Records

Consultant shall maintain all preparatory books, records, documents, accounting ledgers, and similar materials including but not limited to calculation and survey notes relating to work performed for Authority under this agreement on file for at least three (3) years following the date of final payment to Consultant by Authority. Any duly authorized representative(s) of Authority shall have access to such records for the purpose of inspection, audit, and copying at reasonable times during Consultant's usual and customary business hours. Consultant shall provide proper facilities to Authority's representative(s) for such access and inspection.

# 13. Assignment

It is recognized by the parties hereto that a substantial inducement to Authority for entering into this agreement was, and is, the professional reputation and competence of Consultant. This agreement is personal to Consultant and shall not be assigned by it without the prior express written approval of Authority. If the Consultant is a corporation or other business entity, a change of control (meaning a transfer of more than 20% of the voting stock or equity interest in the entity) shall constitute an assignment requiring the Authority's prior consent.

Authority may assign this agreement, and its assignee shall have all of the rights, and be subject to all of the obligations, of Authority hereunder, and whenever an officer of Authority is referred to in this agreement, then the representative of the assignor exercising similar duties shall be deemed to be the person referred to.

#### 14. Changes to Scope of Work

Authority may at any time and, upon a minimum of ten (10) days written notice, seek to modify the scope of basic services to be provided under this agreement. Consultant shall, upon receipt of said notice, determine the impact on both time and compensation of such change in scope and notify Authority in writing. The rate of compensation shall be based upon the hourly rates shown in Exhibit "C" of this agreement. Upon agreement between Authority and Consultant as to the extent of said impacts to time and compensation, an amendment to this agreement shall be prepared describing such changes.

Execution of the amendment by Authority and Consultant shall constitute the Consultant's notice to proceed with the changed scope.

# 15. Compliance with Laws, Rules, and Regulations

Services performed by Consultant pursuant to this agreement shall be performed in accordance and full compliance with all applicable federal, state, and local laws and any rules or regulations promulgated thereunder.

# 16. Licenses

If a license of any kind, which term is intended to include evidence of registration, is required of Consultant, its employees, agents, or subcontractors by federal or state law, Consultant warrants that such license has been obtained, is valid and in good standing, and that any applicable bond has been posted in accordance with all applicable laws and regulations.

#### 17. Fiscal Considerations

The parties to this Agreement recognize and acknowledge that Authority is a political subdivision of the entities which it represents. As such, Authority is subject to the provisions of Article XVI, Section 18 of the California Constitution and other similar fiscal and procurement laws and regulations and may not expend funds for products, equipment or services not budgeted in a given fiscal year. It is further understood that in the normal course of Authority business, Authority will adopt a proposed budget for a given fiscal year.

In addition to the above, should the Authority during the course of a given year for financial reasons reduce, or order a reduction, in the budget for which services were agreed to be performed, pursuant to this paragraph in the sole discretion of the Authority, this Agreement may be deemed to be canceled in its entirety subject to payment for services performed prior to cancellation.

#### 18. Interest of Public Official

No official or employee of Authority who exercises any functions or responsibilities in review or approval of services to be provided by Consultant under this Agreement shall participate in or attempt to influence any decision relating to this Agreement which affects personal interest or interest of any corporation, partnership, or association in which he/she is directly or indirectly interested; nor shall any such official or employee of Authority have any interest, direct or indirect, in this Agreement or the proceeds thereof.

# 19. Withholding (Form 730)

In accordance with changes in Internal Revenue Law, OASDI (Old Age, Survivors, & Disability Insurance) and income taxes may be withheld from any payments made to Consultant under the terms of this Agreement if Consultant is determined by the Authority not to be an independent contractor.

#### 20. California Residency (Form 590)

All independent Consultants providing services to the Authority must file a State of California Form 590, certifying their California residency or, in the case of a corporation, certifying that they have a permanent place of business in California. The Consultant will be required to submit a Form 590 prior to execution of this agreement or Authority shall withhold seven (7) percent of each payment made to the Consultant during the term of this agreement. This requirement applies to any agreement/contract exceeding \$600.00.

#### 21. Tax Payer Identification Number (Form W-9)

All independent Consultants or Corporations providing services to the Authority must file a Department of the Treasury Internal Revenue Service Form W-9, certifying their Taxpayer Identification Number.

#### 22. Independent Contractor

It is expressly understood and agreed by both parties that Consultant, while engaged in carrying out and complying with any of the terms and conditions of this agreement, is an independent contractor and not an employee of the Authority. Consultant expressly warrants not to represent, at any time or in any manner, that Consultant is an employee, agent, or servant of the Authority.

#### 23. Exhibits Incorporated

All exhibits referred to in this agreement and attached to it are hereby incorporated in it by this reference. In the event there is a conflict between any of the terms of the agreement and any of the terms of any exhibit to the agreement, the terms of the agreement shall control the respective duties and liabilities of the parties.

#### 24. Integration and Amendment

This agreement represents the entire understanding of Authority and Consultant as to those matters contained herein. No prior oral or written understanding shall be of any force or affect with respect to those matters contained herein. No prior oral or written understanding shall be of any force or affect with respect to those matters covered in it. This agreement may not be modified or altered except by amendment in writing signed by both parties.

#### 25. Jurisdiction

This agreement shall be administered and interpreted under the laws of the State of California. Jurisdiction of litigation arising from this agreement shall be in the State of California in the County of Monterey.

#### 26. Severability

If any part of this agreement is found to be in conflict with applicable laws, such part shall be inoperative, null and void in so far as it is in conflict with said laws, but the remainder of the agreement shall continue to be in full force and effect.

#### 27. Notice to Proceed; Progress; Completion

Upon execution of this agreement by both parties, Authority shall give Consultant written notice to proceed with this work. Such notice may authorize Consultant to render all of the services contemplated herein, or such portions or phases as may be mutually agreed upon. In the latter event, Authority shall, in its sole discretion, issue subsequent notices from time to time regarding further portions or phases of the work. Upon receipt of such notices, Consultant shall diligently proceed with the work authorized and complete it within the agreed time period specified in said notice.

#### 28. Ownership of Documents

Title to all documents, drawings, specifications, data, reports, summaries, correspondence, photographs, computer software, video and audio tapes, and any other materials with respect to work performed under this agreement shall vest with Authority at such time as Authority has compensated Consultant, as provided herein, for the services rendered by Consultant in connection with which they were prepared. Authority agrees to hold harmless and indemnify the Consultant against all damages, claims, lawsuits, and losses of any kind including defense costs arising out of any use of said documents, drawings, and/or specifications on any other project without written authorization of the Consultant.

#### 29. Subcontractors

Consultant shall be entitled, to the extent determined appropriate by Consultant, to subcontract any portion of the work to be performed under this agreement. Consultant shall be responsible to Authority for the actions of persons and firms performing subcontract work. The subcontracting of work by Consultant shall not relieve Consultant, in any manner, of the obligations and requirements imposed upon Consultant by this agreement. All subcontractors shall comply with the insurance requirements in Section 11 as if they were the Consultant.

#### 30. Dispute Resolution

#### A. MEDIATION

In the event of any dispute, claim, or controversy among the parties arising out of or relating to this Agreement or the breach, termination, enforcement, interpretation or validity thereof, the parties shall submit the dispute to the Judicial Arbitration and Mediation Service (JAMS) for non-binding mediation. The parties will cooperate with JAMS and with one another in selecting a mediator from the JAMS panel of neutrals, and in promptly scheduling the mediation proceedings. The mediation shall take place in Salinas, California. The parties covenant that they will participate in the mediation in good faith, and that they will share equally in its costs. All offers, promises, conduct and statements, whether oral or written, made in the course of the mediation by any of the parties, their agents, employees, experts and attorneys, and by the mediator or any JAMS employees, are and shall be, confidential, privileged, and inadmissible for any purpose, including impeachment, in any arbitration or other proceeding involving the parties, provided that evidence that is otherwise admissible or discoverable shall not be rendered inadmissible or non-discoverable as a result of its use in the mediation. If the dispute is not resolved within 30 days from the date of the submission of the dispute to mediation (or such later date as the parties may mutually agree in writing), either party may submit the dispute, claim or controversy to binding arbitration as provided in this Agreement. The mediation may continue, if the parties so agree, after the appointment of the arbitrators. Unless otherwise agreed by the parties, the mediator shall be disqualified from serving as arbitrator in the case. The pendency of a mediation shall not preclude a party from seeking provisional remedies in aid of the arbitration from a court of appropriate jurisdiction, and the parties agree not to defend against any application for provisional relief on the ground that a mediation is pending.

#### B. ARBITRATION

Any dispute, claim, or controversy arising out of or relating to this Agreement or the breach, termination, enforcement, interpretation or validity thereof, including the determination of the

scope or applicability of this agreement to arbitrate, shall be determined by binding arbitration in Salinas, California before three arbitrators. The arbitration shall be administered by JAMS pursuant to its Comprehensive Arbitration Rules and Procedures. The provisions of California Code of Civil Procedure, section 1283.05, as well as any amendments or revisions thereto, are incorporated into this agreement. Depositions may be taken and discovery may be obtained in any arbitration under this agreement in accordance with said statue or any amendment thereto. Judgment on the arbitrator's award may be entered in any court having jurisdiction. This clause shall not preclude any of the parties from seeking provisional remedies in aid of arbitration from a court of appropriate jurisdiction. The arbitrators may, in the award, allocate to the prevailing party all or part of the costs of the arbitration, including the fees of the arbitrator, the reasonable attorneys' fees and expert witness fees of the prevailing party. This arbitration clause is subject to the limitation in subsection C below.

C. CLAIMS AGAINST THE AUTHORITY; STATUTE OF LIMITATIONS
Any claims for relief against the Authority shall be subject to the claims requirements of
Government Code Section 905 et seq. and the Authority's Ordinance Code Article 3.04 and must
be submitted to arbitration within the applicable statutes of limitations governing civil actions in
California, or will otherwise be barred. The arbitrators shall be without jurisdiction to hear or
determine claims barred by the statute of limitations. This provision shall be enforced by the
Superior Court of Monterey County or any other court of competent jurisdiction.

#### 31. Termination

- A. In the event that it is determined by the Authority to terminate this agreement, the Authority:
  - 1. Shall give Consultant written notice that in the Authority's opinion the conduct of the Consultant is such that the interests of the Authority may be impaired or prejudiced, or
  - 2. Upon written notice to Consultant, may for any reason whatsoever, terminate this agreement.
- B. Upon termination, Consultant shall be entitled to payment of such amount as fairly compensates Consultant for all work satisfactorily performed up to the date of termination based upon hourly rates shown in Exhibit "C," except that:
  - 1. In the event of termination by the Authority for Consultant's default, Authority shall deduct from the amount due Consultant the total amount of additional expenses incurred by Authority as a result of such default. Such deduction from amounts due Consultant are made to compensate Authority for its actual additional cost incurred in securing satisfactory performance of the terms of this agreement, including but not limited to, costs of engaging other consultants for such purposes. In the event that such additional expenses shall exceed amounts otherwise due and payable to Consultant hereunder, Consultant shall pay Authority the full amount of such expense. In the event that this agreement is terminated by Authority for any reason, Consultant shall:
    - (a) Upon receipt of written notice of such termination promptly cease all services on this project, unless otherwise directed by Authority; and
    - (b) Deliver to Authority all documents, data, reports, summaries, correspondence, photographs, computer software, video, and audiotapes, and any other materials provided to Consultant or prepared by or for Consultant or the Authority in connection with this agreement. Such material is to be delivered to Authority whether in completed form or in process; however, notwithstanding the provisions of Section 23 herein, Authority may condition payment for services rendered to the date of termination upon Consultant's delivery to the Authority of such material.
- C. In the event that this agreement is terminated by Authority for any reason, Authority is hereby

- expressly permitted to assume this project and complete it by any means, including but not limited to, an agreement with another party.
- D. The rights and remedy of the Authority provided by under this section are not exclusive and are in addition to any other rights and remedies provided by law or appearing in any other section of this agreement.

#### 32. Audit and Examination of Accounts

- A. Consultant shall keep and will cause any assignee or subcontractor under this agreement to keep accurate books of record in account, in accordance with sound accounting principles, which records pertain to services to be performed under this agreement.
- B. Any audit conducted of books and records and accounts shall be in accordance with generally accepted professional standards and guidelines for auditing.
- C. Consultant hereby agrees to disclose and make available any and all information, reports, or books of records or accounts pertaining to this agreement to Authority and any local, State or Federal government that provides support funding for this project.
- D. Consultant hereby agrees to include the requirements of subsection (B) above in any and all contracts with assignees or consultants under his agreement.
- E. All records provided for in this section are to be maintained and made available throughout the performance of this agreement and for a period of not less than three (3) years after full completion of services hereunder, except that any and all such records which pertain to actual disputes, litigation, appeals, or claims shall be maintained and made available for a period of not less than three (3) years after final resolution of such disputes, litigation, appeals, or claims.

# 33. Extent of Agreement

This agreement represents the entire integrated agreement between Authority and Consultant and supersedes all prior negotiations, representations, understandings, or agreements between the parties either written or oral.

#### 34. Notices

A. Written notices to the Authority hereunder shall, until further notice by Authority, be addressed to:

#### Via Mail

Salinas Valley Solid Waste Authority Attn: Mr. R. Patrick Mathews, General Manager/CAO P.O. Box 2159 Salinas, CA 93902-2159

#### Hand Delivered

Salinas Valley Solid Waste Authority Attn: Mr. R. Patrick Mathews, General Manager/CAO 128 Sun Street Ste. 101 Salinas, CA 93901 B. Written notices to the Consultant shall, until further notice by the Consultant, be addressed to:

Sandi Manor, President AdManor, Inc. 260 Rio Del Mar Boulevard, #17 Aptos, CA 95003

- C. The execution of any such notices by the Chief Administrative Officer or authorized designee of the Authority shall be effective as to Consultant as if it were by resolution or order of the Authority Board, and Consultant shall not question the authority of the Chief Administrative Officer or authorized designee to execute any such notice.
- D. All such notices shall either be delivered personally to the other party's designee named above, or shall be deposited in the United States Mail, properly addressed as aforesaid, postage fully prepaid, and shall be effective the day following such deposit in the mail.

#### 35. Nondiscrimination

During the performance of this agreement, Consultant shall not discriminate against any employee or applicant for employment because of race, color, religion, ancestry, creed, sex, national origin, familial status, sexual orientation, age (over 40 years), or disability. Consultant shall take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, ancestry, creed, sex, national origin, familial status, sexual orientation, age (over 40 years), or disability.

#### 36. Conflict of Interest

Consultant warrants and declares that it presently has no interest, and shall not acquire any interest, direct or indirect, financial or otherwise, in any manner or degree which will render the services requires under the provisions of this agreement a violation of any applicable state, local, or federal law. Consultant further declares that, in the performance of this agreement, no subcontractor or person having such an interest shall be employed. In the event that any conflict of interest should nevertheless hereinafter arise, Consultant shall promptly notify Authority of the existence of such conflict of interest so that Authority may determine whether to terminate this agreement. Consultant further warrants its compliance with the Political Reform Act (Government Code section 81000 et seq.) that apply to Consultant as the result of Consultant's performance of the work or services pursuant to the terms of this agreement.

#### 37. Headings

The section headings appearing herein shall not be deemed to govern, limit, modify, or in any manner affect the scope, meaning, or intent of the provisions of this agreement.

# 38. Multiple Copies of Agreement

Multiple copies of this agreement may be executed but the parties agree that the agreement on file in the office of the Clerk of the Authority Board is the version of the agreement that shall take precedence should any differences exist among counterparts of the documents.

IN WITNESS THEREOF, the parties hereto have made and executed this Agreement on the date first above written.

SALINAS VALLEY SOLID WASTE AUTHORITY:	
	APPROVED AS TO FORM:
Dated:	Dated:
R. Patrick Mathews	Thomas M. Bruen
General Manager/CAO	Authority General Counsel
ATTEST:	
Elia Zavala	
Clerk of the Board	
CONSULTANT:	
AdManor, Inc.	
	Dated:
Signature	
Sandi Manor	President
Printed Name	Title
Attachments:	
Exhibit B Scope of Services Exhibit C Consultant's Fee Schedule	

#### **EXHIBIT B**

#### SCOPE OF WORK



# **Proposed Scope of Work**

# SVSWA Marketing and Public Education Outreach Services

FY 14-15 and FY 15-16

AdManor, Inc. will work with the Marketing Committee and Diversion/Recycling group to develop and implement an integrated public communications plan, supporting the strategic goals for Salinas Valley Solid Waste Authority (the Authority), and according to the Marketing Plan developed in FY 11-12.

AdManor will continue to build and reinforce a consistent and positive brand image of the Authority for name recognition, locations and awareness about the services offered, while indicating how the Authority benefits the communities it serves.

This work plan was developed to outline the annual marketing strategies and tactics that may be implemented to achieve the marketing objectives delineated in the Authority's Three Year Goals, specifically: to increase public access, involvement and awareness of SVSWA activities; and short-term objectives set forth in each set of 6-month Strategic Goals that are designed to promote the Authority's role and value as a resource recovery agency.

The following description of services and allocated budget are suggested according to the needs and requirements indicated by the two departments. We recommend that the work plan be approached as a dynamic document, adjusting to meet changes in the marketplace, Authority programs, changes initiated by the Authority and its Board of Directors and partner organization developments. All work will be done contingent upon receiving explicit approval of messages, methods and expenditures from the Authority (authorized decision-makers).

Budget is based on \$100,000 per year, \$200,000 total for two years, allocated to marketing communication activities, including items that may be paid and managed directly by the Authority. It does not include internal Authority costs or investments unknown to AdManor.

Although the budgets are allocated as \$75,000 per year for "Branding" and \$25,000 for "Recycling Outreach/Education" the Authority's marketing communications resources are limited and therefore must be invested as efficiently as possible. All branding investments must support recycling education, and all recycling education must support branding for truly integrated and effective marketing communications.

Wherever possible, measures of success have been identified to help in the evaluation of the marketing efforts, and gauge return on investment. They may include:

- Visits to the website <u>www.SalinasValleyRecycles.org</u>, and click-through activity to specific pages
- Direct responses to a specific call to action such as:
  - o Like us on Facebook
  - o Recycle your tires
  - o Recycle your Christmas/holiday tree
  - o Bring us your HHW
  - o Recycle e-waste, metal or other commodities
  - o Sign a pledge, etc.
  - o Redeem this coupon
  - o Drop and swap
  - Sort and save
  - Visit our website
  - Come to the Sun Street Transfer Station (SSTS)
- Inquiries; phone calls, emails,
- Participants in events or activities
- Impressions in media
- · Tons, other measures
- Reduced contamination
- Increased HHW drop off
- Increased traffic (car count) to SSTS

# 2.1 Implement the Branding Plan

# **Branding Goals:**

- Increase brand name image and awareness of the SalinasValleyRecycles.org
- Increase traffic at Sun Street Transfer Station
- Increase use of HHW facilities
- Increase diverted materials
- Deliver a minimum number of media messages
- Develop a minimum number of media messages

# Branding Budget: \$75,000 per year

#### Additional resources:

- Existing creative/messages; Jingle, TV productions, website, social media, logos
- Community and business partnerships
- Haulers
- Community leaders and policy-makers; Authority Board of Directors
- Authority staff and leadership; innovation and passion

#### Target audiences:

- Residents within the Authority service area
  - Curbside service subscribers
  - o Self-haulers
- Businesses within the Authority service area

Community leaders and policy-makers

#### Strategies:

- Position the Authority as a community partner in, and solution for, economic, environmental and energy sustainability for the Salinas Valley, in accessible laypersons' terms.
- Promote awareness of the Authority's services, mission, and locations.
- Promote the slogan "...a future without landfills" and what that means in terms of actions and benefits for the Salinas Valley.

#### Tactics:

All efforts to promote the SSTS including public relations, newsletters, paid messages, etc. will support the Authority's branding efforts promoting a better future; a future without landfills in the Salinas Valley.

# **Tactic: Television Media Campaign**

- Develop annual media plan to effectively promote the desired messages and seasonal events throughout the year.
  - O Develop media RFP discussing goal dates and calendar considerations, target audiences, special interests and opportunities; submit to viable media outlets with deadline for submission.
  - Develop a recommended media mix and budget allocation to reach target audiences and achieve media goals. Present to the Authority for review and approval.
  - O Negotiate final contracts, including value-added and in-kind campaign support; facilitate all contracts; and reconcile billing throughout the year.
- \$45,000 estimated annual TV media budget (includes Resource Recovery media).
- \$90,000 total 2-year TV media budget.

#### Measure of Success:

- Reach / frequency or audience gross impressions delivered by the media buy.
- Value of added-value vs. paid media investment.
- Responses to any specific call to action included in TV messages.
- Other public feedback and measured direct contact to the Authority.

# **Tactic: Television Creative Development**

- Produce Television Commercials (English & Spanish).
  - Produce up to one new message twice per year in both English and Spanish (Actual number of spots deliverable within the budget depends on complexity of the productions and needs of the Authority).
  - Script, direct and produce including, shoot, voice over, editing, graphics, and final production for broadcast and online uses.
  - o Content / messages:
    - Promote recycling as an action that supports local economy, personal and public health.
    - Promote SSTS as an award-winning facility with expanded public services.
    - Integrate branding messages with call to action for measurement and achievement of multiple strategic goals.

- Address the objectives to increase HHW drop off, recycling and commodities diversion, and vehicle traffic at SSTS.
- \$7,010 annual TV production budget.

\$75 Copywriting (1 @ \$75/hr)

\$175 Translation and localization to Spanish (1 @ \$175/page)

\$225 Voice over talent English

\$225 Voice over talent Spanish

\$105 TV transfer (3 @ \$35 each)

\$1500 Video location shoot

\$1200 Edit (8 hours @ \$150)

3,505 TV Production for each new message

\$14,020 total 2-year TV production budget.

#### Measure of Success:

- Produced spots.
- Direct responses to calls to action or other measurement based on impact of message and response from target audience(s).

#### Tactic: Radio Media Campaign

- Develop annual media plan to effectively promote the desired messages and seasonal events throughout the year.
  - Develop media RFP discussing goal dates and calendar considerations, target audiences, special interests and opportunities; submit to viable media outlets with deadline for submission.
  - O Develop a recommended station mix and budget allocation to reach target audiences and achieve media goals.
  - o Negotiate final contracts, including value-added and in-kind campaign support; facilitate all contracts; and reconcile billing throughout the year.
- \$22,500 estimated annual radio media budget (includes Resource Recovery media).
- \$45,000 total 2-year radio media budget.

#### Measure of Success:

- Reach / frequency or gross impressions
- Value of added-value vs. paid media investment

#### Tactic: Produce Radio Commercials (English & Spanish).

- Produce up to four new messages per year in both English and Spanish.
  - o Script for precise timing in English and Spanish at the various lengths required for our media schedules.
  - o Produce professional audio.
  - o Content / messages:
    - Promote specific events and call to action campaigns (i.e. recycle trees, recycle HHW, on-site event promotions, etc.).
    - Promote recycling as an action that supports local economy, public and personal health.
    - Integrate branding messages with call to action for measurement and achievement of multiple strategic goals.

- Promote HHW, diversion, increasing traffic at SSTS.
- \$3,100 annual radio production budget.

\$150 Copywriting (2 @ \$75/hr)

\$175 Translation to Spanish (1 @ \$175/page)

\$225 Voice over talent English

\$225 Voice over talent Spanish

\$775 Radio Production for each new message (estimate 4 per year)

• \$6,200 total 2-year radio production budget.

#### Measure of Success:

- Produced spots.
- Direct responses to calls to action or other measurement based on impact of message and response from target audience(s).

# **Tactic: Public Relations / Media Relations Press Releases**

Utilize media relationships and free media opportunities (community calendars, etc.) to educate the public, promote positive messages about recycling and waste reduction, and the Authority's image in the community.

- Subject matter based on timely events and news, content and frequency to be determined as opportunities or needs arise.
- Develop news articles to announce programs and public-interest news or public-benefit news to promote the public image and public use of the Authority (relevance to audience).
  - Write Media Alerts, Press Releases, Calendar postings, Public Service Announcements (PSAs), etc.
  - Create a timely newsworthy angle to appeal to editors.
  - o Translate as needed.
  - Submit/pitch to the proper news media, and follow up as needed.
- \$2,850 per year based on 3 news release campaigns per year.

\$150 Research (2 @ \$75/hr)

\$300 Copywriting / editing (4 @ \$75/hr)

\$370 Media Relations (2 @ \$125/hr)

\$125 Research / reporting outcomes (1 @ \$125/hr)

\$950 per news story

\$5,700 total 2-year PR budget.

#### Measure of Success:

- Published columns, blog entries, PSAs, news segments
- Other public feedback and measured direct contact to the Authority.
  - o Requests for information
  - o Hits to website

# Enhance the Public Education Plan to Further Promote "Reduce, Reuse and Recycle"

AdManor will work with the Authority's Resource Recovery staff to develop and implement an integrated marketing campaign utilizing multi-media concepts that provide the greatest

opportunity for waste reduction and recycling on focused materials identified in the Waste Composition Study.

Consultant will conduct research to select subject matter for targeted audience, develop an outreach strategy, prepare and produce publicity materials in the most appropriate and effective format, and release through various communications media.

# Recycling Program Goals:

- Improve proper disposal of materials Improve proper disposal of materials (curbside and at recycling center facilities)
  - o Inform customers on how to separate loads to decrease their disposal costs and improve diversion for the targeted commodities.
  - Reduce curbside recycling contamination.
  - Increase the overall diversion rate toward achieving the goal of 75% overall by 2015.
- Increase traffic at SSTS
  - Promote the purpose and opportunities at the Sun Street Transfer Station as a community service resource.
  - o Feature location, convenience, HHW, solid waste and recyclable materials drop off to increase recycling at recycling center.

# Recycling Program Budget: \$25,000 per year

#### Additional resources:

- Existing creative/messages; Jingle, TV productions, community event collateral (C&D Program bilingual brochure, Compost Guide bilingual fact sheet, English & Spanish curbside Recycling Guides, Clean Green Waste bilingual fact sheet, HHW/e-Waste Recycling bilingual fact sheet, newsletter template, draft Separate and Save Guide to using SSTS), Wally Waste-Not mascot (graphic character and costume), website, social media, logo
- Community and business partnerships
- Haulers
- Community leaders and policy-makers; Authority Board of Directors

#### Target audiences:

- Residents within the SVSWA service area
  - o Curbside service subscribers
  - o Self-haulers
- Businesses within the SVSWA service area
- Community leaders and policy-makers
- Students and educators K-12

#### Strategies

- Promote awareness and stimulate use of Authority's services and locations.
- Educate regarding the importance for maximum waste diversion and reduction through recycling and other sustainable activities.
- Educate the public regarding recyclable materials and proper recycling methods.

- Target commodities from Waste Composition Study to improve overall diversion from problem waste.
- Support Resource Recovery division's needs for community events, public outreach.

Any printing will be done utilizing recycled post consumer waste content stocks and agri-based inks, paying preference to competitive local vendors using domestic stocks when economical for the Authority.

AdManor will use the established Authority design elements and style featuring circles, photographic images and blue/yellow/white color scheme, or other new branding elements as determined with new name development, to maintain brand integrity and continuity, credibility and message clarity with all outreach.

Example subject matter is provided for budgeting purposes. Actual needs and messages are to be determined with Recycling / Diversion department.

# **Tactic: HHW Recycling Guide**

- Update existing HHW and Universal Waste Recycling Guide in English & Spanish
- Produce hard copies as needed.
- Utilize at Transfer Station(s) and Landfill, post online for easy reference
- \$3,690 budget based on 8.5" x 11" two-sided bilingual brochure produced in full-color (4/4 ink), printing 10,000 for budgeting purposes only. Actual printing needs and distribution to be determined.

\$250 Creative development (2 @ \$125/hr)

\$150 Copywriting (2 @ \$75/hr)

\$175 Translation to Spanish (1 @ \$175/page)

\$570 Graphic Design (6 @ \$95)

\$45 Prepress and PDF for web (1 @ \$45/hr)

\$2,500 Printing 10,000 8.5x11 folded 4/4 inks

\$3,690 HHW Recycling Guide

#### Measures of success:

- Finished products
- Cost efficiency for deliverables (produced Guide) and distribution
- Distributed or downloaded information
- New visitors to the HHW Facility
- Hits on website
- Calls / requests for information

#### Tactic: Food Scrap / Compost Program

- Develop informational material for businesses, food scrap compost (English and Spanish). Explain why it is important, how to do it properly.
  - Brochure or informational how-to guide
  - o Site signs
  - o Bin stickers
- Develop distribution plan and marketing strategies for expanding program.

- o Pilot program success stories / case studies: Leverage to create interest and generate participation for widespread program expansion / implementation.
- o Target Chamber of Commerce, restaurants, agriculture, packing, manufacturing, residential care facilities, grocers, florists, schools and hospitals.
- \$3,690 budget for development (distribution not included, depending on print production needs)

\$250 Creative development (2 @ \$125/hr)

\$150 Copywriting (2 @ \$75/hr)

\$175 Translation to Spanish (1 @ \$175/page)

\$570 Graphic Design (6 @ \$95)

\$45 Prepress and PDF for web (1 @ \$45/hr)

\$2,500 Printing 10,000 8.5x11 folded 4/4 inks

\$3,690 Food Scrap Compost Informational Material Estimate

# **Tactic: Recycling Program Support**

Production and promotion to support public education and participation in curbside recycling programs, on-site recycling facilities.

Recycling Separation Graphics and Production

- Utilize recycling guide (updated FY 13-14) to create onsite Recycling Center signs.
- Print/produce as needed.
- \$9,625 recycling center signage (3 locations)

\$1,425 Graphic Design (15 @ \$95)

\$ 500 Art Direction (4 @ \$125)

\$ 700 Stock Image or Custom Photography (as needed for large format)

\$7,000 Sign Production (actual costs depend on sizes, quantity and material)

\$9,625 total Recycling Center Signage

#### Measures of success:

- Finished products
- Cost efficiency for deliverables and distribution
- Accurate use of recycling facilities

# **Commingled Recycling Graphics and Production**

- Utilize recycling guide (updated FY 13-14) to create bin stickers for in-home commingled recycling.
- Print/produce as needed.
- \$8,925 recycling bin labels

\$ 475 Graphic Design (5 @ \$95)

\$ 125 Art Direction (1 @ \$125)

\$1,500 Sticker Production (actual costs depend on sizes, quantity and material)

\$2,100 total Recycling Stickers

#### Measures of success:

- Finished products
- Cost efficiency for deliverables and distribution
- Reduced contamination in curbside recycling

# **Tactic: Monthly Mandy Brooks Recycling Newspaper Column**

- Produce 12 original articles in English & Spanish.
- Mandy Brooks' newspaper column appears on the third Friday of each month in the Salinas Californian, third Saturday of each month El Sol (Spanish), and third or fourth Wednesday of the month in the four South County newspapers.
- Confer monthly to agree upon subject matter related to timely news events and legislation, seasonal waste and recycling messages, other as determined to meet Authority awareness and resource recovery goals.
- Consultant to research, ghostwrite and submit for approval.
- Edit as needed for approval.
- Translate approved article to Spanish; localize as needed.
- Mandy will submit articles under her name to:
  - o Salinas Californian / El Sol
  - o South County Newspaper Group (Soledad, King City, Gonzales, Greenfield)
  - o Haulers (for their newsletters or bill inserts)
  - Authority webmaster, who will in turn:
    - Post "News" section of the www.SalinasValleyRecycles.org site
    - Post link on Facebook page and invite comments
- \$4,800 per year recycling article budget

\$ 75 Research (1 @ \$75/hr)

\$150 Copywriting / editing (2 @ \$75/hr)

\$175 Translation to Spanish (1 @ \$175/page)

\$400 per monthly article budgeted

\$9,600 total 2-year recycling article budget

# Measures of success:

- Printed columns
- Requests for information
- Public feedback
- Actions or responses based on any specific call to action presented therein

#### **Tactic: Special Recycling Events**

Create and/or promote special events such as Community Clean Ups, Holiday Tree Recycling, etc. to drive traffic to Sun Street.

- Tree Recycling "Minor event" example:
  - Updated previous ad layouts and placed in local newspapers (English & Spanish) to promote curbside and drop-off holiday tree recycling in December and January.
  - o \$2,465 per year budget estimated for creative and media:
    - \$375 Campaign creative development (3 @ \$125/hr)
    - \$475 Newspaper ad design (5 @ \$95/hr) and PDF for web
    - \$ 15 Electronic file transfer ads to papers (1 @ \$15/hr)
    - \$100 Event plan development (1 @ \$100/hr)
    - \$1,500 Print media estimate
    - \$2,465 total per minor event, 1 event per year
  - o \$4,930 total 2-year events budget
- Bigger event (e.g. Onsite promotion or other community outreach event)
  - Annual on-site recycling event with targeted media campaign.

- \$10,000-15,000 per year event budget for media, production and promotion estimated; media costs integrated into the annual media campaign for Radio & TV.
- o <u>Bigger event (e.g. Onsite promotion or other community event) example</u>

\$375 Campaign creative development (3 @ \$125/hr)

\$475 Newspaper ad design (5 @ \$95/hr) and PDF for web

\$ 15 Electronic file transfer ads to papers (1 @ \$15/hr)

\$775 Radio production

\$200 Event plan development (2 @ \$100/hr)

\$2,500 Print media estimate

\$4,340 total per bigger event + media (see Branding section), one per year

- o \$8,680 total 2-year events budget
- Additional: Media, PR and creative services for grant funded Tire Amnesty campaign(s) and HHW off-site collection events; other grant-funded programs as needed.

#### Measures of success:

- Actual traffic counts
- Targeted commodity drop-offs as direct response to call to action (in tons or item counts)
- Requests for information
- Web hits
- Social media interactions

# Tactic: Community Events – Media and Participation

Program sponsorship ads Event ads (i.e. Salinas Valley Fair Program, Earth Day feature, etc.)

- \$4,290 recycling branding ads / community PR ads
  - \$ 570 Graphic Design (6 @ \$95)
  - \$ 375 Creative / Art Direction (3 @ \$125)
  - \$1,200 Print Media (estimated)
  - \$2,145 total Recycling / Branding Ads per year
  - \$4,290 total 2-year community sponsor ad budget

#### Measures of success:

- Number of ads placed; audience reached
- Requests for information
- Web hits

Event participation fees are allocated in marketing budget but not billed through AdManor.

#### Tactic: Social Media

Support Authority's in-house social networking efforts.

- Support Authority's web master and Facebook page administrator
  - Provide video files, tips/text and suggestions for content.
  - Promote URL and social network links in outreach messages and materials
     SVSWA Facebook page(s) and website as a community resource and opportunity to interact, make a difference in sustainability for Salinas Valley.
- Authority's web master and Facebook page administrator should:

- Post news, articles and events to support marketing campaigns and public education efforts.
- O Track analytics available via site hosting company or through Google Analytics (requires page coding). If this is not readily available, recommend having it done ASAP.
- o Report site activity and social networking activity each month to gauge response to specific calls to action, news and campaigns.
  - Total visitors
  - Total page views / impressions
  - Most popular pages
  - Key words used to find the site
- Use Facebook to send direct messages to fans/friends when appropriate (promoting specific events, opportunities for fans/friends to interact with Authority).
- No budget planned; support provided as added value.
   Additional social networking services may be added as desired and priced utilizing the current rate schedule. Examples include copywriting entries, implementing paid advertising campaigns on social networking sites, consulting and implementing social networking strategies.

#### Measure of Success:

- Increased number of Likes / friends on the Facebook pages
- Measured web hits, downloads

# Tactic: Public events negotiated as added value through media partnerships

- Work with Authority to determine event participation needs and goals.
- Negotiate added value and low-cost community interaction opportunities with media partners.
  - o Targeted to Salinas Valley residents, agriculture industry, etc.
  - Opportunities to promote Authority's programs and interact directly with the public.
  - o Public awareness and positive image promotion of the Authority as sponsors of popular media events and activities.
- Budgeted as added-value AdManor services, contingent upon media investment.

#### Measures of success:

- Value of event participation and/or sponsorships
- Number of events scheduled to meet Authority's outreach goals
- Public feedback and interaction at events

#### OTHER:

Sandi Manor will serve as project manger, creative director, media buyer and copy writer; and will coordinate the activities and work product of associates including, but not limited to, graphic design, public relations, web programming and audio/visual production experts.

She will continue to provide her time for bi-weekly phone conferences with the Recycling/Diversion team, and in-person meetings with the Marketing Committee and other management teams as frequently as needed, as added-value in her service to the Authority.

Thank you for the opportunity to be of service and work with your outstanding team.

# **EXHIBIT C**

# FEE SCHEUDLE

HOURLY FEE SCHEDULE		
Creative / Management Services		
Creative Development	\$125 per hour	
Copywriting / Editing	\$ 75 per hour	
Project Management	\$125 per hour	
Art Direction	\$125 per hour	
Event Management	\$125 per hour	
Logistics (R&D, Planning)	\$ 75 per hour	
Graphic Arts		
Graphic Design	\$ 95 per hour	
Illustration	\$110 per hour	
Typesetting	\$ 65 per hour	
3-D Graphic Animation	\$250 per hour	
Photography		
Location Shoot	\$400 half day, \$750 full day	
Stock Image Research	\$ 75 per hour	
Stock Images (depending on source / usage)	\$5-\$500 per image	
Web Services		
Web Design / Flash	\$120 per hour	
Wed Design / Production	\$ 95 per hour	
Radio (average spot \$400 to produce including copy, mastering, music)		
60 Studio Production	\$175 per hour	
Voiceover Talent	\$225 per person, per spot	
Jingles (for studio + singers and copywriter)	\$175 per hour	
Television (average spot \$1500 for video, up to \$25,000 for high	h concept)	
30 Post Production	\$200 per hour	
Station Dubs	\$ 35 per hour	
Location Shoot	\$300 per hour	
On Camera Talent (+ casting and agent fees)	\$750 per person (estimated)	
Public Relations / Press Relations	\$100 per hour	
Translation Services (English to Spanish)	\$175 per page	
Market Research (+ 10% markup to outside service costs)	\$75-\$125 per hour	
Printing – 10% mark up to cost of goods after negotiating best vendor pricing		
Media Buying – 15% commission as paid by the media; \$125 hourly rate for non-		
commissionable media		



Report to the Board of Directors

Date:

May 15, 2014

From:

Cesar Zuniga, Operations Manager

Title:

A Resolution Approving a Services Agreement with Hope Services Inc. for Materials Processing and Litter Abatement at the Sun Street Transfer Station for an Amount not to Exceed \$133,000

Finance Manager/Controller-Treasurer

N/A

Legal Counsel

General Manager/CAO

#### RECOMMENDATION

Staff recommends that the Board adopt the resolution.

#### STRATEGIC PLAN RELATIONSHIP

The recommended action will assist the Authority in supporting the Strategic Plan Objective to Promote Authority's Role and Value as a Resource Recovery Agency and Achieve 75% Diversion by 2015.

#### FISCAL IMPACT

The proposed FY 2014-15 Budget has \$75,000 in account 106-6-3730-63636 (Sun St. Recycling Operations - Diversion Assistance) for diversion services and \$60,000 in account 170-6-5700-63597 (Sun St. ECS – Litter Abatement) for litter abatement to cover these services. The hourly rate will increase from \$73.68 per hour to \$75.16 per hour, which represents a 2% increase over last year.

#### **DISCUSSION & ANALYSIS**

The Authority and Republic Services of Salinas continue to increase efforts to identify loads rich in recycling. This coordination has resulted on higher volumes of diverted materials and revenues for the Authority. The Hope Services crew has been an integral part of this on-going successful recovery of these materials. The service agreement with Hope Services Inc., requires a crew of five (5) workers (3 full-time and 2 part-time) and one (1) trained supervisor.

The Authority is committed to partner with Hope Services to provide employment to individuals with developmental disabilities from the Salinas Valley. This collaborative effort has earned several awards over the past several of years.

Hope Services is a non-profit agency in Monterey County fully dedicated to serving the disabled community by providing job skill development and job placement. The Salinas Valley Solid Waste Authority's partnership with Hope Services supports the sustainability goal of providing green job opportunities to all citizens of the Salinas Valley. As a unique community based service, staff is recommending that the Board make the finding that

under Authority Code Section 3.01.130 (3), this continuing service is an exception to competitive bidding requirements.

#### **BACKGROUND**

The mission of Hope Services, Inc. is to assist people with developmental disabilities to live and participate in their communities. Hope Services offers developmentally disabled adults the opportunity to participate in meaningful community work and develop job related skills. Since April 2007, the Authority has been working with Hope Services Inc., to provide litter abatement and diversion services at the Sun Street Transfer Station, thereby assisting the Authority in continuing to be environmentally responsible and a good neighbor.

Hope Services also assists in providing expanded recycling drop-off services to the self-haul and small commercial customers at Sun Street Transfer Station by allocating a 0.5 client to assist Authority staff with customer services and to help unload recycling materials.

#### **ATTACHMENTS**

- 1. Resolution
- 2. Exhibit A Service Agreement
- 3. Exhibit B-Scope of Service & Fee Schedule

# **RESOLUTION NO. 2014 -**

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING A SERVICES AGREEMENT WITH HOPE SERVICES, INC. FOR MATERIALS PROCESSING AND LITTER ABATEMENT SERVICES AT SUN STREET TRANSFER STATION FOR AN AMOUNT NOT TO EXCEED \$133,000

**WHEREAS**, Hope Services has provided litter abatement and diversion services for the Authority since April 2007 and has unique, in-depth knowledge of the Authority's operations; and,

**WHEREAS**, the Salinas Valley Solid Waste Authority values Community Partnerships and finds that Hope Services, Inc. provides a unique commodity to the Authority and the community by providing employment to individuals with disabilities in the Salinas Valley; and,

THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHROTY that under Authority Code Section 3.01.130 (3) this service is an exception to competitive bidding requirements; and,

**BE IT FURTHER RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY** that the General Manager/CAO is hereby authorized and directed for, and on behalf of, the Salinas Valley Solid Waste Authority to enter into an agreement with Hope Services, Inc. for Materials Processing and Litter Abatement Services at Sun Street Transfer Station for an amount not to exceed \$133,000, as attached hereto and marked "Exhibit A."

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 15th of May of 2014, by the following vote:

Elia Zavala,	Clerk of the Board	
ATTEST:		
		Elizabeth Silva, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	



#### EXHIBIT A

# AGREEMENT FOR SERVICES BETWEEN SALINAS VALLEY SOLID WASTE AUTHORITY AND

HOPE SERVICES, INC.

# FOR MATERIALS PROCESSING AND LITTER ABATEMENT AT THE SUN STREET TRANSFER STATION

This agreement, made and entered into this 15<sup>th</sup> day of May of 2014, by and between the Salinas Valley Solid Waste Authority, a joint powers authority organized under the laws of the State of California (hereinafter "Authority"), and Hope Services, Inc. (hereinafter "Contractor").

WHEREAS, Contractor represents that Hope Services, Inc. is specially trained, experienced, and competent to perform the services which will be required by this agreement; and

WHEREAS, Contractor is willing to render such services, as hereinafter defined, on the following terms and conditions,

NOW, THEREFORE, Contractor and Authority agree as follows:

#### 1. Scope of Service

The project contemplated and the Contractor's services are described in Exhibit "B," attached hereto and incorporated herein by reference.

#### 2. Completion Schedule

Contractor shall complete the services described in Exhibit "B" by June 30, 2015.

#### 3. Compensation

Authority hereby agrees to pay Contractor for services rendered to Authority pursuant to this agreement in an amount not to exceed the amount indicated in the payment schedule in, and in the manner indicated and in accordance with, "Exhibit "B."

#### 4. Billing

Contractor shall submit to Authority an itemized invoice, prepared in a form satisfactory to Authority, describing its services and costs for the period covered by the invoice. Except as specifically authorized by Authority, Contractor shall not bill Authority for duplicate services performed by more than

one person. Contractor's bills shall include the following information to which such services or costs pertain:

- A. Brief description of services performed;
- B. The date the services were performed;
- C. The number of hours spent and by whom;
- D. A brief description of any costs incurred;
- E. The Contractor's signature; and
- F. Reference to Authority's Purchase Order Number

In no event shall Contractor submit any billing for an amount in excess of the maximum amount of compensation provided in Section 3, unless authorized pursuant to Section 5 herein.

All such invoices shall be in full accord with any and all applicable provisions of this agreement.

Authority shall make payment on each such invoice within forty-five (45) days of receipt, provided, however, that if Contractor submits an invoice which is incorrect, incomplete, or not in accord with the provisions of this agreement, Authority shall not be obligated to process any payment to Contractor until forty-five (45) days after a correct and complying invoice has been submitted by Contractor.

#### 5. Additional Services

It is understood by Authority and Contractor that it may be necessary, in connection with the project, for Contractor to perform or secure the performance of consulting and related services other than those set forth in Exhibit "B." Authority has listed those additional services that could be anticipated at the time of the execution of the agreement as shown in Exhibit "B." If said additional services are requested by the Authority, Contractor shall advise Authority in writing of the need for additional services, and the cost of, and estimated time to perform, the services. Contractor shall not proceed to perform any such additional service until Authority has determined that such service is required beyond the scope of the basic services to be provided by the Contractor, and has given its written authorization to perform. Written approval for performance and compensation for additional services may be granted by the Authority's General Manager/CAO or his designee.

Except as hereinabove stated, any additional service not shown on Exhibit "B" shall require an amendment to this agreement and shall be subject to all of the provisions of this agreement.

#### 6. Additional Copies

If Authority requires additional copies of reports, or any other material which Contractor is required to furnish in limited quantities as part of the services under this agreement, Contractor shall provide such additional copies as are requested, and Authority shall compensate Contractor for the actual costs of duplicating such copies.

# 7. Responsibility of Contractor

A. By executing this agreement, Contractor agrees that Contractor is apprised of the scope of work to be performed under this agreement and Contractor agrees that said work can and shall be performed in a fully competent manner. By executing this agreement, Contractor further agrees and warrants to Authority that the Contractor possesses, or shall arrange to secure from others, all of the necessary capabilities, experience, resources, and facilities necessary to provide the Authority the services contemplated under this agreement and that Authority relies upon the skills and experience of Contractor to do and perform Contractor's work. Contractor further agrees and warrants that Contractor shall follow the current, generally accepted practices of the Contractor's business or trade to make findings, render opinions, prepare factual presentations, and provide advice and recommendations regarding the project for which the services are rendered under this agreement.

B. Contractor has assigned <u>Pam Smith</u> to have overall responsibility for the execution of this agreement. <u>Pam Smith</u> is hereby designated as the Project Manager for Contractor. Any change of the Project Manager shall be subject to the prior written acceptance and approval of the Authority's General Manager/CAO or designee.

# 8. Responsibility of Authority

To the extent appropriate to the project contemplated by this agreement, Authority shall:

- A. Make provisions for Contractor to enter upon public and private property as required by Contractor to perform required services.
- B. Examine all studies, reports, sketches, drawings, specifications, proposals, and other documents presented by Contractor, and render verbally or in writing as may be appropriate, decisions pertaining thereto within a reasonable time so as not to delay the services of Contractor.
- C. The Authority authorized designee, shall act as Authority's representative with respect to the work to be performed under this agreement. Such person shall have the complete authority to transmit instructions, receive information, interpret, and define Authority's policies and decisions with respect to the materials, equipment, elements, and systems pertinent to Contractor's services. Authority may unilaterally change its representative upon notice to the Contractor.
- D. Give prompt written notice to Contractor whenever Authority observes or otherwise becomes aware of any defect in the project.
- E. Furnish approvals and permits from all governmental authorities having jurisdiction over the project and such approvals and consents from others as may be necessary for completion of the project.

# 9. Acceptance of Work Not a Release

Acceptance by the Authority of the work performed under this agreement does not operate as a release of Contractor from responsibility for the work performed.

#### 10. Indemnification and Hold Harmless

Contractor shall indemnify, defend and hold Authority and its officers, employees, or agents harmless from and against any and all liability, claims, suits, actions, damages, and causes of action arising out of any personal injury, bodily injury, loss of life, or damage to any property, or any violation of any federal, state, or municipal law or ordinance, or other cause in connection with the negligent or intentional acts or omission of Contractor, its employees, subcontractors, or agents, or on account of the performance or character of the work, except for any such claim arising out of the sole active negligence or willful misconduct of the Authority, its officers, employees or agents. It is understood that the duty of Contractor to indemnify and hold harmless includes the duty to defend as set forth in Section 2778 of the California Civil Code, and that Contractor shall at its own expense, upon written request by the Authority, defend any such suit or action brought against the Authority, its officers, agents, or employees.

Acceptance of insurance certificates and endorsements required under this agreement does not relieve Contractor from liability under this indemnification and hold harmless clause. This indemnification and hold harmless clause shall apply whether or not such insurance policies shall have been determined to be applicable to any of such damages or claims for damages.

Contractor shall reimburse the Authority for all costs and expenses (including, but not limited to, fees and charges of architects, engineers, attorneys, and other professionals, and court costs) incurred by the Authority in enforcing the provisions of this section.

Contractor's obligations in this section shall survive termination of this Agreement.

#### 11. Insurance

- A. Contractor shall, throughout the duration of this agreement, maintain comprehensive general liability and property insurance covering all operations of the Contractor, its agents and employees, performed in connection with this agreement including, but not limited to, premises and automobile.
- B. Contractor shall maintain the following limits:

#### General Liability

#### Automobile Liability:

- C. All insurance companies with the exception of Worker's Compensation affording coverage to the Contractor shall be required to add the Salinas Valley Solid Waste Authority, its officers, employees, and agents, as "additional insureds" by endorsement under the insurance policy and shall stipulate that this insurance policy will operate as primary insurance for the work performed under this agreement and that no other insurance affected by the Authority or other named insured will be called upon to contribute to a loss covered thereunder. The policy shall contain no special limitations on the scope of protection afforded to Authority, its officers, employees, or agents.
- D. All insurance companies affording coverage to the Contractor shall be insurance organizations authorized by the Insurance Commissioner to transact the business of insurance in the State of California.
- E. All insurance companies affording coverage shall issue an endorsement to their policy, committing them to provide thirty (30) days written notice by certified or registered mail to the Salinas Valley Solid Waste Authority should the policy be canceled or reduced in coverage before the expiration date. For the purposes of this notice requirement, any material change prior to expiration shall be considered cancellation.
- F. Contractor shall provide evidence of compliance with the insurance requirements listed above by providing a certificate of insurance, in a form satisfactory to the Authority concurrently with the submittal of this agreement. A statement on the insurance certificate which states that the insurance company will endeavor to notify the certificate holder, "but failure to mail such notice shall impose no obligation or liability of any kind upon the company, its agents, or representatives" does not satisfy the requirements of subsection (E) herein. The Contractor shall ensure that the above-quoted language is stricken from the certificate by the authorized representative of the insurance company. The insurance certificate shall also state the unpaid limits of the policy.
- G. Contractor shall provide substitute certificate of insurance no later than thirty (30) days prior to the policy expiration date. Failure by the Contractor to provide such a substitution and extend the policy expiration date shall be considered default by Contractor.

H. Maintenance of insurance by the Contractor as specified in the agreement shall in no way be interpreted as relieving the Contractor of any responsibility whatever and the Contractor may carry, at its own expense, such additional insurance as it deems necessary.

# 12. Access to Records

Contractor shall maintain all preparatory books, records, documents, accounting ledgers, and similar materials including but not limited to calculation and survey notes relating to work performed for Authority under this agreement on file for at least three (3) years following the date of final payment to Contractor by Authority. Any duly authorized representative(s) of Authority shall have access to such records for the purpose of inspection, audit, and copying at reasonable times during Contractor's usual and customary business hours. Contractor shall provide proper facilities to Authority's representative(s) for such access and inspection.

#### 13. Assignment

It is recognized by the parties hereto that a substantial inducement to Authority for entering into this agreement was, and is, the reputation and competence of Contractor. This agreement is personal to Contractor and shall not be assigned by it without the prior express written approval of the Authority. If the Contractor is a corporation or other business entity, a change of control (meaning a transfer of more than 20% of the voting stock or equity interest in the entity) shall constitute an assignment requiring the Authority's prior consent.

Authority may assign this agreement, and its assignee shall have all of the rights, and be subject to all of the obligations, of Authority hereunder, and whenever an officer of Authority is referred to in this agreement, then the representative of the assignor exercising similar duties shall be deemed to be the person referred to.

# 14. Changes to Scope of Work

Authority may at any time and, upon a minimum of ten (10) days written notice, seek to modify the scope of basic services to be provided under this agreement. Contractor shall, upon receipt of said notice, determine the impact on both time and compensation of such change in scope and notify Authority in writing. The rate of compensation shall be based upon the hourly rates shown in Exhibit "B" of this agreement. Upon agreement between Authority and Contractor as to the extent of said impacts to time and compensation, an amendment to this agreement shall be prepared describing such changes.

Execution of the amendment by Authority and Contractor shall constitute the Contractor's notice to proceed with the changed scope.

#### 15. Compliance with Laws, Rules, and Regulations

Services performed by Contractor pursuant to this agreement shall be performed in accordance and full compliance with all applicable federal, state, and local laws and any rules or regulations promulgated thereunder.

# 16. Licenses

If a license of any kind, which term is intended to include evidence of registration, is required of Contractor, its employees, agents, or subcontractors by federal or state law, Contractor warrants that such license has been obtained, is valid and in good standing, and that any applicable bond has been posted in accordance with all applicable laws and regulations.

#### 17. Fiscal Considerations

The parties to this Agreement recognize and acknowledge that Authority is a political subdivision of the entities in which it represents. As such, Authority is subject to the provisions of Article XVI,

Section 18 of the California Constitution and other similar fiscal and procurement laws and regulations and may not expend funds for products, equipment or services not budgeted in a given fiscal year. It is further understood that in the normal course of Authority business, Authority will adopt a proposed budget prior to a given fiscal year.

In addition to the above, should the Authority during the course of a given year for financial reasons reduce, or order a reduction, in the budget for which services were agreed to be performed, pursuant to this paragraph in the sole discretion of the Authority, this Agreement may be deemed to be canceled in its entirety subject to payment for services performed prior to cancellation.

#### 18. Interest of Public Official

No official or employee of Authority who exercises any functions or responsibilities in review or approval of services to be provided by Contractor under this agreement shall participate in or attempt to influence any decision relating to this Agreement which affects personal interest or interest of any corporation, partnership, or association in which he/she is directly or indirectly interested; nor shall any such official or employee of Authority have any interest, direct or indirect, in this agreement or the proceeds thereof.

#### 19. Withholding (Form 730)

In accordance with changes in Internal Revenue Law, OASDI (Old Age, Survivors, & Disability Insurance) and income taxes may be withheld from any payments made to Contractor under the terms of this Agreement if Contractor is determined by the Authority not to be an independent contractor.

#### 20. California Residency (Form 590)

All independent Contractors providing services to the Authority must file a State of California Form 590, certifying their California residency or, in the case of a corporation, certifying that they have a permanent place of business in California. The Contractor will be required to submit a Form 590 prior to execution of this agreement or Authority shall withhold seven (7) percent of each payment made to the Contractor during the term of this agreement. This requirement applies to any agreement/contract exceeding \$600.

#### 21. Tax Payer Identification Number (Form W-9)

All independent Contractors or Corporations providing services to the Authority must file a Department of the Treasury Internal Revenue Service Form W-9, certifying their Taxpayer Identification Number.

#### 22. Independent Contractor

It is expressly understood and agreed by both parties that Contractor, while engaged in carrying out and complying with any of the terms and conditions of this agreement, is an independent contractor and not an employee of the Authority. Contractor expressly warrants not to represent, at any time or in any manner, that Contractor is an employee, agent, or servant of the Authority.

#### 23. Exhibits Incorporated

All exhibits referred to in this agreement and attached to it are hereby incorporated in it by this reference. In the event there is a conflict between any of the terms of the agreement and any of the terms of any exhibit to the agreement, the terms of the agreement shall control the respective duties and liabilities of the parties.

#### 24. Integration and Amendment

This agreement represents the entire understanding of Authority and Contractor as to those matters contained herein. No prior oral or written understanding shall be of any force or affect with respect to

those matters contained herein. No prior oral or written understanding shall be of any force or affect with respect to those matters covered in it. This agreement may not be modified or altered except by amendment in writing signed by both parties.

#### 25. Jurisdiction

This agreement shall be administered and interpreted under the laws of the State of California. Jurisdiction of litigation arising from this agreement shall be in the State of California in the County of Monterey.

#### 26. Severability

If any part of this agreement is found to be in conflict with applicable laws, such part shall be inoperative, null and void in so far as it is in conflict with said laws, but the remainder of the agreement shall continue to be in full force and effect.

#### 27. Notice to Proceed; Progress; Completion

Upon execution of this agreement by both parties, Authority shall give Contractor written notice to proceed with this work. Such notice may authorize Contractor to render all of the services contemplated herein, or such portions or phases as may be mutually agreed upon. In the latter event, Authority shall, in its sole discretion, issue subsequent notices from time to time regarding further portions or phases of the work. Upon receipt of such notices, Contractor shall diligently proceed with the work authorized and complete it within the agreed time period specified in said notice.

#### 28. Ownership of Documents

Title to all documents, drawings, specifications, data, reports, summaries, correspondence, photographs, computer software, video and audio tapes, and any other materials with respect to work performed under this agreement shall vest with Authority at such time as Authority has compensated Contractor, as provided herein, for the services rendered by Contractor in connection with which they were prepared. Authority agrees to hold harmless and indemnify the Contractor against all damages, claims, lawsuits, and losses of any kind including defense costs arising out of any use of said documents, drawings, and/or specifications on any other project without written authorization of the Contractor.

#### 29. Subcontractors

Contractor shall be entitled, to the extent determined appropriate by Contractor, to subcontract any portion of the work to be performed under this agreement. Contractor shall be responsible to Authority for the actions of persons and firms performing subcontract work. The subcontracting of work by Contractor shall not relieve Contractor, in any manner, of the obligations and requirements imposed upon Contractor by this agreement. All subcontractors shall comply with the insurance requirements in Section 11 as if they were the Contractor.

#### 30 Dispute Resolution:

#### A. MEDIATION

In the event of any dispute, claim, or controversy among the parties arising out of or relating to this Agreement or the breach, termination, enforcement, interpretation or validity thereof, the parties shall submit the dispute to the Judicial Arbitration and Mediation Service (JAMS) for non-binding mediation. The parties will cooperate with JAMS and with one another in selecting a mediator from the JAMS panel of neutrals, and in promptly scheduling the mediation proceedings. The mediation shall take place in Salinas, California. The parties covenant that they will participate in the mediation in good faith, and that they will share equally in its costs. All offers, promises, conduct and statements, whether oral or written, made in the course of the mediation by any of the parties, their agents, employees, experts and

attorneys, and by the mediator or any JAMS employees, are and shall be, confidential, privileged, and inadmissible for any purpose, including impeachment, in any arbitration or other proceeding involving the parties, provided that evidence that is otherwise admissible or discoverable shall not be rendered inadmissible or non-discoverable as a result of its use in the mediation. If the dispute is not resolved within 30 days from the date of the submission of the dispute to mediation (or such later date as the parties may mutually agree in writing), either party may submit the dispute, claim or controversy to binding arbitration as provided in this Agreement. The mediation may continue, if the parties so agree, after the appointment of the arbitrators. Unless otherwise agreed by the parties, the mediator shall be disqualified from serving as arbitrator in the case. The pendency of a mediation shall not preclude a party from seeking provisional remedies in aid of the arbitration from a court of appropriate jurisdiction, and the parties agree not to defend against any application for provisional relief on the ground that a mediation is pending.

#### **B. ARBITRATION**

Any dispute, claim, or controversy arising out of or relating to this Agreement or the breach, termination, enforcement, interpretation or validity thereof, including the determination of the scope or applicability of this agreement to arbitrate, shall be determined by binding arbitration in Salinas, California before three arbitrators. The arbitration shall be administered by JAMS pursuant to its Comprehensive Arbitration Rules and Procedures. The provisions of California Code of Civil Procedure, section 1283.05, as well as, any amendments or revisions thereto, are incorporated into this agreement. Depositions may be taken and discovery may be obtained in any arbitration under this agreement in accordance with said statue or any amendment thereto. Judgment on the arbitrator's award may be entered in any court having jurisdiction. This clause shall not preclude any of the parties from seeking provisional remedies in aid of arbitration from a court of appropriate jurisdiction. The arbitrators may, in the award, allocate to the prevailing party all or part of the costs of the arbitration, including the fees of the arbitrator, the reasonable attorneys' fees and expert witness fees of the prevailing party. This arbitration clause is subject to the limitation in subsection C below.

#### C. CLAIMS AGAINST THE AUTHORITY; STATUTE OF LIMITATIONS

Any claims for relief against the Authority shall be subject to the claims requirements of Government Code Section 905 et seq. and the Authority's Ordinance Code Article 3.04 and must be submitted to arbitration within the applicable statutes of limitations governing civil actions against local agencies in California, or will otherwise be barred. The arbitrators shall be without jurisdiction to hear or determine claims barred by the statute of limitations. This provision shall be enforced by the Superior Court of Monterey County or any other court of competent jurisdiction.

#### 31 Termination

- A. In the event that it is determined by the Authority to terminate this agreement, the Authority:
  - 1. Shall give Contractor written notice that in the Authority's opinion the conduct of the Contractor is such that the interests of the Authority may be impaired or prejudiced, or
  - 2. Upon written notice to Contractor, may for any reason whatsoever, terminate this agreement.
- B Upon termination, Contractor shall be entitled to payment of such amount as fairly compensates Contractor for all work satisfactorily performed up to the date of termination based upon the rate as shown in "Exhibit B," except that:
  - In the event of termination by the Authority for Contractor's default, Authority shall deduct
    from the amount due Contractor the total amount of additional expenses incurred by
    Authority as a result of such default. Such deduction from amounts due Contractor are
    made to compensate Authority for its actual additional cost incurred in securing satisfactory

performance of the terms of this agreement, including but not limited to, costs of engaging other Contractors for such purposes. In the event that such additional expenses shall exceed amounts otherwise due and payable to Contractor hereunder, Contractor shall pay Authority the full amount of such expense. In the event that this agreement is terminated by Authority for any reason, Contractor shall:

- a. Upon receipt of written notice of such termination promptly cease all services on this project, unless otherwise directed by Authority; and
- b. Deliver to Authority all documents, data, reports, summaries, correspondence, photographs, computer software, video, and audiotapes, and any other materials provided to Contractor or prepared by or for Contractor or the Authority in connection with this agreement. Such material is to be delivered to Authority whether in completed form or in process; however, notwithstanding the provisions of Section 23 herein, Authority may condition payment for services rendered to the date of termination upon Contractor's delivery to the Authority of such material.
- C. In the event that this agreement is terminated by Authority for any reason, Authority is hereby expressly permitted to assume this project and complete it by any means, including but not limited to, an agreement with another party.
- D. The rights and remedy of the Authority provided by under this section are not exclusive and are in addition to any other rights and remedies provided by law or appearing in any other section of this agreement.

#### 32 Audit and Examination of Accounts

- A. Contractor shall keep and will cause any assignee or subcontractor under this agreement to keep accurate books of record in account, in accordance with sound accounting principles, which records pertain to services to be performed under this agreement.
- B. Any audit conducted of books and records and accounts shall be in accordance with generally accepted professional standards and guidelines for auditing.
- C. Contractor hereby agrees to disclose and make available any and all information, reports, or books of records or accounts pertaining to this agreement to Authority and any local, State or Federal government that provides support funding for this project.
- D. Contractor hereby agrees to include the requirements of subsection (B) above in any and all contracts with assignees or Contractors under his agreement.
- E. All records provided for in this section are to be maintained and made available throughout the performance of this agreement and for a period of not less than three (3) years after full completion of services hereunder, except that any and all such records which pertain to actual disputes, litigation, appeals, or claims shall be maintained and made available for a period of not less than three (3) years after final resolution of such disputes, litigation, appeals, or claims.

#### 33 Extent of Agreement

This agreement represents the entire integrated agreement between Authority and Contractor and supersedes all prior negotiations, representations, understandings, or agreements between the parties either written or oral.

#### 34 Notices

A. Written notices to the Authority hereunder shall, until further notice by Authority, be addressed to:

#### Via Mail

Salinas Valley Solid Waste Authority Attn: Mr. R. Patrick Mathews, General Manager/CAO P.O. Box 2159 Salinas, CA 93902-2159

#### Hand Delivered

Salinas Valley Solid Waste Authority Attn: Mr. R. Patrick Mathews, General Manager/CAO 128 Sun Street Ste 101 Salinas, CA 93901

Written notices to the Contractor shall, until further notice by the Contractor, be addressed to:

Pam Smith, Business Manager Hope Services, Inc. 546 Brunken Avenue Salinas, CA 93901

- C. The execution of any such notices by the General Manager/CAO or designee of the Authority shall be as effective to Contractor as if it were by resolution or order of the Authority Board, and Contractor shall not question the authority of the General Manager/CAO or designee to execute any such notice.
- D. All such notices shall either be delivered personally to the other party's designee named above, or shall be deposited in he United States Mail, properly addressed as aforesaid, postage fully prepaid, and shall be effective the day following such deposit in the mail.

#### 35 Nondiscrimination

During the performance of this agreement, Contractor shall not discriminate against any employee or applicant for employment because of race, color, religion, ancestry, creed, sex, national origin, familial status, sexual orientation, age (over 40 years), or disability. Contractor shall take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, ancestry, creed, sex, national origin, familial status, sexual orientation, age (over 40 years), or disability.

#### 36 Conflict of Interest

Contractor warrants and declares that it presently has no interest, and shall not acquire any interest, direct or indirect, financial or otherwise, in any manner or degree which will render the services required under the provisions of this agreement a violation of any applicable state, local, or federal law. Contractor further declares that, in the performance of this agreement, no subcontractor or person having such an interest shall be employed. In the event that any conflict of interest should nevertheless hereinafter arise, Contractor shall promptly notify Authority of the existence of such conflict of interest so that Authority may determine whether to terminate this agreement. Contractor further warrants its compliance with the Political Reform Act (Government Code section 81000 et seq.) that apply to Contractor as the result of Contractor's performance of the work or services pursuant to the terms of this agreement.

#### 37 Headings

The section headings appearing herein shall not be deemed to govern, limit, modify, or in any manner affect the scope, meaning, or intent of the provisions of this agreement.

#### 38 Multiple Copies of Agreement

Multiple copies of this agreement may be executed but the parties agree that the agreement on file in the office of the Clerk of the Authority Board is the version of the agreement that shall take precedence should any differences exist among counterparts of the documents.

IN WITNESS THEREOF, the parties hereto have made and executed this Agreement on the date first above written.

SALINAS VALLEY SOLID WASTE AUTHORITY:	APPROVED AS TO FORM:
R. Patrick Mathews General Manager/CAO	Thomas M. Bruen Authority General Counsel
Dated:	Dated:
ATTEST:	
Elia Zavala Clerk of the Board	Dated:
CONTRACTOR:	
Hope Services Inc.	Dated:
Signature	Printed Name & Title
Attachments:	

Page 14 of 15

Exhibit B Scope of Services and Fee Schedule

#### **EXHIBIT B**

#### Scope of Services & Fee Schedule

#### Scope of Services

Hope Services Inc., will provide five (5) clients and one (1) supervisor for the following tasks:

- 1. Cleaning of contaminants from refuse loads containing high amounts of recycling materials such as cardboards, plastics, metals and other recycling materials including organics.
- 2. Loading of recycling materials into designated containers for shipping.
- 3. Baling or preparation of recycling commodities to increase storage efficiency and market value.
- 4. Litter abatement in and around Sun Street Transfer Station property as needed.
- 5. Providing a client to assist a Diversion Worker to manage the Materials Recycling drop off Area.

#### Fee Schedule

- 1. Rate is \$75.16 per hour. The agreement shall not exceed \$133,000 for FY 2014/2015.
- 2. The operating schedule will be seven hours (7 hours), Monday through Friday except when the transfer station is closed due to holidays and/or holidays observed by Hope Services, Inc.
- 3. The Salinas Valley Solid Waste Authority will provide all necessary employee safety protection gear and supplies.

Report to the Board of Directors

Date:

May 15, 2014

From:

Cesar Zuniga, Operations Manager

Title:

A Resolution Approving Amendment No. 1 Authorizing a One-Year Extension to the Service Agreement with 21st Century

Environmental Management of California, LP, for Transportation and Disposal/Recycling of

Household Hazardous Waste

#### RECOMMENDATION

Staff recommends that the Board adopt the resolution.

#### STRATEGIC PLAN RELATIONSHIP

The recommended action is consistent with Objective No. 3, the 75% diversion goal, as well as a mandate of California State Law AB939 which requires local jurisdictions to have a plan for the proper disposal of Household Hazardous Waste to prevent the materials from being disposed in the landfill.

#### FISCAL IMPACT

The household hazardous waste collection program represents 37% of the overall AB939 Services budget. In FY 2014-15, the HHW program includes a budget of \$185,000 for disposal supplies, hauling and disposal. A portion of these costs are offset by revenue from HHW that comes from commercial customers, salvaged electronic waste and the sale of other HHW material. During FY 2012-13 the Authority spent \$184,176 in shipping and supply costs for 283,380 pounds of HHW material at the Sun Street HHW facility resulting in a net cost of 65 cents per pound.

#### **DISCUSSION & ANALYSIS**

21st Century has been the firm retained by the Authority for the past seven years to transport, recycle or destroy as appropriate, all materials that are not recycled at the HHW collection facility. They are a fully integrated recovery and industrial services company with more than twenty years of experience in California. The Authority has had a very successful business relationship in the past and has not encountered any problems with either the service or the shipments.

All of the terms and conditions of the existing contract including the fee schedule will remain unchanged.

Finance Manager/Controller-Treasurer

N/A

Legal Counsel

General Manager/CAC

#### **BACKGROUND**

The Authority fulfills each member city's and the County's obligation under AB 939 to accept and provide safe disposal for hazardous materials which may otherwise be disposed in the landfill. Many common products that are used in our daily lives contain potentially hazardous ingredients and require special care when being disposed of. It is illegal to improperly dispose of hazardous waste within the landfill, down storm drains, or release into the ground. All chemicals and improperly disposed hazardous waste can be released into our environment and contaminate our air, water, and potentially the food we eat.

The Authority is the sole collector of hazardous waste in the Salinas Valley, with exception to the used oil program offered by Monterey County, which is grant funded. There are various electronic waste collectors which will occasionally partner with a nonprofit organization and hold a collection event. The collection facility at the Sun Street transfer station served 8,799 customers last fiscal year and recycled an average of 620 gallons of paint each month. Additionally there are collection stations for antifreeze, paint, oil and batteries (ABOPs) at the Johnson Canyon landfill and Jolon Road Transfer Station.

#### **ATTACHMENTS**

1. Resolution

#### **RESOLUTION NO. 2014-**

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY
APPROVING AMENDMENT NO. 1 AUTHORIZING A ONE-YEAR EXTENSION
TO THE 21<sup>ST</sup> CENTURY ENVIRONMENTAL MANAGEMENT OF CALIFORNIA, LP, FOR
TRANSPORTATION AND DISPOSAL/RECYCLING OF HOUSEHOLD HAZARDOUS WASTE

WHEREAS, on June 21, 2012, the Salinas Valley Solid Waste Authority entered into a two-year agreement with 21st Century Environmental Management of California for transportation and disposal/recycling of Household Hazardous Waste through June 30, 2014, with one optional one-year extension; and,

**WHEREAS**, the Salinas Valley Solid Waste Authority and 21st Century Environmental Management of California hereby wish to extend the agreement for one additional year; and,

THEREFORE, BE IT RESOLVED, BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that the General Manager/Chief Administrative Officer is hereby authorized and directed for and on behalf of the Salinas Valley Solid Waste Authority to execute Amendment No. 1 extending the Agreement with 21st Century Environmental Management of California, LP, for transportation and disposal/recycling of Household Hazardous Waste for a one-year period commencing July 1, 2014, ending June 30, 2015, as attached here to and marked "Exhibit A".

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority this  $15^{\rm th}$  day of May 2014 by the following votes:

Elia Zavala,	Clerk of the Board	
ATTEST:		Elizabeth Silva, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	



#### **EXHIBIT A**

#### AMENDMENT NO. 1

# OF THE PROFESSIONAL SERVICES AGREEMENT BETWEEN SALINAS VALLEY SOLID WASTE AUTHORITY AND 21<sup>ST</sup> CENTURY ENVIRONMENTAL MANAGEMENT OF CALIFORNIA, LP, FOR

## TRANSPORTATION AND DISPOSAL/RECYCLING OF HOUSEHOLD HAZARDOUS WASTE

This amendment, is made and entered into this 15<sup>th</sup> day of May 2014, by and between the Salinas Valley Solid Waste Authority, a joint powers authority organized under the laws of the State of California (hereinafter "Authority"), and 21<sup>st</sup> Century Environmental Management, LP (hereinafter "Consultant").

The Authority and Consultant entered into an Agreement on <u>June 21, 2012</u>. The initial term of the agreement expires <u>June 30, 2014</u>. All terms of the aforementioned agreement will continue in force with the exception of the following changes:

#### 1. Completion Schedule

The Authority and Consultant hereby mutually agree to extend the agreement for an additional one-year term effective <u>July 1, 2014</u> and ending <u>June 30, 2015</u>.

IN WITNESS THEREOF, the parties hereto have made and executed this Amendment No. 1 on the date first above written.

SALINAS VALLEY SOLID WASTE AUTHORI	ITY: APPROVED AS TO FORM:
R. Patrick Matthews Chief Administrative Officer	Thomas M. Bruen Authority General Counsel
ATTEST:	Authority General Counsel
Elia Zavala Clerk of the Board	
21 <sup>ST</sup> CENTURY ENVIRONMENTAL MANAGE	EMENT, LP:
Signature	Printed Name/Title
Date:	



#### Report to the Board of Directors

Date:

May 15, 2014

From:

Mandy Brooks, Recycling Coordinator

Title:

A Resolution Approving Professional Service Agreement with Contreras Productions for the

RecycleRama School Assembly Program in an

Amount Not to Exceed \$50,000

#### **RECOMMENDATION**

Staff recommends that the Board adopt the resolution.

RecycleRama School Assembly Program continues to assist the Authority in meeting the Public Education component of our AB 939 enhanced services provided to member agencies and is an integral part of the enhancement plan for the school recycling program.

#### STRATEGIC PLAN RELATIONSHIP

The recommended action will assist the Authority in supporting the Strategic Plan Objective to Achieve 75% Diversion by 2015 and compliance with AB939 mandates.

#### **FISCAL IMPACT**

The 2014-15 budget includes \$50,000 for the RecycleRama Program in account 106-6-2200-63719. Funds for 2015-16 RecycleRama Program will be allocated pending availability of budget funds. The maximum amount of the professional services contract for fiscal year 2014-2015 shall not exceed \$50,000.

Historically, the maximum annual budget has been \$60,000 but due to a reduction in monthly compensation from the withdrawal of a key personnel, the annual cost savings is approximately \$16,875. Due to this savings, the maximum number of performances per year will be increased from sixty (60) to seventy (70) and the mileage reimbursement rate for the actors will also increase from \$0.415/mile to \$0.560/mile to correspond with the 2014 Federal and State mileage reimbursement rate.

#### **DISCUSSION & ANALYSIS**

The current agreement with Ivy Contreras dba Contreras Productions will terminate on June 30, 2014. In September 2013, the agreement was re-assigned to Contreras Productions from Hunter Productions. Since the change in ownership staff has been very satisfied with Contreras Productions' abilities to continue to provide the same level of service as Hunter Productions. This new agreement will be for one year with an option to extend for one additional year. Based on the annual cost savings mentioned above, ten (10) more performances per year will be included as compared to the previous agreement with a minimum of four (4) actors. In an effort to encourage more schools to schedule the assembly program, a new script will also be developed and is included

ITEM NO. 8

Finance Manager/Controller-Treasurer

<u>T. Bruen by mb</u>

General Manager/CAO

in the budget for the 2014/2015 school year to incorporate relevant sections of the new Common Core State Standards that all schools will be focused on.

As of April 2014, RecycleRama has conducted 60 performances at elementary and middle schools and at YMCA and community events throughout the Salinas Valley.

#### **BACKGROUND**

Since 2006, the Salinas Valley Solid Waste Authority (SVSWA) has worked with Hunter Productions, now Contreras Productions to develop an interactive Elementary, Middle, and High School Assembly Program, known as "RecycleRama".

In the 2013/2014 school year performances were offered to all schools in the Authority service area. As of April 2014, approximately 60 RecycleRama performances were performed at a total of 30 schools and local venues; 25 elementary and middle schools, and 5 other (YMCA, Libraries, Community Centers, etc.) serving approx. 11,000 students in the 2013/2014 school year.

The Authority and Contreras Productions have an excellent working relationship and Contreras Productions is able to provide a unique value-added service based on its indepth knowledge of Authority and the local school systems. In addition, Contreras Productions has continued to work within the Authority's budget while still providing a high quality production. Based on these considerations, the Board is being asked to make the finding that under Authority Code Section 3.01.130 (3), this continuing service is an exception to competitive bidding requirements and allow the Authority to continue working with Contreras Productions for one more year, with the option to extend of one additional year, to complete the objectives of the Authority's Strategic Plan and reach the 75% diversion goal.

#### **ATTACHMENTS**

- 1. Resolution
- 2. Exhibit A Agreement

#### **RESOLUTION NO. 2014 -**

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING
A ONE-YEAR PROFESSIONAL SERVICES AGREEMENT WITH THE OPTION TO EXTEND FOR ONE
ADDITIONAL YEAR WITH CONTRERAS PRODUCTIONS FOR
THE RECYCLERAMA SCHOOL ASSEMBLY PROGRAM
IN AN AMOUNT NOT TO EXCEED \$50,000 PER FISCAL YEAR

**WHEREAS** in the case of professional services, qualifications and experience to the benefit of the Authority shall receive first consideration; and,

**WHEREAS** Contreras Productions, formerly Hunter Productions, has been the Authority's consultant since 2006 and has an in-depth knowledge of the Authority, which is a unique value-added service that only Contreras Productions can provide;

THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that under Authority Code Section 3.01.130 (3) this service agreement is an exception to competitive bidding requirements; and,

BE IT FURTHER RESOLVED, BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY, that the General Manager/CAO is hereby authorized and directed for, and on behalf of, the Salinas Valley Solid Waste Authority to execute a One-Year Professional Services Agreement with the option to extend for one additional year with Contreras Productions for RecycleRama School Assembly Program in an amount not to exceed \$50,000 per fiscal year as attached hereto and marked "Exhibit A."

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at its regular meeting duly held on the 15th day of May 2014, by the following vote:

Flia Zavala (	Clerk of the Board	
ATTEST:		
		Elizabeth Silva, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	



#### **EXHIBIT A**

#### AGREEMENT FOR PROFESSIONAL SERVICES BETWEEN SALINAS VALLEY SOLID WASTE AUTHORITY AND CONTRERAS PRODUCTIONS

#### Performance Contract

This agreement, made and entered into this 15th day of May 2014 by and between the Salinas Valley Solid Waste Authority, a joint powers authority organized under the laws of the State of California (hereinafter "SVSWA"), and Ivy Contreras (individually and jointly referred to herein as "Contractor") doing business as Contreras Productions at 1 Longfellow Court, Salinas, CA 93906.

#### Witness

WHEREAS, SVSWA is desirous of engaging Contractor to provide creative services and production work for a project entitled "RecycleRama"; and

WHEREAS, SVSWA is desirous of engaging Contractor to provide creative services and produce performances for schools within their service area for a project entitled "RecycleRama"; and

NOW THEREFORE, in consideration of the above and good and valuable consideration set forth below, Contractor and SVSWA agree as follows:

#### 1. STATEMENT OF WORK

Contractor agrees to furnish all work to be completed under this agreement in accordance with the description in this document.

#### 2. PERIOD OF PERFORMANCE

This Agreement shall be in effect as of <u>July 1, 2014</u> and continue until <u>June 30, 2015</u> with an option to extend for one (1) additional year at the sole discretion of SVSWA.

#### 3. KEY PERSONNEL

"Ivy Contreras- Supervisor and Coordinator of events between talent, schools and SVSWA

- a. Ivy Contreras will continue as the supervisor and coordinator of events between talent, schools, and SVSWA and to connect with independent contractor performers and direct them into the existing shows as needed. Any new performers will be set up as independent contractors/vendors for SVSWA once their information is provided to SVSWA. Contreras Productions will continue the existing systematic tracking of performers' hours of rehearsal and performance. Contreras Productions will submit the billing information as instructed by SVSWA, and the expectation is that the turnaround of payment to actors will be done in an expeditious fashion.
- b. The number of actors used to provide our service will be not less than four (4). Contreras Productions will keep actors on the roster in order to fill the cast required as well as have backup actors to accommodate the many schedules we need to track. Ivy will audition any new actors, gather their payment information, and provide to SVSWA.
- c. An updated script will be written in FY 14-15 for the lower school grades with adjustments that are age appropriate for use in the upper grades. This new script will incorporate the new Common Core Standards of curriculum to attract a wider range of schools into scheduling performances. New assessment questions will also be designed for the lower grades and specific to the new script. The script and assessment questions will remain in use for FY 14-15. All scripts will remain the property of Contreras Productions, with the performance of said scripts provided to SVSWA as a service."

#### "Brandy Acevedo - Administrative and Production Services

- a. Brandy Acevedo will work as the coordinator of the day to day workings of this project. Brandy will coordinate with actors and Ivy and will communicate on which roles individual actors will play. Contreras Production's focus will be to keep the cost of each show down, while still keeping the integrity of the show as we continue to focus on the state standards communicated during each performance. Contreras Productions will track and submit hours of work from the performers to SVSWA bimonthly.
- b. Brandy will provide a pre-show activity handout for the lower schools, as well as meet with individual teachers to discuss what SVSWA services are available to their school. Brandy will continue to bring handouts which include lists of SVSWA services, as well as the Recycle Rama Flyer and other handouts which include pre-show activities. In addition, the after performance California Standard based activities and discussion questions will be provided at the end of every performance. These are tailored to the various age groups.

#### Other Responsibilities:

a. Contreras Productions will continue to work with all School Districts in the Authority service area. During the 2014-2015 school year, Contreras Productions will provide no more than seventy (70) performances. The number of anticipated rehearsals is six (6) annually.

- b. The evaluation process of services will continue with the focus to be user friendly to faculty and administration. Contreras Productions will continue providing evaluation forms to faculty for discussion at their grade level meetings as they discuss curriculum. Contreras Productions will continue to implement the use of a brief on-line evaluation form (i.e. SurveyMonkey.com or applicable website) that can be emailed to teachers or other various tactics to continue to elicit feedback from the schools, as this helps provide the best service possible. The Authority will add the evaluation to its website for easy access.
- c. Contreras Productions will work diligently to increase the RecycleRama shows performed at schools that have not had RecycleRama at their school. Documentation of communication with these new schools will be provided to SVSWA on a monthly basis. Tracking of reasons why schools we have not worked at before who may or may not be able to book with us, will be noted and communicated to SVSWA. Strategies to increase the number of new schools will be developed and documented to SVSWA.
- d. Contreras Productions will provide an annual recap on performances to SVSWA. The annual recap will include the following; complete list of performances and schools/venues by city or area, challenges/successes experienced throughout the year, improvements to the program, performance, and/or scripts that could be implemented for the following year, areas of compliance with State mandates, and any other relevant information.

#### 4. CONSIDERATION AND PAYMENT

Commencing July 1, 2014, SVSWA agrees to pay Ivy Contreras \$1,406.25 per month for her above work description.

Commencing July 1, 2014, SVSWA agrees to pay Brandy Acevedo \$937.50 per month for her above work description.

SVSWA shall pay the above amounts to:

Ivy Contreras 1 Longfellow Court Salinas, CA 93906

Brandy Acevedo 606 St. Edwards Ave Salinas, CA 93905

SVSWA shall pay the independent contractor performers who have rehearsed the show and performed it upon receipt of payment request. Rehearsals are compensated at \$25 each, per performer. Performances are compensated at \$50 each, per performer, plus \$0.560 cents per mile for travel.

Contreras Productions will purchase general liability insurance to cover its performance under this Agreement for the term of this Agreement. Contreras Productions shall cause the SVSWA to be named as an additional insured under said policy, and shall provide the SVSWA with a certificate of insurance which evidences the SVSWA as an additional insured. The reasonable cost of the annual premium for this general liability insurance for Contreras Productions services to SVSWA, covered by Contractor's agent will be reimbursed by the SVSWA.

The SVSWA will reimburse Contreras Productions up to \$1,200 on an annual basis to cover replacement of costumes, props, music score and reproduction, and set elements. Contreras Productions anticipates that the following items will need replacement due to wear:

• Stage props

All purchases will be pre-paid by Contreras Productions, with receipts and recap of expenditures supplied to back up the check request to SVSWA.

The SVSWA's total obligation to pay and/or reimburse Contreras Productions and its principals and agents for their productions, services, mileage, materials, insurance and other performance under this Agreement shall not exceed \$50,000.

#### 5. PERFORMANCE

Contractor will perform the work under this agreement and services will be provided at a level commensurate with professional standards acceptable in the discipline; including the following components:

**PROJECT** 

Auditions

Rehearsal

Costume Design

Set Design

Music Score

#### 6. EQUIPMENT

Sets, costumes, props and other deliverables purchased, acquired, or fabricated with funds from SVSWA will become property of SVSWA upon termination of this agreement. Script and creative works provided as a service to SVSWA from Contreras Productions under this contract, but are owned by Contreras Productions. Performers will be set up as vendors to be paid as independent contractors by the SVSWA. They are performers of Contreras Productions and cannot be contacted directly for performances by the SVSWA. Use and substitution of any performers is at the sole discretion of Contreras Productions as long as contact and social security numbers are provided to SVSWA.

Contreras Productions shall provide an update to the itemized inventory with purchase receipts for all equipment acquired.

#### 7. INVENTIONS & PATENTS

Contractor agrees to use the SVSWA logo, messages, and slogans in performance wherever possible and agrees to add messages to the performance as they coincide with new public education campaigns designated by SVSWA. SVSWA logos are the sole and exclusive property of SVSWA. All other creative work provided by Contractor is a service to SVSWA. The content of the program including script, creative writing, direction and choreography is owned by Contreras Productions.

#### 8. CONFIDENTIAL INFORMATION

SVSWA agrees to keep confidential all information pertaining to Contractor's proprietary information which includes creative work, set designs, choreography, business plan, and other confidential business information. SVSWA will not sell, use, disclose, publish or make copies of confidential information without prior written approval of contractor.

#### 9. CHANGES

Contractor agrees to make changes prior to first scheduled performance. Any changes made after the show has gone into production are at the discretion of both parties.

#### 10. TERMINATION

This contract may be terminated by mutual agreement of both parties or by sixty days advance written notice by SVSWA or Contreras Productions.

#### 11. INDEPENDENT CONTRACTOR

SVSWA contracts for the services of Contractor and its agents as independent contractors and not as employees. Separate vendor numbers will be assigned to the producer (Ivy Contreras) and each of the performers participating in the project. Use and substitution of any performers is at the sole discretion of Contreras Productions as long as contact and social security numbers are provided to SVSWA.

#### 12. INDEMNIFICATION

Contractor and its agents assume all risks as independent contractors. Contractor agrees to indemnify, defend, and hold harmless SVSWA from any injuries, property damage, or other claims and losses resulting from the activities of the Contractor or agents of the Contractor as independent contractors in performance of this agreement.

#### 13. PUBLICITY

SVSWA shall be responsible for all publicity connected or related to School Performances.

#### 14. GOVERNING LAW

This agreement shall be construed and enforced in accordance with and governed by the laws of the State of California.

#### 15. ENTIRE AGREEMENT

This agreement represents the entire understanding of Contractor and SVSWA and can only be modified in writing duly executed by both parties.

#### SALINAS VALLEY SOLID WASTE AUTHORITY:

	APPROVED AS TO FORM:			
Patrick Mathews	Thomas M. Bruen			
General Manager/CAO	Authority General Counsel			
ATTEST:				
Elia Zavala Clerk of the Board				
CONTRACTOR:				
Ivy Contreras dba Contreras Productions				



Date:

May 15, 2014

From:

Cesar Zuñiga, Operations Manager

Title:

A Resolution Authorizing the Purchase of

one used Caterpillar 836H Landfill

Compactor and one used Caterpillar D8T Dozer from Quinn Caterpillar for a Total

Amount of \$1,233,360

# Finance Manager/Controller-Treasurer T. Bruen by cz Legal Counsel General Manager/CAO

#### **RECOMMENDATION**

Staff recommends authorizing the purchase of one (1) used Caterpillar 836H Landfill Compactor and one (1) used Caterpillar D8T Dozer for the Johnson Canyon Landfill operations from Quinn Caterpillar, for an amount of \$1,233,360, which includes sales tax, freight and delivery to the Johnson Canyon Landfill.

#### STRATEGIC PLAN RELATIONSHIP

The recommended action helps support the Authority's Goal to Reduce Costs and Improve Services at the Johnson Canyon Landfill.

#### FISCAL IMPACT

Funding for this purchase is included in the 2014-2015 Fiscal Year Budget under the Johnson Canyon Landfill Operations equipment lease-purchase. Should the approval of the Lease-Purchase Financing for landfill operations be delayed, staff would like to request the funds be borrowed from the Landfill Expansion fund and paid back immediately upon closing of the Lease-Purchase Financing.

#### **DISCUSSION & ANALYSIS**

The Caterpillar 836H Landfill Compactor and Caterpillar D8T Dozer are the most critical pieces of equipment for a landfill operation. They are also the most expensive. A new 826H Compactor, which weighs approximately 40,000 lbs. less than a 836H Compactor is estimated to cost \$884,275. The purchase of the recommended used Caterpillar 836H Landfill Compactor at a cost of \$615,600 will result in a savings of \$268,675 compared to purchasing a new 826H. A new Caterpillar D8T Dozer estimated cost is \$714,708. The purchase of the recommended used Caterpillar D8T at a cost of \$617,760 will result in a savings of \$96,948 compared to purchasing a new D8T. Overall the purchase of both the used 836H and D8T will result in a total savings of \$365,623 from staffs initial budgeted equipment cost.

Staff received three quotes for a used Caterpillar 836H Landfill Compactor in early April, but the equipment has since been sold. A total of three quotes were also received for a used D8T, two of the three quotes where submitted by Quinn Caterpillar. In order to secure these two units, staff is requesting the Board authorize the purchase of a used 836H Landfill

Compactor and the used D8T Dozer from Quinn Caterpillar. Quinn Caterpillar is an authorized Caterpillar equipment sales company located in Salinas, CA. Purchasing the 836H and D8T from Quinn Caterpillar will provide the Authority with a local parts and service company for any repairs needed.

The proposed 836H Landfill compactor unit is a model year 2006 that has gone through a dealer certified rebuild, which includes a new transmission, driveline, engine, steering components, striker bars, wheels, lights, pre-cleaner, turbine, axle guards, and many other new parts. All certified rebuilds also include a new paint job and zero (0) hours on the rebuild.

The Caterpillar 836H Landfill Compactor is the largest compactor available in the industry weighing approximately 123,000 lbs., allowing operators to maximize compaction and conserve valuable air space.

The proposed D8T Dozer unit is a model year 2012 with 1,995 working hours, which is equivalent to one year of use. The D8T will be the workhorse of the landfill and will be used to push and place waste within the landfill cell.

#### **BACKGROUND**

On February 20, 2014, the Board of Directors authorized staff to proceed with taking over the Johnson Canyon Landfill Operations. The Authority's in house proposal was \$476,804 below the lowest private proposal received. On March 20, 2014, the Board of Directors approved the Johnson Canyon Operations Implementation Plan, which included the purchase of both new and used equipment for the Johnson Canyon Landfill.

As part of the Johnson Canyon Implementation Plan approved by the Board in March, staff was authorized to solicit and purchase used equipment for the Johnson Canyon Landfill Operations, which are scheduled to begin on January 1, 2015. Any purchase above \$250,000 requires Board authorization. The Board also authorized staff to complete sole source purchasing, due to the uniqueness of purchasing used equipment, which is not always an apples to apples comparison.

#### ATTACHMENT(S)

- 1. Resolution
- 2. Exhibit A Quinn Caterpillar 836H Landfill Compactor & D8T Dozer Proposal

#### **RESOLUTION NO. 2014 -**

# A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY AWARDING THE PURCHASE OF ONE USED CATERPILLAR 836H LANDFILL COMPACTOR AND ONE USED CATERPILLAR D8T DOZER TO QUINN CATERPILLAR FOR AN AMOUNT OF \$1,233,360

**WHEREAS**, on March 20, 2014, the Board of Directors approved the Johnson Canyon Implementation Plan for Authority staff to take over operations of the Johnson Canyon Landfill, which included the authorization to purchase both new and used equipment for the landfill operations and required Authority Board approval on any purchase over \$250,000; and,

**WHEREAS**, Requests for Bids for used landfill equipment were sent to various vendors and Authority staff has selected two key pieces of equipment for the Johnson Canyon Landfill operations; and

**WHEREAS**, the Authority is in the process of obtaining Lease-Purchase Financing for the Landfill Equipment; and,

NOW THEREFORE, BE IT RESOLVED, BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY, that the General Manager/CAO is hereby authorized and directed for, and on behalf of, the Salinas Valley Solid Waste Authority to complete the sole source purchase of a used Caterpillar 836h Landfill Compactor and a used Caterpillar D8T Dozer for the Johnson Canyon Landfill Operations from Quinn Caterpillar, as attached hereto and marked "Exhibit A," and to carry out all responsibilities necessary; and,

**BE IT FURTHER RESOLVED** that the General Manager/CAO is hereby authorized to borrow funds from the Landfill Expansion Fund if the lease-purchase financing is not available for the purchase of this equipment before it is purchased by somebody else; and,

**BE IT FURTHER RESOLVED** that Authority staff is authorized to reimburse the Landfill Expansion Fund from the Lease-Purchase Financing when finalized.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 15th day of May 2014, by the following vote:

Elia Zavala	, Clerk of the Board	
ATTEST:		Elizabeth Silva, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
noes:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	



"Promoting the environmental health of the Salinas Valley"

<u>www.svswa.org</u>
P O Box 2159

128 Sun Street, Suite 101

Salinas, CA 93902-2159

831-775-3000 831-755-1322-fax

SALINAS VALLEY SOLID WASTE AUTHORITY

REQUEST FOR QUOTES

For

CATERPILLAR D8T DOZER OR EQUIVILANT

April 18, 2014

#### SECTION 1 GENERAL INFORMATION

#### Introduction

The Salinas Valley Solid Waste Authority (Authority) seeks to purchase a used Caterpillar D8T Dozer or equal.

#### **Quotes Submittal**

Quotes must be received by August 28, 2014 or until acquired at the following address:

Salinas Valley Solid Waste Authority Attn: Elia Zavala, Clerk of the Board

By Mail: P.O. Box 2159, Salinas, CA 93902-2159

By Delivery: 128 Sun Street, Suite 101, Salinas, CA 93901

Quotes received after this deadline will be returned unopened. The quotes (submit three copies) and any accompanying documents shall be submitted in a sealed envelope with 2-inch size words "D8T DOZER" clearly marked on the lower right hand corner of the envelope.

#### Schedule for Selection Process

 Issue RFQ
 April 18, 2014

 Written Comments Due
 April 18, 2014-August 28, 2014

 Quotes Due
 April 18, 2014-August 28, 2014

 Notice to Proceed (tentative)
 April 18, 2014-August 28, 2014

#### Pre-Award Conference

If requested, successful Respondent(s) shall meet with SVSWA representatives prior to the Award of Purchase to review the specifications and finalize the initiation of the proposed Contract.

#### Questions Regarding This Project

Questions regarding this project should be sent to:

Salinas Valley Solid Waste Authority

Attn: Cesar Zuniga, Field Operations Manager

P.O. Box 2159, Salinas, CA 93902-2159

Fax (831) 755-1322

Copies of questions, and written responses, will be faxed or e-mailed to all those receiving RFQs.

#### **Ouotes Evaluation Criteria**

If an award is made, it will be made to the lowest responsive and responsible respondent(s). In addition to the total proposal price, other factors including prior performance, maintenance costs, warranty provisions, delivery cost and delivery time may be considered.

#### Reservations

SVSWA reserves the right to do the following at any time, for its own convenience, and at its sole discretion:

- SVSWA has the sole right to purchase the equipment anytime between April 18, 2014 to August 28, 2014 where such intent to purchase date concludes the selection process
- To reject any and all responses, without indicating any reasons for such rejection.
- Waive or correct any minor or inadvertent defect, irregularity or technical error in any quotes or procedure, as part of the RFQ or any subsequent negotiation process.
- Terminate this RFQ and issue a new RFQ anytime thereafter.
- Procure any materials or services specified in the RFQ by other means.
- Extend any or all deadlines specified in the RFQ, including deadlines for accepting quotes by issuance of an Addendum at any time prior to the deadline for receipt of responses to the RFQ.

- Disqualify any Respondent on the basis of any real or perceived conflict of interest or evidence of
  collusion that is disclosed by the response or other data available to SVSWA. Such
  disqualification is at the sole discretion of SVSWA.
- Reject any Respondent that is in breach of or in default under any other agreement with SVSWA.
- Reject any Respondent deemed by SVSWA to be non-responsive, unreliable, unqualified or non responsible.

Notification of Withdrawals of Responses to RFQs

Responses may be modified or withdrawn prior to the date and time specified for RFQ submission by an authorized representative of the respondent or by formal written notice. All responses not withdrawn prior to the response due date will become the property of SVSWA.

Interpretation

Should any discrepancies or omissions be found in the RFQ specifications/ requirements, or doubt as to their meaning, the respondent shall notify the Buyer in writing at once (e-mail is acceptable). The SVSWA will send written instructions or addenda to all participants in this RFQ process. SVSWA shall not be held responsible for oral interpretations. All addenda issued shall be incorporated into the Contract.

#### Notice of Intent to Award

Notice of Intent to Award may be issued upon receipt of all required documents.

#### Requirements of Proposer

The Proposer shall be required to:

1. Bear all costs of quotes preparation.

- 2. Accept the terms and conditions of the Authority's Agreement.
- 3. Be licensed with the State of California as required for this project.
- 4. Be knowledgeable of applicable California, federal laws, regulations and local ordinances.

Proprietary Information

All information appearing within the response is subject to public inspection. Any proprietary information must be clearly marked as such and submitted in a separate sealed envelope. Reference sealed envelope within the body of the response.

Brand Names, Model Designations and Descriptions

Technical equipment specifications contained in this RFQ have been provided by using department(s)/agencies. Any brand names, model designations or descriptions that may appear in this RFQ are solely for prospective vendor's reference, and are used only as an indication of the general type and quality of equipment considered acceptable. Equipment and features listed herein are known to meet the performance and quality needs of user and are intended as a guide to prospective offerers. Offers on equipment of comparable quality and performance capabilities will receive consideration, providing they meet the teclmical approval of SVSWA requesting department(s) and conform to conditions of this RFQ concerning exceptions, variances and/or deviations.



Quinn Company 1300 Abbott Street Salinas, CA 93901 (831) 775-3412

**SVSWA** 

Attn: Cesar

Quinn Company is pleased to furnish the following proposal for your consideration.

ONE 2012 1,993-HOUR CATERPILLAR D8T TRACK TYPE TRACTOR with all standard and the following optional equipment.

CATERPILLAR PRODUCT LINK PL522
OIL CHANGE SYSTEM, POWERTRAIN
SERVICE PACKAGE
TRACK, 24" ES (44SEC) PPR
CARRIER ROLLERS
HYDRAULICS, RIPPER
INSTALLATION, ACCUGRADE READY
GUARD, FUEL TANK
CYLINDER, LIFT WITH LINES - RH
CYLINDER, LIFT WITH LINES - LH
PACKAGE, 8 SU/U BULLDOZER
PACKAGE 8 RIPPER MULTI-SHANK
TOOTH, MULTISHANK RIPPER

Machine Price Sales Tax @ 8.0 % TOTAL 572,000.00 + 45,760.00 617,760.00

5/07/14

Remainder of extended powertrain warranty expires 4/30/15 or 5,000 hours whichever comes first. Additional 6 month or 500 hour powertrain warranty to be enrolled after the machine purchase

Thank you for the opportunity to present the above for you current equipment needs. If you have any questions, please do not hesitate to contact me.

Sincerely,
Justin Brown
Sales Representative
Direct – 775-3412
Cell – 594-8115

All prices are subject to all applicable taxes, availability and change without further notice.

#### SVSWA QUOTE FORM

The undersigned offers and agrees to furnish all work, materials, equipment or incidentals which are subject to this Request for Quotes at the prices stated, and in conformance with all plans, specifications, requirements, conditions and instructions of SVSWA's Request for Quotes.

A.	One (1) Used Cate	rpillar D8T Dozer or Equivalent specification compliant ready for operation
	Unit Price	s 572,000
	8.00% Sales Tax	s 45,760
	Delivery	\$ - 1 /2 -
	Warranty	\$ - INCI - LYROR 5/2 MRS Plus Additional 6 month powert Rapor ware
	Total	\$ 617 760
ח		offered, delivered F.O.B. Johnson Canyon Landfill at 31400 Johnson Canyon
В.	Brand and Model	offered, derivered F.O.B. Johnson Canyon Landini at 51400 Johnson Canyon
	Canyon Road, Gor	zales, CA 93926:
SPI	ECIFICATIONS F	OR USED CATEPILLAR DST CRAWLER DOZER OR EQUIVILANT checking YES (Y) or NO (N). A YES answer indicates 100% compliance with
enti	ire statement. Expl	ain all NO answers in detail, clearly referencing the relevant non-conforming
iter	n(s) by section, and	number. Items that request separate line item price quote should be listed together
		onary and accompany the total cost quotes form.
	Basic Specification	
1.		ng weight shall be at least 87,000 lbs.
2.		arriage length shall be at least 10 ft 6 in, with 24 in wide. Standard track shoe.
3. 1		arriage width shall be at least 8'8" ft. e shall have minimum ground clearance of at 24 in.
4. 5.		e travel speed shall be at least 3.8 mph.
5. 6.	Y XN Hinged	heavy duty radiator doors, radiator guarding should be hinged and latched to allow
٠.		oil coolers and radiator.
7.	VVN Engina	and budraulic oil exercise chall have SOS campling nortes
8.	Y N Machin	e shall have a Landfill special blade Installed when DURCHASED BY SVSWA
9.	Y_N_Machin	s shall have Hydrauncally y anapie ritch lythin-shallk draw bar with 3 hippers.
10.	· · ·	-2 PIPPER SHAWES /3 FIPPER POCKETS
1I.		ission shall be electronic control, power shift with 3 Forward & 3 Reverse Speeds
		onth warranty provided.
		e shall include diagnostic hook-ups.
14.	YComple	te set of maintenance records, including the most recent oil sample results.
В.	Optional upgrades,	
	1. YN_X	Reversible hydraulic demand fan
	2. Y_N_X	Heavy duty steps and grab handles
	3. YN_X 4. Y_NX	Sealed belly guards. Sheet metal guarding near track and on dozer tilt hoses.
	5. Y N	Center hole track shoes
		Final drive, pivot shaft, and idler seal guarding (Clamshell guards)
		Striker bars for front, rear and ripper
		Waste Handling Arrangement radiator with 6 fins/inch.
		ROPS mounted air conditioning

• .	Engine
1.	YXN Engine shall meet EPA/CARB off-road regulation emission requirements.
2.	YX N Engine shall have less than 4,500 operating hours or a Cat Certified Rebuild.
3.	Y N Engine shall be made by manufacturer, Tier 4, electronically controlled, fully equipped,
٥.	
4	six cylinders, turbo charge with all necessary operating accessories.
4.	YX N Engine shall be minimum 317 horsepower.
5,	Y_N_ Engine combustion air supply shall not include re-circulated exhaust gas (EGR) from
	previous combustion events.
6.	YN Machine shall have under hood muffler with vertical curved end exhaust stack.
7.	YXN Engine shall be equipped with an Elevated pre-cleaner or turbine precleaner optimax dual-
	stage precleaner, dry type radial seal air cleaner, primary and secondary elements with restrictor
	indicator in operator station and near filter housing.
8.	YXN Engine shall be equipped with a standard cooling system.
	YXN Radiator shall have drain cock, coolant recovery tank and be of capacity to provide
	adequate heat dissipation in landfill or dusty environments.
10	Y N Electrical and starting systems shall be 24 volt dual battery 180-min. reserve capacity with
10.	minimum 150 amp alternator charging system.
11	YX_N_ A heavy-duty 24 volt starter shall be standard.
17	Y N Electrical disconnect switch shall be standard with lock out capability.
13.	YN_Fuel system and engine shall be of components compatible with the use of a 5 % Bio-
	diesel blend.
14.	Y_NEquipment shall be equipped with back up alarm.
_	
	Hydraulic System
	Y_N Hydraulic system shall be typical for a Caterpillar D8T Dozer.
2.	Y_N Hydraulic system shall be filtered and completely sealed.
3.	Y N List the maximum hydraulic flow: gpm.
4.	Y_N_ List the maximum operating pressurepsi.
	Visiting 100 100 100 100 100 100 100 100 100 10
	Y N List the maximum operating pressure psi.
5.	Y N List the maximum operating pressure psi.  Y N List the maximum hydraulic reservoir capacity gallons.
5. E.	Y_N_ List the maximum operating pressurepsi.  Y_N_ List the maximum hydraulic reservoir capacity gallons.  Operator Station
5. E. 1.	Y_N_ List the maximum operating pressurepsi.  Y_N_ List the maximum hydraulic reservoir capacity gallons.  Operator Station Y_N_ Operator controls for blade, and rippers shall be joystick. Horn shall be accessible via one
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5. E. 1. 2. 3.	Y_N_ List the maximum operating pressurepsi.  Y_N_ List the maximum hydraulic reservoir capacity gallons.  Operator Station  Y_N_ Operator controls for blade, and rippers shall be joystick. Horn shall be accessible via one of the joystick buttons/switches.  Y_N_ Selection of Automatic Engine Control, which monitors light to no-load situations and adjusts rpm accordingly, shall be standard.  Y_N_ Propel shall be controlled by pedals and joystick.  Y_N_ Operator seat shall be cloth covered suspension type with adjustments for height, weight,
5. E. 1. 2. 3. 4.	Y_N_ List the maximum operating pressurepsi.  Y_N_ List the maximum hydraulic reservoir capacity gallons.  Operator Station  Y_N_ Operator controls for blade, and rippers shall be joystick. Horn shall be accessible via one of the joystick buttons/switches.  Y_N_ Selection of Automatic Engine Control, which monitors light to no-load situations and adjusts rpm accordingly, shall be standard.  Y_N_ Propel shall be controlled by pedals and joystick.  Y_N_ Operator seat shall be cloth covered suspension type with adjustments for height, weight, seat back and arm rests.  Y_N_ Seat shall be adjustable with and without joystick consoles.
5. E. 1. 2. 3. 4.	Y_N_ List the maximum operating pressure
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5. E. 11. 2. 3. 4. 5. 6. 7. 8. 9.	Y_N_ List the maximum operating pressure
5. E. 1. 2. 3. 4. 5. 6. 7. 88. 99. 110. 111.	Y_N_ List the maximum operating pressure

#### F. Interior Noise

YN Shall comply with the Occupational Safety and Health Act (OSHA) sound level (DBA) requirement in effect at time of award of contract, for an eight (8) hour maximum operator exposure time; measured at operator's ear with engine at governed RPM.

#### G. Exterior Noise

YXN\_ Shall comply with California Vehicle Code Noise Standards, Section 27160.

#### H. Manuals - Parts Books

Y\_N\_One technical service/parts book for the complete equipment configuration, including all relevant serial and model numbers listed in the manuals.

Y\_N\_X A drawing attached is provided to provide a guideline for the design and location of all systems and components (Hydraulic, Electrical, Fuel, Engine, and Transmission).

#### Standard Terms and Conditions

- A. Any exceptions to, or deviations from specifications, conditions, or requirements as noted in this request: CHECK ONE: () None () Detailed Statement Attached (on company letterhead)
- B. Warranty offered, if any: Full explanation of standard parts and labor warranty, and duration (copy of warranty form must be attached).
- C. Delivery: All equipment will be delivered and fully operational within 15 calendar days after notice of award.
- D. Cash discount offered for prompt payment: 0%, 30 days
- E. Invoicing. SVSWA will only pay by original invoice. No invoices for partial shipments shall be authorized for payment 'Without prior approval by SVSWA. Invoices in triplicate must be made to SVSWA and forwarded promptly to the requesting department. Invoices must show purchase order number, name of requesting department, description of items purchased, unit prices, and all applicable taxes and shipping charges.
- F. Controlling Law. The Contract shall only be governed and construed in accordance with the laws of the State of California and proper venue for legal action regarding the contract shall be SVSWA.
- G. Taxes, Charges, and Extras
  - Unless otherwise definitely specified, the prices quoted herein do not include Sales, Use, or other taxes. Phrases on any offer reading "Full Contract Price" or "Lump Sum Price" shall require prospective vendor to include such taxes, as may be valid and applicable, in the offered price. No additional tax charges shall be allowable when these phrases are used.
  - No charge for delivery, drayage, express, parcel post, packing, cartage, insurance, license
    fees, permits, cost of bonds, or for any other purpose, except taxes legally payable by
    SVSWA, will be paid by SVSWA unless expressly included and itemized in the offer.
  - SVSWA does not pay Federal excise taxes. Do not include these taxes in your price; but do
    indicate the amount of any such tax. SVSWA will furnish an exemption certificate in lieu of
    such tax.

#### H. Award.

- Unless the prospective vendor specifies otherwise in his offer or the RFQ states otherwise, SVSWA may accept any item or group of items of any offer.
- SVSWA reserves the right to reject any or all offers and to waive informalities and minor irregularities in offers received.
- A written Purchase Order mailed, or otherwise furnished, to the awarded vendor within the time for acceptance specified, results in a binding contract without further action by either party. The contract shall be interpreted, construed and given effect in all respects according to the laws of the State of California.
- I. Alteration or Variation of Terms. It is mutually understood and agreed that no alteration or variation of the terms of this request or purchase order shall be valid unless made or confirmed in writing and

signed by the parties hereto, and that no oral understanding or agreements not incorporated herein, and no alterations or variations of the terms hereof unless made or confirmed in writing between the parties hereto shall be binding on any of the parties hereto.

J. Assignability. A contract is not assignable by Vendor either in whole or in part.

- K. Compliance with Statute. Vendor hereby warrants that all applicable Federal and State statutes and regulations or local ordinances will be complied with in connection with the sale and delivery of the property furnished.
- L. Samples. Samples of items, when required, must be furnished free of charge to SVSWA and, if not destroyed by tests, may upon request made at the time the sample is furnished, be returned at the prospective vendor's expense.
- M. Rights and Remedies SVSWA for Default.
  - In the event any item furnished by the Vendor in the performance of the contract or purchase order should fail to conform to specifications therefore, or to the sample submitted by the Vendor with his offer, SVSWA may reject the same, and it shall thereupon become the duty of the Vendor to reelaim and remove the same, without expense to SVSWA, and immediately to replace all such rejected items with others conforming to such specifications or samples; providing that should the Vendor fail, neglect or refuse so to do SVSWA shall have the right to purchase in the open market, in lieu thereof, a corresponding quantity of any such items and to deduct from any monies due or that may thereafter become due to the Vendor the difference between the prices named in the contract or purchase order and the actual cost thereof to SVSWA. In the event the Vendor shall fail to make prompt delivery as specified of any item, the same conditions as to the rights of SVSWA to purchase in the open market and to reimbursement set forth above shall apply, except when delivery is delayed by fire, strike, freight embargo, or Act of God or the government.
  - Cost of delivery of an item which does not meet specifications, will be the responsibility of the Vendor.
  - The rights and remedies of SVSWA provided above shall not be exclusive and are in addition to any other rights and remedies provided by the law or under the contract.

#### N. Discounts

- Terms of less than 30 days for each discount will be considered as net.
- In connection with any discount offered, time will be computed from date of complete delivery of the supplies or equipment as specified, or from date correct invoices are received in the office of the requesting department if the latter date is later than the date of delivery. Payment is deemed to be made, for the purpose of earning the discount, on the date of mailing SVSWA warrant or check.
- O. Force Majeure. Contractor shall not be liable for any delays with respect to the contract due to causes beyond its reasonable control, such as acts of God, epidemics, war, terrorism or riots.
- P. Severability. Should any part of the contract be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect the validity of the remainder of the contract which shall continue in full force and effect; provided that the remainder of the contract can, absent the excised portion, be reasonably interpreted to give the effect to the intentions of the parties.

I declare under penalty of perjury that this quotes is complete and true and that I have not been a party with any other respondent to offer a fixed cost in conjunction with this Request for Quotes.

Executed in 54/w45, California, on 5/7, 2014	
SIGNATURE TITLE, SAISS ROP	
PRINTED NAME OF PERSON WHO'S SIGNATURE APPEARS TO THE BROWN	
NAME OF FIRM QUINN CATOPPILLAR	

ADDRESS	200 ABBS	#51	CITY ZIP _	939	70/
TELEPHONE 65/	'-594-8115	-/ / EMAIL ADDRESS <u>S</u>	Justin Bro	wn C	Down company. con
DATE 5/7/	14		/		, ,



"Promoting the environmental health of the Salinas Valley"

www.svswa.org
P O Box 2159
128 Sun Street, Suite 101
Salinas, CA 93902-2159
831-775-3000 831-755-1322-fax

#### SALINAS VALLEY SOLID WASTE AUTHORITY

#### REQUEST FOR QUOTES

For

USED CATERPILLAR 836H LANDFILL COMPACTOR OR EQUIVILANT

April 18, 2014

### SECTION 1 GENERAL INFORMATION

#### Introduction

The Salinas Valley Solid Waste Authority (Authority) seeks to purchase a used Caterpillar 836H Landfill Compactor or equal.

#### **Quotes Submittal**

Quotes must be received by August 28, 2014 or until acquired at the following address:

Salinas Valley Solid Waste Authority Attn: Elia Zavala, Clerk of the Board

By Mail: P.O. Box 2159, Salinas, CA 93902-2159

By Delivery: 128 Sun Street, Suite 101, Salinas, CA 93901

Quotes received after this deadline will be returned unopened. The quotes (submit three copies) and any accompanying documents shall be submitted in a sealed envelope with 2-inch size words "836H Landfill Compactor" clearly marked on the lower right hand comer of the envelope.

#### Schedule for Selection Process

Issue RFQ April 18, 2014
Written Comments Due April 18, 2014-August 28, 2014
Quotes Due April 18, 2014-August 28, 2014
Notice to Proceed (tentative) April 18, 2014-August 28, 2014

#### Pre-Award Conference

If requested, successful Respondent(s) shall meet with SVSWA representatives prior to the Award of Purchase to review the specifications and finalize the initiation of the proposed Contract.

#### Questions Regarding This Project

Questions regarding this project should be sent to:

Salinas Valley Solid Waste Authority Attn: Cesar Zuniga, Field Operations Manager P.O. Box 2159, Salinas, CA 93902-2159 Fax (831) 755-1322

Copies of questions, and written responses, will be faxed or e-mailed to all those receiving RFQs.

#### Quotes Evaluation Criteria

If and when an award is made, it will be made to the lowest responsive and responsible respondent(s) which is concluded at the time intent to purchase is determined by the Authority. In addition to the total proposal price, other factors including prior performance, maintenance costs, warranty provisions, delivery cost and delivery time may be considered.

#### Reservations

SVSWA reserves the right to do the following at any time, for its own convenience, and at its solc discretion:

- SVSWA has the sole right to purchase the equipment anytime between April 18, 2014 to August 28, 2014 where such intent to purchase date concludes the selection process.
- To reject any and all responses, without indicating any reasons for such rejection.
- Waive or correct any minor or inadvertent defect, irregularity or technical error in any quotes or procedure, as part of the RFQ or any subsequent negotiation process.
- Terminate this RFO and issue a new RFO anytime thereafter.
- Procure any materials or services specified in the RFQ by other means.
- · Extend any or all deadlines specified in the RFQ, including deadlines for accepting quotes by

- issuance of an Addendum at any time prior to the deadline for receipt of responses to the RFQ.
- Disqualify any Respondent on the basis of any real or perceived conflict of interest or evidence of collusion that is disclosed by the response or other data available to SVSWA. Such disqualification is at the sole discretion of SVSWA.
- Reject any Respondent that is in breach of or in default under any other agreement with SVSWA.
- Reject any Respondent deemed by SVSWA to be non-responsive, unreliable, unqualified or non responsible.

Notification of Withdrawals of Responses to RFQs

Responses may be modified or withdrawn prior to the date and time specified for RFQ submission by an authorized representative of the respondent or by formal written notice. All responses not withdrawn prior to the response due date will become the property of SVSWA.

Interpretation

Should any discrepancies or omissions be found in the RFQ specifications/ requirements, or doubt as to their meaning, the respondent shall notify the Buyer in writing at once (e-mail is acceptable). The SVSWA will send written instructions or addenda to all participants in this RFQ process. SVSWA shall not be held responsible for oral interpretations. All addenda issued shall be incorporated into the Contract.

#### Notice of Intent to Award

Notice of Intent to Award may be issued upon receipt of all required documents.

#### Requirements of Proposer

The Proposer shall be required to:

- 1. Bear all costs of quotes preparation.
- 2. Accept the terms and conditions of the Authority's Agreement.
- 3. Be licensed with the State of California as required for this project.
- 4. Be knowledgeable of applicable California, federal laws, regulations and local ordinances.

Proprietary Information

All information appearing within the response is subject to public inspection. Any proprietary information must be clearly marked as such and submitted in a separate sealed envelope. Reference sealed envelope within the body of the response.

Brand Names, Model Designations and Descriptions

Technical equipment specifications contained in this RFQ have been provided by using department(s)/agencies. Any brand names, model designations or descriptions that may appear in this RFQ are solely for prospective vendor's reference, and are used only as an indication of the general type and quality of equipment considered acceptable. Equipment and features listed herein are known to meet the performance and quality needs of user and are intended as a guide to prospective offerers. Offers on equipment of comparable quality and performance capabilities will receive consideration, providing they meet the technical approval of SVSWA requesting department(s) and conform to conditions of this RFQ concerning exceptions, variances and/or deviations.

#### SVSWA QUOTE FORM

The undersigned offers and agrees to furnish all work, materials, equipment or incidentals which are subject to this Request for Quotes at the prices stated, and in conformance with all plans, specifications, requirements, conditions and instructions of SVSWA's Request for Quotes.

1. One (1) Used Caterpillar 836H Landfill Compactor or Equivalent specification compliant ready for

	operation	7	. 00				
-	Unit Price	\$ 570,0	000				
	8.00% Sales Tax	\$ 45,	600,00				
	Delivery	\$ mc/udo	rd				
	Warranty	\$ moludo	<u> </u>				
	Total	\$ 615 6	200,00				
2.	Brand and Model	offered delivered	FOR Johns	on Canvo	on Landfill at '	31400 Johnson Ca	מעטר
۷.	Diana and Model	officied, defivered	7.0.D. 301813	-y		1	, 01.
	Canyon Road, Gon	zales, CA 93926:	CA		836		
		FOR USED C	ATEPILLAR	836H	LANDFILL	COMPACTOR	OR
EQ	UIVILANT	ttd XXCO /X	) NO OI)	A VEC a	-aura indiantas	1/1/00/ normaliance	vaniela
ina	icate compliance by ire statement. Expl	checking 125 (1	) OF NO (N).	A I EO a: learly ref	iswer marcates erencing the re	levant non-confor	unino
iter	n(s) by section, and	number Items that	request separa	ite line ite	em price quote s	should be listed tog	ether
	your company statio						,
	,		,	•			
	A. Basic Specifica						
1.		ng weight shall be a					
2.	Y N Underca	rriage length shall l			-1-		
3.		rriage width shall b					
4.		e shall have minimu			1t Z/ III.		
5. 6.	Y N Machine Y N Left and	e travel speed shall l Right rear service	door shall allo	m access . mhm	to the engine co	mpartment	
7.		and hydraulic oil sy	steins shall hai	ve SOS sa	impling ports.	input incite	
8.		shall have a Landf			mp.mb posts.		
9.	YV N Transmi	ssion shall be electr	ronic control.	ower shi	ft with 2 Forwar	d & 2 Reverse Spe	eds
		55" with 30-40 step				•	
11.	YX N Caterpi	illar wheel and tip o	onfigurations	(select the	e type below).		
	a. YXN	Plus tip Y N	Paddle tip Y	N	Combination t	ip.	
12.	Y_N Wheels	and Tips shall have	e 75% life at ti	me of sale	e (No less than i	ö" in height).	
13.	Y N Auto bla	ade positioning (AB	ומי				
		ole hydraulic deman					
16.		-	14 1411,				
		awbar with pin					
18.		•					
19.	Y N Front an	d Rear axle guards.	,				
20.		ically powered cran		wer train	guards.		
21.	YXN_ls a 6-m	onth warranty provi	ided.				
22.	YNMachine	e shall include diagr	nostic hook-up	s.			
23.	Y N Comple	te set of maintenance	e records, incl	uding the	most recent oil	sample results.	

	B. Optional Upgrades					
1.	Y_N_Front window guard.					
2.	Y_N_Rear vision camera mounted in cab.					
3.	Y_N Flashing warning strobe light, cab mounted. Y N Left and right swinging stairways.					
4. 5.	Y N Left and right swinging stairways. Y N Front frame guards to protect frame and hydraulic lines.					
5. 6.	Y N Fast fill fuel tank fill tube attachment.					
7,	Y_N_Air inlet screen.					
.,						
1	C. Engine Y XN Engine shall meet EPA/CARB off-road regulation emission requirements.					
1. 2.	Y N Engine shall have less than 4,500 operating hours or be a Cat Certified Rebuild.					
3.						
	equipped, six cylinders, 4 stroke, and turbo charger with all necessary operating accessories.					
4.	YXN Engine shall be minimum 499 horsepower.					
5.	YXN Engine shall be turbo charged after cooled					
б.	Y N Machine shall have under hood muffler with vertical exhaust stack.					
7.	Y_N Engine shall be equipped with a pre-cleaner, dry type radial seal air cleaner, primary and					
_	secondary elements with restrictor indicator in operator station and near filter housing.					
8.	Y N Engine shall be equipped with a standard cooling system.					
9.	Y Radiator shall have drain cock, coolant recovery tank and be of capacity to provide					
10	adequate heat dissipation in materials recovery facility environment.  Y. N. Electrical and starting systems shall be 24 volt dual battery 180-min. reserve capacity with					
10.	minimum 100 amp alternator charging system.					
11.	YXN_ A heavy-duty 24 volt starter shall be standard.					
	YN Electrical disconnect switch shall be standard with lock out capability.					
	YXN Fuel system and engine shall be of components compatible with the use of a minimum 5					
	% Bio-diesel blend.					
14.	Y N Equipment shall be equipped with back up alarm.					
	D. Hydraulic System					
1.	YXN Hydraulic system shall be typical for a Caterpillar 836H Landfill Compactor.					
2.	Y_N Hydraulic system shall be filtered and completely sealed.					
3.	Y N List the maximum hydraulic flow: gpm.					
4.	YN List the maximum operating pressure psi.					
5.	Y N List the maximum hydraulic reservoir capacity gallons.					
٥.	Dist the maximum hydratic reservoir outputs.					
	E. Operator Station					
1.	YXN Operator controls for blade shall be joystick. Horn shall be accessible via one of the					
	joystick buttons/switches.					
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_	adjusts rpm accordingly, shall be standard.					
3.	Y N Propel shall be controlled by pedals and joystick. Y N Operator seat shall be cloth covered suspension type with adjustments for height, weight,					
4.	Y N Operator seat shall be cloth covered suspension type with adjustments for height, weight, seat back and arm rests.					
5.	Y X N Seat shall be adjustable with and without joystick consoles.					
6.	YVN Operator compartment shall include a retractable 3" wide seat belt.					
7.	Y N Automatic climate control that maintains a constant temperature setting shall be available					
-	as standard equipment.					
8.	Y XN Cab front and rear windows shall be equipped with wiper/washer system.					
9,	YXN Cab four post roll over protection structure (ROPS) equipped.					
ťΛ	Y N Heater and defroster					

	YN Machine shall have external work lighting to assist with operator vision front and rear.  YN Operator compartment shall have engine monitoring system with gauges for engine of pressure, coolant temperature and fuel level. System shall provide engine and hydraulic fluid levels as
	well as hydraulic and coolant temperature indicators.
13.	YXN Operator compartment shall have a pre-start system with the capability to check fluid levels of engine oil, coolant and hydraulic oil before starting the machine.
11	YXN Operator compartment shall have 12 volt power supply for company radio.
17.	YN_ A factory installed AM/FM radio shall be standard equipment.
	Y N Parking brake status indicator light.
	Y N Externally mounted mirrors and interior rear view mirror.
17.	Externally indunted mirrors and interior rear view infirior.
•	F. Interior Noise
1.	YN Shall comply with the Occupational Safety and Health Act (OSHA) sound level (DBA)
	requirement in effect at time of award of contract, for an eight (8) hour maximum operator exposure time; measured at operator's ear with engine at governed RPM.
	G. Exterior Noise
1.	N_Shall comply with California Vehicle Code Noise Standards, Section 27160.
	H. Manuals – Parts Books
The	e following shall be provided at the time the equipment is delivered.
1.	Y_N_X One technical service/parts book for the lube system.
2.	Y_NA drawing attached is provided to provide a guideline for the design and location of the
	fuel lube system and components.
	andard Terms and Conditions
A.	Any exceptions to, or deviations from specifications, conditions, or requirements as noted in this
	request: CHECK ONE: () None () Detailed Statement Attached (on company letterhead)
В.	Warranty offered, if any: Full explanation of standard parts and labor warranty, and duration (copy of
	warranty form must be attached).
C.	Delivery: All equipment will be delivered and fully operational within 15 calendar days after notice
	of award.
D.	Cash discount offered for prompt payment:%, 30 days
	Invoicing. SVSWA will only pay by original invoice. No invoices for partial shipments shall be
	authorized for payment Without prior approval by SVSWA. Invoices in triplicate must be made to
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applicable taxes and shipping charges.F. Controlling Law. The Contract shall only be governed and construed in accordance with the laws of the State of California and proper venue for legal action regarding the contract shall be SVSWA.

number, name of requesting department, description of items purchased, unit prices, and all

- G. Taxes, Charges, and Extras
  - Unless otherwise definitely specified, the prices quoted herein do not include Sales, Use, or
    other taxes. Phrases on any offer reading "Full Contract Price" or "Lump Sum Price" shall
    require prospective vendor to include such taxes, as may be valid and applicable, in the
    offered price. No additional tax charges shall be allowable when these phrases are used.
  - No charge for delivery, drayage, express, parcel post, packing, cartage, insurance, license
    fees, permits, cost of bonds, or for any other purpose, except taxes legally payable by
    SVSWA, will be paid by SVSWA unless expressly included and itemized in the offer.
  - SVSWA does not pay Federal excise taxes. Do not include these taxes in your price; but do
    indicate the amount of any such tax. SVSWA will furnish an exemption certificate in lieu of
    such tax.

#### H. Award.

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- I. Alteration or Variation of Terms. It is mutually understood and agreed that no alteration or variation of the terms of this request or purchase order shall be valid unless made or confirmed in writing and signed by the parties hereto, and that no oral understanding or agreements not incorporated herein, and no alterations or variations of the terms hereof unless made or confirmed in writing between the parties hereto shall be binding on any of the parties hereto.

J. Assignability. A contract is not assignable by Vendor either in whole or in part.

- K. Compliance with Statute. Vendor hereby warrants that all applicable Federal and State statutes and regulations or local ordinances will be complied with in connection with the sale and delivery of the property furnished.
- L. Samples. Samples of items, when required, must be furnished free of charge to SVSWA and, if not destroyed by tests, may upon request made at the time the sample is furnished, be returned at the prospective vendor's expense.

M. Rights and Remedies SVSWA for Default.

- In the event any item furnished by the Vendor in the performance of the contract or purchase order should fail to conform to specifications therefore, or to the sample submitted by the Vendor with his offer, SVSWA may reject the same, and it shall thereupon become the duty of the Vendor to reclaim and remove the same, without expense to SVSWA, and immediately to replace all such rejected items with others conforming to such specifications or samples; providing that should the Vendor fail, neglect or refuse so to do SVSWA shall have the right to purchase in the open market, in lieu thereof, a corresponding quantity of any such items and to deduct from any monies due or that may thereafter become due to the Vendor the difference between the prices named in the contract or purchase order and the actual cost thereof to SVSWA. In the event the Vendor shall fail to make prompt delivery as specified of any item, the same conditions as to the rights of SVSWA to purchase in the open market and to reimbursement set forth above shall apply, except when delivery is delayed by fire, strike, freight embargo, or Act of God or the government.
- Cost of delivery of an item which does not meet specifications, will be the responsibility of the Vendor.
- The rights and remedies of SVSWA provided above shall not be exclusive and are in addition to any other rights and remedies provided by the law or under the contract.

#### N. Discounts

- Terms of less than 30 days for cash discount will be considered as net.
- In connection with any discount offered, time will be computed from date of complete
  delivery of the supplies or equipment as specified, or from date correct invoices are received
  in the office of the requesting department if the latter date is later than the date of delivery.
  Payment is deemed to be made, for the purpose of earning the discount, on the date of
  mailing SVSWA warrant or check.
- O. Force Majeure. Contractor shall not be liable for any delays with respect to the contract due to causes beyond its reasonable control, such as acts of God, epidemics, war, terrorism or riots.
- P. Severability. Should any part of the contract be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect the validity of the remainder of the contract which shall continue in full force and effect; provided that the remainder of the contract can, absent the excised portion, be reasonably interpreted to give the effect to the intentions of the parties.

I declare under penalty of perjury that this quotes is complete and true and that I have not been a party with any other respondent to offer a fixed cost in conjunction with this Request for Quotes.

Executed in Salvas, California, on 4/29, 2014
SIGNATURE TITLE SAIOS REP
PRINTED NAME OF PERSON WHO'S SIGNATURE APPEARS
NAME OF FIRM QUINN COMPANY
ADDRESS /300 ABBOTT STEERT CITY ZIP 93/8
TELEPHONE 881-594-8115 EMAIL ADDRESS JUSTIN BROWN C QUINN COMPANY. COM
DATE 4/29/14

	<b>\$</b> \$\$	ITEM NO. 10
SalinasV	alleyRecycles.org	N/A
	Report to the Board of Directors	Finance Manager/Controller-Treasurer
Date:	May 15, 2014	N/A General Counsel
From:	Rose Gill, HR/Organizational Dev. Manager	
Title:	New Public & Stakeholder Outreach Ideas	N/A General Manager/CAO

# A PRESENTATION WILL BE GIVEN AT THE MEETING

		ITEM NO. 11
Salinas	ValleyRecycles.org Salinas Valley Solid Waste Authority	N/A Finance Manager/Controller-Treasurer
	Report to the Board of Directors	Findrice Manager/Controllet-treasurer
Date:	May 15, 2014	N/A General Caunsel
From:	Mandy Brooks, Recycling Coordinator	
Title:	Expanded/Enhanced Student Recycling Education Plan	N/A General Manager/CAO

# A PRESENTATION WILL BE GIVEN AT THE MEETING



#### Report to the Board of Directors

Date:

May 15, 2014

From:

Roberto Moreno, Finance Manager

Title:

A Resolution Approving the Operating Budget

for Fiscal Year 2014-15

#### <u>ITEM NO. 12</u>

Take

Finance Manager/Controller-Treasurer

General Manager/CAO

Board President

#### **RECOMMENDATION**

The Executive Committee recommends approval of this item.

#### STRATEGIC PLAN RELATIONSHIP

The recommended action helps support Goal A - Fund and Implement 75% Diversion, by ensuring that the budget is balanced, sustainable and funds diversion services necessary to bring about a future without landfills.

#### FISCAL IMPACT

The \$14,950,000 proposed operating budget represents a decrease of 5.8% over the current operating budget. It is financed with \$15,717,700 in revenues, a decrease of 12.2% over the current operating budget. The Final Proposed Operating Budget will generate a surplus of \$767,700, which will be used for capital projects, and to fund some of the Authority's reserves.

#### **DISCUSSION & ANALYSIS**

The final proposed budget of \$14,950,000 is an increase of \$112,000 over the preliminary budget of \$14,838,000 presented to the Board on February 6, 2014. The increase is due to the following items:

\$ 81,500 OPEB Expense

\$ 30,000 Watershed Litter & Recycling Education

\$ 500 Miscellaneous Adjustments

\$112,000

#### OPEB Expense

The Other Post Employment Benefit (OPEB) expense is to begin funding the retiree health premiums that the Authority is required to fund as a participant in the CalPERS health plans. The Authority began to recognize this expense and liability in FY 2009-10 as required by the Governmental Accounting Standards Board (GASB). However, the Authority has not funded that liability until now. It is prudent to begin funding this item while the liability is low, before it grows too large. This will now become a regular part of operating expenses.

#### Watershed Litter & Recycling Education

This is a new expansion of the school education programs that will allow more Salinas Valley students to participate in the award winning O'Neill Sea Odyssey (OSO)

environmental education program. This curriculum provides expanded education and training opportunities for elementary through high school students on recycling, litter and how these activities are connected to our waterways and oceans. The program started in Santa Cruz county schools and has expanded into Monterey County and Salinas Valley schools. OSO has requested funding to support the attendance of more Salinas Valley classrooms and transportation which has been financially difficult for many of our schools.

#### Financing the Increased Operating Appropriations

The increased operating expenses of \$112,000 are financed by an increase of \$146,900 in estimated revenues. Revenues in the final proposed budget are estimated at \$15,717,700 compared to the \$15,570,800 in the preliminary budget. The increase is due to a lower than expected decrease in solid waste tonnage. When the preliminary budget was created, solid waste tonnage for FY 2014-15 was estimated at 161,500, a 3% decrease from the FY 2013-14 Budget. However, solid waste deliveries have picked up some since the preliminary budget was written, and current estimates are for 164,500 tons, a 1.2% decrease from the FY 2013-14 Budget. While the additional tonnage increased tipping fee revenue projections by \$201,000 other revenues are not expected to come in as high as originally projected resulting in a net increase of \$146,900.

#### Summary

The final proposed operating budget represents a status-quo operation for FY 2014-15. While there are some shifts in the budget expenses from contract services to Authority services, the operations remain the same. For a full discussion of the proposed budget, please review the budget message beginning on page 1 of the attached budget document.

Staff will review the budget with the Board using the new Budget Transparency Tool hosted by OpenGov at the following website: <a href="https://svswa.opengov.com">https://svswa.opengov.com</a>

#### **BACKGROUND**

The Preliminary Operating Budget was presented to the Board on February 20, 2014, at which time the Board provided direction. Since then, the Authority's fee schedule was approved on March 20, 2014 at a public hearing. Per Board direction, staff has been negotiating with the employees to come up with a four-year agreement that will ensure sustainability in the future.

Due to the Board's commitment to not increase rates in FY 2014-15 this budget is a status quo budget with minimal increases except where absolutely necessary.

#### ATTACHMENT(S)

1. FY 2014-15 Final Proposed Budget (as a separate document)

#### **RESOLUTION NO. 2014 -**

## A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING OPERATING BUDGET FOR FY 2014-15

**WHEREAS**, on February 20, 2014, the Board of Directors of the Salinas Valley Solid Waste Authority reviewed the proposed operating budget; and,

**WHEREAS**, the Board held a public hearing on March 20, 2014, to discuss the proposed FY 2014-15 rates; and,

WHEREAS, on March 20, 2014, the Board approved a \$3.00 per ton increase in the Salinas Transportation Surcharge and the reallocation of the AB939 Service Fee;

**NOW THEREFORE BE IT RESOLVED**, by the Board of Directors of the Salinas Valley Solid Waste Authority, that the Operating Budget for Fiscal Year 2014-15, attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2014; and,

**BE IT FURTHER RESOLVED**, that the General Manager/CAO is hereby authorized to implement the budget in accordance with the Authority's financial policies.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 15th day of May 2014, by the following vote:

Elia Zavala, (	Clerk of the Board	
ATTEST:		
		Elizabeth Silva, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES;	BOARD MEMBERS:	

## S&P A+ Rating

# Salinas Valley Solid Waste Authority Proposed Annual Budget Fiscal Year 2014-15 \$14,950,000















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# SALINAS VALLEY SOLID WASTE AUTHORITY

### Proposed Budget Fiscal Year 2014-2015



Prepared by: The Authority's Finance Division

Roberto Moreno Finance Manager/Treasurer

PO Box 2159 Salinas, CA 93902-2159

128 Sun St., Suite 101 Salinas, CA 93901-3751



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#### SALINAS VALLEY SOLID WASTE AUTHORITY

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#### SALINAS VALLEY SOLID WASTE AUTHORITY

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May 15, 2014

Salinas Valley Solid Waste Authority Board Members:

We are pleased to present for your consideration the Proposed Operating Budget for fiscal year 2014-15. The \$14,950,000 operating budget represents a 5.8% decrease over the FY 2013-14 budget. This decrease is due primarily to the \$1,220,800 reduction in debt service payments as a result of the 2014 Refunding Revenue Bonds. The budget is financed by \$15,717,700 in operating revenues, which will generate an operating surplus of \$767,700.

The operating surplus will be used to finance \$675,000 in new Capital Improvements. The current Capital Improvement Budget appropriations will carry over to FY 2014-15 per the Authority's financial policies until such projects are completed. This will leave a year-end surplus at June 30, 2014 of \$92,700, which will be used to fund the Authority's reserves in accordance with the Authority's financial policies.

#### <u>Achieving a Balanced Budget – A Long-Term Process</u>

The achievement of a balanced budget with a year-end surplus in a budget year with no rate increases and with the loss of \$2.1 million in revenue from ending the importation of waste from Recology South Valley is the result of a lot of planning. The Board's decisions to implement an AB939 Fee of \$1.7 million effective July 1, 2013, and to end the funding of operations with revenues from the importation of waste from South Santa Clara Valley, was followed by the Board's decision to refinance the 2002 revenue bonds and the Crazy Horse Installment Purchase Agreement. These decisions have put the Authority on a path to sustainable revenues, and being financially sound.

To achieve a balanced budget this document incorporates the following items:

- No increase in tipping fees.
- Increase the Salinas Transportation Surcharge by \$3.00 per ton to \$14.00. This allows the Authority to slowly get out of subsidizing the transfer of Salinas franchise garbage.
- Minimize operating budget increases by maintaining a status quo budget. Budget increases
  where necessary are primarily for costs beyond the Authority's control. Making more
  efficient use of Sun Street Transfer Station has allowed the Authority to absorb increased
  regulatory costs.

Beginning on the next page is a summary of the proposed budget followed by a discussion of how it was developed. Thereafter the budget summaries analyze the budget in various ways.

#### Salinas Valley Solid Waste Authority Two-Year Budget Comparison FY 2014-15

	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
Operating Revenues				
51.1 - Tipping Fees - Solid Waste	11,141,800	11,005,500	(136,300)	-1.2%
51.2 - Tipping Fees - Surcharge	1,034,000	1,276,800	242,800	23.5%
51.3 - Tipping Fees - Diverted Materials	956,800	1,017,700	60,900	6.4%
51.4 - AB939 Service Fee	1,732,000	1,732,000	-	0.0%
51.5 - Tipping Fees - South Valley	2,318,800	-	(2,318,800)	-100.0%
52.1 - Charges for Services	117,000	124,500	7,500	6.4%
53.1 - Sales of Materials	385,000	309,500	(75,500)	-19.6%
53.2 - Gas Royalties	187,500	220,000	32,500	17.3%
54.1 - Investment Earnings	30,200	31,700	1,500	5.0%
Total Operating Revenues	17,903,100	15,717,700	(2,185,400)	-12.2%
Operating Expenditures				
Landfill	4,180,655	3,895,825	(284,830)	-6.8%
Debt Service	2,949,300	1,921,000	(1,028,300)	-34.9%
Transfer Stations	2,657,465	2,726,475	69,010	2.6%
Resource Recovery	2,546,240	2,613,950	67,710	2.7%
Administration	2,182,750	2,412,100	229,350	10.5%
Postclosure/ECS	1,347,090	1,380,650	33,560	2.5%
Total Operating Expenditures	15,863,500	14,950,000	(913,500)	-5.8%
Operating Budget Surplus	2,039,600	767,700		
Total Capital Improvements		675,000		
Balance Used to Fund Reserves		92,700		

#### FY 2014-15 BUDGET AT A GLANCE

#### Operating Revenues

Operating revenues are proposed to decrease \$2.2 million, a 12.2% decrease. The major reasons for the decrease are as follows:

(\$	2,318,800)	ending importation of waste from Recology South Valley
(\$	136,300)	anticipated 3% decrease in tonnage with no rate increase
\$	242,800	increase of \$3.00 per ton on Salinas Transportation Surcharge
\$	26,900	net increase in all other revenues
(\$	2,185,400)	Net decrease in revenues

The Authority has planned for the \$2.3 million reduction in revenues from Recology South Valley. The \$1.7 million in AB 939 fees is helping to offset this decrease.

Due to the agreement with the County making the bond refinancing possible, there will be no tipping fee rate increase for 2014-15. Therefore, the Authority is projecting a reduction of \$136,300 in tipping fees.

#### Operating Expenditures

The proposed operating budget of \$14,950,000 reflects a decrease of \$913,500 (5.8%) over the current appropriations. This decrease is due primarily to a decrease of \$1,220,800 in debt service payments as a result of the 2014 bond refinancing. Other operating increases are offset by the decrease of \$284,830 in landfill operations as a result of no longer handling the Recology South Valley tonnage. This savings is the result of not needing to pay for the State or the County the fees associated with Recology South Valley tonnage.

The budget presented includes the amounts necessary to pay Recology Environmental Solutions for operating the Johnson Canyon Landfill through December 31, 2014. Staff will be taking over operations of the landfill on January 1, 2015. Staff feels that it can run the landfill at a savings over what is being paid to Recology; however, the overall total budget was kept intact in order to ensure that any unforeseen startup costs are covered.

#### Use of Operating Budget Surplus for Capital Improvements

The \$767,700 operating surplus is proposed to fund \$675,000 in capital improvements: Refer to page 9 for detailed discussion.

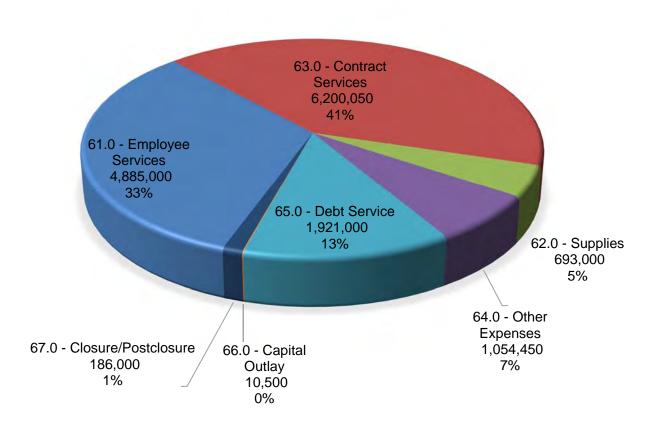
Johnson Canyon Landfill Improvements	
Johnson Canyon Landfill Methane Extraction	35,000
Johnson Canyon Landfill Litter Control Barrier	50,000
Sun Street Transfer Station	
Sun Street Transfer Station Pavement	450,000
Transfer Trailer Replacement	80,000
Pick-Up Truck Replacement	35,000
Segunda Vida (Second Life Shop) Start-Up	25,000
Total Capital Improvements	675.000

#### **OPERATING EXPENDITURES BUDGET HIGHLIGHTS**

Following is a comparison of the operating budget expenditures by category.

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
61.0 - Employee Services	4,205,400	4,885,000	679,600	16.2%
62.0 - Supplies	455,878	693,000	237,122	52.0%
63.0 - Contract Services	6,786,469	6,200,050	(586,419)	-8.6%
64.0 - Other Expenses	1,161,453	1,054,450	(107,003)	-9.2%
65.0 - Debt Service	2,949,300	1,921,000	(1,028,300)	-34.9%
66.0 - Capital Outlay	28,000	10,500	(17,500)	-62.5%
67.0 - Closure/Postclosure	277,000	186,000	(91,000)	-32.9%
Grand Total	<u>15,863,500</u>	<u>14,950,000</u>	<u>(913,500)</u>	-5.8%

TOTAL BUDGET FY 2014-15 \$ 14,950,000



#### Employee Services - \$4,885,800 (32.7%)

Employee Services accounts for 32.7% of operational appropriations. The Authority staff consists of thirty-seven full time positions at July 1, 2014 increasing to 46 effective on December 15, 2104. Please refer to Appendix D for complete personnel allocation.

Employee services are budgeted to increase 16.2% (\$679,600) in 2014-15 to \$4,885,800 due to:

- 1. The addition of 9 staff positions at Johnson Canyon Landfill
- 2. OPEB Expense
- 3. Reduction in hours worked on CIP's.
- 4. Salary schedule adjustments for all employees.
- 5. Higher Health Insurance Premiums
- 6. Increase in CalPERS rates.

The addition of nine staff positions at Johnson Canyon Landfill accounts for \$449,500 in additional salaries and benefits. This is the budget for staffing the landfill for a little over six months, which will allow staff to be trained prior to taking over operations at the landfill. This staff cost increase is fully funded through the conversion of landfill operations from contract to Authority run.

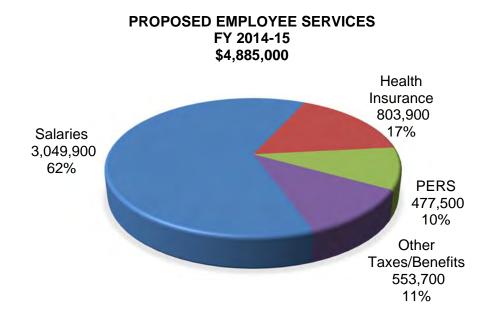
The Other Post Employment Benefit (OPEB) expense is budgeted at \$80,700. This is a new expense in order to begin funding the retiree health premiums that the Authority is required to fund as a participant in the CalPERS health plans. The Authority began to recognize this expense and liability in FY 09-10 as required by the Governmental Accounting Standards Board (GASB). This item will now become a regular part of our operating payroll expenses.

During 2013-14, the Authority used staff to work on some of the Authority's Capital Improvement Projects. While staff will continue working on some Capital Projects, the amount of time that will be spent on them in FY 2014-15 is unknown at this time. Therefore, there will be no staff time allocated to capital improvement projects in the upcoming fiscal year. This results in an increase of 65,000 (1.9%) in employee payroll costs for operations.

While MOU negotiations are still in progress, management is budgeting for a 3% COLA, which is offset with staff picking up 2% of the Employer Paid Member Contribution to PERS in FY 2014-15. This results in a net increase of \$35,050 in increased employee costs due to the annual COLA, performance increases and other benefit adjustments.

Health Insurance Premiums are expected to increase 4.2% (\$28,100) for current employees in 2014-15 to \$696,800. Premium changes occur on January 1, 2015. While the rates are unknown, recent history has shown increases of up to 10% per year.

For FY 2014-15 PERS rates are schedule to increase from 10.695% to 11.435% on July 1, 2014. This will result in a 4.6% (\$21,250) increase in retirement costs for current employees.



#### Supplies - \$693,000 (4.6%)

Supplies expense will increase \$237,122 (52%) primarily due to the addition of \$150,000 in fuel costs for operating Johnson Canyon Landfill, an increase of \$23,950 in other fuel costs, and supplies needed to run the landfill operations.

#### Contract Services (Business Partnerships) - \$6,200,050 (41.5%)

Contract Services is the largest expense category. This category pays for landfill operations, transfer station operations, regulatory compliance, and environmental monitoring. Contract services is budgeted to decrease \$586,419 (-8.6%) to \$6,200,050.

Following is a summary of the major expenses in this category.

The Authority's contract with Norcal Engineering (now Recology) for the Johnson Canyon landfill operations is the single largest contract of the Authority. The total budgeted amount of \$1,341,000 represents a decrease of 50.5% for 2014-15. The contract is set to expire on December 31, 2014. A decision has been made by the Board to proceed with staff run operations of the landfill going forward. Authority staff has reduced the budget for Recology run operations and transferred the budget to salaries, supplies, and equipment needed to take over operations.

Following are the amounts budgeted for compensating Recology:

	2013 2014	2014 2015	
Category	BUDGET	PROPOSED	% Change
Landfill Operations	2,030,300	1,008,000	-50.4%
Compaction Incentive	800,000	400,000	-50.0%
Out of Scope Work	10,000	5,000	-50.0%
Total Landfill Operations	2,840,300	1,413,000	-50.3%
Tonnage Band Fees	(130,100)	(72,000)	-44.7%
Total Fees	<u>2,710,200</u>	<u>1,341,000</u>	-50.5%

- Waste Management will be compensated \$715,000 for operating the Jolon Road Transfer Station and delivering the waste to Johnson Canyon Landfill. This contract terminates on September 1, 2016 at which time the Authority will have an opportunity to drastically reduce this expense.
- Waste Management will be compensated \$150,000 for handling and transporting Republic waste delivered to the Madison Lane Transfer Station. This is due to changing the Sun Street Transfer Station permit limit to a combined total of 400 tons accepted per day. Waste Management will handle an average 20 tons per day. This is financed using a portion of the \$14.00 per ton surcharge on Salinas franchise waste for 2014-15.

#### **Equipment Lease-Purchase**

Authority staff is scheduled to take over operations at Johnson Canyon Landfill on January 1, 2014. The budget includes \$419,700 for the lease-purchase of heavy equipment necessary to run the landfill. This is a new expense. It is financed with the funds that would otherwise have been paid to Recology for landfill operations.

#### Other Expenses - \$1,054,450 (7.1%)

This category catches everything else not covered in the above categories. There are two major expenses included here that are deserving of more discussion as follows: California Integrated Waste Management Fees - \$240,800

All landfills are required to pay the State \$1.40 per ton buried at landfills. This expense is decreasing by \$108,300 due to no longer budgeting for the Recology South Valley tonnage as of June 30, 2014. However, delivery is anticipated to continue until December 31, 2014, and any costs associated with this tonnage will continue to be paid with the revenue associated with it.

Monterey County Environmental Health Bureau Regional Fees - \$125,500

The Monterey County Environmental Health Division expects to receive \$496,080 in total from the Authority and MRWMD based proportionally on tonnage landfilled at each site. This expense is decreasing by \$59,000 due to no longer budgeting for the Recology South Valley tonnage as of June 30, 2014. However, delivery is anticipated to continue until December 31, 2014, and any costs associated with this tonnage will continue to be paid with the revenue associated with it.

Monterey County Local Enforcement Agency (LEA) - \$82,400

The Monterey County Environmental Health Bureau LEA charges permit fees for active and closed landfills.

In total, the Authority expects to pay \$207,900 to Monterey County Environmental Health Bureau.

#### **Debt Service - \$1,921,000 (13%)**

The refinancing of the 2002 Revenue Bonds and the Salinas Installment Purchase Agreement in January 2014 has resulted in a decrease of \$1,220,800 in debt service payments for FY 2014-15. At \$1,921,000, Debt Service is the third largest expense category at 13% of the budget. In previous years, debt service has been about 20% of the operating budget.

The Authority is committed to annual debt service (principal and interest) payments of \$3.1 million through 2028. Thereafter the annual debt service payments reduce to \$2.75 million through 2032, at which time all current debt will be paid off.

#### Refunding Revenue Bonds, Series 2014

On January 15, 2014, after an 18-month process, the Authority issued Refunding Revenue Bonds, Series 2014 in the amount of \$31,900,000 to refinance the 2002 revenue bonds and the Crazy Horse Installment Purchase Agreement.

For the next four fiscal years 2014-15 through fiscal year 2017-18, the annual debt service will be \$1.9 million. Beginning in FY 2018-19, debt service will increase to \$3.1 million, the current amount of debt service. It will continue at \$3.1 million until 2027-28 after which debt service will decrease to \$2.8 million thru FY 2131-32 when all bonded debt is paid. This gives the Authority four years to save up funds for capital projects and to fund under-funded reserves. The debt service payments were structured so that the savings from the refinancing can be taken upfront over the first few years instead of spreading out the savings annually over the life of the bond issue.

Following is a summary of the Authority's debt service requirements for the next five fiscal years:

	2014A (AMT) 2014B (T			axable)	
Fiscal Year Ended June 30,	Principal	Interest	Principal	Interest	Total Debt Service Requirement
			-		
2015	-	1,487,418	315,000	118,458	1,920,876
2016	-	1,475,125	320,000	113,523	1,908,648
2017	-	1,475,125	325,000	107,695	1,907,820
2018	145,000	1,471,500	335,000	99,771	2,051,271
2019	1,265,000	1,436,250	345,000	89,728	3,135,978

For full Debt Service schedules see:

Appendix G – 2014 AMT Bonds on page 97 Appendix H – 2014 Taxable Bonds on page 99

#### Capital Outlay - \$10,500

Capital Outlay includes a budget for minor equipment purchases in the HHW and the office.

#### Closure Set Aside - \$186,000 (1%)

Due to the ending of the importation of waste, closure funding will be reduced to \$186,000. Closure funding is on a per ton basis of \$1.15 per ton.

The calculation of closure and postclosure amounts is based on Governmental Accounting Standards Board Statement No. 18 (GASB 18). GASB 18 states very clearly how the costs of closure and postclosure maintenance are calculated and allocated to accounting periods. The Authority uses GASB 18 methodology to determine the budget amount for closure costs. The funding of liabilities for closure and postclosure are governed by the California Department of Resources Recycling and Recovery (CalRecycle).

#### Closure Funding Requirement

By the time a landfill stops accepting waste it is required to have set-aside sufficient funds to pay for the closure of the landfill. Closure costs are determined and funded annually based on landfill capacity used. Even though the funds will not be spent until the landfill is closed, the annual required funding amount is considered an expense for the period when the landfill capacity was used. The Authority therefore budgets to set-aside sufficient funds to cover the expense of closure for the fiscal year.

#### Closure Funding Calculations

The calculation of closure funding is based on a per ton basis. The Johnson Canyon Landfill (JCL) Closure amount is calculated at \$1.15 per ton based on the unfunded liability as of June 30, 2013.

#### **Capital Improvements**

The following Projects need to be budgeted in FY 2014-15

\$450,000 Sun Street Transfer Station Pavement Replacement

\$ 80,000 Sun Street Transfer Station Equipment Replacement (Transfer Trailer)

\$ 50,000 Johnson Canyon Landfill Litter Control Barrier

\$ 35,000 Johnson Canyon Landfill Methane Extraction Wells

\$ 35,000 Pick-up Truck Replacement

\$650,000 Total

#### Sun Street Transfer Station Pavement Replacement

For FY 2014-15 the tipping pad and a large pavement area at Sun Street Transfer Station will have to be replaced at an estimated cost of \$450,000. Sun Street started operation in January 2005 to operate at 100 tons per day while a larger facility was developed. The transfer station currently handles close to 400 tons per day. Initially, the facility was designed for a lot fewer trucks. After 10 years, the pavement and concrete pad are showing significant distress and need to be replaced.

#### Sun Street Transfer Trailer Replacement

This transfer trailer is scheduled for replacement. This is a possum belly trailer, which can no longer be used when Recology removes the trailer tipper, which was brought in to handle the Recology South Valley tonnage.

#### Johnson Canyon Landfill Litter Control Barrier

Litter control is an important part of the Johnson Canyon Landfill operation especially with the winds in the Salinas Valley. It will be beneficial to the Authority to install a large perimeter litter barrier to keep flying garbage within the landfill property.

#### Johnson Canyon Landfill Methane Extraction Wells

In order to meet the State Minimum Standards, four additional methane extraction wells are needed along the Southern boundary.

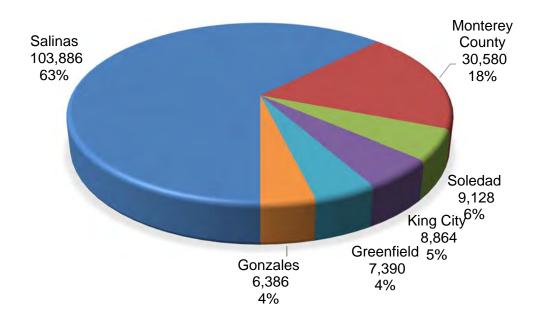
#### Pick-up Truck Replacement

The F250 pickup truck is 10 years old and in need of replacement. Repairs needed to keep it running efficient are too expensive.

#### **SOLID WASTE ORIGIN**

The chart below shows the origin of the solid waste landfilled from the Authority service area for FY 2012-13. The origin of waste has historically been about the same.

#### PERCENT OF LANDFILLED WASTE FY 2012-13 166,234 TONS



-

The table below shows the population of the Authority Service Area. This is a good comparison to verify the accuracy of the waste origin. It also allows the Authority to verify that waste disposal services are being used and paid for on a proportional basis.

## SALINAS VALLEY SOLID WASTE AUTHORITY Population and Waste Origin

				2	2013 Percentages		
						Waste	
Authority Service Area*	2010	2011	2012	2013	Pop.	Origin	
Monterey County*	50,107	50,372	50,689	51,043	19 %	18 %	
Gonzales	8,187	8,220	8,247	8,296	3 %	4 %	
Greenfield	16,330	16,396	16,465	16,729	6 %	4 %	
King City	12,874	12,942	12,992	13,073	5 %	5 %	
Salinas	150,441	150,989	151,994	153,215	57 %	63 %	
Soledad	25,738	26,285	<u> 26,196</u>	25,430	9 %	6 %	
Total	263,677	265,204	266,583	<u> 267,786</u>	<b>100 %</b>	<u> 100 %</u>	

#### LANDFILL CAPACITY

The Authority has one operating landfill remaining, Johnson Canyon Landfill (JCL) located outside of Gonzales. At June 30, 2013, it had 5.8 million tons of remaining permitted capacity. At the current tonnage disposal rate, it has 29 years of capacity left.

#### Johnson Canyon Landfill Rate of Use

In FY 2012-13 236,521 tons of solid waste were buried at JCL. For FY 2014-15 164,500 tons are expected to be buried, all from the Authority service area. The large decrease is due primarily to ending the importation of waste from South Santa Clara Valley.

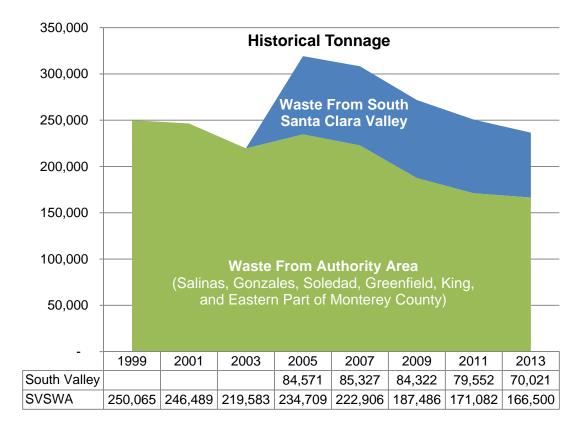
The life of the landfill could be extended substantially if mandatory recycling starts to have an impact on landfill tonnage. If conversion technology is implemented at some point in the future, it could have a dramatic impact on landfill tonnage, further extending the landfill capacity.

#### Johnson Canyon Landfill Capital Improvements

In order to fully utilize the permitted capacity, Johnson Canyon Landfill will require capital improvements totaling \$17,524,800. At this point in time, the Authority does not anticipate constructing all the improvements since changes in technology are expected to influence the amount of waste that needs to be landfilled. The Monterey Regional Waste Management District has also affirmed its willingness to accept some or all of our post-recycled waste residues for landfilling in the future, which could further extend or reduce the need for Johnson Canyon Landfill improvements.

#### Landfilled Tonnage

The following chart shows that as of June 30, 2013 tonnage has decreased 33.4% since the formation of the Authority. The Authority relies on revenues generated from solid waste tonnage to fund a large portion of its operations.



#### **REVENUES AND TONNAGE**

Below is a summary of the expected landfill tonnage for FY 2014-15. This is followed with a brief discussion of each of the different types of tonnages.

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Total Franchise Waste Tons	147,732	149,048	150,073	150,900	148,000
Madison Lane Self Haul	2,614	1,414	897	500	600
Total Self Haul Tons	15,906	15,330	14,923	15,000	15,800
Total Field Plastics	566	299	76	100	100
Total Landfilled Tons	166,818	166.091	165.969	166.500	164.500
Percent Change		-0.4%	-0.1%	0.3%	-1.2%

#### Franchise Solid Waste Tonnage

For FY 2013-14 staff prepared the budget based on 150,900 of franchise waste. Indications are that tonnage will not increase in FY 2014-15, In order to prepare a conservative budget that can be depended upon, staff is budgeting a 1.9% reduction in franchise waste.

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Republic Services	89,358	91,753	93,236	94,000	91,200
Rural Dispose-All	26,379	25,660	24,298	24,800	24,500
Jolon Road	15,267	14,326	14,170	14,200	13,900
City of Soledad	6,275	6,147	6,294	6,200	6,100
City of Greenfield	5,704	5,702	5,809	5,700	5,800
Tri-Cities Disposal	1,835	2,660	3,422	3,200	3,700
City of Gonzales	2,914	2,800	2,844	2,800	2,800
<b>Total Franchise Waste Tons</b>	<u>147,732</u>	<u>149,048</u>	<u>150,073</u>	<u>150,900</u>	<u>148,000</u>
Percent Change		0.9%	0.7%	0.6%	-1.9%

#### Self-Haul Solid Waste Tonnage

The second largest source of income for the Authority is Self-Haul solid waste. These customers bring their own solid waste to Authority facilities and can go wherever they please. This tonnage has increased in the current year, staff is budgeting a 5.3% increase in self-haul.

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Self-Haul	<u>15,906</u>	<u> 15,330</u>	14,923	<u> 15,000</u>	<u>15,800</u>
Percent Change		-3.6%	-2.7%	0.5%	5.3%

#### Madison Lane Self-Haul Tonnage

The third largest source of revenue for the Authority is the self-haul tonnage that comes from Madison Lane Transfer Station, which is owned and operated by USA Waste, dba Waste Management. In 2005, the Authority entered into an agreement with Waste Management for the delivery of their self-haul waste to an Authority landfill at a reduced rate. The reduced rate was granted because the Authority does not have to provide the services for this waste that it provides to customers of its member agencies. The rate stared at \$29.00 per ton and goes up by \$1.00 per year. In FY 2014-15, the rate will be \$39.00. Following is a table depicting the self-haul waste delivered to the Authority from Madison Lane Transfer Station.

	2010-11	2011-12	2012-13	2013-14	2014-15
	Actual	Actual	Actual	Budget	Budget
Madison Lane Self Haul Percent Change	<u>2,614</u>	<u>1,414</u> -45.9%	<u>897</u> -36.6%	<u>500</u> -44.3%	600 20.0%

#### Field Plastic Tonnage

After the closure of Crazy Horse, the Authority lost all field plastic that was being delivered to Crazy Horse. The vast majority of it is now recycled directly in the field by outside recyclers.

#### Salinas Transportation Surcharge

The Salinas Transportation Surcharge is used to pay for the handling and transporting of Republic waste to Johnson Canyon Landfill from Madison Lane and Sun Street Transfer Stations. The surcharge was originally \$6.00 per ton in FY 2009-10. It decreased to \$5.00 per ton in FY 2010-11 to offset a \$1.00 per ton tipping fee increase. In FY 2012-13, the surcharge was increased by \$3.00 to \$8.00 per ton. In FY 2013-14 it increased another \$3.00 to \$11.00 per ton.

In order to eventually pay for the entire cost of transferring Salinas waste through the Republic surcharge, the surcharge is being increased in FY 2014-15 by \$3.00 per ton. The \$14.00 per ton surcharge will result in \$1,276,800 in tipping fees that will be used to cover the cost of using Madison Lane Transfer Station and a portion of Sun Street Transfer Station for the transporting of Republic Services waste from Salinas to Johnson Canyon Landfill in Gonzales.

#### **EXPANSION FUND – (RECOLOGY SOUTH VALLEY TONNAGE)**

The Expansion Fund is used to account for revenue from the sale of landfill capacity to Recology South Santa Clara Valley Disposal (Recology South Valley). Revenue from this contract is not being budgeted past June 30, 2014; however, the contract remains in place through December 31, 2014, and any costs associated with this tonnage will continue to be paid with the revenue associated with it. The Authority has chosen to end the importation of solid waste as a means to finance operation.

At June 30, 2014, the Expansion Fund is projected to have an available fund balance of \$7,519,332 if all appropriations are spent as budgeted. The Authority still needs to repay \$376,000 to this fund, which were used for the Johnson Canyon Landfill Ameresco Energy Plant. When these funds were used for that purpose, it was planned that the funds would be repaid from the gas royalties.

The Expansion Fund, per Board policy, is to be used for developing 50 years of sustainable landfill capacity. During FY 2014-15 the Board will be asked to decide how these funds will be used in the future to support advanced waste recovery technologies.

The following table summarizes the use and eventual balance of these monies.

		•	Solid Waste Aut	-			
	1		me and Expend / Disposal & Re				
	FY12/13	FY13/14	FY14/15	FY15/16	FY16/17	FY17/18	GRAND
	Actual	Budget	Projected	Projected	Projected	Projected	TOTAL
_							
<u>Tons</u>	70.000	70.000					0.40.000
Guaranteed Minimum	78,286	79,226	-	-	-	-	846,680
Excess Tonnage	(8,265)	-					(14,803
Total South Valley Tons	70,021	79,226					831,877
Beginning Fund Balance	6,566,596	6,186,077	7,535,498	7,679,631	7,824,064	7,968,898	
Estimated Revenue							
Capacity Sales	2.340.962	2,318,800	-	-	-	-	23.122.717
JC LFG Sales Reimbursement	, ,	, , , , , , ,	125.333	125.333	125,333		376,000
Investment Earnings	10,810	26,400	18,800	19,100	19,500	19,900	501,364
Total Estimated Revenue	2,351,772	2,345,200	144,133	144,433	144,833	19,900	24,000,080
Operating Expenses							
Transfer to Operations	(2,103,770)						(4,694,602
CIWMB Fees	(98,029)	(108,300)	_		_	_	
LEA Fees	(51,023)	(59,000)	-	-	-	-	(1,208,493
Crazy HorseClosure Setaside	(31,023)	(39,000)	-		-		(1,254,733
Johnson Canyon Closure Set Aside	(77,023)	(90,000)			-	-	(778,370
Crazy Horse Operations	- (77,023)	(90,000)	-	-	-	-	(4,916,663
Total Operating Expenses	(2,329,845)	(257,300)					(13,409,908
W . 6	04.007		444.400	111 100	111.000	40.000	40 500 470
Net Operating Income	21,927	2,087,900	144,133	144,433	144,833	19,900	10,590,172
Capital Projects							
Alternative Technologies							(108,489
Amaresco LFG Equipment	(338,400)	(37,600)					(376,000
Autoclave CEQA	(20,986)	(576,564)					(601,675
Conversion Technology Evaluation							(97,351
Long Term Expansion							(538,413
Sun St. Equipment Replacement	-	-	-	-	-	-	(558,305
USDA Autoclave Studies	(43,060)	(124,315)					(321,141
Total Capital Projects	(402,446)	(738,479)					(2,601,374
Net Income	(380,519)	1,349,421	144,133	144,433	144,833	19,900	- 7,988,798
Ending Fund Balance	6,186,077	7,535,498	7,679,631	7,824,064	7,968,898	7,988,798	7,988,798

#### REVENUE BOND RATE COVENANT

Pursuant to the Master Indenture for the 2014 Refunding Revenue Bonds the Authority agreed "to fix, prescribe and collect rates, fees and charges and manage the operation of the System for each fiscal year so as to yield Net Revenues during such fiscal year equal to at least one hundred fifteen percent (115%) of the Annual Debt Service in such fiscal year." After paying for operations, the Authority must have available 115% of the amount of debt service. This ensures the bondholders that there is a 15% cushion to make debt service payments in the event changes are necessary during the year, which would affect revenues or expenditures. For FY 2014-15 the debt service coverage ratio is 140%.

For the Debt Service Coverage Ratio Calculations refer to Appendix J on page 105

#### CONCLUSION

The budget as presented covers all required operating expenditures, debt service payments, and transfers leaving an operating net income of \$767,700, which will be used to fund necessary capital improvements.

The budget is a never-ending cycle. During FY 2014-15 staff will be working on planning how best to use the savings that will be achieved through June 30, 2018, after which, debt service will return to \$3.1 million.

The Board's approval of refinancing the 2002 Revenue Bonds and the Crazy Horse Installment Purchase Agreement are allowing the Authority to generate an operating surplus of \$767,700 in spite of giving up \$2.3 million in revenue from ending the importation of waste from South Santa Clara Valley. This will allow the Authority to use FY 2014-15 to develop more efficient operations as we continue to work on ways to handle the solid waste disposal needs of the Salinas Valley in a "Future Without Landfills."

Respectfully submitted,

Patrick Mathews

General Manager/CAO

Roberto Moreno

Finance Manager/Treasurer

# SALINAS VALLEY SOLID WASTE AUTHORITY



#### **List of Principal Officials**

Elizabeth Silva, City of Gonzales
President

Jyl Lutes, City of Salinas
Vice President

Tony Barrera, City of Salinas
Board Member

Robert Cullen, City of King Board Member

Annie Moreno, City of Greenfield Board Member Simon Salinas, County of Monterey
Board Member

Fernando Armenta, County of Monterey
Board Member

Gloria De La Rosa, City of Salinas Board Member

Richard Perez, City of Soledad Board Member

R. Patrick Mathews
Chief Administrative Officer

Thomas M. Bruen General Counsel

Dave Meza
Authority Engineer

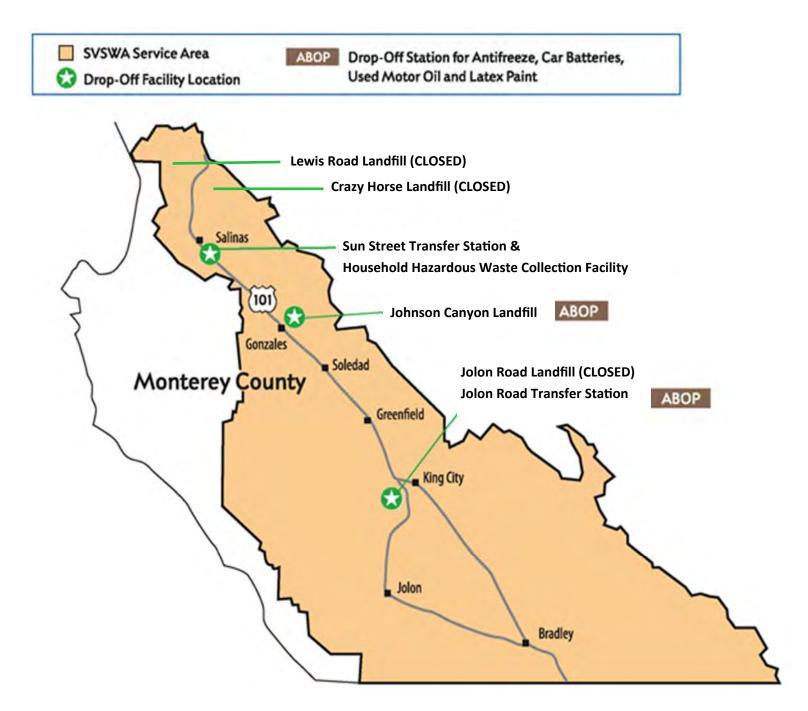
Susan Warner Diversion Manager **Rose Gill** 

Human Resources/
Organizational Development Manager

**Roberto Moreno** Finance Manager/Treasurer

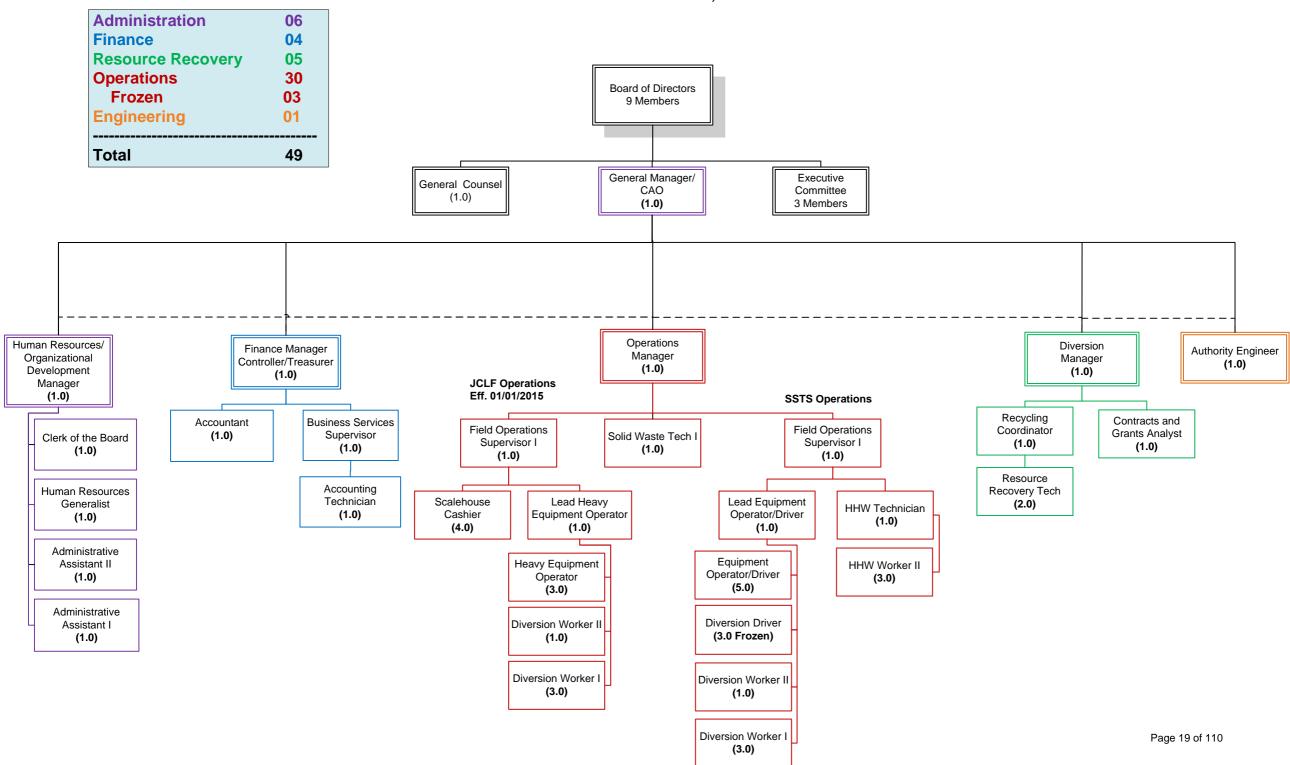
**Cesar Zuniga**Operations Manager

# Salinas Valley Solid Waste Authority Service Area



## Salinas Valley Solid Waste Authority Organizational Chart

Effective Date: March 20, 2014





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#### Salinas Valley Solid Waste Authority Two-Year Budget Comparison FY 2014-15

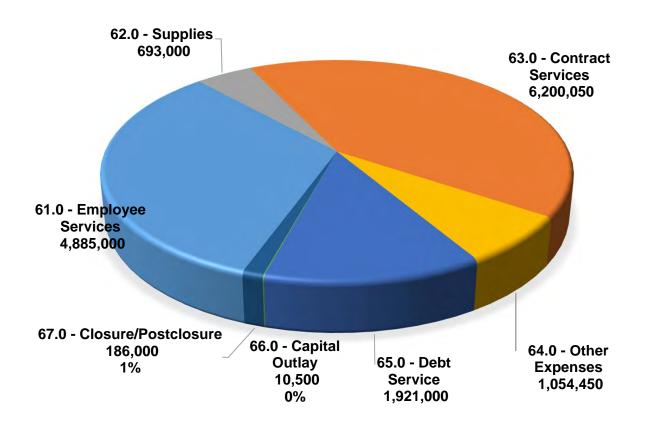
	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
Operating Revenues	_	_	_	0.0%
51.1 - Tipping Fees - Solid Waste	11,141,800	11,005,500	(136,300)	-1.2%
51.1 - Tipping Fees - Solid Waste 51.2 - Tipping Fees - Surcharge	1,034,000	1,276,800	242,800	23.5%
51.3 - Tipping Fees - Diverted Materials	956,800	1,017,700	60,900	6.4%
51.3 - AB939 Service Fee	1,732,000	1,732,000	00,900	0.4%
51.5 - Tipping Fees - South Valley	2,318,800	1,732,000	(2,318,800)	-100.0%
52.1 - Charges for Services	117,000	124,500	7,500	6.4%
53.1 - Sales of Materials	385,000	309,500	(75,500)	-19.6%
53.2 - Gas Royalties	187,500	220,000	32,500	17.3%
54.1 - Investment Earnings	30,200	31,700	1,500	5.0%
Total Operating Revenues	17,903,100	15,717,700	(2,185,400)	-12.2%
rotal operating Novellage	17,000,100	10,111,100	(2,100,100)	12.270
Expenditures				
1110 - Executive Administration	376,550	404,050	27,500	7.3%
1120 - Administrative Support	396,780	404,800	8,020	2.0%
1130 - Human Resources Administration	324,210	363,200	38,990	12.0%
1140 - Clerk of the Board	169,000	175,650	6,650	3.9%
1200 - Finance Administration	657,000	676,800	19,800	3.0%
1300 - Operations Administration	259,210	387,600	128,390	49.5%
2100 - Resource Recovery	681,160	715,100	33,940	5.0%
2150 - Marketing	75,000	75,000	, -	0.0%
2200 - Public Education	167,700	190,000	22,300	13.3%
2300 - Household Hazardous Waste	671,010	682,800	11,790	1.8%
2400 - C & D Diversion	30,000	30,000	-	0.0%
2500 - Organics Diversion	587,530	587,200	(330)	-0.1%
2600 - Diversion Services	144,750	144,750	-	0.0%
3100 - Scalehouse Operations	371,630	389,650	18,020	4.8%
3600 - JR Transfer Station	723,060	739,900	16,840	2.3%
3650 - ML Transfer Station	150,000	150,000	-	0.0%
3710 - SS Disposal Operations	687,841	682,000	(5,841)	-0.8%
3720 - SS Transfer Operations	910,749	959,750	49,001	5.4%
3730 - SS Recycling Operations	189,090	189,100	10	0.0%
4500 - JC Landfill Operations	3,717,840	3,515,000	(202,840)	-5.5%
5300 - Crazy Horse Postclosure Maintenance	550,740	566,150	15,410	2.8%
5400 - Lewis Road Postclosure Maintenance	211,590	224,100	12,510	5.9%
5500 - Johnson Canyon ECS	322,540	303,500	(19,040)	-5.9%
5600 - Jolon Road Postclosure Maintenance	145,350	139,800	(5,550)	-3.8%
5700 - Sun Street ECS	116,870	147,100	30,230	25.9%
6100 - Debt Service - Interest	1,851,700	1,606,000	(245,700)	-13.3%
6200 - Debt Service - Principal	1,097,600	315,000	(782,600)	-71.3%
6605 - Closure Set-Aside	277,000	186,000	(91,000)	-32.9%
Total Expenditures	15,863,500	14,950,000	(913,500)	-5.8%
Operating Budget Surplus	2,039,600	767,700		
CIP's Funded from Operating Surplus		675,000		
Balance Used to Fund Liabilities		92,700		



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# Salinas Valley Solid Waste Authority Budget by Category FY 2014-15

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
61.0 - Employee Services	4,205,400	4,885,000	679,600	16.2%
62.0 - Supplies	455,878	693,000	237,122	52.0%
63.0 - Contract Services	6,786,469	6,200,050	(586,419)	-8.6%
64.0 - Other Expenses	1,161,453	1,054,450	(107,003)	-9.2%
65.0 - Debt Service	2,949,300	1,921,000	(1,028,300)	-34.9%
66.0 - Capital Outlay	28,000	10,500	(17,500)	-62.5%
67.0 - Closure/Postclosure	277,000	186,000	(91,000)	-32.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%





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# Salinas Valley Solid Waste Authority Budget by Program FY 2014-15

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
1110 - Executive Administration	376,550	404,050	27,500	7.3%
1120 - Administrative Support	396,780	404,800	8,020	2.0%
1130 - Human Resources Administration	324,210	363,200	38,990	12.0%
1140 - Clerk of the Board	169,000	175,650	6,650	3.9%
1200 - Finance Administration	657,000	676,800	19,800	3.0%
1300 - Operations Administration	259,210	387,600	128,390	49.5%
2100 - Resource Recovery	681,160	715,100	33,940	5.0%
2150 - Marketing	75,000	75,000	-	0.0%
2200 - Public Education	167,700	190,000	22,300	13.3%
2300 - Household Hazardous Waste	671,010	682,800	11,790	1.8%
2400 - C & D Diversion	30,000	30,000	-	0.0%
2500 - Organics Diversion	587,530	587,200	(330)	-0.1%
2600 - Diversion Services	144,750	144,750	-	0.0%
3100 - Scalehouse Operations	371,630	389,650	18,020	4.8%
3600 - JR Transfer Station	723,060	739,900	16,840	2.3%
3650 - ML Transfer Station	150,000	150,000	-	0.0%
3710 - SS Disposal Operations	687,841	682,000	(5,841)	-0.8%
3720 - SS Transfer Operations	910,749	959,750	49,001	5.4%
3730 - SS Recycling Operations	189,090	189,100	10	0.0%
4500 - JC Landfill Operations	3,717,840	3,515,000	(202,840)	-5.5%
5300 - Crazy Horse Postclosure Maintenance	550,740	566,150	15,410	2.8%
5400 - Lewis Road Postclosure Maintenance	211,590	224,100	12,510	5.9%
5500 - Johnson Canyon ECS	322,540	303,500	(19,040)	-5.9%
5600 - Jolon Road Postclosure Maintenance	145,350	139,800	(5,550)	-3.8%
5700 - Sun Street ECS	116,870	147,100	30,230	25.9%
6100 - Debt Service - Interest	1,851,700	1,606,000	(245,700)	-13.3%
6200 - Debt Service - Principal	1,097,600	315,000	(782,600)	-71.3%
6605 - Closure Set-Aside	277,000	186,000	(91,000)	-32.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%



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# Salinas Valley Solid Waste Authority Full Cost of Services by Major Category FY 2014-15

<u>Disposal Services</u>	2013-14 Budget	2014-15 Budget
3600 - JR Transfer Station	874,025	910,999
3650 - ML Transfer Station	181,318	184,687
3710 - SS Disposal Operations	1,056,064	1,079,587
3720 - SS Transfer Operations	1,100,901	1,181,688
4500 - JC Landfill Operations	4,718,686	4,567,706
5500 - Johnson Canyon ECS	389,882	373,683
5700 - Sun Street ECS	141,271	181,116
6605 - Closure Set-Aside	277,000	186,000
Total Disposal Services	8,739,147	8,665,466
Debt Service		
6100 - Debt Service - Interest	1,851,700	1,606,000
6200 - Debt Service - Interest	1,097,600	315,000
Total Debt Service	2,949,300	
Total Debt Service	2,949,300	1,921,000
Postclosure Maintenance		
5300 - Crazy Horse Postclosure Maintenance	665,727	697,070
5400 - Lewis Road Postclosure Maintenance	255,767	275,922
5600 - Jolon Road Postclosure Maintenance	175,697	172,128
Total Postclosure Maintenance	1,097,192	1,145,120
Total i Ostolosule Mailitellalice	1,097,192	1,143,120
AB939 Programs		
2100 - Resource Recovery	823,377	880,464
2150 - Marketing	90,659	92,343
2200 - Public Education	202,714	233,937
2300 - Household Hazardous Waste	811,108	840,695
3730 - SS Recycling Operations	228,569	232,829
Total AB939 Programs	2,156,427	2,280,267
Recycling Programs		
2400 - C & D Diversion	36,264	36,937
2500 - Organics Diversion	710,198	722,987
2600 - Diversion Services	174,972	178,223
Total Recycling Programs	921,434	938,148
Grand Tatal	4E 062 E00	14.050.000
Grand Total	15,863,500	14,950,000



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# Salinas Valley Solid Waste Authority Full Cost of Services by Program FY 2014-15

Category	2014 2015 PROPOSED	Scalehouse Allocation	Overhead Allocation	Full Cost of Services
1110 - Executive Administration	404,050		(404,050)	-
1120 - Administrative Support	404,800		(404,800)	-
1130 - Human Resources Administration	363,200		(363,200)	-
1140 - Clerk of the Board	175,650		(175,650)	-
1200 - Finance Administration	676,800		(676,800)	-
1300 - Operations Administration	387,600		(387,600)	-
2100 - Resource Recovery	715,100		165,364	880,464
2150 - Marketing	75,000		17,343	92,343
2200 - Public Education	190,000		43,937	233,937
2300 - Household Hazardous Waste	682,800		157,895	840,695
2400 - C & D Diversion	30,000		6,937	36,937
2500 - Organics Diversion	587,200		135,787	722,987
2600 - Diversion Services	144,750		33,473	178,223
3100 - Scalehouse Operations	389,650	(389,650)	-	-
3600 - JR Transfer Station	739,900		171,099	910,999
3650 - ML Transfer Station	150,000		34,687	184,687
3710 - SS Disposal Operations	682,000	194,825	202,762	1,079,587
3720 - SS Transfer Operations	959,750		221,938	1,181,688
3730 - SS Recycling Operations	189,100		43,729	232,829
4500 - JC Landfill Operations	3,515,000	194,825	857,881	4,567,706
5300 - Crazy Horse Postclosure Maintenance	566,150		130,920	697,070
5400 - Lewis Road Postclosure Maintenance	224,100		51,822	275,922
5500 - Johnson Canyon ECS	303,500		70,183	373,683
5600 - Jolon Road Postclosure Maintenance	139,800		32,328	172,128
5700 - Sun Street ECS	147,100		34,016	181,116
6100 - Debt Service - Interest	1,606,000			1,606,000
6200 - Debt Service - Principal	315,000			315,000
6605 - Closure Set-Aside	186,000			186,000
Grand Total	14,950,000	-	(0)	14,950,000



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Catagony	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
Category 61.0 - Employee Services	BUDGET	PROPUSED	(Decrease)	∕₀ Change
61110 - Regular Pay	2,513,100	2,798,700	285,600	11.4%
61111 - Regular Pay	75,100	118,700	43,600	58.1%
61115 - Board Member Stipends	12,500	17,400	4,900	39.2%
61120 - Paid Time Off	99,500	112,200	12,700	12.8%
61300 - Overtime - Regular	93,000	114,100	21,100	22.7%
61301 - Overtime - Regular	1,000	1,000	-	0.0%
61400 - Education Assistance	18,000	4,000	(14,000)	-77.8%
61410 - Wellness Program	16,500	20,400	3,900	23.6%
61700 - Flexible Leave	52,500	60,700	8,200	15.6%
61705 - Management Leave	22,300	23,800	1,500	6.7%
61815 - Auto Allowance	30,000	30,000	1,500	0.7%
61816 - Cell Phone	·		600	5.3%
	11,300	11,900		
61822 - PERS Employer Contribution	276,750	334,400	57,650	20.8%
61823 - PERS EPMC	181,500	143,100	(38,400)	-21.2%
61824 - OPEB Expense	-	81,500	81,500	40.00/
61825 - Medicare	38,650	45,200	6,550	16.9%
61826 - FICA	900	1,100	200	22.2%
61831 - Health Insurance	667,250	803,100	135,850	20.4%
61832 - Health Insurance - Retired	650	800	150	23.1%
61833 - Long-Term Disability	12,000	15,500	3,500	29.2%
61834 - Unemployment	21,300	19,500	(1,800)	-8.5%
61836 - Life Insurance	10,400	11,700	1,300	12.5%
61837 - Insurance - Workers Compensation	116,200	116,200	-	0.0%
61999 - CIP/Program Regular Salary Deduct	(65,000)	-	65,000	-100.0%
61.0 - Employee Services Total	4,205,400	4,885,000	679,600	16.2%
63.0 - Contract Services				
61130 - Safety Awards	7,000	7,000	-	0.0%
63116 - Cell Phones	6,800	10,750	3,950	58.1%
63120 - Telephone	15,900	15,900	-	0.0%
63125 - Internet Services	4,600	4,600	-	0.0%
63126 - Exchange Hosting Services	3,000	3,000	-	0.0%
63127 - Network Access	820	800	(20)	-2.4%
63140 - Postage	5,000	5,000	-	0.0%
63150 - Overnight Shipments	1,600	1,600	-	0.0%
63210 - Water	8,400	9,150	750	8.9%
63220 - Sewer	400	400	-	0.0%
63230 - Gas & Electricity	125,800	111,600	(14,200)	-11.3%
63240 - Portable Toilet	4,100	6,300	2,200	53.7%
63250 - Exterminator Service	4,562	4,600	38	0.8%
63261 - Vector Control	4,568	5,000	432	9.5%
63270 - Garbage/Recycling Pickup	800	800	-	0.0%
63320 - Building Rent	86,400	86,400	-	0.0%
63322 - Building Maintenance Fees	21,000	22,000	1,000	4.8%
63350 - Equipment Lease/Purchase	, <u>-</u>	419,700	419,700	
63410 - Vehicle Maintenance	110,000	212,500	102,500	93.2%
63416 - Building Alarm Service	4,950	5,150	200	4.0%
63430 - Equipment Maintenance	71,900	61,500	(10,400)	-14.5%
63431 - Equip Maintenance - Copier	3,500	2,500	(1,000)	-28.6%
63440 - Equipment Rental	6,500	34,000	27,500	423.1%
63510 - Legal Services	105,500	111,000	5,500	5.2%
63520 - Recruitment Services	800	-	(800)	-100.0%
63521 - HR Consultants - Comp. Study	-	25,000	25,000	-100.076
	- 500			160.00/
63522 - HR Investigations, Testing	500	1,300	800	160.0%
63530 - Audit Services	22,400	22,400	- 15 000	0.0%
63540 - Consulting Engineer	15,000	30,000	15,000	100.0%
63542 - Eng. Services - Surveying	39,000	39,000	-	0.0%
63543 - Aerial Topography	6,000	6,000	-	0.0%
63544 - Eng. Services - Leachate	47,500	48,000	500	1.1%

	2013 2014	2014 2015	Increase /	
Category	BUDGET	PROPOSED	(Decrease)	% Change
63545 - Eng. Services - GW Monitoring	89,200	89,200	-	0.0%
63546 - TO-15 Testing	7,600	7,600	-	0.0%
63548 - Eng. Services - LFG System	148,000	153,000	5,000	3.4%
63549 - Eng Services - LFG Surface Monitoring	42,200	37,000	(5,200)	-12.3%
63551 - GHG Monitoring (AB32)	27,800 2,500	25,500 2,700	(2,300) 200	-8.3% 8.0%
63553 - Eng. Services - GW Cap - Non Routine 63554 - Eng. Services - Leachate - Non Routine	11,700	11,500	(200)	-1.7%
63555 - Eng. Services - Ceachate - Non Routine	8,500	8,500	(200)	0.0%
63558 - Eng. Services - LFG System - Non Routine	75,300	62,700	(12,600)	-16.7%
63560 - Custodial Service	26,700	26,500	(200)	-0.7%
63565 - Records Management Disposal Service	400	400	(200)	0.0%
63570 - Bank of NY -1997 Series A Bond	5,100	5,100	_	0.0%
63571 - Bond Continuing Disclosure Services	1,900	1,900	_	0.0%
63580 - Safety Program/Consulting	2,800	5,000	2,200	78.6%
63587 - Street Sweeping	8,000	12,000	4,000	50.0%
63590 - Other Professional Services	3,000	5,000	2,000	66.7%
63592 - Facility Maintenance	35,000	67,500	32,500	92.9%
63593 - Landscape Maintenance	5,500	5,500	-	0.0%
63594 - Credit Card Fees	8,000	7,500	(500)	-6.3%
63595 - Returned Check Expense	500	400	(100)	-20.0%
63596 - Bank Fees	10,800	10,800	-	0.0%
63597 - Litter Abatement	60,000	140,000	80,000	133.3%
63598 - FSA Service Fees	900	900	-	0.0%
63599 - EAP Service Fee	5,150	5,150	-	0.0%
63603 - NPDES Improvements	24,000	20,000	(4,000)	-16.7%
63613 - Contract Labor	67,009	65,500	(1,509)	-2.3%
63616 - Madison Lane Transfer Station Services	150,000	150,000	-	0.0%
63622 - Diversion Assistance Fee-JC	100,000	96,500	(3,500)	-3.5%
63623 - Metal Diversion Fees	2,500	2,500	-	0.0%
63624 - Tires Diversion Fees	2,500	2,500	-	0.0%
63625 - Wood Diversion Fees	5,200	5,200	-	0.0%
63628 - Greenwaste Processing @ JC	582,330	582,000	(330)	-0.1%
63630 - C&D Recycling (ST Goal)	30,000	30,000	-	0.0%
63631 - Mattresses Diversion Service	35,750	35,750	-	0.0%
63632 - Carpets Diversion Service	4,000	7,500	3,500	87.5%
63636 - Diversion Assistance Fee-SS	75,000	75,000	-	0.0%
63651 - HHW Hauling & Disposal	150,000	150,000	-	0.0%
63653 - ABOP Disposal	5,000	5,000	-	0.0%
63654 - Freon Removal	2,400	2,400	-	0.0%
63655 - HHW Disposal Supplies	35,000	35,000	1 200	0.0%
63671 - Network Support 63672 - Laserfiche Support	18,800	20,000	1,200	6.4% -7.7%
63673 - Paradigm Support	7,800 17,000	7,200 17,000	(600)	0.0%
63674 - Plan-It Support	200	200	_	0.0%
63675 - Website Hosting Service	790	800	10	1.3%
63676 - INCODE Off Site Backup	2,000	2,000	-	0.0%
63677 - INCODE Support	15,510	15,600	90	0.6%
63679 - Employee Evaluations Software Support	2,000	2,000	-	0.0%
63680 - Symantec Support	6,340	6,400	60	0.9%
63700 - Public Media Relations	-	10,000	10,000	0.070
63711 - Media Campaign	100,000	100,000	-	0.0%
63715 - Give Aways	5,000	5,000	-	0.0%
63719 - RecycleRama	60,000	60,000	-	0.0%
63720 - Watershed Litter & Recycling Education	-	30,000	30,000	
63750 - Increased Public Education (ST Goal)	107,700	100,000	(7,700)	-7.1%
63760 - Interpreting Services	3,700	3,500	(200)	-5.4%
63810 - Leachate Storage	13,500	11,000	(2,500)	-18.5%
63811 - RWQCB Studies	2,000	2,000	- 1	0.0%
63812 - Lab Water Analysis	55,000	55,000	-	0.0%

	2013 2014	2014 2015	Increase /	
Category	BUDGET	PROPOSED	(Decrease)	% Change
63813 - Eng. Services - GW Cap	17,000	17,000	-	0.0%
63815 - Site Grading	8,860	7,500	(1,360)	-15.3%
63817 - NPDES - Permitting	45,000	45,000	-	0.0%
63818 - Lab Water Analysis - 5 year	-	18,000	18,000	
63850 - Gonzales Host Fees	250,000	250,000	-	0.0%
63921 - Scale Maintenance & Repair - JC	7,200	7,200	-	0.0%
63922 - Scale Maintenance & Repair - SS	6,000	6,000	-	0.0%
63952 - Tonnage Band Fees	(130,100)	(72,000)	58,100	-44.7%
63955 - Landfill Operations	2,030,300	1,008,000	(1,022,300)	-50.4%
63956 - Compaction Incentive	800,000	400,000	(400,000)	-50.0%
63957 - Transfer Station Operations	700,200	715,000	14,800	2.1%
63958 - Out of Scope Work	10,000	5,000	(5,000)	-50.0%
63960 - Contingencies	33,130	76,500	43,370	130.9%
63.0 - Contract Services Total	6,786,469	6,200,050	(586,419)	-8.6%
62.0 - Supplies				
62100 - Office Supplies & Materials	25,250	21,300	(3,950)	-15.6%
62120 - Reproduction Costs	1,000	1,000	-	0.0%
62130 - Copier/Printer Supplies	10,100	12,500	2,400	23.8%
62140 - Janitorial Supplies	5,400	5,400	-	0.0%
62230 - Rolling Stock Supplies	5,600	5,500	(100)	-1.8%
62230 - Vehicle Supplies	5,500	7,000	1,500	27.3%
62290 - Other Repair & Maintenance Supplies	34,510	27,500	(7,010)	-20.3%
62330 - Fuel	114,200	127,050	12,850	11.3%
62335 - Biodiesel Fuel	185,000	345,000	160,000	86.5%
62510 - Uniforms	1,500	3,550	2,050	136.7%
62800 - Special Dept Supplies	32,050	73,000	40,950	127.8%
62801 - Graffiti Removal Supplies	1,500	2,000	500	33.3%
62802 - Litter Abatement	1,000	2,500	1,500	150.0%
62810 - Software/License Renewals	10,080	10,300	220	2.2%
62840 - Safety Supplies	9,300	10,400	1,100	11.8%
62850 - Small Tools	500	25,500	25,000	5000.0%
62910 - Minor Capital Outlay	10,400	10,500	100	1.0%
62915 - Minor Computer Equipment	2,988	3,000	12	0.4%
62.0 - Supplies Total	455,878	693,000	237,122	52.0%
64.0 - Other Expenses	,	,	- <b>,</b>	
64100 - Advertising/Public Notices	9,500	9,600	100	1.1%
64110 - Advertising - Recruitments	500	1,500	1,000	200.0%
64200 - Conferences/Meetings	30,000	32,300	2,300	7.7%
64201 - Travel Expense - General Manager	2,000	2,000	-	0.0%
64210 - Board Meeting Supplies	3,000	3,000	-	0.0%
64220 - Board Retreat	9,500	6,500	(3,000)	-31.6%
64225 - Confrences/Meetings - Boardmembers	5,400	5,000	(400)	-7.4%
64240 - Employee Recognition	4,300	4,300	-	0.0%
64250 - Training	32,100	30,000	(2,100)	-6.5%
64310 - Association Memberships	13,460	10,200	(3,260)	-24.2%
64320 - Publications & Trade Journals	5,770	6,250	480	8.3%
64410 - Insurance	-	50,000	50,000	0.070
64411 - Insurance - Commercial Auto	35,700	40,500	4,800	13.4%
64412 - Insurance - Crime	5,860	6,800	940	16.0%
64413 - Insurance - Environmental Impairment Liability	88,500	85,400	(3,100)	-3.5%
64414 - Insurance - General Liability	41,320	45,800	4,480	10.8%
64415 - Insurance - General Elability	17,040	19,700	2,660	15.6%
64416 - Insurance - Property Damage	26,200	22,900	(3,300)	-12.6%
64417 - Insurance - Excess Liability	34,680	40,200	5,520	15.9%
64418 - Insurance - Excess Elability	3,200	3,000	(200)	-6.3%
64700 - Refunds & Reimbursement	1,000	1,000	(200)	0.0%
64903 - Fees & Permits	900	900	-	0.0%
	27,700	27,700	-	0.0%
64904 - Property Taxes 64905 - Mo.Co. LEA Fees	79,500		2 000	3.6%
04300 - IVIO.OU. LLA I 553	19,500	82,400	2,900	3.0%

Catagoni	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
Category 64906 - Mo.Co. Regional Fees	184,500	125,500	(59,000)	% Change -32.0%
64910 - SBOE - CIWMB Fees	,	•	,	
	349,100	240,800	(108,300)	-31.0%
64920 - MBUAPCD-Air Board Fees	25,500	24,800	(700)	-2.7%
64925 - SWRCB Fees	124,223	125,400	1,177	0.9%
64943 - Fees and Permits	1,000	1,000	-	0.0%
64.0 - Other Expenses Total	1,161,453	1,054,450	(107,003)	-9.2%
65.0 - Debt Service				
65110 - 2002 Rev Bonds Interest	1,721,600	-	(1,721,600)	-100.0%
65120 - Salinas IPA Interest	130,100	-	(130,100)	-100.0%
65130 - 2014A Rev Bonds Interest	-	1,487,500	1,487,500	
65140 - 2014B Rev Bonds Interest	-	118,500	118,500	
65210 - 2002 Rev Bonds Principal	1,035,000	-	(1,035,000)	-100.0%
65220 - Salinas IPA Principal	62,600	-	(62,600)	-100.0%
65240 - 2014B Rev Bonds Principal	-	315,000	315,000	
65.0 - Debt Service Total	2,949,300	1,921,000	(1,028,300)	-34.9%
66.0 - Capital Outlay				
66525 - Transfer Truck Retrofit	20,000	-	(20,000)	-100.0%
66530 - Office Equipment	-	2,500	2,500	
66550 - Rolling Equipment	8,000	8,000	-	0.0%
66.0 - Capital Outlay Total	28,000	10,500	(17,500)	-62.5%
67.0 - Closure/Postclosure				
67100 - Closure Expense	277,000	186,000	(91,000)	-32.9%
67.0 - Closure/Postclosure Total	277,000	186,000	(91,000)	-32.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%

Catagory	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Changa
Category 105 - Administration Fund	BUDGET	PROPUSED	(Decrease)	Change
1110 - Executive Administration				
61.0 - Employee Services				
61110 - Regular Pay	176,500	185,300	8,800	5.0%
61120 - Paid Time Off	6,900	7,200	300	4.3%
61705 - Management Leave	5,100	5,400	300	5.9%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,200	1,400	200	16.7%
61822 - PERS Employer Contribution	18,900	21,200	2,300	12.2%
61823 - PERS EPMC	12,400	5,600	(6,800)	-54.8%
61824 - OPEB Expense	12,100	5,600	5,600	01.070
61825 - Medicare	2,600	2,700	100	3.8%
61831 - Health Insurance	23,400	24,200	800	3.4%
61833 - Long-Term Disability	800	900	100	12.5%
61834 - Unemployment	500	400	(100)	-20.0%
61836 - Life Insurance	700	700	-	0.0%
61837 - Insurance - Workers Compensation	1,300	900	(400)	-30.8%
61999 - CIP/Program Regular Salary Deduct	(5,000)	-	5,000	-100.0%
61.0 - Employee Services Total	251,300	267,500	16,200	6.4%
63.0 - Contract Services	201,000	201,000	10,200	0.170
63116 - Cell Phones	600	600	_	0.0%
63510 - Legal Services	85,000	85,000	_	0.0%
63540 - Consulting Engineer	15,000	25,000	10,000	66.7%
63590 - Other Professional Services	3,000	5,000	2,000	66.7%
63598 - FSA Service Fees	100	100	-	0.0%
63599 - EAP Service Fee	150	150	_	0.0%
63.0 - Contract Services Total	103,850	115,850	12,000	11.6%
62.0 - Supplies	100,000	1.10,000	12,000	11.070
62810 - Software/License Renewals	400	400	_	0.0%
62915 - Minor Computer Equipment	500	500	_	0.0%
62.0 - Supplies Total	900	900	_	0.0%
64.0 - Other Expenses				0.070
64200 - Conferences/Meetings	3,500	5,000	1,500	42.9%
64201 - Travel Expense - General Manager	2,000	2,000	-	0.0%
64250 - Training	1,400	2,000	600	42.9%
64310 - Association Memberships	7,100	5,000	(2,100)	-29.6%
64320 - Publications & Trade Journals	2,000	2,000	(=,:00)	0.0%
64412 - Insurance - Crime	500	200	(300)	-60.0%
64415 - Insurance - Public Officials and Employment Liabil	800	600	(200)	-25.0%
64418 - Insurance - Surety Bond	3,200	3,000	(200)	-6.3%
64.0 - Other Expenses Total	20,500	19,800	(700)	-3.4%
1110 - Executive Administration Total	376,550	404,050	27,500	7.3%
1120 - Administrative Support	21 3,000	101,000		,
61.0 - Employee Services				
61110 - Regular Pay	112,000	105,400	(6,600)	-5.9%
61120 - Paid Time Off	4,400	4,100	(300)	-6.8%
61300 - Overtime - Regular	500	500	-	0.0%
61400 - Education Assistance	1,000	-	(1,000)	-100.0%
61410 - Wellness Program	1,000	1,000	-	0.0%
61700 - Flexible Leave	3,300	3,100	(200)	-6.1%
61822 - PERS Employer Contribution	12,000	12,100	`100 <sup>′</sup>	0.8%
61823 - PERS EPMC	7,900	5,300	(2,600)	-32.9%
61824 - OPEB Expense	-	3,200	3,200	
61825 - Medicare	1,700	1,600	(100)	-5.9%
61831 - Health Insurance	29,300	44,000	14,700	50.2%
61833 - Long-Term Disability	500	600	100	20.0%
-				

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
61834 - Unemployment	1,100	800	(300)	-27.3%
61836 - Life Insurance	400	500	100	25.0%
61837 - Insurance - Workers Compensation	800	500	(300)	-37.5%
61.0 - Employee Services Total	175,900	182,700	6,800	3.9%
63.0 - Contract Services				
63120 - Telephone	10,000	10,000	-	0.0%
63140 - Postage	5,000	5,000	-	0.0%
63150 - Overnight Shipments	400	400	-	0.0%
63210 - Water	600	700	100	16.7%
63230 - Gas & Electricity	11,700	13,000	1,300	11.1%
63270 - Garbage/Recycling Pickup	800	800	-	0.0%
63320 - Building Rent	86,400	86,400	-	0.0%
63322 - Building Maintenance Fees	21,000	22,000	1,000	4.8%
63416 - Building Alarm Service	700	900	200	28.6%
63430 - Equipment Maintenance	1,000	1,000	-	0.0%
63431 - Equip Maintenance - Copier	3,500	2,500	(1,000)	-28.6%
63560 - Custodial Service	13,700	13,500	(200)	-1.5%
63598 - FSA Service Fees	200	200	-	0.0%
63599 - EAP Service Fee	300	300	-	0.0%
63.0 - Contract Services Total	155,300	156,700	1,400	0.9%
62.0 - Supplies				
62100 - Office Supplies & Materials	18,950	15,000	(3,950)	-20.8%
62120 - Reproduction Costs	1,000	1,000	-	0.0%
62130 - Copier/Printer Supplies	9,500	12,000	2,500	26.3%
62140 - Janitorial Supplies	3,000	3,000	-	0.0%
62230 - Vehicle Supplies	500	2,000	1,500	300.0%
62330 - Fuel	2,100	2,500	400	19.0%
62800 - Special Dept Supplies	2,500	2,000	(500)	-20.0%
62810 - Software/License Renewals	600	600	- ′	0.0%
62915 - Minor Computer Equipment	500	500	-	0.0%
62.0 - Supplies Total	38,650	38,600	(50)	-0.1%
64.0 - Other Expenses	•	,	, ,	
64100 - Advertising/Public Notices	5,000	5,000	-	0.0%
64200 - Conferences/Meetings	500	-	(500)	-100.0%
64250 - Training	1,000	1,000	-	0.0%
64412 - Insurance - Crime	300	400	100	33.3%
64413 - Insurance - Environmental Impairment Liability	14,900	14,900	-	0.0%
64414 - Insurance - General Liability	1,080	1,300	220	20.4%
64415 - Insurance - Public Officials and Employment Liabil	900	1,100	200	22.2%
64416 - Insurance - Property Damage	2,300	2,000	(300)	-13.0%
64417 - Insurance - Excess Liability	950	1,100	`150 <sup>°</sup>	15.8%
64.0 - Other Expenses Total	26,930	26,800	(130)	-0.5%
1120 - Administrative Support Total	396,780	404,800	8,020	2.0%
1130 - Human Resources Administration			•	
61.0 - Employee Services				
61110 - Regular Pay	166,300	171,200	4,900	2.9%
61120 - Paid Time Off	6,400	6,600	200	3.1%
61300 - Overtime - Regular	500	500	-	0.0%
61400 - Education Assistance	1,000	2,000	1,000	100.0%
61410 - Wellness Program	1,000	1,000	-	0.0%
61700 - Flexible Leave	1,900	1,900	-	0.0%
61705 - Management Leave	3,000	3,100	100	3.3%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,000	1,100	100	10.0%
61822 - PERS Employer Contribution	17,800	19,600	1,800	10.1%
61823 - PERS EPMC	11,700	8,600	(3,100)	-26.5%
5.510 TERO EL MO	11,700	0,000	(0,100)	20.070

Catagony	2013 2014 BUDGET	2014 2015 PROPOSED	Increase /	% Change
Category 61824 - OPEB Expense	- BUDGET	5,200	( <b>Decrease</b> ) 5,200	Change
61825 - Medicare	2,500	2,500	5,200	0.0%
61831 - Health Insurance	36,900	38,700	1,800	4.9%
61833 - Long-Term Disability	800	900	100	12.5%
61834 - Unemployment	1,600	800	(800)	-50.0%
61836 - Life Insurance	600	700	100	16.7%
61837 - Insurance - Workers Compensation	1,200	800	(400)	-33.3%
61.0 - Employee Services Total	260,200	271,200	11,000	4.2%
63.0 - Contract Services	,	_::,_=:	,	
63116 - Cell Phones	600	600	-	0.0%
63510 - Legal Services	20,500	20,000	(500)	-2.4%
63521 - HR Consultants - Comp. Study		25,000	25,000	
63522 - HR Investigations, Testing	500	1,300	800	160.0%
63580 - Safety Program/Consulting	2,800	5,000	2,200	78.6%
63598 - FSA Service Fees	100	100	_,	0.0%
63599 - EAP Service Fee	300	300	-	0.0%
63679 - Employee Evaluations Software Support	2,000	2,000	-	0.0%
61130 - Safety Awards	7,000	7,000	-	0.0%
63520 - Recruitment Services	800	-	(800)	-100.0%
63.0 - Contract Services Total	34,600	61,300	26,700	77.2%
62.0 - Supplies	,	, , , , , , ,	-,	
62810 - Software/License Renewals	600	500	(100)	-16.7%
62.0 - Supplies Total	600	500	(100)	-16.7%
64.0 - Other Expenses			,	
64110 - Advertising - Recruitments	500	1,500	1,000	200.0%
64200 - Conferences/Meetings	5,500	6,000	500	9.1%
64240 - Employee Recognition	4,300	4,300	-	0.0%
64250 - Training	13,000	12,000	(1,000)	-7.7%
64310 - Association Memberships	2,000	2,000	-	0.0%
64320 - Publications & Trade Journals	1,500	2,000	500	33.3%
64411 - Insurance - Commercial Auto	710	900	190	26.8%
64412 - Insurance - Crime	400	400	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	900	1,100	200	22.2%
64.0 - Other Expenses Total	28,810	30,200	1,390	4.8%
1130 - Human Resources Administration Total	324,210	363,200	38,990	12.0%
1140 - Clerk of the Board				
61.0 - Employee Services				
61110 - Regular Pay	72,400	74,600	2,200	3.0%
61115 - Board Member Stipends	12,500	17,400	4,900	39.2%
61120 - Paid Time Off	2,800	2,900	100	3.6%
61300 - Overtime - Regular	500	500	-	0.0%
61400 - Education Assistance	500	-	(500)	-100.0%
61410 - Wellness Program	500	500	-	0.0%
61700 - Flexible Leave	2,100	2,200	100	4.8%
61822 - PERS Employer Contribution	7,800	8,600	800	10.3%
61823 - PERS EPMC	5,100	3,800	(1,300)	-25.5%
61824 - OPEB Expense	-	2,300	2,300	
61825 - Medicare	1,100	1,400	300	27.3%
61826 - FICA	900	1,100	200	22.2%
61831 - Health Insurance	21,000	22,000	1,000	4.8%
61833 - Long-Term Disability	400	400	-	0.0%
61834 - Unemployment	900	1,400	500	55.6%
61836 - Life Insurance	300	300	-	0.0%
61837 - Insurance - Workers Compensation	600	500	(100)	-16.7%
61.0 - Employee Services Total 63.0 - Contract Services	129,400	139,900	10,500	8.1%

	2042 2044	2044 2045	lu avaaaa /	0/
Catagory	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
Category 63250 - Exterminator Service	662	700	38	5.7%
63565 - Records Management Disposal Service	400	400	-	0.0%
63598 - FSA Service Fees	50	100	50	100.0%
63599 - EAP Service Fee	150	150	-	0.0%
63672 - Laserfiche Support	7,800	7,200	(600)	-7.7%
63760 - Interpreting Services	3,700	3,500	(200)	-5.4%
63.0 - Contract Services Total	12,762	12,050	(712)	-5.6%
62.0 - Supplies	,	-,	(*)	0.070
62810 - Software/License Renewals	300	300	_	0.0%
62915 - Minor Computer Equipment	988	1,000	12	1.2%
62.0 - Supplies Total	1,288	1,300	12	0.9%
64.0 - Other Expenses	1,=00	,,,,,,,		0.070
64100 - Advertising/Public Notices	3,900	4,000	100	2.6%
64200 - Conferences/Meetings	1,500	1,500	-	0.0%
64210 - Board Meeting Supplies	3,000	3,000	_	0.0%
64220 - Board Retreat	9,500	6,500	(3,000)	-31.6%
64225 - Confrences/Meetings - Boardmembers	5,400	5,000	(400)	-7.4%
64250 - Training	1,000	1,000	-	0.0%
64310 - Association Memberships	600	600	_	0.0%
64412 - Insurance - Crime	200	200	_	0.0%
64415 - Insurance - Public Officials and Employment Liabil	450	600	150	33.3%
64.0 - Other Expenses Total	25,550	22,400	(3,150)	-12.3%
1140 - Clerk of the Board Total	169,000	175,650	6,650	3.9%
1200 - Finance Administration	,	·	·	
61.0 - Employee Services				
61110 - Regular Pay	356,700	369,400	12,700	3.6%
61120 - Paid Time Off	13,200	14,300	1,100	8.3%
61300 - Overtime - Regular	2,500	2,500	-	0.0%
61400 - Education Assistance	2,000	1,000	(1,000)	-50.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	6,600	6,800	200	3.0%
61705 - Management Leave	3,300	3,900	600	18.2%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	1,600	1,800	200	12.5%
61822 - PERS Employer Contribution	36,600	42,300	5,700	15.6%
61823 - PERS EPMC	24,000	18,500	(5,500)	-22.9%
61824 - OPEB Expense	-	11,100	11,100	
61825 - Medicare	5,000	5,400	400	8.0%
61831 - Health Insurance	79,900	74,300	(5,600)	-7.0%
61833 - Long-Term Disability	1,600	1,800	200	12.5%
61834 - Unemployment	2,200	1,600	(600)	-27.3%
61836 - Life Insurance	1,200	1,400	200	16.7%
61837 - Insurance - Workers Compensation	2,400	1,700	(700)	-29.2%
61.0 - Employee Services Total	546,800	565,800	19,000	3.5%
63.0 - Contract Services				
63125 - Internet Services	2,500	2,500	-	0.0%
63126 - Exchange Hosting Services	3,000	3,000	-	0.0%
63127 - Network Access	820	800	(20)	-2.4%
63150 - Overnight Shipments	200	200	-	0.0%
63430 - Equipment Maintenance	-	600	600	
63530 - Audit Services	22,400	22,400	-	0.0%
63570 - Bank of NY -1997 Series A Bond	5,100	5,100	-	0.0%
63571 - Bond Continuing Disclosure Services	1,900	1,900	-	0.0%
63595 - Returned Check Expense	500	400	(100)	-20.0%
63596 - Bank Fees	3,600	3,600	-	0.0%
63598 - FSA Service Fees	200	200	-	0.0%

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
63599 - EAP Service Fee	600	600	-	0.0%
63671 - Network Support	18,800	20,000	1,200	6.4%
63674 - Plan-It Support	200	200	-	0.0%
63675 - Website Hosting Service	790	800	10	1.3%
63676 - INCODE Off Site Backup	2,000	2,000	-	0.0%
63677 - INCODE Support	15,510	15,600	90	0.6%
63680 - Symantec Support	6,340	6,400	60	0.9%
63.0 - Contract Services Total	84,460	86,300	1,840	2.2%
62.0 - Supplies				
62100 - Office Supplies & Materials	600	600	-	0.0%
62800 - Special Dept Supplies	1,000	1,000	-	0.0%
62810 - Software/License Renewals	5,680	6,000	320	5.6%
62910 - Minor Capital Outlay	400	1,000	600	150.0%
62915 - Minor Computer Equipment	1,000	1,000	-	0.0%
62.0 - Supplies Total	8,680	9,600	920	10.6%
64.0 - Other Expenses	•	,		
64200 - Conferences/Meetings	8,500	5,800	(2,700)	-31.8%
64250 - Training	4,300	2,500	(1,800)	-41.9%
64310 - Association Memberships	360	200	(160)	-44.4%
64320 - Publications & Trade Journals	500	500	-	0.0%
64412 - Insurance - Crime	600	800	200	33.3%
64415 - Insurance - Public Officials and Employment Liabil	1,800	1,800	-	0.0%
64700 - Refunds & Reimbursement	1,000	1,000	_	0.0%
64.0 - Other Expenses Total	17,060	12,600	(4,460)	-26.1%
66.0 - Capital Outlay	17,000	12,000	(1,100)	20.170
66530 - Office Equipment	_	2,500	2,500	
66.0 - Capital Outlay Total	_	2,500	2,500	
1200 - Finance Administration Total	657,000	676,800	19,800	3.0%
1300 - Operations Administration	,	,	10,000	
61.0 - Employee Services				
61110 - Regular Pay	170,400	201,200	30,800	18.1%
61120 - Paid Time Off	14,900	15,600	700	4.7%
61300 - Overtime - Regular	2,000	, -	(2,000)	-100.0%
61400 - Education Assistance	2,000	1,000	(1,000)	-50.0%
61410 - Wellness Program	500	2,000	1,500	300.0%
61700 - Flexible Leave	4,100	4,200	100	2.4%
61705 - Management Leave	7,200	7,600	400	5.6%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	4,400	4,200	(200)	-4.5%
61822 - PERS Employer Contribution	15,900	23,100	7,200	45.3%
61823 - PERS EPMC	10,400	10,100	(300)	-2.9%
61824 - OPEB Expense	-	6,100	6,100	2.570
61825 - Medicare	2,200	3,000	800	36.4%
61831 - Health Insurance	18,300	27,700	9,400	51.4%
61833 - Long-Term Disability	700	1,000	300	42.9%
61834 - Unemployment	600	600	-	0.0%
61836 - Life Insurance	600	800	200	33.3%
61837 - Insurance - Workers Compensation	11,300	5,900	(5,400)	-47.8%
61999 - CIP/Program Regular Salary Deduct	(60,000)	5,300	60,000	-100.0%
61.0 - Employee Services Total	211,500	220 100	108,600	51.3%
63.0 - Contract Services	211,500	320,100	100,000	31.370
63116 - Cell Phones	1,200	1,000	(200)	-16.7%
		•	(200)	
63150 - Overnight Shipments	1,000	1,000	-	0.0%
63430 - Equipment Maintenance	5,000	5,000	- 5.000	0.0%
63540 - Consulting Engineer	100	5,000	5,000	0.00/
63598 - FSA Service Fees	100	100	-	0.0%

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
63599 - EAP Service Fee	600	600	-	0.0%
63700 - Public Media Relations	-	10,000	10,000	
63.0 - Contract Services Total	7,900	22,700	14,800	187.3%
62.0 - Supplies				
62100 - Office Supplies & Materials	1,200	1,200	-	0.0%
62230 - Rolling Stock Supplies	1,800	2,000	200	11.1%
62330 - Fuel	12,200	14,000	1,800	14.8%
62800 - Special Dept Supplies	2,900	2,500	(400)	-13.8%
62810 - Software/License Renewals	2,500	2,500	(200)	0.0%
62840 - Safety Supplies	1,300	1,000 23,200	(300)	-23.1% 5.9%
62.0 - Supplies Total 64.0 - Other Expenses	21,900	23,200	1,300	5.9%
64200 - Conferences/Meetings	1,500	5,000	3,500	233.3%
64250 - Training	7,100	7,500	400	5.6%
64310 - Association Memberships	3,000	2,000	(1,000)	-33.3%
64320 - Publications & Trade Journals	1,500	1,500	(1,000)	0.0%
64411 - Insurance - Commercial Auto	4,150	4,800	650	15.7%
64412 - Insurance - Crime	160	200	40	25.0%
64415 - Insurance - Public Officials and Employment Liabil	500	600	100	20.0%
64.0 - Other Expenses Total	17,910	21,600	3,690	20.6%
1300 - Operations Administration Total	259,210	387,600	128,390	49.5%
3100 - Scalehouse Operations				
61.0 - Employee Services				
61110 - Regular Pay	187,800	198,700	10,900	5.8%
61120 - Paid Time Off	8,300	8,800	500	6.0%
61300 - Overtime - Regular	7,500	7,500	-	0.0%
61400 - Education Assistance	2,000	-	(2,000)	-100.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	6,200	6,600	400	6.5%
61822 - PERS Employer Contribution	20,100	22,800	2,700	13.4%
61823 - PERS EPMC	13,200	10,000	(3,200)	-24.2%
61824 - OPEB Expense 61825 - Medicare	2 900	6,000	6,000 200	7.1%
61831 - Health Insurance	2,800 56,100	3,000 58,000	1,900	3.4%
61833 - Long-Term Disability	800	1,000	200	25.0%
61834 - Unemployment	1,900	1,400	(500)	-26.3%
61836 - Life Insurance	700	800	100	14.3%
61837 - Insurance - Workers Compensation	1,400	900	(500)	-35.7%
61.0 - Employee Services Total	310,800	327,500	16,700	5.4%
63.0 - Contract Services	,	,	,	
63116 - Cell Phones	1,000	750	(250)	-25.0%
63125 - Internet Services	2,100	2,100	-	0.0%
63210 - Water	300	450	150	50.0%
63240 - Portable Toilet	1,400	2,100	700	50.0%
63416 - Building Alarm Service	850	850	-	0.0%
63594 - Credit Card Fees	8,000	7,500	(500)	-6.3%
63596 - Bank Fees	7,200	7,200	-	0.0%
63599 - EAP Service Fee	500	500	-	0.0%
63673 - Paradigm Support	17,000	17,000	-	0.0%
63921 - Scale Maintenance & Repair - JC	7,200	7,200	-	0.0%
63922 - Scale Maintenance & Repair - SS	6,000	6,000	-	0.0%
63.0 - Contract Services Total	51,550	51,650	100	0.2%
62.0 - Supplies	4.500	4.500		0.00/
62100 - Office Supplies & Materials	1,500	1,500	-	0.0%
62130 - Copier/Printer Supplies	- 200	500	500	40.00/
62290 - Other Repair & Maintenance Supplies	2,300	2,000	(300)	-13.0%

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
62510 - Uniforms	300	1,100	800	266.7%
62800 - Special Dept Supplies	500	500	-	0.0%
62840 - Safety Supplies	600	900	300	50.0%
62910 - Minor Capital Outlay	1,500	1,000	(500)	-33.3%
62.0 - Supplies Total	6,700	7,500	800	11.9%
64.0 - Other Expenses				
64250 - Training	500	500	-	0.0%
64412 - Insurance - Crime	500	600	100	20.0%
64415 - Insurance - Public Officials and Employment Liabil	1,580	1,900	320	20.3%
64.0 - Other Expenses Total	2,580	3,000	420	16.3%
3100 - Scalehouse Operations Total	371,630	389,650	18,020	4.8%
105 - Administration Fund Total	2,554,380	2,801,750	247,370	9.7%
106 - AB939 Fund				
2100 - Resource Recovery				
61.0 - Employee Services				
61110 - Regular Pay	404,800	423,700	18,900	4.7%
61120 - Paid Time Off	15,600	16,300	700	4.5%
61300 - Overtime - Regular	5,000	5,000	-	0.0%
61400 - Education Assistance	2,500	-	(2,500)	-100.0%
61410 - Wellness Program	2,500	2,500	-	0.0%
61700 - Flexible Leave	8,000	8,500	500	6.3%
61705 - Management Leave	3,700	3,800	100	2.7%
61815 - Auto Allowance	6,000	6,000	-	0.0%
61816 - Cell Phone	2,000	2,700	700	35.0%
61822 - PERS Employer Contribution	43,300	48,500	5,200	12.0%
61823 - PERS EPMC	28,400	21,200	(7,200)	-25.4%
61824 - OPEB Expense	-	12,800	12,800	
61825 - Medicare	5,900	6,300	400	6.8%
61831 - Health Insurance	87,350	91,000	3,650	4.2%
61832 - Health Insurance - Retired	650	800	150	23.1%
61833 - Long-Term Disability	1,800	2,100	300	16.7%
61834 - Unemployment	2,700	2,000	(700)	-25.9%
61836 - Life Insurance	1,500	1,600	100	6.7%
61837 - Insurance - Workers Compensation	2,900	2,100	(800)	-27.6%
61.0 - Employee Services Total	624,600	656,900	32,300	5.2%
63.0 - Contract Services				
63430 - Equipment Maintenance	700	700	-	0.0%
63598 - FSA Service Fees	150	100	(50)	-33.3%
63599 - EAP Service Fee	750	750	-	0.0%
63711 - Media Campaign	25,000	25,000	-	0.0%
63715 - Give Aways	5,000	5,000	-	0.0%
63.0 - Contract Services Total	31,600	31,550	(50)	-0.2%
62.0 - Supplies				
62100 - Office Supplies & Materials	2,500	2,500	-	0.0%
62130 - Copier/Printer Supplies	600	-	(600)	-100.0%
62230 - Rolling Stock Supplies	800	500	(300)	-37.5%
62330 - Fuel	2,000	2,000	-	0.0%
62800 - Special Dept Supplies	1,900	2,500	600	31.6%
62802 - Litter Abatement	1,000	2,500	1,500	150.0%
62910 - Minor Capital Outlay	3,500	3,500	-	0.0%
62.0 - Supplies Total	12,300	13,500	1,200	9.8%
64.0 - Other Expenses				
64200 - Conferences/Meetings	5,500	5,500	-	0.0%
64250 - Training	1,300	1,000	(300)	-23.1%
64310 - Association Memberships	400	400	- ′	0.0%
64320 - Publications & Trade Journals	270	250	(20)	-7.4%
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Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
64411 - Insurance - Commercial Auto	2,240	2,600	360	16.1%
64412 - Insurance - Crime	700	800	100	14.3%
64415 - Insurance - Public Officials and Employment Liabil	2,250	2,600	350	15.6%
64.0 - Other Expenses Total	12,660	13,150	490	3.9%
2100 - Resource Recovery Total	681,160	715,100	33,940	5.0%
2150 - Marketing				
63.0 - Contract Services				
63711 - Media Campaign	75,000	75,000	-	0.0%
63.0 - Contract Services Total	75,000	75,000	-	0.0%
2150 - Marketing Total	75,000	75,000	-	0.0%
2200 - Public Education				
63.0 - Contract Services				
63719 - RecycleRama	60,000	60,000	- (7.700)	0.0%
63750 - Increased Public Education (ST Goal)	107,700	100,000	(7,700)	-7.1%
63720 - Watershed Litter & Recycling Education	-	30,000	30,000	40.007
63.0 - Contract Services Total	167,700	190,000	22,300	13.3%
2200 - Public Education Total	167,700	190,000	22,300	13.3%
2300 - Household Hazardous Waste				
61.0 - Employee Services 61110 - Regular Pay	228,400	236,400	8,000	3.5%
61120 - Paid Time Off	8,800	9,100	300	3.4%
61300 - Overtime - Regular	10,000	10,000	-	0.0%
61400 - Education Assistance	2,000	10,000	(2,000)	-100.0%
61410 - Wellness Program	2,000	2,000	(2,000)	0.0%
61700 - Flexible Leave	6,600	6,900	300	4.5%
61816 - Cell Phone	700	700	-	0.0%
61822 - PERS Employer Contribution	24,500	27,100	2,600	10.6%
61823 - PERS EPMC	16,000	11,900	(4,100)	-25.6%
61824 - OPEB Expense	-	7,100	7,100	20.070
61825 - Medicare	3,400	3,600	200	5.9%
61831 - Health Insurance	79,900	82,700	2,800	3.5%
61833 - Long-Term Disability	1,000	1,200	200	20.0%
61834 - Unemployment	2,200	1,600	(600)	-27.3%
61836 - Life Insurance	900	900	-	0.0%
61837 - Insurance - Workers Compensation	26,200	21,300	(4,900)	-18.7%
61.0 - Employee Services Total	412,600	422,500	9,900	2.4%
63.0 - Contract Services				
63120 - Telephone	2,200	2,200	-	0.0%
63230 - Gas & Electricity	12,100	12,100	-	0.0%
63416 - Building Alarm Service	700	700	-	0.0%
63430 - Equipment Maintenance	3,500	3,500	-	0.0%
63599 - EAP Service Fee	600	600	-	0.0%
63613 - Contract Labor	1,000	1,000	-	0.0%
63651 - HHW Hauling & Disposal	150,000	150,000	-	0.0%
63653 - ABOP Disposal	5,000	5,000	-	0.0%
63654 - Freon Removal	2,400	2,400	-	0.0%
63655 - HHW Disposal Supplies	35,000	35,000	-	0.0%
63.0 - Contract Services Total	212,500	212,500	-	0.0%
62.0 - Supplies				
62230 - Rolling Stock Supplies	3,000	3,000	-	0.0%
62330 - Fuel	2,200	2,800	600	27.3%
62800 - Special Dept Supplies	12,000	12,000	-	0.0%
62801 - Graffiti Removal Supplies	1,500	2,000	500	33.3%
62840 - Safety Supplies	2,000	2,000	-	0.0%
62910 - Minor Capital Outlay	5,000	5,000	4 400	0.0%
62.0 - Supplies Total	25,700	26,800	1,100	4.3%

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
64.0 - Other Expenses	0.500	0.500		0.00/
64200 - Conferences/Meetings	3,500	3,500	-	0.0%
64250 - Training	1,500	1,500	-	0.0%
64411 - Insurance - Commercial Auto	2,210	2,600	390	17.6%
64412 - Insurance - Crime	600	700	100	16.7%
64415 - Insurance - Public Officials and Employment Liabil	1,800	2,100	300	16.7%
64905 - Mo.Co. LEA Fees	2,600	2,600	-	0.0%
64.0 - Other Expenses Total	12,210	13,000	790	6.5%
66.0 - Capital Outlay				2 22/
66550 - Rolling Equipment	8,000	8,000	-	0.0%
66.0 - Capital Outlay Total	8,000	8,000	-	0.0%
2300 - Household Hazardous Waste Total	671,010	682,800	11,790	1.8%
3730 - SS Recycling Operations				
61.0 - Employee Services				
61110 - Regular Pay	56,200	60,100	3,900	6.9%
61120 - Paid Time Off	1,200	1,300	100	8.3%
61300 - Overtime - Regular	2,500	2,500	- ()	0.0%
61400 - Education Assistance	500	-	(500)	-100.0%
61410 - Wellness Program	500	500	-	0.0%
61700 - Flexible Leave	900	1,000	100	11.1%
61822 - PERS Employer Contribution	6,100	6,900	800	13.1%
61823 - PERS EPMC	4,000	3,100	(900)	-22.5%
61824 - OPEB Expense	-	1,900	1,900	
61825 - Medicare	900	1,000	100	11.1%
61831 - Health Insurance	18,700	19,300	600	3.2%
61833 - Long-Term Disability	300	400	100	33.3%
61834 - Unemployment	900	600	(300)	-33.3%
61836 - Life Insurance	300	300	-	0.0%
61837 - Insurance - Workers Compensation	3,700	3,100	(600)	-16.2%
61.0 - Employee Services Total	96,700	102,000	5,300	5.5%
63.0 - Contract Services				
63613 - Contract Labor	10,000	7,500	(2,500)	-25.0%
63636 - Diversion Assistance Fee-SS	75,000	75,000	-	0.0%
63.0 - Contract Services Total	85,000	82,500	(2,500)	-2.9%
62.0 - Supplies				
62800 - Special Dept Supplies	5,000	2,500	(2,500)	-50.0%
62840 - Safety Supplies	1,500	1,000	(500)	-33.3%
62.0 - Supplies Total	6,500	3,500	(3,000)	-46.2%
64.0 - Other Expenses				
64412 - Insurance - Crime	210	300	90	42.9%
64415 - Insurance - Public Officials and Employment Liabil	680	800	120	17.6%
64.0 - Other Expenses Total	890	1,100	210	23.6%
3730 - SS Recycling Operations Total	189,090	189,100	10	0.0%
106 - AB939 Fund Total	1,783,960	1,852,000	68,040	3.8%
107 - Recycling Fund				
2400 - C & D Diversion				
63.0 - Contract Services				
63630 - C&D Recycling (ST Goal)	30,000	30,000	-	0.0%
63.0 - Contract Services Total	30,000	30,000	_	0.0%
2400 - C & D Diversion Total	30,000	30,000	-	0.0%
2500 - Organics Diversion	,	,		
63.0 - Contract Services				
63625 - Wood Diversion Fees	5,200	5,200	_	0.0%
63628 - Greenwaste Processing @ JC	582,330	582,000	(330)	-0.1%
63.0 - Contract Services Total	587,530	587,200	(330)	-0.1%
2500 - Organics Diversion Total	587,530	587,200	(330)	-0.1%
	-3.,550	JJ.,=JU	(555)	311,0

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
2600 - Diversion Services			(200.000)	oago
63.0 - Contract Services				
63622 - Diversion Assistance Fee-JC	100,000	96,500	(3,500)	-3.5%
63623 - Metal Diversion Fees	2,500	2,500	-	0.0%
63624 - Tires Diversion Fees	2,500	2,500	-	0.0%
63631 - Mattresses Diversion Service	35,750	35,750	-	0.0%
63632 - Carpets Diversion Service	4,000	7,500	3,500	87.5%
63.0 - Contract Services Total	144,750	144,750	-	0.0%
2600 - Diversion Services Total	144,750	144,750	-	0.0%
107 - Recycling Fund Total	762,280	761,950	(330)	0.0%
130 - Crazy Horse Project Fund				
5300 - Crazy Horse Postclosure Maintenance				
61.0 - Employee Services				
61110 - Regular Pay	38,800	34,700	(4,100)	-10.6%
61300 - Overtime - Regular	2,000	2,000	-	0.0%
61822 - PERS Employer Contribution	5,000	4,000	(1,000)	-20.0%
61823 - PERS EPMC	3,300	1,800	(1,500)	-45.5%
61824 - OPEB Expense	-	1,100	1,100	
61825 - Medicare	700	600	(100)	-14.3%
61831 - Health Insurance	11,000	8,900	(2,100)	-19.1%
61833 - Long-Term Disability	300	200	(100)	-33.3%
61834 - Unemployment	300	200	(100)	-33.3%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	4,300	2,300	(2,000)	-46.5%
61.0 - Employee Services Total	65,900	55,900	(10,000)	-15.2%
63.0 - Contract Services			, ,	
63120 - Telephone	1,400	1,400	-	0.0%
63230 - Gas & Electricity	59,900	52,000	(7,900)	-13.2%
63544 - Eng. Services - Leachate	17,000	17,500	500	2.9%
63545 - Eng. Services - GW Monitoring	49,000	49,000	-	0.0%
63546 - TO-15 Testing	5,000	5,000	-	0.0%
63548 - Eng. Services - LFG System	57,000	59,000	2,000	3.5%
63549 - Eng Services - LFG Surface Monitoring	22,200	16,000	(6,200)	-27.9%
63551 - GHG Monitoring (AB32)	11,800	10,000	(1,800)	-15.3%
63553 - Eng. Services - GW Cap - Non Routine	2,500	2,700	200	8.0%
63554 - Eng. Services - Leachate - Non Routine	6,200	6,000	(200)	-3.2%
63555 - Eng. Services - GW Monitoring - Non Routine	5,000	5,000	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	20,000	20,000	-	0.0%
63592 - Facility Maintenance	5,000	20,000	15,000	300.0%
63810 - Leachate Storage	10,000	7,500	(2,500)	-25.0%
63812 - Lab Water Analysis	32,000	32,000	-	0.0%
63813 - Eng. Services - GW Cap	17,000	17,000	-	0.0%
63818 - Lab Water Analysis - 5 year	-	15,000	15,000	
63960 - Contingencies	11,500	20,000	8,500	73.9%
63.0 - Contract Services Total	332,500	355,100	22,600	6.8%
62.0 - Supplies	002,000	000,100	22,000	0.070
62290 - Other Repair & Maintenance Supplies	7,300	2,500	(4,800)	-65.8%
62330 - Fuel	700	750	50	7.1%
62.0 - Supplies Total	8,000	3,250	(4,750)	-59.4%
64.0 - Other Expenses	0,000	0,200	(4,700)	JJ.+70
64411 - Insurance - Commercial Auto	2,940	3,400	460	15.6%
64412 - Insurance - Crime	2,940	100	20	25.0%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64414 - Insurance - General Liability	8,980	10,100	1,120	-3.4 % 12.5%
64415 - Insurance - General Liability 64415 - Insurance - Public Officials and Employment Liabil	250	300	50	20.0%
64416 - Insurance - Property Damage	3,300	2,800	(500)	-15.2%
044 TO - Information - I Toperty Dallage	3,300	2,000	(300)	- IJ.Z/0

0	2013 2014	2014 2015	Increase /	%
Category 64417 - Insurance - Excess Liability	BUDGET	PROPOSED	(Decrease)	Change
	7,680	8,900	1,220 -	15.9%
64904 - Property Taxes 64905 - Mo.Co. LEA Fees	1,700 21,600	1,700 24,500	2,900	0.0% 13.4%
64920 - MBUAPCD-Air Board Fees	16,300	14,000	(2,300)	-14.1%
64925 - SWRCB Fees	66,610	72,000	5,390	8.1%
64.0 - Other Expenses Total	144,340	151,900	7,560	5.2%
5300 - Crazy Horse Postclosure Maintenance Total	<b>550,740</b>	<b>566,150</b>	15,410	2.8%
130 - Crazy Horse Project Fund Total	550,740	566,150	15,410	2.8%
141 - Lewis Road Closure Fund	000,140	000,100	10,410	2.070
5400 - Lewis Road Postclosure Maintenance				
61.0 - Employee Services				
61110 - Regular Pay	16,100	29,000	12,900	80.1%
61300 - Overtime - Regular	2,000	2,000	-	0.0%
61822 - PERS Employer Contribution	3,000	3,400	400	13.3%
61823 - PERS EPMC	2,000	1,500	(500)	-25.0%
61824 - OPEB Expense	-	900	900	
61825 - Medicare	500	500	-	0.0%
61831 - Health Insurance	7,000	6,700	(300)	-4.3%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	-	0.0%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	2,500	2,200	(300)	-12.0%
61.0 - Employee Services Total	33,700	46,700	13,000	38.6%
63.0 - Contract Services				
63120 - Telephone	300	300	-	0.0%
63230 - Gas & Electricity	5,000	5,000	-	0.0%
63430 - Equipment Maintenance	400	3,200	2,800	700.0%
63440 - Equipment Rental	1,500	1,500	-	0.0%
63542 - Eng. Services - Surveying	5,000	5,000	-	0.0%
63545 - Eng. Services - GW Monitoring	13,200	13,200	-	0.0%
63546 - TO-15 Testing	2,600	2,600	-	0.0%
63548 - Eng. Services - LFG System	45,000	45,000	-	0.0%
63551 - GHG Monitoring (AB32)	6,000	5,000	(1,000)	-16.7%
63558 - Eng. Services - LFG System - Non Routine	11,600	7,500	(4,100)	-35.3%
63613 - Contract Labor	1,100	2,000	900	81.8%
63812 - Lab Water Analysis	10,000	10,000	-	0.0%
63815 - Site Grading	8,860	7,500	(1,360)	-15.3%
63960 - Contingencies	2,930	5,500	2,570	87.7%
63.0 - Contract Services Total	113,490	113,300	(190)	-0.2%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	5,410	5,000	(410)	-7.6%
62.0 - Supplies Total	5,410	5,000	(410)	-7.6%
64.0 - Other Expenses	50	400	50	400.00/
64412 - Insurance - Crime	50	100	50	100.0%
64413 - Insurance - Environmental Impairment Liability	14,000	14,100	100	0.7%
64414 - Insurance - General Liability	4,600	4,600	-	0.0%
64415 - Insurance - Public Officials and Employment Liabil	160	200	40	25.0%
64416 - Insurance - Property Damage	1,000	800	(200)	-20.0%
64417 - Insurance - Excess Liability	3,450	4,000	550	15.9%
64904 - Property Taxes	2,300	2,300	-	0.0%
64905 - Mo.Co. LEA Fees	5,000	5,000	(900)	0.0%
64920 - MBUAPCD-Air Board Fees 64925 - SWRCB Fees	4,200	3,300	(900)	-21.4% 1.0%
	24,230 58,990	24,700 59,100	470 110	1.9% 0.2%
64.0 - Other Expenses Total  5400 - Lewis Road Postclosure Maintenance Total		59,100		
141 - Lewis Road Closure Fund Total	211,590 211,590	224,100 224,100	12,510 12,510	5.9% 5.9%
171 ECHIS IVAU CIUSUIE I UIIU IVIAI	211,530	224,100	12,510	J.9 /0

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
150 - Johnson Cyn Project Fund			(200.000)	0.1.0.1.90
4500 - JC Landfill Operations				
61.0 - Employee Services				
61110 - Regular Pay	30,600	185,700	155,100	506.9%
61111 - Regular Pay	-	52,100	52,100	
61120 - Paid Time Off	-	8,300	8,300	
61300 - Overtime - Regular	2,000	23,500	21,500	1075.0%
61410 - Wellness Program	-	2,400	2,400	
61700 - Flexible Leave	-	6,200	6,200	
61822 - PERS Employer Contribution	3,300	27,200	23,900	724.2%
61823 - PERS EPMC	2,200	11,900	9,700	440.9%
61824 - OPEB Expense	-	800	800	
61825 - Medicare	500	3,800	3,300	660.0%
61831 - Health Insurance	7,000	108,600	101,600	1451.4%
61833 - Long-Term Disability	200	1,300	1,100	550.0%
61834 - Unemployment	200	3,500	3,300	1650.0%
61836 - Life Insurance	200	1,000	800	400.0%
61837 - Insurance - Workers Compensation	3,000	21,600	18,600	620.0%
61.0 - Employee Services Total	49,200	457,900	408,700	830.7%
63.0 - Contract Services	10,200	107,000	100,700	000.1 70
63116 - Cell Phones	_	3,800	3,800	
63230 - Gas & Electricity	500	500	-	0.0%
63250 - Exterminator Service	1,200	1,200	_	0.0%
63410 - Vehicle Maintenance	1,200	87,500	87,500	0.070
63440 - Equipment Rental	2,500	27,500	25,000	1000.0%
63542 - Eng. Services - Surveying	28,000	28,000	25,000	0.0%
63543 - Aerial Topography	6,000	6,000	_	0.0%
			1 500	25.0%
63592 - Facility Maintenance	6,000	7,500	1,500	0.0%
63593 - Landscape Maintenance	2,500	2,500	-	0.0%
63597 - Litter Abatement	10.000	80,000	80,000	0.00/
63613 - Contract Labor	10,000	10,000	-	0.0%
63850 - Gonzales Host Fees	250,000	250,000	- 50 100	0.0%
63952 - Tonnage Band Fees	(130,100)	(72,000)	58,100	-44.7%
63955 - Landfill Operations	2,030,300	1,008,000	(1,022,300)	-50.4%
63956 - Compaction Incentive	800,000	400,000	(400,000)	-50.0%
63958 - Out of Scope Work	10,000	5,000	(5,000)	-50.0%
63960 - Contingencies	-	30,000	30,000	
63350 - Equipment Lease/Purchase	-	419,700	419,700	00.00/
63.0 - Contract Services Total	3,016,900	2,295,200	(721,700)	-23.9%
62.0 - Supplies			(, ===)	
62290 - Other Repair & Maintenance Supplies	4,500	3,000	(1,500)	-33.3%
62335 - Biodiesel Fuel	-	150,000	150,000	
62800 - Special Dept Supplies	-	45,000	45,000	
62850 - Small Tools	-	25,000	25,000	
62.0 - Supplies Total	4,500	223,000	218,500	4855.6%
64.0 - Other Expenses				
64412 - Insurance - Crime	50	100	50	100.0%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64414 - Insurance - General Liability	11,700	12,900	1,200	10.3%
64415 - Insurance - Public Officials and Employment Liabil	160	200	40	25.0%
64416 - Insurance - Property Damage	990	1,200	210	21.2%
64417 - Insurance - Excess Liability	9,750	11,300	1,550	15.9%
64904 - Property Taxes	20,900	20,900	-	0.0%
64905 - Mo.Co. LEA Fees	28,700	28,700	-	0.0%
64906 - Mo.Co. Regional Fees	125,500	125,500	-	0.0%
64910 - SBOE - CIWMB Fees	240,800	240,800	-	0.0%

	2013 2014	2014 2015	Increase /	%
Catagory	BUDGET	PROPOSED	(Decrease)	Change
Category 64920 - MBUAPCD-Air Board Fees	5,000	7,500	2,500	50.0%
64925 - SWRCB Fees	20,490	24,700	4,210	20.5%
64943 - Fees and Permits	1,000	1,000	-,210	0.0%
64410 - Insurance	-	50,000	50,000	0.070
64.0 - Other Expenses Total	479,940	538,900	58,960	12.3%
4500 - JC Landfill Operations Total	3,550,540	3,515,000	(35,540)	-1.0%
5500 - Johnson Canyon ECS	0,000,040	0,010,000	(00,040)	1.0 70
61.0 - Employee Services				
61110 - Regular Pay	32,300	26,200	(6,100)	-18.9%
61300 - Overtime - Regular	2,000	2,900	900	45.0%
61822 - PERS Employer Contribution	3,500	3,000	(500)	-14.3%
61823 - PERS EPMC	2,300	1,400	(900)	-39.1%
61824 - OPEB Expense	-	600	600	
61825 - Medicare	500	500	-	0.0%
61831 - Health Insurance	7,800	7,900	100	1.3%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	300	200	(100)	-33.3%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	3,000	1,600	(1,400)	-46.7%
61.0 - Employee Services Total	52,100	44,600	(7,500)	-14.4%
63.0 - Contract Services	,	,	( , ,	
63120 - Telephone	2,000	2,000	-	0.0%
63230 - Gas & Electricity	31,600	24,000	(7,600)	-24.1%
63544 - Eng. Services - Leachate	27,000	27,000	-	0.0%
63545 - Eng. Services - GW Monitoring	13,500	13,500	-	0.0%
63548 - Eng. Services - LFG System	43,000	46,000	3,000	7.0%
63549 - Eng Services - LFG Surface Monitoring	20,000	21,000	1,000	5.0%
63551 - GHG Monitoring (AB32)	10,000	10,500	500	5.0%
63554 - Eng. Services - Leachate - Non Routine	5,000	5,000	-	0.0%
63555 - Eng. Services - GW Monitoring - Non Routine	3,500	3,500	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	43,000	35,000	(8,000)	-18.6%
63810 - Leachate Storage	3,500	3,500	-	0.0%
63812 - Lab Water Analysis	7,500	7,500	-	0.0%
63817 - NPDES - Permitting	45,000	45,000	-	0.0%
63960 - Contingencies	10,600	10,000	(600)	-5.7%
63.0 - Contract Services Total	265,200	253,500	(11,700)	-4.4%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	5,000	5,000	-	0.0%
62.0 - Supplies Total	5,000	5,000	-	0.0%
64.0 - Other Expenses				
64412 - Insurance - Crime	60	100	40	66.7%
64415 - Insurance - Public Officials and Employment Liabil	180	300	120	66.7%
64.0 - Other Expenses Total	240	400	160	66.7%
5500 - Johnson Canyon ECS Total	322,540	303,500	(19,040)	-5.9%
150 - Johnson Cyn Project Fund Total	3,873,080	3,818,500	(54,580)	-1.4%
151 - Johnson Canyon Closure Fund				
6605 - Closure Set-Aside				
67.0 - Closure/Postclosure	407.000	400.000	(4.000)	0 =0/
67100 - Closure Expense	187,000	186,000	(1,000)	-0.5%
67.0 - Closure/Postclosure Total	187,000	186,000	(1,000)	-0.5%
6605 - Closure Set-Aside Total	187,000	186,000	(1,000)	-0.5%
151 - Johnson Canyon Closure Fund Total	187,000	186,000	(1,000)	-0.5%
161 - Jolon Road Closure Fund				
5600 - Jolon Road Postclosure Maintenance				
61.0 - Employee Services 61110 - Regular Pay	18,100	18,300	200	1.1%
OTTTO - Negulai F ay	10,100	10,300	200	1.1/0

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Onto more	2013 2014	2014 2015	Increase /	% Change
Category	BUDGET	PROPOSED	(Decrease)	Change
61300 - Overtime - Regular	2,000	2,700	700	35.0%
61822 - PERS Employer Contribution	3,000	2,100	(900)	-30.0%
61823 - PERS EPMC	2,000	1,000	(1,000)	-50.0%
61824 - OPEB Expense	-	400	400	00.00/
61825 - Medicare	500	400	(100)	-20.0%
61831 - Health Insurance	7,000	5,100	(1,900)	-27.1%
61833 - Long-Term Disability	200	200	-	0.0%
61834 - Unemployment	200	200	- (100)	0.0%
61836 - Life Insurance	200	100	(100)	-50.0%
61837 - Insurance - Workers Compensation	2,500	1,300	(1,200)	-48.0%
61.0 - Employee Services Total	35,700	31,800	(3,900)	-10.9%
63.0 - Contract Services				
63261 - Vector Control	4,568	5,000	432	9.5%
63510 - Legal Services	-	6,000	6,000	
63542 - Eng. Services - Surveying	6,000	6,000	-	0.0%
63544 - Eng. Services - Leachate	3,500	3,500	-	0.0%
63545 - Eng. Services - GW Monitoring	13,500	13,500	-	0.0%
63548 - Eng. Services - LFG System	3,000	3,000	-	0.0%
63554 - Eng. Services - Leachate - Non Routine	500	500	-	0.0%
63558 - Eng. Services - LFG System - Non Routine	700	200	(500)	-71.4%
63613 - Contract Labor	14,500	10,000	(4,500)	-31.0%
63811 - RWQCB Studies	2,000	2,000	-	0.0%
63812 - Lab Water Analysis	4,500	4,500	-	0.0%
63818 - Lab Water Analysis - 5 year	-	3,000	3,000	
63960 - Contingencies	6,100	6,000	(100)	-1.6%
63.0 - Contract Services Total	58,868	63,200	4,332	7.4%
62.0 - Supplies				
62290 - Other Repair & Maintenance Supplies	10,000	10,000	-	0.0%
62.0 - Supplies Total	10,000	10,000	-	0.0%
64.0 - Other Expenses				
64412 - Insurance - Crime	50	100	50	100.0%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64415 - Insurance - Public Officials and Employment Liabil	160	200	40	25.0%
64417 - Insurance - Excess Liability	11,870	13,700	1,830	15.4%
64904 - Property Taxes	1,400	1,400	· -	0.0%
64905 - Mo.Co. LEA Fees	3,300	3,300	-	0.0%
64925 - SWRCB Fees	9,102	2,000	(7,102)	-78.0%
64.0 - Other Expenses Total	40,782	34,800	(5,982)	-14.7%
5600 - Jolon Road Postclosure Maintenance Total	145,350	139,800	(5,550)	-3.8%
161 - Jolon Road Closure Fund Total	145,350	139,800	(5,550)	-3.8%
170 - Transfer Stations Fund	•	•	, , ,	
3600 - JR Transfer Station				
63.0 - Contract Services				
63957 - Transfer Station Operations	700,200	715,000	14,800	2.1%
63.0 - Contract Services Total	700,200	715,000	14,800	2.1%
64.0 - Other Expenses	,	,	,	
64414 - Insurance - General Liability	13,560	15,600	2,040	15.0%
64905 - Mo.Co. LEA Fees	9,300	9,300	_,0.0	0.0%
64.0 - Other Expenses Total	22,860	24,900	2,040	8.9%
3600 - JR Transfer Station Total	723,060	739,900	16,840	2.3%
3650 - ML Transfer Station	120,000	700,000	10,040	2.070
63.0 - Contract Services				
63616 - Madison Lane Transfer Station Services	150,000	150,000	_	0.0%
63.0 - Contract Services Total	150,000	150,000	_	0.0%
3650 - ML Transfer Station Total	150,000	150,000 150,000	<u>-</u>	0.0 % <b>0.0%</b>
3710 - SS Disposal Operations	130,000	130,000	-	U.U /0
or to - oo Disposal Operations				

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
61.0 - Employee Services			,	
61110 - Regular Pay	166,200	166,400	200	0.1%
61111 - Regular Pay	75,100	66,600	(8,500)	-11.3%
61120 - Paid Time Off	6,400	6,400	-	0.0%
61300 - Overtime - Regular	25,000	25,000	-	0.0%
61301 - Overtime - Regular	1,000	1,000	-	0.0%
61400 - Education Assistance	2,000	, -	(2,000)	-100.0%
61410 - Wellness Program	2,000	2,000	-	0.0%
61700 - Flexible Leave	4,800	4,800	-	0.0%
61822 - PERS Employer Contribution	25,900	26,700	800	3.1%
61823 - PERS EPMC	17,000	11,700	(5,300)	-31.2%
61824 - OPEB Expense	-	7,000	7,000	0.1.270
61825 - Medicare	3,600	3,800	200	5.6%
61831 - Health Insurance	80,500	81,100	600	0.7%
61833 - Long-Term Disability	1,000	1,300	300	30.0%
61834 - Unemployment	2,700	1,900	(800)	-29.6%
61836 - Life Insurance	1,100	1,100	(000)	0.0%
61837 - Insurance - Workers Compensation	22,000	21,000	(1,000)	-4.5%
61.0 - Employee Services Total	436,300	427,800	(8,500)	-1.9%
63.0 - Contract Services	430,300	427,000	(0,500)	-1.976
63116 - Cell Phones	1,400	2 000	600	42.9%
63210 - Water	7,500	2,000 8,000	500	6.7%
63220 - Sewer	400	400	-	0.0%
	5,000			0.0%
63230 - Gas & Electricity		5,000	1 500	
63240 - Portable Toilet	2,700	4,200	1,500	55.6%
63250 - Exterminator Service	2,700	2,700	-	0.0%
63416 - Building Alarm Service	2,700	2,700	- (40,000)	0.0%
63430 - Equipment Maintenance	61,300	47,500	(13,800)	-22.5%
63440 - Equipment Rental	2,500	5,000	2,500	100.0%
63560 - Custodial Service	13,000	13,000	-	0.0%
63592 - Facility Maintenance	24,000	40,000	16,000	66.7%
63593 - Landscape Maintenance	3,000	3,000	-	0.0%
63599 - EAP Service Fee	500	500	-	0.0%
63613 - Contract Labor	10,000	10,000	-	0.0%
63.0 - Contract Services Total	136,700	144,000	7,300	5.3%
62.0 - Supplies				
62100 - Office Supplies & Materials	500	500	-	0.0%
62140 - Janitorial Supplies	2,400	2,400	-	0.0%
62230 - Vehicle Supplies	1,000	1,000	-	0.0%
62335 - Biodiesel Fuel	45,000	45,000	-	0.0%
62510 - Uniforms	1,200	1,200		0.0%
62800 - Special Dept Supplies	6,250	5,000	(1,250)	-20.0%
62840 - Safety Supplies	1,900	2,500	600	31.6%
62850 - Small Tools	500	500	-	0.0%
62.0 - Supplies Total	58,750	58,100	(650)	-1.1%
64.0 - Other Expenses				
64100 - Advertising/Public Notices	600	600	-	0.0%
64250 - Training	500	500	-	0.0%
64411 - Insurance - Commercial Auto	3,120	3,600	480	15.4%
64412 - Insurance - Crime	680	800	120	17.6%
64413 - Insurance - Environmental Impairment Liability	14,900	14,100	(800)	-5.4%
64414 - Insurance - General Liability	1,400	1,300	(100)	-7.1%
64415 - Insurance - Public Officials and Employment Liabil	2,210	2,600	390	17.6%
64416 - Insurance - Property Damage	18,610	16,100	(2,510)	-13.5%
64417 - Insurance - Excess Liability	980	1,200	220	22.4%
64903 - Fees & Permits	900	900	-	0.0%
	230			

Category	2013 2014 BUDGET	2014 2015 PROPOSED	Increase / (Decrease)	% Change
64904 - Property Taxes	1,400	1,400	(Decrease)	0.0%
64905 - Mo.Co. LEA Fees	9,000	9,000	_	0.0%
64925 - SWRCB Fees	1,791	-	(1,791)	-100.0%
64.0 - Other Expenses Total	56,091	52,100	(3,991)	-7.1%
3710 - SS Disposal Operations Total	687,841	682,000	(5,841)	-0.8%
3720 - SS Transfer Operations	,	•	( , ,	
61.0 - Employee Services				
61110 - Regular Pay	269,500	286,400	16,900	6.3%
61120 - Paid Time Off	10,600	11,300	700	6.6%
61300 - Overtime - Regular	25,000	25,000	-	0.0%
61400 - Education Assistance	2,500	-	(2,500)	-100.0%
61410 - Wellness Program	2,500	2,500	-	0.0%
61700 - Flexible Leave	8,000	8,500	500	6.3%
61816 - Cell Phone	400	-	(400)	-100.0%
61822 - PERS Employer Contribution	28,900	32,800	3,900	13.5%
61823 - PERS EPMC	18,900	14,400	(4,500)	-23.8%
61824 - OPEB Expense	-	8,600	8,600	
61825 - Medicare	4,000	4,600	600	15.0%
61831 - Health Insurance	93,900	97,100	3,200	3.4%
61833 - Long-Term Disability	1,100	1,600	500	45.5%
61834 - Unemployment	2,700	1,900	(800)	-29.6%
61836 - Life Insurance	1,000	1,100	100	10.0%
61837 - Insurance - Workers Compensation	26,400	26,500	100	0.4%
61.0 - Employee Services Total	495,400	522,300	26,900	5.4%
63.0 - Contract Services				
63116 - Cell Phones	2,000	2,000	-	0.0%
63410 - Vehicle Maintenance	110,000	125,000	15,000	13.6%
63599 - EAP Service Fee	700	700	-	0.0%
63613 - Contract Labor	17,909	20,000	2,091	11.7%
63.0 - Contract Services Total	130,609	147,700	17,091	13.1%
62.0 - Supplies				
62230 - Vehicle Supplies	4,000	4,000	-	0.0%
62330 - Fuel	95,000	105,000	10,000	10.5%
62335 - Biodiesel Fuel	140,000	150,000	10,000	7.1%
62510 - Uniforms	-	1,250	1,250	
62840 - Safety Supplies	2,000	3,000	1,000	50.0%
62.0 - Supplies Total	241,000	263,250	22,250	9.2%
64.0 - Other Expenses				
64250 - Training	500	500	-	0.0%
64411 - Insurance - Commercial Auto	20,330	22,600	2,270	11.2%
64412 - Insurance - Crime	700	800	100	14.3%
64415 - Insurance - Public Officials and Employment Liabil	2,210	2,600	390	17.6%
64.0 - Other Expenses Total	23,740	26,500	2,760	11.6%
66.0 - Capital Outlay			()	
66525 - Transfer Truck Retrofit	20,000	-	(20,000)	-100.0%
66.0 - Capital Outlay Total	20,000	-	(20,000)	-100.0%
3720 - SS Transfer Operations Total	910,749	959,750	49,001	5.4%
5700 - Sun Street ECS				
61.0 - Employee Services	40.000	00.000	40.000	100.00/
61110 - Regular Pay	10,000	26,000	16,000	160.0%
61300 - Overtime - Regular	2,000	2,000	-	0.0%
61822 - PERS Employer Contribution	1,150	3,000	1,850	160.9%
61823 - PERS EPMC	700	1,300	600	85.7%
61824 - OPEB Expense	-	800	800	400.007
61825 - Medicare	250	500	250	100.0%
61831 - Health Insurance	2,200	5,800	3,600	163.6%

	2013 2014	2014 2015	Increase /	%
Category	BUDGET	PROPOSED	(Decrease)	Change
61833 - Long-Term Disability	100	200	100	100.0%
61834 - Unemployment	100	200	100	100.0%
61836 - Life Insurance	100	100	-	0.0%
61837 - Insurance - Workers Compensation	700	2,000	1,300	185.7%
61.0 - Employee Services Total	17,300	41,900	24,600	142.2%
63.0 - Contract Services				
63587 - Street Sweeping	8,000	12,000	4,000	50.0%
63597 - Litter Abatement	60,000	60,000	-	0.0%
63603 - NPDES Improvements	24,000	20,000	(4,000)	-16.7%
63613 - Contract Labor	2,500	5,000	2,500	100.0%
63812 - Lab Water Analysis	1,000	1,000	-	0.0%
63960 - Contingencies	2,000	5,000	3,000	150.0%
63.0 - Contract Services Total	97,500	103,000	5,500	5.6%
64.0 - Other Expenses	, , , , , , ,	,	-,	
64412 - Insurance - Crime	20	100	80	400.0%
64415 - Insurance - Public Officials and Employment Liabil	50	100	50	100.0%
64925 - SWRCB Fees	2,000	2,000	-	0.0%
64.0 - Other Expenses Total	2,070	2,200	130	6.3%
5700 - Sun Street ECS Total	116,870	147,100	30,230	25.9%
170 - Transfer Stations Fund Total	2,588,520	2,678,750	90,230	3.5%
180 - Expansion Fund	2,000,020	2,010,100	00,200	0.070
4500 - JC Landfill Operations				
64.0 - Other Expenses				
64906 - Mo.Co. Regional Fees	59,000	_	(59,000)	-100.0%
64910 - SBOE - CIWMB Fees	108,300	_	(108,300)	-100.0%
64.0 - Other Expenses Total	167,300	_	(167,300)	-100.0%
4500 - JC Landfill Operations Total	1 <b>67,300</b>	-	(167,300)	-100.0%
6605 - Closure Set-Aside	107,300	_	(107,300)	-100.070
67.0 - Closure/Postclosure				
	90,000		(00,000)	100.00/
67100 - Closure Expense 67.0 - Closure/Postclosure Total	90,000	-	(90,000) (90,000)	-100.0% -100.0%
6605 - Closure Set-Aside Total	<b>90,000</b>	-		
		-	(90,000)	-100.0%
180 - Expansion Fund Total 190 - Debt Service	257,300	-	(257,300)	-100.0%
6100 - Debt Service - Interest				
65.0 - Debt Service				
65110 - 2002 Rev Bonds Interest	1,721,600	_	(1,721,600)	-100.0%
65120 - Salinas IPA Interest	130,100	_	(130,100)	-100.0%
65130 - 2014A Rev Bonds Interest	-	1,487,500	1,487,500	100.070
65140 - 2014B Rev Bonds Interest	_	118,500	118,500	
65.0 - Debt Service Total	1,851,700	1,606,000	(245,700)	-13.3%
6100 - Debt Service - Interest Total	1,851,700	1,606,000	(245,700)	-13.3%
6200 - Debt Service - Principal	1,031,700	1,000,000	(243,700)	-13.376
65.0 - Debt Service				
	1 025 000		(1.025.000)	100.00/
65210 - 2002 Rev Bonds Principal	1,035,000	-	(1,035,000)	-100.0%
65220 - Salinas IPA Principal	62,600	245 000	(62,600)	-100.0%
65240 - 2014B Rev Bonds Principal	4 007 000	315,000	315,000	74.00/
65.0 - Debt Service Total	1,097,600	315,000	(782,600)	-71.3%
6200 - Debt Service - Principal Total	1,097,600	315,000	(782,600)	-71.3%
190 - Debt Service Total	2,949,300	1,921,000	(1,028,300)	-34.9%
Grand Total	15,863,500	14,950,000	(913,500)	-5.8%



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#### RESOLUTION NO. 2014 - 11

#### A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY ADOPTING THE REVISED FINANCIAL POLICIES

#### BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE

**AUTHORITY**, that the Financial Policies attached hereto as Exhibit "A" are hereby adopted.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste Authority at the regular meeting duly held on the 17th day of April 2014 by the following vote:

BOARD MEMBERS: ARMENTA, BARRERA, CULLEN, DE LA ROSA, LUTES, PEREZ, RODRIGUEZ, SALINAS, SILVA AYES:

BOARD MEMBERS: NONE NOES:

ABSENT: BOARD MEMBERS: MORENO

ABSTAIN: BOARD MEMBERS: NONE

ATTEST:

of the Board Elia Zavala

#### SUMMARY

The SVSWA Board of Directors recognizes their fiduciary responsibility by virtue of their appointment to the Board. In an effort to promote transparency in the fiscal affairs of the Authority and to promote fiscal accountability, it hereby adopts the following financial policies to guide the Authority's finances:

- 1. Revenues: The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.
- Expenditures: The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.
- 3. Fund Balance/Reserves: The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable occurrences or emergencies.
- 4. Capital Expenditures and Improvements: The Authority shall annually review the state of its capital assets, setting priorities for its replacement and renovation based on needs, funding, alternatives and availability of resources.
- 5. Debt: The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.
- 6. Investments: The Authority's cash will be invested in such a manner so as to ensure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield.
- 7. Grants: The Authority shall seek, apply for and effectively administer federal, state and foundation grants that address the Authority's current priorities and policy objectives.
- 8. Closure Funding: The Authority shall properly fund all closure and postclosure costs in accordance with California Integrated Waste Management Board (CIWMB) requirements.
- 9. Fiscal Monitoring: Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.
- 10. Accounting, Auditing and Financial Reporting: The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

- 11. Internal Controls: The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.
- 12. Operating Budget: The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.
- 13. Capital Assets: The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

#### 1 - REVENUES

The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.

#### A. <u>User Fees</u>

The Authority shall establish and collect fees to recover the costs of handling specific items that benefit only specific users. The Authority Board shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the Authority shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

#### B. <u>Tipping Fees</u>

Tipping fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. Tipping Fees are not expected to cover depreciation/depletion.

#### C. One Time Revenues

One-time revenues shall be used only for one-time expenditures.

#### D. Revenue Estimates

The Authority shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and thus avoid mid-year service reductions.

#### E. Revenue Collection and Administration

The Authority shall pursue to the full extent allowed by state law all delinquent ratepayers and others overdue in payments to the Authority. Since a revenue should exceed the cost of producing it, the Authority shall strive to control and reduce administrative collection costs.

#### 2 - EXPENDITURES

The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

#### A. <u>Current Funding Basis</u>

The Authority shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues.

#### B. Avoidance of Operating Deficits

The Authority shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Reserves Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

#### C. <u>Maintenance of Capital Assets</u>

Within the resources available each fiscal year, the Authority shall maintain capital assets and infrastructure at a sufficient level to protect the Authority's investment, to minimize future replacement and maintenance costs, and to continue current service levels.

#### D. Periodic Program Reviews

The General Manager shall undertake periodic staff and third-party reviews of Authority programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternative approaches to service delivery. Programs which are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

#### E. Purchasing

The Authority shall make every effort to maximize any discounts offered by creditors/vendors. Staff shall use competitive bidding whenever possible to attain the best possible price on goods and services.

#### 3 - FUND BALANCE/RESERVES

The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable emergencies.

#### A. Operating Reserve

The Authority shall strive to maintain an Operating Reserve equal to fifteen percent (15%) of the current year operating expenditures, to provide sufficient reserves for unforeseen occurrences and revenue shortfalls. Operating expenditures for reserve purposes is defined as the total budget less capital project expenditures.

#### B. <u>Funding the Reserves</u>

After completion of the annual audit, any undesignated fund balance will be allocated to reserves using the following methodology:

- 1. Operating Reserve (20%)
- 2. Capital Projects Reserve (60%)
- 3. Environmental Impairment Reserve (20%)

Any allocation outside of the prescribed methodology or transfers between reserves must be approved by the Board.

#### C. <u>Capital Projects Reserve</u>

Due to the capital intensive nature of the Authority's landfill operations the Authority will develop a Capital Projects Reserve for the purpose of funding future capital projects and replacement of existing capital infrastructure in accordance with the Capital Improvements Financial Policies. The target amount of the reserve will be based on the capital needs of the Authority.

#### E. <u>Use of Operating Reserve</u>

The Operating Reserve shall be used only for its designated purpose - emergencies, non-recurring expenditures, or major capital purchases that can not be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective, restoration recommendations will accompany the decision to utilize said reserve.

#### F. <u>Environmental Impairment Reserve</u>

Due to the potential release of contaminants that exists with all Municipal Solid Waste landfills, the Authority will strive to fund an Environmental Impairment Reserve for the purpose of responding to a release in a timely manner. The funds can also be used for mitigation or corrective action measures required by CalRecycle.

#### G. <u>Annual Review of Reserves</u>

As part of the annual budget process, the Authority will review the target amount and the status of each of the reserves. This will be taken into account as part of the budget development. The goal is to reach the Operating and Environmental Impairment Reserve amounts within a five year period but in no case later than 10 years.

#### 4 - CAPITAL EXPENDITURES AND IMPROVEMENTS

The Authority shall annually review the state of its capital assets, setting priorities for their replacement and renovation based on needs, funding, alternatives and availability of resources.

#### A. Capital Improvement Plan

The Authority shall prepare a 10-Year Capital Improvement Plan (CIP) which will detail the Authority's capital needs financing requirements. The CIP will be reviewed and approved every two (2) years before discussions of the operating budget take place. It will include budget financing for the first two years. The CAO will develop guidelines for what projects to include in the CIP. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance and replacement costs shall be fully disclosed. The CIP will be in conformance with and support the Authority's major planning documents and 3-year Strategic Plans..

#### B. Capital Improvement Budget

The CIP will be the basis for which projects will be included in the following year's budget. Appropriations will be approved annually using the following criteria:

- 1. Linkage with needs identified in the Authority's planning documents.
- 2. Cost/benefit analysis identifying all economic or financial impacts of the project.
- 3. Identification of available funding resources.

CIP funding will be based on the following priorities:

- 1. Projects that comply with regulatory requirements.
- 2. Projects that maintain health and safety standards.
- 3. Projects that maintain and preserve existing facilities.
- 4. Projects that replace existing facilities that can no longer be maintained.
- 5. Projects that improve operations.

#### C. Capital Expenditure Financing

Projects will be financed using the following preferred order:

- 1. Use current revenues:
- 2. Use the Capital Projects Reserve;
- 3. Borrow money through debt issuance.

Debt financing includes revenue bonds, certificates of obligation, lease/purchase agreements, and other obligations permitted to be issued or incurred under California law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

#### D. Capital Projects Reserve Fund

A Capital Projects Reserve Fund shall be established and maintained to accumulate funds transferred from the undesignated fund balance. This fund shall only be used to pay for non-routine and one-time capital expenditures such as land and building purchases or construction and maintenance projects with a 10-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of residents, employees and the environment, and protecting the existing assets of the Authority.

#### E. Capital Projects Management

The Authority will fund and manage its capital projects in a phased approach. The project phases will become a framework for appropriate decision points and reporting. The phasing will consist of:

- 1. Conceptual/schematic proposal
- 2. Preliminary design and cost estimate
- 3. Engineering and final design
- 4. Bid administration
- 5. Acquisition/construction
- 6. Project closeout

Each project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, periodically report project status and track project expenditures.

#### 5 - DEBT

The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.

#### A. <u>Use of Debt Financing</u>

The issuance of long-term debt will be only for the acquisition of land, capital improvements or equipment.

Debt financing is not considered appropriate for current operations, maintenance expenses, or for any recurring purposes.

#### B. Conditions for Debt Issuance

The Authority may use long-term debt to finance major equipment acquisition or capital project only if it is established through a cost/benefit analysis that the financial and community benefits of the financing exceed the financing costs. Benefits would include, but not be limited to, the following:

- 1. Present value benefit: The current cost plus the financing cost is less than the future cost of the project.
- 2. Maintenance value benefit: The financing cost is less than the maintenance cost of deferring the project.
- 3. Equity benefit: Financing provides a method of spreading the cost of a facility back to the users of the facility over time.
- 4. Community benefit: Debt financing of the project enables the Authority to meet an immediate community need.

Debt financing will be used only when project revenues or other identified revenue sources are sufficient to service the debt.

#### C. Debt Structure

The Authority's preference is to issue fixed-rate, long-term debt with level debt service, but variable rate debt or other debt service structure may be considered if an economic advantage is identified for a particular project.

Bond proceeds, for debt service, will be held by an independent bank acting as trustee or paying agent.

The Authority's minimum bond rating objective for all debt issues is a Moody's and Standard & Poor's rating of A (upper medium grade). Credit enhancements will be used to achieve higher ratings when there is an economic benefit.

The Authority may retain the following contract advisors for the issuance of debt:

- 1. Financial Advisor To be selected, when appropriate, by negotiation to provide financial analysis and advice related to the feasibility and structure of the proposed debt.
- 2. Bond Counsel To be selected by negotiation for each debt issue.
- 3. Underwriters To be selected by negotiation or competitive bid for each bond issue based upon the proposed structure for each issue.

#### D. Call Provisions

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the Authority. When possible, all bonds shall be callable only at par.

#### E. <u>Debt Refunding</u>

Authority staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3.5% of the refunded maturities.

#### F. Interest Earnings

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

#### G. Lease/Purchase Agreements

Over the lifetime of a lease, the total cost to the Authority will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

#### 6 - INVESTMENTS

The Authority's cash will be invested in such a manner so as to insure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield after meeting the first two requirements.

#### A. <u>Investment Policy</u>

The Authority Treasurer is both authorized and required to promulgate a written Statement of Investment Policy which shall be presented to the Board annually.

#### B. <u>Interest Earnings</u>

Interest earned from investments shall be distributed to the operating funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

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#### 7 - GRANTS

The Authority shall seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the Authority's current priorities and policy objectives.

#### A. Grant Guidelines

The Authority shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by the Board. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

#### B. Indirect Costs

The Authority shall recover full indirect costs unless the funding agency does not permit it. The Authority may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

#### C. Grant Review

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the Authority's policy objectives. Departments shall seek Board approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the CAO and then, at the earliest feasible time, seek formal Board approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

#### D. Grant Program Termination

The Authority shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

#### 8 - CLOSURE FUNDING

The Authority shall properly fund all closure and postclosure costs in accordance with CIWMB requirements.

#### A. <u>Closure Funding</u>

In accordance with CIWMB requirements, the Authority shall annually set aside sufficient funds to fully fund all accrued closure costs liability. These funds will be held in a separate Closure Fund restricted specifically for this purpose.

#### B. <u>Postclosure Funding</u>

In accordance with the Financial Assurances, the Authority shall fund postclosure costs from future revenues when those costs are incurred. The Authority will not pre-fund postclosure costs in its operating budget. The Authority has entered into Pledge of Revenue with the CIWMB for this purpose.

#### C. <u>Closure Funding Calculations</u>

The Authority shall, as part of the budget process, annually recalculate the closure costs on a per ton basis. Funds will be transferred on a monthly basis to the Closure funds based on tonnage land-filled. Post closure expense incurred as a result of current fiscal year solid waste disposal will be recorded as an expense on the Authority's financial statements with a corresponding liability.

#### 9 - FISCAL MONITORING

Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.

#### A. <u>Financial Status and Performance Reports</u>

Monthly reports comparing expenditures and revenues to current budget, noting the status of fund balances, and outlining any remedial actions necessary to maintain the Authority's financial position shall be prepared for review by the Board.

#### B. Five-year Forecast of Revenues and Expenditures

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the Authority's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the Authority, economic conditions, and the outlook for the upcoming budget year. The document shall provide insight into the Authority's financial position and alert the Board to potential problem areas requiring attention.

#### C. Semi-Annual Status Report on Capital Projects

A summary report on the contracts awarded, capital projects completed and the status of the Authority's various capital projects will be prepared at least semi-annually and presented to the Board.

#### D. Compliance with Board Policy Statements

The Financial Policies will be reviewed annually by the Board and updated, revised or refined as deemed necessary. Policy statements adopted by the Board are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

#### 10 - ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

#### A. Conformance to Accounting Principles

The Authority's accounting practices and financial reporting shall conform to generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

#### B. <u>Popular Reporting</u>

In addition to issuing a comprehensive annual financial report (CAFR) in conformity with GAAP, the Authority shall supplement its CAFR with a simpler, "popular" report designed to assist those residents who need or desire a less detailed overview of the Authority's financial activities. This report should be issued no later than six months after the close of the fiscal year.

#### 11 - INTERNAL CONTROLS

The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.

#### A. <u>Proper Authorizations</u>

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

#### B. Separation of Duties

Job duties will be adequately separated to reduce, to an acceptable level, the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

#### C. Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete and up-to-date.

#### D. Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

#### E. <u>Independent Checks</u>

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

#### F. Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

#### 12 - OPERATING BUDGET

The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.

#### A. Budget Format

The budget shall provide a complete financial plan of all Authority funds and activities for the ensuing fiscal year and shall be in such form as the Chief Administrative Officer deems desirable or that the Board may require.

The budget shall begin with a clear general summary of its contents. It shall show in detail all estimated revenues, all carry-over fund balances and reserves, and all proposed expenditures, including debt service, for the ensuing fiscal year.

The total of proposed expenditures shall not exceed the total of estimated revenues plus the un-appropriated fund balance, exclusive of reserves, for any fund.

The budget will be organized on a program/service level format.

The budget development process will include the identification and evaluation of policy options for increasing and decreasing service levels.

#### B. Estimated Revenues

The Authority will annually update its revenue forecast to enhance the budgetary decision-making process.

In its budget projections, the Authority will attempt to match current expense to current revenue. If it becomes apparent that revenue shortfalls will create a deficit, efforts will be made first to reduce the deficiency through budgetary reductions.

If appropriate reductions are insufficient, the Board may decide, on an exception basis, to use an appropriate existing reserve, which is in excess of minimum reserve requirements.

#### C. Appropriations

In evaluating the level of appropriations for program enhancements, or reductions, the Authority will apply the following principles in the priority order given:

- 1. Essential services, which provide for the health and safety of residents will be funded to maintain current dollar levels.
- 2. The budget will provide for adequate ongoing maintenance of facilities and equipment.
- 3. Appropriations for program enhancements or reductions will be evaluated on a case-by-case basis rather than across the board.

- 4. When reductions in personnel are necessary to reduce expenditures, they shall be consistent with the Authority Board's established service level priorities and, when possible, shall be accomplished through normal attrition.
- 5. Programs, which are self-supported by special revenues or fees, shall be separately evaluated.

Prior to the Authority Board making any supplemental appropriation, the CAO or Finance Manager shall certify that funds in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriations shall be made for the fiscal year by Board action up to the amount of any excess.

Appropriations may be reduced any time during the fiscal year by the Authority Board upon recommendation of the CAO. When appropriation reductions are recommended, the CAO shall provide specific recommendations to the Board, indicating the estimated amount of the reduction, any remedial actions taken, and recommendations as to any other steps to be taken.

The CAO may transfer appropriations between divisions, and division managers may transfer appropriations between programs and accounts within their individual divisions, but only the Board by resolution may appropriate funds from reserves or fund balances.

All appropriations, except for Capital Improvement Program and Grant Programs appropriations, shall lapse at the end of the fiscal year to the extent that they have not been expended or encumbered. An appropriation in the Capital Improvement Program shall continue in force until expended, revised, or cancelled.

The Authority will endeavor to budget an appropriated contingency account in all Divisions operating budget equal to one percent of the total Operating Budget to meet changing operational requirements during the fiscal year.

#### 13 - CAPITAL ASSETS

The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

- A. <u>Overview</u> The Finance Division will maintain a capital asset management system that will meet external financial reporting requirements and the needs of the Authority in line with these policies.
  - Capital assets are recorded as expenditures in governmental funds at the time the
    assets are received and the liability is incurred. These assets will be capitalized at
    cost on the government wide financial statements. Enterprise fixed assets are
    recorded as assets within the fund when purchased and a liability is incurred.
  - i. GASB 34 defines Capital Assets as land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.
  - ii. GASB 34 defines Infrastructure Assets as long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include roads, bridges, tunnels, drainage systems, water and sewer systems, dams and lighting systems. Buildings that are an ancillary part of a network of infrastructure assets are included.

The Authority uses the most current edition of GOVERNMENTAL ACCOUNTING, AUDITING, AND FINANCIAL REPORTING (GAAFR) published by the Government Finance Officers Association (GFOA) as its authoritative guide in setting policy and establishing accounting procedures regarding capital assets.

- B. <u>Capitalization</u> Generally all capital assets with an original cost of \$25,000 or more will be capitalized (recorded as an asset on the balance sheet versus expensing the item). Infrastructure Assets with an original cost of \$150,000 or more will be capitalized. This capitalization policy addresses financial reporting, not control. The Authority follows the GFOA recommended practices for establishing capitalization thresholds. Specific capitalization requirements are described as follows:
  - 1. The asset must cost \$25,000 or more.
  - 2. The asset must have a useful life of two (2) or more years.
  - 3. The capitalization threshold is applied to individual units of capital assets rather than groups. For example, ten items purchased for \$10,000 each will not be capitalized even though the total (\$100,000) exceeds the threshold of \$25,000.
  - 4. For purposes of capitalization, the threshold will generally not be applied to components of capital assets. For example a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single asset. The capitalization threshold will be applied to a network if all component parts are required to make the asset

functional.

- Repairs to existing capital assets will generally not be subject to capitalization unless the repair extends the useful life of the asset. In this case the repair represents an improvement and is subject to the requirements described number 6 below.
- 6. Improvements to existing capital assets will be presumed by definition to extend the useful life of the related capital asset and therefore will be subject to capitalization if the cost exceeds \$5,000.
- 7. Capital projects will be capitalized as "construction in progress" until completed. Personal computers will not be capitalized:

#### C. Leased Assets-

Operating leased assets are usually short term and cancelable at anytime. The recording of an operating lease as a fixed asset is not required because the item is not purchased.

Capital leases will be capitalized if one or more of the following criteria are met and the chance of cancellation is low:

- a. Ownership is transferred by the end of the lease term
- b. The lease contains a bargain purchase option
- c. The lease term is greater than or equal to 75 percent of the asset's service life
- d. The present value of the minimum lease payment is greater than or equal to ninety percent (90%) of the fair market value of the asset at the inception of the lease.

Capital lease items are capitalized at the beginning of the lease period, regardless of when the title transfers. Capital leases are recorded at net present value of lease payments.

- D. <u>Capital Asset Recording</u> It is the responsibility of the Finance Division to record, monitor and inventory all fixed assets. Each division will assign appropriate staff members to respond to verification, inventories, and filling out the necessary forms for recording transfers, dispositions or retired fixed assets.
- E. <u>Acquisition of Capital Assets</u> Fixed assets may be acquired through direct purchase, lease-purchase or capital lease, construction, eminent domain, donations, and gifts.

When a capital asset is acquired the funding source will be identified.

If funds are provided by a specific funding source, a record will be made of that specific source such as:

- Bond Proceeds
- State Grants
- F. Measuring the Cost and/or Value Capital assets are recorded at their "historical cost", which is the original cost of the assets. Donations accepted by the Authority will be valued at the fair market value at the time of donation. Costs include purchase price (less discounts) and any other reasonable and necessary costs incurred to place the asset in its intended location and prepare it for service. Costs could include the following:

Sales Tax
Freight charges
Legal and title fees
Closing costs
Appraisal and negotiation fees
Surveying fees
Land-preparation costs
Demolition costs
Relocation costs
Architect and accounting fees
Insurance premiums and interest costs during construction

- G. <u>Establishing Cost in the Absence of Historical Records</u> According to the GASB 34, an estimate of the original cost is allowable. Standard costing is one method of estimating historical cost using a known average installed cost for a like unit at the estimated date of acquisition. Another recognized method is normal costing wherein an estimate of historical cost is based on current cost of reproduction new indexed by a reciprocal factor of the price increase of a specific item or classification from the appraisal date to the estimated date acquired. When necessary the Authority will use whichever method gives the most reasonable amount based on available information.
- H. Recording Costs Incurred After Acquisition Expenditures/expenses for replacing a component part of an asset are not capitalized. However, expenditures/expenses that either enhance a capital asset's functionality (effectiveness or efficiency), or that extend a capital asset's expected useful life are capitalized. For example, periodically slurry sealing a street would be treated as a repair (the cost would not be capitalized), while an overlay or reconstruction would be capitalized. Adding a new lane constitutes an addition and would therefore also be capitalized.
- I. <u>Disposition or Retirement of Fixed Assets</u> It is the Authority's policy that divisions wishing to dispose of surplus, damaged or inoperative equipment must notify the Finance Division.
  - The Authority will conduct public auctions, as necessary, for the purpose of disposing of surplus property. Auctions will be conducted by the Finance Division. The original cost less depreciation will then be removed from the Authority's capital asset management system.
- J. <u>Transfer of Assets</u> The transfer of fixed assets between divisions requires notification to the Finance Department.
- K. <u>Depreciation</u> In accordance with GASB Statement No. 34 the Authority will record depreciation expense on all capital assets, except for inexhaustible assets.
  - The Authority will use straight-line depreciation using the half-year convention or mid month as appropriate. Depreciation will be calculated for half a year in the year of acquisition and the year of disposition. Depreciation will be calculated over the estimated useful life of the asset.
- L. <u>Recommended Lives</u> The Authority follows GFOA Recommended Practices when establishing recommended lives for capitalized assets. In accordance with GASB 34 the Authority will rely on "general guidelines obtained from professional or industry organizations." In particular the Authority will rely on estimated useful lives published by GFOA. If the life of a particular asset is estimated to be different than these guidelines, it

may be changed. The following is a summary for the estimated useful lives:

Asset ClassUseful LifeBuildings20 to 50 yearsImprovements15 to 45 yearsInfrastructure20 to 50 yearsEquipment and Machinery5 to 20 years

- M. <u>Control of Assets</u> In accordance with GFOA Recommended Practice the Authority will exercise control over the non-capitalized tangible capital-type items by establishing and maintaining adequate control procedures at the division level. The Authority's capitalization threshold of \$5,000 meets financial reporting needs and is not designed for nor particularly suited to maintain control over lower cost capital assets. It is the responsibility of each division to maintain inventories of lower-cost capital assets to ensure adequate control and safekeeping of these assets.
- N. <u>Maintenance Schedules</u> The Authority shall develop and implement maintenance and replacement schedules with a goal of maximizing the useful life of all assets. The schedules shall include estimates of annual maintenance and/or replacement funding required for each asset.
- O. <u>Maintenance Funding</u> The Authority shall identify specific sources of funds for the annual maintenance or replacement of each asset. Whenever possible, the maintenance or replacement funding shall be identified from a source other than the Authority General Fund. The Authority shall endeavor to set aside, on an annual basis, one and one-half percent (1½%) of its Operating Budget to provide for on-going maintenance and required replacement of assets that cannot be reasonably funded from other sources.
- Q. <u>Inventorying</u> The Authority will follow the GFOA recommended practice of performing a physical inventory of its capitalized capital assets, either simultaneously or on a rotating basis, so that all capital assets are physically accounted for at least once every five years.
- R. <u>Tagging</u> The Authority will tag only moveable equipment with a value of \$5,000 or higher. Rolling stock items will not be tagged. They will be identified by the VIN number. The Finance department will be responsible for tagging equipment.



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#### **RESOLUTION NO. 2014 – 07**

# A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING SERVICE FEES EFFECTIVE JULY 1, 2014 FOR RECYCLING, RESOURCE RECOVERY, AND DISPOSAL AT AUTHORITY LANDFILLS AND TRANSFER STATIONS AND ADMINISTRATIVE SERVICES

**WHEREAS** the Board of Directors of the Salinas Valley Solid Waste Authority held a public hearing on March 20, 2014 to review the Disposal Fees and Rates for FY 2014-15; and

**WHEREAS** a \$3.00 per ton increase in the Salinas Transportation Surcharge is necessary to cover the cost of transporting Republic Services waste from Salinas to Johnson Canyon Landfill; and

**WHEREAS** the Authority Board previously agreed to not increase tipping fee or AB939 Fees.

**NOW THEREFORE BE IT RESOLVED** by the Board of Directors of the Salinas Valley Solid Waste Authority that the Disposal Fees and Rates Schedule attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2014.

**BE IT FURTHER RESOLVED** that the General Manager/CAO is hereby authorized to make adjustments to the Disposal Fees and Rates Schedule on a case by case basis for recyclable/diverted materials where there is a clear benefit to the Authority or when there is an instance of a situation not covered by the Disposal Fees and Rates Schedule. In such instances, the Board will be notified at the next scheduled meeting.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 20th day of March 2014, by the following vote:

AYES:

BOARD MEMBERS: ARMENTA, CULLEN, DE LA ROSA, GUNTER (ALT),

LUTES, PEREZ, RODRIGUEZ (ALT), SALINAS, SILVA

NOES:

BOARD MEMBERS: NONE

ABSENT:

BOARD MEMBERS: BARRERA, MORENO

ABSTAIN:

BOARD MEMBERS: NONE

AT(TEST:

Elia Zavald, Clerk of the Board

#### DISPOSAL FEES AND RATES Effective July 1, 2014

Current Fee or Rate Proposed Changes

#### LANDFILLED MATERIALS

Franchise Haulers (Class III Solid Waste)	\$	67.00	Per Ton
Self Haul Loads at all Sites	Ф	45.00	Dankaad
Minimum charge per load (up to 500 lbs.) Loads weighing between 501 and 999 lbs.	\$ \$	15.00 30.00	Per Load Per Load
Loads weighing 1,000 lbs. and above	\$	67.00	Per Ton
Fumigation or Mulch Plastic/Drip Tape - Johnson Canyon only			
Loads weighing 500 lbs. or less	\$	18.75	Per Load
Loads weighing between 501 and 999 lbs.	\$	37.50	Per Load
Loads weighing 1,000 pounds and above	\$	75.00	Per Ton
Nonfriable Asbestos Up to 1 cubic yard w/o pre-approval) wetted and double bagged	\$	90.00	Per Ton

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

#### Special Handling Charge (in addition to cost per ton) - Johnson Canyon only

Remediated Soil Handling	\$	100.00	Each
Certified Burials (under 20' trailer)	\$	105.00	Each
Certified Burials (20' and over trailer)	\$	210.00	Each
<u>Tarps</u> Untarped Loads	\$	10.00	Each
	Additio	nal 50%	of the Required Fee
Compost Bins	\$	49.95	Each
*Soil (Loaded by the Customer) - Johnson Canyon	\$	1.00	Per Cubic Yard Up to 500 C.Y.

### AB939 Fees (Total Remains same as 2013-14)

AB939 Fees Total \$ 1,731,980 Annual

2012-13 Fee is chaarged to franchise haulers based on prior year tonnage: Tons Fee allocation is as follows: Landfilled Monthly Percent Annual Republic Services of Salinas 93,236 64.4% \$ 1,115,134 \$ 92,928 Waste Management - Unincorporated area 29,130 20.1% \$ 348,407 \$ 29,034 Tri-Cities - Soledad 6,294 4.3% \$ 75,278 \$ 6,273 Waste Management - King City 7,497 5.2% \$ 89,665 \$ 7,472 Tri-Cities - Greenfield 5,809 4.0% \$ 69,477 \$ 5,790 Tri-Cities - Gonzales 2,844 2.0% \$ 34,019 \$ 2,835 144,810 100% \$ 1,731,980 144,332

#### DISPOSAL FEES AND RATES Effective July 1, 2014

Current Fee or Rate Proposed Changes

#### **SOURCE SEPARATED DIVERTIBLE MATERIALS**

Cardboard		No Charge	
Recyclable plastic and glass containers, aluminum and paper		No Charge	
<u>Metal</u>		No Charge	
Construction and Demolition materials  Mixed Dirty  Minimum charge per load (up to 500 lbs.)  Loads weighing between 501 and 999 lbs.  Loads weighing 1,000 lbs. and above	\$ \$ \$	58.00 14.50 29.00 58.00	Per Load Per Load Per Ton
Mattresses and box springs	\$	15.00	Each
Greenwaste and Wood Minimum charge up to 500 lbs. Loads weighing between 501 and 999 lbs. Loads weighing 1,000 lbs. and above	\$ \$ \$	10.00 15.00 36.00	Per Load Per Load Per Ton
Wood Stumps (3 feet and over in diameter) & Tree limbs	\$	67.00	Per Ton
Soil and Aggregate (Johnson Canyon Landfill only)			
Clean Fill Dirt (up to 10 c.y. without pre-approval) Asphalt (suitable for road base) Concrete (suitable for road base - no rebar) Concrete with rebar/pipe	\$ \$ \$	10.00 1.00 1.00 10.00	Per Ton Per Ton
Biosolids - subject to pre-approval (Johnson Canyon Landfill or	\$	28.00	Per Ton
Tires (without rims only)			
Auto/Light Truck Tires less than 42" Auto/Light Truck Tires more than 42" Commercial Tires Equipment Tires Altered Tires (split, sliced, quartered)	\$ \$ \$ \$	2.00 10.00 75.00 150.00 67.00	Each Each Each

### **HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES**

All commercial customers

Households outside the Authority's service area

Minimum charge \$1.50 per lb.

Absorbent	\$ 1.50	Per Lb.
Acids/Bases	\$ 1.50	Per Lb.
Aerosols	\$ 1.25	Per Can

#### DISPOSAL FEES AND RATES Effective July 1, 2014

Effective	July 1, A	2014		
			rent	Proposed
		Fee o	r Rate	Changes
Antifreeze	\$	1.50	Per Lb.	
Environmentally Hazardous Substances (Reactive and Solvents)	\$	5.00	Per Lb.	
Flammable Liquids	\$	1.50	Per Lb.	
Flammable Sludge	\$	1.50	Per Lb.	
Motor Oil - contaminated	\$	1.50	Per Lb.	
Oil Filters (autos and small trucks) Oil Filters (trucks and equipment)	\$ \$	1.50 10.00	Each Each	
Oxidizers	\$	1.50	Per Lb.	
Paint and Paint Related Materials	\$	1.50	Per Lb.	
Pesticides	\$	1.50	Per Lb.	
HHW Clean-up Service Fee	\$	75.00	Hour	
HHW Sorting Fee	\$	25.00	Per customer	
Appliances and Air Conditioners Without refrigerant With refrigerant	No \$	Charge 15.00	Each	
Gas Cylinders (Propane, helium, fire extinguishers only)  Must be empty with value open  1 liter  5 gallons	<b>\$</b>	1.50 8.00		
Sharps Disposal (non-commercial only) Used needles and lancets (in an approved container)	No Cł	narge		
Sharps Containers (non-commercial only) 3 Quart Container	\$	5.00	Each	

### **UNIVERSAL WASTE AT HHW COLLECTION FACILITIES**

#### Minimum charge \$1.50 per pound

Batteries Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells, Lead Gel Cells, Nickel-Metal, and Lithium	\$	1.50	Per Lb.
UPS/Automobile and Light Truck Batteries	No Cha	rge	
CRT (televisions and computer monitors)	No Cha	rge	
Cell Phones	No Cha	rge	
Computers, keyboard and printers	No Cha	rge	

#### DISPOSAL FEES AND RATES Effective July 1, 2014

	Current Proposed Changes
Copiers, mimeographs, facsimile machines	No Charge
Compact Fluorescent Bulbs Fluorescent Lamps Halogen, High Pressure Soldium Tubes Fluorescent Ballasts (PCB)	\$ 1.50 Per Lb. \$ 1.50 Per Lb. \$ 1.50 Per Lb. \$ 2.00 Per Lb.
Kitchen appliances: microwaves, toaster, toaster ovens	No Charge
Mercury Mercury thermostats, thermometers or switches Toner, developer, ink cartridges (office use) Toner and developer (industrial use)	\$ 7.00 Per Lb. \$ 1.00 Each \$ 1.00 Per Lb. \$ 1.50 Per Lb.
ADMINISTRATI	VE & SPECIAL FEES
Salinas Transportation Surcharge (applies only to Salinas Franchise Waste)	\$ 11.00 Per Ton \$ 14.00
Agenda Packets for Board or Executive Committee	\$ 116.00 Annually
Agendas Only Agendas Only for Public Agencies	\$ 26.00 Annually \$ 18.00 Annually
Reproduction of Public Records	\$ 18.00 Annually \$ 0.10 Per Page
Copies of Weight Tags	\$ 20.00 Each
Returned Check Fee	\$ 25.00 Each
Finance Charge on accounts 30+ Days Past Due	1.5% per mo., 18% annually  Actual Cost
Media duplication for disks, cds, tapes	\$5.00 Min. Each
Plans & Specifications for Construction Projects	Actual Cost \$15.00 Min. Per Set Actual Cost
Full Size Plans for Construction Projects	\$15.00 Min Per Set



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#### **RESOLUTION NO. 2014 –**

### A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING OPERATING BUDGET FOR FY 2014-15

**WHEREAS**, on February 20, 2014, the Board of Directors of the Salinas Valley Solid Waste Authority reviewed the proposed operating budget; and,

**WHEREAS**, the Board held a public hearing on March 20, 2014, to discuss the proposed FY 2014-15 rates; and,

**WHEREAS**, on March 20, 2014, the Board approved a \$3.00 per ton increase in the Salinas Transportation Surcharge and the reallocation of the AB939 Service Fee;

**NOW THEREFORE BE IT RESOLVED,** by the Board of Directors of the Salinas Valley Solid Waste Authority, that the Operating Budget for Fiscal Year 2013-14, attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2014; and,

**BE IT FURTHER RESOLVED**, that the General Manager/CAO is hereby authorized to implement the budget in accordance with the Authority's financial policies.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 15th day of May 2014, by the following vote:

Flia 7avala.	Clerk of the Board	_	
ATTEST:			
			Elizabeth Silva, President
ADSTAIN.	DOAND WEIWIDENS.		
ABSTAIN:	BOARD MEMBERS:		
ABSENT:	BOARD MEMBERS:		
NOES:	BOARD MEMBERS:		
AYES:	BOARD MEMBERS:		



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# ADJUSTED SERVICE RATES EFFECTIVE JANUARY 1, 2014

### BASIC FACILITY SERVICE FEES FOR LANDFILL OPERATIONS

	Johnson Canyon
	Road Landfill
	(7-Day per Week
	Operation)
	When
	CHL is
	inactive
First year Minimum	
annual tonnage level	214,095
Median tonnage level	
	237,883
First year Maximum	
annual tonnage level	261,671
Basic Monthly Service	
Fee (\$/month)	
Current Rate	\$163,034
Increase Factor	1.0132
Adjusted Rate	\$165,186
Excess Tonnage Fee	
(Authority pays \$/ton)	
Current Rate	\$7.51
Increase Factor	1.0132
Adjusted Rate	\$7.61
Shortfall Tonnage	
Payment (Contractor	
pays \$/ton)	
Current Rate	\$2.70
Increase Factor	1.0132
Adjusted Rate	\$2.74
Extended Hours - Landfill	
Cost per year	\$32,474
Increase Factor	1.0132
Adjusted Rate	\$32,903
Cost per month	\$2,742



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### SALINAS VALLEY SOLID WASTE AUTHORITY PERSONNEL ALLOCATION PROPOSED APPROVED DATE: MARCH 20, 2014

PERSONNEL ALLOCATION PROPOSED APPROVED DATE: MARCH 20, 2014										
Program and Position	11-12	12-13	12-13	13-14	13-14	13-14	14-15			
		Approved 06/21/12	Approved 09/20/12	Approved 03/21/13	Approved 06/20/13	Approved 09/26/13	Proposed 03/20/14			
Administration										
General Manager/CAO	1	1	1	1	1	1	1			
Administrative Manager	1	1	1	1	1	0	0			
Human Resources/Organizational Development Mgr						1	1			
Administrative Support Assistant I	1	1	1	1	1	1	1			
Administrative Support Assistant II	0.5	0.5	0.5	0.5	0.5	0.5	0.5			
Clerk of the Board	1	1	1	1	1	1	1			
Human Resources Technician	1	1	1	1	1	0	0			
Human Resources Generalist						1	1			
Total Administration	5.5	5.5	5.5	5.5	5.5	5.5	5.5			
Finance										
Accountant	1	1	1	1	1	1	1			
Accounting Technician	1	1	1	1	1	1	1			
Administrative Support Assistant II	0.5	0.5	0.5	0.5	0.5	0.5	0.5			
Business Services Supervisor	1	1	1	1	1	1	1			
Finance Manager	1	1	1	1	1	1	1			
Total Finance	4.5	4.5	4.5	4.5	4.5	4.5	4.5			
Resource Recovery										
Contracts & Grants Analyst	1	1	1	1	1	1	1			
Diversion Manager	1	1	1	1	1	1	1			
Recycling Coordinator	1	1	1	1	1	1	1			
Resource Recovery Technician	2	2	2	2	2	2	2			
Total Resource Recovery	5	5	5	5	5	5	5			
Engineering										
Authority Engineer	1	1	1	1	1	1	1			
Total Engineering	1	1	1	1	1	1	1			
		_	-			_				
Operations										
Assistant GM of Engineering and Operations	1	1	1	0	0	0	0			
Field Operations Supervisor II	1	1	0	0	0	0	0			
Field Operations Supervisor I	-		-	1	1	1	2			
Diversion Driver	1	1	1	1	0	0	0			
Diversion Worker I	2	3	3	3	3	3	6			
Diversion Worker II	=	1		1	1	1	2			
Equipment Operator/Driver	4	4	4	4	5	5	5			
Equipment Operator/Driver/Lead	1	1	1	1	1	1	1			
Heavy Equipment Operator	•	· ·			'	<u>'</u>	3			
Heavy Equipment Operator/Lead							1			
HHW Maintenance Worker II	3	3	3	3	3	3	3			
Household Hazardous Waste Technician	1	1	1	1	1	1	1			
Operations Manager	'	<u>'</u>	1	1	1	1	1			
Scalehouse Cashier	4	4	4	4	4	4	4			
Solid Waste Technician II	1	1	1	1	0	0	0			
Solid Waste Technician I	ı	'	I	ı	1	1	1			
Frozen Positions	•									
Diversion Driver	3	3	3	3	3	3	3			
Diversion Worker I	1	0	0	0	0	0	0			
Diversion Worker II	1	1	1	0	0	0	0			
Total Operations	24	24	24	24	24	24	33			
Total Full Time Equivalents	40	40	40	40	40	40	49			
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BOOKER	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
POSITION	RANGE											2.50%	2%
		Hourly	7.742	7.938	8.140	8.342	8.550	8.763	8.983	9.208	9.438	9.681	9.877
	1.0	Bi-Weekly	619.38	635.08	651.23	667.38	684.00	701.08	718.62	736.62	755.08	774.46	790.15
		Monthly	1,342.00	1,376.00	1,411.00	1,446.00	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,712.00
		Annual	16,104.00	16,512.00	16,932.00	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,544.00
							a ==== I			2 /22			
	1.5	Hourly	7.938 635.08	8.140 651.23	8.342 667.38	8.550 684.00	8.763 701.08	8.983 718.62	9.208 736.62	9.438 755.08	9.681 774.46	9.923 793.85	10.119 809.54
	1.5	Bi-Weekly Monthly	1,376.00	1,411.00	1,446.00	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,754.00
		Annual	16,512.00	16,932.00	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,048.00
		Ailiuui	10,512.00	10,332.00	17,552.50	17,704.00	10,220.00	10,004.00	13,132.00	13,032.00	20,100.00	20,040.00	21,040.00
		Hourly	8.140	8.342	8.550	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.373
	2.0	Bi-Weekly	651.23	667.36	684.00	701.04	718.64	736.64	755.04	774.48	793.84	813.68	829.85
		Monthly	1,411.00	1,446.00	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,798.00
		Annual	16,932.00	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,576.00
		Hourly	8.342	8.550	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.633
	2.5	Bi-Weekly	667.38	684.00	701.04	718.64	736.64	755.04	774.48	793.84	813.68	834.00	850.62
		Monthly	1,446.00	1,482.00	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,843.00
		Annual	17,352.00	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,116.00
				a === I		2 222	2 122				40.40= [	40.00=	10.000
		Hourly	8.550	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.898
	3.0	Bi-Weekly Monthly	684.00 1,482.00	701.04 1,519.00	718.64 1,557.00	736.64 1,596.00	755.04 1,636.00	774.48 1,678.00	793.84 1,720.00	813.68 1,763.00	834.00 1,807.00	854.80 1,852.00	871.85 1,889.00
		Annual	17,784.00	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,668.00
		Ailliaai	17,704.00	10,220.00	10,004.00	13,132.00	13,002.00	20,100.00	20,040.00	21,100.00	21,004.00	22,224.00	22,000.00
		Hourly	8.763	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.956	11.175
	3.5	Bi-Weekly	701.04	718.64	736.64	755.04	774.48	793.84	813.68	834.00	854.80	876.48	894.00
		Monthly	1,519.00	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,937.00
		Annual	18,228.00	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,244.00
		Hourly	8.983	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.956	11.233	11.458
	4.0	Bi-Weekly	718.64	736.64	755.04	774.48	793.84	813.68	834.00	854.80	876.48	898.64	916.62
		Monthly	1,557.00	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,986.00
		Annual	18,684.00	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,832.00
		Hourly	9.208	9.438	9.681	9.923	10.171	10.425	10.685	10.956	11.233	11.510	11.740
	4.5	Bi-Weekly	736.64	755.04	774.48	793.84	813.68	834.00	854.80	876.48	898.64	920.80	939.23
	7.3	Monthly	1,596.00	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,035.00
		Annual	19,152.00	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,420.00
	l .		,	,	20,.00.30	20,0.0.00	2.,	2.,5566	,	,		20,0 .0.00	,
		Hourly	9.438	9.681	9.923	10.171	10.425	10.685	10.956	11.233	11.510	11.798	12.035
	5.0	Bi-Weekly	755.04	774.48	793.84	813.68	834.00	854.80	876.48	898.64	920.80	943.84	962.77
		Monthly	1,636.00	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,086.00
		Annual	19,632.00	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,032.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
	•		•	•	•	•			•	•		•	
		Hourly	9.681	9.923	10.171	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.335
	5.5	Bi-Weekly	774.48	793.84	813.68	834.00	854.80	876.48	898.64	920.80	943.84	967.36	986.77
	0.0	Monthly	1,678.00	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,138.00
		Annual	20,136.00	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,656.00
		7	20,100.00	20,0 10.00	21,100.00	21,00 1.00	,			20,0 10.00	,0 .0.00	20,102.00	
		Hourly	9.923	10.171	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.640
	6.0	Bi-Weekly	793.84	813.68	834.00	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,011.23
		Monthly	1,720.00	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,191.00
		Annual	20,640.00	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,292.00
				-	-	-	-		-	-	-	-	
		Hourly	10.171	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.704	12.958
	6.5	Bi-Weekly	813.68	834.00	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,016.32	1,036.62
		Monthly	1,763.00	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,246.00
		Annual	21,156.00	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	26,952.00
		Hourly	10.425	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.281
	7.0	Bi-Weekly	834.00	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,062.46
		Monthly	1,807.00	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,302.00
		Annual	21,684.00	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,624.00
		Hourly	10.685	10.956	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.610
	7.5	Bi-Weekly	854.80	876.48	898.64	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,088.77
		Monthly	1,852.00	1,899.00	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,359.00
		Annual	22,224.00	22,788.00	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,308.00
		I II I	40.050	44 000	44.540	44 700	40.000	40.000	40.704	40.004	40.044	40.005	40.050
		Hourly	10.956	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.685	13.956
Student Intern	8.0	Bi-Weekly	876.48	898.64	920.80	943.84 2,045.00	967.36	991.36	1,016.32	1,041.68 2,257.00	1,067.52	1,094.80 2,372.00	1,116.46
		Monthly	1,899.00 22,788.00	1,947.00 23,364.00	1,995.00 23,940.00	24,540.00	2,096.00 25,152.00	2,148.00 25,776.00	2,202.00 26,424.00	27,084.00	2,313.00 27,756.00		2,419.00 29,028.00
		Annual	22,700.00	23,304.00	23,940.00	24,540.00	25,152.00	25,776.00	20,424.00	21,004.00	21,136.00	28,464.00	29,020.00
		Hourly	11.233	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.302
	8.5	Bi-Weekly	898.64	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,144.15
	0.5	Monthly	1,947.00	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,479.00
		Annual	23,364.00	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,748.00
		Ailliaai	20,004.00	20,040.00	24,040.00	20,102.00	20,770.00	20,727.00	21,004.00	21,100.00	20,404.00	25,100.00	23,1 73.00
		Hourly	11.510	11.798	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.660
	9.0	Bi-Weekly	920.80	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,172.77
		Monthly	1,995.00	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,541.00
		Annual	23,940.00	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,492.00
		Iuui	_0,5-10.00	,5-10.00	_0,102.00	_0,	_0,1_100	,00-1.00	,,,,,,,,,,	_0, 10-1100	_0,100.00	_0,502.00	

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
												2.00%	
	E												
		Hourly	11.798	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.029
	9.5	Bi-Weekly	943.84	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,202.31
		Monthly	2,045.00	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,605.00
		Annual	24,540.00	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,260.00
		Hourly	12.092	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.404
	10.0	Bi-Weekly	967.36	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,232.31
		Monthly	2,096.00	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,670.00
		Annual	25,152.00	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,040.00
		Hourly	12.392	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.790
Diversion Worker I	10.5	Bi-Weekly	991.36	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,263.23
		Monthly	2,148.00	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,737.00
		Annual	25,776.00	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	32,844.00
		Hourly	12.704	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.183
	11.0	Bi-Weekly	1,016.32	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,294.62
		Monthly	2,202.00	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,805.00
		Annual	26,424.00	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,660.00
											1		
		Hourly	13.021	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.581
	11.5	Bi-Weekly	1,041.68	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,326.46
		Monthly	2,257.00	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,874.00
		Annual	27,084.00	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,488.00
									45 45 I		10.000		
	40.0	Hourly	13.344	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.008
	12.0	Bi-Weekly	1,067.52	1,094.80	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,360.62
		Monthly	2,313.00	2,372.00	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,948.00
		Annual	27,756.00	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,376.00
		Hourly	13.685	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.429
	40.5	Hourly Bi Wookly											
	12.5	Bi-Weekly Monthly	1,094.80 2,372.00	1,121.52 2,430.00	1,149.68 2,491.00	1,178.80 2,554.00	1,208.32 2,618.00	1,238.32 2,683.00	1,269.20 2,750.00	1,300.64 2,818.00	1,333.84 2,890.00	1,367.04 2,962.00	1,394.31 3,021.00
		Annual	28,464.00	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,252.00
		Aiiiluai	20,404.00	23,100.00	29,092.00	30,040.00	31,410.00	32,130.00	33,000.00	33,010.00	34,000.00	33,344.00	30,232.00
		Hourly	14.019	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.867
	13.0	Bi-Weekly	1,121.52	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,429.38
	10.0	Monthly	2,430.00	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,097.00
		Annual	29,160.00	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,164.00
	L	Aiiiluai	23,100.00	20,002.00	55,540.00	51,410.00	J2,130.00	33,300.00	55,510.00	37,300.00	33,377.00	55,452.00	51,104.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
		Hourly	14.371	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.30
Diversion Worker II	13.5	Bi-Weekly	1,149.68	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,464.4
		Monthly	2,491.00	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,173.0
		Annual	29,892.00	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,076.0
		Hourly	14.735	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.7
	14.0	Bi-Weekly	1,178.80	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,501.3
		Monthly	2,554.00	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,253.
		Annual	30,648.00	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,036.
		Hourly	15.104	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.23
	14.5	Bi-Weekly	1,208.32	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,538.
		Monthly	2,618.00	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,334.0
		Annual	31,416.00	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,008.
		Hourly	15.479	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.7
	15.0	Bi-Weekly	1,238.32	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,578.
		Monthly	2,683.00	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,419.
		Annual	32,196.00	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,028.0
		Hourly	15.865	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.21
	15.5	Bi-Weekly	1,269.20	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,616.7
		Monthly	2,750.00	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,503.0
		Annual	33,000.00	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,036.0
		Hourly	16.258	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.7
	16.0	Bi-Weekly	1,300.64	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,657.
		Monthly	2,818.00	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,591.
		Annual	33,816.00	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,092.
		Hourly	16.673	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.2
	16.5	Bi-Weekly	1,333.84	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,698.
		Monthly	2,890.00	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,680.
		Annual	34,680.00	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,160.
		Hourly	17.088	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.7
	17.0	Bi-Weekly	1,367.04	1,401.20	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,741.
		Monthly	2,962.00	3,036.00	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,773.0
		Annual	35,544.00	36,432.00	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,276.0

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
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	1	Hourly	17.515	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22.298
I II DA/ Ma-i	17.5	Bi-Weekly	1,401,20	1,435.84	1,471.84	1.508.80	1,547.04	1,584.96	1,625.04	1.665.20	1,707.20	1,748.80	1,783.85
HHW Maintenance Worker I	17.5		,	3,111.00		3,269.00	3,352.00	3,434.00	3,521.00	3,608.00		3,789.00	3,865.00
		Monthly Annual	3,036.00 36,432.00	37,332.00	3,189.00 38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	3,699.00 44,388.00	45,468.00	46,380.00
		Annuai	30,432.00	37,332.00	30,200.00	39,226.00	40,224.00	41,200.00	42,232.00	43,290.00	44,300.00	45,466.00	40,300.00
		Hourly	17.948	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22,413	22.863
	18.0	Bi-Weekly	1,435.84	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,829.08
		Monthly	3,111.00	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,963.00
		Annual	37,332.00	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,556.00
			· ·	·	·	· ·	<u> </u>	· · · · ·	· · ·	· · ·	· ·	<u> </u>	
		Hourly	18.398	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.435
Diversion Driver	18.5	Bi-Weekly	1,471.84	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,874.77
		Monthly	3,189.00	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,062.00
		Annual	38,268.00	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,744.00
	1												
		Hourly	18.860	19.338	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.023
	19.0	Bi-Weekly	1,508.80	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,921.85
		Monthly	3,269.00	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,164.00
		Annual	39,228.00	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	49,968.00
	_												
		Hourly	19.338	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.617
HHW Maintenance Worker II	19.5	Bi-Weekly	1,547.04	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,969.38
Scalehouse Cashier		Monthly	3,352.00	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,267.00
		Annual	40,224.00	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,204.00
	1	Hourly	19.812	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.235
Administrative Assistant I	20.0	Bi-Weekly	1,584.96	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,018.77
Administrative Assistant i	20.0	Monthly	3,434.00	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,374.00
		Annual	41,208.00	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,488.00
	1	7	,	.=,=0=.00	.0,200.00	,	10,100.00	.0,020.00	,	.0,0000	00,100.00	0.,.00.00	02,100.00
		Hourly	20.313	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.869
	20.5	Bi-Weekly	1,625.04	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,069.54
		Monthly	3,521.00	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,484.00
		Annual	42,252.00	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	53,808.00
		Hourly	20.815	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.515
Administrative Assistant II	21.0	Bi-Weekly	1,665.20	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,121.23
<b>Equipment Operator/Driver</b>		Monthly	3,608.00	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,596.00
Heavy Equipment Operator		Annual	43,296.00	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,152.00

POSITION	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	RANGE											2.50%	2%
•													
		Hourly	21.340	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.179
	21.5	Bi-Weekly	1,707.20	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,174.31
		Monthly	3,699.00	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,711.00
		Annual	44,388.00	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,532.00
			<u> </u>	<u> </u>	·		·	<u> </u>	· .	<u> </u>		<u>, , , , , , , , , , , , , , , , , , , </u>	· · · · · · · · · · · · · · · · · · ·
		Hourly	21.860	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.860
	22.0	Bi-Weekly	1,748.80	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,228.77
		Monthly	3,789.00	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,829.00
		Annual	45,468.00	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	57,948.00
		Hourly	22.413	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.558
	22.5	Bi-Weekly	1,793.04	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,284.62
		Monthly	3,885.00	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,950.00
		Annual	46,620.00	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,400.00
	ı				24.422	a 1							
Accounting Technician		Hourly	22.973	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.696	29.267
Equipment Operator Lead	23.0	Bi-Weekly	1,837.84	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,341.38
Heavy Equipment Operator Lead		Monthly	3,982.00	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,073.00
Human Resources Generalist		Annual	47,784.00	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	60,876.00
Resource Recovery Tech		<u> </u>		L									
		Hourly	23.550	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.696	29.412	30.000
	23.5	Bi-Weekly	1,884.00	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,400.00
		Monthly	4,082.00	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,200.00
		Annual	48,984.00	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,400.00
		Hourly	24.133	24.738	25.362	25.996	26.648	27.312	27.998	28.696	29.412	30.144	30.750
	24.0	Bi-Weekly	1,930.64	1,979.04	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,460.00
		Monthly	4,183.00	4,288.00	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,330.00
		Annual	50,196.00	51,456.00	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	63,960.00
		Hourly	24 720	25 262	25 00e T	26 640	27 242	27.998	20 606	20 442 [	20 444	20 000	24 F22
III DW Ta - b - b - b - c	24 5	Hourly Bi Wookly	24.738	25.362	25.996	26.648	27.312		28.696	29.412	30.144	30.906	31.523
HHW Technician	24.5	Bi-Weekly	1,979.04 4,288.00	2,028.96 4,396.00	2,079.68 4,506.00	2,131.84 4,619.00	2,184.96 4,734.00	2,239.84 4,853.00	2,295.68	2,352.96 5,098.00	2,411.52 5,225.00	2,472.48 5,357.00	2,521.85 5,464.00
Solid Waste Technician I		Monthly Annual	4,288.00 51,456.00	4,396.00 52,752.00	4,506.00 54,072.00	4,619.00 55,428.00	4,734.00 56,808.00	4,853.00 58,236.00	4,974.00 59,688.00	5,098.00 61,176.00	5,225.00 62,700.00	5,357.00 64,284.00	5,464.00 65,568.00
		Ailluai	31,430.00	32,132.00	34,072.00	33,420.00	30,000.00	30,230.00	39,000.00	01,170.00	02,700.00	04,204.00	03,300.00
ĺ		Hourly	25.362	25.996	26.648	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.313
	25.0	Bi-Weekly	2,028.96	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,585.08
	23.0	Monthly	4,396.00	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,601.00
		Annual	52,752.00	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,212.00
			02,. 02.00	2 .,2. 2.00	55, .25.00	22,222.00	55,255.00	55,555.00	0.,	52,. 55.00	c .,_coo	55,552.00	5.,2.2100

POSITION	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	RANGE											2.50%	2%
	P												
		Hourly	25.996	26.648	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.12
Clerk of the Board	25.5	Bi-Weekly	2,079.68	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,649.6
		Monthly	4,506.00	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,741.0
		Annual	54,072.00	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	68,892.0
		Hourly	26.648	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.283	33.94
	26.0	Bi-Weekly	2,131.84	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,715.6
		Monthly	4,619.00	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,884.0
		Annual	55,428.00	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,608.0
		Hourly	27.312	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.79
	26.5	Bi-Weekly	2,184.96	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,783.5
		Monthly	4,734.00	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,031.0
		Annual	56,808.00	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,372.0
		•	•	-	•	•	•	•	•	•	•	•	
		Hourly	27.998	28.696	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.967	35.66
	27.0	Bi-Weekly	2,239.84	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,853.2
		Monthly	4,853.00	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,182.0
		Annual	58,236.00	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,184.0
	L	1											
		Hourly	28.696	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.55
	27.5	Bi-Weekly	2,295.68	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,924.3
		Monthly	4,974.00	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,336.0
		Annual	59,688.00	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,032.0
			,	,	,	,	,	,	,	-,	,	,	.,
		Hourly	29.412	30.144	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.47
	28.0	Bi-Weekly	2,352.96	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	2,998.1
		Monthly	5,098.00	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061,00	6,212,00	6,369.00	6,496.0
		Annual	61,176.00	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	77,952.0
	<u> </u>	7	01,110.00	02,100.00	0.,2000	00,002.00	0.,000.00	00,220.00	. 0,000.00	,. 000	,	. 0, .20.00	,002.0
		Hourly	30,144	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.41
	28.5	Bi-Weekly	2,411.52	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,072.9
	20.0	Monthly	5,225.00	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,658.0
		Annual	62,700.00	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	79,896.0
		Ailliaai	02,7 00.00	04,204.00	00,032.00	01,000.00	03,220.00	70,555.00	12,102.00	7 4,544.00	10,720.00	10,024.00	13,030.0
		Hourly	30.906	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.36
	29.0	Bi-Weekly	2,472.48	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3.012.48	3,087.68	3,149.5
	29.0	Monthly	5,357.00	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,824.0
		Annual	64,284.00	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	,
		Annuai	04,204.00	00,092.00	07,536.00	09,220.00	70,956.00	12,132.00	14,544.00	10,420.00	10,324.00	00,∠00.00	81,888.00

	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
POSITION	RANGE		JILI I	SILI Z	SILI S	3121 4	3121 3	SILI U	SILI 7	SILI 0	SILI 9	2.50%	2%
	10.1102		<u>l</u>	<u>l</u>			L		<u> </u>		L	2.0070	270
	-												
Accountant		Hourly	31.679	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.565	40.356
Business Services Supervisor	29.5	Bi-Weekly	2,534.32	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,228.46
Contracts & Grants Analyst		Monthly	5,491.00	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	6,995.00
Field Operations Supervisor I		Annual	65,892.00	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	83,940.00
Recycling Coordinator			<u> </u>	<u> </u>					<u> </u>				•
	•												
		Hourly	32.469	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.565	40.558	41.371
	30.0	Bi-Weekly	2,597.52	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,309.69
		Monthly	5,628.00	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,171.00
		Annual	67,536.00	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,052.00
		Hourly	33.283	34.113	34.967	35.838	36.744	37.656	38.596	39.565	40.558	41.567	42.398
	30.5	Bi-Weekly	2,662.64	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,391.85
		Monthly	5,769.00	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,349.00
		Annual	69,228.00	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,188.00
		Hourly	34.113	34.967	35.838	36.744	37.656	38.596	39.565	40.558	41.567	42.606	43.460
	31.0	Bi-Weekly	2,729.04	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,476.77
		Monthly	5,913.00	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,533.00
		Annual	70,956.00	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,396.00
		Hourly	34.967	35.838	36.744	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.538
	31.5	Bi-Weekly	2,797.36	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,563.08
		Monthly	6,061.00	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,720.00
		Annual	72,732.00	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	92,640.00
		Hourly	35.838	36.744	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.658
	32.0	Bi-Weekly	2,867.04	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,652.62
		Monthly	6,212.00	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,914.00
	<u></u>	Annual	74,544.00	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	94,968.00
		Hourly	36.744	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.877	46.794
	32.5	Bi-Weekly	2,939.52	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,743.54
		Monthly	6,369.00	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,111.00
		Annual	76,428.00	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,332.00
			-	-		-		-	•				
		Hourly	37.656	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.877	47.031	47.971
	33.0	Bi-Weekly	3,012.48	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,837.69
		Monthly	6,527.00	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,315.00
	I	Annual	78,324.00	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	99,780.00

POSITION	SALARY		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	RANGE			<u> </u>	<u> </u>		<u> </u>				<u> </u>	2.50%	2%
		Hourly	38.596	39.565	40.558	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.171
Human Resources/	33.5	Bi-Weekly	3,087.68	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,933.69
Organizational Development		Monthly	6,690.00	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,523.00
Manager		Annual	80,280.00	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,276.00
		Hourly	39.565	40.558	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.394
	34.0	Bi-Weekly	3,165.20	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,031.54
		Monthly	6,858.00	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,735.00
		Annual	82,296.00	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	104,820.00
-													
		Hourly	40.558	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.658
	34.5	Bi-Weekly	3,244.64	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,132.62
		Monthly	7,030.00	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,954.00
		Annual	84,360.00	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,448.00
		Hourly	41.567	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.906	52.944
Operations Manager	35.0	Bi-Weekly	3,325.36	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,235.54
		Monthly	7,205.00	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,177.00
		Annual	86,460.00	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,124.00
		Hourly	42.606	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.271
Finance Manager	35.5	Bi-Weekly	3,408.48	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,341.69
		Monthly	7,385.00	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,407.00
		Annual	88,620.00	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	112,884.00
_													
		Hourly	43.667	44.763	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.627
	36.0	Bi-Weekly	3,493.36	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,450.15
		Monthly	7,569.00	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,642.00
		Annual	90,828.00	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	115,704.00
<u> </u>													
		Hourly	44.763	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.023
	36.5	Bi-Weekly	3,581.04	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,561.85
		Monthly	7,759.00	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,884.00
		Annual	93,108.00	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	118,608.00
•													
		Hourly	45.877	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.448
	37.0	Bi-Weekly	3,670.16	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,675.85
		Monthly	7,952.00	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,131.00
		Annual	95,424.00	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	121,572.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
	KAROL	<u> </u>	<u>l</u>	<u>l</u>	<u>1</u>	<u>l</u>	<u>l</u>	<u>l</u>	<u>l</u>	<u>1</u>	<u>1</u>	2.5070	270
	-												
		Hourly	47.031	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.731	59.908
	37.5	Bi-Weekly	3,762.48	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,792.62
		Monthly	8,152.00	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,384.00
		Annual	97,824.00	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	124,608.00
			•	•		•	•	•	•				•
		Hourly	48.208	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.402
Diversion Manager	38.0	Bi-Weekly	3,856.64	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,912.15
_		Monthly	8,356.00	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,643.00
		Annual	100,272.00	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	127,716.00
					-					-	-	-	
		Hourly	49.408	50.642	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.696	62.931
	38.5	Bi-Weekly	3,952.64	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,034.46
		Monthly	8,564.00	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,908.00
		Annual	102,768.00	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	130,896.00
					-					-	-	-	
		Hourly	50.642	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.506
	39.0	Bi-Weekly	4,051.36	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,160.46
		Monthly	8,778.00	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,181.00
		Annual	105,336.00	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,172.00
		Hourly	51.906	53.210	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.115
Authority Engineer	39.5	Bi-Weekly	4,152.48	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,289.23
		Monthly	8,997.00	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,460.00
		Annual	107,964.00	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	137,520.00
		Hourly	53.210	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.444	67.771
	40.0	Bi-Weekly	4,256.80	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,421.69
		Monthly	9,223.00	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,747.00
		Annual	110,676.00	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	140,964.00
		Hourly	54.537	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.462
	40.5	Bi-Weekly	4,362.96	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,556.92
		Monthly	9,453.00	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,040.00
		Annual	113,436.00	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	144,480.00
		Hourly	55.904	57.300	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.204
	41.0	Bi-Weekly	4,472.32	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,584.64	5,696.31
		Monthly	9,690.00	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,100.00	12,342.00
		Annual	116,280.00	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	145,200.00	148,104.00

POSITION	SALARY RANGE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10 2.50%	STEP 11 2%
	-												
		Hourly	57.300	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.556	72.987
	41.5	Bi-Weekly	4,584.00	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,584.64	5,724.48	5,838.92
		Monthly	9,932.00	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,100.00	12,403.00	12,651.00
		Annual	119,184.00	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	145,200.00	148,836.00	151,812.00
		Hourly	58.731	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.556	73.344	74.810
	42.0	Bi-Weekly	4,698.48	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,584.64	5,724.48	5,867.52	5,984.77
		Monthly	10,180.00	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,100.00	12,403.00	12,713.00	12,967.00
		Annual	122,160.00	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	145,200.00	148,836.00	152,556.00	155,604.00
		Hourly	60.196	61.696	63.242	64.817	66.444	68.100	69.808	71.556	73.344	75.185	76.690
	42.5	Bi-Weekly	4,815.68	4,935.68	5,059.36	5,185.36	5,315.52	5,448.00	5,584.64	5,724.48	5,867.52	6,014.80	6,135.23
		Monthly	10,434.00	10,694.00	10,962.00	11,235.00	11,517.00	11,804.00	12,100.00	12,403.00	12,713.00	13,032.00	13,293.00
		Annual	125,208.00	128,328.00	131,544.00	134,820.00	138,204.00	141,648.00	145,200.00	148,836.00	152,556.00	156,384.00	159,516.00

		Hourly
General Manager/CAO	N/A	Bi-Weekly
	(Board Approved	Monthly
	Contract)	Annual

80.792
6,463.36
14,003.71
168,047.69



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## Bond Debt Service Salinas Valley Solid Waste Authority Refunding Revenue Bonds Series 2014A (AMT)

Period				Fiscal Year	Fiscal Year
Ending	Principal	Interest	Total	Ended	Total
8/1/2014	-	749,855.21	749,855.21		
2/1/2015	-	737,562.50	737,562.50	6/30/2015	1,487,417.71
8/1/2015	-	737,562.50	737,562.50		
2/1/2016	-	737,562.50	737,562.50	6/30/2016	1,475,125.00
8/1/2016	-	737,562.50	737,562.50		
2/1/2017	-	737,562.50	737,562.50	6/30/2017	1,475,125.00
8/1/2017	145,000	737,562.50	882,562.50		
2/1/2018	-	733,937.50	733,937.50	6/30/2018	1,616,500.00
8/1/2018	1,265,000	733,937.50	1,998,937.50		
2/1/2019	-	702,312.50	702,312.50	6/30/2019	2,701,250.00
8/1/2019	1,330,000	702,312.50	2,032,312.50		
2/1/2020	-	669,062.50	669,062.50	6/30/2020	2,701,375.00
8/1/2020	1,400,000	669,062.50	2,069,062.50		
2/1/2021	-	634,062.50	634,062.50	6/30/2021	2,703,125.00
8/1/2021	1,470,000	634,062.50	2,104,062.50		
2/1/2022	-	597,312.50	597,312.50	6/30/2022	2,701,375.00
8/1/2022	1,545,000	597,312.50	2,142,312.50		
2/1/2023	-	558,687.50	558,687.50	6/30/2023	2,701,000.00
8/1/2023	1,630,000	558,687.50	2,188,687.50		
2/1/2024	-	517,937.50	517,937.50	6/30/2024	2,706,625.00
8/1/2024	2,155,000	517,937.50	2,672,937.50		
2/1/2025	-	464,062.50	464,062.50	6/30/2025	3,137,000.00
8/1/2025	2,265,000	464,062.50	2,729,062.50		
2/1/2026	-	401,775.00	401,775.00	6/30/2026	3,130,837.50
8/1/2026	2,395,000	401,775.00	2,796,775.00		
2/1/2027	-	335,912.50	335,912.50	6/30/2027	3,132,687.50
8/1/2027	2,335,000	335,912.50	2,670,912.50		
2/1/2028	-	271,700.00	271,700.00	6/30/2028	2,942,612.50
8/1/2028	2,270,000	271,700.00	2,541,700.00		
2/1/2029	-	209,275.00	209,275.00	6/30/2029	2,750,975.00
8/1/2029	2,400,000	209,275.00	2,609,275.00		
2/1/2030	-	143,275.00	143,275.00	6/30/2030	2,752,550.00
8/1/2030	2,535,000	143,275.00	2,678,275.00		
2/1/2031	-	73,562.50	73,562.50	6/30/2031	2,751,837.50
8/1/2031	2,675,000	73,562.50	2,748,562.50	6/30/2032	2,748,562.50
	27,815,000.00	17,800,980.21	45,615,980.21		45,615,980.21



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# Bond Debt Service Salinas Valley Solid Waste Authority Refunding Revenue Bonds Series 2014B (Taxable)

Period Ending	Principal	Interest	Total	Fiscal Year Ended	Fiscal Year Total
8/1/2014	315,000	60,504.55	375,504.55		
2/1/2015	-	57,953.43	57,953.43	6/30/2015	433,457.98
8/1/2015	320,000	57,953.43	377,953.43		,
2/1/2016	-	55,569.43	55,569.43	6/30/2016	433,522.86
8/1/2016	325,000	55,569.43	380,569.43		
2/1/2017	-	52,126.05	52,126.05	6/30/2017	432,695.48
8/1/2017	335,000	52,126.05	387,126.05		
2/1/2018	-	47,645.43	47,645.43	6/30/2018	434,771.48
8/1/2018	345,000	47,645.43	392,645.43		
2/1/2019	-	42,082.30	42,082.30	6/30/2019	434,727.73
8/1/2019	355,000	42,082.30	397,082.30		
2/1/2020	-	35,557.40	35,557.40	6/30/2020	432,639.70
8/1/2020	370,000	35,557.40	405,557.40		
2/1/2021	-	28,016.80	28,016.80	6/30/2021	433,574.20
8/1/2021	385,000	28,016.80	413,016.80		
2/1/2022	-	19,564.13	19,564.13	6/30/2022	432,580.93
8/1/2022	405,000	19,564.13	424,564.13		
2/1/2023	-	10,166.10	10,166.10	6/30/2023	434,730.23
8/1/2023	420,000	<u> 10,166.10</u>	430,166.10	6/30/2024	430,166.10
	3,575,000	757,866.69	4,332,866.69		4,332,866.69



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## SALINAS VALLEY SOLID WASTE AUTHORITY Landfilled Tonnage History

		Service Area		
Fiscal		Annual	Cummulative	South
Year	Tonnage	% Change	% Change	Valley
1997-98	248,415			
1998-99	250,065	0.7%	0.7%	
1999-00	250,912	0.3%	1.0%	
2000-01	246,489	-1.8%	-0.8%	
2001-02	216,524	-12.2%	-12.8%	
2002-03	219,583	1.4%	-11.6%	
2003-04	227,207	3.5%	-8.5%	23,622
2004-05	234,709	3.3%	-5.5%	84,571
2005-06	235,852	0.5%	-5.1%	89,536
2006-07	222,906	-5.5%	-10.3%	85,327
2007-08	205,534	-7.8%	-17.3%	86,739
2008-09	187,486	-8.8%	-24.5%	84,322
2009-10	173,907	-7.2%	-30.0%	79,615
2010-11	171,082	-1.6%	-31.1%	79,552
2011-12	167,033	-2.4%	-32.8%	69,215
2012-13	166,501	-0.3%	-33.0%	70,021

For the 5 years ended June 30, 2013 there has been a 19% decrease in tonnage within the Authority service area.

Since the Authority was formed there has been a 33.0% decrease in tonnage within the



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## SALINAS VALLEY SOLID WASTE AUTHORITY Projected Landfilled Tonnage

		Service Area
Fiscal Year	Service Area	% Change
2013-14	166,500	0.3%
2014-15	164,500	-1.2%
2015-16	164,500	0.0%
2016-17	164,500	0.0%
2017-18	164,500	0.0%

164,500

164,500

164,500

2019-20

2020-21 2021-22 0.0%

0.0%

0.0%



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# Salinas Valley Solid Waste Authority Debt Service Coverage Ratio Calculations FY 2014-15

	2013 2014	2014 2015	Increase /	%
	BUDGET	PROPOSED	(Decrease)	Change
Operating Revenues				
Tipping Fees - Solid Waste	11,141,800	11,005,500	(136,300)	-1.2%
Tipping Fees - Surcharge	1,034,000	1,276,800	242,800	23.5%
Tipping Fees - Diverted Materials	956,800	1,017,700	60,900	6.4%
AB939 Service Fee	1,732,000	1,732,000	-	0.0%
Tipping Fees - South Valley	2,318,800	-	(2,318,800)	-100.0%
Charges for Services	117,000	124,500	7,500	6.4%
Sales of Materials	385,000	309,500	(75,500)	-19.6%
Gas Royalties	187,500	220,000	32,500	17.3%
Investment Earnings	30,200	31,700	1,500	5.0%
Total Operating Revenues (A)	17,903,100	15,717,700	(2,185,400)	-12.2%
Operating Expenditures				
Administration	2,182,750	2,412,100	229,350	10.5%
Resource Recovery	2,546,240	2,613,950	67,710	2.7%
Transfer Stations	2,657,465	2,726,475	69,010	2.6%
JC Landfill Operations	3,903,655	3,709,825	(193,830)	-5.0%
Environmental Control Systems	439,410	450,600	11,190	2.5%
Postclosure Maintenance	907,680	930,050	22,370	2.5%
Closure Set-Aside	277,000	186,000	(91,000)	-32.9%
Total Operating Expenditures (B)	12,914,200	13,029,000	114,800	0.9%
Total Operating Experiationes (B)	12,014,200	10,023,000	114,000	0.070
Net Revenues (C)(A-B)	4,988,900	2,688,700	(2,300,200)	-46.1%
Debt Service (D)	2,949,300	1,921,000	(1,028,300)	-34.9%
Debt Service Coverage Ratio				
(E)(C/D)	169%	140%		
Total Expenditures (F)(B+D)	15,863,500	14,950,000	(913,500)	-5.8%
Net Income After Debt Service (G)(A-				
F)	2,039,600	767,700	(1,271,900)	-62.4%



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## Report to the Board of Directors

Date:

May 15, 2014

From:

Roberto Moreno, Finance Manager

Title:

Approve Lease-Purchase Financing for Landfill

Equipment

## RECOMMENDATION

The Executive Committee recommends approval of this item.

Approval of this item will allow staff to purchase the equipment necessary to take over the Johnson Canyon Landfill operation.

## STRATEGIC PLAN RELATIONSHIP

The recommended action helps support the Goal to Reduce Costs and Improve Services at Johnson Canyon Landfill by taking over the landfill operation with Authority staff and equipment.

#### FISCAL IMPACT

Approval of the recommended financing will result in \$420,462.44 in lease-purchase payments which are included in the 2014-15 budget.

## **DISCUSSION & ANALYSIS**

In order for the Authority to take over the Johnson Canyon Landfill operation, approximately \$3.62 million in landfill operations equipment needs to be purchased. Staff has been searching for equipment and working to obtain financing at the lowest possible cost. The Authority's underwriter of the 2014 bond refunding (formerly De La Rosa & Co, now Stifel, Nicolaus & Co.) has been able to obtain a very favorable financing rate of 3.08% for a taxable financing from Capital One

The use of a taxable rate allows the Authority to purchase used equipment, which has the potential to save approximately \$400,000 in capital equipment costs.

Staff recommends entering into the lease-purchase agreement with Capital One under the following terms:

- \$3,670,000 capital equipment costs, including \$50,000 for cost of issuance
- 3.08% taxable financing rate
- Funds deposited into escrow for disbursement as the Authority purchases the equipment
- Any unspent funds will be used to repay the principal and re-amortize the loan over the remaining term, or to shorten the length of the loan, at the Authority's option.
- There is a 2% premium for early prepayment within three years.

ITEM NO. 13

Finance Manager/Controller-Treasurer

General Manager/CAC

Interest rates for this short-term (5-year) financing are extremely favorable to the Authority and will provide savings that can be reserved for funding future equipment replacements with cash.

Following is the lease-purchase schedule based on the above financing terms.

# Salinas Valley Solid Waste Authority Equipment Financing Taxable Payment Schedule

Rental						
Payment	Principal	Interest	Interest	Total Rental	Loan	Purchase
Date	Portion	Rate	Portion	Payment	Balance	Price
8/1/2014			21,665.23	21,665.23	3,670,000.00	3,743,400.00
2/1/2015	342,279.21	3.080%	56,518.00	398,797.21	3,327,720.79	3,394,275.21
8/1/2015	347,550.31	3.080%	51,246.90	398,797.21	2,980,170.48	3,039,773.89
2/1/2016	352,902.58	3.080%	45,894.63	398,797.21	2,627,267.90	2,679,813.26
8/1/2016	358,337.28	3.080%	40,459.93	398,797.21	2,268,930.62	2,314,309.23
2/1/2017	363,855.68	3.080%	34,941.53	398,797.21	1,905,074.94	1,943,176.44
8/1/2017	369,459.06	3.080%	29,338.15	398,797.21	1,535,615.88	1,566,328.20
2/1/2018	375,148.73	3.080%	23,648.48	398,797.21	1,160,467.15	1,160,467.15
8/1/2018	380,926.01	3.080%	17,871.19	398,797.20	779,541.14	779,541.14
2/1/2019	386,792.27	3.080%	12,004.93	398,797.20	392,748.87	392,748.87
8/1/2019	392,748.87	3.080%	6,048.33	398,797.20		
	3,670,000.00		339,637.30	4,009,637.30		

## Next Steps

The attached resolution approves the financing based on the above terms, approves the escrow agreement, which is part of this financing, and authorizes staff to take the necessary steps to effectuate this transaction. The Board's actions are contingent upon the County making a finding that the lease-purchase financing results in a public benefit.

The Marks-Roos Bond Pooling Act (which this financing falls under) requires that a public hearing be held before the jurisdiction where the equipment will be located. Since the equipment will be located at Johnson Canyon Landfill, this requires a public hearing with a 5-day notice before the Board of Supervisors at which time they need to make a finding that the lease-purchase agreement will result in a "public benefit". Staff has contacted the County staff to request that the Board of Supervisors schedule such a hearing. Attached is a copy of the request.

## **BACKGROUND**

On February 20, 2014, the Board authorized staff to proceed with implementing a plan to take over the operations of the Johnson Canyon Landfill. On March 20, 2014, the Board authorized the purchase of up to \$3,617,692 in equipment for the JCL operation with payments estimated at \$839,281 annually based on lease-purchase financing at 6% over a 5-year period. Attached is a copy of the resolution. The proposed financing will save at least \$41,687 over the original estimate.

As part of our continuing effort to reduce costs, staff has been looking to see if good used equipment can be purchased at a substantial savings. Staff has been able to identify

used equipment that could be purchased at a savings of \$400,000 over new equipment, which could also save the Authority an additional \$37,000 in interest payments.

The financing effort began by soliciting bids from different banks for lease-purchase financing. Bids were submitted by Bank of the West and Capital One. After reviewing the rates and all aspects of the financing staff decided on Capital One at a non-taxable rate of 2.0%. However as the financing moved forward we ran into issues with using non-taxable financing. The main issue being that these funds cannot be used for used equipment. As such, Capital One quoted 3.08% for a taxable transaction. A comparison of the taxable v. non-taxable financing is shown below.

## Salinas Valley Solid Waste Authority - Equipment Financing Analysis

			t (AMT) and able		ıble	e Only	Diffe	er	ıce
Project Fund									
Tax-Exempt (New)	\$	1,63	7,000						
Taxable (Used)	1	,983	3,000	3,6	320,	,000			
Total	\$3	3,62	0,000	\$3,	62C	,000			
Principal Payment Dates	2/1/20	15	- 8/1/2019	2/1/201	5 -	8/1/2019			
Interest Rates1									
Tax-Exempt		2.0	0%						
Taxable		3.0	8%	3	3.08	3%			
Loan Yield 2		2.5	9%	3	3.08	3%	0.4	99	<u> </u>
Loan Debt Service				-					
	2015:	\$	411,912.00	2015:	\$	420,462.00	2015:	\$	8,550.00
	2016-								
Annual3	2019:	\$	787,365.00	2016-2019:	\$	797,594.00	2016-2019:	\$	10,229.00
	2020:	\$	393,682.00	2020:	\$	398,797.00	2020:	\$	<i>5,</i> 115.00
Cumulative		\$ :	3,955,453.00		\$	4,009,637.00		\$	54,184.00

<sup>1</sup> Based on 5/22/2014 closing date

The budget was prepared based on a financing rate of 6% to purchase \$3.62 million in equipment. Based on the total potential savings of approximately \$437,000 to the Authority by purchasing used equipment it makes sense to go with the taxable financing.

## ATTACHMENT(S)

- 1. Resolution Authorizing Lease Purchase Financing for Landfill Equipment.
- 2. Exhibit A Lease Purchase Agreement
- 3. Letter to County requesting public hearing on lease-purchase financing
- 4. Resolution No. 2014-10 Authorizing Purchase of Used Landfill Equipment

<sup>2</sup> Total interest cost

<sup>3</sup> Fiscal year

# A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING AN EQUIPMENT LEASE-PURCHASE FINANCING AGREEMENT WITH CAPITAL ONE PUBLIC FUNDING, LLC PROVIDING FOR THE PURCHASE OF NEW/USED LANDFILL EQUIPMENT IN AN AMOUNT NOT TO EXCEED \$3,670,000

**WHEREAS** on March 20, the Board authorized the purchase of \$3,617,692 in landfill equipment for the Johnson Canyon Landfill;

**WHEREAS** Capital One Public Funding LLC has provided a favorable taxable leasepurchase financing, which could be delayed due to the need to hold a public hearing before the County Board of Supervisors;

WHEREAS, pursuant to the Marks-Roos Local Bond Pooling Act of 1985 ("Marks-Roos Act"), a public hearing must be held before the Monterey County Board of Supervisors to consider the proposed financing agreement and to determine that the agreement will represent a public benefit in accordance with that Act.

NOW THEREFORE BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY, that, contingent on the County Board of Supervisors holding the public hearing and making the findings required under the Marks-Roos Act for approval of the Agreement, the General Manager/CAO is hereby authorized and directed for, and on behalf of, the Salinas Valley Solid Waste Authority to execute the Equipment Lease Purchase Agreement with CAPITAL ONE PUBLIC FUNDING, LLC in an amount not to exceed \$3,670,000, as attached hereto and marked "Exhibit A" and the Escrow Agreement which is a part of the financing;

**BE IT FURTHER RESOLVED** that the General Manager/CAO is hereby authorized and directed to take such further actions and execute such further documents as necessary to implement the Equipment Lease Purchase Agreement following its execution.

**BE IT FURTHER RESOLVED** that the General Manager/CAO is hereby authorized to borrow funds from the Landfill Expansion Fund to purchase equipment in case the financing is delayed due to the public hearing requirement, with said funds to be reimbursed from the Lease-Purchase financing once it is in place.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at its regular meeting duly held on the 15th day of May 2014, by the following vote:

Elia Zavala,	, Clerk of the Board	
ATTEST:		Elizabeth Silva, President
ABSTAIN:	BOARD MEMBERS:	
ABSENT:	BOARD MEMBERS:	
NOES:	BOARD MEMBERS:	
AYES:	BOARD MEMBERS:	

## TAXABLE EQUIPMENT LEASE PURCHASE AGREEMENT

THIS TAXABLE EQUIPMENT LEASE PURCHASE AGREEMENT (the "Agreement"), is dated as of May 22, 2014, between CAPITAL ONE PUBLIC FUNDING, LLC, a limited liability company organized and existing under the laws of the State of New York, as Lessor ("Lessor"), and SALINAS VALLEY SOLID WASTE AUTHORITY, a joint powers authority existing under the laws of the State of California, as Lessee ("Lessee"), wherein the parties hereby agree as follows:

**Section 1. Definitions.** The following terms will have the meanings indicated below unless the context clearly requires otherwise:

"Agreement" means this Taxable Equipment Lease Purchase Agreement and any other schedule, exhibit or escrow agreement made a part hereof by the parties hereto, together with any amendments to this Agreement.

"Bonds" means Lessee's Refunding Revenue Bonds, Series 2014A (AMT), in the original principal amount of \$27,815,000, and Refunding Revenue Bonds, Series 2014B (Taxable), in the original principal amount of \$3,575,000.

"Commencement Date" is the date when the term of this Agreement and Lessee's obligation to pay rent commences, which date will be the earlier of (i) the date on which the Equipment is accepted by Lessee in the manner described in Section 13, or (ii) the date on which sufficient moneys to purchase the Equipment are deposited for that purpose with an escrow agent.

"Equipment" means the property described on the Equipment Schedule attached hereto as Exhibit A, and all replacements, substitutions, repairs, restorations, modifications, attachments, accessions, additions and improvements thereof or thereto.

"Escrow Agreement" means the Escrow Agreement dated the date hereof among Lessee, Lessor and the escrow agent named therein, together with any amendments thereto.

"Event of Default" means an Event of Default described in Section 35.

"Issuance Year" is the calendar year in which the Commencement Date occurs.

"Lease Term" means the period from the Commencement Date until the last Rental Payment Date.

"Lessee" means the entity described as such in the first paragraph of this Agreement, its successors and its assigns.

"Lessor" means the entity described as such in the first paragraph of this Agreement, its successors and its assigns.

"Master Indenture" means the Master Indenture dated as of January 1, 2014, as supplemented, by and between Lessee and The Bank of New York Mellon Trust Company, N.A., as trustee, pursuant to which the Bonds were issued.

"Net Proceeds" means the amount remaining from the gross proceeds of any insurance claim or condemnation award after deducting all expenses (including attorneys' fees) incurred in the collection of such claim or award.

"Net Revenues" has the meaning set forth in the Master Indenture.

"Payment Schedule" means the schedule of Rental Payments and Purchase Price set forth on Exhibit B.

"Purchase Price" means the amount set forth on the Payment Schedule that Lessee may, at its option, pay to Lessor to purchase the Equipment.

- "Rental Payment Dates" means the dates set forth on the Payment Schedule on which Rental Payments are due.
- "Rental Payments" means the basic rental payments payable by Lessee pursuant to Section 9.
- "State" means the State of California.
- "Subordinate Obligation" has the meaning set forth in the Master Indenture.
- "Vendor" means the manufacturer of the Equipment as well as the agents or dealers of the manufacturer from whom the Equipment is or has been purchased, as listed on **Exhibit A**.
- **Section 2.** Representations and Covenants of Lessee. Lessee represents, warrants and covenants for the benefit of Lessor as follows:
- (a) Lessee is a joint powers authority duly organized and existing under the Constitution and laws of the State.
- (b) Lessee is authorized under the constitution and laws of the State to enter into this Agreement and the transaction contemplated hereby and to perform all of its obligations hereunder.
- (c) Lessee has been duly authorized to execute and deliver this Agreement by proper action and approval of its governing body at a meeting duly called, regularly convened and attended throughout by a requisite majority of the members thereof or by other appropriate official approval.
- (d) This Agreement constitutes the legal, valid and binding obligation of Lessee enforceable in accordance with its terms, except to the extent limited by applicable bankruptcy, insolvency, reorganization or other laws affecting creditors' rights generally.
- (e) No event or condition that constitutes, or with the giving of notice or the lapse of time or both would constitute, an Event of Default exists at the Commencement Date.
- (f) Lessee has complied with such public bidding requirements as may be applicable to this Agreement and the acquisition by Lessee of the Equipment hereunder.
- (g) There is no action, suit, proceeding, inquiry or investigation, at law or in equity, before or by any court, public board or body, pending or threatened against or affecting Lessee, nor to the best knowledge of Lessee is there any basis therefor, wherein an unfavorable decision, ruling or finding would materially adversely affect the transactions contemplated by this Agreement or any other document, agreement or certificate which is used or contemplated for use in the consummation of the transactions contemplated by this Agreement or materially adversely affect the financial condition or properties of Lessee.
- (h) All authorizations, consents and approvals of governmental bodies or agencies required in connection with the execution and delivery by Lessee of this Agreement or in connection with the carrying out by Lessee of its obligations hereunder have been obtained.
- (i) The entering into and performance of this Agreement or any other document or agreement contemplated hereby to which Lessee is or is to be a party will not violate any judgment, order, law or regulation applicable to Lessee or result in any breach of, or constitute a default under, or result in the creation of any lien, charge, security interest or other encumbrance on any assets of Lessee or the Equipment pursuant to any indenture, mortgage, deed of trust, bank loan or credit agreement or other instrument to which Lessee is a party or by which it or its assets may be bound, except as herein provided.
- (j) The Equipment described in this Agreement is essential to the function of Lessee or to the service Lessee provides to its citizens. Lessee has an immediate need for, and expects to make immediate use of, substantially all the Equipment, which need is not temporary or expected to diminish in the foreseeable future. The Equipment will be used by Lessee only for the purpose of performing one or more of Lessee's governmental or proprietary functions consistent with the permissible scope of Lessee's authority.

- (k) Reserved.
- (l) Reserved.
- (m) Reserved.
- (n) Lessee has never failed to pay payments coming due under any bond issue, lease purchase agreement or other indebtedness obligation of Lessee.
- (o) The useful life of the Equipment will not be less than the Lease Term.
- (p) The application, statements and credit or financial information submitted by Lessee to Lessor are true and correct and made to induce Lessor to enter into this Agreement and the escrow agreement, if any, and Lessee has experienced no material change in its financial condition since the date(s) of such information.
- (q) Lessee has provided Lessor with audited financial statements through June 30, 2013. Lessee has experienced no material change in its financial condition or in the revenues expected to be utilized to meet Rental Payments due under the Agreement since June 30, 2013.
- (r) Lessee shall pay the excess (if any) of the actual costs of acquiring the Equipment under the Agreement over the amount deposited by Lessor in the escrow fund, if any, established under any related escrow agreement and interest earnings thereon.
- (s) Lessee agrees that proceeds of the Agreement shall be held in escrow by an escrow agent appointed by Lessor (or assignee thereof) and invested as directed by Lessor (or assignee thereof) within the authority granted by Section 53601(m) of the California Government Code.

#### Section 3. Reserved.

Section 4. Lease of Equipment. Lessor hereby demises, leases and lets the Equipment to Lessee, and Lessee rents, leases and hires the Equipment from Lessor, in accordance with the provisions of this Agreement, for the Lease Term.

#### Section 5. Reserved.

- **Section 6.** Termination of Lease Term. The Lease Term will terminate upon the earliest of any of the following events:
- (a) the exercise by Lessee of the option to purchase the Equipment under the provisions of **Section 31** and payment of the Purchase Price and all amounts payable in connection therewith;
- (b) a default by Lessee and Lessor's election to terminate this Agreement under Section 36; or
- (c) the payment by Lessee of all Rental Payments authorized or required to be paid by Lessee hereunder during the Lease Term.

## Section 7. Reserved.

#### Section 8. Reserved.

**Section 9.** Rental Payments. Lessee will pay Rental Payments, exclusively from legally available funds, in lawful money of the United States of America to Lessor in the amounts and on the dates set forth on the Payment Schedule. Rental Payments will be in consideration for Lessee's use of the Equipment during the fiscal year in which such payments are due. Any Rental Payment not received on or before its due date will bear interest at the rate of 10% per annum or the maximum amount permitted by law, whichever is less, from its due date.

- **Section 10. Interest Component.** As set forth on the Payment Schedule, a portion of each Rental Payment is paid as, and represents payment of, interest.
- Section 11. Rental Payments To Be Unconditional. The obligations of Lessee to make Rental Payments and to perform and observe the other covenants and agreements contained herein shall be absolute and unconditional in all events without abatement, diminution, deduction, set-off or defense, for any reason, including without limitation any failure of the Equipment to be delivered or installed, any defects, malfunctions, breakdowns or infirmities in the equipment or any accident, condemnation or unforeseen circumstances.
- Section 12. Subordinate Obligation. Lessee and Lessor hereby acknowledge that the obligation to make Rental Payments hereunder is junior and subordinate with respect to the payment of principal and interest to the Bonds. The obligation to make Rental Payments hereunder shall constitute a Subordinate Obligation subordinate in payment to all Contracts and Bonds (as such terms are defined in the Master Indenture) and shall be payable solely from Net Revenues available from the Subordinate Payment Fund established under the Master Indenture.
- Section 13. Delivery, Installation and Acceptance of the Equipment. Lessee will order the Equipment, cause the Equipment to be delivered and installed at the location specified on Exhibit A and pay any and all delivery and installation costs in connection therewith. When the Equipment has been delivered and installed, Lessee will immediately accept the Equipment and evidence said acceptance by executing and delivering to Lessor an acceptance certificate in form and substance acceptable to Lessor. After it has been installed, the Equipment will not be moved from the location specified on Exhibit A without Lessor's consent, which consent will not be unreasonably withheld.
- Section 14. Enjoyment of Equipment. Lessor hereby covenants to provide Lessee with quiet use and enjoyment of the Equipment during the Lease Term, and Lessee will peaceably and quietly have and hold and enjoy the Equipment during the Lease Term, without suit, trouble or hindrance from Lessor, except as otherwise expressly set forth in this Agreement.
- Section 15. Right of Inspection. Lessor will have the right at all reasonable times during regular business hours to enter into and upon the property of Lessee for the purpose of inspecting the Equipment.
- Section 16. Use of the Equipment. Lessee will not install, use, operate or maintain the Equipment improperly, carelessly, in violation of any applicable law or in a manner contrary to that contemplated by this Agreement. Lessee will obtain all permits and licenses, if any, necessary for the installation and operation of the Equipment. In addition, Lessee agrees to comply in all respects (including, without limitation, with respect to the use, maintenance and operation of each item of the Equipment) with all applicable laws, regulations and rulings of any legislative, executive, administrative or judicial body; provided, however, that Lessee may contest in good faith the validity or application of any such law, regulation or ruling in any reasonable manner that does not, in the opinion of Lessor, adversely affect the interest of Lessor in and to the Equipment or its interest or rights under this Agreement.
- Section 17. Maintenance of Equipment. Lessee agrees that it will, at Lessee's own cost and expense, maintain, preserve and keep the Equipment in good repair, working order and condition. Lessor will have no responsibility to maintain, or repair or to make improvements or additions to the Equipment. If requested to do so by Lessor, Lessee will enter into a maintenance contract for the Equipment with Vendor.
- Section 18. Title to the Equipment. During the Lease Term, title to the Equipment and any and all additions, repairs, replacements or modifications will vest in Lessee, subject to the rights of Lessor under this Agreement; provided that title will thereafter immediately and without any action by Lessee vest in Lessor, and Lessee will immediately surrender possession of the Equipment to Lessor upon (a) any termination of this Agreement other than termination pursuant to Section 31 or (b) the occurrence of an Event of Default. It is the intent of the parties hereto that any transfer of title to Lessor pursuant to this Section will occur automatically without the necessity of any bill of sale, certificate of title or other instrument of conveyance. Lessee will, nevertheless, execute and deliver any such instruments as Lessor may request to evidence such transfer. Lessee, irrevocably designates, makes, constitutes and appoints Lessor and its assignee as Lessee's true and lawful attorney (and agent in-fact) with power, at such time of

termination or times thereafter as Lessor in its sole and absolute discretion may determine, in Lessee's or Lessor's or such assignee's name, to endorse the name of Lessee upon any bill of sale, document, instrument, invoice, freight bill, bill of lading or similar document relating to the Equipment in order to vest title in Lessor and transfer possession to Lessor.

**Section 19. Security Interest.** To secure the payment of all of Lessee's obligations under this Agreement and to the extent permitted by law, Lessor retains a security interest constituting a first lien on the Equipment and on all additions, attachments and accessions thereto and substitutions therefor and proceeds therefrom. Lessee agrees to execute such additional documents in form satisfactory to Lessor, that Lessor deems necessary or appropriate to establish and maintain its security interest. Lessee agrees that financing statements may be filed with respect to the security interest in the Equipment.

As further security therefor, Lessee grants to Lessor a first priority security interest in the cash and negotiable instruments from time to time comprising the escrow fund, if any, established under any related escrow agreement and all proceeds (cash and non-cash) thereof, and agrees with respect thereto that Lessor shall have all the rights and remedies of a secured party.

**Section 20. Personal Property.** Lessor and Lessee agree that the Equipment is and will remain personal property. The Equipment will not be deemed to be affixed to or a part of the real estate on which it may be situated, notwithstanding that the Equipment or any part thereof may be or hereafter become in any manner physically affixed or attached to such real estate or any building thereon. Upon the request of Lessor, Lessee will, at Lessee's expense, furnish a waiver of any interest in the Equipment from any party having an interest in any such real estate or building.

Section 21. Liens, Taxes, Other Governmental Charges and Utility Charges. Lessee will keep the Equipment free and clear of all liens, charges and encumbrances, except those created under this Agreement. The parties to this Agreement contemplate that the Equipment will be used for a governmental or proprietary purpose of Lessee and, therefore, that the Equipment will be exempt from all property taxes and other similar charges. If the use, possession or acquisition of the Equipment is found to be subject to taxation in any form, Lessee will pay all taxes and governmental charges lawfully assessed or levied against or with respect to the Equipment. Lessee will pay all utility and other charges incurred in the use and maintenance of the Equipment. Lessee will pay such taxes and charges as the same become due; provided that, with respect to any such taxes and charges that may lawfully be paid in installments over a period of years, Lessee will be obligated to pay only such installments that accrue during the Lease Term.

Section 22. Insurance. At its own expense, Lessee will maintain (a) casualty insurance insuring the Equipment against loss or damage by fire and all other risks covered by the standard extended coverage endorsement then in use in the State and any other risks reasonably required by Lessor in an amount at least equal to the then applicable Purchase Price of the Equipment, (b) liability insurance that protects Lessor from liability in all events in form and amount satisfactory to Lessor, and (c) workers' compensation coverage as required by the laws of the State; provided that, with Lessor's prior written consent, Lessee may self-insure against the risks described in clauses (a) and (b). All insurance proceeds from casualty losses will be payable as hereinafter provided. Lessee will furnish to Lessor certificates evidencing such coverage throughout the Lease Term.

All such casualty and liability insurance will be with insurers that are acceptable to Lessor, will name Lessor as a loss payee and an additional insured and will contain a provision to the effect that such insurance will not be cancelled or modified materially without first giving written notice thereof to Lessor at least ten days in advance of such cancellation or modification. All such casualty insurance will contain a provision making any losses payable to Lessee and Lessor, as their respective interests may appear.

Section 23. Advances. In the event Lessee fails to maintain the insurance required by this Agreement, pay taxes or charges required to be paid by it under this Agreement or fails to keep the Equipment in good repair and operating condition, Lessor may (but will be under no obligation to) purchase the required policies of insurance and pay the cost of the premiums on the thereof, pay such taxes and charges and make such Equipment repairs or replacements as are necessary and pay the cost thereof. All amounts so advanced by Lessor will become additional rent. Lessee agrees to pay such amounts with interest thereon from the date paid at the rate of 10% per annum or the maximum permitted by law, whichever is less.

- **Section 24. Financial Information.** By April 1 of each fiscal year, Lessee will provide Lessor with current financial statements, budgets and proofs of appropriation for the ensuing fiscal year and such other financial information relating to the ability of Lessee to continue this Agreement as may be requested by Lessor.
- Section 25. Release and Indemnification. To the extent permitted by law, Lessee will indemnify, protect and hold harmless Lessor from and against any and all liability, obligations, losses, claims and damages whatsoever, regardless of cause thereof, and expenses in connection therewith (including, without limitation, counsel fees and expenses) arising out of or as the result of (a) the entering into this Agreement, (b) the ownership of any item of the Equipment, (c) the manufacturing, ordering, acquisition, use, operation, condition, purchase, delivery, rejection, storage or return of any item of the Equipment, (d) any accident in connection with the operation, use, condition, possession, storage or return of any item of the Equipment resulting in damage to property or injury or death to any person or (e) the breach of any covenant herein or any material misrepresentation contained herein. The indemnification arising under this paragraph will continue in full force and effect notwithstanding the full payment of all obligations under this Agreement or the termination of the Lease Term for any reason.
- **Section 26. Risk of Loss.** Lessee assumes, from and including the Commencement Date, all risk of loss of or damage to the Equipment from any cause whatsoever. No such loss of or damage to the Equipment nor defect therein nor unfitness or obsolescence thereof will relieve Lessee of the obligation to make Rental Payments or to perform any other obligation under this Agreement.
- Section 27. Damage, Destruction, Condemnation; Use of Proceeds. If (a) the Equipment or any portion thereof is destroyed, in whole or in part, or is damaged by fire or other casualty, or (b) title to, or the temporary use of, the Equipment or any part thereof or the interest of Lessee or Lessor in the Equipment or any part thereof will be taken under the exercise of the power of eminent domain by any governmental body or by any person, firm or corporation acting under governmental authority, Lessee and Lessor will cause the Net Proceeds of any insurance claim or condemnation award to be applied to the prompt replacement, repair, restoration, modification or improvement of the Equipment, unless Lessee has exercised its option to purchase the Equipment pursuant to Section 31. Any balance of the Net Proceeds remaining after such work has been completed will be paid to Lessee.
- Section 28. Insufficiency of Net Proceeds. If the Net Proceeds are insufficient to pay in full the cost of any repair, restoration, modification or improvement referred to in Section 27, Lessee will either (a) complete such replacement, repair, restoration, modification or improvement and pay any costs thereof in excess of the amount of the Net Proceeds, or (b) purchase Lessor's interest in the Equipment pursuant to Section 31. The amount of the Net Proceeds, if any, remaining after completing such repair, restoration, modification or improvement or after purchasing the Equipment will be retained by Lessee. If Lessee will make any payments pursuant to this Section, Lessee will not be entitled to any reimbursement therefor from Lessor nor will Lessee be entitled to any diminution of the amounts payable under Section 9.
- Section 29. Disclaimer of Warranties. LESSOR MAKES NO WARRANTY OR REPRESENTATION, EXPRESS OR IMPLIED, AS TO THE VALUE, DESIGN, CONDITION, MERCHANTABILITY OR FITNESS FOR PARTICULAR USE OR PURPOSE OF THE EQUIPMENT OR AGAINST INFRINGEMENT, OR ANY OTHER WARRANTY OR REPRESENTATION WITH RESPECT THERETO. IN NO EVENT SHALL LESSOR BE LIABLE FOR ANY ACTUAL, INCIDENTAL, INDIRECT, SPECIAL OR CONSEQUENTIAL DAMAGE IN CONNECTION WITH OR ARISING OUT OF THIS AGREEMENT OR THE EXISTENCE, FURNISHING, FUNCTIONING OR LESSEE'S USE OR MAINTENANCE OF ANY EQUIPMENT OR SERVICES PROVIDED FOR IN THIS AGREEMENT.
- Section 30. Vendor's Warranties. Lessee may have rights under the contract evidencing the purchase of the Equipment; Lessee is advised to contact the Vendor for a description of any such rights. Lessee hereby assigns to Lessor during the Lease Term all warranties running from Vendor to Lessee. Lessor hereby irrevocably appoints Lessee its agent and attorney-in-fact during the Lease Term, so long as Lessee will not be in default hereunder, to assert from time to time whatever claims and rights (including without limitation warranties) related to the Equipment that Lessor may have against the Vendor. Lessee's sole remedy for the breach of any such warranty, indemnification or representation will be against the Vendor, and not against Lessor. Any such matter will not have any effect whatsoever on the rights and obligations

of Lessor with respect to this Agreement, including the right to receive full and timely payments hereunder. Lessee expressly acknowledges that Lessor makes, and has made, no representations or warranties whatsoever as to the existence or availability of such warranties by the Vendor.

- **Section 31. Purchase Option.** Lessee will have the option to purchase the Equipment, upon giving written notice to Lessor at least 30 days before the date of purchase, at the following times and upon the following terms:
- (a) On any Rental Payment Date, upon payment in full of the Rental Payment then due hereunder plus all other amounts due hereunder plus the then-applicable Purchase Price to Lessor; or
- (b) In the event of substantial damage to or destruction or condemnation (other than by Lessee or any entity controlled by or otherwise affiliated with Lessee) of substantially all of the Equipment, on the day Lessee specifies as the purchase date in Lessee's notice to Lessor of its exercise of the purchase option, upon payment in full of the Rental Payment and all other amounts then due hereunder plus (i) the Purchase Price designated on the Payment Schedule for such purchase date if such purchase date is a Rental Payment Date or the Purchase Price for the immediately preceding Rental Payment Date if such purchase date is not a Rental Payment Date, and (ii) if such day is not a Rental Payment Date, an amount equal to the portion of the interest component of the Rental Payment scheduled to come due on the following Rental Payment Date accrued from the immediately preceding Rental Payment Date to such purchase date, computed on the basis of a 360-day year of twelve 30-day months.

Upon the exercise of the option to purchase set forth above, title to the Equipment will be vested in Lessee, free and clear of any claim by or through Lessor.

Upon a partial prepayment of principal pursuant to **Section 5(c)** of the Escrow Agreement, the Payment Schedule attached hereto shall be revised to reflect either (i) a pro rata principal reduction or (ii) a principal reduction in inverse order of Rental Payment Dates, as specified by Lessor and acknowledged by Lessee.

Section 32. Determination of Fair Purchase Price. Lessee and Lessor hereby agree and determine that the Rental Payments represent the fair value of the use of the Equipment and that the amount required to exercise Lessee's option to purchase the Equipment pursuant to Section 31 represents, as of the end of the Lease Term, the fair purchase price of the Equipment. Lessee hereby determines that the Rental Payments do not exceed a reasonable amount so as to place Lessee under a practical economic compulsion to renew this Agreement or to exercise its option to purchase the Equipment hereunder. In making such determinations, Lessee and Lessor have given consideration to (a) the costs of the Equipment, (b) the uses and purposes for which the Equipment will be employed by Lessee, (c) the benefit to Lessee by reason of the acquisition and installation of the Equipment and the use of the Equipment pursuant to the terms and provisions of this Agreement, and (d) Lessee's option to purchase the Equipment. Lessee hereby determines and declares that the acquisition and installation of the Equipment and the leasing of the Equipment pursuant to this Agreement will result in equipment of comparable quality and meeting the same requirements and standards as would be necessary if the acquisition and installation of the Equipment were performed by Lessee other than pursuant to this Agreement. Lessee hereby determines and declares that the Lease Term does not exceed the useful life of the Equipment.

Section 33. Assignment by Lessor. Lessor's interest in, to and under this Agreement and the Equipment may be assigned and reassigned in whole to not more than one assignee by Lessor without the necessity of obtaining the consent of Lessee provided the assignee is (i) an affiliate of Lessor or (ii) a bank, insurance company or similar financial institution. Nothing herein shall limit the right of Lessor to sell or assign participation interests in this Agreement to one or more institutions listed in (i) or (ii) above, provided that Lessee shall have no obligation or liability to such participants and such participants shall look solely to Lessor or its assigns to enforce any such obligations under this Agreement against Lessee. Lessee agrees to execute all documents, including notices of assignment and chattel mortgages or financing statements that may be reasonably requested by Lessor or any assignee to protect its interest in the Equipment and in this Agreement and agrees to the filing of financing statements with respect to the Equipment and this Agreement. Lessee will not have the right to and will not assert against any assignee any claim, counterclaim, defense, set-off or other right Lessee may have against Lessor.

Section 34. Assignment and Subleasing by Lessee. None of Lessee's right, title and interest in, to and under this Agreement and the Equipment may be assigned or encumbered by Lessee for any reason, except that Lessee may sublease all or part of the Equipment if satisfactory with Lessor. Any such sublease of all or part of the Equipment will be subject to this Agreement and the rights of Lessor in, to and under this Agreement and the Equipment.

**Section 35. Events of Default Defined.** Any of the following will be "Events of Default" under this Agreement:

- (a) Failure by Lessee to pay any Rental Payment or other payment required to be paid hereunder at the time specified herein;
- (b) Failure by Lessee to observe and perform any covenant, condition or agreement on its part to be observed or performed, other than as referred to in **Section 35(a)**, for a period of 30 days after written notice, specifying such failure and requesting that it be remedied, is given to Lessee by Lessor, unless Lessor will agree in writing to an extension of such time prior to its expiration; provided, however, if the failure stated in the notice cannot be corrected within the applicable period, Lessor will not unreasonably withhold its consent to an extension of such time if corrective action is instituted by Lessee within the applicable period and diligently pursued until the default is corrected;
- (c) Any statement, representation or warranty made by Lessee in or pursuant to this Agreement or its execution, delivery or performance will prove to have been false, incorrect, misleading or breached in any material respect on the date when made;
- (d) Any provision of this Agreement will at any time for any reason cease to be valid and binding on Lessee, or will be declared to be null and void, or the validity or enforceability thereof will be contested by Lessee or any governmental agency or authority if the loss of such provision would materially adversely affect the rights or security of Lessor, or Lessee will deny that it has any further liability or obligation under this Agreement;
- (e) Lessee will (i) apply for or consent to the appointment of a receiver, trustee, custodian or liquidator of Lessee, or of all or a substantial part of the assets of Lessee, (ii) be unable, fail or admit in writing its inability generally to pay its debts as they become due, (iii) make a general assignment for the benefit of creditors, (iv) have an order for relief entered against it under applicable federal bankruptcy law, or (v) file a voluntary petition in bankruptcy or a petition or an answer seeking reorganization or an arrangement with creditors or taking advantage of any insolvency law or any answer admitting the material allegations of a petition filed against Lessee in any bankruptcy, reorganization or insolvency proceeding; or
- (f) An order, judgment or decree will be entered by any court of competent jurisdiction, approving a petition or appointing a receiver, trustee, custodian or liquidator of Lessee or of all or a substantial part of the assets of Lessee, in each case without its application, approval or consent, and such order, judgment or decree will continue unstayed and in effect for any period of 30 consecutive days.
- Section 36. Remedies on Default. Whenever any Event of Default exists, Lessor will have the right, at its sole option without any further demand or notice, to take one or any combination of the following remedial steps:
- (a) By written notice to Lessee, Lessor may declare all Rental Payments and other amounts payable by Lessee hereunder to the end of the Lease Term to be due;
- (b) With or without terminating this Agreement, Lessor may enter the premises where the Equipment is located and retake possession of the Equipment or require Lessee at Lessee's expense to promptly return any or all of the Equipment to the possession of Lessor at a place specified by Lessor, and sell or lease the Equipment or, for the account of Lessee, sublease the Equipment, holding Lessee liable for the difference between (i) the Rental Payments and other amounts payable by Lessee hereunder plus the applicable Purchase Price, and (ii) the net proceeds of any such sale, lease or sublease (after deducting all expenses of Lessor in exercising its remedies under this Agreement, including without limitation, all expenses of taking possession, storing, reconditioning and selling or leasing the Equipment and all brokerage, auctioneers' and attorneys' fees); and

(c) Lessor may take whatever other action at law or in equity may appear necessary or desirable to enforce its rights as the owner of the Equipment.

In addition, Lessee will remain liable for all covenants and indemnities under this Agreement and for all legal fees and other costs and expenses, including court costs, incurred by Lessor with respect to the enforcement of any of the remedies listed above or any other remedy available to Lessor.

- Section 37. No Remedy Exclusive. No remedy herein conferred upon or reserved to Lessor is intended to be exclusive and every such remedy will be cumulative and will be in addition to every other remedy given under this Agreement or now or hereafter existing at law or in equity. No delay or omission to exercise any right or power accruing upon any default will impair any such right or power or will be construed to be a waiver thereof, but any such right and power may be exercised from time to time and as often as may be deemed expedient. In order to entitle Lessor to exercise any remedy reserved to it in this Agreement it will not be necessary to give any notice, other than such notice as may be required in this Agreement.
- **Section 38.** Notices. All notices, certificates or other communications hereunder will be sufficiently given and will be deemed given when delivered or mailed by registered mail, postage prepaid, to the parties at the addresses immediately after the signatures to this Agreement (or at such other address as either party hereto will designate in writing to the other for notices to such party), to any assignee at its address as it appears on the register maintained by Lessee.
- **Section 39. Binding Effect.** This Agreement will inure to the benefit of and will be binding upon Lessor and Lessee and their respective successors and assigns.
- **Section 40. Severability.** In the event any provision of this Agreement will be held invalid or unenforceable by any court of competent jurisdiction, such holding will not invalidate or render unenforceable any other provision hereof.
- **Section 41. Entire Agreement.** This Agreement constitutes the entire agreement between Lessor and Lessee.
- **Section 42. Amendments.** This Agreement may be amended, changed or modified in any manner by written agreement of Lessor and Lessee. Any waiver of any provision of this Agreement or any right or remedy hereunder must be affirmatively and expressly made in writing and will not be implied from inaction, course of dealing or otherwise.
- **Section 43. Execution in Counterparts.** This Agreement may be simultaneously executed in several counterparts, each of which will be an original and all of which will constitute but one and the same instrument.
- **Section 44. Captions.** The captions or headings in this Agreement are for convenience only and in no way define, limit or describe the scope or intent of any provisions or sections of this Agreement.
- **Section 45. Applicable Law.** This Agreement will be governed by and construed in accordance with the laws of the State.
- **Section 46. Electronic Transactions.** The parties agree that the transaction described herein may be conducted and related documents may be stored by electronic means. Copies, telecopies, facsimiles, electronic files and other reproductions of original executed documents shall be deemed to be authentic and valid counterparts of such original documents for all purposes, including the filing of any claim, action or suit in the appropriate court of law.

Section 47. Role of Lessor. Lessor is acting solely for its own loan account and not as a fiduciary for Lessee or in the capacity of broker, dealer, placement agent, municipal securities underwriter, municipal advisor or fiduciary. Lessor has not provided, and will not provide, financial, legal (including securities law), tax, accounting or other advice to or on behalf of Lessee (including to any financial advisor or any placement agent engaged by Lessee) with respect to the structuring, issuance, sale or delivery of this Agreement. Lessor has no fiduciary duty pursuant to Section 15B of the Securities Exchange Act of 1934 to Lessee with respect to the transactions relating to the structuring, issuance, sale or delivery of this Agreement and the discussions, undertakings and procedures leading thereto. Each of Lessee, its financial advisor and its placement agent has sought and shall seek and obtain financial, legal (including securities law), tax, accounting and other advice (including as it relates to structure, timing, terms and similar matters and compliance with legal requirements applicable to such parties) with respect to this Agreement from its own financial, legal, tax and other advisors (and not from Lessor or its affiliates) to the extent that Lessee, its financial advisor or its placement agent desires, should or needs to obtain such advice. Lessor expresses no view regarding the legal sufficiency of its representations for purposes of compliance with any legal requirements applicable to any other party, including but not limited to Lessee's financial advisor or placement agent, or the correctness of any legal interpretation made by counsel to any other party, including but not limited to counsel to Lessee's financial advisor or placement agent, with respect to any such matters. The transactions between Lessee and Lessor are arm's length, commercial transactions in which Lessor is acting and has acted solely as a principal and for its own interest and Lessor has not made recommendations to Lessee with respect to the transactions relating to this Agreement.

[Remainder of Page Intentionally Left Blank.]

**IN WITNESS WHEREOF**, Lessor and Lessee have caused this Agreement to be executed in their corporate names by their duly authorized officers as of the date first above written.

CAPITAL ONE PUBLIC FUNDING, LLC

	By:
	Name:
	Title:
	Address: 275 Broadhollow Road, 4th Floor Melville, NY 11747
	SALINAS VALLEY SOLID WASTE AUTHORITY
	By:
	Name:
	Title:
	Address: 128 Sun Street, Suite 101 Salinas, CA 93901
CERTIFICATE OF CLERK OR SE	CCRETARY OF LESSEE
I, the undersigned, do hereby certify (i) that the officer of I behalf of Lessee and whose genuine signature appears th Lessee as stated beneath his or her signature and has bee on behalf of Lessee, and (ii) that the fiscal year of Lessee is	ereon, is the duly qualified and acting officer of n authorized to execute the foregoing Agreement
<b>DATED:</b> May 22, 2014.	
	Ву:
	Name:
	Title:

# EXHIBIT A TO TAXABLE EQUIPMENT LEASE PURCHASE AGREEMENT EQUIPMENT SCHEDULE

The Equipment consists of solid waste equipment, including the items described below, together with any and all replacement parts, additions, repairs, modifications, attachments and accessories thereto, any and all substitutions, replacements or exchanges therefor, and any and all insurance and/or proceeds thereof:

## Salinas Valley Solid Waste Authority Equipment Description

Equipment	Dai	mated Cost
Compactor, 826C (New)	\$	000,088
Compactor, 826H-used		440,000
Dozer, CAT D-8 (New)		710,000
Dozer, CAT D-6		240,000
Grader, CAT 140H		190,000
Scraper, CAT 623F		420,000
Loader, 950F, MSW		180,000
Loader, 938, Diversion		120,000
Water Truck, 4000 gal	••	120,000
Roll off Truck and Trailer		150,000
Diversion Equipment (boxes & bins)		40,000
Equipment Truck		70,000
Fuel Tank		25,000
Field Ops Truck (New)	andra i y Trifelio	35,000
Total Equipment	\$	3,620,000

[Please also attach copies of invoices or purchase orders further describing the Equipment, if available.]

Vendor:

Please list name and address of the Vendor(s).

The Equipment will be primarily located at the following address(es):

Please list all locations (including address) where the Equipment will be primarily located.

This Equipment Schedule shall be deemed to be supplemented by the descriptions of the Equipment included in the Certificate of Acceptance and Payment Requests submitted to Deutsche Bank Trust Company Americas, as escrow agent, pursuant to the Escrow Agreement dated as of May 22, 2014, among Lessor, Lessee and Deutsche Bank Trust Company Americas, as escrow agent, which descriptions shall be deemed to be incorporated herein.

## EXHIBIT B TO TAXABLE EQUIPMENT LEASE PURCHASE AGREEMENT

## PAYMENT SCHEDULE

Principal Amount: \$3,670,000

Interest Rate: 3.08%

Rental payments will be made in accordance with Section 9 and this Payment Schedule.

Rental Payment Date	Principal Portion	Interest Portion	Total Rental Payment	Remaining Balance	Purchase Price
8/1/2014		\$21,665.23	\$ 21,665.23	\$3,670,000.00	\$3,743,400.00
2/1/2015	\$342,279.21	56,518.00	398,797.21	3,327,720.79	3,394,275.21
8/1/2015	347,550.31	51,246.90	398,797.21	2,980,170.48	3,039,773.89
2/1/2016	352,902.58	45,894.63	398,797.21	2,627,267.90	2,679,813.26
8/1/2016	358,337.28	40,459.93	398,797.21	2,268,930.62	2,314,309.23
2/1/2017	363,855.68	34,941.53	398,797.21	1,905,074.94	1,943,176.44
8/1/2017	369,459.06	29,338.15	398,797.21	1,535,615.88	1,566,328.20
2/1/2018	375,148.73	23,648.48	398,797.21	1,160,467.15	1,160,467.15
8/1/2018	380,926.01	17,871.19	398,797.20	779,541.14	779,541.14
2/1/2019	386,792.27	12,004.93	398,797.20	392,748.87	392,748.87
8/1/2019	392,748.87	6,048.33	398,797.20		
Totals	\$3,670,000.00	\$339,637.30	\$4,009,637.30		

|--|

Ву:	
Name:	
Title:	

### **ESCROW AGREEMENT**

LESSOR: Capital One Public Funding, LLC 275 Broadhollow Road, 4th Floor Melville, NY 11747 ESCROW AGENT: Deutsche Bank Trust Company Americas 60 Wall Street, 16<sup>th</sup> Floor New York, NY 10005

LESSEE: Salinas Valley Solid Waste Authority 128 Sun Street, Suite 101 Salinas, CA 93901

THIS ESCROW AGREEMENT (this "Escrow Agreement") dated May 22, 2014, is entered into by and among Capital One Public Funding, LLC ("Lessor"), Salinas Valley Solid Waste Authority ("Lessee"), and Deutsche Bank Trust Company Americas (the "Escrow Agent").

Lessor and Lessee have heretofore entered into that certain Taxable Equipment Lease Purchase Agreement dated May 22, 2014 (the "Agreement"). The Agreement contemplates that certain Equipment described therein (the "Equipment") is to be acquired from the vendor(s) or manufacturer(s) thereof.

After acceptance of the Equipment by Lessee, the Equipment is to be leased by Lessor to Lessee pursuant to the terms of the Agreement.

The Agreement contemplates that Lessor will deposit with the Escrow Agent cash in the amount of \$3,670,000, to be held in escrow by the Escrow Agent and applied on the express terms and conditions set forth herein. Such deposit, together with all interest and additions received with respect thereto (hereinafter, the "Escrow Fund"), is to be applied from time to time to pay the vendor(s) or manufacturer(s) of the Equipment its invoice cost (a portion of which may, if required, be paid prior to final acceptance of the Equipment by Lessee).

The parties desire to set forth the terms on which the escrow is to be created and to establish the rights and responsibilities of the parties hereto.

NOW, THEREFORE, the parties agree as follows:

1. The Escrow Agent hereby agrees to serve as escrow agent upon the terms and conditions set forth herein. The Escrow Agent agrees that the Escrow Fund shall be held irrevocably in trust for the account and benefit of Lessee and Lessor and all interest earned with respect to the Escrow Fund shall accrue to the benefit of Lessee and shall be applied as expressly set forth herein.

To the limited extent required to perfect the security interest granted by Lessee to Lessor in the cash and negotiable instruments from time to time comprising the Escrow Fund, Lessor hereby appoints the Escrow Agent as its security agent, and the Escrow Agent hereby accepts the appointment as security agent, and agrees to hold physical possession of such cash and negotiable instruments on behalf of Lessor.

- 2. On such day as determined to the mutual satisfaction of the parties (the "Commencement Date"), Lessor shall deposit with the Escrow Agent cash in the amount of \$3,670,000 to be held by the Escrow Agent on the express terms and conditions set forth herein. The Escrow Agent agrees to accept the deposit of the Escrow Fund by Lessor, and further agrees to hold the amount so deposited together with all interest and other additions received with respect thereto in escrow on the express terms and conditions set forth herein.
- 3. The Escrow Agent shall at all times segregate the Escrow Fund into an account maintained for that express purpose, which shall be clearly identified on the books and records of the Escrow Agent as being held in its capacity as Escrow Agent. Securities and other negotiable instruments comprising the Escrow Fund from time to time shall be held or registered in the name of the Escrow Agent (or its

nominee). The Escrow Fund shall not, to the extent permitted by applicable law, be subject to levy or attachment or lien by or for the benefit of any creditor of any of the parties hereto (except with respect to the security interest therein held by Lessor).

- 4. Lessee hereby directs the Escrow Agent to invest the cash comprising the Escrow Fund from time to time in Qualified Investments (as hereinafter defined). Interest or other amounts earned and received by the Escrow Agent with respect to the Escrow Fund shall be deposited in and comprise a part of the Escrow Fund. For the purpose of this paragraph 4, the term "Qualified Investments" means the Federated Municipal Obligations Fund #855 or, in the event such fund is not at the time available, such other investments as Lessee may specify in writing, to the extent the same are at the time legal for investment of the funds being invested.
- 5. Lessor and Lessee hereby authorize the Escrow Agent to take the following actions with respect to the Escrow Fund:
- a. From time to time, the Escrow Agent shall pay the vendor or manufacturer of the Equipment or Lessee upon receipt of the following: (a) a duly executed Certificate of Acceptance and Payment Request in the form attached as **Exhibit A** to this Escrow Agreement approved for payment by Lessor, (b) the vendor(s) or manufacturer(s) invoice(s) specifying the acquisition price of the Equipment described in the requisition request, and (c) any additional documentation required by Lessor.
- b. In the event that Lessor provides to the Escrow Agent written notice of the occurrence of an Event of Default under the Agreement, the Escrow Agent shall thereupon promptly remit to Lessor the entire balance of the Escrow Fund.
- c. Upon receipt by the Escrow Agent of a duly executed Certificate of Acceptance and Payment Request identified as the final such request, the remaining monies in the Escrow Fund shall, first be applied to all reasonable fees and expenses incurred by the Escrow Agent in connection herewith as evidenced by its statement forwarded to Lessor and Lessee; and, second be paid to Lessor, for application against the outstanding principal components of Rental Payments (as defined in the Agreement) under the Agreement, as provided therein, unless Lessor directs that payment of such amount be made in such other manner directed by Lessor. If any such amount is used to prepay principal, the Payment Schedule attached to the Agreement will be revised accordingly as specified by Lessor and acknowledged by Lessee.
- 6. The reasonable fees and expenses of the Escrow Agent incurred in connection herewith shall be the responsibility of Lessor and are herein defined as the sum of \$1,500, for escrow services as described herein; plus any extraordinary expenses incurred by the Escrow Agent at the request of Lessor or Lessee.
- 7. The Escrow Agent shall have no liability for acting upon any written instruction presented by Lessee and Lessor in connection with this Escrow Agreement which the Escrow Agent in good faith believes to be genuine. Furthermore, the Escrow Agent shall not be liable for any act or omission in connection with this Escrow Agreement except for its own gross negligence, willful misconduct or bad faith. The Escrow Agent shall not be liable for any loss or diminution in value of the Escrow Fund as a result of the investment decisions made pursuant to Section 4, Qualified Investments at the direction of Lessee.
- 8. To the extent authorized by law, Lessee hereby agrees to indemnify and save the Escrow Agent harmless against any liabilities which it may incur in the exercise and performance of its powers and duties hereunder and which are not due to the Escrow Agent's gross negligence or willful misconduct. No indemnification will be made under this Section or elsewhere in this Escrow Agreement for damages arising solely out of negligence, willful misconduct or bad faith by the Escrow Agent, its officers, agents, employees, successors or assigns.
- 9. The Escrow Agent may at any time resign by giving at least 30 days' prior written notice to Lessee and Lessor, but such resignation shall not take effect until the appointment of the successor Escrow Agent. The substitution of another bank or trust company to act as Escrow Agent under this

Escrow Agreement may occur by written agreement of Lessor and Lessee. In addition, the Escrow Agent may be removed at any time, with or without cause, by instrument in writing executed by Lessor and Lessee. Such notice shall set forth the effective date of the removal. In the event of any resignation or removal of the Escrow Agent, a successor Escrow Agent shall be appointed by an instrument in writing executed by Lessor and Lessee. Such successor Escrow Agent shall indicate its acceptance of such appointment by an instrument in writing delivered to Lessor, Lessee and the predecessor Escrow Agent.

Upon the effective date of resignation or removal, the Escrow Agent will transfer the Escrow Fund then held by it to the successor Escrow Agent selected by Lessor and Lessee.

- 10. This Escrow Agreement and the Escrow Fund established hereunder shall terminate upon receipt by the Escrow Agent of the written notice from Lessor specified in Section 5(b) or Section 5(c) hereof.
- 11. All notices hereunder shall be in writing, sent by certified mail, return receipt requested, or by mutually recognized overnight carrier addressed to the other party at its respective address shown on page 1 of this Escrow Agreement or at such other address as such party shall from time to time designate in writing to the other parties; and shall be effective on the date or receipt.
- 12. This Escrow Agreement shall inure to the benefit of and shall be binding upon the parties hereto and their respective successors and assigns. No rights or obligations of the Escrow Agent under this Escrow Agreement may be assigned without the prior written consent of Lessor and Lessee.
- 13. This Escrow Agreement constitutes the entire agreement between the parties hereto with respect to the subject matter hereof, and no waiver, consent, modification or change of terms hereof shall bind any party unless in writing signed by all parties.
- 14. The Escrow Agent may employ agents, attorneys and accountants in connection with its duties hereunder and shall not be liable for any action taken or omitted in good faith in accordance with the advice of counsel, accountants or other skilled persons.
- 15. This Escrow Agreement shall be governed by and be construed and interpreted in accordance with the internal laws of the State of New York. In addition, the parties agree that the transaction described herein may be conducted and related documents may be stored by electronic means. Copies, telecopies, facsimiles, electronic files and other reproductions of original executed documents shall be deemed to be authentic and valid counterparts of such original documents for all purposes, including the filing of any claim, action or suit in the appropriate court of law.
- 16. The parties acknowledge that in order to help the United States government fight the funding of terrorism and money laundering activities, pursuant to Federal regulations that became effective on October 1, 2003 (Section 326 of the USA PATRIOT Act) all financial institutions are required to obtain, verify, record and update information that identifies each person establishing a relationship or opening an account. The parties to this Escrow Agreement agree that they will provide to the Escrow Agent such information as it may request, from time to time, in order for the Escrow Agent to satisfy the requirements of the USA PATRIOT Act, including but not limited to the name, address, tax identification number and other information that will allow it to identify the individual or entity who is establishing the relationship or opening the account and may also ask for formation documents such as articles of incorporation or other identifying documents to be provided.

[Remainder of Page Intentionally Left Blank.]

IN WITNESS WHEREOF, the parties hereto have caused this Escrow Agreement to be duly executed under seal as of the day and year first above set forth.

LESSOR:	CAPITAL ONE PUBLIC FUNDING, LLC
	By:
LESSEE:	SALINAS VALLEY SOLID WASTE AUTHORITY
	By:
ESCROW AGENT:	DEUTSCHE BANK TRUST COMPANY AMERICAS
	By:  Name:  Title:
	Ву:
	Name:
	Title:

LAW OFFICES OF

THOMAS M. BRUEN

THOMAS M. BRUEN ERIK A. REINERTSON

A PROFESSIONAL CORPORATION 1990 NORTH CALIFORNIA BOULEVARD SUITE 620 WALNUT CREEK, CALIFORNIA 94596

TELEPHONE: (925) 295-3137 FACSIMILE: (925) 295-3132 TBRUEN@TBSGLAW.COM

May 8, 2014

## VIA EMAIL

Les Girard
Chief Assistant County Counsel
County of Monterey
168 W. Alisal Street, 3<sup>rd</sup> Floor
Salinas, California 93901
girardli@co.monterey.ca.us

RE: <u>Equipment Lease/Purchase Agreement between Salinas Valley Solid Waste Authority and Capital One Public Funding, LLC for Acquisition of Landfill Operations Equipment.</u>

### Dear Les:

Attached please find a draft copy of a proposed Equipment Lease / Purchase Agreement between the Salinas Valley Solid Waste Authority and Capital One Public Financing, LLC. The purpose of this agreement is to allow the Authority to purchase landfill operations equipment so the Authority may take over operation of the Johnson Canyon Landfill when the current landfill operations agreement with Recology expires December 31, 2014. The Authority Board unanimously approved the Authority staff taking over operations of the Johnson Canyon landfill starting January 1, 2015, at the Authority's meeting on February 20, 2014.

As you recall, the Authority Board passed a resolution last December committing to the County that the Authority would not increase its rates until July 1, 2015, absent exigent circumstances. One of the means by which the Authority plans to honor this commitment to the County is through the savings the Authority will realize by taking over operations of the Johnson Canyon Landfill-- compared with the operations costs that would result from continuation of private contractor landfill operations. The Authority estimates savings of \$476,000 per year, using a conservative estimate of the Authority's own costs of operation. (See the attached SVSWA staff report from February 20, 2014)

The Authority did in fact realize substantial savings when it took over operation of the Sun Street Transfer Station from Recology in 2008.

Les Girard May 8, 2014 Page 2

Therefore, the attached Equipment Lease / Purchase Agreement will enable the Authority to honor its commitment to the County by enabling Authority personnel to take over landfill operations using the equipment that will be procured through this Agreement.

The Authority through its bond underwriters has negotiated very favorable taxable financing terms for this Agreement. The effective APR under this Agreement would be 3.08% per year, which compares favorably with other financing options available to the Authority. (See the attached letter from Stifel, Nicolaus & Co..)

In discussing the proposed Agreement with Kurt Yeager of the Stradling firm, Kurt advised me to look at the Marks-Roos Bond Pooling Act. From my review, it appears this Act will apply to the Agreement. I enclose a Word file of the relevant Government Code provisions constituting the Act for your ease of review.

Assuming the Act applies, the County Board of Supervisors will need to hold a public hearing, following five days public notice in a newspaper of general circulation, as part of their regular agenda to approve the Authority entering into this Agreement and must make a finding of "Significant Public Benefits." Government Code section 6586 says that for purposes of the Act, "Significant Public Benefits" means any of the following benefits to the citizens of the local agency:

- (a) Demonstrable savings in effective interest rate, bond preparation, bond underwriting, or bond issuance costs.
- (b) Significant reductions in effective user charges levied by a local agency.
- (c) Employment benefits from undertaking the project in a timely fashion.
- (d) More efficient delivery of local agency services to residential and commercial development.

In our opinion, the Agreement will result in demonstrable interest rate savings to the Authority for acquisition of the landfill operations equipment, will enable the Authority to honor its commitment to hold user charges at their current levels through July 1, 2015, and will result in the most cost efficient delivery of services to residential and commercial development.

If the Board does not approve the financing and make the requisite public benefit finding, the Authority will proceed to acquire the equipment through individual equipment leasing, which our consultant believes will be significantly more expensive.

I am therefore writing to request the County Board of Supervisors hold a public hearing to approve the Authority's Lease / Purchase Agreement with Capital One and to make a finding of significant public benefits in accordance with Government Code section 6586. Since the hearing only requires five days advance public notice (which the Authority will publish), we ask

Les Girard May 8, 2014 Page 3

that this matter be agendized for public hearing before the Board of Supervisors at the earliest possible time.

Perhaps after you have reviewed this letter we can discuss the logistics of the public hearing and any questions you may have. Also, please feel free to discuss the forgoing with Kurt Yeager at the Straddling firm.

Very Truly Yours,

Thomas M. Bruen

Cc: Patrick Mathews Roberto Moreno Kurt Yeager, Esq.

TMB:jln1

## STIFEL

May 8, 2014

Mr. Patrick Matthews General Manager Salinas Valley Solid Waste Authority 128 Sun Street, Suite 101 Salinas, CA 93901

Re: Equipment Lease Structure for Acquisition of Landfill Operations Equipment

Dear Mr. Matthews,

In connection with the proposed Equipment Lease-Purchase Agreement between Salinas Valley Solid Waste Authority ("Authority") and Capital One Public Funding ("Capital One"), we have been investigating an alternative legal structure for your financing which involves using a "standard equipment lease" structure. Under this alternative, the Authority would make annual lease payments, but those payments would not be structured with either principal or interest components typical under a traditional financing lease. In addition, pursuant to IRS guidelines, the financed equipment would likely have to be purchased at some residual value that is either tied to a fair market or non-depreciated value at the end of the lease term.

Based on discussions with Capital One and other similar lenders, changing the structure into a standard equipment lease would pose several difficulties. There are relatively few, if any, equipment lease lenders which would be interested providing funding under this alternative structure. Furthermore, the "effective" interest rate associated with this type of lease structure would increase the financing costs to the Authority above the amount currently quoted by Capital One under the equipment lease-purchase structure. The increase in cost would be based on the atypical nature of the lease and the likely change in the average life of the financing.

Let us know if you have any questions.

Sincerely,

John Kim

Managing Director

John W. Lim

Lawrence Pier Associate

## RESOLUTION NO. 2014 - 10

## A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY AUTHORZING THE PURCHASE OF USED EQUIPMENT FOR LANDFILL OPERATIONS UNDER SPECIFIC CIRCUMSTANCES

**WHEREAS**, the Authority needs to purchase equipment in order to take over the landfill operations at Johnson Canyon Landfill; and

WHEREAS, the purchase of used equipment can save the Authority a substantial sum; and

**WHEREAS**, Section 3.01.130 of the Authority Code allows for exceptions to the competitive bidding in cases where the Board finds that the commodity is unique and not subject to competitive bidding; and

**WHEREAS**, the purchase of used equipment results in the purchase of a unique commodity not subject to competitive bidding; and

**WHEREAS**, Section 3.01.130 of the Authority Code allows for exceptions to the competitive bidding in cases where the Board finds that the commodity is unique and not subject to competitive bidding.

THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that the purchase of used equipment for landfill operations is considered as the purchase of a unique commodity not subject to competitive bidding;

**BE IT RESOLVED** that the Chief Administration Officer or his delegate is hereby authorized to purchase used equipment for landfill operations subject to the following conditions:

- Equipment must be less than 8 years old
- Service records must be available for inspection
- A warranty of some kind is preferable
- Local service must be available
- Requires notification to the Board of all equipment purchases
- Gives General Manager authority to purchase used equipment up to \$250,000 per unit
- All purchases over \$250,000 must be approved by the Board in advance

**BE IT FURTHER RESOLVED** that the Chief Administration Officer is hereby authorized to purchase used equipment up to \$250,000 per unit in cost if it appears that the purchase cannot wait for approval at a regular Board Meeting so long as the Board is advised at the next regularly scheduled Board meeting.

**BE IT FURTHER RESOLVED** that the Equipment Procurement Budget, attached hereto and marked "Exhibit A" is hereby approved.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority this 20th day of March 2014 by the following vote:

AYES: BOARD MEMBERS: ARMENTA, CULLEN, DE LA ROSA, GUNTER (ALT),

LUTES, PEREZ, RODRIGUEZ (ALT), SALINAS, SILVA

NOES: BOARD MEMBERS: NONE

ABSENT: BOARD MEMBERS: BARRERA, MORENO

ABSTAIN: BOARD MEMBERS; NONE

Elizabeth Silva, Presiden

Elia Zavala, Clerk of the Board

ATTEST:

Exhib	it A - Equ	iipme	xhibit A - Equipment Procurement Budget	ent Budget	
	Cost	Life	Finance	Interest	Annual Cost
Compactor, 826C (New)	884,275	7	ഗ	6%	\$205,146
Compactor, 826H-used	439,425	10	<b>රා</b>	6%	\$101,944
Dozer, CAT D-8 (New)	714,708	7	ഗ	6%	\$165,808
Dozer, CAT D-6	237,308	10	ហ	6%	\$55,054
Grader, CAT 140H	194,342	10	យា	6%	\$45,086
Scraper, CAT 623F	416,875	10	ഗ്വ	6%	\$96,712
Loader, 950F, MSW	178,175	10	យ	6%	\$41,335
Loader, 938, Diversion	117,958	10	თ	6%	\$27,366
Water Truck, 4000 gal	118,808	10	<b>O</b> 1	6%	\$27,563
Roll off Truck and Trailer	152,018	<del>1</del>	ഗ	6%	\$35,267
Diversion Equipment (boxes & bins)	35,000	10	თ	6%	\$8,120
Equipment Truck	66,300	10	υī	6%	\$15,381
Fuel Tank	25,000	10	Οħ	6%	\$5,800
Field Ops Truck (New)	37,500	10	5	6% 	\$8,700
Total Equipment				40	\$ 839,281

USDA Digester Project -75% DG

Contrib Rpt (sp3)

Consultant Selectn 12 Process - Revenue

Opprinities (sp3)

CAG MRC siting recommendation

(sp3)

11

13

		enda Items -	View Ahead	SSEEGNING AND SEEGNING SEEGNING SEEGNING COMMISSION OF THE CONTINUE AND SEEGNING SEEGNING SEEGNING SEEGNING SE		ltem No. 15
	2014 19-Jun	31-Jul	21-Aug	25-Sep	16-Oct	20-Nov
1	Minutes	SIX-MONTH STRATEGIC	New Hires & Promotions	Minutes	Minutes	Minutes
2	Claims/Financials (EC)	PLANNING RETREAT	Minutes	Claims/Financials (EC)	Claims/Financials (EC)	Claims/Financials (EC)
3	FY Investment Policy (EC)	Repri on Feedback for Generating Revenue from C/Ls (sp3)	Claims/Financials (EC)	Regulatory Compliance Status	QTE Sept. Cash & Investments	QTE Sept. Tonnage & Diversion Report
4	Budget Adjustments (EC)		QTE June Cash & Investments (EC)	Award Bid for Tire Derived aggregate	Annual County Used Oil Report	
5	MOUs Amend 4 & GM Employment Agmt Amend 5		QTE June Tonnage Report	Award bid for LFG Pipe	Audit Report (EC)	
6	Strategic Plan Monthly Progress Report		Award contract for JC flare replacement	CH Closure Project Completion (sp1)	2014 Meetings Calendar (EC)	
7	Report on Process to move MRC/Autoclave Project thre Enviro Review (sp3)		Annual Tonnage & Diversion Performance Report	Authority Annual Report		
8	Report on Funding Commitment for Regional Landfill Route (sp3)		Admin Procedures Manual (sp1)	In-house ECS Ops Plan (spl)		
9	Viability Report of Compost Operation at JC Landfill (sp3)					
10	Report on Ideas for Cost Saving Opportunities (sp3)					

	Conse	nt	
1	resenta	tion	
Co	nsider	ation	
Cla	sed Si	ession	

[Other] (Public Hearing, Recognition, Informational, etc.) (EC) Executive Committee

(sp) Strategic Plan Item