

# AGENDA Regular Meeting

# **BOARD OF DIRECTORS**

Thursday, April 18, 2013, 6:00 p.m.

Gonzales City Council Chambers 117 Fourth Street, Gonzales, California

# **CALL TO ORDER**

# PLEDGE OF ALLEGIANCE

# **ROLL CALL**

# **Board Directors**

County: Louis Calcagno

County: Fernando Armenta, President

Salinas: Gloria De La Rosa

Salinas: Jyl Lutes Salinas: Tony Barrera

Gonzales: Elizabeth Silva, Vice President

Soledad: Richard J. Perez Greenfield: Annie Moreno King City: Robert S. Cullen

### **Alternate Directors**

County: Simon Salinas Salinas: Joe Gunter Gonzales: Scott Funk

Soledad: Christopher Bourke Greenfield: Raul Rodriguez King City: Carlos Victoria

# **GENERAL MANAGER/CAO COMMENTS**

# **DEPARTMENT MANAGER COMMENTS**

# **BOARD DIRECTOR COMMENTS**

# **PUBLIC COMMENT**

Receive public comment from audience on items which are not on the agenda. The public may comment on scheduled agenda items as the Board considers them. Speakers are limited to three minutes at the discretion of the Chair.

# **CONSENT AGENDA:**

All matters listed under the Consent Agenda may be enacted by one motion unless a member of the Board, a citizen, or a staff member requests discussion or a separate vote.

- 1. Minutes of March 21, 2013 Meeting
- 2. February 2013 Claims and Financial Reports
- 3. March 2013 Quarterly Investments Report
- 4. Supplemental Appropriation for Crazy Horse Landfill Closure Project
- A Resolution Approving Amendment No 1 Authorizing a Two-Year Extension to the Professional Services Agreement with SCS Field Services for Environmental Control Systems Operations and Maintenance in an Amount not to exceed \$495,213
- 6. Approval of a Letter of Support for SB 804 to Assist the Potential for Conversion Technology Facilities to Meet Environmental Goals
- 7. A Resolution Establishing a Succession Planning Program

# **PRESENTATION**

- 8. Recognition of Estancia Estates Winery of Soledad for Successful Implementation of Recycling Programs
  - A. Receive a presentation from Diversion Manager Susan Warner

# CONSIDERATION

- A Resolution Approving Service Fees Effective July 1, 2013 for Recycling, Resource Recovery, and Disposal at Authority Landfills and Transfer Stations And Administrative Services
  - A. Receive Report from Finance Manager Roberto Moreno
  - B. Public Comment
  - C. Board Discussion
  - D. Recommended Action Adopt Resolution

# **FUTURE AGENDA ITEMS**

Agenda Items - View Ahead

# **CLOSED SESSION**

- 11. Pursuant to Government Code Section 54956.8 to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Diversion Manager Susan Warner, Finance Manager Roberto Moreno, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of acquisition or lease of APN 003-012-005, APN 003-012-017 and APN 003-012-018, located between Work Street, Work Circle and Elvee Circle, Salinas, California. The Authority's negotiators will negotiate with the City of Salinas and Matthew Ottone and Ottone-Salinas, Inc., the owners of the property.
- 12. Pursuant to Government Code Section 54956.8 to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Diversion Manager Susan Warner, Finance Manager Roberto Moreno, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of a sale or exchange of APN 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, California. The Authority's negotiators will negotiate with the City of Salinas, Cooley Development and Bristol Alisal Marketplace, LLC, and their affiliates.
- **13.** Pursuant to Government Code Section 54957 (b) to consider the Performance Evaluation of the General Manager/Chief Administrative Officer.

# **RECONVENE**

### ADJOURNMENT

This agenda was posted at the Administration Office of the Salinas Valley Solid Waste Authority, 128 Sun Street, Suite 101, Salinas, and on the Gonzales Council Chambers Bulletin Board, 117 Fourth Street, Gonzales, Friday, April 12, 2013. The Salinas Valley Solid Waste Authority Board will next meet in a special session on Tuesday, April 30, 2013, at 4:00 p.m. at the Monterey County Government Center Board Chamber, 168 W Alisal Street, Salinas, CA. Staff reports for the Authority Board meetings are available for review at:

- ▶ Salinas Valley Solid Waste Authority: 128 Sun Street, Ste. 101, Salinas, CA 93901, Phone 831-775-3000
- ▶ Web Site: <a href="https://www.salinasvalleyrecycles.org">www.salinasvalleyrecycles.org</a> ▶ Public Library Branches in Gonzales, Prunedale and Soledad
- ► City Halls of Salinas, Gonzales, Greenfield, King City & Soledad

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact Elia Zavala, Clerk of the Board at 831-775-3000. Notification 48 hours prior to the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting (28 CFR 35.102-35.104 ADA Title II).

Spanish interpretation will be provided at the meeting. Se proporcionará interpretación a Español.

# MINUTES OF THE SALINAS VALLEY SOLID WASTE AUTHORITY BOARD MEETING MARCH 21, 2013

DRAFT

ITEM NO. 1

T. Bruen by ez

General Chunsel Approval

General Manager/CAO

Agenda Item

# **CALL TO ORDER**

President Armenta called the meeting to order at 6:01 p.m.

# **ROLL CALL**

The following Board Directors were present:

County of Monterey Fernando Armenta, President

City of Salinas

Gloria De La Rosa

City of Salinas

Jyl Lutes

City of Salinas

Tony Barrera

City of Gonzales

Elizabeth Silva, Vice President

City of Soledad

Richard Perez

City of Greenfield

Annie Moreno

City of King

Robert Cullen

# The following Board Directors were absent:

County of Monterey Louis Calcagno

# **Staff Members Present:**

Patrick Mathews, General Manager/CAO

Roberto Moreno, Finance Manager

Susan Warner, Diversion Manager Rose Gill, Administrative Manager David Meza, Authority Engineer

Cesar Zuniga, Operations Superintendent

Elia Zavala, Clerk of the Board Thomas Bruen, General Counsel

<u>Translation services were available</u>. No member of the public required the service.

# **GENERAL MANAGER COMMENTS**

General Manager/CAO Mathews commented on the following handouts provided:

- The garbage rate hike, San Francisco Bay Guardian
- Landfills, The Economic and Environmental Implication of Throwing Away Garbage, by Quentin Orts

# **DEPARTMENT MANAGER COMMENTS**

None

# **BOARD COMMENTS**

None

# **PUBLIC COMMENT**

None

# **CONSENT AGENDA** (6:03)

- 1. Minutes of February 21, 2013 Meeting
- 2. January 2013 Claims and Financial Reports

- 3. Resolution No. 2013-08 Approving Amendment No. 1 Authorizing a Two-Year Extension to the Professional Services Agreement with TWDC Enterprises, dba Vision Recycling for Organics Processing, Product Marketing, and Diversion Services
- 4. Resolution No. 2013-09 Approving Amendment No. 2 Authorizing a Two-Year Extension to the Agreement for Services with ECS Refining for the Hauling and Recycling of Electronic Waste
- 5. Resolution No. 2013-10 Ratifying Approval of Change Order No. 6 and Approving Change Order No. 7 for the Sand Placement Construction Contract for the Crazy Horse Landfill Closure Construction Project with San Benito Supply for an Amount not to Exceed \$190,403.68
- Resolution No. 2013-11 Approving the Revised Personnel Allocation, Classification 6. Plan and Salary Schedule, Unfreezing the Diversion II Position, Filling the Field Operations Supervisor I Position, and Changing the Title of Operations Superintendent to Operations Manager, and Approving Revised Job Descriptions Effective July 1, 2013
- 7. Resolution No. 2013-12 Supporting the Pre-development and Technical Feasibility Study Phase of the Community Choice Aggregate Project for the Monterey Bay Region, Without Financial Obligation, and Appointing the General Manager/CAO or His Designee to the Project Development Advisory Committee

**Public Comment:** 

None

**Board Comments:** 

Director Perez pulled Item No. 6 to ask about the cost impact of the title change of the Operations Superintendent to Operations Manager. Staff

responded that there was none.

Director Cullen made a motion approve the consent agenda as

presented. Director De La Rosa seconded the motion.

Votes:

Motion:

Motion carried 8, 0

Ayes:

Armenta, Barrera, Cullen, De La Rosa, Moreno, Lutes, Perez, Silva

Noes: Abstain: None None

Absent:

Calcagno

# **PRESENTATIONS**

### 8. STRATEGIC PLAN MONTHLY PROGRESS REPORT

(6:05) Administrative Manager Gill provided a report with highlights of the current month's accomplishments.

**Public Comment:** 

None

**Board Comments:** 

None

Motion:

Alternate Vice President Lutes made a motion to accept the report.

Director De La Rosa seconded the motion.

Votes:

Motion carried 8, 0

Aves:

Armenta, Barrera, Cullen, De La Rosa, Moreno, Lutes, Perez, Silva

Noes: Abstain: None None

Absent:

Calcagno

# PUBLIC HEARING AND CONSIDERATION

9. A RESOLUTION APPROVING SERVICE FEES EFFECTIVE JULY 1, 2013 FOR RECYCLING, RESOURCE RECOVERY, AND DISPOSAL AT AUTHORITY LANDFILLS AND TRANSFER STATIONS AND ADMINISTRATIVE SERVICES

(6:11) General Manager/CAO Mathews asked the agency to be proactive in addressing the immediate fiscal challenge of losing revenue as the result of the termination of imported waste in the near future. He summarized the responses received from the public outreach direct mailers: 4 written comments and 28 telephone calls (5 expressing opposition, 19 with general questions, and 4 not within service area). Finance Manager Moreno provided a presentation on the proposed increase and collection method.

# **Public Hearing:**

President Armenta opened the public hearing.

Dan Raquino, King City resident, spoke in opposition of the fee increase. He stated that it was difficult for him to understand the increase and asked the board to consider its purpose.

John Ramirez, with Monterey County Environmental Health, read a letter into the record, which included questions on numerical figures presented by staff at past meetings and a cost reduction request for the County on the proposed AB939 service fee.

Felipe Melchor, Soledad resident and Waste Management employee, stated that the numbers presented did not match the numbers on his garbage bill. He stated that Waste Management projects a total impact to residents between 7.5% to 14.25 %, or \$12.00 to \$14.73. He questioned how over or under tonnage projections would be addressed in the proposed fee structure and why the fee would be billed through the hauler and not the municipality. He also commented that there are no plans for closing Madison Lane Transfer Station and that the Authority should consider a third party to run the landfill and transfer station.

Doug Kenyon, Republic Services, stated that AB939 services are not services provided by the haulers and that the cities should bear those costs.

Gary Peterson, City of Salinas Public Works Director, stated that Salinas is trying to figure out the end cost to residents and that it does not understand the reason for the Salinas transportation surcharge. He was concerned that there was no discussion on the use of the revenue from imported waste for the relocation of the Salinas transfer station.

Rene Mendez, City of Gonzales City Manager on behalf of the group of city managers and the county administrator, asked the Board for a 30-day delay so that the group can present a county-wide framework proposal on solid waste management. He stated that the group has already started discussion with Monterey Regional Waste Management District.

(6:49) President Armenta closed the public hearing.

# **Board Comments:**

President Armenta asked staff to respond to the questions raised.

General Manager/CAO Mathews stated that appropriate rate setting is important to avoid degrading of the agency's bond rating, which is important to maintain to allow for bond refinancing, which is vital for the relocation to the materials recovery center. He acknowledged the city managers' comments but stated that they are not relevant to the agency's immediate budget challenge.

Finance Manager Moreno responded to various questions by the franchise waste haulers and City of Salinas and County staff.

The Board discussed the agency's formation purpose and the various service inequities, which staff is working to address specifically with the proposed materials recovery center that includes the Autoclave recovery system, which all member agencies will use and pay for equally. With that, the Salinas transportation surcharge will go away.

General Counsel Bruen reported that the Authority has received a letter from Recology, who serves the cities of Gilroy and Morgan Hill, which states that the cities are looking for a lower price landfill.

Alternate Vice President Lutes expressed support for moving forward with the rate increase to avoid degrading of the bonds rating. At the same time, she supported a 30-day final action delay so that the city managers could work with their staff to understand the Authority.

Directors Barrera, De La Rosa, Moreno, and Vice President Silva expressed support for the 30-day delay.

Director Cullen felt that the Authority should move forward with the proposed rate increase. He stated that the City Managers are well aware of the Authority and that their suggestion relates to regional issues and not the immediate fiscal challenge. He reminded the Board that at the January retreat, it decided that this was the meeting to make a decision.

President Armenta stated that he would respect the motion and outcome but felt that nothing was going to change in 30 days.

Motion:

Alternate Vice President Lutes made a motion to delay final approval of this item for 30 days to allow the City Managers and their staff to understand the Authority. Director De La Rosa seconded the motion.

Roll Call Vote:

Motion carried 6, 2

Ayes:

Barrera, De La Rosa, Moreno, Lutes, Perez, Silva

Noes:

Armenta, Cullen

Abstain:

None

Absent:

Calcagno

### **FUTURE AGENDA ITEMS**

### 10. AGENDA ITEMS - VIEW AHEAD

This item was not discussed.

# **CLOSED SESSION**

(7:48) President Armenta adjourned the meeting to closed session to discuss the following items:

- 11. Pursuant to Government Code Section 54956.8 to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Assistant General Manager Jose Gamboa, Finance Manager Roberto Moreno, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of acquisition or lease of APN 003-012-005, APN 003-012-017 and APN 003-012-018, located between Work Street, Work Circle and Elvee Circle, Salinas, California. The Authority's negotiators will negotiate with the City of Salinas and Matthew Ottone and Ottone-Salinas, Inc., the owners of the property.
- Pursuant to Government Code Section 54956.8 to confer with legal counsel and real property negotiators General Manager/CAO Patrick Mathews, Assistant General Manager Jose Gamboa, Finance Manager Roberto Moreno, and Legal Counsel Tom Bruen, concerning the possible terms and conditions of a sale or exchange of APN 003-051-086 and 003-051-087, located at 135-139 Sun Street, Salinas, California. The Authority's negotiators will negotiate with the City of Salinas, Cooley Development and Bristol Alisal Marketplace, LLC, and their affiliates.
- 13. Pursuant to Government Code Section 54957 (b) to consider the Performance Evaluation of the General Manager/Chief Administrative Officer.

# **RECONVENE**

(7:55) President Armenta reconvened the meeting to open session with no reportable action taken in closed session.

# **ADJOURN**

(7:55) President Armenta adjourned the meeting.

|                                 | APPROVED:                   |
|---------------------------------|-----------------------------|
| Attest:                         | Fernando Armenta, President |
| Elia Zavala, Clerk of the Board |                             |

Date:

April 18, 2013

From:

Roberto Moreno, Finance Manager

Title:

February 2013 Claims and Financial Reports

ITEM NO. 2

Finance Manager/Controller-Treasurer

General Manager/CAC

Board Presiden

# **RECOMMENDATION**

The Executive Committee recommends acceptance of this item.

# DISCUSSION & ANALYSIS

Please refer to the attached financial reports and checks issued report for the month of February for a discussion of the Authority's financial position as of February 28, 2013. Following are highlights of the Authority's financial activity for the month of February.

# Results of Operations

For the month of February 2013, operating expenses exceeded revenues by \$763,141. Year to date operating revenues exceed operating expenditures by \$476,305.

# Revenues

Revenues for the month of February totaled \$1,087,345. As of February 28, after eight months (66.7%) of the fiscal year, revenues total \$10,547,310. This is 65.3% of the estimated revenues of \$16,152,500. Year-to-date solid waste tipping fees are \$7,495,450. This is 66.6% of the estimated \$11,254,500 in solid waste tipping fees.

# Operating Expenditures

Expenditures for the month of February totaled \$1,850,486. As of February 28, (66.7% of the fiscal year) year-to-date operating expenditures total \$10,071,004. This is 62.9% of the operating budget of \$15,998,700.

All operating programs are within trend line projections except for principal and interest on the 2002 Revenue Bonds and the Crazy Horse Installment Purchase Agreement which are now fully paid for the year.

# Capital Project Expenditures

For the month of February 2013, capital project expenditures totaled \$378,386. The Crazy Horse Landfill closure project accounted for \$233,546 of the total.

### Claims Checks Issued Report

The Authority's Checks Issued Report for the month of February 2013 is attached for review and acceptance. The February claims checks issued total \$2,203,451.10 of which \$292,822.99 was paid from the payroll checking account for payroll and payroll related benefits. Selected major payments to vendors are listed below.

| Vendor                         | Amount     | Services                                    |
|--------------------------------|------------|---------------------------------------------|
| Ameresco                       | 112,800.00 | EPC Agreement                               |
| Bank of New York Mellon        | 872,664.39 | Bonds Interest Payment                      |
| City of Salinas                | 192,548.57 | IPA Installment Payment                     |
| Recology Waste Solutions, Inc. | 9,072.07   | Diversion Assistance Fees, Dec 2012         |
|                                | 8,913.96   | Diversion Assistance Fees, Jan 2013         |
|                                | 165,740.00 | JC Basic Facility & Extended Hours Feb 2013 |
| San Benito Supply              | 101,447.12 | CH Closure Project Jan 2013                 |
| Vision Recycling, Inc.         | 44,049.09  | SVSWA Organics Program Jan 2013             |
| Waste Management, Inc.         | 5,263.32   | Republic Waste Delivered To MLTS Jan 2013   |
|                                | 56,762.89  | JR Operations Jan 2013                      |

# Cash Balances

The Authority's cash position decreased \$1,054,969.60 during February to \$13,362,057.96 due primarily to the \$872,664.39 interest payment on the 2002 Revenue Bonds. Most of the cash balance is restricted as shown below:

| Restricted by Legal Agreements:         |               |
|-----------------------------------------|---------------|
| Crazy Horse Closure Fund                | 461,450.54    |
| Johnson Canyon Closure Fund             | 2,676,190.83  |
| Bond Debt Service Reserve               | 2,820,700.00  |
| State & Federal Grants                  | 103,635.26    |
| Restricted by Board policy:             |               |
| Expansion Fund (South Valley Revenues)  | 6,072,181.20  |
| Salinas Transportation Surcharge        | 114,506.18    |
| Salinas Rate Stabilization Fund         | 47,415.03     |
| Funds Held in Trust:                    |               |
| Central Coast Media Recycling Coalition | 79,567.60     |
| Employee Unreimbursed Medical Claims    | 5,314.17      |
| Unrestricted - Assigned:                |               |
| Operations and Capital Projects         | 981,097.15    |
|                                         | 13,362,057.96 |
|                                         | ****          |

# **ATTACHMENTS**

- 1. February 2013 Consolidated Statement of Operating Revenues and Expenditures
- 2. February 2013 Consolidated CIP Expenditures Report
- 3. February 2013 Checks Issued Report



# Salinas Valley Solid Waste Authority Consolidated Statement of Operating Revenues and Expenditure For Period Ending February 28, 2013

| SOUD WASTE AUTHORITY              | CURRENT    | M-T-D     | Y-T-D      | % OF   | REMAINING | Y-T-D                                 | UNENCUMBERED |
|-----------------------------------|------------|-----------|------------|--------|-----------|---------------------------------------|--------------|
|                                   | BUDGET     | REV/EXP   | REV/EXP    | BUDGET | BALANCE   | ENCUMBRANCES                          | BALANCE      |
| Revenue Summary                   |            |           |            |        |           |                                       |              |
| Tipping Fees - Solid Waste        | 11,254,500 | 729,751   | 7,495,450  | 66.6%  | 3,759,050 |                                       | 3,759,050    |
| Tipping Fees - Surcharge          | 725,600    | 48,709    | 480,743    | 66.3%  | 244,857   | •                                     | 244,857      |
| Tipping Fees - Diverted Materials | 1,001,800  | 80,945    | 718,590    | 71.7%  | 283,210   | -                                     | 283,210      |
| Tipping Fees - South Valley       | 2,340,900  | 195,080   | 1,560,641  | 66.7%  | 780,259   | -                                     | 780,259      |
| Charges for Services              | 117,000    | 3,750     | 59,310     | 50.7%  | 57,690    | <del></del>                           | 57,690       |
| Sales of Materials                | 572,500    | 18,909    | 189,741    | 33.1%  | 382,759   | _                                     | 382,759      |
| Investment Earnings               | 80,200     | 8,467     | 36,208     | 45.1%  | 43,992    | -                                     | 43,992       |
| Miscellaneous/Other               | 60,000     | 1,734     | 6,626      | 11.0%  | 53,374    | _                                     | 53,374       |
| Total Revenue                     | 16,152,500 | 1,087,345 | 10,547,310 | 65.3%  | 5,625,395 | _                                     | 5,625,395    |
| Expense Summary                   |            |           |            |        |           |                                       |              |
| Administration                    | 2,353,160  | 170,485   | 1,466,097  | 62.3%  | 887,063   | 62,986                                | 824,078      |
| Resource Recovery                 | 2,348,290  | 165,191   | 1,231,245  | 52.4%  | 1,117,045 | 566,837                               | 550,208      |
| Scalehouses Operations            | 342,490    | 25,329    | 209,057    | 61.0%  | 133,433   | 4,699                                 | 128,733      |
| Transfer Stations Operations      | 2,732,180  | 171,203   | 1,633,364  | 59.8%  | 1,098,816 | 307,330                               | 791,487      |
| Landfills Operations              | 3,569,290  | 190,287   | 1,794,053  | 50.3%  | 1,775,237 | 1,266,619                             | 508,618      |
| Postclosure Maintenance           | 725,370    | 34,130    | 407,099    | 56.1%  | 318,271   | 151,633                               | 166,638      |
| Environmental Control Systems     | 510,800    | 28,648    | 190,039    | 37.2%  | 320,761   | 142,321                               | 178,440      |
| Debt Service - Interest           | 2,037,120  | 1,005,075 | 2,037,063  | 100.0% | 57        | 872,664                               | (872,608)    |
| Debt Service - Principal          | 1,103,000  | 60,138    | 1,102,988  | 100.0% | 12        | · · · · · · · · · · · · · · · · · · · | 12           |
| Closure Set-Aside                 | 277,000    | -         | -          | 0.0%   | 277,000   | -                                     | 277,000      |
| Total Expense                     | 15,998,700 | 1,850,486 | 10,071,004 | 62.9%  | 5,927,696 |                                       | 2,552,606    |
| Revenue Over/(Under) Expenses     | 153,800    | (763,141) | 476,305    |        |           |                                       |              |



# Salinas Valley Solid Waste Authority Consolidated CIP Expenditure Report For Period Ending February 28, 2013

| 8000        | INAS VALLEY WASTE AUTHORITY           | CURRENT<br>BUDGET | M-T-D<br>REV/EXP | Y-T-D<br>REV/EXP | % OF<br>BUDGET | REMAINING<br>BALANCE | Y-T-D<br>ENCUMBRANCES | UNENCUMBERED<br>BALANCE |
|-------------|---------------------------------------|-------------------|------------------|------------------|----------------|----------------------|-----------------------|-------------------------|
| <u>Fund</u> | l 131 - Crazy Horse Closure Fund      |                   |                  |                  |                |                      |                       |                         |
| 131         | 9227 CH Landfill Closure              | -                 | -                | _                | 0.0%           | -                    | -                     | _                       |
| 131         | 9301 CH Closure Preparation           | 73,934            | -                | 14,618           | 19.8%          | 59,316               | 16,500                | 42,816                  |
| 131         | 9302 CH PH 1A Leachate Recirculation  | 33,841            | 710              | 33,841           | 100.0%         | -                    |                       | -                       |
| 131         | 9303 CH PH 1B Site Prep Work          | 5,021             | 22               | 142              | 2.8%           | 4,879                | 4,879                 | -                       |
| 131         | 9304 CH PH 1C Bench Preparation       | -                 | -                | <del>-</del>     | 0.0%           | · -                  | -                     | -                       |
| 131         | 9305 CH PH 1D Liner Termination       | 8,187             | 269              | 8,187            | 100.0%         | -                    | -                     | _                       |
| 131         | 9306 CH PH 1E Liner Placement         | 1,456,484         | 109,417          | 1,361,809        | 93.5%          | 94,675               | 54,034                | 40,641                  |
| 131         | 9307 CH PH 1F Winterization           | 20,772            | 414              | 14,469           | 69.7%          | 6,302                | - ,                   | 6,302                   |
| 131         | 9308 CH PH 2A Module 1                | 658,524           | 67,969           | 621,240          | 94.3%          | 37,284               | 28,000                | 9,284                   |
| 131         | 9309 CH PH 2B Lower Access Road       | 2,468             | 253              | 2,468            | 100.0%         | -                    |                       | -                       |
| 131         | 9310 CH PH 2C Remaining LF Prep       | (12,143)          | -                | (12,143)         | 100.0%         | _                    | <u>.</u>              | -                       |
| 131         | 9311 CH PH 2D Liner Placement         | 10,817            | 1,294            | 10,817           | 100.0%         | _                    |                       | _                       |
| 131         | 9312 CH PH 2E Complete Liner Work     | 258,943           | 12,224           | 121,065          | 46.8%          | 137,878              | 456                   | 137,422                 |
| 131         | 9313 CH Closure Equipment Purchases   | 31,505            | -                | 31,454           | 99.8%          | 51                   |                       | 51                      |
| 131         | 9314 CH Closure Quality Assurance     | 219,938           | 40,811           | 197,899          | 90.0%          | 22,039               | 9,933                 | 12,106                  |
| 131         | 9315 CH Closure Contingency           | 1,015             | 162              | 603              | 59.4%          | 412                  | 412                   | -                       |
| Total       | l Fund 131 - Crazy Horse Closure Fund | 2,769,306         | 233,546          | 2,406,471        | 86.9%          | 362,835              | 114,214               | 248,621                 |
| Fund        | 1 180 - Expansion Fund                |                   |                  |                  |                |                      |                       |                         |
| 180         | 9003 USDA Autoclave Studies           | 167,375           | -                | 2,203            | 1.3%           | 165,172              | _                     | 165,172                 |
| 180         | 9021 Autoclave CEQA                   | 240,875           | 13,305           | 13,305           | 5.5%           | 227,571              | 148,336               | 79,235                  |
| 180         | 9801 Ameresco JCL LFG Equipment       | 376,000           | 112,800          | 338,400          | 90.0%          | 37,600               |                       | -                       |
| Total       | l Fund 180 - Expansion Fund           | 784,250           | 126,105          | 353,908          | 45.1%          | 430,342              |                       | 244,407                 |
| <u>Fund</u> | l 211 - State Grants                  |                   |                  |                  |                |                      |                       |                         |
| 211         | 2620 DOC Grant                        | 112,906           | 550              | 29,498           | 26.1%          | 83,408               | 16,054                | 67,353                  |
| 211         | 9019 Biodiesel Fuel Station           | 20,205            | 11,478           | 20,205           | 100.0%         | -                    | 10,054                | -                       |
| Total       | l Fund 211 - State Grants             | 133,111           | 12,028           | 49,703           | 37.3%          | 83,408               | 16,054                | 67,353                  |
| Fund        | l 216 - Plasco Reimbursement          |                   |                  |                  |                |                      |                       |                         |
| 216         | 9022 Gasifier CEQA                    | 663,195           | _                | -                | 0.0%           | 663,195              | 472,945               | 190,250                 |
| Total       | l Fund 216 - Plasco Reimbursement     | 663,195           | -                | _                | 0.0%           | 663,195              | 472,945               | 190,250                 |



# Salinas Valley Solid Waste Authority Consolidated CIP Expenditure Report For Period Ending February 28, 2013

| Soup 1 | WASTE AUTHO |                                      | CURRENT<br>BUDGET | M-T-D<br>REV/EXP | Y-T-D<br>REV/EXP | % OF<br>BUDGET | REMAINING<br>BALANCE | Y-T-D<br>ENCUMBRANCES | UNENCUMBERED<br>BALANCE |
|--------|-------------|--------------------------------------|-------------------|------------------|------------------|----------------|----------------------|-----------------------|-------------------------|
| Fund   | 800 - Ca    | pital Projects Fund                  |                   |                  |                  |                |                      |                       |                         |
| 800    | 9010        | JC Roadway Improvements              | -                 | 16,984           | 16,984           | 0.0%           | (16,984)             | 11,416                | (28,400)                |
| 800    | 9012        | Work St Transfer Station             | 59,892            | 1,202            | 32,337           | 54.0%          | 27,556               | -                     | 27,556                  |
| 800    | 9019        | Biodiesel Fuel Station               | -                 | (11,478)         | (7,493)          | 0.0%           | 7,493                | 1,000                 | 6,493                   |
| 800    | 9101        | Equipment Replacement                | -                 | -                | -                | 0.0%           | -                    | -                     | -                       |
| 800    | 9199        | Sun Street Transfer Station Expansic | -                 | -                | 6,547            | 0.0%           | (6,547)              | -                     | (6,547)                 |
| 800    | 9701        | SSTS Equipment Replacement           | -                 | _                | -                | 0.0%           | -                    | -                     | -                       |
| 800    | 9702        | SSTS NPDES Improvements              | -                 | -                | -                | 0.0%           | ~                    | -                     | -                       |
| 800    | 9703        | SSTS Improvements                    | -                 | -                | -                | 0.0%           | -                    | _                     | -                       |
| 800    | 9913        | CH LFG to Energy Project             | 5,295             | -                |                  | 0.0%           | 5,295                |                       | 5,295                   |
| Total  | Fund 80     | 00 - Capital Projects Fund           | 65,187            | 6,707            | 48,374           | 74.2%          | 16,814               | 12,416                | 4,398                   |
| Total  | CIP Exp     | enditures                            | 4,415,050         | 378,386          | 2,858,455        | 64.7%          | 1,556,594            | 801,565               | 755,029                 |

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| 10790   | AMCON ENVIRONMENTAL, INC<br>50 X 50P ALTERNATE DAILY COVER & FREIGHT                                                                                                                                                  | 02/06/2013 | 1,105.08                                   | 1,105.08        |
| 10791   | AMERESCO EPC AGREEMENT FINAL INVOICE                                                                                                                                                                                  | 02/06/2013 | 112,800.00                                 | 112,800.00      |
| 10792   | AT&T SERVICES INC HHW & SCALE HOUSE PHONE SERVICE THRU 01.23.13                                                                                                                                                       | 02/06/2013 | 243.33                                     | 243.33          |
| 10793   | CALIFORNIA HIGHWAY ADOPTION CO.<br>HWY 101 LITTER ABATEMENT JAN 2013                                                                                                                                                  | 02/06/2013 | 550.00                                     | 550.00          |
| 10794   | COAST OIL COMPANY, LLC<br>CH DIESEL FUEL USAGE THRU 01.28.13                                                                                                                                                          | 02/06/2013 | 820.38                                     | 820.38          |
| 10795   | COUNTY OF MONTEREY / HRTRAINING County of Monterey/ HR Training                                                                                                                                                       | 02/06/2013 | 300.00                                     | 300.00          |
| 10796   | ESTELA GUTIERREZ<br>ALBA Module 1: ABT 101<br>Hartnell Fees for AlBA Farmer Education Program                                                                                                                         | 02/06/2013 | 260.00<br>217.00                           |                 |
| 10797   | EVERGREEN OIL INC<br>HHW Disposal 01.21.13                                                                                                                                                                            | 02/06/2013 | 60.00                                      | 477.00<br>60.00 |
| 10798   | FERGUSON ENTERPRISES INC #588<br>CH CLOSURE 9312 SUPPLIES                                                                                                                                                             | 02/06/2013 | 4,051.32                                   | 4,051.32        |
| 10799   | GEOLOGIC ASSOCIATES, INC.<br>CH CLOSURE CONSTRUCTION PROJECT DEC 2012                                                                                                                                                 | 02/06/2013 | 18,810.00                                  | 18,810.00       |
| 10800   | GOLDEN STATE TRUCK & TRAILER REPAIR 950K/950G SWAP TIRES FROM K TO G & AIR TIRES ON K 950G REPLACED EXHAUST MANIFOLD, NEW BOLTS & GASKET PS9000 REPLACED LEFT SIDE LEAF SPRING TRK004 REPLACED AXLE GASKET X3 RT SIDE | 02/06/2013 | 950.00<br>826.00<br>1,221.82<br>2,675.27   | 5,673.09        |
| 10801   | **Void**                                                                                                                                                                                                              | 02/06/2013 | -                                          | 3,073.03        |
| 10802   | HERTZ EQUIPMENT RENTAL CORPORATION CH LOADER RENTAL 12.27.12 - 01.24.13 CH ROLLER RIDE 01.08.13 - 01.14.13 CH ROLLER RIDE 01.10 - 01.18.13 SS ROLLER RIDE 01.08.13 - 01.14.13                                         | 02/06/2013 | 2,143.93<br>2,333.03<br>2,718.50<br>525.00 | -<br>7,720.46   |
| 10803   | HOME DEPOT<br>2 EA BEHR BASE PAINT, TELESCOPIC POLE, BAGS, ETC                                                                                                                                                        | 02/06/2013 | 64.62                                      | 64.62           |

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| 10804   | HOPE SERVICES<br>SS MATTRESS/BOX SPRING RECYCLING 01.22.13                                                                                        | 02/06/2013 | 793.75                           |                  |
| 10805   | LUMBERMENS INC<br>280 60# QUIKRETE #1103 SAND/TOPPING<br>RETURNED STUDS, PRIMED WHITEWOOD, PRIMER/SEALER<br>RETURN GR449HDGD 2 1/4X.148 HG SMTH 1 | 02/06/2013 | 24,815.14<br>(297.47)<br>(72.51) | 793.75           |
| 10806   | **Void**                                                                                                                                          | 02/06/2013 | -                                | 24,445.16        |
| 10807   | NETPIPE INTERNET SERVICES INTERNET SERVICES FEB 2013                                                                                              | 02/06/2013 | 300.00                           | -<br>300.00      |
| 10808   | ONE STOP AUTO CARE<br>2005 FORD F-150 FUEL FILTER, BALL JOINT, 4-WHL ALG                                                                          | 02/06/2013 | 624.94                           |                  |
| 10809   | ORCHARD SUPPLY HARDWARE LLC<br>2 EA GOOF OFF, 1 EA SHOE HANDLE BRUSHA                                                                             | 02/06/2013 | 18.11                            | 624.94           |
| 10810   | PACIFIC GAS AND ELECTRIC COMPANY CH ELECTRIC SERVICES THRU 01.23.13                                                                               | 02/06/2013 | 151.58                           | 18.11            |
| 10811   | QUINN COMPANY<br>950G RINGS, GASKETS, LOCKNUT, O-RING                                                                                             | 02/06/2013 | 57.70                            | 151.58           |
| 10812   | SAN BENITO SUPPLY, CONSTRUCTION, CONCRETE & QUARRY CH CLOSURE PROJECT AS OF 01.22.13 CIP 9308 SUPPLIES & OPERATORS AS OF 01.15.13                 | 02/06/2013 | 59,055.77<br>42,391.35           | 57.70            |
| 10813   | **Void**                                                                                                                                          | 02/06/2013 | -                                | 101,447.12       |
| 10814   | **Void**                                                                                                                                          | 02/06/2013 | -                                | -                |
| 10815   | SCALES UNLIMITED JC SCALE SCALE MAINTENANCE 12-19-12                                                                                              | 02/06/2013 | 925.00                           | -                |
| 10816   | SCS FIELD SERVICES CH NR LFG OMM & CLOSURE SUPPORT DEC 2012 JR NR LFG OM&M DEC 2012 CH NR LFG OMM & CLOSURE SUPPORT DEC 2012                      | 02/06/2013 | 3,672.27<br>1,463.50<br>756.58   | 925.00           |
| 10817   | STURDY OIL COMPANY<br>4 STEAM CLEANS, 2 TRK/TRLR WASHES                                                                                           | 02/06/2013 | 437.60                           | 5,892.35         |
| 10818   | URS CORPORATION<br>WORK STREET CONCEPTUAL DESIGN THRU 12.28.12                                                                                    | 02/06/2013 | 435.00                           | 437.60<br>435.00 |
|         |                                                                                                                                                   |            |                                  |                  |

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| 10819   | US BANK CORPORATE PAYMENT SYSTEM                   | 02/06/2013   |             |             |
| 10013   | CALCHAMBER 2013 COMPLIANCE POSTERS                 | 02,00,2013   | 135.03      |             |
|         | L. A. HEARN CH EROSION SUPPLIES                    |              | 187.50      |             |
|         | HD SUPPLY CH 6 EA 3'X100' 10' OC SILT FENCE, 30 SA |              | 129.31      |             |
|         | FREIGHTQUOTE.COM                                   |              | 137.00      |             |
|         | O-KEEFE CONTROLS                                   |              | 532.14      |             |
|         | La Plaza Bakery EC Items 01-09-2013                |              | 45.00       |             |
|         | INTERMEDIA EXCHANGE SERVICE JAN 2013               |              | 20.88       |             |
|         | INTERMEDIA EXCHANGE SERVICE JAN 2013               |              | 218.90      |             |
|         | Walgreens Items for board retreat 1.18.2013        |              | 8.61        |             |
|         | JC INTERNET SERVICE 01.01.13 - 01.31.13            |              | 79.99       |             |
|         | SkillPath Seminar Jenny Mitchell 2 day training    |              | 432.90      |             |
|         | Sharefile.com: FTP Monthly Service JAN 2013        |              | 32.95       |             |
|         | Smart & Final office supplies                      |              | 12.73       |             |
|         | Amazon organizational development book             |              | 55.61       |             |
|         | Rain Data Collector for SWPPP                      |              | 216.09      |             |
|         | Target: Sun Street Supplies                        |              | 43.18       |             |
|         | Target: Sun Street Supplies                        |              | 56.10       |             |
|         | VEGETABLE GROWERS SUPPLY CREDIT MED GRN NEESE RET  |              | (31.93)     |             |
|         | COPY MAT WORK STREET 350 EA 3060 OVERSIZE PLANS    |              | 73.44       |             |
|         | COFF WAT WORKSTREET 330 EA 3000 OVERSIZE TE WAS    |              |             | 2,385.43    |
| 10820   | **Void**                                           | 02/06/2013   |             | _,          |
| 10820   | Volu                                               | 02/00/2013   | _           |             |
|         |                                                    |              |             | -           |
| 10821   | VALLEY PACIFIC PETROLEUM SERVICES, INC.            | 02/06/2013   |             |             |
| 10821   | SS TS VEHICLE & EQUIP FUEL THRU 01.31.13           | 0=,00,=0=0   | 1,558.48    |             |
|         | 33 13 VEHICLE & EQUIT TOLE TIMO 01.31.13           |              | 2,000       | 1,558.48    |
| 10822   | VERIZON WIRELESS SERVICES, LLC                     | 02/06/2013   |             | ,-          |
| 10022   | Cellphone Service DEC 2012                         | 02, 00, 2013 | 119.37      |             |
|         | Cemphone Service DEC 2012                          |              |             | 119.37      |
| 10823   | WASTE & RECYCLING NEWS                             | 02/06/2013   |             |             |
| 10623   | SUBSCRIPTION RENEWAL THRU MARCH 3014               | 02,00,2013   | 49.00       |             |
|         | SOBSCRIPTION RENEWAL THRO WARCH 3014               |              |             | 49.00       |
| 10824   | A-1 SWEEPING                                       | 02/13/2013   |             |             |
| 10024   | SWEEP YARD & EXTERIOR STREET @ SUN ST JAN 2013     | 02/15/2010   | 684.00      |             |
|         | SWEEP TAND & EXTENIOR STREET & SON ST SAN 2015     |              | 5555        | 684.00      |
| 10825   | AGRICULTURE & LAND BASED TRAINING ASSOCIATION      | 02/13/2013   |             |             |
| 10625   | Module 2: ABT 105 ALBA Farmer Education Program    | 02/13/2010   | 260.00      |             |
|         | Module 2. ABT 103 ALBA Farmer Education Frogram    |              | 200.00      | 260.00      |
| 10826   | AMCON ENVIRONMENTAL, INC                           | 02/13/2013   |             |             |
| 10020   | 1 50 X 50P ALTERNATIVE DAILY COVER, FREIGHT        | 02/13/2013   | 1,167.62    |             |
|         | 130 X 30F ALTERNATIVE DAILT COVER, TREIGHT         |              | 2,207102    | 1,167.62    |
| 10827   | ANNE MARIE HUNTER                                  | 02/13/2013   |             | _,          |
| 10827   | RecycleRama THRU 01.30.13                          | 02/13/2013   | 1,125.00    |             |
|         | necyclenalia i fino 01.50.15                       |              | 2,223.00    | 1,125.00    |
| 10020   | ASSURED AGGREGATES CO., INC                        | 02/13/2013   |             | _,          |
| 10828   | CH 240.84 TONS CONCRETE SAND IN-FILL 01.08.13      | 02, 13, 2013 | 3,849.58    |             |
|         | CH CAD 3 ROCK SLINGER 10.75 HRS 01.21-01.22-13     |              | 1,773.75    |             |
|         | CIT CAD 3 NOCK SLINGEN 10.73 III/3 01.21-01.22-13  |              | _,, , 5,, 5 | 5,623.33    |
|         |                                                    |              |             | 3,023.33    |

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| 10829   | BC LABORATORIES, INC                                                             | 02/13/2013     |                  |             |
|         | CH DETENTION BASIN B WATER EPA                                                   |                | 114.00           |             |
|         | CH GRDWTR ANALYTICAL SERVICES THRU 01.17.13                                      |                | 1,479.00         | 1,593.00    |
| 10830   | BECKS SHOE STORE, INC.                                                           | 02/13/2013     |                  | 1,555.00    |
| 10030   | 1 PAIR SAFETY SHOES AA                                                           | , -,           | 169.83           |             |
|         |                                                                                  |                |                  | 169.83      |
| 10831   | BRANDY ELLEN ACEVEDO                                                             | 02/13/2013     | 980.86           |             |
|         | RecycleRama THRU 01.30.13                                                        |                | 360.60           | 980.86      |
| 10832   | BULOS FRANCIS SALIBA                                                             | 02/13/2013     |                  |             |
|         | RecycleRama THRU 01.30.13                                                        |                | 225.00           |             |
|         |                                                                                  | 00/12/0012     |                  | 225.00      |
| 10833   | CDW GOVERNMENT Weight Ticket Printer Replacement                                 | 02/13/2013     | 318.84           |             |
|         | Weight licket Philter Replacement                                                |                | 310.01           | 318.84      |
| 10834   | COAST OIL COMPANY, LLC                                                           | 02/13/2013     |                  |             |
|         | BIO-DIESEL & DIESEL FUEL USAGE JAN 2012                                          |                | 23,126.08        |             |
|         | 000700 11110155415                                                               | 02/13/2013     |                  | 23,126.08   |
| 10835   | COSTCO WHOLESALE Board Mtg Supplies                                              | 02/13/2013     | 31.86            |             |
|         | LATE FEE CREDIT ADJUSTMENT                                                       |                | (25.00)          |             |
|         | Office Supplies                                                                  |                | 26.37            |             |
|         | OFFICE SUPPLIES                                                                  |                | 65.55            | 00.79       |
| 10026   | CCC OF CALINIAS (VIINA)                                                          | 02/13/2013     |                  | 98.78       |
| 10836   | CSC OF SALINAS/YUMA<br>LOADER SUPPLIES HOSES, HOSE WRAPS & ENDS                  | 02/15/2015     | 838.14           |             |
|         | 20/10/21/30/1/21/20 1/20/20/20/20/20/20/20/20/20/20/20/20/20/                    |                |                  | 838.14      |
| 10837   | ELIA ZAVALA                                                                      | 02/13/2013     |                  |             |
|         | Dec ABCEA Lunch Meeting & Jan NCCCA Division Mtg                                 |                | 55.00            | 55.00       |
| 10838   | F.A.S.T. SERVICES                                                                | 02/13/2013     |                  | 33.00       |
| 10030   | 1/18/13 Board Retreat Translation Services                                       | 02, 10, 20 = 0 | 450.00           |             |
|         | , .,                                                                             |                |                  | 450.00      |
| 10839   | FERGUSON ENTERPRISES INC #588                                                    | 02/13/2013     | 1 725 52         |             |
|         | SS TS BACKFLOWER CAGER                                                           |                | 1,725.52         | 1,725.52    |
| 10840   | FORRER SUPPLY CO INC                                                             | 02/13/2013     |                  | 1,723.54    |
| 10010   | JC 200 12" SDR 17 IPS PIPE X 40' STICK, ELBOWS                                   |                | 4,814.32         |             |
|         | CH 2 TEEM002 W" MOLDED TEES                                                      |                | 15.38            |             |
|         | JC MOLDED FLANGE ADAPTERS 12" & 10"                                              |                | 140.44           | 4,970.14    |
| 10841   | GFOA - GOVERNMENT FINANCE OFFICERS ASSOCIATION                                   | 02/13/2013     |                  | 4,570.14    |
| 10041   | MEMBERSHIP RENEWAL 04.01.13 - 03.31.14                                           | 02, 20, 20 = 0 | 160.00           |             |
|         |                                                                                  |                |                  | 160.00      |
| 10842   | GOLDEN STATE TRUCK & TRAILER REPAIR                                              | 02/13/2013     | 100 22           |             |
|         | CIP 9306 210LE X1 RT SIDE TIRE REPAIRED CIP 9312 950G GRABBERS INSTALLED ON TINK |                | 188.23<br>590.00 |             |
|         | CIL 2015 2000 GUMDREUS INSTAFFED ON THAI                                         |                | 330.00           | 778.23      |
|         |                                                                                  |                |                  |             |

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| 10843   | GREEN RUBBER - KENNEDY AG, LP<br>BRASS VALL VALVE FULL PORT 1 1/2"                                                         | 02/13/2013 | 50.32                    | 50.32       |
| 10844   | HERTZ EQUIPMENT RENTAL CORPORATION<br>CH 4 WHEEL CART RENTAL 01.02.13 - 01.30.13<br>JC FORKLIFT RENTAL 01.31.13 - 02.01.13 | 02/13/2013 | 713.21<br>1,560.83       | 2,274.04    |
| 10845   | HOPE SERVICES SS MATTRESS/BOX SPRING RECYCLING 01.23.13                                                                    | 02/13/2013 | 700.00                   | 700.00      |
| 10846   | INFINITY STAFFING SERVICES, INC.<br>SS TS CONTRACT DRIVERS WK ENDING 01.27.13                                              | 02/13/2013 | 1,120.50                 | 1,120.50    |
| 10847   | IVY CONTRERAS<br>Recyclerama THRU 01.30.13                                                                                 | 02/13/2013 | 1,125.00                 | ·           |
| 10848   | JOSEPH A. FRAUSTO<br>RecycleRama THRU 01.30.13                                                                             | 02/13/2013 | 225.00                   | 1,125.00    |
| 10849   | MARILYN M. SNIDER<br>1/18/13 Board Retreat Facilitator                                                                     | 02/13/2013 | 2,720.80                 | 225.00      |
| 10850   | MICHELLE R. SORENSEN 1/18/13 Board Retreat Catering                                                                        | 02/13/2013 | 750.00                   | 2,720.80    |
| 10851   | OFFICE DEPOT<br>1 HP 35A BLACK TONER, 2 BX JUMBO PAPER CLIPS, MARKERS                                                      | 02/13/2013 | 716.21                   | 750.00      |
| 10852   | PLACEMENT PROS SS CONTRACT EMPLOYEE WK ENDING 01.27.13                                                                     | 02/13/2013 | 165.99                   | 716.21      |
| 10853   | QUINN COMPANY                                                                                                              | 02/13/2013 | 107.36                   | 165.99      |
|         | 104 IN HOSE STK, 2 COUPLINGS & SEAL O RINGS 2 RINGS, 1 ELBOW & COUPLING 3 BOLTS                                            |            | 469.86<br>3.96<br>684.66 |             |
| 10854   | 3 GASKETS, 4 STUDS, 12 HEX BOLTS, RING MANIFOLD RECOLOGY WASTE SOLUTIONS, INC                                              | 02/13/2013 |                          | 1,265.84    |
| 10855   | Wood Waste & Diversion ASST FEES DEC 2012  REPUBLIC SERVICES #471                                                          | 02/13/2013 | 9,072.07                 | 9,072.07    |
| 10856   | TRASH CART SERVICE FEB 2013 RICHGELS ENVIRONMENTAL SERVICES                                                                | 02/13/2013 | 60.22                    | 60.22       |
| 10857   | CH AREA BE OUTLET SITE VISIT  ROBERT B GOMEZ                                                                               | 02/13/2013 | 2,474.37                 | 2,474.37    |
| 10027   | Recyclerama THRU 01.30.13                                                                                                  | ,,         | 230.86                   | 230.86      |

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| 10858    | ROGER L. THOMPSON<br>DRAPERY & DRAPERY HARDWARE                                                                    | 02/13/2013 | 1,244.16               |             |
|          | SOUND EQUIPMENT                                                                                                    |            | 10,724.40              | 11,968.56   |
| 10859    | STURDY OIL COMPANY<br>55 GAL 15-40 GUARDOL ECT CJ                                                                  | 02/13/2013 | 723.58                 | 723.58      |
| 10860    | THOMAS M BRUEN<br>LEGAL SERVICES RENDERED JAN 2013                                                                 | 02/13/2013 | 7,105.50               | 7,105.50    |
| 10861    | URS CORPORATION JC Roadway Proj Engineering Services THRU 12.14.12 MRC ENGINEERING SERVICES THRU 12.14.12          | 02/13/2013 | 11,655.00<br>13,304.50 | 24,959.50   |
| 10862    | VERIZON WIRELESS SERVICES, LLC<br>Cellphone Service JAN 2013                                                       | 02/13/2013 | 119.39                 |             |
| 10863    | VISION RECYCLING INC JC Organics Program JAN 2013                                                                  | 02/13/2013 | 44,049.09              | 119.39      |
| 10864    | VOLLMAR NATURAL LANDS CONSULTING<br>CH BIO ASSESSMENT, SEDIMENT BASIN B                                            | 02/13/2013 | 5,000.00               | 44,049.09   |
| 10865    | WASTE MANAGEMENT INC BFI WASTE DELIVERED TO MADISON - JAN 2013 JOLON ROAD OPERATIONS JAN 2013                      | 02/13/2013 | 5,263.32<br>56,762.89  | 5,000.00    |
| 10866    | WILLDAN FINANCIAL SERVICES                                                                                         | 02/13/2013 |                        | 62,026.21   |
| 10867    | FY 2011/12 ANNUAL CONTINUING DISCLOSURE SERVICES WRIGHT EXPRESS FINANCIAL SERVICES CORPORATION                     | 02/13/2013 | 1,600.00               | 1,600.00    |
| 10007    | Fuel Expenses JAN 2013                                                                                             |            | 1,639.52               | 1,639.52    |
| DFT20137 | 3: WAGEWORKS<br>FSA MONTHLY ADMIN FEES JAN 2013                                                                    | 02/19/2013 | 50.00<br>-             | 50.00       |
| 10868    | BARTELL ASSOCIATES, LLC<br>ONGOING WORK ON OPEB VALUATION                                                          | 02/20/2013 | 4,000.00               | 4,000.00    |
| 10869    | BC LABORATORIES, INC<br>CH GRDWTR ANALYTICAL SERVICES THRU 01.21.13<br>LR GRDWTR ANALYTICAL SERVICES THRU 01.16.13 | 02/20/2013 | 955.00<br>1,428.00     |             |
| 10870    | CITY OF GONZALES<br>CITY OF GONZALES HOSTING FEES FEBRUARY 2013                                                    | 02/20/2013 | 20,833.33              | 2,383.00    |
| 10871    | CSC OF SALINAS/YUMA<br>4 HYD HOSES, HOSE ENDS, HOSE ASSY                                                           | 02/20/2013 | 102.80                 | 102.80      |

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| 10872   | DAVE S. DEERING                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 02/20/2013 |                      |             |
| 10872   | Janitorial Services Administrative Building 02.15.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ,,         | 655.00               | CEE 00      |
| 10873   | EDUARDO ARROYO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 02/20/2013 |                      | 655.00      |
| 10875   | CONSTRUCT & PAINT 2 BOOTHS FOR SS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | ,,         | 1,250.00             | 4.050.00    |
| 10874   | EDWARDS TRUCK CENTER, INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 02/20/2013 |                      | 1,250.00    |
| 10874   | Vehicle Maintenance SENSOR PRESSURE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ,,         | 255.43               | 255 42      |
| 10875   | FERGUSON ENTERPRISES INC #588                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 02/20/2013 |                      | 255.43      |
| 10075   | 400 6X100 SGL WALL COR PIPE, 6 6X6 WALL COUP                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | , ,        | 767.19               | 757.40      |
| 10876   | GEOLOGIC ASSOCIATES, INC.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 02/20/2013 |                      | 767.19      |
| 10870   | CH R2 REPORTING                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | , ,        | 955.50               | 055.50      |
| 10877   | GOLDEN STATE TRUCK & TRAILER REPAIR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 02/20/2013 |                      | 955.50      |
| 10077   | CH CLOSURE 950G REPAIR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | , ,        | 343.11               |             |
|         | CAL SPA Steel 8x10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |            | 6,480.00<br>4,173.50 |             |
|         | #17235 COUPLER ASSYMBLY, I-BEAM, KINGPIN REPAIR 210LE HYDRAULIC HOSE & OIL REPLACED                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |            | 1,641.08             |             |
|         | ZIOLE III DINIOLIO II OSE Q OSE III D ISOL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |            |                      | 12,637.69   |
| 10878   | GREEN RUBBER - KENNEDY AG, LP                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 02/20/2013 | 631.50               |             |
|         | JC LFG POLYAIR 1/2", 1/4", 3/8" WORMGEAR CLAMP, ET<br>RETURN 1 BRASS BALL VALVE FULL PORT 2"                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |            | (72.98)              |             |
|         | SS FAC MAIN SUPPLIES PRESURE WASHERS, BUSHINGS, ET                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |            | 104.04               |             |
|         | AND THE STATE OF STAT | 02/20/2013 |                      | 662.56      |
| 10879   | HERTZ EQUIPMENT RENTAL CORPORATION 4" PUMP TRASH, ACCESSORIES 02.07.13 - 02.11.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 02/20/2013 | 824.53               |             |
|         | LOADER RENTAL 1.24.13 - 2.12.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |            | 2,148.93             |             |
|         | MUD VACUUM TRAILER 500 GAL 02.14.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |            | 290.26               | 3,263.72    |
| 10880   | HOPE SERVICES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 02/20/2013 |                      | 3,203.72    |
| 10000   | SS MATTRESS/BOX SPRING RECYCLING 02.05.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | ,          | 312.50               |             |
|         | WALLES AND SERVICES INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 02/20/2012 |                      | 312.50      |
| 10881   | INFINITY STAFFING SERVICES, INC. SS TS CONTRACT DRIVERS WK ENDING 02.03.13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 02/20/2013 | 1,336.50             |             |
|         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 4 4        |                      | 1,336.50    |
| 10882   | JULIO GIL<br>4' X 8' FULL COLOR 1/2" MDO SIGN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 02/20/2013 | 829.44               |             |
|         | 4 X 8 FULL COLON 1/2 WIDO SIGN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |            |                      | 829.44      |
| 10883   | MALLORY CO. INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 02/20/2013 | 241,18               |             |
|         | 1 BX EA LRG & XL POWDER FREE GLOVE NITRILE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |            | 241.10               | 241.18      |
| 10884   | MANUEL TINAJERO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 02/20/2013 |                      |             |
|         | SS TS 6 MONTHS GROUNDS MAINTENANCE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |            | 1,380.00             | 1,380.00    |
| 10885   | MONTEREY AUTO SUPPLY INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 02/20/2013 |                      | _,          |
|         | TRLR 5671 L/R/O TIRE REPLACED WITH RECAP                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |            | 1,334.73             | 1 22/1 72   |
|         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |            |                      | 1,334.73    |

| Check # | Name                                                                                                                                       | Check Date        | Amount                            | Check Total |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------------------|-------------|
| 10886   | MONTEREY BAY UNIFIED AIR POLLUTION CONTROL BOARD CH FLARE PERMIT, HYDROCARBON & FUEL ANALYSES LR FLARE PERMIT, HYDROCARBON & FUEL ANALYSES | 02/20/2013        | 2,907.00<br>2,907.00              |             |
|         | ER FLARE FERMIT, HIDROCARDON & FOLE / WALISES                                                                                              |                   | ,                                 | 5,814.00    |
| 10887   | MONTEREY COUNTY HEALTH DEPARTMENT<br>JC FIVE YEAR PERMIT REVIEW                                                                            | 02/20/2013        | 1,647.00                          | 1,647.00    |
| 10888   | NEXIS PARTNERS, LLC<br>RENT & COMMON AREAS MARCH 2013                                                                                      | 02/20/2013        | 8,709.00                          |             |
| 10889   | OFFICE DEPOT                                                                                                                               | 02/20/2013        |                                   | 8,709.00    |
| 10003   | 1 STEREO UNVLS HEADSET<br>Scalehouse Supplies                                                                                              |                   | 16.19<br>64.75                    | 80.94       |
| 10890   | PACIFIC MUNICIPAL CONSULTANTS CH LANDFILL CLOSURE CEQA ENGINEERING SERVICES                                                                | 02/20/2013        | 14,412.56                         | 60.54       |
|         | CHEANDITE CLOSORE CEQUIENTIAL SERVICES                                                                                                     | 00/00/0043        | ·                                 | 14,412.56   |
| 10891   | PHILIP SERVICES CORP  HHW Disposal DEC 2012  HHW Supplies DEC 2012                                                                         | 02/20/2013        | 8,486.92<br>2,126.00              |             |
| 10002   |                                                                                                                                            | 02/20/2013        |                                   | 10,612.92   |
| 10892   | RECOLOGY WASTE SOLUTIONS, INC Diversion Services at JC LandfilL NOV 2012                                                                   | 02/20/2013        | 8,913.96                          | 8,913.96    |
| 10893   | SALINAS FALSE ALARM REDUCTION PROGAM Salinas Alarm Permit                                                                                  | 02/20/2013        | 40.00                             | 40.00       |
| 10894   | SCS FIELD SERVICES ALL SITES GRDWTR MONITORING SERVICES JAN 2013                                                                           | 02/20/2013        | 23,225.00                         |             |
| 10895   | SMOKEY KEY SERVICE Facility Supplies - 20 MASTER PADLOCKS                                                                                  | 02/20/2013        | 501.90                            | 23,225.00   |
|         |                                                                                                                                            | 02/20/2013        |                                   | 501.90      |
| 10896   | STURDY OIL COMPANY<br>SS TS 1TRK/2TRLR WASH & STEAM CLEANING FEB 2013                                                                      | 02/20/2013        | 234.77                            | 234.77      |
| 10897   | SWT ENGINEERING, INC.<br>Engineering Services THRU 02.03.13                                                                                | 02/20/2013        | 2,352.00                          | 2.252.00    |
| 10898   | URS CORPORATION<br>JC Roadway Project Engineer Services THRU 01.18.13                                                                      | 02/20/2013        | 5,328.75                          | 2,352.00    |
| 10899   | WESTERN EXTERMINATOR COMPANY<br>JC SHOP, CONTAINER & SS RODENT CONTROL SERVICE JAN 2013                                                    | 02/20/2013        | 325.00                            | 5,328.75    |
| 10900   | ADMANOR, INC                                                                                                                               | 02/27/2013        |                                   | 325.00      |
| 10300   | BRANDING JAN 2013<br>CCRMC MEDIA & MARKETING SERVICES JAN 2013                                                                             | - , - · , - · - · | 11,324.00<br>8,015.00<br>1,948.75 |             |
|         | RECYCLING OUTREACH/EDUCATION JAN 2013                                                                                                      |                   | 1,540./5                          | 21,287.75   |

| Check # | Name                                                                                                       | Check Date | Amount                  | Check Total  |
|---------|------------------------------------------------------------------------------------------------------------|------------|-------------------------|--------------|
| 10901   | AT&T SERVICES INC<br>ADMINISTRATION TELEPHONE SERVICE FY 2012-13<br>CH 6632796173 PH SERVICE THRU 02.10.13 | 02/27/2013 | 334.47<br>106.81        | 441.28       |
| 10902   | CITY OF SALINAS IPA INSTALLMENT PAYMENT - INTEREST 03.01.13 IPA INSTALLMENT PAYMENT - PRINCIPAL 03.01.13   | 02/27/2013 | 132,410.63<br>60,137.94 | 192,548.57   |
| 10903   | COAST COUNTIES TRUCK & EQUIPMENT CO.<br>TRK003 SCREW - SHOULDER 3/8"X1"                                    | 02/27/2013 | 416.64                  | 416.64       |
| 10904   | CSC OF SALINAS/YUMA<br>TEFLON HOSE, JICS, O-RING, ETC                                                      | 02/27/2013 | 179.51                  | 179.51       |
| 10905   | DAVE S. DEERING Janitorial Services 2012-13                                                                | 02/27/2013 | 1,240.00                | 1,240.00     |
| 10906   | GOLDEN STATE TRUCK & TRAILER REPAIR<br>17235 X5 LF SIDE OUTER TIRE REPAIR                                  | 02/27/2013 | 193.23                  | 193.23       |
| 10907   | GUERITO<br>CH, JC, SS TS PORTABLE TOILET SERVICE 02.14.13                                                  | 02/27/2013 | 355.00                  | 355.00       |
| 10908   | JULIO GIL<br>Central Coast Sign Factory                                                                    | 02/27/2013 | 250.40                  | 250.40       |
| 10909   | LIEBERT CASSIDY WHITMORE<br>LCW                                                                            | 02/27/2013 | 364.00                  | 364.00       |
| 10910   | PURE WATER BOTTLING BOTTLED WATER SERVICE 02.01.13                                                         | 02/27/2013 | 195.75                  | 195.75       |
| 10911   | RECOLOGY WASTE SOLUTIONS, INC JC BASIC SERVICE & EXTENDED HOURS FEB 2013                                   | 02/27/2013 | 165,740.00              | 165,740.00   |
| 10912   | VALLEY PACIFIC PETROLEUM SERVICES, INC.<br>SS TS VEHICLE & EQUIP FUEL THRU 02.15.13                        | 02/27/2013 | 495.41<br>-             | 495.41       |
|         | Total                                                                                                      |            | 1,037,963.72            | 1,037,963.72 |
|         | BNY Bonds Interest Payment                                                                                 | 02/01/2013 |                         | 872,664.39   |
|         | Payroll Disbursements                                                                                      |            |                         | 292,822.99   |
|         | Total Disbursements                                                                                        |            |                         | 2,203,451.10 |



# Report to the Board of Directors

Date:

April 18, 2013

From:

Roberto Moreno, Finance Manager

Title:

March 2013 Quarterly Investments Report

ITEM NO. 3

Finance Manager/Controller-Treasurer

N/A

Legal Counsel

General Manager/CAO

# **RECOMMENDATION**

Staff recommends that the Board accept the March 2013 Quarterly Investments Report.

State law requires quarterly reporting of all investments within 30 days following the end of the quarter. Due to time constraints this information was not presented to the Executive Committee.

# STRATEGIC PLAN RELATIONSHIP

This agenda item is a routine operational item and does not relate to the Board's strategic plan.

### FISCAL IMPACT

None.

### **DISCUSSION & ANALYSIS**

The vast majority, \$6,979,441.11 (52.5%), of the Authority's investment portfolio is invested in the State's Local Agency Investment Fund (LAIF). At the end of March, the LAIF effective yield was .285%. LAIF is invested as part of the State's Pooled Money Investment Account (PMIA) of \$59.0 Billion as of February 28, 2013. Attached is a printout summarizing the PMIA portfolio at the end of February. The Authority's LAIF investment of \$6,979,441.11 represents .012% of the PMIA.

The Authority has diversified its investment pool as part of a strategy to not keep all our eggs in one basket and as part of an effort to maximize investment returns with minimal if any risk.

# ATTACHMENT(S)

- 1. March 2013 Cash and Investments Report
- 2. February 2013 PMIA Portfolio Composition and Average Monthly Yields

# SALINAS VALLEYSOLID WASTE AUTHORITY Cash and Investments Report March 31, 2013

| Issuer/Investment                                                                             | Rate   |                 | Balance       | Maturity   | Moody's<br>Rating |
|-----------------------------------------------------------------------------------------------|--------|-----------------|---------------|------------|-------------------|
| Investments Managed by Trustee - Bank of New York:  JP Morgan US Treasury Plus Premier # 3920 | 0.00%  | \$ 2,820,700.00 |               | N/A        | Aaa               |
| Jr Morgan OS Treasury Flus Frenner # 3320                                                     | 0.0070 | Ţ               | 2,020,700.00  | 14//1      | , 100             |
|                                                                                               |        | \$              | 2,820,700.00  |            |                   |
| Investments Managed by Authority Treasurer:                                                   |        |                 |               |            |                   |
| Petty Cash                                                                                    | -      |                 | 1,500.00      | N/A        | N/A               |
| General Checking Account                                                                      | -      |                 | 696,971.85    | Same day   | Aaa               |
| General Deposit Account                                                                       | -      |                 | 19,136.03     | Same day   | Aaa               |
| Payroll Checking account                                                                      | -      |                 | 2,961.42      | Same day   | Aaa               |
| Scalehouse Deposit Account                                                                    | -      |                 | 18,263.69     | Same day   | Aaa               |
| Aflac Checking account                                                                        | -      |                 | 3,678.84      | Same day   | Aaa               |
| L.A.I.F                                                                                       | 0.285% |                 | 6,979,441.11  | Same day   | N/A               |
| Rabobank CD - 9328050144                                                                      | 0.750% | \$              | 250,000.00    | 06/20/2013 | Aaa               |
| Rabobank CD - 9741914065                                                                      | 1.100% |                 | 500,000.00    | 06/20/2014 | Aaa               |
| Rabobank CD - 9702905679                                                                      | 0.750% |                 | 1,000,000.00  | 06/30/2013 | Aaa               |
| Rabobank PIMMA 9608512906                                                                     | 0.290% |                 | 1,002,244.32  | N/A        | N/A               |
| JP Morgan US Treasury Plus Premier # 3920                                                     | 0.000% |                 | 9,005.38      | N/A        | Aaa               |
|                                                                                               |        | \$              | 10,483,202.64 |            |                   |
|                                                                                               |        | \$              | 13,303,902.64 |            |                   |

The above investments are in compliance with the Authority's Investment policy. The Authority has sufficient liquidity to meet expenditure requirements for the next 6 months.

Roberto Moreno, Authority Treasurer

# Bill Lockyer, State Treasurer Inside the State Treasurer's Office



Local Agency Investment Fund (LAIF)

# **PMIA Performance Report**

| Date      | Daily<br>Yield* | Quarter to<br>Date Yield | Average<br>Maturity<br>(in days) |
|-----------|-----------------|--------------------------|----------------------------------|
| 3/27/2013 | 0.27            | 0.29                     | 212                              |
| 3/28/2013 | 0.27            | 0.29                     | 211                              |
| 3/29/2013 | 0.27            | 0.29                     | 215                              |
| 3/30/2013 | 0.27            | 0.29                     | 213                              |
| 3/31/2013 | 0.27            | 0.29                     | 213                              |
| 4/1/2013  | 0.27            | 0.27                     | 213                              |
| 4/2/2013  | 0.28            | 0.28                     | 216                              |
| 4/3/2013  | 0.28            | 0.28                     | 218                              |
| 4/4/2013  | 0.28            | 0.28                     | 219                              |
| 4/5/2013  | 0.28            | 0.28                     | 217                              |
| 4/6/2013  | 0.28            | 0.28                     | 217                              |
| 4/7/2013  | 0.28            | 0.28                     | 217                              |
| 4/8/2013  | 0.28            | 0.28                     | 216                              |
| 4/9/2013  | 0.28            | 0.28                     | 213                              |

<sup>\*</sup>Daily yield does not reflect capital gains or losses

# **LAIF Performance Report**

# Quarter ending 12/31/2012

Apportionment Rate: 0.32%

Earnings Ratio: .00000881899236296

Fair Value Factor: 1.001127231

Daily: 0.32%

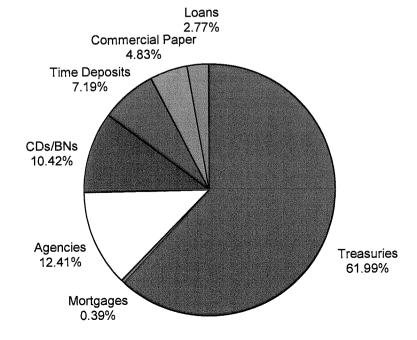
Quarter To Date: 0.33% Average Life:

208

# **PMIA Average Monthly Effective Yields**

0.285% MARCH 0.286% FEBRUARY JANUARY 2013 0.300%

Pooled Money Investment Account Portfolio Composition \$59.0 Billion 02/28/13





# Report to the Board of Directors

Date:

April 18, 2013

From:

Roberto Moreno, Finance Manager

Title:

Supplemental Appropriation for Crazy Horse

Landfill Closure Project

# ITEM NO. 4

Finançe Manager/Controller-Treasurer

General Manager/CAO

Decrant arout

Soard President

# RECOMMENDATION

The Executive Committee recommends approval of this item.

The supplemental appropriation is necessary to complete the Crazy Horse Landfill project.

# STRATEGIC PLAN RELATIONSHIP

The recommended action helps support Goal A – Develop and Implement a Sustainable Finance Plan, by ensuring that the budget is balanced.

# FISCAL IMPACT

The supplemental appropriation will be funded from the remaining available fund balance of \$73,930 in the Crazy Horse Closure Fund.

# **DISCUSSION & ANALYSIS**

The Crazy Horse Closure Project is almost complete. However there is some outstanding work that remains to be completed for which there is no appropriation is left. The work to be completed is as follows:

\$25,000 to perform the leak detection survey and subsequent repair work

\$15,000 to complete the LFG collection work

\$30,000 to complete the CQA for the leak detection survey and subsequent work

\$70,000 total supplemental appropriation

# Source of Funds

The Crazy Horse Closure Fund has \$73,930 as of February 28, 2013 that has not been budgeted in the Crazy Horse Closure Project. These funds are the result of investment earnings that have not been budgeted.

### **BACKGROUND**

This has been an ongoing project.

# ATTACHMENT(S)

1. CHL Closure CIP Expenditures Report 02-28-13



# **Salinas Valley Solid Waste Authority**

# CHL Closure CIP Expenditure Reports For Period Ending February 28, 2013

| SOLID WASTE AUTHORITY                    | CURRENT<br>BUDGET | M-T-D<br>REV/EXP | Y-T-D<br>REV/EXP | % OF<br>BUDGET | REMAINING<br>BALANCE | Y-T-D<br>ENCUMBRANCES | UNENCUMBERED<br>BALANCE |
|------------------------------------------|-------------------|------------------|------------------|----------------|----------------------|-----------------------|-------------------------|
| 131 9227 CH Landfill Closure             | 0                 | 0                | 0                | 0.00           | 0                    | 0                     | 0                       |
| 131 9301 CH Closure Preparation          | 34,618            | 0                | 14,618           | 42.23          | 20,000               | 16,500                | 3,500                   |
| 131 9302 CH PH 1A Leachate Recirculation | 33,841            | 710              | 33,841           | 100.00         | 0                    | 0                     | 0                       |
| 131 9303 CH PH 1B Site Prep Work         | 161               | 22               | 142              | 87.70          | 20                   | 4,879                 | (4,860)                 |
| 131 9304 CH PH 1C Bench Preparation      | 0                 | 0                | 0                | 0.00           | 0                    | 0                     | 0                       |
| 131 9305 CH PH 1D Liner Termination      | 8,187             | 269              | 8,187            | 100.00         | 0                    | 0                     | 0                       |
| 131 9306 CH PH 1E Liner Placement        | 1,418,629         | 109,417          | 1,361,809        | 95.99          | 56,820               | 53,074                | 3,746                   |
| 131 9307 CH PH 1F Winterization          | 18,185            | 414              | 14,469           | 79.57          | 3,716                | 0                     | 3,716                   |
| 131 9308 CH PH 2A Module 1               | 626,113           | 67,969           | 621,240          | 99.22          | 4,873                | 1,975                 | 2,898                   |
| 131 9309 CH PH 2B Lower Access Road      | 2,468             | 253              | 2,468            | 100.00         | 0                    | 0                     | 0                       |
| 131 9310 CH PH 2C Remaining LF Prep      | (12,143)          | 0                | (12,143)         | 100.00         | 0                    | 0                     | 0                       |
| 131 9311 CH PH 2D Liner Placement        | 10,817            | 1,294            | 10,817           | 100.00         | 0                    | 0                     | 0                       |
| 131 9312 CH PH 2E Complete Liner Work    | 383,021           | 12,224           | 121,065          | 31.61          | 261,956              | 0                     | 261,956                 |
| 131 9313 CH Closure Equipment Purchases  | 31,454            | 0                | 31,454           | 100.00         | 0                    | 0                     | 0                       |
| 131 9314 CH Closure Quality Assurance    | 212,938           | 40,811           | 197,899          | 92.94          | 15,039               | 3,966                 | 11,072                  |
| 131 9315 CH Closure Contingency          | 1,015             | 162              | 603              | 59.43          | 412                  | 412                   | 0                       |
| Total CIP Expenditures                   | 2,769,306         | 233,546          | 2,406,471        | 86.90          | 362,835              | 80,807                | 282,029                 |

3/25/2013 3:34:54 PM Page 1 of 1



# Report to the Board of Directors

Date:

April 18, 2013

From:

Cesar Zuñiga, Operations Manager

Title:

A Resolution Approving Amendment No 1 Authorizing a Two-Year Extension to the Professional Services Agreement with SCS Field Services for Environmental Control Systems Operations and Maintenance in an Amount

not to exceed \$495,213

# Finance Manager/Controller-Treasurer N/A LegelCounsel General Manager/CAO

ITEM NO.5

# RECOMMENDATION

Staff recommends adoption of this resolution.

# STRATEGIC PLAN RELATIONSHIP

The recommended action helps support the Strategic Plan by Maintaining Environmentally Compliant Facilities and assuring all existing closed/active landfills and public service facilities are maintained per the current mandated regulations.

### FISCAL IMPACT

Funding for this item is included in the proposed FY 2013-2014 budget.

# **DISCUSSION & ANALYSIS**

The current SCS Field Services Agreement expires on June 30, 2013. The Agreement allows for two additional two-year extensions. SCS Field Services has agreed to extend the current terms of the Agreement for the next two years, with a not to exceed cost of \$495,213, which is made up of \$243,348 for FY 2013-2014 and \$251,865 FY 2014-2015. Staff recommends approval to extend the current Agreement.

With the recently approved 2013-14 operational staffing changes, staff is evaluating a future work plan that could bring some of the SCS work in-house to reduce environmental control system operating (ECS) costs. Staff will return during the 2013-14 fiscal year with such a proposal, if the cost savings can be found through the ECS work plan realignment.

### BACKGROUND

On August 18, 2011, the Board approved a two-year contract with SCS Field Services for operations and maintenance of the landfill gas collection systems in the amount of \$459,157 with two optional two-year extensions. The initial term is set to expire on June 30, 2013.

### **ATTACHMENTS**

- 1. Resolution
- 2. Exhibit A Amendment No. 1

# **RESOLUTION NO. 2013-**

A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING AMENDMENT NO. 1 AUTHORIZING A TWO YEAR EXTENSION TO THE PROFESSIONAL SERVICES AGREEMENT WITH SCS FIELD SERVICES FOR ENVIRONMENTAL CONTROL SYSTEMS OPERATIONS AND MAINTENANCE IN AN AMOUNT NOT TO EXCEED \$495,213

**WHEREAS**, on August 18, 2011 the Board of Directors adopted Resolution No. 2011-26 approving a professional services agreement with SCS Field Services for environmental control systems operations and maintenance; and

WHEREAS, the agreement allows for two (2) two-year extensions; and,

**WHEREAS**, the Authority is satisfied with SCS Field Services and wishes to exercise one(1) of the two-year extension to the agreement; and,

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY that the Chief Administration Officer is hereby authorized and directed for and on behalf of the Salinas Valley Solid Waste Authority to execute Amendment No. 1 authorizing a two-year extension to the professional services agreement with SCS Field Services for Environmental Control Systems Operations and Maintenance in an Amount not to exceed \$495,213, as attached hereto and marked "Exhibit A".

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority this 18th day of April 2013 by the following vote:

| Elia Zavala, | Clerk of the Board |                             |
|--------------|--------------------|-----------------------------|
| ATTEST:      |                    |                             |
|              |                    | Fernando Armenta, President |
|              |                    |                             |
| ABSTAIN:     | BOARD MEMBERS:     |                             |
| ABSENT:      | BOARD MEMBERS:     |                             |
| NOES:        | BOARD MEMBERS:     |                             |
| AYES:        | BOARD MEMBERS:     |                             |

### **EXHIBIT A**



# AMENDMENT NO. 1 TO THE PROFESSIONAL SERVICES AGREEMENT BETWEEN SALINAS VALLEY SOLID WASTE AUTHORITY AND SCS Field Services FOR

# **Environmental Control Systems Operations and Maintenance**

This amendment, is made and entered into this 18th of April 2013, by and between the Salinas Valley Solid Waste Authority, a joint powers authority organized under the laws of the State of California (hereinafter "Authority"), and SCS Field Services, a California corporation (hereinafter "Consultant").

The Authority and Consultant entered into an Agreement on <u>August 18, 2011</u>. The initial term of the agreement expires <u>June 30, 2013</u>. Amendment No. 1 extends the termination date to <u>June 30, 2015</u>. The agreement provided that the term may be extended by mutual agreement of both parties for two (2) two-year extensions.

All terms of the aforementioned agreement will continue in force with the exception of the following change:

# 1. <u>Completion Schedule</u>

The Authority and Consultant hereby mutually agree to extend the agreement for one (1) two-year term effective <u>July 1, 2013</u> and ending <u>June 30, 2015</u>. This schedule may be extended by mutual agreement of both parties for one (1) additional two-year term.

IN WITNESS THEREOF, the parties hereto have made and executed this Amendment No. 1 on the date first above written.

| SALINAS VALLEY SOLID WASTE AUTHORITY:               | APPROVED AS TO FORM:                      |
|-----------------------------------------------------|-------------------------------------------|
| R. Patrick Matthews<br>Chief Administrative Officer | Thomas M. Bruen Authority General Counsel |
| ATTEST:                                             | SCS Field Services:                       |
| Elia Zavala Clerk of the Board                      | President                                 |



Report to the Board of Directors

Date:

April 18, 2013

From:

Susan Warner, Diversion Manager

Title:

Approval of a Letter of Support for SB 804 to

Assist the Potential for Conversion Technology

Facilities to Meet Environmental Goals

# ITEM NO. 6 NA Finance Manager/Controller-Treasurer Legal Counsel General Manager/CAO

# **RECOMMENDATION**

Staff recommends that the Board authorize the President to sign the Letter of Support.

# STRATEGIC PLAN RELATIONSHIP

The recommended action will assist the Authority in supporting the goal to Achieve 75% Diversion by 2015.

# FISCAL IMPACT

None

# **DISCUSSION & ANALYSIS**

Current law requires the State Energy Resources Conservation and Development Commission (Energy Commission) to submit an annual report to the Legislature by March 31 of each year regarding awards made pursuant to the Public Interest Research, Development, and Demonstration Program. SB 804 would require the energy commission to include in the annual report due by March 31, 2015, an analysis of the opportunities for utilizing waste conversion technologies. The bill would make a statement of legislative intent concerning the development of waste conversion technology facilities.

# **BACKGROUND**

Senate Bill 804 was introduced by Senator Lara (33rd Senate District – Long Beach) on February 21, 2013 and was referred to the Energy, Utilities and Communications Committee for a hearing scheduled for April 16, 2013. It will require a majority vote to pass.

# **ATTACHMENTS**

1. Letter of Support April 18, 2013

The Honorable Ricardo Lara State Capitol, Room 5050 Sacramento, CA 95814

# SUPPORT FOR SB 804, CONVERSION TECHNOLOGY

Dear Senator Lara.

Thank you for introducing legislation to help build a cleaner California. We applaud you for envisioning a clean waste system that truly captures what we have been throwing away. For far too long we have literally been burying a valuable resource. We support the State removing barriers to Conversion Technologies which will help us achieve a diversified renewable energy system for California and reduce our dependence on landfills.

This bill establishes clear definitions for these thermal, chemical, mechanical, and/or biological conversion technologies, which are capable of converting post-recycled residual solid waste into useful products and chemicals, green fuels like ethanol and biodiesel, and clean, renewable energy. These technologies promote the highest and best use of resources while supporting the state's key environmental goals. We agree that it is time to change how we view waste—as a resource rather than material to be discarded.

We need conversion technologies in California because these proven technologies create green jobs, reduce Green House Gas emissions and other air pollutants, reduce groundwater contamination, produce green fuels and electricity, lead to increased recycling rates and help divert trash from landfills. They are currently used worldwide to more efficiently and cleanly dispose of waste, and it is time that California catches up.

SB 804 also calls on California's regulatory agencies to study how conversion technologies can be incorporated into the current waste system. The bill sets a legislative pathway for examining the opportunity for an environmentally beneficial use of waste as a resource through conversion in California. We need to use every resource available to us to reduce the amount of waste we send to landfills, and conversion technologies provide us with an opportunity to divert waste from landfills that otherwise could not be recycled.

By adding conversion technologies to our list of waste management options we are able to address the state's Bioenergy Action Plan, which has identified municipal solid waste as a substantially underutilized resource for biomass feedstock. This feedstock could produce renewable fuels and energy, assisting California in meeting such key environmental goals as the Renewable Portfolio Standard, Low Carbon Fuel Standard, and Green House Gas reduction goals established in AB 32. More options also means increased control at the local level and rate stability for our residents.

We support your bill, SB 804 and would like to be considered a stakeholder as this bill moves forward. Thank you again for your efforts to better manage our waste stream and create green energy and jobs for all Californians.

Sincerely,

Fernando Armenta, President Salinas Valley Solid Waste Authority Board of Directors

cc: Senator Anthony Cannella Assembly Member Luis Alejo Report to the Board of Directors

Date:

April 18, 2013

From:

Rose Gill, Administrative Manager

Title:

A Resolution Establishing a Succession Planning

Program

ITEM NO. 7

N/A

Finance Manager/Controller-Treasurer

General Manager/CAO

Devobamt

oard President

### **RECOMMENDATION**

The Executive Committee recommends that the Board adopt the resolution.

### STRATEGIC PLAN RELATIONSHIP

The recommended action completes Objective 2: Develop and present to the Board for action a formal succession policy to include career development by April 30, 2013, under Goal E: Promote and Maintain a High Performance, Efficient and Flexible Workforce.

### FISCAL IMPACT

No Fiscal impact with the exception of Manager's time.

### **DISCUSSION & ANALYSIS**

Twenty percent of Authority staff is currently eligible for retirement (age 55 is the CalPERS retirement age). The average age of staff is 42. The average age of management staff is 51. The average age of Operations and Sun Street Transfer Station employees is 41. At the direction of the Board, staff developed a Succession Planning Program that addresses career development. Staff recommends starting the program with a single position and build upon it over the next several years.

The program includes four key phases.

### Phase I: Identify key/critical position.

To be considered a critical position, the following factors should be considered: does the position require specialized or unique expertise that is difficult to replace in the open market; is the position the only one of its kind in a particular location; and, does the position perform a critical task that would stop or hinder vital functions of the Agency if left vacant.

### Phase II: Conduct position analysis.

In this phase, it is important to identify specific skill sets needed for each position identified. As part of this phase, staff will identify what the existing and potential "bench strength" we have within the organization. Questions to be asked may include: what competencies will be required, what are the skill set gaps not possessed by current staff, what strategies will be used to address the gaps.

For instance, we could have several Operators who are interested in competing for an Operations Supervisor position. Our Phase II analysis would evaluate what skills they

currently possess and areas that could be improved in order to effectively compete for the position. For example, do they possess supervisory skills, an understanding of solid waste operations, or a Manager of Transfer Station and Manager of Landfill Operations Certification? If not, we make available the training and mentoring necessary after hire (6 to 12 months to obtain certification according to the Authority policy).

### Phase III: Develop Succession Plan.

The succession plan is the culmination of Phase 1 and 2. Strategies to overcome gaps are outlined to include target completion dates, responsible parties and resources required. We have enclosed an example of our Succession Management Plan form (Attachment A) and an Individual Learning Plan (Attachment B) that will be used to assist employees in their development. We have also included an example and sample of how a Learning Objective would be accomplished.

### Phase IV: Monitor/Evaluate Plan.

Succession plans usually cover a 3 to 5 year period. These plans should be evaluated at least annually. Staff would complete this evaluation by indicating status/progress update on the Succession Management Evaluation Form (Attachment C). Each Authority department would submit their succession plans to Administrative Manager.

### **BACKGROUND**

In January 2013, the Board reapproved the Strategic Goal, "To Promote and Maintain a High Performance, Efficient and Flexible Workforce" and included a new objective: To developed a formal succession policy that addresses career development by April 30, 2013.

### ATTACHMENT(S)

- A. Succession Management Plan
- B. Individual Learning Plan
- C. Succession Management Evaluation Form

### **RESOLUTION NO. 2013-**

### A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY ESTABLISHING A SUCCESSION PLANNING PROGRAM

**WHEREAS**, on January 24, 2013, the Board of Directors approved Strategic Plan Goals and Objectives, which include the development of a succession policy that includes career development; and,

NOW THEREFORE, BE IT RESOLVED, BY THE BOARD OF DIRECTORS OF THE SALINAS VALLEY SOLID WASTE AUTHORITY, that a Succession Planning Program consisting of the following four key phases is hereby approved:

Identify key/critical position

Phase II: Conduct position analysis
Phase III: Develop succession plan
Phase IV: Monitor/evaluate plan

Phase I:

| PASSE<br>Authority at it<br>vote: | <b>D AND ADOPTED</b> by the Board of Director<br>ts regular meeting duly held on the 18th o | rs of the Salinas Valley Solid Waste<br>day of April 2013, by the following |
|-----------------------------------|---------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|
| AYES:                             | BOARD MEMBERS:                                                                              |                                                                             |
| NOES:                             | BOARD MEMBERS:                                                                              |                                                                             |
| ABSENT:                           | BOARD MEMBERS:                                                                              |                                                                             |
| abstain:                          | BOARD MEMBERS:                                                                              |                                                                             |
|                                   |                                                                                             |                                                                             |
|                                   |                                                                                             | Fernando Armenta, President                                                 |
| ATTEST:                           |                                                                                             |                                                                             |
| Elia 7avala (                     | Clerk of the Board                                                                          |                                                                             |



Learning Plan.

### **Succession Management Plan**

**Instructions:** The department manager completes Steps One and Two on this Form and distributes to all staff reporting directly to him or her. Each of these staff members then works with their supervisor to complete an Individualized Learning Plan (Steps Three and Four). Evaluation of the program (Step Five) is reported on the Succession Management Evaluation Form by the manager. These completed Evaluation forms shall be submitted through the chain of command and ultimately packaged for Human Resources to review.

| of command and diffinately packaged for framan re-                                                                                                                          |                                                                                     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Step One: Identify a Key Position for Succession                                                                                                                            |                                                                                     |
| <b>Step Two:</b> Identify Competencies, Responsibilities of this Position. Then list specific examples of how to exhibited in this job. (Use additional pages as necessary) | these competencies, functions, etc. are                                             |
| Competency, Responsibility, Duty, Task, Essential Job Function                                                                                                              | Behavioral Examples                                                                 |
|                                                                                                                                                                             |                                                                                     |
|                                                                                                                                                                             |                                                                                     |
|                                                                                                                                                                             |                                                                                     |
|                                                                                                                                                                             |                                                                                     |
|                                                                                                                                                                             |                                                                                     |
|                                                                                                                                                                             |                                                                                     |
|                                                                                                                                                                             |                                                                                     |
|                                                                                                                                                                             |                                                                                     |
| Signature of Manager                                                                                                                                                        | Date                                                                                |
| <b>Step Three</b> : Employee completes an Individualize supervisor.                                                                                                         | ed Learning Plan with the assistance of their                                       |
| <b>Step Four:</b> Employee assesses ability by verifying with assistance of their supervisor. This information                                                              | that he/she has closed developmental gaps<br>is also recorded on the Individualized |

**Step Five:** Evaluate Program by monitoring developmental activity in your areas of influence, meeting with your manager to discuss internally filled positions and the success of the employees working in those positions.





### Individual Learning Plan

Directions: Use this Individual Learning Plan to help develop the skills for higher-level positions. Work with your manager to reach agreement on objectives, strategies, etc.

| Employee's Name:                                                                                                        | Job Title:                                                                |
|-------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|
| Department:                                                                                                             | Years in Position:                                                        |
| Manager's Name:                                                                                                         | Job Title:                                                                |
| Department:                                                                                                             | Years in Position:                                                        |
| Today's Date:                                                                                                           | Plan Covering to                                                          |
| Below list the competencies, activities, responsibilities, duties, ta have developmental needs and to which you aspire. | asks, or essential job functions for a higher-level position in which you |
|                                                                                                                         |                                                                           |
|                                                                                                                         |                                                                           |
|                                                                                                                         |                                                                           |
|                                                                                                                         | ·                                                                         |
|                                                                                                                         |                                                                           |



### ATTACHMENT B

| Learning Objective                                                                             | Methods and strategies to meet the Objectives                                                                       | Resources needed to achieve objective                 | Deadline or<br>Benchmark Dates                                                                                | How success of each                                                                                                                                                       | Verified?<br>Yes/No |
|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
|                                                                                                | to meet the Objectives                                                                                              | (information, money, training, equipment, time, etc.) | Benchmark Dates                                                                                               | learning objective will be measured                                                                                                                                       | i es/No             |
| Example: I want to learn more about the budget process, including preparation and presentation | I will participate in the budget process, interview the Director of Finance, and attend department budget meetings. | Time to attend budget meetings (no fee)               | 6 months to go through entire budget cycle including department preparation, budget reviews and BOD approval. | I will meet with the department head after budget cycle to discuss and evaluate.  Next year I will make a department budget presentation at the department staff meeting. |                     |
|                                                                                                |                                                                                                                     |                                                       |                                                                                                               |                                                                                                                                                                           |                     |
|                                                                                                |                                                                                                                     |                                                       |                                                                                                               |                                                                                                                                                                           |                     |
|                                                                                                |                                                                                                                     |                                                       |                                                                                                               |                                                                                                                                                                           |                     |



### **Succession Management Evaluation Form**

| Name:Department: | <del></del> |
|------------------|-------------|
|------------------|-------------|

To aid you in assessing the appropriate grade for your department, managers should review and discuss the following questions:

- 1. How successful has my department been in developing staff in the skill areas of higher level positions? What evidence do I have of this development?
- 2. Has staff expressed an interest in competing for future higher level position openings? If not, why not? What can I do about this?
- 3. In the next five years, who in my department may be eligible to retire or might leave for reasons other than retirement?
- 4. What knowledge, skills, and abilities is my department in danger of losing? What is the importance of this knowledge? What can I do about this?
- 5. Does my department have unique circumstances such as no senior/lead positions? How can I still develop others for higher level positions given these challenges?
- 6. Are there potential viable candidates in positions *not* reporting directly to an upper manager (lower level employees)? What can I do to help these employees develop? How can I ensure fairness and equity for other employees at the same level who might *not* be viable candidates for upper management positions?

On the following pages, you are asked to assess your department's succession management readiness by giving your department a grade of A, B, C, D, or F. Be honest! There is an expectation that there will be few, if any, "A" grades among departments. The purpose of this readiness assessment is to develop strategies that will yield viable internal candidates for all upper management positions, not to create false competition between departments or their leaders. Regardless of the grade you assign your department, be prepared to back up this grade with evidence of development in higher-level management areas and/or of interest among managers in moving into those higher-level positions.





| Instructions: Review the criteria, then place a check next to grade that most closely fits your department's situation.                                                                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| A Grade of "A" fits the following criteria:                                                                                                                                                 |
| $\Box$ You have identified viable internal candidates for <i>all</i> key positions for succession in your department.                                                                       |
| ☐ These candidates for have expressed an <i>interest</i> in upward mobility.                                                                                                                |
| $\Box$ These candidates have <i>developed</i> in the competency and skill areas necessary for the position.                                                                                 |
| ☐ You have <i>strategies</i> in place in the event the viable candidates are unable to move into the position(s).                                                                           |
| Comments:                                                                                                                                                                                   |
|                                                                                                                                                                                             |
| A Grade of "B" fits the following criteria:                                                                                                                                                 |
| $\Box$ You have identified viable internal candidates for <i>some</i> key positions for succession in your department, but not all.                                                         |
| $\Box$ Those viable candidates have expressed an <i>interest</i> in upward mobility, but they are not yet developed to the level where they could move into the position, <b>OR</b>         |
| ☐ Those viable candidates have <i>developed</i> (or are rapidly developing) in the competency and skill areas necessary for the position, but are unsure of their interest in the position. |
| ☐ You have implemented <i>strategies</i> to address the concerns above.                                                                                                                     |
| Comments:                                                                                                                                                                                   |



| A Grade of "C" fits the following criteria:                                                                                                                                   |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| $\Box$ You have identified <i>only a few</i> viable internal candidates for <i>some</i> key positions for succession in your department.                                      |
| $\Box$ You have some candidates at the early stages of <i>development</i> , yet they are unsure of their interest in a position <b>AND</b>                                    |
| $\Box$ You have candidates who have expressed an <i>interest in</i> a position, but who are unlikely to develop in the competency and skill areas necessary for the position. |
| $\square$ You have begun to implement a <i>plan</i> to address the concerns above.                                                                                            |
| Comments:                                                                                                                                                                     |
|                                                                                                                                                                               |
|                                                                                                                                                                               |
|                                                                                                                                                                               |
| A Grade of "D" fits the following criteria:                                                                                                                                   |
| $\Box$ There are <i>no</i> viable internal candidates for <i>any</i> key positions for succession in your department.                                                         |
| $\square$ You have no viable candidates who are <i>interested</i> in upward mobility.                                                                                         |
| $\Box$ You have no viable candidates who have begun <i>development in</i> the competency and skill areas necessary for a position.                                            |
| $\Box$ You have begun to formulate <i>strategies</i> to address the concerns above, but have not begun to implement those strategies.                                         |
| Comments:                                                                                                                                                                     |





| A Grade of "F" fits the following criteria:                                                                                                                                                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ☐ There are <i>no</i> viable internal candidates for <i>any</i> key positions for succession in your department.                                                                                       |
| ☐ You have no viable candidates who are <i>interested</i> in upward mobility.                                                                                                                          |
| ☐ You have no viable candidates who have <i>developed</i> in the competency and skill areas necessary for the position.                                                                                |
| ☐ You have no <i>strategies</i> developed to address the concerns above.                                                                                                                               |
| Comments:                                                                                                                                                                                              |
| If your grade is "B" or below, describe below the specific steps you will take in the next year to address the areas of concern:                                                                       |
| If your grade, is "A", describe the <i>steps you have taken</i> to get your department to this superior level of readiness for succession. (This information can be used to assist other departments). |

|                                                                  |                                                                                    | ITEM NO. 8                           |
|------------------------------------------------------------------|------------------------------------------------------------------------------------|--------------------------------------|
| Salinas Valley Recycles.org SALINAS VALLEY SOLID WASTE AUTHORITY |                                                                                    | N/A                                  |
|                                                                  | Report to the Board of Directors                                                   | Finance Manager/Controller-Treasurer |
| Date:                                                            | April 18, 2013                                                                     | N/A General Counsel                  |
| From:                                                            | Susan Warner, Diversion Manager                                                    |                                      |
| Title:                                                           | Recognition of Estancia Estates Winery of Soledad for Successful Implementation of | N/A General Manager/CAO              |

### A PRESENTATION WILL BE GIVEN AT THE MEETING

Recycling Programs

Date:

April 18, 2013

From:

Roberto Moreno, Finance Manager

Title:

A Resolution Approving Service Fees Effective July 1, 2013 for Recycling, Resource Recovery. and Disposal at Authority Landfills and Transfer

Stations and Administrative Services

ITEM NO. 9

Finance Manager/Controller-Treasurer

T. Bruen by rm

Legal Counsel

General Manager/CAO

### **RECOMMENDATION**

Staff recommends Board adoption of the proposed rates, which will end reliance on importing waste into our landfill to fund operations.

This item was presented at a noticed public hearing on March 21 at which meeting action was delayed for 30 days.

### STRATEGIC PLAN RELATIONSHIP

The recommended action supports Goal A - Develop and Implement a Sustainable Finance Plan by:

- 1. Ending reliance on importing waste into the Salinas Valley to balance the budget;
- 2. Increasing the Expansion Fund for the relocation of Sun Street Transfer Station;
- 3. Improving the Authority's financial position for refinancing the 2002 Revenue Bonds

### FISCAL IMPACT

Approval of the proposed AB939 Fee will increase revenues by \$1.7 million annually. This will in turn increase the Expansion Fund reserves by \$1.7 million until the imported waste delivery contract expires or jurisdictions redirect waste elsewhere. This action supports relocation of the Sun Street Transfer Station and creation of the Materials Recovery Center (MRC) needed to achieve our long standing sustainability goal, as well as CalRecycle's goal of 75% diversion, without issuing new debt.

The monthly impact on a typical residential customer will range from \$0.49 to \$1.42 depending on their location and level of service (attachment 4). The monthly impact on a 1-cubic yard commercial customer will range from \$2.08 to \$7.09 (attachment 5).

During the public hearing at the March 21 meeting, Monterey County Environmental Health proposed that the County's portion of AB939 fees be reduced because Environmental Health and Waste Management are responsible for providing all outreach and education in unincorporated areas of County. The amount of the requested reduction is estimated to be \$41,703 based on 2011-12 tonnage attributable to the County. However, staff does not agree that the County is entitled to this reduction. The Board received a presentation from County Environmental Health on June 17, 2010, which outlined the County's use of its "Regional Fee" which is assessed against the tonnage

disposed at the two county regional landfills (Marina and Johnson Canyon). In attachment 8 are two slides from a presentation by County staff to the Board that explains how this funding is used to support County AB939 Administration and Recycling and Diversion programs. Based on this presentation, the County is already being provided a subsidy for the portion off the AB 939 services they provide independently of the Authority and the Monterey Regional Waste Management District efforts.

### **DISCUSSION & ANALYSIS**

### The need to replace \$2 million in revenue

The Authority must take steps to replace the \$2 million of Recology South Valley (RSV) revenue being used for operations with revenue generated within the service area. This action is necessary so that when the RSV contract is terminated or waste is directed elsewhere by the generating jurisdictions, the Authority will be in a position to absorb that loss of revenue. The revenue received in the remaining short-term, until either of those two scenarios occur, would be redirected to its original purpose to build capital for supplemental capacity.

Without the increase in revenues, when the Recology South Valley contract ends the Authority will be in default on its bonds and more importantly the Authority will not have sufficient revenue to pay for operating expenses and debt service. The Authority will have a revenue shortfall of \$1.7.

### Replacing \$2 million in revenue the traditional way

The traditional way to increase revenue for a landfill operation is to increase franchise waste tipping fees. In order to raise \$2M based on 166,500 of anticipated landfilled tons, it would require a \$12.00 per ton tipping fee increase. This would increase tipping fees from \$67 to \$79, a 17.9% increase. While this will raise the necessary \$2M, it will still leave the Authority subject to fluctuations in landfill tonnage, which continues to be the source of revenue instability for most solid waste agencies.

A better way to increase revenue (AB939 fees and No increase to tipping fees)
The implementation of an AB939 fee on franchise haulers/member agencies would raise
\$1.7 million which would not be subject to fluctuations in landfilled tonnage. The Authority
is allowed to impose an AB939 fee under state law. Up to now, the Authority has funded all
AB939 services out of the tipping fee, so this is not a new fee but a different collection
method. Since the Authority must generate additional revenue, it is logical to raise
replacement revenue from a source that is not subject to fluctuations in landfilled tonnage.
That being the case, increasing tipping fees knowing that tonnage will decrease does not
provide revenue stability and is not sustainable into the future as landfill disposal across the
State continues to decline. While an AB939 fee will not raise the full \$2M, it will nonetheless
move the Authority away from tipping fees as its sole funding source.

Staff hired a consultant to assist in optimizing the Authority's operations and thus make up the remaining \$300,000 needed to fully replace the \$2M of RSV revenues.

The total AB939 fee is the amount needed to cover the full cost of the Authority's AB939 services. The AB939 fee is based on the Authority's budgeted AB939 services less any offsetting revenue (attachment 2). Each franchise hauler's share is based on the previous years' landfilled tonnage (attachment 3).

The AB939 fee would generate \$1,731,980 in additional revenue. The table below shows the impact to each franchise hauler of the proposed AB939 Fee.

| Franchise Hauler  | FY 2011-12 | Percent | Annual      | Monthly     |
|-------------------|------------|---------|-------------|-------------|
| Republic Services | 91,753     | 63.3%   | \$1,096,269 | \$ 91,356   |
| WM - Unincorp.    | 30,930     | 21.3%   | \$ 369,550  | \$ 30,796   |
| TCD - Soledad     | 6,147      | 4.2%    | \$ 73,450   | \$ 6,121    |
| WM - King City    | 7,627      | 5.3%    | \$ 91,133   | \$ \$ 7,594 |
| TCD - Greenfield  | 5,702      | 3.9%    | \$ 68,124   | \$ 5,677    |
| TCD - Gonzales    | 2,800      | 1.9%    | \$ 33,454   | \$ 2,788    |
| Total             | 144,959    | 100.0%  | \$1,731,980 | \$ 144,332  |

The impact on the ratepayer would be equivalent to a \$12/ton tipping fee increase or an AB939 fee. It is always up to the franchise hauler and the member agency to decide how to pass on any Authority fee increases.

### Consequences of not increasing revenue

If the Board chooses not to raise the additional \$1.7M in revenue, the implications are as follow:

- The Authority will have only \$6 million for supplemental capacity/relocation and development of the Materials Recovery Center (MRC). This is not enough to move from Sun Street to the proposed Work Street MRC.
- \$2M will still need to be raised when the RSV contract ends or the generating jurisdictions redirect their waste to another landfill offering lower fees. This would just be kicking the can down the road that will inevitably end with a \$2 million revenue shortfall.
- May lower Authority's credit rating due to unwillingness to increase rates to necessary levels. This could impact the amount of savings opportunity from refinancing the 2002 Revenue Bonds.
- When the RSV revenue ends the required bond debt coverage ratio of 115% will drop to 50% causing a default since the Authority will not have sufficient revenue to meet operating expenses and pay the bond debt.

### Benefits of increasing revenue by means of AB939 fee

If the Board chooses to implement an AB939 fee of \$1.7M, the benefits are as follow:

- Expansion Fund will increase by \$1.7 million for supplemental capacity/relocating the Sun Street Transfer Station. For every additional year that the RSV contract stays in place it could add up to \$2M to the Expansion Fund (or for Work Street MRC development).
- Authority will achieve fiscal sustainability the Board's highest Strategic Plan Priority for the last three years. When RSV contract is terminated in the near future, the Authority does not need to be reactive.
- Will improve the Authority's credit worthiness due to willingness to increase rates to necessary levels. This could impact the amount of savings from refinancing the 2002 Revenue Bonds.
- Begins to move the Authority away from landfill tipping fees to a revenue model that is more consistent with the current situation of operating expenses that are financed from a declining revenue base (landfill tonnage).
- Provides a stable revenue source to accomplish an unfunded mandate.

### Reduction in AB939 fee for Monterey County

On December 3, 1996 the County signed the Joint Powers Agreement which includes the following provisions:

"The Parties find that it would be to their mutual advantage and benefit to work together and share costs to plan and implement source reduction, recycling, composting, public education, household hazardous waste management, and other solid waste management programs, facilities, landfills and collection services." (Recital E).

".... Formed for the purpose of demonstrating a commitment to, and facilitation of, the development of the most efficient and cost-effective strategies for source reduction, achieving recycling goals, expanding composting and encouraging the establishment of markets for recycled products and recycling industries." (Section 1c). "Powers and Functions: Provision of comprehensive solid waste management services, including, but not limited to, collection, transfer, disposal, source reduction, recycling, composting and household hazardous waste programs." (Section 12c).

"Provision of public education and market development programs in support of the diversion programs." (Section 12e).

In accordance with portions of Section 13 of the agreement, the Authority would not assume responsibility for the following programs unless assigned by a Party to the Agreement: Collection, preparation of annual reports or integrated waste management plans, diversion goals, regional diversion projects, public education, household hazardous waste programs, or billing.

When the work plan for AB939 compliance was completed and presented to the Authority Board and each member agency in 1999, all member cities adopted an amendment to the JPA Agreement to provide these services. The County did not approve the amendment. It provides public outreach to unincorporated County in conjunction with its waste hauler and prepares its own AB939 compliance reports which are funded by a \$520,000 annual payment from Waste Management and approximately \$135,000 from the regional fee paid by the Authority yearly. The Authority provides the balance of the services requested, which are now proposed to be funded by the AB939 service fee.

Authority staff views public education as the best example of "All for One and One for All." The waste reduction goal to fulfill AB939 compliance is common to all outreach whether conducted by the Authority, the County, G³ staff in Gonzales, Waste Management, Republic Services, Tri Cities Recycling, or the Monterey Regional Waste Management District. Television, radio, websites, newspaper articles and ads reach all residents and businesses equally. Booths staffed by both Authority and County at events disseminate information to everyone interested regardless of their residency. Any inquiry specific to service in the unincorporated County is referred to Waste Management or Environmental Health as appropriate, and cooperation between all staff who accomplish waste reduction has been abundant.

The Authority has provided outreach services to unincorporated areas not offered by the County such as Recycle Rama school presentations, additional contribution to the Central Coast Recycling Media Coalition, tours of the transfer station and landfill, monthly recycling newspaper articles, television advertisements on other forms of Authority wide outreach, compost workshops, recycling curriculum for the Salinas Adult School and promotion of recycling centers.

Public outreach on proposed rate increase

The Board directed staff to reach out to the public and the stakeholders to provide information on the proposed rate increase. In response, staff mailed 90,000 flyers to every business and resident in the Salinas Valley by means of bulk rate delivery. Each flyer was customized to the particular community.

Staff continues to seek out other stakeholders interested in discussing the proposed rate increase. To-date, staff has held the following meetings with stakeholders:

03/04/13 – Tri-Cities Disposal

03/06/13 – Republic Services of Salinas

03/06/13 – Waste Management and County Health Department for the Unincorporated Monterey County

03/07/13 – SUBA, Jose Martinez-Saldana & David Brown

03/11/13 – Michael Powers, City Manager, King City

03/11/13 – Don Wilcox, Public Works Director, Soledad

03/13/13 - Rene Mendez, City Manager, Gonzales

03/21/13 - John Ramirez and Teresa Rios, Monterey County EHB

### **BACKGROUND**

Staff presented the FY 2013-14 proposed budget on February 21. The operating expenditures increased only 1.6%. This increase is covered by a proposed \$3.00 per ton increase to the Salinas Transportation Surcharge for use of the Sun Street facility for transfer of Salinas garbage to Johnson Canyon.

In February 2011, staff recommended a \$15,938,950 strategic plan operating budget that would cover increases in operating expenses and begin to fund changes in the Authority's financial policies. The increase was to be funded by means of an AB939 Service Fee per customer and the proposed service-level based rate model whereby everyone would pay for disposal based on the level of service they receive. Instead of the recommended proposal, the Board chose to start using the Recology South Valley Revenue for operations in order to defer rates increases.

In January 2012, staff recommended implementation of a three-tier rate structure that would generate \$3 Million over a three year period. The proposed rate structure included 1) an AB939 Fee based on a charge per customer; 2) a legacy liability component based on a charge per customer type; and 3) a Cubic yard charge for franchise residential and commercial waste. In the end, none of the recommended rates were imposed. Instead, tipping fees were raised \$3 per ton, the Salinas Transportation Surcharge was raised \$3.00 per ton, the operating budget was further reduced to the minimum required amount, \$1.6 million of Recology South Valley revenue to be used for operations, and an additional \$.5 million of Recology South Valley revenue was appropriated for operations expenses. Currently all the Recology South Valley revenue is being used for operations.

Recology South Valley Agreement

The Authority nets \$2 million in revenue from importing waste from Recology South Valley (RSV). This revenue was never intended to be used for operations. As a result of the "Great Recession" the Authority began to lose tonnage which meant an increase in tipping fees. The Board chose to not increase rates, but instead use the RSV revenue to subsidize rates.

The RSV contract has a termination date of 12/31/13 at the earliest or 12/31/17 at the latest. The Board decided to extend the agreement for at least one year through 12/31/14. RSV has informed The Authority that it has received unsolicited proposals from another landfill to take their garbage at a lower rate. The Cities of Morgan Hill and Gilroy have also informed RSV that they would like for the carbon footprint of their garbage to be reduced by not hauling it so far away to Johnson Canyon Landfill.

While the Authority has a contract with RSV, state law allows the local government to direct their waste to the landfill of their choice. It is imperative that the Authority take steps to replace the RSV revenue being used for operations with revenue generated within the service area. When the RSV contract is terminated or waste is redirected the Authority will not have to react with drastic measures.

If this revenue source had been left to its intended purpose there would be no need to replace it since it would never have been used for operations. We would already have adequate funds accrued this year to fund the Work Street MRC.

### ATTACHMENT(S)

- 1. Resolution and Fee Schedule
- 2. AB 939 Services Net Revenue Requirement
- 3. AB939 Fee Allocation to Franchise Haulers
- 4. Estimated Impact on Residential Customers
- 5. Estimated Impact on Commercial Customers
- 6. Flyers delivered in all of the Salinas Valley zip codes
- 7. April 3 Executive Committee Staff Report Response to Rate Increase Public Hearing Questions and Comments
- 8. Environmental Health presentation on "Regional Fee" uses, June 17, 2010

### **RESOLUTION NO. 2013 -**

### A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING SERVICE FEES EFFECTIVE JULY 1, 2013 FOR RECYCLING, RESOURCE RECOVERY, AND DISPOSAL AT AUTHORITY LANDFILLS AND TRANSFER STATIONS AND ADMINISTRATIVE SERVICES

**WHEREAS** the Board of Directors of the Salinas Valley Solid Waste Authority held a public hearing on March 21, 2013 to review the Disposal Fees and Rates for FY 2013-14; and

**WHEREAS** a \$3.00 per ton increase in the Salinas Transportation Surcharge is necessary to cover the cost of transporting Republic Services waste from Salinas to Johnson Canyon Landfill; and

**WHEREAS** instead of increasing tipping fees, the Authority prefers to impose an AB939 Fee on franchise haulers to cover the net cost of Authority AB939 Services; and

**WHEREAS** said AB 939 Fee will be calculated as the full cost of AB 939 services, less offsetting revenue and will be allocated to franchise haulers based upon their proportionate share of landfilled tonnage in the previous fiscal year;

**NOW THEREFORE BE IT RESOLVED** by the Board of Directors of the Salinas Valley Solid Waste Authority that the Disposal Fees and Rates Schedule attached hereto as "Exhibit A" is hereby approved to become effective July 1, 2013.

**BE IT FURTHER RESOLVED** that the General Manager/CAO is hereby authorized to make adjustments to the Disposal Fees and Rates Schedule on a case by case basis for recyclable/diverted materials where there is a clear benefit to the Authority or when there is an instance of a situation not covered by the Disposal Fees and Rates Schedule. In such instances, the Board will be notified at the next scheduled meeting.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at a regular meeting duly held on the 18th day of April 2013, by the following vote:

| Elia Zavala, | Clerk of the Board |                             |
|--------------|--------------------|-----------------------------|
| ATTEST:      |                    |                             |
|              |                    | Fernando Armenta, President |
| ABSTAIN:     | BOARD MEMBERS:     |                             |
| ABSENT:      | BOARD MEMBERS:     |                             |
| NOES:        | BOARD MEMBERS:     |                             |
| AYES:        | BOARD MEMBERS:     |                             |
|              |                    |                             |

DISPOSAL FEES AND RATES Effective July 1, 2013

> Current Fee or Rate

Proposed Changes

### LANDFILLED MATERIALS

| Franchise Haulers (Class III Solid Waste)                     | \$<br>67.00 | Per Ton  |
|---------------------------------------------------------------|-------------|----------|
| Self Haul Loads at all Sites                                  |             |          |
| Minimum charge per load (up to 500 lbs.)                      | \$<br>15.00 | Per Load |
| Loads weighing between 501 and 999 lbs.                       | \$<br>30.00 | Per Load |
| Loads weighing 1,000 lbs. and above                           | \$<br>67.00 | Per Ton  |
| Fumigation or Mulch Plastic/Drip Tape - Johnson Canyon only   |             |          |
| Loads weighing 500 lbs. or less                               | \$<br>18.75 | Per Load |
| Loads weighing between 501 and 999 lbs.                       | \$<br>37.50 | Per Load |
| Loads weighing 1,000 pounds and above                         | \$<br>75.00 | Per Ton  |
| Nonfriable Asbestos                                           | \$<br>90.00 | Per Ton  |
| Up to 1 cubic yard w/o pre-approval) wetted and double bagged |             |          |

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

### Special Handling Charge (in addition to cost per ton) - Johnson Canyon only

| Remediated Soil Handling                 | \$<br>100.00 | Each |
|------------------------------------------|--------------|------|
| Certified Burials (under 20' trailer)    | \$<br>105.00 | Each |
| Certified Burials (20' and over trailer) | \$<br>210.00 | Each |
| <u>Tarps</u>                             | \$<br>10.00  | Each |

Untarped Loads Additional 50% of the Required Fee

Compost Bins \$ 49.95 Each

\*Soil (Loaded by the Customer) - Johnson Canyon \$ 1.00 Per Cubic Yard Up to 500 C.Y.

### AB939 Fees (new for FY 2013-14)

AB939 Fees Total \$ 1,731,980 Annual

Total fee is calculated based on proposed budget of \$2,175,980 less offsetting revenue of \$444,000 AB 939 Fees Net Revenue Requirement \$1,731,980

| Fee is chaarged to franchise haulers based on prior year tonnage: Fee allocation is as follows: | 2011-12<br>Tons<br>Landfilled | Percent | Annual            | Monthly    |
|-------------------------------------------------------------------------------------------------|-------------------------------|---------|-------------------|------------|
| Republic Services of Salinas                                                                    | 91,753                        | 63.3%   | 1,096,269         | \$ 91,356  |
| Waste Management - Unincorporated area                                                          | 30,930                        | 21.3%   | 369,550           | \$ 30,796  |
| Tri-Cities - Soledad                                                                            | 6,147                         | 4.2%    | 73,450            | \$ 6,121   |
| Waste Management - King City                                                                    | 7,627                         | 5.3%    | 91,133            | \$ 7,594   |
| Tri-Cities - Greenfield                                                                         | 5,702                         | 3.9%    | \$ 68,124         | \$ 5,677   |
| Tri-Cities - Gonzales                                                                           | 2,800                         | 1.9%    | \$ 33 <u>,454</u> | \$ 2,788   |
|                                                                                                 | 144,959                       | 100%    | \$ 1,731,980      | \$ 144,332 |

DISPOSAL FEES AND RATES Effective July 1, 2013

Current Fee or Rate Proposed Changes

### SOURCE SEPARATED DIVERTIBLE MATERIALS

| Cardboard                                                                                                                                                                                                                                                                                                                                                                                             | No                         | Charge                                           |                                                                           |          |                |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|--------------------------------------------------|---------------------------------------------------------------------------|----------|----------------|
| Recyclable plastic and glass containers, aluminum and paper                                                                                                                                                                                                                                                                                                                                           | No                         | Charge                                           |                                                                           |          |                |
| Metal_                                                                                                                                                                                                                                                                                                                                                                                                | No                         | Charge                                           |                                                                           |          |                |
| Construction and Demolition materials Mixed Dirty Minimum charge per load (up to 500 lbs.) Loads weighing between 501 and 999 lbs.                                                                                                                                                                                                                                                                    | \$<br>\$<br>\$             | 58.00<br>-<br>-                                  | Per Ton<br>Per Load<br>Per Load                                           | \$<br>\$ | 14.50<br>29.00 |
| Loads weighing 1,000 lbs. and above                                                                                                                                                                                                                                                                                                                                                                   | \$                         | 58.00                                            | Per Ton                                                                   | \$       | 58.00          |
| Mattresses and box springs                                                                                                                                                                                                                                                                                                                                                                            | \$                         | 15.00                                            | Each                                                                      |          |                |
| Greenwaste and Wood Minimum charge up to 500 lbs. Loads weighing between 501 and 999 lbs. Loads weighing 1,000 lbs. and above  Wood Stumps (3 feet and over in diameter) & Tree limbs  Soil and Aggregate (Johnson Canyon Landfill only)  Clean Fill Dirt (up to 10 c.y. without pre-approval) Asphalt (suitable for road base) Concrete (suitable for road base - no rebar) Concrete with rebar/pipe | \$ \$ \$ \$ \$ \$ \$ \$ \$ | 15.00<br>36.00<br>67.00<br>10.00<br>1.00<br>1.00 | Per Load Per Load Per Ton |          |                |
| Biosolids - subject to pre-approval (Johnson Canyon Landfill only)                                                                                                                                                                                                                                                                                                                                    | \$                         | 28.00                                            | Per Ton                                                                   |          |                |
| Tires (without rims only)                                                                                                                                                                                                                                                                                                                                                                             |                            |                                                  |                                                                           |          |                |
| Auto/Light Truck Tires less than 42" Auto/Light Truck Tires more than 42" Commercial Tires Equipment Tires Altered Tires (split, sliced, quartered)                                                                                                                                                                                                                                                   | \$ \$ \$ \$<br>\$ \$       | 10.00<br>75.00<br>150.00                         | Each                                                                      |          |                |

DISPOSAL FEES AND RATES Effective July 1, 2013

Current Fee or Rate Proposed Changes

### **HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES**

All commercial customers

Households outside the Authority's service area

Minimum charge \$1.50 per lb.

| Absorbent                                                               | \$       | 1.50           | Per Lb.      |
|-------------------------------------------------------------------------|----------|----------------|--------------|
| Acids/Bases                                                             | \$       | 1.50           | Per Lb.      |
| Aerosols                                                                | \$       | 1.25           | Per Can      |
| Antifreeze                                                              | \$       | 1.50           | Per Lb.      |
| Environmentally Hazardous Substances (Reactive and Solvents)            | \$       | 5.00           | Per Lb.      |
| Flammable Liquids                                                       | \$       | 1.50           | Per Lb.      |
| Flammable Sludge                                                        | \$       | 1.50           | Per Lb.      |
| Motor Oil - contaminated                                                | \$       | 1.50           | Per Lb.      |
| Oil Filters (autos and small trucks) Oil Filters (trucks and equipment) | \$<br>\$ |                | Each<br>Each |
| Oxidizers                                                               | \$       | 1.50           | Per Lb.      |
| Paint and Paint Related Materials                                       | \$       | 1.50           | Per Lb.      |
| Pesticides                                                              | \$       | 1.50           | Per Lb.      |
| HHW Clean-up Service Fee                                                | \$       | 75.00          | Hour         |
| HHW Sorting Fee                                                         | \$       | 25.00          | Per customer |
| Appliances and Air Conditioners                                         |          |                |              |
| Without refrigerant<br>With refrigerant                                 | No C     | harge<br>15.00 | Each         |
| Gas Cylinders (Propane, helium, fire extinguishers only)                |          |                |              |
| Must be empty with value open                                           |          |                |              |
| 1 liter                                                                 | \$       | 1.50           | Each         |
| 5 gallons                                                               | \$       | 8.00           | Each         |
| Sharps Disposal (non-commercial only)                                   |          |                |              |
| Used needles and lancets (not in an approved container)                 | \$       | 3.00           | Per Lb.      |
| Used needles and lancets (not in an approved container)                 | No Ch    |                |              |
| Osed ficedies and failcets ( in an approved container)                  | ,10 011  | 90             |              |
| Sharps Containers (non-commercial only)                                 |          |                |              |
| -1 Quart Container                                                      | \$       | 2.00           | Each         |
| 3 Quart Container                                                       | \$       | 5.00           | Each         |

DISPOSAL FEES AND RATES Effective July 1, 2013

Current Fee or Rate Proposed Changes

### **UNIVERSAL WASTE AT HHW COLLECTION FACILITIES**

Batteries

Full Size Plans for Construction Projects

### Minimum charge \$1.50 per pound

| Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells, Lead Gel Cells, Nickel-Metal, and Lithium | \$ 1.50 Per Lb.            |             |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-------------|
| UPS/Automobile and Light Truck Batteries                                                                                                               | No Charge                  |             |
| CRT (televisions and computer monitors)                                                                                                                | No Charge                  |             |
| Cell Phones                                                                                                                                            | No Charge                  |             |
| Computers, keyboard and printers                                                                                                                       | No Charge                  |             |
| Copiers, mimeographs, facsimile machines                                                                                                               | No Charge                  |             |
| Compact Fluorescent Bulbs                                                                                                                              | \$ 1.50 Per Lb.            |             |
| Fluorescent Lamps                                                                                                                                      | \$ 1.50 Per Lb.            |             |
| Halogen, High Pressure Soldium Tubes                                                                                                                   | \$ 1.50 Per Lb.            |             |
| Fluorescent Ballasts (PCB)                                                                                                                             | \$ 2.00 Per Lb.            |             |
| Kitchen appliances: microwaves, toaster, toaster ovens                                                                                                 | No Charge                  |             |
| Mercury                                                                                                                                                | \$ 7.00 Per Lb.            |             |
| Mercury thermostats, thermometers or switches                                                                                                          | \$ 1.00 Each               |             |
| Toner, developer, ink cartridges (office use)                                                                                                          | \$ 1.00 Per Lb.            |             |
| Toner and developer (industrial use)                                                                                                                   | \$ 1.50 Per Lb.            |             |
| ADMINISTRAT                                                                                                                                            | TIVE & SPECIAL FEES        |             |
| Salinas Transportation Surcharge                                                                                                                       | \$ 8.00 Per Ton            | \$<br>11.00 |
| (applies only to Salinas Franchise Waste)                                                                                                              | <b>4</b> 0.00 / 0.00       |             |
| Agenda Packets for Board or Executive Committee                                                                                                        | \$ 116.00 Annually         |             |
| Agendas Only                                                                                                                                           | \$ 26.00 Annually          |             |
| Agendas Only Agendas Only for Public Agencies                                                                                                          | \$ 18.00 Annually          |             |
| Reproduction of Public Records                                                                                                                         | \$ 0.10 Per Page           |             |
| Copies of Weight Tags                                                                                                                                  | \$ 20.00 Each              |             |
| Returned Check Fee                                                                                                                                     | \$ 25.00 Each              |             |
| Finance Charge on accounts 30+ Days Past Due                                                                                                           | 1.5% per mo., 18% annually |             |
| Tillanoc onargo on accounts oo. Dayor act Dao                                                                                                          | Actual Cost                |             |
| Media duplication for disks, cds, tapes                                                                                                                | \$5.00 Min. Each           |             |
|                                                                                                                                                        | Actual Cost                |             |
| Plans & Specifications for Construction Projects                                                                                                       | \$15.00 Min. Per Set       |             |

Actual Cost

\$15.00 Min

Per Set

Attachment 2

### Salinas Valley Solid Waste Authority AB939 Services Net Revenue Requirement FY 2013-14

### Expenditures

|                                  | -  |           |
|----------------------------------|----|-----------|
| 2100 - Resource Recovery         | \$ | 816,834   |
| 2150 - Marketing                 |    | 91,776    |
| 2200 - Public Education          |    | 195,789   |
| 2300 - Household Hazardous Waste |    | 828,067   |
| 3730 - SS Recycling Operations   |    | 243,514   |
| Total AB939 Expenditures         | •  | 2,175,980 |
| Less AB939 Related Revenues      |    | (444,000) |
| Net Revenue Requirement          | \$ | 1,731,980 |
|                                  |    |           |

### Salinas Valley Solid Waste Authority AB939 Fee Allocation to Franchise Haulers FY 2013-14

Net Revenue Requirement \$1,731,980 Allocation Based on 2011-12 Actual Franchise Tons Landfilled

|                   | 2011-12 Tons |         | <br>AB93        | 9 Fe | ee      |
|-------------------|--------------|---------|-----------------|------|---------|
| Franchise Hauler  | Landfilled   | Percent | Annual          |      | Monthly |
| Republic Services | 91,753       | 63.3%   | \$<br>1,096,269 | \$   | 91,356  |
| WM - Unincorp.    | 30,930       | 21.3%   | 369,550         |      | 30,796  |
| TCD - Soledad     | 6,147        | 4.2%    | 73,450          |      | 6,121   |
| WM - King City    | 7,627        | 5.3%    | 91,133          |      | 7,594   |
| TCD - Greenfield  | 5,702        | 3.9%    | 68,124          |      | 5,677   |
| TCD - Gonzales    | 2,800        | 1.9%    | 33,454          |      | 2,788   |
| Total             | 144,959      | 100.0%  | \$<br>1,731,980 | \$   | 144,332 |

WM = Waste Management

TCD = Tri-Cities Disposal

Attachment 4

### Estimated Impact on Residential Customers

| Jurisdiction | n Waste Hauler      | Typical<br>Container<br>Size | Mon | thly Bill | oisposal<br>Portion | Proposed<br>Disposal<br>Increase |
|--------------|---------------------|------------------------------|-----|-----------|---------------------|----------------------------------|
| Salinas      | Republic Services   | 32 Gallon                    | \$  | 20.87     | \$<br>4.90          | \$<br>0.98                       |
| County       | Waste Management    | 35 Gallon                    | \$  | 26.96     | \$<br>5.22          | \$<br>0.62                       |
| Gonzales     | Tri-Cities Disposal | 48 Gallon                    | \$  | 23.35     | \$<br>7.91          | \$<br>1.42                       |
| Soledad      | Tri-Cities Disposal | 48 Gallon                    | \$  | 23.42     | \$<br>7.91          | \$<br>1.42                       |
| Greenfield   | Tri-Cities Disposal | 48 Gallon                    | \$  | 23.42     | \$<br>7.91          | \$<br>1,42                       |
| King City    | King City Disposal  | 35 Gallon                    | \$  | 18.73     | \$<br>7.29          | \$<br>0.49                       |



Attachment 5

### Estimated Impact on Commercial Customers

| Jurisdiction | n Waste Hauler      | Typical<br>Container<br>Size | Moi | nthly Bill | .,,, | Disposal<br>Portion | Proposed<br>Disposal<br>Increase |
|--------------|---------------------|------------------------------|-----|------------|------|---------------------|----------------------------------|
| Salinas      | Republic Services   | 1 CY                         | \$  | 248.62     | \$   | 15.58               | \$<br>3.12                       |
| County       | Waste Management    | 1 CY                         | \$  | 153.42     | \$   | 21.95               | \$<br>3.93                       |
| Gonzales     | Tri-Cities Disposal | 1 CY                         | \$  | 141.84     | \$   | 39.59               | \$<br>7.09                       |
| Soledad      | Tri-Cities Disposal | 1 CY                         | \$  | 142.20     | \$   | 39.59               | \$<br>7.09                       |
| Greenfield   | Tri-Cities Disposal | 1 CY                         | \$  | 142.20     | \$   | 39.59               | \$<br>7.09                       |
| King City    | King City Disposal  | 1 <b>CY</b>                  | \$  | 78.74      | \$   | 30.66               | \$<br>2.08                       |



### ¿Quién es Salinas Valley Solid Waste Authority?

SVSWA provee servicios de reciclaje y basurero a todos los negocios y residentes del valle de mantenimiento a los basureros cerrados de transferencia Sun Street y Jolon Road y el Salinas. SVSWA opera las estaciones de basurero Johnson Canyon, Proporciona Crazy Horse, Jolon Road, y Lewis Road.

## ¿Seré afectado por el aumento?

residencial y comercial en el área de servicio de cobra a la compañia de recolección de basura, SVSWA no envía facturas directamente a los clientes residenciales y comerciales. SVSWA SVSWA recibirán un aumento en su factura. Todos los clientes de recolección de basura quien despues pone el cobro en su factura mensual para los servicios descritos abajo.

## ¿Cuánto será el aumento?

aumento de \$0.37 a \$0.73 al mes, mientras que aumento de \$2.08 por cada metro cubico en su los clientes comerciales pueden esperar un Clientes residenciales pueden esperar un contenedor de basura actual.

## ¿Cuándo iniciara el aumento?

Si se aprueba, la nueva tarifa del basuro entrará en vigencia el 01 de julio del 2013. Clientes de King City Disposal no veran un aumento en su arifa hasta enero del 2013.

www.SalinasValleyRecycles.org/tarifa.cfm Para más información visite:

### Por qué es necesario un aumento a la :arifa del basurero?

del sur del Condado de Santa Clara para ayudar a cubrir los gastos de operaciones. Para poner fin a esta dependencia SVSWA actualmente depende de basura que es importada en basura importada, SVSWA debe cubrir los gastos de operacion con ingresos de basura local.

reducido lo más posíble. Más recortes no son posíbles y Las operaciones se han simplificado y los gastos se han permitirá que SVSWA siga proveyendo los servicios del reglamentarios. Un aumento a la tarifa del basurero basurero y reciclaje al público, y asegurar la salud aun seguir manteniendo todos los requisitos ambiental y seguridad pública.

que se obtienen de ella siguen disminuyendo. Aunque esto energía. Hasta que este cambio se realice completamente, cantidad de basura que se lleva al basurero y los ingresos un aumento en la tarifa del basurero ayudará a mantener reciclaje y convirtiendo la basura en nuevos productos o es consistente con la visión de SVSWA para un futuro sin ingresos. De uno que se basa en las tarifas de la basura que se lleva al basurero, a una que genera ingresos del La cantidad de reciclaje sigue aumentando, mientras la basureros, se requiere un cambio en la estrategía de los servicios básicos a la comunidad.

## ¿Cómo puedo reducir mi factura?

facturas de basura al incrementar su reciclaje γ utilizando nformación sobre como incrementar su reciclaje llame a Muchos residentes y negocios han podido reducir sus un contenedor de basura más pequeño. Para más SVSWA al (831) 775-3000.

# ¿Qué servicios aporta mi tarifa del basurero?

Operaciones 58% Manejo del Centro de Recuperación de Materiales Sun Street, el basurero Johnson Canyon, el programa de desechos peligrosos, el programa de reciclaje de desechos de jardín, educación

SVSWA; y mantenimiento de basureros cerrados Crazy Horse,

Obligaciones 26% Devolución de préstamo utilizado para cerrar basureros y realizar

mejoras necesarias a los sistemas ambientales cuando se creó

Heredadas

Jolon Road, y Lewis Road.

Transferir Basura

transferencia Sun Street y Jolon Road al basurero Johnson Transferencia de basura recibida en las estaciones de Canyon. 16%

Salinas, CA 93902 PO BOX 2159 Salinas Valley Solid Waste Authority

### Attachment 6

### Landfill Fee Increase to Proposed

### Propuesta de Aumento a la Tarifa del Basurero

Public Hearing *- Audiencia Pública* 03/21/2013 Gonzales, CA, 93926 l 17 Fourth St. 6:00 PM



SALINAS WALLEY SOLID WASTE AUTHORITY Promoting A Future Without Landfills www.SalinasValleyRecycles.org (831) 775-3000

### Who is the Salinas Valley Solid Waste Authority (SVSWÁ)?

The SVSWA provides recycling and landfill services Canyon Landfill; and, it maintains the Crazy Horse, Valley. The SVSWA operates the Sun Street and Jolon Road Transfer Stations and the Johnson for all businesses and residents in the Salinas Jolon Road, and Lewis Road closed landfills.

## Am I affected by the increase?

customers in the SVSWA service area would see an places the fee on their monthly bill for the services increase in their garbage bill. The SVSWA does not customer's garbage collection company, who then All residential and commercial garbage service bill customers directly. The SVSWA bills the described below.

## What is the increase amount?

increase of \$3.12 per cubic yard on their current Residential customers can expect an increase of \$0.83 to \$2.22 per month for landfill services, while commercial customers can expect an disposal container per month.

## When will the increase take effect?

If approved, the new landfill fee will be effective July 01, 2013.

## How can I reduce my garbage bill?

Many residents and businesses have been able to reduce their garbage bills by increasing recycling assistance to increase your recycling call SVSWA and utilizing a smaller disposal container. For at (831) 775-3000.

### Why is an increase to the landfill fee necessary?

Santa Clara County to help fund operating expenses. To end The SVSWA currently relies on imported waste from South this dependence on imported waste, the SVSWA must cover operating expenses with local landfill fees.

Operations have been streamlined and expenses have been cut as much as possible. Further cuts are not possible while and recycling services while ensuring environmental health landfill fee will allow SVSWA to continue providing landfill meeting all regulatory requirements. An increase to the and public safety.

requires a change in revenue strategy. From one that relies realized, a rate increase will help maintain basic services to revenue from garbage decreases. While this is consistent recycling and converting garbage into new products or As garbage disposal decreases and recycling increases, with the SVSWA vision for a future without landfills, it on disposal rates, to one that generates revenue from energy. Until this transition in revenue source is fully the community.

www.SalmasValleyRecycles.org/fate.cfm For more into visit:

## ¿Cómo sere impactado por el aumento a la tarifa del basurero? How will I be impacted by an increase to the landfill fee?

SALINAS

garbage collection company may have additional increases. <u>Example</u>: using a typical residential 32-gallon weekly pickup in Salinas, a customer could anticipate an increase of \$0.98 in their monthly bill for landfill services. The increase in landfill fee will only impact the disposal portion of your garbage bill. The City of Salinas and

cliente residencial en Salinas que utiliza un contenedor de 32 galones semanalmente podría anticipar un **aumento** El aumento a la tarifa del basurero afectara solamente la porción de dispocisión de su factura. La ciudad de Salinas y la compañía de recolección de basura podrían tener aumentos adicionales. **Ejemplo**: utilizando un de \$0.98 en su factura mensual para los servicios del basurero.

| ner<br>1                                    | ekly Pickup<br>ecion Semanal                                                      | Increase<br>Aumento            | TBD                                                   | +\$3.12                                            | TBD                                                      |
|---------------------------------------------|-----------------------------------------------------------------------------------|--------------------------------|-------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|
| Commercial Customer<br>Cliente Comercial    | For Each Cubic Yard of Weekly Pickup<br>Por Cada Metro Cubico de Colecion Semanal | Monthly Rate<br>Tarifa Mensual | \$168.40                                              | \$ 15.58                                           | \$ 64.64                                                 |
| ustomer<br><i>dencial</i>                   | kly Pickup<br>ta Semana                                                           | Increase<br>Aumento            | TBD                                                   | +\$0.98                                            | TBD                                                      |
| Residential Customer<br>Cliente Residencial | 32 Gallon Weekly Pickup<br>32 Galones Cada Semana                                 | Monthly Rate<br>Tarifa Mensual | \$10.54                                               | \$ 4.90                                            | \$ 5.43                                                  |
| Example<br><i>Ejemplo</i>                   | Level of Service<br>Nivel de Servico                                              | Rate<br>Tarifa                 | Republic Services Rate<br>Tarifa de Republic Services | SVSWA Landfill Fee<br>Tarifa del Basurero de SVSWA | Salinas Franchise Fee<br>Tarifa de Franquisia de Salinas |

### Recycling & Disposal Locations Sitios de Reciclaje y Basura

Sun Street Transfer Station

Saturday 8am - 4pm Mon - Fri 7am - 5pm Salinas, CA 93902 139 Sun Street

### Iohnson Canyon Landfill

31400 Johnson Canyon Rd. Gonzales, CA 93926 Mon - Fri 7am - 4pm Saturday 8am - 4pm

## Jolon Road Transfer Station

Mon - Fri 8am - 4pm King City, CA 93930 52654 Jolon Rd.

Saturday 8am - 12pm

Republic Services. (Na esta bajo el control de SVSWA) \*TBD Services. (Not within SVSWA control) Sujeto a gjuste annual por el contrato con Subject to annual contract adjustment by

### Public Hearing - Audiencia Publica 117 Fourth St. Conzales, CA 03/21/2013 6:00 PM

### ¿Como puedo comentar? How can I comment?

Salinas, CA 93902 P.O. Box 2159 Correo: Mai

publichearing@svswa.org E-mail:

Attending Public Hearing In Person:

Asistiendo a la Audiencia Publica En Persona:

What services does my landfill fee provide?

Canyon Landfill, Household Hazardous Waste Collection Program, Yard Waste Recycling Program, Public Education, Diversion and Administrative Services.

maintaining the Crazy Horse, Jolon Road, and Lewis Road closed Repayment of bonds used to close landfills and perform needed environmental improvements when SVSWA was formed; and

16% Transferring the Waste received at the Sun Street and Jolon Road Transfer Stations to the Johnson Canyon Landfill

Operations 58% Operating the Sun Street Materials Recovery Center, Johnson 76% Liabilities Transfer of waste Legacy

### Who is the Salinas Valley Solid Waste Authority (SVSWA)?

The SVSWA provides recycling and landfill services Canyon Landfill; and, it maintains the Crazy Horse, Valley. The SVSWA operates the Sun Street and lolon Road Transfer Stations and the Johnson for all businesses and residents in the Salinas Jolon Road, and Lewis Road closed landfills.

## Am I affected by the increase?

customers in the SVSWA service area would see an places the fee on their monthly bill for the services increase in their garbage bill. The SVSWA does not customer's garbage collection company, who then All residential and commercial garbage service bill customers directly. The SVSWA bills the described below.

## What is the increase amount?

increase of \$3.93 per cubic yard on their current Residential customers can expect an increase of \$0.51 to \$1.22 per month for landfill services, while commercial customers can expect an disposal container per month.

## When will the increase take effect?

If approved, the increased landfill fee goes into customers will not see an increase on their bill effect on July 01, 2013. Waste Management until January 2014.

## How can I reduce my garbage bill?

Many residents and businesses have been able to reduce their garbage bills by increasing recycling assistance to increase your recycling call SVSWA and utilizing a smaller disposal container. For

What services does my landfill fee provide?

### maintaining the Crazy Horse, Jolon Road, and Lewis Road closed Operations 58% Operating the Sun Street Materials Recovery Center, Johnson 76% Liabilities Legacy

Canyon Landfill, Household Hazardous Waste Collection Program, Repayment of bonds used to close landfills and perform needed Yard Waste Recycling Program, Public Education, Diversion and environmental improvements when SVSWA was formed; and Administrative Services.

Transferring the Waste received at the Sun Street and Jolon Road Transfer Stations to the Johnson Canyon Landfill 16% Transfer

### Why is an increase to the landfill fee necessary?

Santa Clara County to help fund operating expenses. To end The SVSWA currently relies on imported waste from South this dependence on imported waste, the SVSWA must cover operating expenses with local landfill fees.

Operations have been streamlined and expenses have been cut as much as possible. Further cuts are not possible while and recycling services while ensuring environmental health landfill fee will allow SVSWA to continue providing landfill meeting all regulatory requirements. An increase to the and public safety.

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www.SalinasValleyRecycles.org/Falle.cfm For more into visic

## ¿Cómo sere impactado por el aumento a la tarifa del basurero? How will I be impacted by an increase to the landfill fee?

COUNTY

garbage collection company may have additional increases. <u>Example</u>: using a typical residential 35-gallon weekly The increase in landfill fee will only impact the disposal portion of your garbage bill. The County of Monterey and pickup in unincorporated Monterey County, a customer could anticipate an increase of \$0.62 in their monthly bill for landfill services.

cliente residencial en el area no incorporada del Condado de Monterey que utiliza un contenedor de 35 galones Monterey y la compañía de recolección de basura podrían tener aumentos adicionales. **Ejemplo**: utilizando un El aumento a la tarifa del basurero afectara solamente la porción de dispocisión de su factura. El Condado de semanalmente podría anticipar un aumento de \$0.62 en su factura mensual para los servicios del basurero.

| Example<br><i>Eiemplo</i>                                | Residential Customer<br>Cliente Residencial | Commercial Customer<br>Cliente Comercial  | omer<br>ial     |
|----------------------------------------------------------|---------------------------------------------|-------------------------------------------|-----------------|
| Level of Service                                         | 35 Gallon Weekly Pickup                     |                                           | eekly Pickup    |
| Nivel de Servico                                         | 35 Galones Cada Semana                      | Por Cada Metro Cubico de Colecion Semanal | olecion Semanal |
| Rate                                                     | Monthly Rate Increase                       | Monthly Rate                              | Increase        |
| Tarifa                                                   | Tarifa Mensual Aumento                      | o Tarifa Mensual                          | Aumento         |
| Waste Management Rate<br>Tarifa de Waste Management      | \$19.05 <b>TBD</b>                          | \$ 116.13                                 | TBD             |
| SVSWA Landfill Fee<br>Tarifa del Basurero de SVSWA       | \$ 5.22 +\$0.62                             | \$ 21.95                                  | +\$3.93         |
| County Franchise Fee<br>Tarifa de Franquisia del Condado | \$ 2.70 TBD                                 | \$ 15.34                                  | TBD             |
| Monthly Bill<br>Factura Mensual                          | \$26.96 TBD                                 | \$153.42                                  | TBD             |

### Recycling & Disposal Locations Sitios de Reciclaje y Basura

Sun Street Transfer Station

Mon - Fri 7am - 5pm Saturday 8am - 4pm Salinas, CA 93902 139 Sun Street

## Johnson Canyon Landfill

31400 Johnson Canyon Rd. Gonzales, CA 93926 Mon - Fri 7am - 4pm Saturday 8am - 4pm

## Jolon Road Transfer Station

Saturday 8am - 12pm Mon - Fri 8am - 4pm King City, CA 93930 52654 Jolon Rd.

Public Hearing • Audiencio Publico Management. (No esta bajo el cantrol de SVSWA) 117 Fourth St. Gonzales, CA Sujeto a ajuste annual por el contrato con Waste 03/21/2013 6:00 PM Management. (Not within SVSWA control) \*TBD

Subject to annual contract adjustment by Waste

### ¿Como puedo comentar? How can I comment?

Salinas, CA 93902 P.O. Box 2159 Correo: Mail:

publichearing@svswa.org E-mail:

Asistiendo a la Audiencia Publica Attending Public Hearing En Persona:

### Who is the Salinas Valley Solid Waste Authority (SVSWÁ)?

The SVSWA provides recycling and landfill services Canyon Landfill; and, it maintains the Crazy Horse, valley. The SVSWA operates the Sun Street and for all businesses and residents in the Salinas lolon Road Transfer Stations and the Johnson lolon Road, and Lewis Road closed landfills.

## Am I affected by the increase?

customers in the SVSWA service area would see an increase in their garbage bill. The SVSWA does not customer's garbage collection company, who then places the fee on their monthly bill for the services All residential and commercial garbage service bill customers directly. The SVSWA bills the described below.

## What is the increase amount?

Residential customers can expect an increase of increase of \$7.09 per cubic yard on their current \$1.42 to \$4.25 per month for landfill services, while commercial customers can expect an disposal container per month.

## When will the increase take effect?

if approved, the new landfill fee will be effective uly 01, 2013.

## How can I reduce my garbage bill?

Many residents and businesses have been able to reduce their garbage bills by increasing recycling assistance to increase your recycling call SVSWA at (831) 775-3000. and utilizing a smaller disposal container. For

### Why is an increase to the landfill fee necessary?

Santa Clara County to help fund operating expenses. To end The SVSWA currently relies on imported waste from South this dependence on imported waste, the SVSWA must cover operating expenses with local landfill fees. Operations have been streamlined and expenses have been cut as much as possible. Further cuts are not possible while and recycling services while ensuring environmental health landfill fee will allow SVSWA to continue providing landfill meeting all regulatory requirements. An increase to the and public safety.

requires a change in revenue strategy. From one that relies realized, a rate increase will help maintain basic services to revenue from garbage decreases. While this is consistent As garbage disposal decreases and recycling increases, with the SVSWA vision for a future without landfills, it on disposal rates, to one that generates revenue from recycling and converting garbage into new products or energy. Until this transition in revenue source is fully the community.

www.salinasValleyRecycles.org/rate.cfm For more into visit

# ¿Cómo sere impactado por el aumento a la tarifa del basurero? How will I be impacted by an increase to the landfill fee?

garbage collection company may have additional increases. <u>Example</u>: using a typical residential 48-gallon weekly pickup in Gonzales, a customer could anticipate an increase of \$1.42 in their monthly bill for landfill services. The increase in landfill fee will only impact the disposal portion of your garbage bill. The City of Gonzales and

Gonzales y la compañía de recolección de basura podrían tener aumentos adicionales. **Ejemplo**: utilizando un El aumento a la tarifa del basurero afectara solamente la porción de dispocisión de su factura. La ciudad de cliente residencial en Gonzales que utiliza un contenedor de 48 galones semanalmente podría anticipar un aumento de \$1.42 en su factura mensual para los servicios del basurero.

### Por Cada Metro Cubico de Colecion Semanal For Each Cubic Yard of Weekly Pickup Increase Aumento +\$7.09 **TBD** 9 BB Commercial Customer Monthly Rate Tarifa Mensual \$ 39.59 \$ 23.34 \$141.84 \$ 78.91 +\$1.42 Increase Aumento 48 Gallon Weekly Pickup 48 Galones Cada Semana TBD TBD TBD Residential Customer 'arifa Mensual Monthly Rate \$23.35 \$ 7.91 \$11.61 \$ 3.83 Tarifa de Franquisia de Gonzales Monthly Bill Factura Mensual Tarifa del Basurero de SVSWA Tarifa de Tri-Cities Disposal Level of Service Nivel de Servico Example Ejemplo Tri-Cities Disposal Rate Gonzales Franchise Fee Tarifa SVSWA Landfill Fee Total

### Recycling & Disposal Locations Sitios de Reciclaje y Basura Sun Street Transfer Station

Mon - Fri 7am - 5pm Saturday 8am - 4pm Salinas, CA 93902 139 Sun Street

### Johnson Canyon Landfill

31400 Johnson Canyon Rd. Mon - Fri 7am - 4pm Gonzales, CA 93926 Saturday 8am - 4pm

Canyon Landfill, Household Hazardous Waste Collection Program,

Operations 58% Operating the Sun Street Materials Recovery Center, Johnson

What services does my landfill fee provide?

Yard Waste Recycling Program, Public Education, Diversion and

Administrative Services.

Repayment of bonds used to close landfills and perform needed maintaining the Crazy Horse, Jolon Road, and Lewis Road closed

76%

Legacy

Liabilities

environmental improvements when SVSWA was formed; and

### **Jolon Road Transfer Station** 52654 Jolon Rd.

Saturday 8am - 12pm Mon - Fri 8am - 4pm King City, CA 93930

Transferring the Waste received at the Sun Street and Jolon Road

16%

Transfer of waste

Transfer Stations to the Johnson Canyon Landfill.

Sujeto a ajuste annual por el cantrato con Tri-Cities Subject to annual contract adjustment by Tri-Cities FTBD Disposal. (Not within SVSWA control)

Disposal. (No esta bajo el control de SVSWA)

Public Hearing - Audiencia Publica 117 Fourth St. Gonzales, CA 03/21/2013 6:00 PM

### ¿Como puedo comentar? How can I comment?

Salinas, CA 93902 P.O. Box 2159 Correo: Mail:

publichearing@svswa.org E-mail:

Asistiendo a la Audiencia Publica Attending Public Hearing En Persona: In Person:

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The SVSWA provides recycling and landfill services Canyon Landfill; and, it maintains the Crazy Horse, Valley. The SVSWA operates the Sun Street and tolon Road Transfer Stations and the Johnson for all businesses and residents in the Salinas Jolon Road, and Lewis Road closed landfills.

## Am I affected by the increase?

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## What is the increase amount?

increase of \$7.09 per cubic yard on their current Residential customers can expect an increase of \$1.42 to \$4.25 per month for landfill services, while commercial customers can expect an disposal container per month.

## When will the increase take effect?

If approved, the new landfill fee will be effective July 01, 2013.

## How can I reduce my garbage bill?

Many residents and businesses have been able to reduce their garbage bills by increasing recycling assistance to increase your recycling call SVSWA and utilizing a smaller disposal container. For

The SVSWA currently relies on imported waste from South

requires a change in revenue strategy. From one that relies realized, a rate increase will help maintain basic services to revenue from garbage decreases. While this is consistent recycling and converting garbage into new products or with the SVSWA vision for a future without landfills, it on disposal rates, to one that generates revenue from energy. Until this transition in revenue source is fully the community.

www.Salinas\alleyRecycles.org/rate.cfm For more inforest:

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garbage collection company may have additional increases. <u>Example</u>: using a typical residential 48-gallon weekly pickup in **Greenfield,** a customer could anticipate **an increase of \$1.42 in their monthly bill for landfill services.** The increase in landfill fee will only impact the disposal portion of your garbage bill. The City of Greenfield and

GREENFIELD

Greenfield y la compañia de recolección de basura podrían tener aumentos adicionales. E<u>jempla</u>: utilizando un El aumento a la tarifa del basurero afectara solamente la porción de dispocisión de su factura. La ciudad de cliente residencial en Greenfield que utiliza un contenedor de 48 galones semanalmente podría anticipar un aumento de \$1.42 en su factura mensual para los servicios del basurero.

| Commercial Customer<br>Cliente Comercial    | For Each Cubic Yard of Weekly Pickup<br>Por Cada Metro Cubico de Colecion Semar | Monthly Rate Increase<br>Tarifa Mensual Aumento | \$ 78.91 TBD                                              | \$ 39.59                                           | \$ 23.70 TBD                                                   | \$142.20 TBD                 |
|---------------------------------------------|---------------------------------------------------------------------------------|-------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------|------------------------------|
|                                             |                                                                                 |                                                 | 0                                                         | +\$1.42                                            | Q                                                              | ТВО                          |
| Residential Customer<br>Cliente Residencial | Jeekly Pickı<br>Cada Sema                                                       | te Increase                                     | TBD                                                       | ¥                                                  | TBD                                                            |                              |
| Residentia<br>Cliente R                     | 48 Gallon Weekly Pickup<br>48 Galones Cada Semana                               | Monthly Rate Increase<br>Tarifa Mensual Aumento | \$11.61                                                   | \$ 7.91                                            | \$ 3.90                                                        | \$23.42                      |
| Example<br><i>Ejemplo</i>                   | Level of Service<br>Nivel de Servico                                            | Rate<br>Tarifa                                  | Tri-Cities Disposal Rate<br>Tarifa de Tri-Cities Disposal | SVSWA Landfill Fee<br>Tarifa del Basurero de SVSWA | Greenfield Franchise Fee<br>Tarifa de Franquisia de Greenfield | Monthly Bill Factura Mensual |

nal

### Recycling & Disposal Locations Sitios de Reciclaje y Basura Sun Street Transfer Station

Mon - Fri 7am - 5pm Saturday 8am - 4pm Salinas, CA 93902 139 Sun Street

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Transferring the Waste received at the Sun Street and Jolon Road

16%

Transfer of waste

Transfer Stations to the Johnson Canyon Landfill.

Subject to annual contract adjustment by Tri-Cities \*TBD\_Disposal. (Not within SVSWA control)

Sujeto a ajuste annual por el contrato con Tri-Cities Disposal. (No esta bajo el control de SVSWA)

### Public Hearing • Audiencia Publica 117 Fourth St. Conzales, CA 03/21/2013 6:00 PM

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As garbage disposal decreases and recycling increases,

### Operations 58% Operating the Sun Street Materials Recovery Center, Johnson 56% Liabilities Legacy

### SOLEDAD

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www.SalinasValleyResyclesong/rate,cfm For more into visit.

## ¿Cómo sere impactado por el aumento a la tarifa del basurero? How will I be impacted by an increase to the landfill fee?

garbage colle<u>ctio</u>n company may have additional increases. <u>Example</u>: using a typical residential 48-gallon weekly The increase in landfill fee will only impact the disposal portion of your garbage bill. The City of Soledad and pickup in <u>Soledad</u>, a customer could anticipate **an increase of \$1.42 in their monthly bill for landfill services.** 

Soledad y la compañía de recolección de basura podrían tener aumentos adicionales. Ejemplo: utilizando un El aumento a la tarifa del basurero afectara solamente la porción de dispocisión de su factura. La ciudad de cliente residencial en Soledad que utiliza un contenedor de 48 galones semanalmente podría anticipar un aumento de \$1.42 en su factura mensual para los servicios del basurero.

| Example                         | Residential Customer    | Commercial Customer                      | ustomer           |
|---------------------------------|-------------------------|------------------------------------------|-------------------|
| Ejemplo                         | Cliente Residencial     | Cliente Comercial                        | rercial           |
| Level of Service                | 48 Gallon Weekly Pickup | For Each Cubic Yard of Weekly Pickup     | f Weekly Pickup   |
| Nivel de Servico                | 48 Galones Cada Semana  | Por Cada Metro Cubico de Colecion Semana | e Colecion Semana |
| Rate                            | Monthly Rate Increase   | Monthly Rate                             | Increase          |
| Tarifa                          | Tarifa Mensual Aumento  | Tarifa Mensual                           | Aumento           |
| Tri-Cities Disposal Rate        |                         | 1000                                     | -                 |
| Tarifa de Tri-Cities Disposal   | ngi ratis               | \$ 78.91                                 | OSI.              |
| SVSWA Landfill Fee              |                         |                                          |                   |
| Tarifa del Basurero de SVSWA    | 77.7                    | 6585 \$                                  | +\$7.09           |
| Soledad Franchise Fee           |                         | ()<br>()                                 |                   |
| Tarifa de Franquisia de Soledad | 081 08.8 \$             | 5 43.70                                  | OSI               |
| Monthly Bill                    |                         |                                          | i i               |
| Factura Mensual                 | \$23.42 IBD             | \$142.20                                 | TBD               |

10

### Recycling & Disposal Locations Sitios de Reciclaje y Basura Sun Street Transfer Station

Mon - Fri 7am - 5pm Saturday 8am - 4pm Salinas, CA 93902 139 Sun Street

### Johnson Canyon Landfill

Canyon Landfill, Household Hazardous Waste Collection Program,

Operations 58% Operating the Sun Street Materials Recovery Center, Johnson

What services does my landfill fee provide?

Yard Waste Recycling Program, Public Education, Diversion and

Administrative Services.

Repayment of bonds used to close landfills and perform needed maintaining the Crazy Horse, Jolon Road, and Lewis Road closed

76%

Legacy

Liabilities

environmental improvements when SVSWA was formed; and

31400 Johnson Canyon Rd. Gonzales, CA 93926 Mon - Fri 7am - 4pm Saturday 8am - 4pm

## Jolon Road Transfer Station

Mon - Fri 8am - 4pm King City, CA 93930 52654 Jolon Rd.

Saturday 8am - 12pm

Transferring the Waste received at the Sun Street and Jolon Road

16%

Transfer of waste

Transfer Stations to the Johnson Canyon Landfill.

Subject to annual contract adjustment by Tri-Cities Sujeto a ajuste annual por el contrato con Tri-Cities Disposal. (No esta bajo el control de SVSWA) TBD Disposal. (Not within SVSWA control)

### Public Hearing - Audiencia Publica 117 Fourth St. Conzales, CA 03/21/2013 6:00 PM

### :Como puedo comentar? How can I comment?

P.O. Box 2159 Mail:

E-mail:

Salinas, CA 93902 Correo: publichearing@svswa.org

Asistiendo a la Audiencia Publica Attending Public Hearing En Persona: In Person:

## Who is the Salinas Valley Solid Waste Authority (SVSWA)?

The SVSWA provides recycling and landfill services for all businesses and residents in the Salinas Valley. The SVSWA operates the Sun Street and Jolon Road Transfer Stations and the Johnson Canyon Landfill; and, it maintains the Crazy Horse, Jolon Road, and Lewis Road closed landfills.

## Am I affected by the increase?

All residential and commercial garbage service customers in the SVSWA service area would see an increase in their garbage bill. The SVSWA does not bill customers directly. The SVSWA bills the customer's garbage collection company, who then places the fee on their monthly bill for the services described below.

## What is the increase amount?

Residential customers can expect an increase of \$0.37 to \$0.73 per month for landfill services, while commercial customers can expect an increase of \$2.08 per cubic yard on their current disposal container per month.

## When will the increase take effect?

If approved, the increased landfill fee goes into effect on July 01, 2013. King City Disposal customers will not see an increase on their bill lanuary 2014.

until January 2014.

How can I reduce my garbage bill?

Many residents and businesses have been able to reduce their garbage bills by increasing recycling and utilizing a smaller disposal container. For assistance to increase your recycling call SVSWA

# What services does my landfill fee provide?

Operations 58% Operating the Sun Street Materials Recovery Center, Johnson
Canyon Landfill, Household Hazardous Waste Collection Program,

Yard Waste Recycling Program, Public Education, Diversion and Administrative Services. 26% Repayment of bonds used to close landfills and perform needed environmental improvements when SVSWA was formed; and maintaining the Crazy Horse, Jolon Road, and Lewis Road closed landfills

Liabilities

Legacy

Transfer 16% Transferring the Waste received at the Sun Street and Jolon Road of waste Transfer Stations to the Johnson Canyon Landfill.

### Why is an increase to the landfill fee necessary?

The SVSWA currently relies on imported waste from South Santa Clara County to help fund operating expenses. To end this dependence on imported waste, the SVSWA must cover operating expenses with local landfill fees.

Operations have been streamlined and expenses have been cut as much as possible. Further cuts are not possible while meeting all regulatory requirements. An increase to the landfill fee will allow SVSWA to continue providing landfill and recycling services while ensuring environmental health and public safety.

As garbage disposal decreases and recycling increases, revenue from garbage decreases. While this is consistent with the SVSWA vision for a future without landfills, it requires a change in revenue strategy. From one that relies on disposal rates, to one that generates revenue from recycling and converting garbage into new products or energy. Until this transition in revenue source is fully realized a rate increase will help maintain basic services to the community.

For more info visit: www.SalinasValleyRecycles.org/Tate.cfm

## How will I be impacted by an increase to the landfill fee? ¿Cómo sere impactado por el aumento a la tarifa del basurero?

KING CITY

The increase in landfill fee will only impact the disposal portion of your garbage bill. The City of King and garbage collection company may have additional increases. Example: using a typical residential 35-gallon weekly pickup in King City, a customer could anticipate an increase of \$0.49 in their monthly bill for landfill services. El oumento a la tarifa del basurero afectara solamente la porción de dispocisión de su factura. La Cuidad de King y la compañía de recolección de basura podrían tener aumentos adicionales. Elempla: utilizando un cliente residencial en King City que utilizo un contenedor de 35 galones semanalmente podría anticipar un aumento de \$0.49 en su factura mensual para los servicios del basurero.

| Example                           | Residential Customer    | stomer    | Commercial Customer                       | stomer             |
|-----------------------------------|-------------------------|-----------|-------------------------------------------|--------------------|
| Ejemplo                           | Cliente Residencial     | encial    | Cliente Comercial                         | ercial             |
| Level of Service                  | 35 Gallon Weekly Pickup | ly Pickup | For Each Cubic Yard of Weekly Pickup      | Weekly Pickup      |
| Nivel de Servico                  | 35 Galones Cada Semana  | s Semana  | Por Cada Metro Cubico de Colecion Semanal | : Colecion Semanal |
| Rate                              | Monthly Rate            | Increase  | Monthly Rate                              | Increase           |
| Tarifa                            | Tarifa Mensual          | Aumento   | Tarifa Mensual                            | Aumento            |
| King City Disposal Rate           | \$ 0.10                 | Cat       | \$ AD ED                                  | UBL                |
| Tarifa de King City Disposal      | 0T.6 ¢                  | 2         | 05:0t t                                   | 2                  |
| SVSWA Landfill Fee                | 200                     | 4         | 22 Oct 4                                  | 20, 20             |
| Tarifa del Basurero de SVSWA      | 67.1.6                  | 450.43    | 2 20.00                                   | T-24.46            |
| King City Franchise Fee           | ۲ ک                     | Ç Ç       | 7000                                      | Ç                  |
| arifa de Franquisia del King City | 5 4.34                  | חפו       | 4 5.04<br>د                               | ng.                |
| Monthly Bill                      | 640 11                  | Ç         | Vr 0r - 7                                 | Ę                  |
| Factura Mensual                   | \$10.73                 | 20        | \$ 10.14                                  | 2                  |

### Recycling & Disposal Locations Sitios de Reciclaje y Basura Sun Street Transfer Station

139 Sun Street Salinas, CA 93902 Mon - Fri 7am - 5pm Saturday 8am - 4pm

## Johnson Canyon Landfill

31400 Johnson Canyon Rd. Gonzales, CA 93926 Mon - Fri 7am - 4pm Saturday 8am - 4pm

## Jolon Road Transfer Station

52654 Jolon Rd. King City, CA 93930 Mon - Fri 8am - 4pm Saturday 8am - 12pm

\*TBD Disposal. (Not within SySWA control)

Sujeto a ajuste annual par el contrato con King City
Disposal. (No esta baja el control de SYSWA)

Public Hearing Auddencia Publica

03/21/2013 6:00 PM

117 Fourth St. Gonzales, CA

Subject to annual contract adjustment by King City

### How can I comment? ¿Como puedo comentar?

Mail: P.O. Box 2159 Correo: Salinas, CA 93902 E-mail: publichearing@svswa.org

In Person: Attending Public Hearing En Persona: Asistiendo a la Audiencia Publica Salinas Valley Recycles.org

Report to the Executive Committee

Date:

April 3, 2013

From:

Roberto Moreno, Finance Manager

Title:

Response to Rate Increase Public Hearing

Questions & Comments

Finance Manager/Controller-Treasurer

N/A

Legal Counsel

Pan LW 24

General Manager/CAO

ITEM NO. 5

### RECOMMENDATION

Staff recommends the Executive Committee receive the report and provide further direction, if necessary.

### STRATEGIC PLAN RELATIONSHIP

The recommended action supports Goal A - Develop and Implement a Sustainable Finance Plan by clearing up any confusion that exists concerning the Authority's proposed rate increase for FY 2013-14.

### FISCAL IMPACT

This report in itself has no fiscal impact. The fiscal impact will be based on the approval of the proposed rate increase.

### **DISCUSSION & ANALYSIS**

At the March 21 Board meeting the Board decided to delay for 30 days the approval of the Authority rates for FY 2013-14. The proposed rates prepare the Authority for the end of waste importation and the associated revenues. The 30-day delay was granted at the request of Rene Mendez, Gonzales City Manager, representing the city managers/county administrative officer. The Board granted the 30 day delay to allow time to clear up any misunderstandings concerning the Authority's proposed rate increase.

The rest of this report is devoted to providing a response to all questions and comments presented at the public hearing. The questions and comments along with staff's response are grouped by topic.

### Questions about the numbers

1. John Ramirez, Director of the Monterey County Environmental Health Bureau, asked for an explanation of the difference between the County tonnage of 33,050 out of the 147,700 total tons projected to be received by the SVSWA shown on 2/21/13 and the 30,930 out of the 144,959 shown on the 3/21/13 presentation, and the 166,500 estimated tons mentioned in the staff report.

### Staff Response:

The slide presented on 2/21/13 showing 147,700 tons referred to <u>Projected Franchise Tonnage</u> for FY 2013-14. The 144,959 tons shown on 3/21/13 refer to <u>Actual FY 2011-12 Franchise Tonnage</u>. Staff decided that if an allocation was to be made it had to be based on Actual tons received not Projected tons which would make the allocation process subject to arguments. The

166,500 represents the total projected landfill tons for FY 2013-14 which includes Franchise tons of 147,700 along with self-haul tons.

2. Felipe Melchor, Soledad resident and Waste Management employee, stated that he noted a discrepancy in the numbers displayed by the Authority presentation on slide 6 (attachment 1) and actual costs being billed on his garbage bill in Soledad. He is billed for Garbage Collection \$13.93 and Garbage Disposal \$9.49.

Staff Response:

Mr. Melchor's garbage bill of \$13.93 for collection and \$9.49 for disposal equals \$23.42, which is the total monthly bill shown on the presentation. The \$9.49 that shows on his garbage bill for disposal includes the City of Soledad's 20% franchise fee (\$1.58) on top of the \$7.91 collected for disposal. The difference is clearly demonstrated in the official rate schedule approved by the Soledad City Council, a copy of which is attached (attachment 2).

The presentation stated that \$7.91 represented only the Disposal portion of the rate. Staff explained there is a Collection Cost and a Franchise Fee that is different for each jurisdiction and which is added to the disposal cost.

It appears that the questions concerning the accuracy of the numbers presented are the result of misunderstandings. The Authority numbers are correct as presented. The Authority is addressing only the disposal costs since the Authority is not responsible for collection or franchise fees.

### Questions about future rate increases

Mr. Ramirez referred to the projected tip fee increases presented at the February 21 Board meeting (attachment 3). What would cause the tipping fee to decrease in 2015 and how much revenue is the SVSWA projecting to generate with the future tip fee increases?

Staff Response:

The estimated tipping fee decrease in FY 2014-15 is due to the fact that the proposed increase of \$3/ton on the Salinas Transportation Surcharge in FY 2014-15 would more than offset the estimated 3% CPI increase in Authority operations.

The reason for the estimated increases in tipping fees in FY 2015-16 and 2016-17 is to cover the estimated additional cost of the Autoclave processing. Bear in mind that this is a very rough estimate. No contracts have been signed. There are a lot of steps that need to take place before the Authority will proceed with the autoclave processing. These numbers were put out there in response to a Board request to see what the future may look like. The future rate increases are all rough estimates.

Future revenue projections are based on tipping fees and estimated tons. Based on FY 2013-14 estimated total tons of 166,500 a \$1.00 per ton increase would generate \$166,500.

### Questions and Comments about AB939 Fees

1. Mr. Ramirez stated that the waste hauler provides public education services to unincorporated area customers; therefore, the County's portion of the proposed AB939 Fee should be adjusted accordingly.

Staff Response:

All of the waste haulers provide public education funding and in some cases a public outreach plan to the communities they serve as a requirement of their respective franchise agreements. The Joint Powers Agreement includes the provision of AB939 services to achieve compliance for all members. Any member may elect to augment those services by utilizing funding from waste haulers, such as the City of Gonzales' sustainability and Gonzales Grows Green (G3) initiative.

AB939 costs have always been part of the tipping fee, yet no single jurisdiction paid more or less based on the contributions made by waste haulers.

When the Authority Board and each of the member cities agreed to AB939 Enhanced Services in 2000, the County declined because it wanted to complete its annual compliance reporting and did not wish assistance with franchise agreement enforcement. No consideration was given to increasing the tip fee for the cities or lowering the County's portion because the Authority's policy is to have equalized tipping fees.

2. Felipe Melchor asked what is the intent of billing the hauler and not the jurisdiction for AB939 services?

Staff Response:

The reason for billing the hauler instead of the jurisdiction is that the AB939 services have been part of the tipping fee up to now and as such the franchise hauler has been billing the customers for AB939 services. The franchise haulers already have a billing mechanism in place for the majority of customers, whereas the jurisdictions do not.

Monterey Regional Waste Management District is proposing the same approach in their regional franchise agreement (attachment 4) with the hauler paying the fee. This is an approach being used by many jurisdictions in California already.

3. Felipe Melchor asked what happens if a flat fee is implemented and hauler brings in more or less tons than estimated.

Staff Response:

We view the haulers liability for an AB939 fee no different than their liability for the tipping fee. Whereas the franchise haulers pay the Authority a specific amount per ton delivered they do not collect from the franchise customer based on actual tons received. Each hauler develops an estimate of how much tonnage they think each customer class will generate and create their rates based on that. Then, depending on how much garbage customers actually throw away, they either make some extra money or they try to be more efficient in order to be more profitable. It is a cost of doing business. We view the AB939 fee the same way. If the haulers are hesitant to take on the AB939 fee and they want to be made whole(ensure no risk to them) the Authority could agree to a true-up calculation at the end of each year for a minimum of three years while the haulers adjust to the new fee . The true-up methodology would have to be the same for all franchise haulers. In order for this to work the haulers would have to provide all necessary information so that the Authority can ensure the accuracy of any under collected or over collected amounts.

4. Felipe Melchor stated that it is tough to digest the loss of revenue from South Santa Clara County cities and to put burden on AB939 when AB939 has been around for several years and everybody has been dealing with it.

Staff Response:

The loss of revenue from imported waste has been a long standing issue discussed by the Board for the last three years. Therefore the rate setting actions should not be unexpected. The expected loss of revenue from South Santa Clara County must be recovered. The two choices are an increase in tipping fees (which includes funding for AB939 services as it has been since the Authority's inception), or a separate AB939 Services Fee which makes up most of the loss of revenue and is the first step toward the Authority's financial sustainability. The AB939 Services Fee provides a stable funding source for the Authority to assist its member agencies in compliance with both AB939 and the AB341 mandates, which are not dependent on incoming tonnage.

5. Doug Kenyon stated that AB939 services are not services that the Hauler provides, but are being asked to include in rate structure, bill the customer and become the collection agent for Hauler, Authority and City. Will it be attached to Hauler's portion of the bill, or just the disposal portion of the bill? If services benefit the community as a whole, the jurisdiction should pay the costs.

#### Staff Response:

Staff agrees it is not the hauler's responsibility to comply with the provisions of AB939. By statute it is the responsibility of each city and county to comply. However, the hauler has been providing the revenue for these services in the tipping fees. All haulers working in California should be aware of the AB 939 fee structures that exist in most communities. It is precisely because the hauler already bills and collects from the customers that the Authority is proposing to charge the AB939 Fee to them.

Ideally, the AB939 Service Fee should stand out as a line item on the customer's bill along with disposal fees, franchise fees and collection services. It is our hope that in the future this will be done by all franchise haulers so that customers understand exactly what they are paying for. At this point we envision the AB939 fee as being part of the disposal portion of the bill. Should a jurisdiction choose to pay for the AB939 services directly that would be fine, but that is not a decision that Authority Board can make. We are willing to work with any jurisdiction that may wish to do this. In the meantime the plan is to bill the franchise haulers.

#### Questions about the Salinas Transportation Surcharge

Gary Petersen stated he does not clearly understand the \$3.00 per ton surcharge to city of Salinas. He would like to have a clear understanding.

#### Staff Response:

The Salinas Transportation Surcharge came about as an attempt to balance the Authority's budget while keeping tipping fee increases to a minimum amount. Attached is page 5 of the Path Report (attachment 5) presented to the Board at the Board Retreat on 10/15/12, which briefly explains the reason for the surcharge and staff's proposal to increase it gradually until it covers the entire cost of transporting Republic garbage to the landfill, or until a new Materials Recovery Center is completed to serve all member jurisdictions, whichever comes first. A more detail response with a lengthy history has been provided to Mr. Petersen.

#### Other Questions/Comments

1. John Ramirez asked that all requests regarding recycling in the unincorporated area be directed to Environmental Health.

Staff Response:

All requests received during this outreach campaign have been forwarded to the appropriate agency depending on the area where the person lives. All requests for recycling service within unincorporated areas are always forwarded to Waste Management. Waste assessments have been collaborative based on direction from Environmental Health staff. Requests for RecycleRama performances are honored regardless of where the school is located within the Authority's jurisdiction.

2. Felipe Melchor stated that the Board has been challenged various times to consider 3rd party operation of landfill and transfer stations.

Staff Response:

The Authority's history shows that the Authority has always opted for the most cost effective operations. As such, of the three existing open facilities, two are operated by third parties. Waste Management is contracted to operate the Jolon Road transfer station and Recology operates the Johnson Canyon landfill. Recology also operated the Sun Street Transfer Station for three years, but staff felt that an in-house operation would be more efficient and cost effective, and that has been the case. Due to lack of permitted capacity at Sun Street Transfer Station the Authority also contracts with Waste Management for use of the Madison Lane Transfer Station to handle overflow tonnage from Republic Services. The Authority has always believed that a mix of public and private operations and partnerships provide the best level of service to the public.

While Waste Management has brought up the use of Madison Lane Transfer Station as the next Salinas Transfer Station several times, no concrete proposals have been presented for Board consideration. The siting concerns and environmental impacts that resulted in the Authority abandoning this option in 2002 have not changed.

3. Felipe Melchor commented that the Presentation shows Madison Lane closing in 2016. Waste Management has no intent of closing Madison lane.

Staff Response:

The February 21 rates presentation stated on one slide that in 2016 "County rates could be reduced if Madison Lane is no longer used as a transfer station". This statement did not refer to any plans to close Madison Lane. It had reference to the fact that if the Autoclave Process is to be established in 2016 and all waste would be delivered to the Autoclave in Salinas, than there would be no need for the County to pay for the use of Madison Lane as a transport facility since the garbage would be direct hauled to Salinas. The transfer of residual material would be an Authority-wide cost to be paid by all ratepayers. The County could then save the approximately \$15-\$16 per ton it pays for the use of Madison Lane for the transfer of franchise waste to the landfill. The Authority supports the continued operation of Madison Lane at this time.

4. Gary Petersen stated that he has contacted Republic and City's finance department to try and determine final curbside cost to citizens. He has not yet been able to arrive at that number.

Staff Response:

Determining the garbage rate for the customer is a multi-step process which begins with the Authority setting its rates. The franchise haulers will then use the Authority rates to calculate how much they need to collect from the customers to pay the Authority. In addition to the Authority's cost they also calculate the amount of any additional increases they are entitled to under the franchise agreement and present that to the governing body of their jurisdiction for consideration. There may be some negotiations involved before the final rates are agreed to. It all begins with the Authority first setting its rates.

Doug Kenyon with Republic Services has requested many times that the Authority set its rates earlier in the process so he can provide the final service cost calculations (including Republic's annual cost-of-living adjustments) to the City and Authority by April 1. Based on Mr. Kenyon's comments from the February budget discussion, the Board directed staff to move up the rate approval hearing to support his request.

5. Gary Petersen City of Salinas is deeply invested in relocation of Sun Street transfer station. He noted that it was brought up in various discussions in the February meeting, but not at today's meeting.

Staff Response:

The relocation of the Sun Street Transfer Station (SSTS) was not brought up because staff did not want the discussion to be sidetracked from the main purpose of replacing the \$2 million in revenue from Recology South Valley contract that will be lost in the near future. This action is critical to the Authority, regardless of any project considerations. However, the relocation of SSTS is very much a part of the reason for wanting to replace the \$2 M in revenue right now, so that these funds can be accumulated for the relocation of SSTS. Without the additional revenue there may not be enough funds to relocate.

The Recology South Valley monies were never meant for operations. They were dedicated by Board action for landfill expansion. The Authority accumulated \$6 million before the funds started to be used for operations. If that revenue continues to be spent on operations instead of being saved for capital improvements, such as a location for the autoclave system which would negate landfill expansion, there will not be adequate funding for relocation to Work Street without a supplemental source such as bond financing.

Request for 30 day extension by Rene Mendez, city manager's representative

Mr. Mendez requested 30 days to allow the City Managers and County Administrative Officer to "recommend a framework, basically and RFP and an approach, to take a good hard look at solid waste county-wide".

Staff Response:

The Authority welcomes input from the City manager/CAO group on how the Authority can be improved to better serve its member agencies, especially if there is a revenue source previously unrecognized. The Authority has hired a consultant to assist in identifying areas where revenues and/or programs can be modified to improve financial performance and public services. As the Authority looks to the future it is good to keep in mind how it got here. The background section below provides a brief history of how the Authority arrived at this point in time.

#### **BACKGROUND**

The solid waste authority was formed to solve several problems. The Crazy Horse Landfill was reaching capacity and Salinas needed more landfill capacity; the County had three landfill sites that had landfill capacity, but were underfunded resulting in a subsidy at levels between \$1 and \$2 million dollars per year from the County General Fund. The South County cities had no influence on how the landfills were operated or what rate was charged. The Authority followed a logical path to develop a long term sold waste management plan, which commenced with approval of the Regional Facilities EIR in 2002 and the Project Description in 2003. This strategy was also in alignment with the County's

Siting Plan 2002 General Plan to make Johnson Canyon the regional landfill site. To further preserve capacity and to accomplish the 75% diversion from landfills goal established in 2005, alternatives to landfilling were studied leading to the Board's decision to focus on non-combustion technologies to create energy from solid waste. At this time staff is working to complete the necessary technical and environmental planning to allow a steam autoclave for advanced recovery of paper fiber and organics (60-70% of landfilled waste) to be located at the future Work Street transfer station, and the Plasco plasma gasification project has been suspended at Plasco's request.

In 2000, the Authority entered into a contract with Norcal (now Recology) to operate the landfill and transfer stations. When this contract was restated in 2003, it included the importation of waste from South Santa Clara County at a reduced tipping fee. The initial term of the contract for imported waste ends December 31, 2013, and has been extended to December 2014. Recology will continue to operate the Johnson Canyon landfill as long as the imported waste contract is in place, up to a final expiration date at the end of 2017.

The decision to cease using the \$2 million in revenue from this imported waste has been made. What remains is how to recover the revenue, either by a \$12 per ton tipping fee increase or the imposition of an AB 939 fee assessed to franchise haulers in the amount of \$1,731,980 annually. The very real possibility that this revenue will be lost to the Authority before the terminate date exists based on two factors. The first is the letter received by Recology indicated it has received unsolicited quotes from landfill sites closer than Johnson Canyon at a lesser cost; and the expiration of the Morgan Hill franchise agreement at the end of 2015. The city may direct its waste to any destination and is not constrained by an agreement between a franchise hauler and a landfill site.

#### ATTACHMENT(S)

- 1. Slide 6 from 3/21/13 Rate presentation Estimated Impact on Residential Customers
- 2. City of Soledad Garbage Collection and Disposal Rates for FY 2012-2013
- 3. Estimated Impact on Residential Disposal Portion of Rates
- 4. MRWMD Model Franchise Agreement AB939 Fees
- 5. Page 5, Path to a Sustainable Future Without Landfills report

ATTACHMENT 1

# Estimated Impact on Residential Customers

|              |                     | Typical<br>Container |     |           | Di | sposal |    | roposed<br>Disposal |
|--------------|---------------------|----------------------|-----|-----------|----|--------|----|---------------------|
| Jurisdiction | Waste Hauler        | Size                 | Mor | thly Bill | Р  | ortion | 1  | ncrease             |
| Salinas      | Republic Services   | 32 Gallon            | \$  | 20.87     | \$ | 4.90   | \$ | 0.98                |
| County       | Waste Management    | 35 Gallon            | \$  | 26.96     | \$ | 5.22   | \$ | 0.62                |
| Gonzales     | Tri-Cities Disposal | 48 Gallon            | \$  | 23.35     | \$ | 7.91   | \$ | 1.42                |
| Soledad      | Tri-Cities Disposal | 48 Gallon            | \$  | 23.42     | \$ | 7.91   | \$ | 1.42                |
| Greenfield   | Tri-Cities Disposal | 48 Gallon            | \$  | 23.42     | \$ | 7.91   | \$ | 1.42                |
| King City    | King City Disposal  | 35 Gallon            | \$  | 18.73     | \$ | 7.29   | \$ | 0.49                |



Garbage Collection and Disposal Rates for FY 2012-2013

| Description                                   | TCDR                 | Franchise<br>Fee (City) | Total<br>Collection                            | Landfill<br>Disposal | Franchise<br>Fee (City) | Total<br>Disposal                                                                                              | Total<br>Garbage     | 2011<br>Garbage      | %<br>Increase |
|-----------------------------------------------|----------------------|-------------------------|------------------------------------------------|----------------------|-------------------------|----------------------------------------------------------------------------------------------------------------|----------------------|----------------------|---------------|
| of<br>Service                                 | Service<br>Fees      | 20%                     | Fee                                            | Fee                  | 20%                     | Fee                                                                                                            | Fee                  | Fee                  | Vs., 2011     |
|                                               |                      |                         |                                                |                      |                         | page and the second district from the second se |                      | <u> </u>             |               |
| Residential Weekly Cart Service               |                      |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| 48 Gallon Cart                                | \$11.61              | \$2.32                  | \$13.93                                        | \$7.91               | \$1.58                  | \$9.49                                                                                                         | \$23.42              | \$22.36              | 4.74%         |
| 64 Gallon Cart                                | \$15.12              | \$3.02                  | \$18.14                                        | \$15.84              | \$3.17                  | \$19.01                                                                                                        | \$37.15              | \$35.54              | 4.53%         |
| 96 Gallon Cart                                | \$18.64              | \$3,73                  | \$22.37                                        | \$23.75              | \$4.75                  | \$28.50                                                                                                        | \$50.87              | \$48.71              | 4.43%         |
| Residential Cart Service -Additional          | Tharees              |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| Bulky Goods (per Pick-up)(1)                  | \$17.72              | \$3.54                  | \$21.26                                        | TBD                  | 20%                     | TBD                                                                                                            | TED                  | \$20.62              | 3.10%         |
| Call Back (per trip)                          | \$5.90               | \$1.18                  | \$7.08                                         | ><                   | ><                      | $>\!\!<$                                                                                                       | \$7.08               | \$6.86               | 3.21%         |
| Overloaded Cart                               | \$5.90               | \$1.18                  | \$7.68                                         | ><                   | ><                      | $>\!<$                                                                                                         | \$7.08               | \$6.85               | 3.21%         |
| Extra Can or Bag (each)                       | \$11.82              | \$2.36                  | \$14.18                                        | \$1.22               | \$0.24                  | \$1.46                                                                                                         | \$15.64              | \$15.15              | 3.23%         |
| Cart Replacement (each)                       | \$23.62              | \$4.72                  | \$28.34                                        | ><                   | ><                      | ><                                                                                                             | \$28.34              | \$28.87              | -1.84%        |
| Commercial & Multiple Dwelling \              | Maakki C             | rt Seruice i            | 2)(3)                                          |                      |                         |                                                                                                                |                      |                      |               |
| 48 Gallon Cart                                | \$10.85              | \$2.17                  | \$13.02                                        | \$7.91               | \$1.58                  | \$9.49                                                                                                         | \$22.51              | \$21.48              | 4.80%         |
| 64 Gallon Cart                                | \$14.01              | \$2.80                  | \$16.81                                        | \$15.84              | \$3.17                  | \$19.01                                                                                                        | \$35.82              | \$34.24              | 4.61%         |
| 96 Gallon Cart                                | \$17.21              | \$3.44                  | \$20.65                                        | \$23.75              | \$4.75                  | \$28.50                                                                                                        | \$49.15              | \$47.04              | 4.49%         |
|                                               |                      |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| Commercial Cart Service -Additional           | Charges              |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| tong Walk Service (4)                         | \$15.00              | \$3.00                  | \$18.00                                        | ><                   | $\sim$                  | ><                                                                                                             | \$18.00              | N/A                  | New           |
| Enclosure or Key/Lock Charge                  | \$12.18              | \$2.44                  | \$14.62                                        | ><                   | ><                      | ><                                                                                                             | \$14.62              | \$14.17              | 3.18%         |
| Call Back (Cart Service)(per trip)            | \$5.90               | \$1.18                  | \$7.08                                         | ><                   | ><                      | ><                                                                                                             | \$7.08               | \$6.86               | 3.21%         |
| Extra Can or Bag (each)                       | \$11.82              | \$2.36                  | \$14.18                                        | \$1.22               | \$0.24                  | \$1.46                                                                                                         | \$15.64              | \$15.15              | 3.23%         |
|                                               |                      |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| Commercial & Multiple Dwelling I              | <u> Sin Serviç</u>   | <u>e (5)</u>            |                                                |                      |                         |                                                                                                                |                      |                      |               |
| One Cubic Yard Bin                            | Arrin na             | A                       | \$94.69                                        | \$39.59              | \$7.92                  | \$47.51                                                                                                        | \$142.20             | \$132.60             | 7,24%         |
| 1 Pickup Per Week (1cy)                       | \$78.91              | \$15.78<br>\$29.95      | \$179.58                                       | \$79.20              | \$15.84                 | \$95.04                                                                                                        | \$274.72             | \$256.45             | 7.12%         |
| 2 Pickup Per Week (1cy)                       | \$149.73<br>\$213.62 | \$42.72                 | \$256.34                                       | \$118.78             | \$23.76                 | \$142.54                                                                                                       | \$398.88             | \$376.61             | 5.91%         |
| 3 Pickup Per Week (1cy)                       | \$20.68              | \$4.14                  | \$24.82                                        | \$9.13               | \$1.83                  | \$10.96                                                                                                        | \$35.78              | \$34.51              | 3.68%         |
| Extra Pick-Up (1cy) (each)                    | 320.00               | ψ·1/4·1                 | <b>V</b> • • • • • • • • • • • • • • • • • • • | 72.00                | ,                       | •                                                                                                              | ,                    |                      |               |
| Two Cubic Yard Bin                            |                      | 4                       |                                                |                      | ter ne                  | Ann na                                                                                                         | é220 22              | 671E 63              | 6.90%         |
| 1 Pickup Per Week (2cy)                       | \$113.07             | \$22.61                 | \$135.68                                       | \$79.20              | \$15.84                 | \$95.04                                                                                                        | \$230.72<br>\$448.76 | \$215.83<br>\$420.17 | 6.80%         |
| 2 Pickup Per Week (2cy)                       | \$215.58             | \$43.12                 | \$258.70                                       | \$158.38             | \$31.68                 | \$190.06                                                                                                       | \$654.56             | \$613.28             | 6.75%         |
| 3 Pickup Per Week (2cy)                       | \$307.96             | \$61.59                 | \$369.55                                       | \$237.59             | \$47.52<br>\$3.65       | \$285.11<br>\$21.92                                                                                            | \$57.44              | \$55.37              | 3.74%         |
| Extra Pick-Up (2cy) (each)                    | \$29.60              | \$5.92                  | \$35.52                                        | \$18.27              | 33.03                   | 221.32                                                                                                         | 737.44               | الانافاقية           | 311 4/1       |
| Three Cubic Yard Bin                          |                      |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| 1 Pickup Per Week (3cy)                       | \$160.00             | \$32.00                 | \$192.00                                       | \$118.78             | \$23.76                 | \$142.54                                                                                                       | \$334.54             | \$313.21             | 5,81%         |
| 2 Pickup Per Week (3cy)                       | \$304.76             | \$60.95                 | \$365.71                                       | \$237.59             | \$47.52                 | \$285.11                                                                                                       | \$650.82             | \$609.74             | 6.74%         |
| 3 Pickup Per Week (3cy)                       | \$435.53             | \$87.11                 | \$522.64                                       | \$356.37             | \$71.27                 | \$427.64                                                                                                       | \$950.28             | \$890.77             | 6.68%         |
| Extra Pick-Up (3cy) (each)                    | \$41,70              | \$8.34                  | \$50.04                                        | \$27.40              | \$5.48                  | \$32.88                                                                                                        | \$82.92              | \$79.90              | 3.78%         |
| Four Cubic Yard Bin.                          |                      |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| 1 Pickup Per Week (4cy)                       | \$205.41             | \$41.08                 | \$245.49                                       | \$158.38             | \$31.68                 | \$190.06                                                                                                       | \$436.55             | \$408.91             | 5.76%         |
| 2 Pickup Per Week (4cy)                       | \$390.85             | \$78.17                 | \$469.02                                       | \$316.77             | \$63.35                 | \$380.12                                                                                                       | \$849.14             | \$795.89             | 6.69%         |
| 3 Pickup Per Week (4cy)                       | \$560,47             | \$112.09                | \$672.56                                       | \$475.14             | \$95.03                 | \$570.17                                                                                                       |                      | \$1,165.32           | 6.64%         |
| Extra Pick-Up (4cy) (each)                    | \$53.75              | \$10.75                 | \$64.50                                        | <b>\$36</b> .56      | \$7.31                  | \$43.87                                                                                                        | \$108.37             | \$104.42             | 3.78%         |
| Che Cedula Vaned Olm                          |                      |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |
| Six Cubic Yard Bin<br>1 Pickup Per Week (6cy) | \$278.77             | \$55.75                 | \$334.52                                       | \$237.59             | \$47.52                 | \$285.11                                                                                                       | \$619.63             | \$596.38             | 3.90%         |
| 2 Pickup Per Week (6cy)                       | \$532.23             | \$106.45                | \$638.68                                       | \$475.14             | \$95.03                 | \$570.17                                                                                                       | \$1,208.85           | \$1,163.50           | 3.90%         |
| 3 Pickup Per Week (6cy)                       | \$761.00             | \$152.20                | \$913.20                                       | _                    | \$142.54                | \$855.26                                                                                                       | \$1,768.46           | \$1,701.93           | 3.91%         |
| Extra Pick-Up (6cy) (each)                    | \$66.40              | 513.28                  | \$79.68                                        | \$54.82              | \$10.96                 | \$65.78                                                                                                        | \$145.46             | \$140.07             | 3.85%         |
|                                               |                      |                         |                                                |                      |                         |                                                                                                                |                      |                      |               |

ATTACHMENT 3

## Estimated Impact on Residential Disposal Portion of Rates

|          | Changes to Customer Disposal Rate |      |                       |        |         |           |                 |        |  |  |
|----------|-----------------------------------|------|-----------------------|--------|---------|-----------|-----------------|--------|--|--|
| FYE      | Republic<br>32 Gal.               |      | Tri-Cities<br>48 Gal. |        | -       | Unincorp. | King City Disp. |        |  |  |
| June 30, |                                   |      |                       |        | 35 Gal. |           | 35 Gal.         |        |  |  |
| 2013     | \$                                | •    | \$                    | 444    | \$      | Artic     | \$              |        |  |  |
| 2014     | \$                                | 0.98 | \$                    | 1.42   | \$      | 0.81      | \$              | 1.13   |  |  |
| 2015     | \$                                | 0.13 | \$                    | (0.12) | \$      | (0.07)    | \$              | (0.09) |  |  |
| 2016     | \$                                | -    | \$                    | 1.65   | \$      | 0.95      | \$              | 1.32   |  |  |
| 2017     | \$                                | 0.79 | \$                    | 1.42   | \$      | 0.81      | \$              | 1.13   |  |  |
| 2018     | \$                                | 0.13 | \$                    | 0.24   | \$      | 0.14      | \$              | 0.19   |  |  |
| 2019     | \$                                | 0.13 | \$                    | 0.24   | \$      | 0.14      | \$              | 0.19   |  |  |
|          |                                   |      | 1                     |        |         |           |                 |        |  |  |

2014 - Rate increase due to ending Recology South Valley revenues to fund operations \$2M

2016 - Rate increase necessary to fund use of Autoclave to achieve 75% diversion goal.

2016 - County rates could be reduced if Madison Lane is no longer used as a transfer station.

2016 - Republic rate reflects elimination of transportation surcharge for use of Salinas transfer stati



#### 670 **7.3** AB 939 FEE

- The Contractor shall pay an AB 939 Fee to Agency each quarter. The amount of the AB 939 Fee shall be
- 672 SXXX XXX in Rate Period One and shall be paid in equal quarterly installments. Agency shall use the AB
- 673 939 Fee to offset expenses for Agency and/or the MRWMD programs, pilot studies, education and
- outreach campaigns, reporting, compliance, or other activities involved in compliance with the Act. The
- Agency shall retain the sole right to set priorities for the use of its AB 939 Fee. This fee shall be a pass-
- 676 through cost.

#### 677 **7.4 HHW FEE**

- The Contractor shall pay an HHW Fee to Agency each quarter in the amount of \$X.XX per month per
- 679 Residential dwelling unit served under this Agreement. This fee shall only be included in the calculation
- of Single-Family and Multi-Family Residential Rates. Agency shall use the HHW Fee to offset expenses
- 681 for Household Hazardous Waste programs and facilities which benefit all Residents of Agency.

#### 682 7.5 VEHICLE IMPACT FEE

- 683 Contractor shall pay a Vehicle Impact Fee to Agency each quarter. The amount of the Vehicle Impact Fee
- shall be \$XXX,XXX in Rate Period One and shall be paid in equal quarterly installments This fee is to
- reimburse the Agency for street maintenance costs incurred because of Collection vehicles traveling on
- 686 Agency streets.

#### 687 7.6 LITTER ABATEMENT FEE

- 688 Contractor shall pay a Litter Abatement Fee to Agency each quarter. The amount of the Litter
- Abatement Fee shall be XXXXXXX in Rate Period One and shall be paid in equal quarterly installments
- This fee is to reimburse the Agency for the cost of street sweeping, servicing public litter and Recycling
- 691 Containers, and other activities related to minimizing or abating litter within Agency or complying with
- 692 Agency's National Pollutant Discharge Elimination System permit requirements regarding eliminating
- 693 Solid Waste from storm water run-off.

#### 694 7.7 ADJUSTMENT TO FEES

- Agency may set other fees or adjust the fees established in this Article from time-to-time during the
- Term of this Agreement and such adjustments shall be included in the adjustment of Rates as described
- 697 in Exhibit E.
- The amounts of the Administrative Fee, AB 939 Fee, Vehicle Impact Fee, and Litter Abatement Fee for
- 699 subsequent Rate Periods shall be adjusted annually in accordance with the adjustment method
- 700 described in Exhibit E, or shall be the amount specified by the Agency.

#### 701 7.8 PAYMENT SCHEDULE AND LATE FEES

- Within thirty (30) calendar days of the end of each calendar quarter, during the Term of this Agreement,
- 703 Contractor shall remit to Agency all fees as described in this Article. Such fees shall be remitted to
- 704 Agency and sent or delivered to the Agency Contract Manager. If such remittance is not paid to Agency



Scalehouse, recycling and greenwaste areas at Sun Street Transfer Station

### Republic Services Transportation Surcharge

| Fiscal Year | Surcharge<br>Rate |
|-------------|-------------------|
| 2009-10     | \$ 6.00           |
| 2010-11     | \$ 5.00           |
| 2011-12     | \$ 5.00           |
| 2012-13     | \$ 8.00           |
| 2013-14     | \$ 11.00          |
| 2014-15     | \$ 14.00          |
| 2015-16     | \$ 17.00          |

#### 3 Implementing a New Revenue Structure

As is evident by the need for increasing rates, the Authority must take a look at developing a new methodology for generating revenue that fairly apportions the costs of operations among the various users. Before implementing a new methodology, the Authority first should determine whether it should continue paying for certain items not directly related to its mission.

## 3.1 Stop Subsidizing Transportation of Franchise Waste to the Landfill

The first step the Authority can take to reduce or minimize rate increases is to stop paying for the transportation of franchise waste to the landfill. The Authority subsidizes the transportation of Republic Services waste to Johnson Canyon Landfill. It also funds operation of the Jolon Road Transfer Station which is used primarily by Waste Management to move South County and King City refuse to Johnson Canyon Landfill. Currently 88% of all the waste received at Jolon Road is Waste Management franchise waste.

Tri-Cities Disposal customers pay for the direct hauling of waste from Greenfield, Soledad and Gonzales to Johnson Canyon Landfill. Waste Management imposes a surcharge of approximately \$15.00 per ton on waste delivered to Madison Lane Transfer station to cover the cost of handling and transferring the waste to Johnson Canyon Landfill.

Republic Services pays a transportation surcharge of \$8.00 per ton on all franchise waste to cover part of the cost of transferring their waste. Five dollars is to pay for Madison Lane Transfer Station and \$3.00 is for Sun Street Transfer Station. Waste Management charges the Authority \$19.40 per ton for Republic Services waste that they handle and transport at Madison Lane because the Authority does not have the permit capacity at Sun Street to accommodate all of their tonnage. In order to cover the full cost of handling Republic Services waste at Sun Street, staff recommends increasing the transportation surcharge by \$3.00 per ton per year for each of the next three years to bring their surcharge to \$17.00 per ton in FY 2015-16. The Authority's cost to handle waste at Sun Street in 2011-12 was \$18.70.

To the left is a table showing the proposed transportation surcharge. Every \$1.00 increase in tipping fees, results in approximately a 10 cent increase per month on Salinas 32 gallon cart customers.

Additionally, staff proposes that effective September 1, 2016, when the Agreement with Waste Management for Jolon Road Transfer Station comes to an end, the Authority convert Jolon Road Transfer Station into a Convenience Station for self-haul customers only. Waste Management may continue to use the Jolon Road Transfer Station under a lease agreement.

The two changes discussed above would save the Authority \$1.5 million (\$9.00 per ton), \$900,000 at SSTS and \$600,000 at Jolon Road. All franchise haulers would then be responsible for hauling or paying to have their waste delivered to the landfill, or future Materials Recovery Facility. The Authority could then concentrate all its resources on its core mission – providing waste disposal capacity, not transporting garbage.

Attachment 8

## SVSWA Regional Fee Portion \$135, 947

The remainder of the Regional Fee is used to supplement a portion of the total cost of these programs:

- AB 939 Administration
- Legislative Development
- Diversion/Recycling Programs



## Basis for Regional Fee

- Environmental Health has always administered all recycling and diversion programs and AB 939 administration within the unincorporated area while SVSWA staff have focused on incorporated cities.
- As long as the unincorporated County is divided between two separate JPAs, Monterey County will continue to maintain its own effective and standardized diversion programs that also align with its franchise agreement.



|    | 2013                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              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|    | 30-Apr                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            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| 1  | The second secon | Minutes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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| 2  | JOINT<br>MEETING<br>WITH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          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| 3  | COUNTY<br>BOARD OF<br>SUPERVISORS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 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| 4  | — @ 4:00PM                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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                                                                                                                                                                                                 | QTE June Tonnage<br>& Diversion Report            | MRC Siting/Land<br>Swap/Acquisition<br>Plan (sp) |
| 5  | Section 1. Co. Sectio | Request for Bids for JC LFG Expansion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Non-management<br>MOU (CalPERS<br>Pension Reform)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | The second secon | QTE June Cash & Investments (EC)                  |                                                  |
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| 7  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | FY 2013-14<br>Budget Document<br>(EC)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Equipment<br>Replacement<br>Program (sp)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            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                                                                                                                                                                                                 | CH Closure Project<br>Completion (sp)             |                                                  |
| 8  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   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| 9  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   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| 10 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   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| 11 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   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                                                                                                                                                                                                 | Intro Ord No. 10<br>Local Suppliers<br>Preference |                                                  |

Consent
Presentation
Consideration
Closed Session

[Other] (Public Hearing, Recognition, Informational, etc.)

(EC) Executive Committee

(sp) Strategic Plan Item