

SALINAS VALLEY SOLID WASTE AUTHORITY

**Fiscal Year
2012-2013**



Prepared by
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Proposed Budget
FY 2012-2013
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June 21, 2012

Salinas Valley Solid Waste Authority Board Members:

We are pleased to present for your consideration the Final Proposed Operating Budget for fiscal year 2012-13. The budget requires a \$3.00 per ton tipping fee increase. The \$15,698,700 budget represents a 5.8% increase over the FY 2011-12 budget. In order to keep the rate increase to a minimum the entire \$2,340,900 of Recology South Valley revenues will be used for operating expenses instead of capital projects.

The current Capital Improvement Budget appropriations will carryover to FY 2012-13. No new projects are being added at this time. The 10-year Capital Improvement Plan will be brought back to the Board in October.

Achieving a Balanced Budget

As staff and the Board have worked on the last two budgets it has become abundantly clear that a 2012-13 budget year rate increase is absolutely necessary in order to meet its financial obligations. Develop and implementation of a sustainable finance plan was identified as the top priority in the Authority's Strategic Plan. Over the past four fiscal years there has been only a \$1.00 per ton increase in rates, even though the Authority's costs continue to increase while tonnages have decreased. This has led to the utilization of all discretionary funds and the use of the Recology South Valley revenues for operations. These funds were never intended to be used for that purpose. They were meant for the development of landfill capacity.

In the meantime, due to regulatory requirements, the Authority's expenses continue to increase. The Authority also has some rather large capital improvements, such as the Corrective Action Plan, that need to be made at Crazy Horse as soon as the closure of that landfill is completed. As such there is a need to begin funding the capital improvements budget from current revenues instead of waiting to issue debt because the Authority has no funds designated for capital improvements.

To create a Sustainable Finance Budget the budget development process started in November 2011. The result was a Preliminary Budget that included the following items:

- Increase the budget to the level needed to fully fund all Authority obligations.
- Increase rates in order to fully fund all Authority obligations.
- Implement a stable revenue structure to fund all Authority obligations into the future.

After months of discussion the Board decided in April to not increase rates. In May staff presented options for balancing the budget without a rate increase. Beginning on the next page is a summary of the final proposed budget followed by a discussion of how it was developed and how it can be funded with a small rate increase. Thereafter the budget summaries analyze the budget in various ways.

Salinas Valley Solid Waste Authority				
Proposed Budget Comparison				
FY 2012-13				
	Budget 2011-12	Proposed 2012-13	Increase (Decrease)	% Change
Revenues				
Tipping Fees - Solid Waste	10,556,000	11,054,500	498,500	4.7%
Tipping Fees - Surcharge	450,000	725,600	275,600	61.2%
Tipping Fees - Diverted Materials	995,600	901,800	(93,800)	-9.4%
Tipping Fees - South Valley	2,243,300	2,340,900	97,600	4.4%
Charges for Services	117,000	117,000	-	0.0%
Sales of Materials and Royalties	429,500	572,500	143,000	33.3%
Investment Earnings	273,000	80,200	(192,800)	-70.6%
Miscellaneous/Other	-	60,000	60,000	
Total Revenues	15,064,400	15,852,500	788,100	5.2%
Expenditures				
1110 - Executive Administration	389,149	355,210	(33,939)	-8.7%
1120 - Administrative Support	362,970	374,870	11,900	3.3%
1130 - Human Resources Administration	300,390	300,500	110	0.0%
1140 - Clerk of the Board	139,285	153,320	14,035	10.1%
1200 - Finance Administration	609,409	619,600	10,191	1.7%
1300 - Operations Administration	483,901	547,790	63,889	13.2%
2100 - Resource Recovery	655,958	647,950	(8,008)	-1.2%
2150 - Marketing	75,000	100,000	25,000	33.3%
2200 - Public Education	134,668	135,000	332	0.2%
2300 - Household Hazardous Waste	645,146	644,430	(716)	-0.1%
2400 - C & D Diversion	91,000	50,000	(41,000)	-45.1%
2500 - Organics Diversion	530,419	577,030	46,611	8.8%
2600 - Diversion Services	200,581	153,000	(47,581)	-23.7%
3100 - Scalehouse Operations	327,409	342,250	14,841	4.5%
3600 - JR Transfer Station	691,961	706,720	14,759	2.1%
3650 - ML Transfer Station	424,000	450,000	26,000	6.1%
3710 - SS Disposal Operations	554,553	509,395	(45,158)	-8.1%
3720 - SS Transfer Operations	841,366	839,725	(1,641)	-0.2%
3730 - SS Recycling Operations	89,770	176,900	87,130	97.1%
4300 - CH Landfill Operations	57,681	112,250	54,569	94.6%
4500 - JC Landfill Operations	3,085,590	3,579,520	493,930	16.0%
5300 - Crazy Horse ECS	303,775	352,400	48,625	16.0%
5400 - Lewis Road ECS	179,382	156,720	(22,662)	-12.6%
5500 - Johnson Canyon ECS	200,515	248,300	47,785	23.8%
5600 - Jolon Road ECS	49,062	80,700	31,638	64.5%
6100 - Debt Service - Interest	2,090,600	2,037,120	(53,480)	-2.6%
6200 - Debt Service - Principal	1,049,200	1,103,000	53,800	5.1%
6605 - Closure Set-Aside	277,700	277,000	(700)	-0.3%
6620 - Strategic Plan Imp.	-	68,000	68,000	
Total Expenditures	14,840,440	15,698,700	858,260	5.8%
Net Increase to Fund Balance	223,960	153,800	(70,160)	-31.3%

ACHIEVING A BALANCED BUDGET

The Proposed Budget

The proposed budget of \$15,698,700 reflects an increase of \$858,260 (5.8%) over the current appropriations. This is a reduction from the \$1.4 million increase presented in the preliminary budget.

Development of the Proposed Budget

The proposed operating budget started with the baseline budget that was used in the Authority's 10-year plan. In an attempt to keep rates down the last four years, the operating budget has become too lean. Staff recommends increasing the operating budget to a level that will allow the Authority to handle all the solid waste of the valley without compromising safety or efficiency.

The budget can no longer be balanced by reducing expenditures. Expenditures have been decreased to a level that make it difficult to meet all regulatory requirements, meet financial obligations and continue providing excellent service to the public.

The only viable option for a balanced budget is to increase rates. Unlike other governmental agencies that can reduce or eliminate some of their services, the Authority cannot reduce services. It was created to handle the solid waste that comes to the Authority. Customers cannot be turned away. While landfill tonnage has decreased 27% over the past five years, the Authority's expenses cannot be decreased proportionately as many of the diversion programs are being financially impacted by the public need for increased recycling services. The vast majority of the Authority's expenses are regulatory or contractual in nature and cannot be reduced. So, like most other utilities, the Authority has to increase its rates.

Rate increase is needed

With a declining disposal waste stream and an increasing demand for expanded recycling and waste diversion services, the only option is to increase rates. In reviewing the need for a rate increase and the Board's desire to minimize any rate increases the Authority will have to utilize the entire 2012-13 Recology South Valley disposal revenues for one more year. Even after using the entire RSV revenues for operations there is still a need for a \$3.00 per ton tipping fee increase. Staff believes that the recommended rate increases accomplish that.

Tonnage decreases appear to be leveling off

It appears that the loss of tonnage due to the economic downturn is leveling off. However, it is too early to tell. The 2012-13 budget is based on the assumption that we will receive 165,400 tons of solid waste to be landfilled, a decrease of 0.4% of the estimated 166,000 tons for 2011-2012.

FY 2012-13 is a Transition Year

Over the past 10 years the Authority has spent almost \$50 million on capital improvements to ensure that the landfills are environmentally safe and to ensure that the Salinas Valley has a means for disposal of solid waste well into the future. All bond proceeds have been spent, two landfills have been closed, one landfill is being closed, and work has begun on the environmental review of the use of gasification conversion technology to manage the remaining post-recycled solid waste residues. In the meantime, the tonnage used to finance the Authority's budget continues to decline as we achieve higher rates of waste diversion. At this same time, the Authority must now prepare to finance future obligations out of declining tipping fees. This requires that the Authority make some fundamental changes to its financial policies. The future cannot be funded in the same way as the past.

Once this budget is approved staff will begin work on a three-year budget that will allow the Authority to transition to a more dependable system for funding operations and capital improvements.

Budget Development

Staff developed a preliminary budget that showed the cost of funding all Authority obligations at a level that could remain constant for 2-3 years. This budget required a \$1.4 million increase in appropriations. In addition, staff showed the impact on rates of no longer \$1.6 million of Recology South Valley revenues to fund operations. These actions required a net \$3.0 million increase in revenues to fully fund all obligations and eliminate dependence on revenue from importation of waste.

Available Fund Balance

At June 30, 2011, the Authority had a fund balance of \$23,799,085 of which only \$2,224,004 is available for spending. Those funds are committed to the \$2.3 million Johnson Canyon Road Improvements project. The available fund balance is summarized as follows:

Restricted for landfill closure	\$11,625,267	
Restricted for bond reserve	2,820,700	
Committed for landfill capacity	7,129,114	
Assigned for JCL road improvements	<u>2,224,004</u>	(commitment is actually for \$2.3 million)
Total fund balance	\$23,799,085	

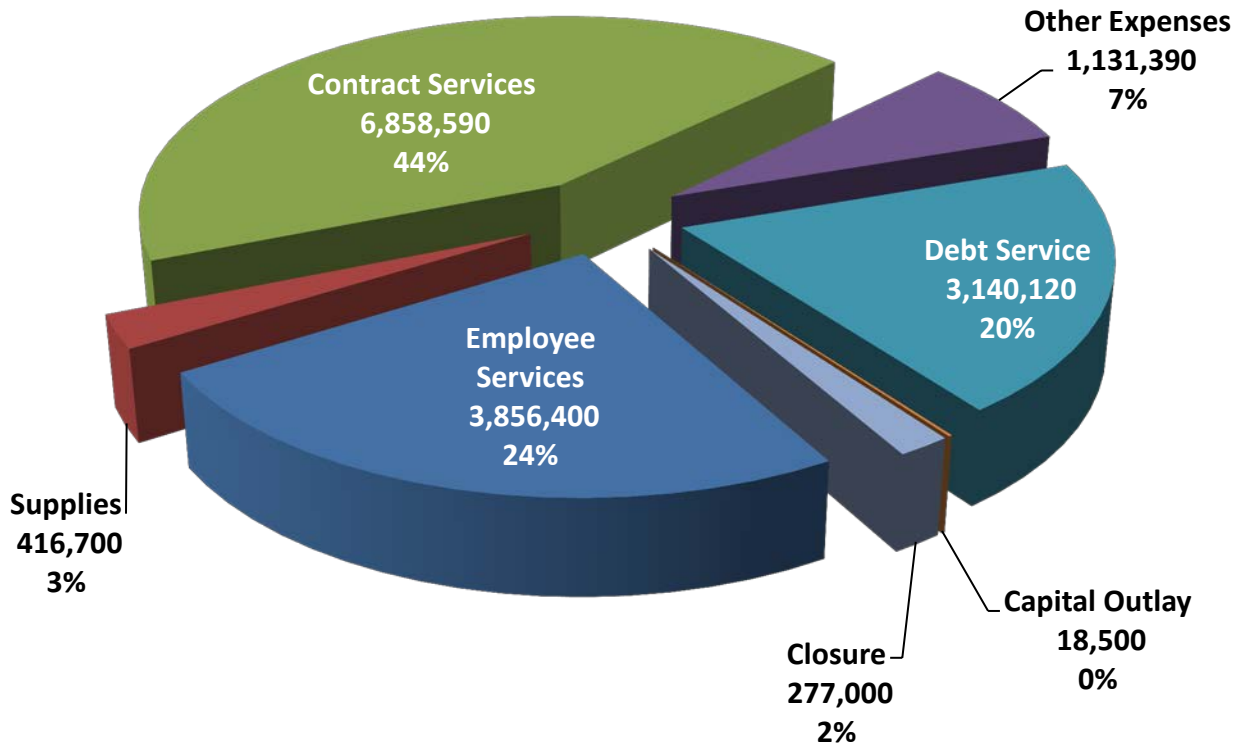
As shown above, the Authority has no funds available for an emergency situation or for capital improvements that will be necessary in the near future. Without a rate increase the Authority has no dedicated funds for future capital improvements, replacements or repairs.

OPERATING EXPENDITURES BUDGET HIGHLIGHTS

Following is a comparison of the operating budget expenditures by category.

Expenditures by Category				
Category	Fiscal Year		Increase/ (Decrease)	% change
	2011-12	2012-13		
61 - Employee Services	3,699,994	3,856,400	156,406	4.2%
62 - Supplies	389,025	416,700	27,675	7.1%
63 - Contract Services	6,304,441	6,858,590	554,149	8.8%
64 - Other Expenses	1,020,855	1,131,390	110,535	10.8%
65 - Debt Service	3,139,800	3,140,120	320	0.0%
66 - Capital Outlay	8,625	18,500	9,875	114.5%
67 - Closure	<u>277,700</u>	<u>277,000</u>	<u>(700)</u>	-0.3%
Grand Total	14,840,440	15,698,700	858,260	5.8%

FY 2012-13 Budget by Category \$15,698,700



Employee Services

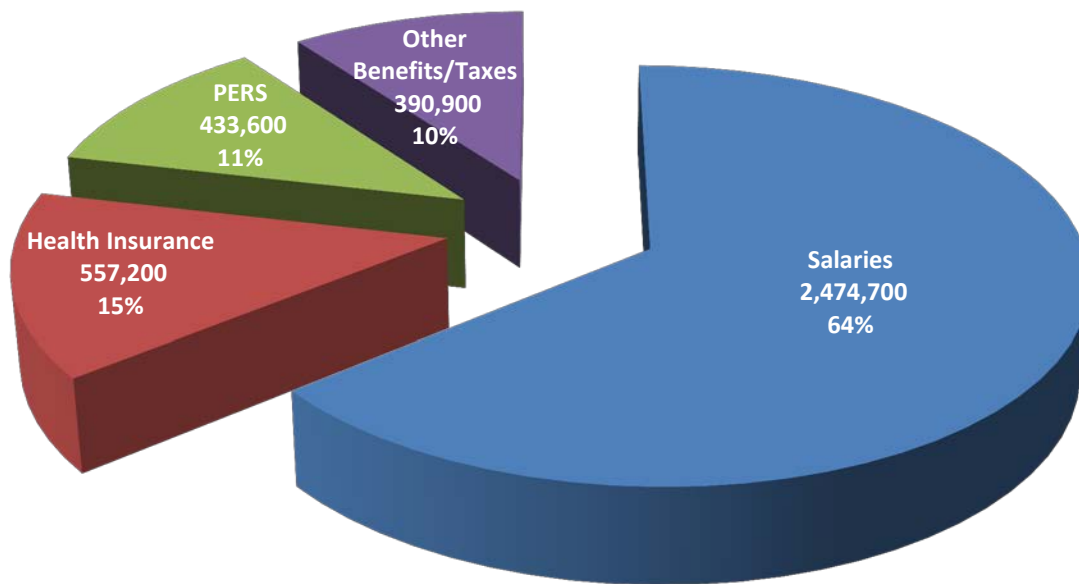
Employee services are budgeted to increase 4.2% (\$156,406) in 2012-13 to \$3,856,400 due to 1) one unfrozen position; 2) step increases and a 2% increase in the salary schedule for employees that have been at the top step for over a year.

Step increases account for \$80,800 in increased employee costs. Thirty-five Authority employees are scheduled to receive step increases during the fiscal year. While the step increases can range from 2.0% to 7.5% they are budgeted at 5%.

Unfrozen position requested amount of \$68,000. The unfrozen position is a Diversion Worker I who will be working in the Materials Recovery Center assisting customers with recycling materials. This promotes the Authority's mission and stated purpose. This position is expected to divert additional tons of material out of the landfill. However the main purpose for this new position is to maintain safety at the Sun Street Transfer Station.

Following is a summary of the costs for employees:

FY 2012-13 Proposed Employee Services \$ 3,856,400



Supplies

Supplies expense will increase \$27,675 (7.1%) primarily due to an increase of \$21,700 in Bio-Diesel fuel costs for handling additional solid waste and recycling material at Sun Street Transfer Station and transferring them to Johnson Canyon landfill.

Business Partnerships (Contract Services)

Contract Services is the largest expense category. This category pays for landfill operations, transfer station operations, regulatory compliance and environmental monitoring. Contract services will increase 8.8% to \$6,858,590. Following is a summary of the major expenses in this category.

- The Authority's contract with Norcal Engineering (now Recology) for the Johnson Canyon landfill operations is the single largest contract of the Authority. The \$800,000 compaction incentive represents a \$405,000 budget increase. Following are the amounts budgeted for compensating Recology:

<u>Task</u>	<u>Amount</u>
Landfill Operations	\$ 1,991,500
Compaction Incentive	800,000
Tonnage Band Over/(Short)	(152,800)
Out of Scope Work	10,000
Total Landfill Operations	<u>2,648,700</u>
Diversion Assistance	<u>98,000</u>
Total Fees	<u><u>\$ 2,746,700</u></u>

- Waste Management will be compensated \$450,000 for handling and transporting Republic waste delivered to the Madison Lane Transfer Station. This is due to the Sun Street Transfer Station permit limit of 400 tons per day. Waste Management will handle 80 tons per day. This is financed from the current \$5.00 per ton surcharge on Salinas franchise waste.
- Waste Management will be compensated \$679,800 for operating the Jolon Road Transfer Station and delivering the waste to Johnson Canyon Landfill.

Debt Service

Debt service will not change much at \$3,140,120. At \$3.1 million it is the third largest expense category. \$2,755,000 is for the debt service on the \$39.8 million 2002 Revenue Bonds which will be paid off in 2032. \$385,120 is for the annual installment to the City of Salinas for the purchase of Crazy Horse landfill which will be paid off in 2028.

Closure/Postclosure Funding

Closure funding will decrease \$700 (.3%) to \$277,000. The decrease is due to the slight decrease in projected tonnage. Closure funding is on a per ton basis.

Capital Outlay

The capital outlay category will increase to \$18,500. This is for minor equipment necessary to run the Sun Street Transfer Station.

Other Expenses

This category catches everything else not covered in the above categories. There are two major expenses included here that are deserving of more discussion as follows:

California Integrated Waste Management Fees - \$349,100

All landfills are required to pay the State \$1.40 per ton buried at landfills. The expense is partially funded from the South Valley monies for the tonnage delivered.

Monterey County Regional Fees - \$184,500

The Monterey County Environmental Health Division expects to receive \$496,080 in total from the Authority and MRWMD based proportionally on tonnage landfilled at each site. In addition the Authority pays \$71,700 for Local Enforcement Agency (LEA) permit fees. In total the Authority expects to pay \$256,200 to Monterey County Environmental Health.

DEBT SERVICE

The Authority is committed to annual debt service (principal and interest) payments of \$3.1 million through 2028. Thereafter the annual debt service payments reduce to \$2.75 million through 2032, at which time all current debt will be paid off.

Revenue Bonds, Series 2002

On May 15, 2002 the Authority issued Revenue Bonds, Series 2002 in the amount of \$39,845,000 to finance capital improvements projects, refund the Authority's 1997 Revenue Bonds, payoff a portion of the Crazy Horse installment purchase agreement and provide capitalized interest and debt service reserve fund. Maximum annual debt service is \$2,756,524, including interest at 5.56% for 30 years.

From fiscal year 2002-03 through fiscal year 2006-07 the Authority gradually increased tipping fees \$9.00 per ton in accordance with the financing plan for the 2002 Revenue Bonds. The debt service payments were structured so that rate increases could be done gradually. This was possible because the bond issue included \$3,140,454 in capitalized interest to help make the debt service payments during the initial period so rates could be increased gradually. Debt service (principal and interest) payments on the 2002 Revenue Bonds are leveled at \$2.75 million through FY 2031-32.

Installment Purchase Agreement

The Authority purchased Crazy Horse Sanitary Landfill from the City of Salinas for \$8,000,000. On August 12, 1997, the Authority and the City entered into an Installment Purchase Agreement (IPA). The installment payments to the City were \$701,224 per year, including interest at 7.91% for 30 years.

On August 28, 2002, principal of \$3,470,438 was paid to the City reducing the outstanding balance on the installment purchase agreement to \$4,168,269. The installment payments to the City were reduced to \$385,097 per year, including interest at 7.91% for the remaining 27 years.

Following is a summary of the Authority's debt service requirements through the final payment on the outstanding debt:

Fiscal Year Ending June 30,	IPA		2002 Bonds		Total Debt Svc Requirements
	Principal	Interest	Principal	Interest	
2012	109,180	275,917	940,000	1,814,554	3,139,651
2013	117,988	267,109	985,000	1,769,954	3,140,051
2014	127,506	257,591	1,035,000	1,721,524	3,141,621
2015	137,792	247,306	1,085,000	1,667,203	3,137,301
2016-2020	874,745	1,050,741	6,445,000	7,320,916	15,691,402
2021-2025	1,289,274	636,211	8,400,000	5,370,778	15,696,263
2026-2030	858,271	104,472	10,895,000	2,861,906	14,719,649
2031-2032	-	-	5,225,000	277,857	5,502,857
	<u>\$ 3,514,756</u>	<u>\$ 2,839,347</u>	<u>\$ 35,010,000</u>	<u>\$ 22,804,691</u>	<u>\$ 64,168,795</u>

For full Debt Service schedules see:

Appendix G for 2002 Revenue Bonds on page 101

Appendix H for Crazy Horse Landfill IPA on page 102

CLOSURE & POSTCLOSURE FUNDING

The calculation of closure and postclosure amounts is based on Governmental Accounting Standards Board Statement No. 18 (GASB 18). GASB 18 states very clearly how the costs of closure and postclosure maintenance are calculated and allocated to accounting periods. The Authority uses GASB 18 methodology to determine the budget amount for closure costs. The funding of liabilities for closure and postclosure are governed by the California Department of Resources Recycling and Recovery (CalRecycle). CalRecycle is the permitting agency for landfills in California.

Closure Funding Requirement

By the time a landfill stops accepting waste it is required to have set-aside sufficient funds to pay for the closure of the landfill. Closure costs are determined and funded annually based on landfill capacity used. Even though the funds will not be spent until the landfill is closed, the annual required funding amount is considered an expense for the period when the landfill capacity was used. The Authority therefore budgets to set-aside sufficient funds to cover the expense of closure for the fiscal year.

Closure Funding Calculations

The calculation of closure funding is based on a per ton basis. The Johnson Canyon Landfill (JCL) Closure/Postclosure Calculations, While the per ton amount can be calculated as low as \$1.15 per ton based on the unfunded liability as of June 30, 2011, management recommends funding closure costs at a rate of \$2.02 per ton using the estimated future unfunded liability. Using the \$2.02 per ton rate will ensure that South Santa Clara Valley waste contributes an equitable amount towards the cost of closure. There are two additional reasons for using the higher amount.

The Authority is now in the process of closing its third landfill. In each case, the actual closure costs have come in higher than anticipated. Since the closure of Johnson Canyon Landfill is not scheduled to occur for at least another 25 years, there is no telling how much the costs will go up as CalRecycle continues to change its requirements. The higher funding rate will ensure that there are sufficient funds to cover any cost overruns. Any funds remaining after closure is complete, would be used to offset the future post-closure care obligations.

Closure Funding Recommendation

However, in view of the required rate increase to fund this item, staff recommends that the increase in per ton charges be spread out over future budgets. For FY 2012-13 the closure funding rates will remain the same at \$1.15 per ton.

Johnson Canyon Landfill Postclosure Maintenance Requirement

Once a landfill is closed, the State requires that the landfill be monitored for at least the next 30 years. This is called postclosure maintenance. Under GASB 18, the Authority is required to recognize annually an expense for postclosure maintenance for Johnson Canyon Landfill even though the actual expenditure of the funds will not take place until after the landfill is closed. The postclosure maintenance expense is offset by a liability since the Authority does not actually pay for this item at present. Ideally the Authority should be funding this liability from current revenues so that the postclosure maintenance of JCL is paid for by the users of the landfill capacity. However the Authority has chosen instead to enter into a financial assurance agreement with CalRecycle whereby the Authority has agreed to fund the future postclosure maintenance costs out of future revenues.

Johnson Canyon Landfill Postclosure Maintenance Future Funding

If the Authority was to fund JCL postclosure maintenance out of current revenues it would need to set-aside a minimum of \$.48 per ton landfilled or a maximum of \$.79 per ton landfilled. Doing so would ensure that future generations do not have to pay for the postclosure maintenance of JCL.

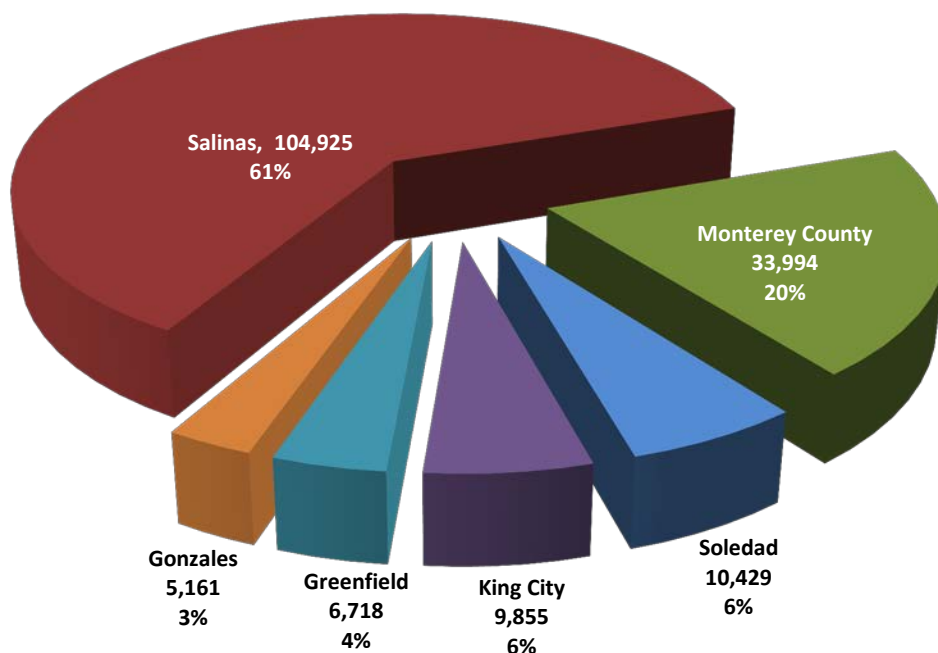
In an effort to keep rate increases as low as possible staff is not recommending to fund this future liability at this time. By not doing so, the Postclosure Maintenance Liability will continue to increase until it reaches \$4.9 million upon the future closure of JCL.

Once expenses level off or additional revenue is available staff we bring back a proposal to begin funding the postclosure maintenance of Johnson Canyon Landfill.

SOLID WASTE ORIGIN

The chart below shows the origin of the landfilled waste from the Authority service area.

Percentage of Landfilled Waste



LANDFILL CAPACITY

The Authority has one operating landfill remaining, Johnson Canyon Landfill (JCL) located outside of Gonzales. At June 30, 2011 it had 6.3 million tons of remaining permitted capacity. At the current tonnage disposal rate it has 30 years of capacity left.

Johnson Canyon Landfill Rate of Use

In FY 2010-11 250,683 tons of solid waste were buried at JCL. For FY 2012-13 240,900 tons are expected to be buried (162,600 from the Authority service area and 78,300 from South Santa Clara County). For budgeting purposes the projected tonnage reflects a 2% decrease in annual tonnage.

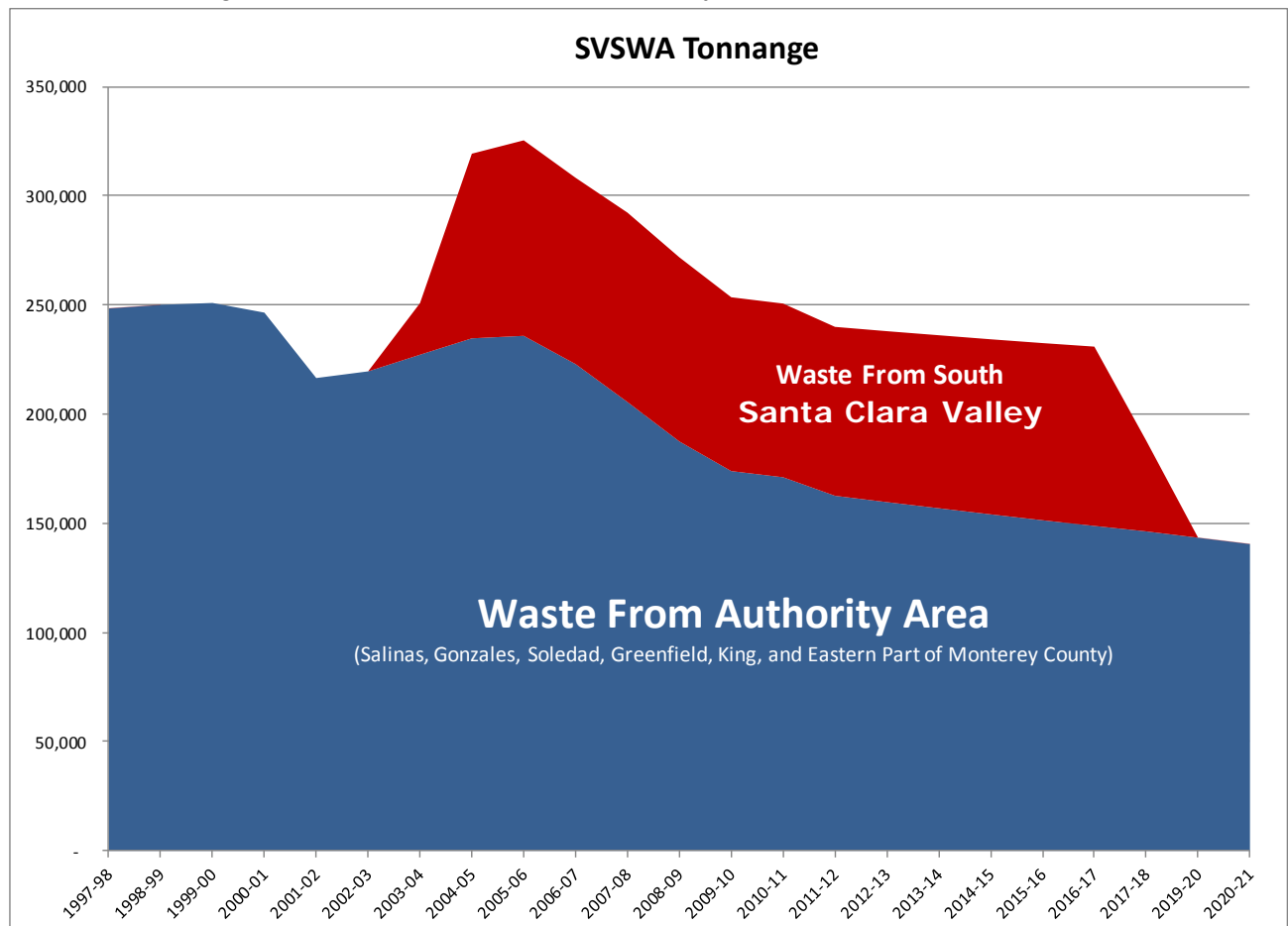
However, as mandatory recycling begins to take effect in Salinas and other jurisdictions, and as the Authority stops receiving waste from South Santa Clara County landfill tonnage could drop to as low as 131,000 tons per year giving the Authority 46 years of landfill capacity. If conversion technology is implemented it is expected to have a dramatic impact on landfill tonnage, giving the Authority 107 years of landfill capacity.

Johnson Canyon Landfill Capital Improvements

In order to fully utilize the permitted capacity, Johnson Canyon Landfill will require capital improvements totaling \$17,524,800.

Landfilled Tonnage

The following chart shows the 31% decrease in tonnage since the Authority was formed. The decreased tonnage has been the basis for the Authority's revenue.



REVENUES AND TONNAGE

Franchise Solid Waste Tonnage

<u>Franchise Account</u>	<u>2009-10 Actual</u>	<u>2010-11 Actual</u>	<u>2011-12 Budget</u>	<u>2012-13 Projected</u>	<u>2013-14 Projected</u>	<u>2014-15 Projected</u>
Republic Services	92,553	89,358	90,000	90,700	88,900	87,100
Rural Disposal	28,039	26,379	25,500	25,800	25,300	24,800
WM-Madison Lane *						
WM-Jolon Road *	15,524	15,267	15,100	14,100	13,800	13,500
City of Soledad	6,100	6,275	6,300	6,100	6,000	5,900
City of Greenfield	5,596	5,704	5,700	5,700	5,600	5,500
Tri-Cities Disposal	1,856	1,835	2,000	2,400	2,400	2,400
City of Gonzales	2,913	2,914	2,900	2,900	2,800	2,700
Total	152,581	147,732	147,500	147,700	144,800	141,900
Percentage change	-0.04%	-3.2%	-0.5%	0.1%	-2.0%	-2.0%

As the above numbers indicate, for FY 2011-12 staff prepared the budget based on 147,500 of franchise waste. Since there are no indications of increased economic activity in Monterey County that can justify an increase in franchise tonnage, staff believes that 147,700 tons is a conservative estimate for FY 2012-13.

Self-Haul Solid Waste Tonnage

The second largest source of income for the Authority is Self-Haul solid waste. These are customers that bring their own solid waste to Authority landfills. These customers can go wherever they please. Self-haul solid waste is charged at the same rate as franchise waste. The number of self-haul customers is starting to increase at Sun Street Transfer Station. The table below shows the basis for the Authority estimate of an 8.0% increase in self-haul tonnage for FY 2012-13.

<u>Self-Haul</u>	<u>2009-10 Actual</u>	<u>2010-11 Actual</u>	<u>2011-12 Budget</u>	<u>2012-13 Projected</u>	<u>2013-14 Projected</u>	<u>2014-15 Projected</u>
Self-Haul Tons	15,531	15,906	15,000	16,200	16,300	16,400
Percentage change	-28.0%	+2.4%	-5.7%	+8.0%	+0.6%	+0.6%

The closure of Crazy Horse Landfill on May 31, 2009 caused a decrease in self-haul tonnage.

Madison Lane Self-Haul Tonnage

The third largest source of revenue for the Authority is the self-haul tonnage that comes from Madison Lane Transfer Station, which is owned and operated by USA Waste, dba Waste Management. These are self-haul customers that prefer to go to Madison Lane. In 2005 the Authority entered into an agreement with Waste Management for the delivery of their self-haul waste to an Authority landfill at a reduced rate. The reduced rate was granted because the Authority does not have to provide the services for this waste that it has to provide to customers of its member agencies. The rate started at \$29.00 per ton and goes up by \$1.00 per year. For

FY 2011-12 the rate is \$36.00. In FY 2012-13 the rate will be \$37.00. Following is a chart depicting the self-haul waste delivered to the Authority from Madison Lane Transfer Station.

Franchise Account	2009-10 <u>Actual</u>	2010-11 <u>Actual</u>	2011-12 <u>Budget</u>	2012-13 <u>Projected</u>	2013-14 <u>Projected</u>	2014-15 <u>Projected</u>
Madison Lane SH	4,519	2,614	3,000	1,200	1,000	800
Percentage change	-55.9%	-42.2%	+14.8%	-60.0%	-16.7%	-20.0%

Staff is working with Waste Management to convert Madison Lane into a commercial franchise waste only materials recovery facility and transfer station. This means that the Madison Lane self-haul waste would come to the Sun Street Transfer Station at the full \$64.00 per ton rate.

Field Plastic Tonnage

As shown below, after the closure of Crazy Horse the Authority lost all field plastic that was being delivered to Crazy Horse. The vast majority of it went to MLTS.

Franchise Account	2009-10 <u>Actual</u>	2010-11 <u>Actual</u>	2011-12 <u>Budget</u>	2012-13 <u>Projected</u>	2013-14 <u>Projected</u>	2014-15 <u>Projected</u>
Field Plastic	111	566	500	300	300	300
Percentage change	-92.4%	+409.9%	+13.2%	-60.0%	+0.0%	+0.0%

Salinas Transportation Surcharge

The Salinas Transportation Surcharge is used to pay Waste Management for the handling and transporting of Republic waste to Johnson Canyon Landfill from their Madison Lane Transfer Station. The surcharge was originally \$6.00 per ton in FY 2009-10. It decreased to \$5.00 per ton in FY 2010-11 to offset a \$1.00 per ton tipping fee increase. The \$5.00 per ton surcharge on an estimated 90,700 tons of Salinas franchise waste is expected to generate \$453,500

In order to balance the budget and keep rate increases to a minimum, the surcharge is being increased in FY 2012-13 by \$3.00 per ton. These additional funds will be used to cover the Authority's costs handling and transporting Republic Services waste from Sun Street Transfer Station in Salinas to Johnson Canyon Landfill in Gonzales.

Investment Earnings

The \$80,200 investment earnings estimate represents a decrease of \$192,800 (70.6%) over the original estimate at the beginning of FY 2011-12. This is due to reduced investment rates of return and a decrease in available funds for investment. Rates are currently down to 0.3%

Investment earnings have historically played a key role in the Authority's budget until now. FY 2012-13 will be an all-time low for investment earnings due to the recession and the Federal Reserve's monetary policy.

EXPANSION FUND – (RECOLOGY SOUTH VALLEY TONNAGE)

The Expansion Fund is used to account for revenue from the sale of landfill capacity to Recology South Santa Clara Valley Disposal (Recology South Valley). The Authority is guaranteed to receive \$2,340,900 in FY 2012-13 for landfilling 78,286 tons of solid waste.

While \$1,000,000 annually from these funds was used for operating Crazy Horse Landfill (CHL) until its closure, these funds were not meant to be used to operate Johnson Canyon Landfill. Costs associated with Recology South Valley waste (i.e. closure, CalRecycle fees, County Regional Fees); amounting to \$258,340 will continue to be paid from these funds.

The Expansion Fund budget includes \$600,000 for the Autoclave CEQA Project. At June 30, 2012 the Expansion Fund is projected to have a fund balance of \$5,974,152.

At the end of 10 years (June 30, 2014) the Expansion Fund is expected to generate \$6.1 million which, per Board policy, is to be used for developing 50 years of sustainable landfill capacity. If the agreement is kept in place until December 2017, it will generate \$15.2 million.

The following table summarizes the use and eventual balance of these monies.

SALINAS VALLEY SOLID WASTE AUTHORITY								
Expansion Fund Pro-Forma								
FY 2011-12 thru 2017-18								
	Actual	Budget	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed
	2010-11	2011-12	2012-13	2013-14 *	2014-15	2015-16	2016-17	2017-18#
Guaranteed Tonnage	76441	77358	78286	79226	80176	81138	82112	41549
South Valley Tipping Fees	\$ 2,211,254	\$ 2,243,315	\$ 2,340,900	\$ 2,318,800	\$ 2,290,500	\$ 2,385,600	\$ 2,482,500	\$ 1,290,500
Investment Earnings	28,835	22,500	22,000	22,500	23,000	24,500	25,000	25,000
Less Mo.Co. Regional Fees	(63,977)	(58,500)	(59,500)	(60,210)	(60,930)	(61,660)	(62,410)	(31,580)
Less SBOE - CalRecycle Fees	(111,362)	(108,300)	(109,600)	(110,920)	(112,250)	(113,590)	(114,960)	(58,170)
Less Closure Set-Aside	(200,906)	(89,100)	(90,030)	(122,800)	(160,350)	(162,280)	(164,220)	(83,100)
Net Operating Income	\$ 1,863,844	\$ 2,009,915	\$ 2,103,770	\$ 2,047,370	\$ 1,979,970	\$ 2,072,570	\$ 2,165,910	\$ 1,142,650
Less Operating Expenses	\$ (555,500)	\$ (1,987,415)	\$ (2,081,832)	\$ (1,500,000)	\$ (500,000)	\$ -	\$ -	\$ -
Less Capital Projects:	(154,363)	-	-	-	-	-	-	-
9003 CR3 Pilot Project Studies		(103,687)	-	-	-	-	-	-
9021 Salinas MRF CEQA		(147,775)	(452,225)	-	-	-	-	-
9801 Ameresco LFG Equipment	-	(376,000)	-	-	-	-	-	-
Sun St. Equipment Replacement	-	(550,000)	-	-	-	-	-	-
Net Increase (Decrease)	1,153,981	(1,154,962)	(430,287)	547,370	1,479,970	2,072,570	2,165,910	1,142,650
Beginning Balance	5,877,095	7,129,114	5,974,152	5,543,865	6,091,235	7,571,205	9,643,775	11,809,685
Ending Balance	\$ 7,129,114	\$ 5,974,152	\$ 5,543,865	\$ 6,091,235	\$ 7,571,205	\$ 9,643,775	\$ 11,809,685	\$ 12,952,335
Allocation of Fund Balance:								
New Johnson Canyon Liner		1,156,575	1,539,393	1,926,809	2,318,869	2,715,634	3,117,162	3,320,336
Salinas Materials Recovery Facility	7,129,114	4,817,577	4,004,472	4,164,426	5,252,336	6,928,141	8,692,523	9,631,999
	\$ 7,129,114	\$ 5,974,152	\$ 5,543,865	\$ 6,091,235	\$ 7,571,205	\$ 9,643,775	\$ 11,809,685	\$ 12,952,335
Notes:								
* First option for extension is at 12/31/2013								

REVENUE BOND RATE COVENANT

Pursuant to the Master Indenture for the 2002 Revenue Bonds the Authority agreed “to fix, prescribe and collect rates, fees and charges and manage the operation of the System for each fiscal year so as to yield Net Revenues during such fiscal year equal to at least one hundred fifteen percent (115%) of the Annual Debt Service in such fiscal year.” After paying for operations the Authority must have available 115% of the amount of debt service. This ensures the bond holders that there is a 15% cushion to make debt service payments in the event changes are necessary during the year which would affect revenues or expenditures. For FY 2012-13 the debt service coverage ratio is 120%.

For the Debt Service Coverage Ratio Calculations refer to Appendix J on page 104

CAPITAL IMPROVEMENT PROJECTS

The 10 Year Capital Improvements Budget on page 52 shows the full detail of the projects. The following table shows that almost all future capital improvements are unfunded.

Projects by Funding Source	2011-12	2012-13	2013-14	2014-15	2015-18	2018-21
Closure Funds	10,403,206	-	-	-	-	-
Expansion Funds	852,462	650,000	-	12,000,000	-	-
Plasco Reimbursement	821,090	-	-	-	-	-
Grants	45,459	-	-	-	-	-
Fund Balance	2,456,216	-	-	-	-	-
Unfunded	-	2,731,425	775,000	6,000,000	15,286,000	607,000
	<u>14,578,433</u>	<u>3,381,425</u>	<u>775,000</u>	<u>18,000,000</u>	<u>15,286,000</u>	<u>607,000</u>

The following table summarizes the capital improvements by landfill site. It shows that even when closed, landfills continue to require capital improvements well into the future. The large sums at Johnson Canyon are for the development of the next modules when, module 456B is fully utilized.

Projects by Site	2011-12	2012-13	2013-14	2014-15	2015-18	2018-21
Crazy Horse Landfill	10,416,805	1,899,200	25,000	-	609,000	90,000
Lewis Road Landfill	-	-	-	-	-	40,000
Johnson Canyon Landfill	2,301,093	380,000	750,000	6,000,000	14,677,000	477,000
Conversion Technology	1,448,552	452,225	-	-	-	-
Salinas Transfer Station	411,983	650,000	-	12,000,000	-	-
	<u>14,578,433</u>	<u>3,381,425</u>	<u>775,000</u>	<u>18,000,000</u>	<u>15,286,000</u>	<u>607,000</u>

The above tables make it very clear that landfills are very capital intensive. This is why the Authority has done two bond issues already. During this coming fiscal year staff will develop a financing plan for the unfunded capital improvements which will be brought to the Board in January 2013.

CONCLUSION

The budget as presented covers all required operating expenditures, debt service payments, and transfers leaving an operating net income of \$153,800. During FY 2012-13 the Authority will complete the closure of Crazy Horse Landfill, the single largest project for the Authority.

The budget is a never ending cycle. Staff will continue to work on a new rate structure. The change needs to be accomplished in an orderly manner using the three-year budget window to increase rates gradually to the point where they need to be.

The Board's due diligence and staff's efforts have allowed the Authority to develop a balanced budget for FY 2012-13 with a minimal \$3.00 per ton tipping fee increase. Once the budget is adopted the real work will begin as the Authority continues to work at becoming a more efficient operation poised to handle the recycling, resource recovery, and solid waste disposal needs of the Salinas Valley in a "Future Without Landfills".

Respectfully submitted,

Patrick Mathews
General Manager/CAO

Roberto Moreno
Finance Manager/Treasurer

SALINAS VALLEY SOLID WASTE AUTHORITY



List of Principal Officials

Fernando Armenta, County of Monterey
President

Liz Silva, City of Gonzales
Vice President

Dennis Donahue, City of Salinas
Alternate Vice President

Lou Calcagno, County of Monterey
Board Member

Robert Cullen, City of King
Board Member

Gloria De La Rosa, City of Salinas
Board Member

Jyl Lutes, City of Salinas
Board Member

Richard Perez, City of Soledad
Board Member

Yolanda Teneyuque, City of Greenfield
Board Member

Patrick Mathews
Chief Administrative Officer

Jose Gamboa
Assistant General Manager

Thomas M. Bruen
General Counsel

Roberto Moreno
Finance Manager/Treasurer

Rose Gill
Administrative Manager

Dave Meza
Authority Engineer

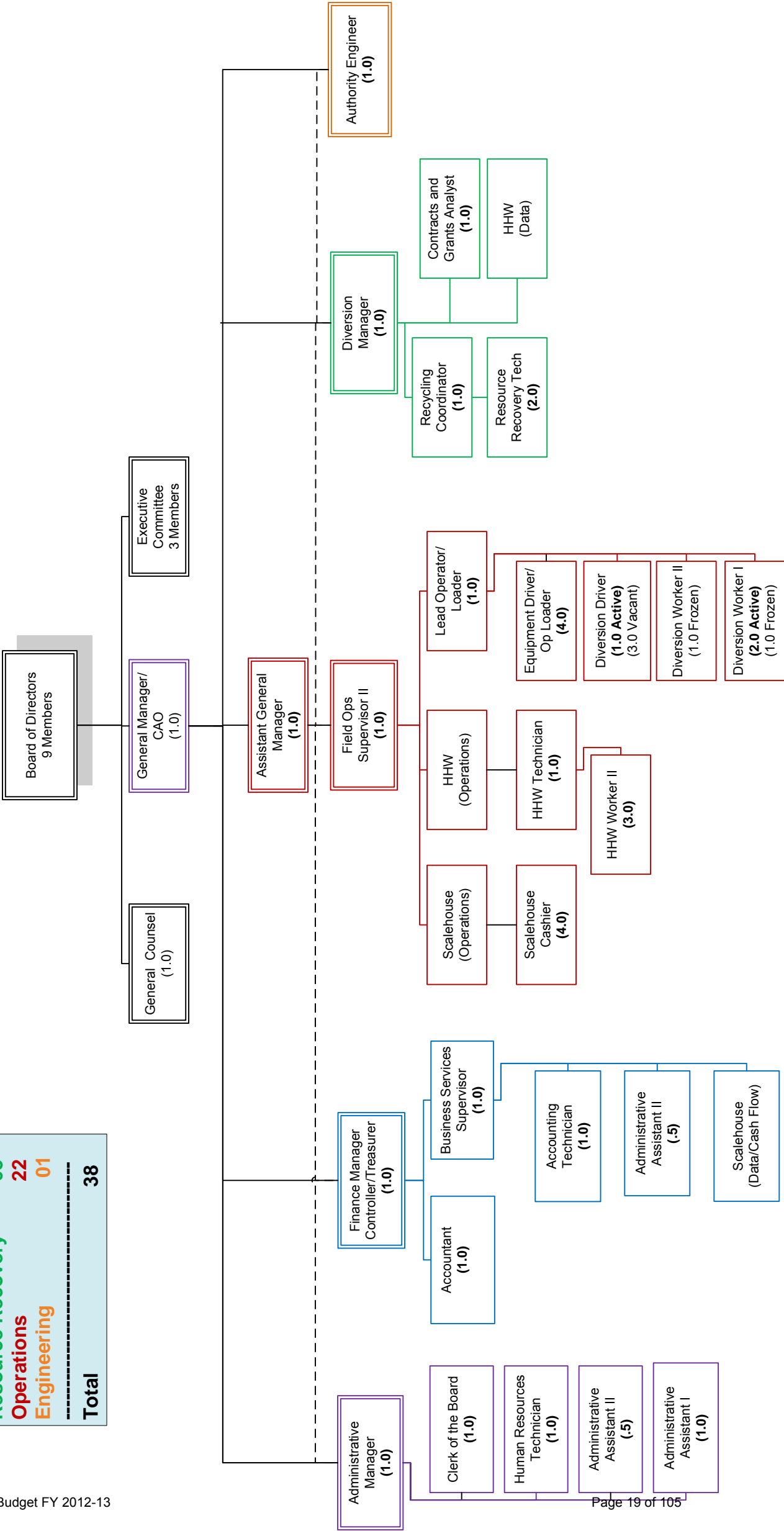
Susan Warner
Diversion Manager



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Salinas Valley Solid Waste Authority
Organizational Chart
February 1, 2012

Administration	5.5
Finance	4.5
Resource Recovery	05
Operations	22
Engineering	01
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Total	38





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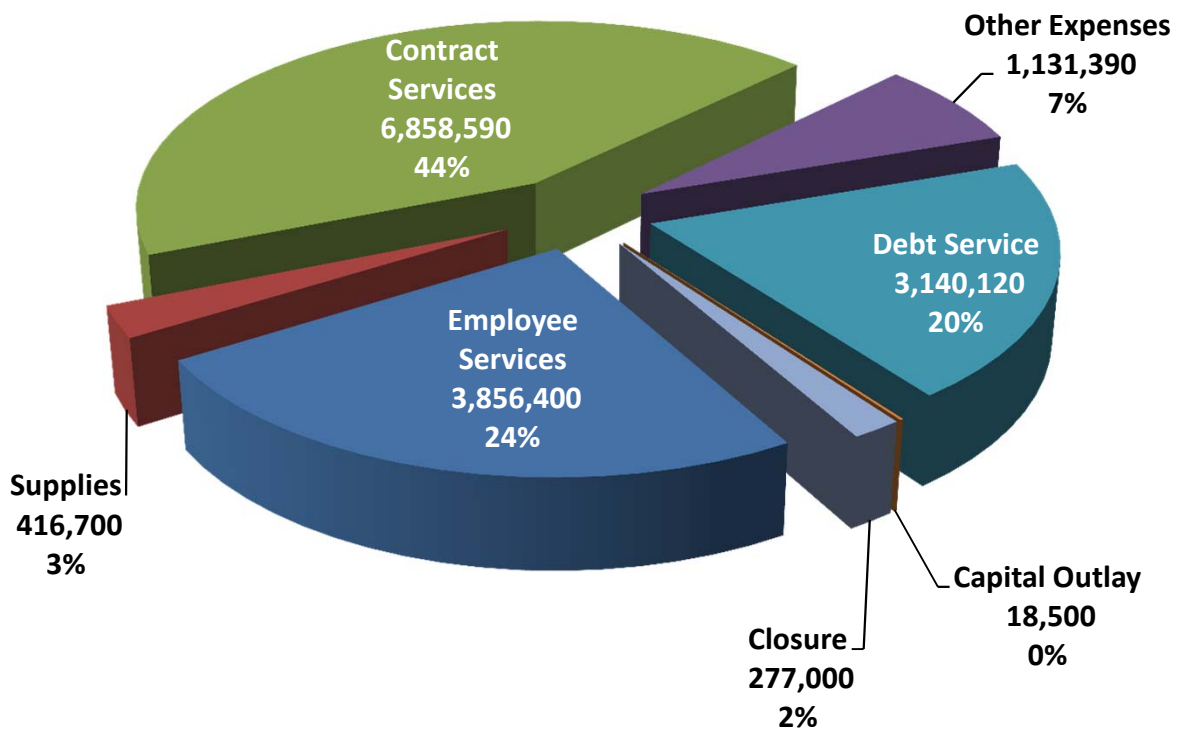
Salinas Valley Solid Waste Authority
Two-Year Budget Comparison
FY 2012-13

	Budget 2011-12	Proposed 2012-13	Increase (Decrease)	% Change
Revenues				
Tipping Fees - Solid Waste	10,556,000	11,054,500	498,500	4.7%
Tipping Fees - Surcharge	450,000	725,600	275,600	61.2%
Tipping Fees - Diverted Materials	995,600	901,800	(93,800)	-9.4%
Tipping Fees - South Valley	2,243,300	2,340,900	97,600	4.4%
Charges for Services	117,000	117,000	-	0.0%
Sales of Materials and Royalties	429,500	572,500	143,000	33.3%
Investment Earnings	273,000	80,200	(192,800)	-70.6%
Miscellaneous/Other	-	60,000	60,000	
Total Revenues	15,064,400	15,852,500	788,100	5.2%
Expenditures				
1110 - Executive Administration	389,149	355,210	(33,939)	-8.7%
1120 - Administrative Support	362,970	374,870	11,900	3.3%
1130 - Human Resources Administration	300,390	300,500	110	0.0%
1140 - Clerk of the Board	139,285	153,320	14,035	10.1%
1200 - Finance Administration	609,409	619,600	10,191	1.7%
1300 - Operations Administration	483,901	547,790	63,889	13.2%
2100 - Resource Recovery	655,958	647,950	(8,008)	-1.2%
2150 - Marketing	75,000	100,000	25,000	33.3%
2200 - Public Education	134,668	135,000	332	0.2%
2300 - Household Hazardous Waste	645,146	644,430	(716)	-0.1%
2400 - C & D Diversion	91,000	50,000	(41,000)	-45.1%
2500 - Organics Diversion	530,419	577,030	46,611	8.8%
2600 - Diversion Services	200,581	153,000	(47,581)	-23.7%
3100 - Scalehouse Operations	327,409	342,250	14,841	4.5%
3600 - JR Transfer Station	691,961	706,720	14,759	2.1%
3650 - ML Transfer Station	424,000	450,000	26,000	6.1%
3710 - SS Disposal Operations	554,553	509,395	(45,158)	-8.1%
3720 - SS Transfer Operations	841,366	839,725	(1,641)	-0.2%
3730 - SS Recycling Operations	89,770	176,900	87,130	97.1%
4300 - CH Landfill Operations	57,681	112,250	54,569	94.6%
4500 - JC Landfill Operations	3,085,590	3,579,520	493,930	16.0%
5300 - Crazy Horse ECS	303,775	352,400	48,625	16.0%
5400 - Lewis Road ECS	179,382	156,720	(22,662)	-12.6%
5500 - Johnson Canyon ECS	200,515	248,300	47,785	23.8%
5600 - Jolon Road ECS	49,062	80,700	31,638	64.5%
6100 - Debt Service - Interest	2,090,600	2,037,120	(53,480)	-2.6%
6200 - Debt Service - Principal	1,049,200	1,103,000	53,800	5.1%
6605 - Closure Set-Aside	277,700	277,000	(700)	-0.3%
6620 - Strategic Plan Imp.	-	68,000	68,000	
Total Expenditures	14,840,440	15,698,700	858,260	5.8%
Net Increase to Fund Balance	223,960	153,800	(70,160)	-31.3%

Salinas Valley Solid Waste Authority
Budget by Category
FY 2012-13

Category	Fiscal Year		Increase/ (Decrease)	% change
	2011-12	2012-13		
61 - Employee Services	3,699,994	3,856,400	156,406	4.2%
62 - Supplies	389,025	416,700	27,675	7.1%
63 - Contract Services	6,304,441	6,858,590	554,149	8.8%
64 - Other Expenses	1,020,855	1,131,390	110,535	10.8%
65 - Debt Service	3,139,800	3,140,120	320	0.0%
66 - Capital Outlay	8,625	18,500	9,875	114.5%
67 - Closure	277,700	277,000	(700)	-0.3%
Grand Total	14,840,440	15,698,700	858,260	5.8%

FY 2012-13 Budget by Category



Salinas Valley Solid Waste Authority
Budget by Program
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
1110 - Executive Administration	389,149	355,210	-8.7%
1120 - Administrative Support	362,970	374,870	3.3%
1130 - Human Resources Administration	300,390	300,500	0.0%
1140 - Clerk of the Board	139,285	153,320	10.1%
1200 - Finance Administration	609,409	619,600	1.7%
1300 - Operations Administration	483,901	547,790	13.2%
2100 - Resource Recovery	655,958	647,950	-1.2%
2150 - Marketing	75,000	100,000	33.3%
2200 - Public Education	134,668	135,000	0.2%
2300 - Household Hazardous Waste	645,146	644,430	-0.1%
2400 - C & D Diversion	91,000	50,000	-45.1%
2600 - Diversion Services	200,581	153,000	-23.7%
3100 - Scalehouse Operations	327,409	342,250	4.5%
3600 - JR Transfer Station	691,961	706,720	2.1%
3650 - ML Transfer Station	424,000	450,000	6.1%
3710 - SS Disposal Operations	554,553	509,395	-8.1%
3720 - SS Transfer Operations	841,366	839,725	-0.2%
3730 - SS Recycling Operations	89,770	176,900	97.1%
4300 - CH Landfill Operations	57,681	112,250	94.6%
4500 - JC Landfill Operations	3,085,590	3,579,520	16.0%
5300 - Crazy Horse ECS	303,775	352,400	16.0%
5400 - Lewis Road ECS	179,382	156,720	-12.6%
5500 - Johnson Canyon ECS	200,515	248,300	23.8%
5600 - Jolon Road ECS	49,062	80,700	64.5%
6100 - Debt Service - Interest	2,090,600	2,037,120	-2.6%
6200 - Debt Service - Principal	1,049,200	1,103,000	5.1%
6605 - Closure Set-Aside	277,700	277,000	-0.3%
6620 - Strategic Plan Imp.	-	68,000	#DIV/0!
Grand Total	14,840,440	15,698,700	5.8%

Salinas Valley Solid Waste Authority
Budget by Line Item
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
61110 - Regular Pay	2,458,290	2,557,600	4.0%
61120 - Paid Time Off	95,300	86,200	-9.5%
61300 - Overtime - Regular	94,340	76,500	-18.9%
61400 - Education Assistance	2,500	2,000	-20.0%
61410 - Wellness Program	4,500	4,000	-11.1%
61700 - Flexible Leave	49,300	49,500	0.4%
61705 - Management Leave	22,500	23,000	2.2%
61815 - Auto Allowance	30,000	30,000	0.0%
61816 - Cell Phone	10,840	11,300	4.2%
61822 - PERS Employer Contribution	253,610	259,100	2.2%
61823 - PERS EPMC	174,110	174,500	0.2%
61825 - Medicare	36,610	36,600	0.0%
61826 - FICA	500	-	-100.0%
61831 - Health Insurance	555,030	557,200	0.4%
61833 - Long-Term Disability	13,410	10,800	-19.5%
61834 - Unemployment	14,200	19,300	35.9%
61836 - Life Insurance	11,310	9,600	-15.1%
61837 - Insurance - Workers Compensation	91,944	108,600	18.1%
61970 - New Position - Diversion Worker I	-	68,000	#DIV/0!
61998 - ECS/Program Regular Salary Deduct	(61,000)	(61,000)	0.0%
61999 - CIP/Program Regular Salary Deduct	(157,300)	(166,400)	5.8%
62100 - Office Supplies & Materials	21,720	36,000	65.7%
62120 - Reproduction Costs	1,000	1,000	0.0%
62130 - Copier/Printer Supplies	9,500	7,100	-25.3%
62140 - Janitorial Supplies	4,200	2,700	-35.7%
62230 - Rolling Stock Supplies	5,500	5,500	0.0%
62230 - Vehicle Supplies	7,000	7,000	0.0%
62290 - Other Repair & Maintenance Supplies	5,780	9,000	55.7%
62330 - Fuel	35,400	17,400	-50.8%
62335 - Biodiesel Fuel	234,500	256,200	9.3%
62510 - Uniforms	2,900	3,600	24.1%
62800 - Special Dept Supplies	25,510	34,500	35.2%
62801 - Graffiti Removal Supplies	1,500	1,500	0.0%
62802 - Litter Abatement	2,500	2,500	0.0%
62810 - Software/License Renewals	5,500	7,900	43.6%
62840 - Safety Supplies	9,300	7,400	-20.4%
62850 - Small Tools	500	500	0.0%
62910 - Minor Capital Outlay	10,920	11,500	5.3%
62915 - Minor Computer Equipment	4,400	4,000	-9.1%
63116 - Cell Phones	7,520	7,200	-4.3%
63120 - Telephone	15,100	14,600	-3.3%
63121 - Conference Call Services	700	700	0.0%
63122 - Telephone System Support	5,400	-	-100.0%
63125 - Internet Services	8,750	9,500	8.6%
63126 - Exchange Hosting Services	2,900	4,500	55.2%
63127 - Network Access	800	800	0.0%
63140 - Postage	6,000	5,000	-16.7%
63150 - Overnight Shipments	2,000	2,000	0.0%

Salinas Valley Solid Waste Authority
Budget by Line Item
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
63210 - Water	6,900	6,900	0.0%
63220 - Sewer	400	400	0.0%
63230 - Gas & Electricity	119,810	108,000	-9.9%
63240 - Portable Toilet	4,100	4,100	0.0%
63250 - Exterminator Service	2,840	4,560	60.6%
63261 - Vector Control	2,400	5,000	108.3%
63270 - Garbage/Recycling Pickup	700	700	0.0%
63320 - Building Rent	82,410	86,400	4.8%
63322 - Building Maintenance Fees	18,680	21,000	12.4%
63410 - Vehicle Maintenance	115,600	96,000	-17.0%
63416 - Building Alarm Service	4,230	5,430	28.4%
63430 - Equipment Maintenance	55,000	26,700	-51.5%
63431 - Equip Maintenance - Copier	3,500	3,500	0.0%
63440 - Equipment Rental	7,950	21,000	164.2%
63510 - Legal Services	98,794	80,000	-19.0%
63520 - Recruitment Services	2,000	2,000	0.0%
63521 - HR Consultants - Comp. Study	4,000	-	-100.0%
63522 - HR Investigations, Testing	3,832	3,000	-21.7%
63530 - Audit Services	23,100	22,000	-4.8%
63535 - Actuarial Services	3,000	5,000	66.7%
63540 - Consulting Engineer	27,500	45,000	63.6%
63541 - Contract Engineering Manager	500	-	-100.0%
63542 - Eng. Services - Surveying	22,800	16,000	-29.8%
63543 - Aerial Topography	2,200	6,000	172.7%
63544 - Eng. Services - Leachate	45,720	48,000	5.0%
63545 - Eng. Services - GW Monitoring	87,750	75,000	-14.5%
63546 - TO-15 Testing	7,100	7,600	7.0%
63548 - Eng. Services - LFG System	148,320	148,000	-0.2%
63549 - Eng Services - LFG Surface Monitoring	36,440	36,000	-1.2%
63551 - GHG Monitoring (AB32)	12,190	35,000	187.1%
63554 - Eng. Services - Leachate - Non Routine	5,800	7,000	20.7%
63555 - Eng. Services - GW Monitoring - Non Routine	5,000	6,000	20.0%
63558 - Eng. Services - LFG System - Non Routine	77,500	60,000	-22.6%
63560 - Custodial Service	15,100	13,100	-13.2%
63565 - Records Management Disposal Service	250	250	0.0%
63570 - Bank of NY -1997 Series A Bond	5,100	5,100	0.0%
63571 - MBIA Muni-Financial Rebate	1,850	1,850	0.0%
63580 - Safety Program/Consulting	889	5,000	462.5%
63581 - Safety Awards	5,611	6,520	16.2%
63586 - Vehicle Safety Inspection	2,000	-	-100.0%
63587 - Street Sweeping	9,500	9,500	0.0%
63588 - Credit Reports	1,750	2,000	14.3%
63590 - Other Professional Services	3,000	3,000	0.0%
63592 - Facility Maintenance	46,934	26,500	-43.5%
63593 - Landscape Maintenance	21,450	5,500	-74.4%
63594 - Credit Card Fees	7,500	8,000	6.7%
63595 - Returned Check Expense	500	500	0.0%
63596 - Bank Fees	8,700	7,500	-13.8%

Salinas Valley Solid Waste Authority
Budget by Line Item
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
63597 - Litter Abatement	60,000	60,000	0.0%
63598 - FSA Service Fees	1,000	800	-20.0%
63599 - EAP Service Fee	4,106	5,250	27.9%
63613 - Contract Labor	67,800	70,000	3.2%
63615 - Hauling Services	18,000	7,000	-61.1%
63616 - Madison Lane Transfer Station Services	424,000	450,000	6.1%
63622 - Diversion Assistance Fee-JC	95,300	98,000	2.8%
63623 - Metal Diversion Fees	3,400	500	-85.3%
63624 - Tires Diversion Fees	6,500	7,500	15.4%
63625 - Wood Waste Diversion Fees	13,460	3,600	-73.3%
63628 - Greenwaste Processing Fees	505,925	571,930	13.0%
63630 - C&D Recycling (ST Goal)	91,000	50,000	-45.1%
63631 - Mattresses Diversion Service	29,415	35,000	19.0%
63636 - Diversion Assistance - SS	65,000	65,000	0.0%
63637 - Food Waste Diversion	966	12,000	1142.2%
63651 - HHW Hauling & Disposal	150,000	150,000	0.0%
63653 - ABOP Disposal	4,400	5,000	13.6%
63654 - Freon Removal	2,500	2,500	0.0%
63655 - HHW Disposal Supplies	35,000	35,000	0.0%
63671 - Network Support	19,680	20,000	1.6%
63672 - Laserfiche Support	7,200	7,200	0.0%
63673 - Paradigm Support	17,000	17,000	0.0%
63674 - Plan-It Support	200	1,000	400.0%
63675 - Website Hosting Service	800	800	0.0%
63676 - INCODE Off Site Backup	2,000	2,000	0.0%
63677 - INCODE Support	16,500	16,500	0.0%
63679 - Employee Evaluations Software Support	3,000	3,000	0.0%
63700 - Public Media Relations	2,500	10,000	300.0%
63711 - Media Campaign	100,000	125,000	25.0%
63715 - Give Aways	5,000	5,000	0.0%
63719 - RecycleRama	60,000	60,000	0.0%
63750 - Increased Public Education (ST Goal)	74,668	75,000	0.4%
63810 - Leachate Storage	3,900	13,500	246.2%
63811 - RWQCB Studies	1,300	2,000	53.8%
63812 - Lab Water Analysis	62,050	55,000	-11.4%
63813 - Eng. Services - GW Cap	19,830	17,000	-14.3%
63815 - Site Grading	200	5,000	2400.0%
63850 - Gonzales Host Fees	250,000	250,000	0.0%
63921 - Scale Maintenance & Repair - JC	9,400	7,200	-23.4%
63922 - Scale Maintenance & Repair - SS	6,000	6,000	0.0%
63952 - Tonnage Band Fees	(184,500)	(152,800)	-17.2%
63955 - Landfill Operations	1,955,200	1,991,500	1.9%
63956 - Compaction Incentive	395,000	800,000	102.5%
63957 - Transfer Station Operations	665,260	679,800	2.2%
63958 - Out of Scope Work	9,000	10,000	11.1%
63960 - Contingencies	9,506	74,300	681.6%
64100 - Advertising/Public Notices	9,000	10,400	15.6%
64110 - Advertising - Recruitments	4,500	3,000	-33.3%

Salinas Valley Solid Waste Authority
Budget by Line Item
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
64200 - Conferences/Meetings	31,550	31,500	-0.2%
64201 - Travel Expense - General Manager	3,000	4,000	33.3%
64210 - Board Meeting Supplies	2,300	3,000	30.4%
64220 - Board Retreat	6,100	6,500	6.6%
64225 - Conferences/Meetings - Boardmembers	-	7,500	#DIV/0!
64240 - Employee Recognition	2,500	3,500	40.0%
64250 - Training	24,675	27,000	9.4%
64251 - INCODE Student Center	200	1,500	650.0%
64310 - Association Memberships	12,200	7,800	-36.1%
64320 - Publications & Trade Journals	6,520	7,270	11.5%
64411 - Insurance - Commercial Auto	39,700	39,870	0.4%
64412 - Insurance - Crime	4,510	4,790	6.2%
64413 - Insurance - Environmental Impairment Liability	81,600	81,810	0.3%
64414 - Insurance - General Liability	37,150	37,200	0.1%
64415 - Insurance - Public Officials and Employment Liabil	15,290	15,470	1.2%
64416 - Insurance - Property Damage	15,280	15,450	1.1%
64417 - Insurance - Excess Liability	24,300	24,370	0.3%
64418 - Insurance - Surety Bond	5,340	160	-97.0%
64700 - Refunds & Reimbursement	1,000	1,000	0.0%
64810 - Board Member Stipends	12,800	14,400	12.5%
64903 - Fees & Permits	1,130	1,000	-11.5%
64904 - Property Taxes	27,570	27,700	0.5%
64905 - Mo.Co. LEA Fees	73,040	78,000	6.8%
64906 - Mo.Co. Regional Fees	183,000	184,500	0.8%
64910 - SBOE - CIWMB Fees	349,100	349,100	0.0%
64920 - MBUAPCD-Air Board Fees	20,700	20,600	-0.5%
64925 - SWRCB Fees	25,400	122,000	380.3%
64943 - Fees and Permits	1,400	1,000	-28.6%
65110 - 2002 Rev Bonds Interest	1,814,600	1,770,000	-2.5%
65120 - Salinas IPA Interest	276,000	267,120	-3.2%
65210 - 2002 Rev Bonds Principal	940,000	985,000	4.8%
65220 - Salinas IPA Principal	109,200	118,000	8.1%
66530 - Office Equipment	1,800	2,500	38.9%
66550 - Rolling Equipment	6,825	16,000	134.4%
67100 - Closure Expense	277,700	277,000	-0.3%
Grand Total	14,840,440	15,698,700	5.8%

Salinas Valley Solid Waste Authority
Budget by Category with Line Item Detail
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
61 - Employee Services			
61110 - Regular Pay	2,458,290	2,557,600	4.0%
61831 - Health Insurance	555,030	557,200	0.4%
61822 - PERS Employer Contribution	253,610	259,100	2.2%
61823 - PERS EPMC	174,110	174,500	0.2%
61837 - Insurance - Workers Compensation	91,944	108,600	18.1%
61120 - Paid Time Off	95,300	86,200	-9.5%
61300 - Overtime - Regular	94,340	76,500	-18.9%
61970 - New Position - Diversion Worker I	-	68,000	#DIV/0!
61700 - Flexible Leave	49,300	49,500	0.4%
61825 - Medicare	36,610	36,600	0.0%
61815 - Auto Allowance	30,000	30,000	0.0%
61705 - Management Leave	22,500	23,000	2.2%
61834 - Unemployment	14,200	19,300	35.9%
61816 - Cell Phone	10,840	11,300	4.2%
61833 - Long-Term Disability	13,410	10,800	-19.5%
61836 - Life Insurance	11,310	9,600	-15.1%
61410 - Wellness Program	4,500	4,000	-11.1%
61400 - Education Assistance	2,500	2,000	-20.0%
61826 - FICA	500	-	-100.0%
61998 - ECS/Program Regular Salary Deduct	(61,000)	(61,000)	0.0%
61999 - CIP/Program Regular Salary Deduct	(157,300)	(166,400)	5.8%
61 - Employee Services Total	3,699,994	3,856,400	4.2%
62 - Supplies			
62335 - Biodiesel Fuel	234,500	256,200	9.3%
62100 - Office Supplies & Materials	21,720	36,000	65.7%
62800 - Special Dept Supplies	25,510	34,500	35.2%
62330 - Fuel	35,400	17,400	-50.8%
62910 - Minor Capital Outlay	10,920	11,500	5.3%
62290 - Other Repair & Maintenance Supplies	5,780	9,000	55.7%
62810 - Software/License Renewals	5,500	7,900	43.6%
62840 - Safety Supplies	9,300	7,400	-20.4%
62130 - Copier/Printer Supplies	9,500	7,100	-25.3%
62230 - Vehicle Supplies	7,000	7,000	0.0%
62230 - Rolling Stock Supplies	5,500	5,500	0.0%
62915 - Minor Computer Equipment	4,400	4,000	-9.1%
62510 - Uniforms	2,900	3,600	24.1%
62140 - Janitorial Supplies	4,200	2,700	-35.7%
62802 - Litter Abatement	2,500	2,500	0.0%
62801 - Graffiti Removal Supplies	1,500	1,500	0.0%
63116 - Cell Phones	1,395	1,400	0.4%
62120 - Reproduction Costs	1,000	1,000	0.0%
62850 - Small Tools	500	500	0.0%
62 - Supplies Total	389,025	416,700	7.1%
63 - Contract Services			
63955 - Landfill Operations	1,955,200	1,991,500	1.9%
63956 - Compaction Incentive	395,000	800,000	102.5%
63957 - Transfer Station Operations	665,260	679,800	2.2%
63628 - Greenwaste Processing Fees	505,925	571,930	13.0%
63616 - Madison Lane Transfer Station Services	424,000	450,000	6.1%
63850 - Gonzales Host Fees	250,000	250,000	0.0%
63651 - HHW Hauling & Disposal	150,000	150,000	0.0%
63548 - Eng. Services - LFG System	148,320	148,000	-0.2%
63711 - Media Campaign	100,000	125,000	25.0%
63230 - Gas & Electricity	119,810	108,000	-9.9%
63622 - Diversion Assistance Fee-JC	95,300	98,000	2.8%
63410 - Vehicle Maintenance	115,600	96,000	-17.0%
63320 - Building Rent	82,410	86,400	4.8%
63510 - Legal Services	98,794	80,000	-19.0%
63545 - Eng. Services - GW Monitoring	87,750	75,000	-14.5%
63750 - Increased Public Education (ST Goal)	74,668	75,000	0.4%
63960 - Contingencies	9,506	74,300	681.6%
63613 - Contract Labor	67,800	70,000	3.2%

Salinas Valley Solid Waste Authority
Budget by Category with Line Item Detail
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
63636 - Diversion Assistance - SS	65,000	65,000	0.0%
63719 - RecycleRama	60,000	60,000	0.0%
63558 - Eng. Services - LFG System - Non Routine	77,500	60,000	-22.6%
63597 - Litter Abatement	60,000	60,000	0.0%
63812 - Lab Water Analysis	62,050	55,000	-11.4%
63630 - C&D Recycling (ST Goal)	91,000	50,000	-45.1%
63544 - Eng. Services - Leachate	45,720	48,000	5.0%
63540 - Consulting Engineer	27,500	45,000	63.6%
63549 - Eng Services - LFG Surface Monitoring	36,440	36,000	-1.2%
63655 - HHW Disposal Supplies	35,000	35,000	0.0%
63631 - Mattresses Diversion Service	29,415	35,000	19.0%
63551 - GHG Monitoring (AB32)	12,190	35,000	187.1%
63430 - Equipment Maintenance	55,000	26,700	-51.5%
63592 - Facility Maintenance	46,934	26,500	-43.5%
63530 - Audit Services	23,100	22,000	-4.8%
63322 - Building Maintenance Fees	18,680	21,000	12.4%
63440 - Equipment Rental	7,950	21,000	164.2%
63671 - Network Support	19,680	20,000	1.6%
63813 - Eng. Services - GW Cap	19,830	17,000	-14.3%
63673 - Paradigm Support	17,000	17,000	0.0%
63677 - INCODE Support	16,500	16,500	0.0%
63542 - Eng. Services - Surveying	22,800	16,000	-29.8%
63120 - Telephone	15,100	14,600	-3.3%
63810 - Leachate Storage	3,900	13,500	246.2%
63560 - Custodial Service	15,100	13,100	-13.2%
63637 - Food Waste Diversion	966	12,000	1142.2%
63700 - Public Media Relations	2,500	10,000	300.0%
63958 - Out of Scope Work	9,000	10,000	11.1%
63587 - Street Sweeping	9,500	9,500	0.0%
63125 - Internet Services	8,750	9,500	8.6%
63594 - Credit Card Fees	7,500	8,000	6.7%
63546 - TO-15 Testing	7,100	7,600	7.0%
63596 - Bank Fees	8,700	7,500	-13.8%
63624 - Tires Diversion Fees	6,500	7,500	15.4%
63921 - Scale Maintenance & Repair - JC	9,400	7,200	-23.4%
63672 - Laserfiche Support	7,200	7,200	0.0%
63554 - Eng. Services - Leachate - Non Routine	5,800	7,000	20.7%
63615 - Hauling Services	18,000	7,000	-61.1%
63210 - Water	6,900	6,900	0.0%
63581 - Safety Awards	5,611	6,520	16.2%
63555 - Eng. Services - GW Monitoring - Non Routine	5,000	6,000	20.0%
63543 - Aerial Topography	2,200	6,000	172.7%
63922 - Scale Maintenance & Repair - SS	6,000	6,000	0.0%
63116 - Cell Phones	6,125	5,800	-5.3%
63593 - Landscape Maintenance	21,450	5,500	-74.4%
63416 - Building Alarm Service	4,230	5,430	28.4%
63599 - EAP Service Fee	4,106	5,250	27.9%
63570 - Bank of NY -1997 Series A Bond	5,100	5,100	0.0%
63580 - Safety Program/Consulting	889	5,000	462.5%
63535 - Actuarial Services	3,000	5,000	66.7%
63261 - Vector Control	2,400	5,000	108.3%
63653 - ABOP Disposal	4,400	5,000	13.6%
63815 - Site Grading	200	5,000	2400.0%
63140 - Postage	6,000	5,000	-16.7%
63715 - Give Aways	5,000	5,000	0.0%
63250 - Exterminator Service	2,840	4,560	60.6%
63126 - Exchange Hosting Services	2,900	4,500	55.2%
63240 - Portable Toilet	4,100	4,100	0.0%
63625 - Wood Waste Diversion Fees	13,460	3,600	-73.3%
63431 - Equip Maintenance - Copier	3,500	3,500	0.0%
63522 - HR Investigations, Testing	3,832	3,000	-21.7%
63590 - Other Professional Services	3,000	3,000	0.0%
63679 - Employee Evaluations Software Support	3,000	3,000	0.0%

Salinas Valley Solid Waste Authority
Budget by Category with Line Item Detail
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
63654 - Freon Removal	2,500	2,500	0.0%
63588 - Credit Reports	1,750	2,000	14.3%
63811 - RWQCB Studies	1,300	2,000	53.8%
63520 - Recruitment Services	2,000	2,000	0.0%
63676 - INCODE Off Site Backup	2,000	2,000	0.0%
63150 - Overnight Shipments	2,000	2,000	0.0%
63571 - MBIA Muni-Financial Rebate	1,850	1,850	0.0%
63674 - Plan-It Support	200	1,000	400.0%
63127 - Network Access	800	800	0.0%
63675 - Website Hosting Service	800	800	0.0%
63598 - FSA Service Fees	1,000	800	-20.0%
63121 - Conference Call Services	700	700	0.0%
63270 - Garbage/Recycling Pickup	700	700	0.0%
63623 - Metal Diversion Fees	3,400	500	-85.3%
63595 - Returned Check Expense	500	500	0.0%
63220 - Sewer	400	400	0.0%
63565 - Records Management Disposal Service	250	250	0.0%
63122 - Telephone System Support	5,400	-	-100.0%
63541 - Contract Engineering Manager	500	-	-100.0%
63586 - Vehicle Safety Inspection	2,000	-	-100.0%
63521 - HR Consultants - Comp. Study	4,000	-	-100.0%
63952 - Tonnage Band Fees	(184,500)	(152,800)	-17.2%
63 - Contract Services Total	6,304,441	6,858,590	8.8%
64 - Other Expenses			
64910 - SBOE - CIWMB Fees	349,100	349,100	0.0%
64906 - Mo.Co. Regional Fees	183,000	184,500	0.8%
64925 - SWRCB Fees	25,400	122,000	380.3%
64413 - Insurance - Environmental Impairment Liability	81,600	81,810	0.3%
64905 - Mo.Co. LEA Fees	73,040	78,000	6.8%
64411 - Insurance - Commercial Auto	39,700	39,870	0.4%
64414 - Insurance - General Liability	37,150	37,200	0.1%
64200 - Conferences/Meetings	31,550	31,500	-0.2%
64904 - Property Taxes	27,570	27,700	0.5%
64250 - Training	24,675	27,000	9.4%
64417 - Insurance - Excess Liability	24,300	24,370	0.3%
64920 - MBUAPCD-Air Board Fees	20,700	20,600	-0.5%
64415 - Insurance - Public Officials and Employment Liabil	15,290	15,470	1.2%
64416 - Insurance - Property Damage	15,280	15,450	1.1%
64810 - Board Member Stipends	12,800	14,400	12.5%
64100 - Advertising/Public Notices	9,000	10,400	15.6%
64310 - Association Memberships	12,200	7,800	-36.1%
64225 - Conferences/Meetings - Boardmembers	-	7,500	#DIV/0!
64320 - Publications & Trade Journals	6,520	7,270	11.5%
64220 - Board Retreat	6,100	6,500	6.6%
64412 - Insurance - Crime	4,510	4,790	6.2%
64201 - Travel Expense - General Manager	3,000	4,000	33.3%
64240 - Employee Recognition	2,500	3,500	40.0%
64110 - Advertising - Recruitments	4,500	3,000	-33.3%
64210 - Board Meeting Supplies	2,300	3,000	30.4%
64251 - INCODE Student Center	200	1,500	650.0%
64943 - Fees and Permits	1,400	1,000	-28.6%
64903 - Fees & Permits	1,130	1,000	-11.5%
64700 - Refunds & Reimbursement	1,000	1,000	0.0%
64418 - Insurance - Surety Bond	5,340	160	-97.0%
64 - Other Expenses Total	1,020,855	1,131,390	10.8%
65 - Debt Service			
65110 - 2002 Rev Bonds Interest	1,814,600	1,770,000	-2.5%
65210 - 2002 Rev Bonds Principal	940,000	985,000	4.8%
65120 - Salinas IPA Interest	276,000	267,120	-3.2%
65220 - Salinas IPA Principal	109,200	118,000	8.1%
65 - Debt Service Total	3,139,800	3,140,120	0.0%
66 - Capital Outlay			
66550 - Rolling Equipment	6,825	16,000	134.4%

Salinas Valley Solid Waste Authority
Budget by Category with Line Item Detail
FY 2012-13

	Budget FY 2011-12	Proposed Budget FY 2012-13	Percent Change
66530 - Office Equipment	1,800	2,500	38.9%
66 - Capital Outlay Total	8,625	18,500	114.5%
67 - Closure/Postclosure			
67100 - Closure Expense	277,700	277,000	-0.3%
67 - Closure/Postclosure Total	277,700	277,000	-0.3%
Grand Total	14,840,440	15,698,700	5.8%

Salinas Valley Solid Waste Authority
Budget by Cost of Services
FY 2012-13

	Proposed 2012-13
Disposal Services	
3600 - JR Transfer Station	863,221
3650 - ML Transfer Station	549,651
3710 - SS Disposal Operations	841,383
3720 - SS Transfer Operations	1,073,738
4300 - CH Landfill Operations	150,107
4500 - JC Landfill Operations	4,543,317
5500 - Johnson Canyon ECS	324,769
6605 - Closure Set-Aside	277,000
Total Disposal Services	8,623,185
Operational Liabilities	
6100 - Debt Service - Interest*	551,875
6200 - Debt Service - Principal*	507,380
Total Operational Liabilities	1,059,255
Legacy Liabilities	
5300 - Crazy Horse ECS	451,921
5400 - Lewis Road ECS	212,909
5600 - Jolon Road ECS	120,054
6100 - Debt Service - Interest*	1,485,245
6200 - Debt Service - Principal*	595,620
Total Legacy Liabilities	2,865,749
AB939 Programs	
2100 - Resource Recovery	791,436
2150 - Marketing	122,145
2200 - Public Education	164,895
2300 - Household Hazardous Waste	787,137
3730 - SS Recycling Operations	264,133
Total AB939 Programs	2,129,746
Recycling Programs	
2400 - C & D Diversion	61,072
2500 - Organics Diversion	704,811
2600 - Diversion Services	186,881
Total Recycling Programs	952,765
Unfrozen Positions	
6620 - Strategic Plan Imp.	68,000
Total Unfrozen Positions	68,000
Grand Total	15,698,700

* Operational Liabilities are 46% of total bond debt

* Legacy Liabilities are 54% of total bond debt

Salinas Valley Solid Waste Authority
Cost of Services
FY 2012-13

	Proposed 2012-13	Scale House Allocation	Field Ops. Allocation	Overhead Allocation	Full Cost of Services
1110 - Executive Administration	355,210	-	-	(355,210)	-
1120 - Administrative Support	374,870	-	-	(374,870)	-
1130 - Human Resources Administration	300,500	-	-	(300,500)	-
1140 - Clerk of the Board	153,320	-	-	(153,320)	-
1200 - Finance Administration	619,600	-	-	(619,600)	-
1300 - Operations Administration	547,790	-	(243,111)	(304,679)	-
2100 - Resource Recovery	647,950	-	-	143,486	791,436
2150 - Marketing	100,000	-	-	22,145	122,145
2200 - Public Education	135,000	-	-	29,895	164,895
2300 - Household Hazardous Waste	644,430	-	-	142,707	787,137
2400 - C & D Diversion	50,000	-	-	11,072	61,072
2500 - Organics Diversion	577,030	-	-	127,781	704,811
2600 - Diversion Services	153,000	-	-	33,881	186,881
3100 - Scalehouse Operations	342,250	(342,250)	-	-	-
3600 - JR Transfer Station	706,720	-	-	156,501	863,221
3650 - ML Transfer Station	450,000	-	-	99,651	549,651
3710 - SS Disposal Operations	509,395	171,125	48,059	112,804	841,383
3720 - SS Transfer Operations	839,725	-	48,059	185,954	1,073,738
3730 - SS Recycling Operations	176,900	-	48,059	39,174	264,133
4300 - CH Landfill Operations	112,250	-	13,000	24,857	150,107
4500 - JC Landfill Operations	3,579,520	171,125	-	792,672	4,543,317
5300 - Crazy Horse ECS	352,400	-	21,484	78,038	451,921
5400 - Lewis Road ECS	156,720	-	21,484	34,705	212,909
5500 - Johnson Canyon ECS	248,300	-	21,484	54,985	324,769
5600 - Jolon Road ECS	80,700	-	21,484	17,871	120,054
6100 - Debt Service - Interest	2,037,120	-	-	-	2,037,120
6200 - Debt Service - Principal	1,103,000	-	-	-	1,103,000
6605 - Closure Set-Aside	277,000	-	-	-	277,000
6620 - Strategic Plan Imp.	68,000	-	-	-	68,000
Total Expenditures	15,698,700	-	-	-	15,698,700

Salinas Valley Solid Waste Authority
Proposed Budget Worksheets
FY 2012-13

	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
105 - Administration Fund				
1100 - General Administration				
61 - Employee Services				
61110 - Regular Pay	467,740	485,766	-	-
61120 - Paid Time Off	23,276	21,166	-	-
61300 - Overtime - Regular	658	209	-	-
61400 - Education Assistance	980	667	-	-
61410 - Wellness Program	298	1,432	-	-
61700 - Flexible Leave	5,036	4,864	-	-
61705 - Management Leave	6,130	10,462	-	-
61815 - Auto Allowance	12,743	13,251	-	-
61822 - PERS Employer Contribution	45,222	46,795	-	-
61823 - PERS EPMC	31,907	34,557	-	-
61824 - OPEB EXPENSE	7,971	10,429	-	-
61825 - Medicare	7,341	7,639	-	-
61831 - Health Insurance	77,446	99,084	-	-
61833 - Long-Term Disability	2,692	2,821	-	-
61834 - Unemployment	2,352	2,424	-	-
61836 - Life Insurance	1,831	1,888	-	-
61837 - Insurance - Workers Compensation	5,881	7,472	-	-
61 - Employee Services Total	699,504	750,925	-	-
62 - Supplies				
62100 - Office Supplies & Materials	9,043	6,027	-	-
62120 - Reproduction Costs	-	682	-	-
62130 - Copier/Printer Supplies	8,255	6,669	-	-
62140 - Janitorial Supplies	-	1,985	-	-
62230 - Rolling Stock Supplies	1,071	617	-	-
62330 - Fuel	1,738	1,123	-	-
62800 - Special Dept Supplies	1,412	1,260	-	-
62810 - Software/License Renewals	204	325	-	-
62910 - Minor Capital Outlay	3,644	2,946	-	-
62915 - Minor Computer Equipment	1,846	-	-	-
62 - Supplies Total	27,212	21,634	-	-
63 - Contract Services				
63116 - Cell Phones	2,682	3,156	-	-
63120 - Telephone	9,060	8,915	-	-
63121 - Conference Call Services	1,572	723	-	-
63140 - Postage	4,313	3,535	-	-
63150 - Overnight Shipments	371	152	-	-
63210 - Water	817	339	-	-
63220 - Sewer	563	685	-	-
63230 - Gas & Electricity	10,130	11,695	-	-
63320 - Building Rent	75,291	78,478	-	-
63322 - Building Maintenance Fees	21,523	20,832	-	-
63416 - Building Alarm Service	896	576	-	-
63430 - Equipment Maintenance	337	444	-	-
63431 - Equip Maintenance - Copier	2,257	2,502	-	-
63510 - Legal Services	113,862	63,753	-	-
63520 - Recruitment Services	1,727	-	-	-
63521 - HR Consultants - Comp. Study	-	690	-	-
63522 - HR Investigations, Testing	1,211	953	-	-
63540 - Consulting Engineer	77,379	19,983	-	-
63560 - Custodial Service	6,918	7,260	-	-
63565 - Records Management Disposal Service	-	241	-	-
63580 - Safety Program/Consulting	1,617	1,413	-	-
63590 - Other Professional Services	1,750	-	-	-
63598 - FSA Service Fees	162	192	-	-
63599 - EAP Service Fee	679	686	-	-
63672 - Laserfiche Support	7,198	4,822	-	-
63679 - Employee Evaluations Software Support	-	3,587	-	-
63 - Contract Services Total	342,313	235,609	-	-
64 - Other Expenses				
64100 - Advertising/Public Notices	4,655	2,051	-	-
64105 - Advertising - Yellow Pages	21,870	12,095	-	-
64110 - Advertising - Recruitments	11,737	-	-	-
64200 - Conferences/Meetings	7,168	7,695	-	-

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
64201 - Travel Expense - General Manager	2,564	4,299	-	-
64210 - Board Meeting Supplies	2,964	3,685	-	-
64220 - Board Retreat	5,124	2,305	-	-
64240 - Employee Recognition	937	2,514	-	-
64250 - Training	5,882	6,943	-	-
64310 - Association Memberships	3,181	335	-	-
64320 - Publications & Trade Journals	2,082	4,723	-	-
64410 - Insurance	74,177	29,425	-	-
64810 - Board Member Stipends	12,654	11,400	-	-
64 - Other Expenses Total	154,995	87,469	-	-
1100 - General Administration Total	1,224,025	1,095,638	-	-
1110 - Executive Administration				
61 - Employee Services				
61110 - Regular Pay	-	-	170,000	178,300
61120 - Paid Time Off	-	-	6,500	6,200
61705 - Management Leave	-	-	4,900	5,200
61815 - Auto Allowance	-	-	6,000	6,000
61816 - Cell Phone	-	-	1,200	1,200
61822 - PERS Employer Contribution	-	-	17,300	18,600
61823 - PERS EPMC	-	-	11,900	12,500
61825 - Medicare	-	-	2,500	2,600
61831 - Health Insurance	-	-	20,500	20,400
61833 - Long-Term Disability	-	-	900	800
61834 - Unemployment	-	-	400	600
61836 - Life Insurance	-	-	700	700
61837 - Insurance - Workers Compensation	-	-	4,040	4,700
61999 - CIP/Program Regular Salary Deduct	-	-	-	(26,300)
61 - Employee Services Total	-	-	246,840	231,500
62 - Supplies				
62810 - Software/License Renewals	-	-	335	400
62915 - Minor Computer Equipment	-	-	500	500
62 - Supplies Total	-	-	835	900
63 - Contract Services				
63116 - Cell Phones	-	-	650	600
63510 - Legal Services	-	-	91,994	75,000
63540 - Consulting Engineer	-	-	20,000	20,000
63590 - Other Professional Services	-	-	3,000	3,000
63598 - FSA Service Fees	-	-	72	100
63599 - EAP Service Fee	-	-	118	150
63960 - Contingencies	-	-	5,000	5,000
63 - Contract Services Total	-	-	120,834	103,850
64 - Other Expenses				
64200 - Conferences/Meetings	-	-	2,500	5,000
64201 - Travel Expense - General Manager	-	-	3,000	4,000
64250 - Training	-	-	2,000	2,000
64310 - Association Memberships	-	-	5,000	5,000
64320 - Publications & Trade Journals	-	-	2,000	2,000
64412 - Insurance - Crime	-	-	180	180
64415 - Insurance - Public Officials and Employment Liabil	-	-	620	620
64418 - Insurance - Surety Bond	-	-	5,340	160
64 - Other Expenses Total	-	-	20,640	18,960
1110 - Executive Administration Total	-	-	389,149	355,210
1120 - Administrative Support				
61 - Employee Services				
61110 - Regular Pay	-	-	106,000	107,300
61120 - Paid Time Off	-	-	4,100	3,700
61300 - Overtime - Regular	-	-	500	500
61410 - Wellness Program	-	-	500	1,000
61700 - Flexible Leave	-	-	3,100	3,100
61822 - PERS Employer Contribution	-	-	10,900	11,200
61823 - PERS EPMC	-	-	7,400	7,500
61825 - Medicare	-	-	1,500	1,600
61831 - Health Insurance	-	-	25,600	25,500
61833 - Long-Term Disability	-	-	500	500
61834 - Unemployment	-	-	800	1,100
61836 - Life Insurance	-	-	500	400

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
61837 - Insurance - Workers Compensation	-	-	714	800
61 - Employee Services Total	-	-	162,114	164,200
62 - Supplies				
62100 - Office Supplies & Materials	-	-	15,820	30,000
62120 - Reproduction Costs	-	-	1,000	1,000
62130 - Copier/Printer Supplies	-	-	9,000	6,000
62140 - Janitorial Supplies	-	-	2,000	1,500
62230 - Vehicle Supplies	-	-	2,000	2,000
62330 - Fuel	-	-	1,200	1,200
62800 - Special Dept Supplies	-	-	1,910	3,000
62810 - Software/License Renewals	-	-	665	600
62910 - Minor Capital Outlay	-	-	1,500	1,500
62915 - Minor Computer Equipment	-	-	1,000	1,000
62 - Supplies Total	-	-	36,095	47,800
63 - Contract Services				
63120 - Telephone	-	-	9,000	9,000
63121 - Conference Call Services	-	-	700	700
63122 - Telephone System Support	-	-	5,400	-
63140 - Postage	-	-	6,000	5,000
63150 - Overnight Shipments	-	-	800	800
63210 - Water	-	-	600	600
63230 - Gas & Electricity	-	-	12,000	12,000
63270 - Garbage/Recycling Pickup	-	-	700	700
63320 - Building Rent	-	-	82,410	86,400
63322 - Building Maintenance Fees	-	-	18,680	21,000
63416 - Building Alarm Service	-	-	700	700
63430 - Equipment Maintenance	-	-	1,000	1,000
63431 - Equip Maintenance - Copier	-	-	3,500	3,500
63560 - Custodial Service	-	-	8,600	6,600
63598 - FSA Service Fees	-	-	296	200
63599 - EAP Service Fee	-	-	235	300
63 - Contract Services Total	-	-	150,621	148,500
64 - Other Expenses				
64100 - Advertising/Public Notices	-	-	5,000	5,000
64200 - Conferences/Meetings	-	-	1,000	1,000
64250 - Training	-	-	2,000	2,000
64411 - Insurance - Commercial Auto	-	-	1,770	1,900
64412 - Insurance - Crime	-	-	40	100
64415 - Insurance - Public Officials and Employment Liabil	-	-	110	120
64416 - Insurance - Property Damage	-	-	3,730	3,750
64417 - Insurance - Excess Liability	-	-	490	500
64 - Other Expenses Total	-	-	14,140	14,370
1120 - Administrative Support Total	-	-	362,970	374,870
1130 - Human Resources Administration				
61 - Employee Services				
61110 - Regular Pay	-	-	160,000	163,100
61120 - Paid Time Off	-	-	6,100	5,600
61300 - Overtime - Regular	-	-	250	500
61400 - Education Assistance	-	-	1,000	1,000
61410 - Wellness Program	-	-	1,000	500
61700 - Flexible Leave	-	-	1,800	1,900
61705 - Management Leave	-	-	2,900	2,900
61815 - Auto Allowance	-	-	6,000	6,000
61816 - Cell Phone	-	-	960	1,000
61822 - PERS Employer Contribution	-	-	16,300	17,000
61823 - PERS EPMC	-	-	11,200	11,500
61825 - Medicare	-	-	2,300	2,400
61831 - Health Insurance	-	-	32,700	32,600
61833 - Long-Term Disability	-	-	900	800
61834 - Unemployment	-	-	800	1,100
61836 - Life Insurance	-	-	700	600
61837 - Insurance - Workers Compensation	-	-	1,070	1,200
61 - Employee Services Total	-	-	245,980	249,700
62 - Supplies				
62810 - Software/License Renewals	-	-	665	600
62915 - Minor Computer Equipment	-	-	1,000	1,000

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
62 - Supplies Total	-	-	1,665	1,600
63 - Contract Services				
63116 - Cell Phones	-	-	490	600
63510 - Legal Services	-	-	6,800	5,000
63520 - Recruitment Services	-	-	2,000	2,000
63521 - HR Consultants - Comp. Study	-	-	4,000	-
63522 - HR Investigations, Testing	-	-	3,000	3,000
63580 - Safety Program/Consulting	-	-	889	5,000
63581 - Safety Awards	-	-	5,611	6,520
63599 - EAP Service Fee	-	-	235	300
63679 - Employee Evaluations Software Support	-	-	3,000	3,000
63 - Contract Services Total	-	-	26,025	25,420
64 - Other Expenses				
64110 - Advertising - Recruitments	-	-	4,500	3,000
64200 - Conferences/Meetings	-	-	2,500	3,000
64240 - Employee Recognition	-	-	2,500	3,500
64250 - Training	-	-	10,000	10,000
64310 - Association Memberships	-	-	5,000	2,000
64320 - Publications & Trade Journals	-	-	2,000	2,000
64412 - Insurance - Crime	-	-	50	100
64415 - Insurance - Public Officials and Employment Liabil	-	-	170	180
64 - Other Expenses Total	-	-	26,720	23,780
1130 - Human Resources Administration Total	-	-	300,390	300,500
1140 - Clerk of the Board				
61 - Employee Services				
61110 - Regular Pay	-	-	66,000	67,700
61120 - Paid Time Off	-	-	2,600	2,400
61300 - Overtime - Regular	-	-	250	500
61700 - Flexible Leave	-	-	1,900	2,000
61822 - PERS Employer Contribution	-	-	6,800	7,100
61823 - PERS EPMC	-	-	4,700	4,800
61825 - Medicare	-	-	1,000	1,000
61826 - FICA	-	-	-	-
61831 - Health Insurance	-	-	18,600	18,600
61833 - Long-Term Disability	-	-	400	300
61834 - Unemployment	-	-	400	600
61836 - Life Insurance	-	-	300	300
61837 - Insurance - Workers Compensation	-	-	450	500
61 - Employee Services Total	-	-	103,400	105,800
62 - Supplies				
62810 - Software/License Renewals	-	-	335	300
62915 - Minor Computer Equipment	-	-	350	500
62 - Supplies Total	-	-	685	800
63 - Contract Services				
63250 - Exterminator Service	-	-	620	620
63565 - Records Management Disposal Service	-	-	250	250
63598 - FSA Service Fees	-	-	72	100
63599 - EAP Service Fee	-	-	118	150
63672 - Laserfiche Support	-	-	7,200	7,200
63 - Contract Services Total	-	-	8,260	8,320
64 - Other Expenses				
64100 - Advertising/Public Notices	-	-	3,000	3,900
64200 - Conferences/Meetings	-	-	1,000	1,500
64210 - Board Meeting Supplies	-	-	2,300	3,000
64220 - Board Retreat	-	-	6,100	6,500
64225 - Confrences/Meetings - Boardmembers	-	-	-	7,500
64250 - Training	-	-	1,000	1,000
64310 - Association Memberships	-	-	650	400
64412 - Insurance - Crime	-	-	20	100
64415 - Insurance - Public Officials and Employment Liabil	-	-	70	100
64810 - Board Member Stipends	-	-	12,800	14,400
64 - Other Expenses Total	-	-	26,940	38,400
1140 - Clerk of the Board Total	-	-	139,285	153,320
1200 - Finance Administration				
61 - Employee Services				
61110 - Regular Pay	295,542	309,769	330,000	335,100

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
61120 - Paid Time Off	14,790	5,069	12,700	11,600
61300 - Overtime - Regular	2,457	884	2,500	2,500
61400 - Education Assistance	500	500	1,000	500
61410 - Wellness Program	500	818	1,000	500
61700 - Flexible Leave	3,659	4,384	6,400	6,500
61705 - Management Leave	3,130	3,130	3,200	3,200
61815 - Auto Allowance	5,792	6,023	6,000	6,000
61816 - Cell Phone	-	-	1,560	1,600
61822 - PERS Employer Contribution	27,814	29,065	33,700	34,900
61823 - PERS EPMC	19,595	21,450	23,100	23,500
61824 - OPEB EXPENSE	5,314	6,851	-	-
61825 - Medicare	4,617	4,686	4,800	4,900
61831 - Health Insurance	48,783	62,327	69,900	69,700
61833 - Long-Term Disability	1,723	1,834	1,800	1,500
61834 - Unemployment	1,267	1,561	1,600	2,200
61836 - Life Insurance	1,121	1,187	1,400	1,200
61837 - Insurance - Workers Compensation	2,136	2,519	2,200	2,500
61 - Employee Services Total	438,740	462,057	502,860	507,900
62 - Supplies				
62100 - Office Supplies & Materials	486	272	800	800
62800 - Special Dept Supplies	817	608	1,000	1,000
62810 - Software/License Renewals	3,759	521	2,000	3,500
62910 - Minor Capital Outlay	3,068	787	920	-
62915 - Minor Computer Equipment	61	92	1,550	1,000
62 - Supplies Total	8,191	2,280	6,270	6,300
63 - Contract Services				
63116 - Cell Phones	1,355	2,820	540	600
63121 - Conference Call Services	-	468	-	-
63125 - Internet Services	3,600	3,600	4,050	4,800
63126 - Exchange Hosting Services	3,106	2,911	2,900	4,500
63127 - Network Access	-	200	800	800
63150 - Overnight Shipments	24	-	200	200
63430 - Equipment Maintenance	367	850	500	500
63530 - Audit Services	22,572	22,102	23,100	22,000
63535 - Actuarial Services	9,000	-	3,000	5,000
63570 - Bank of NY -1997 Series A Bond	5,014	4,791	5,100	5,100
63571 - MBIA Muni-Financial Rebate	1,850	1,600	1,850	1,850
63588 - Credit Reports	2,418	-	1,750	2,000
63594 - Credit Card Fees	6,601	7,267	-	-
63595 - Returned Check Expense	(117)	122	500	500
63596 - Bank Fees	2,569	2,647	4,200	3,000
63598 - FSA Service Fees	138	144	144	200
63599 - EAP Service Fee	543	457	469	600
63671 - Network Support	3,577	7,043	19,680	20,000
63674 - Plan-It Support	900	900	200	1,000
63675 - Website Hosting Service	1,013	660	800	800
63676 - INCODE Off Site Backup	2,000	-	2,000	2,000
63677 - INCODE Support	14,666	8,289	16,500	16,500
63960 - Contingencies	-	9,690	6	-
63 - Contract Services Total	81,196	76,561	88,289	91,950
64 - Other Expenses				
64200 - Conferences/Meetings	2,617	1,657	5,550	5,000
64250 - Training	470	1,735	2,500	2,500
64251 - INCODE Student Center	1,321	-	200	1,500
64320 - Publications & Trade Journals	420	420	500	500
64412 - Insurance - Crime	-	-	100	100
64415 - Insurance - Public Officials and Employment Liabil	-	-	340	350
64700 - Refunds & Reimbursement	-	-	1,000	1,000
64 - Other Expenses Total	4,828	3,812	10,190	10,950
66 - Capital Outlay				
66530 - Office Equipment	-	-	1,800	2,500
66 - Capital Outlay Total	-	-	1,800	2,500
1200 - Finance Administration Total	532,955	544,710	609,409	619,600
1300 - Operations Administration				
61 - Employee Services				
61110 - Regular Pay	286,981	379,331	430,010	445,000

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
61120 - Paid Time Off	16,768	25,409	16,900	15,300
61300 - Overtime - Regular	6,790	6,081	7,000	10,000
61410 - Wellness Program	250	525	-	500
61700 - Flexible Leave	4,785	4,626	4,800	4,900
61705 - Management Leave	2,181	6,602	7,900	8,000
61815 - Auto Allowance	7,976	12,046	12,000	12,000
61816 - Cell Phone	-	-	4,300	4,400
61822 - PERS Employer Contribution	26,652	36,627	44,900	46,300
61823 - PERS EPMC	19,121	27,054	30,700	31,200
61824 - OPEB EXPENSE	5,314	9,126	-	-
61825 - Medicare	4,600	6,232	6,400	6,500
61831 - Health Insurance	29,532	45,782	53,700	53,700
61833 - Long-Term Disability	1,716	2,135	2,300	1,900
61834 - Unemployment	1,253	1,578	1,600	2,200
61836 - Life Insurance	1,111	1,381	1,900	1,600
61837 - Insurance - Workers Compensation	15,307	23,975	19,360	24,300
61998 - ECS/Program Regular Salary Deduct	-	-	(61,000)	(61,000)
61999 - CIP/Program Regular Salary Deduct	-	-	(157,300)	(140,100)
61 - Employee Services Total	430,337	588,508	425,470	466,700
62 - Supplies				
62100 - Office Supplies & Materials	330	1,162	1,100	1,200
62120 - Reproduction Costs	67	-	-	-
62230 - Rolling Stock Supplies	1,295	2,231	2,000	2,000
62330 - Fuel	11,356	13,216	12,000	12,000
62800 - Special Dept Supplies	2,757	1,276	1,500	2,000
62810 - Software/License Renewals	1,431	1,373	1,500	2,500
62840 - Safety Supplies	-	-	1,000	-
62910 - Minor Capital Outlay	2,074	1,473	-	-
62 - Supplies Total	19,310	20,731	19,100	19,700
63 - Contract Services				
63116 - Cell Phones	3,940	4,656	1,400	1,000
63150 - Overnight Shipments	1,096	833	1,000	1,000
63430 - Equipment Maintenance	2,165	75	2,200	1,000
63540 - Consulting Engineer	-	17,059	7,500	25,000
63541 - Contract Engineering Manager	36,390	-	500	-
63598 - FSA Service Fees	66	108	272	100
63599 - EAP Service Fee	407	457	469	600
63700 - Public Media Relations	123	6,800	2,500	10,000
63 - Contract Services Total	44,187	29,988	15,841	38,700
64 - Other Expenses				
64200 - Conferences/Meetings	8,415	3,407	10,000	7,000
64250 - Training	-	920	3,400	6,000
64310 - Association Memberships	-	-	1,150	-
64320 - Publications & Trade Journals	2,359	1,931	1,750	2,500
64410 - Insurance	-	2,862	-	-
64411 - Insurance - Commercial Auto	-	-	2,860	2,860
64412 - Insurance - Crime	-	-	980	980
64415 - Insurance - Public Officials and Employment Liabil	-	-	3,350	3,350
64 - Other Expenses Total	10,774	9,121	23,490	22,690
68 - Depreciation/Amortization				
68100 - Depreciation	98,194	67,439	-	-
68 - Depreciation/Amortization Total	98,194	67,439	-	-
1300 - Operations Administration Total	602,802	715,787	483,901	547,790
3100 - Scalehouse Operations				
61 - Employee Services				
61110 - Regular Pay	146,089	180,230	165,000	173,800
61120 - Paid Time Off	10,028	6,475	7,500	7,000
61300 - Overtime - Regular	1,869	5,054	5,000	7,500
61700 - Flexible Leave	1,136	5,483	5,600	5,900
61822 - PERS Employer Contribution	14,578	17,562	16,800	18,100
61823 - PERS EPMC	10,328	12,923	11,500	12,200
61824 - OPEB EXPENSE	5,314	4,020	-	-
61825 - Medicare	2,253	2,784	2,400	2,600
61831 - Health Insurance	45,468	53,546	47,100	47,000
61833 - Long-Term Disability	917	978	800	700
61834 - Unemployment	2,380	1,543	1,400	1,900

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
61836 - Life Insurance	744	767	700	700
61837 - Insurance - Workers Compensation	-	5,615	3,910	4,500
61 - Employee Services Total	241,106	296,979	267,710	281,900
62 - Supplies				
62100 - Office Supplies & Materials	1,403	760	1,000	1,000
62130 - Copier/Printer Supplies	1,244	332	500	500
62290 - Other Repair & Maintenance Supplies	480	211	1,000	1,000
62510 - Uniforms	-	-	900	1,600
62800 - Special Dept Supplies	1,124	981	1,000	1,000
62840 - Safety Supplies	3,125	2,404	900	900
62910 - Minor Capital Outlay	4,489	993	-	1,500
62 - Supplies Total	11,865	5,681	5,300	7,500
63 - Contract Services				
63116 - Cell Phones	910	834	1,000	1,000
63120 - Telephone	60	-	-	-
63125 - Internet Services	1,777	1,860	4,700	4,700
63210 - Water	-	147	300	300
63240 - Portable Toilet	-	-	1,400	1,400
63416 - Building Alarm Service	140	816	850	850
63589 - Cash Over/Short	38	-	-	-
63594 - Credit Card Fees	-	-	7,500	8,000
63596 - Bank Fees	-	2,380	4,500	4,500
63599 - EAP Service Fee	200	457	469	600
63673 - Paradigm Support	14,658	14,658	17,000	17,000
63911 - Scalehouse Operations - JC	36,316	-	-	-
63912 - Scalehouse Operations - SS	25,046	-	-	-
63921 - Scale Maintenance & Repair - JC	-	4,086	9,400	7,200
63922 - Scale Maintenance & Repair - SS	-	3,799	6,000	6,000
63 - Contract Services Total	79,146	29,036	53,119	51,550
64 - Other Expenses				
64250 - Training	-	129	500	500
64412 - Insurance - Crime	-	-	180	200
64415 - Insurance - Public Officials and Employment Liabil	-	-	600	600
64 - Other Expenses Total	-	129	1,280	1,300
3100 - Scalehouse Operations Total	332,117	331,825	327,409	342,250
5105 - Administration				
69 - Other Financing Uses				
69100 - Loss on Disposition of Capital Assets	-	272,904	-	-
69 - Other Financing Uses Total	-	272,904	-	-
5105 - Administration Total	-	272,904	-	-
105 - Administration Fund Total	2,691,899	2,960,863	2,612,513	2,693,540
106 - Resource Recovery Fund				
2100 - Resource Recovery				
61 - Employee Services				
61110 - Regular Pay	346,795	390,406	402,000	391,200
61120 - Paid Time Off	2,598	8,458	15,500	13,500
61300 - Overtime - Regular	5,733	3,021	5,000	5,000
61400 - Education Assistance	-	95	-	500
61410 - Wellness Program	303	461	1,000	500
61700 - Flexible Leave	3,065	7,015	8,100	7,700
61705 - Management Leave	-	3,455	3,600	3,700
61815 - Auto Allowance	5,792	3,392	-	-
61816 - Cell Phone	-	-	1,920	2,000
61822 - PERS Employer Contribution	32,479	37,203	41,100	40,700
61823 - PERS EPMC	22,926	27,437	28,200	27,400
61824 - OPEB EXPENSE	6,643	8,360	-	-
61825 - Medicare	5,106	5,872	5,900	5,700
61831 - Health Insurance	46,378	61,511	67,800	72,200
61833 - Long-Term Disability	2,071	2,262	2,200	1,700
61834 - Unemployment	1,911	1,991	2,000	2,700
61836 - Life Insurance	1,343	1,440	1,700	1,400
61837 - Insurance - Workers Compensation	8,353	10,384	7,200	8,600
61 - Employee Services Total	491,497	572,763	593,220	584,500
62 - Supplies				
62100 - Office Supplies & Materials	2,253	1,483	2,500	2,500
62130 - Copier/Printer Supplies	-	600	-	600

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
62230 - Rolling Stock Supplies	664	263	500	500
62330 - Fuel	1,396	1,920	2,500	2,000
62800 - Special Dept Supplies	2,752	730	2,500	2,500
62801 - Graffiti Removal Supplies	238	-	1,500	1,500
62802 - Litter Abatement	1,915	375	2,500	2,500
62910 - Minor Capital Outlay	2,892	2,946	3,500	3,500
62 - Supplies Total	12,109	8,317	15,500	15,600
63 - Contract Services				
63116 - Cell Phones	1,953	1,942	80	-
63430 - Equipment Maintenance	555	104	700	700
63522 - HR Investigations, Testing	-	570	-	-
63598 - FSA Service Fees	102	72	72	100
63599 - EAP Service Fee	543	571	586	750
63711 - Media Campaign	67,269	57,508	25,000	25,000
63715 - Give Aways	5,024	4,523	5,000	5,000
63960 - Contingencies	-	-	4,500	5,000
63 - Contract Services Total	75,446	65,291	35,938	36,550
64 - Other Expenses				
64100 - Advertising/Public Notices	500	-	-	-
64200 - Conferences/Meetings	4,715	6,291	5,300	5,500
64250 - Training	495	608	1,200	1,000
64310 - Association Memberships	-	611	400	400
64320 - Publications & Trade Journals	424	200	270	270
64410 - Insurance	-	2,514	-	-
64411 - Insurance - Commercial Auto	-	-	2,510	2,510
64412 - Insurance - Crime	-	-	370	370
64415 - Insurance - Public Officials and Employment Liabil	-	-	1,250	1,250
64 - Other Expenses Total	6,134	10,223	11,300	11,300
2100 - Resource Recovery Total	585,186	656,594	655,958	647,950
2150 - Marketing				
63 - Contract Services				
63711 - Media Campaign	-	-	75,000	100,000
63 - Contract Services Total	-	-	75,000	100,000
2150 - Marketing Total	-	-	75,000	100,000
2200 - Public Education				
62 - Supplies				
62910 - Minor Capital Outlay	-	4,406	-	-
62 - Supplies Total	-	4,406	-	-
63 - Contract Services				
63719 - RecycleRama	74,133	57,425	60,000	60,000
63750 - Increased Public Education (ST Goal)	79,591	22,923	74,668	75,000
63 - Contract Services Total	153,724	80,348	134,668	135,000
2200 - Public Education Total	153,724	84,754	134,668	135,000
2300 - Household Hazardous Waste				
61 - Employee Services				
61110 - Regular Pay	207,728	216,805	222,300	221,500
61120 - Paid Time Off	5,282	5,103	8,800	7,700
61300 - Overtime - Regular	10,446	9,930	13,700	10,000
61700 - Flexible Leave	5,513	2,675	6,600	6,400
61816 - Cell Phone	-	-	540	700
61822 - PERS Employer Contribution	19,626	20,302	23,300	23,100
61823 - PERS EPMC	13,688	14,954	16,000	15,500
61824 - OPEB EXPENSE	5,314	4,731	-	-
61825 - Medicare	3,242	3,313	3,300	3,300
61831 - Health Insurance	54,956	68,199	74,500	74,100
61833 - Long-Term Disability	1,183	1,217	1,200	900
61834 - Unemployment	1,344	1,596	1,600	2,200
61836 - Life Insurance	822	826	1,000	900
61837 - Insurance - Workers Compensation	15,178	20,911	18,700	22,600
61 - Employee Services Total	344,324	370,562	391,540	388,900
62 - Supplies				
62230 - Rolling Stock Supplies	600	850	3,000	3,000
62330 - Fuel	1,840	1,904	2,200	2,200
62800 - Special Dept Supplies	8,950	8,138	13,100	15,000
62840 - Safety Supplies	1,464	611	1,900	-
62910 - Minor Capital Outlay	-	1,473	5,000	5,000

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
62 - Supplies Total	12,854	12,976	25,200	25,200
63 - Contract Services				
63116 - Cell Phones	587	602	-	-
63120 - Telephone	2,441	1,986	2,000	2,000
63230 - Gas & Electricity	8,626	9,786	10,000	10,000
63416 - Building Alarm Service	-	437	682	700
63430 - Equipment Maintenance	2,471	2,341	3,000	3,500
63522 - HR Investigations, Testing	-	-	832	-
63599 - EAP Service Fee	543	457	469	600
63651 - HHW Hauling & Disposal	140,933	138,026	150,000	150,000
63653 - ABOP Disposal	1,386	849	4,400	5,000
63654 - Freon Removal	2,352	2,082	2,500	2,500
63655 - HHW Disposal Supplies	30,229	30,539	35,000	35,000
63 - Contract Services Total	189,567	187,105	208,883	209,300
64 - Other Expenses				
64200 - Conferences/Meetings	3,374	2,036	3,700	3,500
64250 - Training	1,354	937	2,075	1,500
64410 - Insurance	-	1,212	-	-
64411 - Insurance - Commercial Auto	-	-	1,220	1,220
64412 - Insurance - Crime	-	-	960	960
64415 - Insurance - Public Officials and Employment Liabil	-	-	3,250	3,250
64905 - Mo.Co. LEA Fees	2,581	2,050	1,493	2,600
64 - Other Expenses Total	7,309	6,236	12,698	13,030
66 - Capital Outlay				
66550 - Rolling Equipment	-	-	6,825	8,000
66 - Capital Outlay Total	-	-	6,825	8,000
68 - Depreciation/Amortization				
68100 - Depreciation	25,312	25,312	-	-
68 - Depreciation/Amortization Total	25,312	25,312	-	-
2300 - Household Hazardous Waste Total	579,366	602,191	645,146	644,430
2400 - C & D Diversion				
63 - Contract Services				
63630 - C&D Recycling (ST Goal)	61,907	72,065	91,000	50,000
63 - Contract Services Total	61,907	72,065	91,000	50,000
2400 - C & D Diversion Total	61,907	72,065	91,000	50,000
2500 - Organics Diversion				
63 - Contract Services				
63592 - Facility Maintenance	-	3,310	11,034	1,500
63625 - Wood Waste Diversion Fees	-	13,653	13,460	3,600
63626 - Greenwaste Processing @ CH	54	-	-	-
63628 - Greenwaste Processing Fees	400,737	354,929	505,925	571,930
63629 - Organics Diversion (ST Goal)	-	1,800	-	-
63 - Contract Services Total	400,791	373,691	530,419	577,030
2500 - Organics Diversion Total	400,791	373,691	530,419	577,030
2600 - Diversion Services				
63 - Contract Services				
63622 - Diversion Assistance Fee-JC	93,678	94,020	95,300	98,000
63623 - Metal Diversion Fees	4,577	3,781	3,400	500
63624 - Tires Diversion Fees	7,965	4,533	6,500	7,500
63625 - Wood Waste Diversion Fees	4,550	-	-	-
63631 - Mattresses Diversion Service	32,355	32,640	29,415	35,000
63634 - Rigid Plastics Disposal	334	-	-	-
63635 - SS Pilot Recycling Program	-	619	-	-
63636 - Diversion Assistance - SS	68,738	53,503	65,000	-
63637 - Food Waste Diversion	-	-	966	12,000
63 - Contract Services Total	212,198	189,097	200,581	153,000
2600 - Diversion Services Total	212,198	189,097	200,581	153,000
6620 - Strategic Plan Imp.				
63 - Contract Services				
63719 - RecycleRama	-	114	-	-
63 - Contract Services Total	-	114	-	-
6620 - Strategic Plan Imp. Total	-	114	-	-
106 - Resource Recovery Fund Total	1,993,172	1,978,508	2,332,772	2,307,410
115 - Salinas Rate Stabilization Fund				
3700 - SS Transfer Station				
63 - Contract Services				

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
63612 - BFI Additional Route Reimb	284,605	-	-	-
63 - Contract Services Total	284,605	-	-	-
3700 - SS Transfer Station Total	284,605	-	-	-
115 - Salinas Rate Stabilization Fund Total	284,605	-	-	-
130 - Crazy Horse Project Fund				
4300 - CH Landfill Operations				
61 - Employee Services				
61110 - Regular Pay	3,085	-	-	-
61300 - Overtime - Regular	1,483	-	-	-
61822 - PERS Employer Contribution	273	-	-	-
61823 - PERS EPMC	204	-	-	-
61825 - Medicare	64	-	-	-
61831 - Health Insurance	412	-	-	-
61833 - Long-Term Disability	18	-	-	-
61836 - Life Insurance	12	-	-	-
61 - Employee Services Total	5,553	-	-	-
62 - Supplies				
62290 - Other Repair & Maintenance Supplies	3,333	-	-	-
62330 - Fuel	312	-	-	-
62 - Supplies Total	3,645	-	-	-
63 - Contract Services				
63120 - Telephone	1,900	-	-	-
63416 - Building Alarm Service	237	-	-	-
63440 - Equipment Rental	21,474	489	-	-
63542 - Eng. Services - Surveying	-	3,800	-	-
63592 - Facility Maintenance	18	-	-	-
63955 - Landfill Operations	117,061	-	-	-
63956 - Compaction Incentive	242,764	-	-	-
63958 - Out of Scope Work	339	-	-	-
63 - Contract Services Total	383,792	4,289	-	-
64 - Other Expenses				
64410 - Insurance	-	23,174	-	-
64413 - Insurance - Environmental Impairment Liability	-	-	16,320	16,350
64416 - Insurance - Property Damage	-	-	170	200
64417 - Insurance - Excess Liability	-	-	5,100	5,100
64904 - Property Taxes	9,105	1,607	1,800	1,800
64905 - Mo.Co. LEA Fees	23,591	23,591	23,591	24,500
64920 - MBUAPCD-Air Board Fees	12,211	12,307	9,300	9,300
64925 - SWRCB Fees	1,008	1,008	1,400	55,000
64 - Other Expenses Total	45,916	61,688	57,681	112,250
66 - Capital Outlay				
66400 - Improvements Other Than Buildings	9,625	-	-	-
66 - Capital Outlay Total	9,625	-	-	-
4300 - CH Landfill Operations Total	448,530	65,977	57,681	112,250
5300 - Crazy Horse ECS				
61 - Employee Services				
61110 - Regular Pay	4,146	5,808	9,700	23,600
61300 - Overtime - Regular	921	574	800	-
61822 - PERS Employer Contribution	404	521	200	-
61823 - PERS EPMC	302	387	200	-
61825 - Medicare	72	91	200	-
61831 - Health Insurance	477	506	200	-
61833 - Long-Term Disability	27	32	100	-
61834 - Unemployment	-	11	100	-
61836 - Life Insurance	18	21	100	-
61 - Employee Services Total	6,366	7,950	11,600	23,600
62 - Supplies				
62290 - Other Repair & Maintenance Supplies	1,127	845	1,500	2,500
62330 - Fuel	-	163	-	-
62 - Supplies Total	1,127	1,008	1,500	2,500
63 - Contract Services				
63120 - Telephone	-	1,636	1,500	500
63230 - Gas & Electricity	50,115	50,055	53,610	45,000
63416 - Building Alarm Service	-	-	-	500
63544 - Eng. Services - Leachate	-	21,749	16,590	17,000
63545 - Eng. Services - GW Monitoring	54,546	51,020	45,900	40,000

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
63546 - TO-15 Testing	2,970	3,630	4,500	5,000
63548 - Eng. Services - LFG System	90,347	36,141	55,380	57,000
63549 - Eng Services - LFG Surface Monitoring	1,295	2,899	16,490	16,000
63551 - GHG Monitoring (AB32)	-	4,290	6,275	15,000
63554 - Eng. Services - Leachate - Non Routine	-	3,085	2,800	6,000
63555 - Eng. Services - GW Monitoring - Non Routine	-	8,186	4,000	5,000
63558 - Eng. Services - LFG System - Non Routine	-	27,290	10,600	15,000
63592 - Facility Maintenance	45	36	2,600	5,000
63810 - Leachate Storage	4,562	11,931	3,900	10,000
63812 - Lab Water Analysis	31,392	25,263	43,700	40,000
63813 - Eng. Services - GW Cap	5,086	25,430	19,830	17,000
63960 - Contingencies	-	-	-	29,300
63 - Contract Services Total	240,357	272,640	287,675	323,300
64 - Other Expenses				
64410 - Insurance	26,911	-	-	-
64920 - MBUAPCD-Air Board Fees	1,228	-	3,000	3,000
64 - Other Expenses Total	28,139	-	3,000	3,000
66 - Capital Outlay				
66550 - Rolling Equipment	6,000	-	-	-
66 - Capital Outlay Total	6,000	-	-	-
5300 - Crazy Horse ECS Total	281,989	281,599	303,775	352,400
130 - Crazy Horse Project Fund Total	730,520	347,576	361,456	464,650
131 - Crazy Horse Closure Fund				
4300 - CH Landfill Operations				
67 - Closure/Postclosure				
67100 - Closure Expense	-	109,772	-	-
67200 - Postclosure Expense	123,836	104,435	-	-
67 - Closure/Postclosure Total	123,836	214,207	-	-
4300 - CH Landfill Operations Total	123,836	214,207	-	-
131 - Crazy Horse Closure Fund Total	123,836	214,207	-	-
141 - Lewis Road Closure Fund				
5400 - Lewis Road ECS				
61 - Employee Services				
61110 - Regular Pay	-	-	2,880	8,400
61300 - Overtime - Regular	-	-	1,240	-
61822 - PERS Employer Contribution	-	-	210	-
61823 - PERS EPMC	-	-	210	-
61825 - Medicare	-	-	110	-
61831 - Health Insurance	-	-	230	-
61833 - Long-Term Disability	-	-	10	-
61836 - Life Insurance	-	-	10	-
61 - Employee Services Total	-	-	4,900	8,400
62 - Supplies				
62290 - Other Repair & Maintenance Supplies	-	-	400	-
62 - Supplies Total	-	-	400	-
63 - Contract Services				
63120 - Telephone	-	-	300	300
63230 - Gas & Electricity	-	-	5,000	5,000
63430 - Equipment Maintenance	-	-	-	5,000
63440 - Equipment Rental	-	-	650	3,500
63545 - Eng. Services - GW Monitoring	-	-	14,450	10,000
63546 - TO-15 Testing	-	-	2,600	2,600
63548 - Eng. Services - LFG System	-	-	48,900	45,000
63558 - Eng. Services - LFG System - Non Routine	-	-	29,300	5,000
63593 - Landscape Maintenance	-	-	17,100	-
63812 - Lab Water Analysis	-	-	6,300	5,000
63815 - Site Grading	-	-	200	5,000
63960 - Contingencies	-	-	-	10,000
63 - Contract Services Total	-	-	124,800	96,400
64 - Other Expenses				
64410 - Insurance	26,911	-	-	-
64413 - Insurance - Environmental Impairment Liability	-	-	16,320	16,320
64417 - Insurance - Excess Liability	-	-	5,100	5,100
64904 - Property Taxes	2,162	-	2,200	2,200
64905 - Mo.Co. LEA Fees	5,407	-	2,662	5,000
64920 - MBUAPCD-Air Board Fees	347	-	3,300	3,300

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	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
64925 - SWRCB Fees	14,411	-	19,700	20,000
64 - Other Expenses Total	49,239	-	49,282	51,920
67 - Closure/Postclosure				
67200 - Postclosure Expense	16,302	12,751	-	-
67 - Closure/Postclosure Total	16,302	12,751	-	-
5400 - Lewis Road ECS Total	65,541	12,751	179,382	156,720
141 - Lewis Road Closure Fund Total	65,541	12,751	179,382	156,720
150 - Johnson Cyn Project Fund				
3100 - Scalehouse Operations				
63 - Contract Services				
63921 - Scale Maintenance & Repair - JC	10,033	-	-	-
63 - Contract Services Total	10,033	-	-	-
3100 - Scalehouse Operations Total	10,033	-	-	-
4500 - JC Landfill Operations				
61 - Employee Services				
61110 - Regular Pay	797	-	-	-
61300 - Overtime - Regular	135	-	-	-
61822 - PERS Employer Contribution	64	-	-	-
61823 - PERS EPMC	48	-	-	-
61825 - Medicare	13	-	-	-
61831 - Health Insurance	94	-	-	-
61833 - Long-Term Disability	4	-	-	-
61836 - Life Insurance	3	-	-	-
61 - Employee Services Total	1,157	-	-	-
62 - Supplies				
62290 - Other Repair & Maintenance Supplies	254	3,547	2,400	3,000
62 - Supplies Total	254	3,547	2,400	3,000
63 - Contract Services				
63120 - Telephone	1,278	1,758	1,600	1,600
63230 - Gas & Electricity	464	470	1,200	1,000
63240 - Portable Toilet	880	1,430	-	-
63250 - Exterminator Service	1,181	1,134	(220)	1,500
63416 - Building Alarm Service	469	-	-	-
63440 - Equipment Rental	17,331	511	-	2,500
63542 - Eng. Services - Surveying	34,897	16,701	22,800	16,000
63543 - Aerial Topography	7,806	2,114	2,200	6,000
63592 - Facility Maintenance	-	756	-	-
63593 - Landscape Maintenance	4,950	-	1,500	2,500
63613 - Contract Labor	-	1,247	-	-
63850 - Gonzales Host Fees	250,000	250,000	250,000	250,000
63952 - Tonnage Band Fees	(111,370)	(103,427)	(184,500)	(152,800)
63955 - Landfill Operations	1,904,046	1,911,000	1,955,200	1,991,500
63956 - Compaction Incentive	790,229	602,247	395,000	800,000
63958 - Out of Scope Work	28,517	3,372	9,000	10,000
63 - Contract Services Total	2,930,677	2,689,312	2,453,780	2,929,800
64 - Other Expenses				
64410 - Insurance	26,911	49,610	-	-
64413 - Insurance - Environmental Impairment Liability	-	-	16,320	16,320
64414 - Insurance - General Liability	-	-	20,990	21,000
64416 - Insurance - Property Damage	-	-	170	200
64417 - Insurance - Excess Liability	-	-	6,070	6,100
64610 - Bad Debt Expense	-	(0)	-	-
64904 - Property Taxes	12,479	20,331	20,500	20,500
64905 - Mo.Co. LEA Fees	190,170	24,160	24,760	25,000
64906 - Mo.Co. Regional Fees	-	137,462	124,500	125,500
64910 - SBOE - CIWMB Fees	243,805	239,593	240,800	240,800
64920 - MBUAPCD-Air Board Fees	3,558	4,482	5,100	5,000
64925 - SWRCB Fees	1,008	1,008	2,000	18,000
64930 - CA-Discharge Fees	-	12,233	-	-
64943 - Fees and Permits	1,604	2,235	1,400	1,000
64 - Other Expenses Total	479,534	491,113	462,610	479,420
4500 - JC Landfill Operations Total	3,411,622	3,183,971	2,918,790	3,412,220
5500 - Johnson Canyon ECS				
61 - Employee Services				
61110 - Regular Pay	587	865	8,200	20,600
61300 - Overtime - Regular	-	411	800	-

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61822 - PERS Employer Contribution	50	103	100	-
61823 - PERS EPMC	37	77	100	-
61825 - Medicare	8	18	100	-
61831 - Health Insurance	60	181	100	-
61833 - Long-Term Disability	3	6	100	-
61836 - Life Insurance	2	4	100	-
61 - Employee Services Total	747	1,665	9,600	20,600
62 - Supplies				
62290 - Other Repair & Maintenance Supplies	-	1,854	-	-
62840 - Safety Supplies	83	-	-	-
62 - Supplies Total	83	1,854	-	-
63 - Contract Services				
63120 - Telephone	-	-	700	1,200
63230 - Gas & Electricity	24,108	26,891	33,000	30,000
63544 - Eng. Services - Leachate	16,800	34,880	26,100	27,000
63545 - Eng. Services - GW Monitoring	16,738	14,282	15,800	15,000
63548 - Eng. Services - LFG System	78,785	19,867	40,750	43,000
63549 - Eng Services - LFG Surface Monitoring	-	-	19,950	20,000
63551 - GHG Monitoring (AB32)	-	3,650	5,915	20,000
63554 - Eng. Services - Leachate - Non Routine	-	2,181	3,000	1,000
63555 - Eng. Services - GW Monitoring - Non Routine	-	162	1,000	1,000
63558 - Eng. Services - LFG System - Non Routine	-	28,235	37,400	40,000
63810 - Leachate Storage	217	16	-	3,500
63812 - Lab Water Analysis	3,071	7,368	7,300	6,000
63960 - Contingencies	-	-	-	20,000
63 - Contract Services Total	139,718	137,532	190,915	227,700
5500 - Johnson Canyon ECS Total	140,548	141,051	200,515	248,300
150 - Johnson Cyn Project Fund Total	3,562,202	3,325,022	3,119,305	3,660,520
151 - Johnson Canyon Closure Fund				
4500 - JC Landfill Operations				
67 - Closure/Postclosure				
67100 - Closure Expense	295,960	296,939	-	-
67200 - Postclosure Expense	104,958	105,306	-	-
67 - Closure/Postclosure Total	400,918	402,245	-	-
4500 - JC Landfill Operations Total	400,918	402,245	-	-
6605 - Closure Set-Aside				
64 - Other Expenses				
64998 - Closure Set-Aside	-	-	-	-
64 - Other Expenses Total	-	-	-	-
67 - Closure/Postclosure				
67100 - Closure Expense	-	-	188,600	187,000
67 - Closure/Postclosure Total	-	-	188,600	187,000
6605 - Closure Set-Aside Total	-	-	188,600	187,000
151 - Johnson Canyon Closure Fund Total	400,918	402,245	188,600	187,000
160 - Jolon Road Project Fund				
3600 - JR Transfer Station				
63 - Contract Services				
63920 - Scale Maintenance & Repair - JR	9,709	9,916	-	-
63957 - Transfer Station Operations	623,877	643,273	665,260	679,800
63 - Contract Services Total	633,586	653,190	665,260	679,800
64 - Other Expenses				
64410 - Insurance	26,911	28,577	-	-
64413 - Insurance - Environmental Impairment Liability	-	-	16,320	16,500
64417 - Insurance - Excess Liability	-	-	1,220	1,220
64905 - Mo.Co. LEA Fees	2,662	8,218	9,161	9,200
64 - Other Expenses Total	29,573	36,795	26,701	26,920
3600 - JR Transfer Station Total	663,159	689,984	691,961	706,720
160 - Jolon Road Project Fund Total	663,159	689,984	691,961	706,720
161 - Jolon Road Closure Fund				
5600 - Jolon Road ECS				
61 - Employee Services				
61110 - Regular Pay	-	-	5,900	8,400
61300 - Overtime - Regular	-	-	1,500	-
61822 - PERS Employer Contribution	-	-	200	-
61823 - PERS EPMC	-	-	200	-
61825 - Medicare	-	-	100	-

Salinas Valley Solid Waste Authority
Proposed Budget Worksheets
FY 2012-13

	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
61826 - FICA	-	-	100	-
61831 - Health Insurance	-	-	200	-
61833 - Long-Term Disability	-	-	100	-
61836 - Life Insurance	-	-	100	-
61 - Employee Services Total	-	-	8,400	8,400
62 - Supplies				
62290 - Other Repair & Maintenance Supplies	-	-	480	2,500
62 - Supplies Total	-	-	480	2,500
63 - Contract Services				
63261 - Vector Control	-	-	2,400	5,000
63544 - Eng. Services - Leachate	-	-	3,030	4,000
63545 - Eng. Services - GW Monitoring	-	-	11,600	10,000
63548 - Eng. Services - LFG System	-	-	3,290	3,000
63558 - Eng. Services - LFG System - Non Routine	-	-	200	-
63613 - Contract Labor	-	-	1,600	-
63811 - RWQCB Studies	-	-	1,300	2,000
63812 - Lab Water Analysis	-	-	4,600	3,000
63960 - Contingencies	-	-	-	5,000
63 - Contract Services Total	-	-	28,020	32,000
64 - Other Expenses				
63510 - Legal Services	9,250	-	-	-
64417 - Insurance - Excess Liability	-	-	5,100	5,100
64904 - Property Taxes	69	-	3,000	3,000
64905 - Mo.Co. LEA Fees	7,649	-	2,662	2,700
64925 - SWRCB Fees	1,008	-	1,400	27,000
64 - Other Expenses Total	17,976	-	12,162	37,800
67 - Closure/Postclosure				
67200 - Postclosure Expense	15,276	12,130	-	-
67 - Closure/Postclosure Total	15,276	12,130	-	-
5600 - Jolon Road ECS Total	33,252	12,130	49,062	80,700
161 - Jolon Road Closure Fund Total	33,252	12,130	49,062	80,700
170 - Salinas Transfer Station				
3100 - Scalehouse Operations				
63 - Contract Services				
63912 - Scalehouse Operations - SS	36	-	-	-
63922 - Scale Maintenance & Repair - SS	6,802	-	-	-
63 - Contract Services Total	6,837	-	-	-
3100 - Scalehouse Operations Total	6,837	-	-	-
3700 - SS Transfer Station				
61 - Employee Services				
61110 - Regular Pay	325,751	342,552	-	-
61120 - Paid Time Off	15,583	13,436	-	-
61300 - Overtime - Regular	48,573	37,364	-	-
61400 - Education Assistance	500	-	-	-
61410 - Wellness Program	299	300	-	-
61700 - Flexible Leave	10,783	9,041	-	-
61822 - PERS Employer Contribution	31,264	32,735	-	-
61823 - PERS EPMC	21,684	24,069	-	-
61824 - OPEB EXPENSE	10,629	7,883	-	-
61825 - Medicare	5,668	5,656	-	-
61831 - Health Insurance	86,467	113,177	-	-
61833 - Long-Term Disability	1,806	1,869	-	-
61834 - Unemployment	3,249	3,693	-	-
61836 - Life Insurance	1,530	1,482	-	-
61837 - Insurance - Workers Compensation	23,021	47,859	-	-
61 - Employee Services Total	586,807	641,115	-	-
62 - Supplies				
62100 - Office Supplies & Materials	842	385	-	-
62140 - Janitorial Supplies	-	927	-	-
62230 - Rolling Stock Supplies	69	(370)	-	-
62330 - Fuel	194,871	160,651	-	-
62335 - Biodiesel Fuel	-	84,384	-	-
62510 - Uniforms	292	1,738	-	-
62800 - Special Dept Supplies	8,461	13,391	-	-
62840 - Safety Supplies	5,114	4,754	-	-
62850 - Small Tools	99	-	-	-

Salinas Valley Solid Waste Authority
Proposed Budget Worksheets
FY 2012-13

	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
62910 - Minor Capital Outlay	-	3,422	-	-
62 - Supplies Total	209,747	269,282	-	-
63 - Contract Services				
63116 - Cell Phones	3,259	3,648	-	-
63125 - Internet Services	404	-	-	-
63210 - Water	6,600	6,103	-	-
63220 - Sewer	22	128	-	-
63230 - Gas & Electricity	5,256	3,586	-	-
63240 - Portable Toilet	2,236	2,860	-	-
63250 - Exterminator Service	2,466	2,424	-	-
63410 - Vehicle Maintenance	118,037	153,770	-	-
63416 - Building Alarm Service	2,651	1,313	-	-
63430 - Equipment Maintenance	55,071	10,446	-	-
63440 - Equipment Rental	17,390	5,286	-	-
63560 - Custodial Service	3,554	6,818	-	-
63586 - Vehicle Safety Inspection	6,006	1,087	-	-
63587 - Street Sweeping	-	9,248	-	-
63592 - Facility Maintenance	9,969	20,390	-	-
63593 - Landscape Maintenance	2,985	2,784	-	-
63597 - Litter Abatement	92,406	69,852	-	-
63599 - EAP Service Fee	1,086	914	-	-
63613 - Contract Labor	-	58,295	-	-
63615 - Hauling Services	10,370	22,640	-	-
63812 - Lab Water Analysis	-	429	-	-
63 - Contract Services Total	339,766	382,019	-	-
64 - Other Expenses				
64100 - Advertising/Public Notices	261	-	-	-
64250 - Training	-	65	-	-
64410 - Insurance	34,536	51,688	-	-
64904 - Property Taxes	49	49	-	-
64905 - Mo.Co. LEA Fees	8,688	16,257	-	-
64925 - SWRCB Fees	1,008	1,008	-	-
64 - Other Expenses Total	44,542	69,067	-	-
66 - Capital Outlay				
66400 - Improvements Other Than Buildings	33,603	12,690	-	-
66520 - Equipment	461	-	-	-
66 - Capital Outlay Total	34,064	12,690	-	-
68 - Depreciation/Amortization				
68100 - Depreciation	359,118	404,027	-	-
68 - Depreciation/Amortization Total	359,118	404,027	-	-
3700 - SS Transfer Station Total	1,574,044	1,778,200	-	-
3710 - SS Disposal Operations				
61 - Employee Services				
61110 - Regular Pay	-	-	102,000	102,800
61120 - Paid Time Off	-	-	4,800	4,400
61300 - Overtime - Regular	-	-	27,800	20,000
61700 - Flexible Leave	-	-	3,600	3,700
61822 - PERS Employer Contribution	-	-	10,400	10,200
61823 - PERS EPMC	-	-	7,100	6,900
61825 - Medicare	-	-	1,500	1,500
61826 - FICA	-	-	200	-
61831 - Health Insurance	-	-	38,600	38,500
61833 - Long-Term Disability	-	-	500	400
61834 - Unemployment	-	-	900	1,200
61836 - Life Insurance	-	-	600	500
61837 - Insurance - Workers Compensation	-	-	10,300	10,000
61 - Employee Services Total	-	-	208,300	200,100
62 - Supplies				
62100 - Office Supplies & Materials	-	-	500	500
62140 - Janitorial Supplies	-	-	2,200	1,200
62230 - Vehicle Supplies	-	-	1,000	1,000
62330 - Fuel	-	-	5,000	-
62335 - Biodiesel Fuel	-	-	27,000	25,000
62510 - Uniforms	-	-	750	750
62800 - Special Dept Supplies	-	-	4,500	5,000
62840 - Safety Supplies	-	-	2,375	1,875

Salinas Valley Solid Waste Authority
Proposed Budget Worksheets
FY 2012-13

	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
62850 - Small Tools	-	-	500	500
63116 - Cell Phones	-	-	1,395	1,400
62 - Supplies Total	-	-	45,220	37,225
63 - Contract Services				
63210 - Water	-	-	6,000	6,000
63220 - Sewer	-	-	400	400
63230 - Gas & Electricity	-	-	5,000	5,000
63240 - Portable Toilet	-	-	2,700	2,700
63250 - Exterminator Service	-	-	2,440	2,440
63416 - Building Alarm Service	-	-	1,998	2,680
63430 - Equipment Maintenance	-	-	47,600	15,000
63440 - Equipment Rental	-	-	7,300	15,000
63560 - Custodial Service	-	-	6,500	6,500
63587 - Street Sweeping	-	-	9,500	9,500
63592 - Facility Maintenance	-	-	33,300	20,000
63593 - Landscape Maintenance	-	-	2,850	3,000
63597 - Litter Abatement	-	-	60,000	60,000
63598 - FSA Service Fees	-	-	72	-
63599 - EAP Service Fee	-	-	352	450
63613 - Contract Labor	-	-	54,600	60,000
63812 - Lab Water Analysis	-	-	150	1,000
63 - Contract Services Total	-	-	240,762	209,670
64 - Other Expenses				
64100 - Advertising/Public Notices	-	-	1,000	1,500
64411 - Insurance - Commercial Auto	-	-	1,670	1,680
64412 - Insurance - Crime	-	-	430	450
64413 - Insurance - Environmental Impairment Liability	-	-	16,320	16,320
64414 - Insurance - General Liability	-	-	16,160	16,200
64415 - Insurance - Public Officials and Employment Liabil	-	-	1,450	1,500
64416 - Insurance - Property Damage	-	-	11,210	11,300
64417 - Insurance - Excess Liability	-	-	1,220	1,250
64903 - Fees & Permits	-	-	1,130	1,000
64904 - Property Taxes	-	-	70	200
64905 - Mo.Co. LEA Fees	-	-	8,711	9,000
64925 - SWRCB Fees	-	-	900	2,000
64 - Other Expenses Total	-	-	60,271	62,400
3710 - SS Disposal Operations Total	-	-	554,553	509,395
3720 - SS Transfer Operations				
61 - Employee Services				
61110 - Regular Pay	-	-	233,800	255,100
61120 - Paid Time Off	-	-	9,800	8,800
61300 - Overtime - Regular	-	-	26,000	20,000
61400 - Education Assistance	-	-	500	-
61410 - Wellness Program	-	-	1,000	1,000
61700 - Flexible Leave	-	-	7,400	7,400
61816 - Cell Phone	-	-	360	400
61822 - PERS Employer Contribution	-	-	26,000	26,600
61823 - PERS EPMC	-	-	17,900	17,900
61825 - Medicare	-	-	3,700	3,700
61826 - FICA	-	-	200	-
61831 - Health Insurance	-	-	88,500	88,200
61833 - Long-Term Disability	-	-	1,300	1,100
61834 - Unemployment	-	-	2,000	2,700
61836 - Life Insurance	-	-	1,100	1,000
61837 - Insurance - Workers Compensation	-	-	20,900	26,000
61 - Employee Services Total	-	-	440,460	459,900
62 - Supplies				
62230 - Vehicle Supplies	-	-	4,000	4,000
62330 - Fuel	-	-	12,500	-
62335 - Biodiesel Fuel	-	-	207,500	231,200
62510 - Uniforms	-	-	1,250	1,250
62840 - Safety Supplies	-	-	3,125	3,125
62 - Supplies Total	-	-	228,375	239,575
63 - Contract Services				
63116 - Cell Phones	-	-	1,965	2,000
63410 - Vehicle Maintenance	-	-	115,600	96,000

Salinas Valley Solid Waste Authority
Proposed Budget Worksheets
FY 2012-13

	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
63586 - Vehicle Safety Inspection	-	-	2,000	-
63599 - EAP Service Fee	-	-	586	750
63615 - Hauling Services	-	-	18,000	7,000
63 - Contract Services Total	-	-	138,151	105,750
64 - Other Expenses				
64411 - Insurance - Commercial Auto	-	-	29,670	29,700
64412 - Insurance - Crime	-	-	1,070	1,100
64415 - Insurance - Public Officials and Employment Liabil	-	-	3,640	3,700
64 - Other Expenses Total	-	-	34,380	34,500
3720 - SS Transfer Operations Total	-	-	841,366	839,725
3730 - SS Recycling Operations				
61 - Employee Services				
61110 - Regular Pay	-	-	44,500	55,700
61300 - Overtime - Regular	-	-	2,000	-
61822 - PERS Employer Contribution	-	-	5,400	5,300
61823 - PERS EPMC	-	-	3,700	3,600
61825 - Medicare	-	-	800	800
61831 - Health Insurance	-	-	16,800	16,700
61833 - Long-Term Disability	-	-	300	200
61834 - Unemployment	-	-	600	800
61836 - Life Insurance	-	-	400	300
61837 - Insurance - Workers Compensation	-	-	3,100	2,900
61 - Employee Services Total	-	-	77,600	86,300
62 - Supplies				
62800 - Special Dept Supplies	-	-	-	5,000
62840 - Safety Supplies	-	-	-	1,500
62 - Supplies Total	-	-	-	6,500
63 - Contract Services				
63613 - Contract Labor	-	-	11,600	10,000
63636 - Diversion Assistance - SS	-	-	-	65,000
63 - Contract Services Total	-	-	11,600	75,000
64 - Other Expenses				
64250 - Training	-	-	-	500
64412 - Insurance - Crime	-	-	130	150
64415 - Insurance - Public Officials and Employment Liabil	-	-	440	450
64 - Other Expenses Total	-	-	570	1,100
66 - Capital Outlay				
66550 - Rolling Equipment	-	-	-	8,000
66 - Capital Outlay Total	-	-	-	8,000
3730 - SS Recycling Operations Total	-	-	89,770	176,900
6620 - Strategic Plan Imp.				
61 - Employee Services				
61970 - New Position - Diversion Worker I	-	-	-	68,000
61 - Employee Services Total	-	-	-	68,000
6620 - Strategic Plan Imp. Total	-	-	-	68,000
170 - Salinas Transfer Station Total	1,580,882	1,778,200	1,485,689	1,594,020
175 - Salinas Transportation Surcharge				
3650 - ML Transfer Station				
63 - Contract Services				
63616 - Madison Lane Transfer Station Services	-	-	424,000	450,000
63 - Contract Services Total	-	-	424,000	450,000
3650 - ML Transfer Station Total	-	-	424,000	450,000
3700 - SS Transfer Station				
63 - Contract Services				
63610 - BFI Direct Haul Compensation	449,632	14,924	-	-
63616 - Madison Lane Transfer Station Services	-	446,531	-	-
63 - Contract Services Total	449,632	461,456	-	-
3700 - SS Transfer Station Total	449,632	461,456	-	-
175 - Salinas Transportation Surcharge Total	449,632	461,456	424,000	450,000
180 - Expansion Fund				
4500 - JC Landfill Operations				
64 - Other Expenses				
64905 - Mo.Co. LEA Fees	105,977	-	-	-
64906 - Mo.Co. Regional Fees	-	63,977	58,500	59,000
64910 - SBOE - CIWMB Fees	81,709	111,362	108,300	108,300
64 - Other Expenses Total	187,686	175,339	166,800	167,300

Salinas Valley Solid Waste Authority
Proposed Budget Worksheets
FY 2012-13

	Actual FY 2009-10	Actual FY 2010-11	Budget FY 2011-12	Proposed Budget FY 2012-13
4500 - JC Landfill Operations Total	187,686	175,339	166,800	167,300
5155 - Expansion Fund				
69 - Other Financing Uses				
69100 - Loss on Disposition of Capital Assets	-	575,113	-	-
69 - Other Financing Uses Total	-	575,113	-	-
5155 - Expansion Fund Total	-	575,113	-	-
6605 - Closure Set-Aside				
64 - Other Expenses				
64998 - Closure Set-Aside	-	-	-	-
64 - Other Expenses Total	-	-	-	-
67 - Closure/Postclosure				
67100 - Closure Expense	-	-	89,100	90,000
67 - Closure/Postclosure Total	-	-	89,100	90,000
6605 - Closure Set-Aside Total	-	-	89,100	90,000
180 - Expansion Fund Total	187,686	750,452	255,900	257,300
190 - Debt Service				
6100 - Debt Service - Interest				
65 - Debt Service				
65110 - 2002 Rev Bonds Interest	1,888,718	1,851,074	1,814,600	1,770,000
65120 - Salinas IPA Interest	289,177	281,439	276,000	267,120
65 - Debt Service Total	2,177,895	2,132,513	2,090,600	2,037,120
68 - Depreciation/Amortization				
68200 - Amortization	69,508	69,508	-	-
68 - Depreciation/Amortization Total	69,508	69,508	-	-
6100 - Debt Service - Interest Total	2,247,403	2,202,021	2,090,600	2,037,120
6200 - Debt Service - Principal				
65 - Debt Service				
65210 - 2002 Rev Bonds Principal	-	-	940,000	985,000
65220 - Salinas IPA Principal	-	-	109,200	118,000
65 - Debt Service Total	-	-	1,049,200	1,103,000
6200 - Debt Service - Principal Total	-	-	1,049,200	1,103,000
190 - Debt Service Total	2,247,403	2,202,021	3,139,800	3,140,120
Grand Total	15,014,706	15,135,414	14,840,440	15,698,700

SALINAS VALLEY SOLID WASTE AUTHORITY
Consolidated CIP Expenditure Report

Projects by Name	2011-12	2012-13	2013-14	2014-15	2015-18	2018-2021
9003 CR3 Pilot Project Studies	103,687	-	-	-	-	-
9010 JC Roadway Improvements	2,291,923	-	-	-	-	-
9011 JC Module 1 Improvement	-	-	250,000	-	-	-
9012 Work St Transfer Station	90,524	-	-	-	-	-
9012 Work St. Transfer Station	-	650,000	-	12,000,000	-	-
9013 JC Module 456B Improvemer	-	45,000	-	-	-	-
9018 JC Resource Management Pa	2,670	-	-	-	-	-
9019 Biodiesel Fuel Station	45,459	-	-	-	-	-
9021 Autoclave CEQA	147,775	452,225	-	-	-	-
9022 Gasifier CEQA	821,090	-	-	-	-	-
9199 Sun St. Transfer Station	51,000	-	-	-	-	-
9211 JC Groundwater Monitoring f	-	-	250,000	-	-	-
9227 CH Landfill Closure	325,863	-	-	-	-	-
9249 CH Groundwater Remediatio	-	1,899,200	-	-	609,000	-
9255 JC LFG System Improvement	6,500	75,000	-	-	127,000	-
9255 JC LFG System Improvement	-	160,000	-	-	-	427,000
9301 CH Closure Preparation	151,591	-	-	-	-	-
9302 CH PH 1A Leachate Recirculat	63,996	-	-	-	-	-
9303 CH PH 1B Site Prep Work	342,543	-	-	-	-	-
9304 CH PH 1C Bench Preparation	160,444	-	-	-	-	-
9305 CH PH 1D Liner Termination	42,998	-	-	-	-	-
9306 CH PH 1E Liner Placement	6,212,500	-	-	-	-	-
9307 CH PH 1F Winterization	22,500	-	-	-	-	-
9308 CH PH 2A Module 1	314,000	-	-	-	-	-
9309 CH PH 2B Lower Access Road	35,000	-	-	-	-	-
9310 CH PH 2C Remaining LF Prep	630,007	-	-	-	-	-
9311 CH PH 2D Liner Placement	268,000	-	-	-	-	-
9312 CH PH 2E Complete Liner Wo	942,500	-	-	-	-	-
9313 CH Closure Equipment Purchi	72,233	-	-	-	-	-
9314 CH Closure Quality Assurance	662,631	-	-	-	-	-
9315 CH Closure Contingency	156,400	-	-	-	-	-
9524 JC Module 7/28 Construction	-	-	250,000	6,000,000	-	-
9677 CH Well Demolition	-	-	25,000	-	-	-
9801 Ameresco LFG Equipment	376,000	-	-	-	-	-
9802 Sun St. Equipment Replacem	225,000	-	-	-	-	-
9913 CH LFG to Energy Pilot	13,599	-	-	-	-	-
CH SCADA System	-	-	-	-	-	30,000
CH Well Monitoring Road Im	-	-	-	-	-	60,000
JC Corrective Action Program	-	100,000	-	-	3,650,000	-
JC Entrance Facility - Phase II	-	-	-	-	3,650,000	-
JC Module 9/10 Construction	-	-	-	-	7,250,000	-
JC SCADA System	-	-	-	-	-	50,000
LR SCADA System	-	-	-	-	-	40,000
	<u>14,578,433</u>	<u>3,381,425</u>	<u>775,000</u>	<u>18,000,000</u>	<u>15,286,000</u>	<u>607,000</u>
Projects by Funding Source	2011-12	2012-13	2013-14	2014-15	2015-18	2018-2021
Closure Funds	10,403,206	-	-	-	-	-
Expansion Funds	852,462	650,000	-	12,000,000	-	-
Plasco Reimbursement	821,090	-	-	-	-	-
Grants	45,459	-	-	-	-	-
Fund Balance	2,291,923	-	-	-	-	-
Unfunded	164,293	2,731,425	775,000	6,000,000	15,286,000	607,000
	<u>14,578,433</u>	<u>3,381,425</u>	<u>775,000</u>	<u>18,000,000</u>	<u>15,286,000</u>	<u>607,000</u>
Projects by Site	2011-12	2012-13	2013-14	2014-15	2015-18	2018-2021
Crazy Horse Landfill	10,416,805	1,899,200	25,000	-	609,000	90,000
Lewis Road Landfill	-	-	-	-	-	40,000
Johnson Canyon Landfill	2,301,093	380,000	750,000	6,000,000	14,677,000	477,000
Conversion Technology	1,448,552	452,225	-	-	-	-
Salinas Transfer Station	411,983	650,000	-	12,000,000	-	-
	<u>14,578,433</u>	<u>3,381,425</u>	<u>775,000</u>	<u>18,000,000</u>	<u>15,286,000</u>	<u>607,000</u>


RESOLUTION NO. 2006 - 35

**A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY
ADOPTING THE FINANCIAL POLICIES**

**BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS
VALLEY SOLID WASTE AUTHORITY**, that the Financial Policies attached hereto as Exhibit
"A" are hereby adopted.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste
Authority at the regular meeting duly held on the 20th day of July 2006 by the following vote:

AYES:	BOARD MEMBERS:	Fernando Armenta, Lou Calcagno, Janet Barnes, Christopher Bourke (Alt.), Gloria De La Rosa, Annie Moreno (Alt.), Roberto Ocampo
NOES:	BOARD MEMBERS:	None
ABSENT:	BOARD MEMBERS:	Josephine Campos, Richard Ortiz, Yolanda Teneyuque, George Worthy
ABSTAIN:	BOARD MEMBERS:	None


Janet Barnes, President

ATTEST:


Elia Zavala, Clerk of the Board

Salinas Valley Solid Waste Authority

Financial Policies

SUMMARY

The SVSWA Board of Directors recognizes their fiduciary responsibility by virtue of their appointment to the Board. In an effort to promote transparency in the fiscal affairs of the Authority and to promote fiscal accountability, it hereby adopts the following financial policies to guide the Authority's finances:

1. Revenues: The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.
2. Expenditures: The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.
3. Fund Balance/Reserves: The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable occurrences or emergencies.
4. Capital Expenditures and Improvements: The Authority shall annually review the state of its capital assets, setting priorities for its replacement and renovation based on needs, funding, alternatives and availability of resources.
5. Debt: The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.
6. Investments: The Authority's cash will be invested in such a manner so as to ensure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield.
7. Grants: The Authority shall seek, apply for and effectively administer federal, state and foundation grants that address the Authority's current priorities and policy objectives.
8. Closure Funding: The Authority shall properly fund all closure and postclosure costs in accordance with California Integrated Waste Management Board (CIWMB) requirements.
9. Fiscal Monitoring: Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.
10. Accounting, Auditing and Financial Reporting: The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

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11. Internal Controls: The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.
12. Operating Budget: The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.
13. Capital Assets: The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

Salinas Valley Solid Waste Authority

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1 - REVENUES

The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.

A. User Fees

The Authority shall establish and collect fees to recover the costs of handling specific items that benefit only specific users. The Authority Board shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the Authority shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

B. Tipping Fees

Tipping fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. Tipping Fees are not expected to cover depreciation/depletion.

C. One Time Revenues

One-time revenues shall be used only for one-time expenditures.

D. Revenue Estimates

The Authority shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and thus avoid mid-year service reductions.

E. Revenue Collection and Administration

The Authority shall pursue to the full extent allowed by state law all delinquent ratepayers and others overdue in payments to the Authority. Since a revenue should exceed the cost of producing it, the Authority shall strive to control and reduce administrative collection costs.

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2 - EXPENDITURES

The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. Current Funding Basis

The Authority shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues.

B. Avoidance of Operating Deficits

The Authority shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Reserves Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. Maintenance of Capital Assets

Within the resources available each fiscal year, the Authority shall maintain capital assets and infrastructure at a sufficient level to protect the Authority's investment, to minimize future replacement and maintenance costs, and to continue current service levels.

D. Periodic Program Reviews

The General Manager shall undertake periodic staff and third-party reviews of Authority programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternative approaches to service delivery. Programs which are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. Purchasing

The Authority shall make every effort to maximize any discounts offered by creditors/vendors. Staff shall use competitive bidding whenever possible to attain the best possible price on goods and services.

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Financial Policies

3 - FUND BALANCE/RESERVES

The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable emergencies.

A. Operating Reserve

The Authority shall strive to maintain an Operating Reserve equal to fifteen percent (15%) of the current year operating expenditures, to provide sufficient reserves for emergencies and revenue shortfalls. Operating expenditures for reserve purposes is defined as the total budget less debt service and capital project expenditures. This reserve will be in addition to the Debt Service Reserve required under the 2002 Bond Indenture.

B. Undesignated Fund Balance

The Authority shall strive to maintain an undesignated fund balance of ten percent (10%) of current year operating budget (maintenance and operation expenditures only). Adequate designations shall be maintained for all known liabilities and insurance retentions. After completion of the annual audit, if the undesignated fund balance exceeds 10%, the excess will be allocated to reserves in the following priority:

1. Insurance Retention Reserves
2. Operating Reserve
3. Capital Projects Reserve.

C. Capital Projects Reserve

Due to the capital intensive nature of the Authority's landfill operations the Authority will strive to develop a Capital Projects Reserve for the purpose of funding future capital projects in accordance with the Capital Improvements Financial Policies. After fulfilling all insurance and operating reserve requirements any undesignated funds above 10% will be allocated to the Capital Projects Reserve.

D. Use of Operating Reserve

The Operating Reserve shall be used only for its designated purpose - emergencies, non-recurring expenditures, or major capital purchases that can not be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective, restoration recommendations will accompany the decision to utilize said balance.

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4 - CAPITAL EXPENDITURES AND IMPROVEMENTS

The Authority shall annually review the state of its capital assets, setting priorities for their replacement and renovation based on needs, funding, alternatives and availability of resources.

A. Capital Improvement Plan

The Authority shall prepare a 10-Year Capital Improvement Plan (CIP) which will detail the Authority's capital needs financing requirements. The CIP will be reviewed and approved every two (2) years before discussions of the operating budget take place. It will include budget financing for the first two years. The CAO will develop guidelines for what projects to include in the CIP. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance and replacement costs shall be fully disclosed. The CIP will be in conformance with and support the Authority's major planning documents – the Long Term Waste Management Plan and the Regional Solid Waste Facilities Environmental Impact Report (EIR).

B. Capital Improvement Budget

The CIP will be the basis for which projects will be included in the following year's budget. Appropriations will be approved annually using the following criteria:

1. Linkage with needs identified in the Authority's planning documents.
2. Cost/benefit analysis identifying all economic or financial impacts of the project.
3. Identification of available funding resources.

CIP funding will be based on the following priorities:

1. Projects that comply with regulatory requirements.
2. Projects that maintain health and safety standards.
3. Projects that maintain and preserve existing facilities.
4. Projects that replace existing facilities that can no longer be maintained.
5. Projects that improve operations.

C. Capital Expenditure Financing

Projects will be financed using the following preferred order:

1. Use current revenues;
2. Use the Capital Projects Reserve;
3. Borrow money through debt issuance.

Debt financing includes revenue bonds, certificates of obligation, lease/purchase agreements, and other obligations permitted to be issued or incurred under California law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

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D. Capital Projects Reserve Fund

A Capital Projects Reserve Fund shall be established and maintained to accumulate funds transferred from the undesignated fund balance. This fund shall only be used to pay for non-routine and one-time capital expenditures such as land and building purchases or construction and maintenance projects with a 10-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of residents, employees and the environment, and protecting the existing assets of the Authority.

E. Capital Projects Management

The Authority will fund and manage its capital projects in a phased approach. The project phases will become a framework for appropriate decision points and reporting. The phasing will consist of:

1. Conceptual/schematic proposal
2. Preliminary design and cost estimate
3. Engineering and final design
4. Bid administration
5. Acquisition/construction
6. Project closeout

Each project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, periodically report project status and track project expenditures.

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5 - DEBT

The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.

A. Use of Debt Financing

The issuance of long-term debt will be only for the acquisition of land, capital improvements or equipment.

Debt financing is not considered appropriate for current operations, maintenance expenses, or for any recurring purposes.

B. Conditions for Debt Issuance

The Authority may use long-term debt to finance major equipment acquisition or capital project only if it is established through a cost/benefit analysis that the financial and community benefits of the financing exceed the financing costs. Benefits would include, but not be limited to, the following:

1. Present value benefit: The current cost plus the financing cost is less than the future cost of the project.
2. Maintenance value benefit: The financing cost is less than the maintenance cost of deferring the project.
3. Equity benefit: Financing provides a method of spreading the cost of a facility back to the users of the facility over time.
4. Community benefit: Debt financing of the project enables the Authority to meet an immediate community need.

Debt financing will be used only when project revenues or other identified revenue sources are sufficient to service the debt.

C. Debt Structure

The Authority's preference is to issue fixed-rate, long-term debt with level debt service, but variable rate debt or other debt service structure may be considered if an economic advantage is identified for a particular project.

Bond proceeds, for debt service, will be held by an independent bank acting as trustee or paying agent.

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The Authority's minimum bond rating objective for all debt issues is a Moody's and Standard & Poor's rating of A (upper medium grade). Credit enhancements will be used to achieve higher ratings when there is an economic benefit.

The Authority may retain the following contract advisors for the issuance of debt:

1. Financial Advisor - To be selected, when appropriate, by negotiation to provide financial analysis and advice related to the feasibility and structure of the proposed debt.
2. Bond Counsel - To be selected by negotiation for each debt issue.
3. Underwriters - To be selected by negotiation or competitive bid for each bond issue based upon the proposed structure for each issue.

D. Call Provisions

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the Authority. When possible, all bonds shall be callable only at par.

E. Debt Refunding

Authority staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3.5% of the refunded maturities.

F. Interest Earnings

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

G. Lease/Purchase Agreements

Over the lifetime of a lease, the total cost to the Authority will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

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6 - INVESTMENTS

The Authority's cash will be invested in such a manner so as to insure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield after meeting the first two requirements.

A. Investment Policy

The Authority Treasurer is both authorized and required to promulgate a written Statement of Investment Policy which shall be presented to the Board annually.

B. Interest Earnings

Interest earned from investments shall be distributed to the operating funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

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7 - GRANTS

The Authority shall seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the Authority's current priorities and policy objectives.

A. Grant Guidelines

The Authority shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by the Board. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. Indirect Costs

The Authority shall recover full indirect costs unless the funding agency does not permit it. The Authority may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. Grant Review

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the Authority's policy objectives. Departments shall seek Board approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the CAO and then, at the earliest feasible time, seek formal Board approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. Grant Program Termination

The Authority shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

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8 - CLOSURE FUNDING

The Authority shall properly fund all closure and postclosure costs in accordance with CIWMB requirements.

A. Closure Funding

In accordance with CIWMB requirements, the Authority shall annually set aside sufficient funds to fully fund all accrued closure costs liability. These funds will be held in a separate Closure Fund restricted specifically for this purpose.

B. Postclosure Funding

In accordance with the Financial Assurances, the Authority shall fund postclosure costs from future revenues when those costs are incurred. The Authority will not pre-fund postclosure costs in its operating budget. The Authority has entered into Pledge of Revenue with the CIWMB for this purpose.

C. Closure Funding Calculations

The Authority shall, as part of the budget process, annually recalculate the closure costs on a per ton basis. Funds will be transferred on a monthly basis to the Closure funds based on tonnage land-filled. Post closure expense incurred as a result of current fiscal year solid waste disposal will be recorded as an expense on the Authority's financial statements with a corresponding liability.

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9 - FISCAL MONITORING

Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.

A. Financial Status and Performance Reports

Monthly reports comparing expenditures and revenues to current budget, noting the status of fund balances, and outlining any remedial actions necessary to maintain the Authority's financial position shall be prepared for review by the Board.

B. Five-year Forecast of Revenues and Expenditures

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the Authority's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the Authority, economic conditions, and the outlook for the upcoming budget year. The document shall provide insight into the Authority's financial position and alert the Board to potential problem areas requiring attention.

C. Semi-Annual Status Report on Capital Projects

A summary report on the contracts awarded, capital projects completed and the status of the Authority's various capital projects will be prepared at least semi-annually and presented to the Board.

D. Compliance with Board Policy Statements

The Financial Policies will be reviewed annually by the Board and updated, revised or refined as deemed necessary. Policy statements adopted by the Board are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

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10 - ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

A. Conformance to Accounting Principles

The Authority's accounting practices and financial reporting shall conform to generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. Popular Reporting

In addition to issuing a comprehensive annual financial report (CAFR) in conformity with GAAP, the Authority shall supplement its CAFR with a simpler, "popular" report designed to assist those residents who need or desire a less detailed overview of the Authority's financial activities. This report should be issued no later than six months after the close of the fiscal year.

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11 - INTERNAL CONTROLS

The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.

A. Proper Authorizations

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. Separation of Duties

Job duties will be adequately separated to reduce, to an acceptable level, the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. Independent Checks

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

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12 - OPERATING BUDGET

The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.

A. Budget Format

The budget shall provide a complete financial plan of all Authority funds and activities for the ensuing fiscal year and shall be in such form as the Chief Administrative Officer deems desirable or that the Board may require.

The budget shall begin with a clear general summary of its contents. It shall show in detail all estimated revenues, all carry-over fund balances and reserves, and all proposed expenditures, including debt service, for the ensuing fiscal year.

The total of proposed expenditures shall not exceed the total of estimated revenues plus the un-appropriated fund balance, exclusive of reserves, for any fund.

The budget will be organized on a program/service level format.

The budget development process will include the identification and evaluation of policy options for increasing and decreasing service levels.

B. Estimated Revenues

The Authority will annually update its revenue forecast to enhance the budgetary decision-making process.

In its budget projections, the Authority will attempt to match current expense to current revenue. If it becomes apparent that revenue shortfalls will create a deficit, efforts will be made first to reduce the deficiency through budgetary reductions.

If appropriate reductions are insufficient, the Board may decide, on an exception basis, to use an appropriate existing reserve, which is in excess of minimum reserve requirements.

C. Appropriations

In evaluating the level of appropriations for program enhancements, or reductions, the Authority will apply the following principles in the priority order given:

1. Essential services, which provide for the health and safety of residents will be funded to maintain current dollar levels.
2. The budget will provide for adequate ongoing maintenance of facilities and equipment.
3. Appropriations for program enhancements or reductions will be evaluated on a case-by-case basis rather than across the board.

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4. When reductions in personnel are necessary to reduce expenditures, they shall be consistent with the Authority Board's established service level priorities and, when possible, shall be accomplished through normal attrition.
5. Programs, which are self-supported by special revenues or fees, shall be separately evaluated.

Prior to the Authority Board making any supplemental appropriation, the CAO or Finance Manager shall certify that funds in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriations shall be made for the fiscal year by Board action up to the amount of any excess.

Appropriations may be reduced any time during the fiscal year by the Authority Board upon recommendation of the CAO. When appropriation reductions are recommended, the CAO shall provide specific recommendations to the Board, indicating the estimated amount of the reduction, any remedial actions taken, and recommendations as to any other steps to be taken.

The CAO may transfer appropriations between divisions, and division managers may transfer appropriations between programs and accounts within their individual divisions, but only the Board by resolution may appropriate funds from reserves or fund balances.

All appropriations, except for Capital Improvement Program and Grant Programs appropriations, shall lapse at the end of the fiscal year to the extent that they have not been expended or encumbered. An appropriation in the Capital Improvement Program shall continue in force until expended, revised, or cancelled.

The Authority will endeavor to budget an appropriated contingency account in all Divisions operating budget equal to one percent of the total Operating Budget to meet changing operational requirements during the fiscal year.

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13 - CAPITAL ASSETS

The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

A. Overview – The Finance Division will maintain a capital asset management system that will meet external financial reporting requirements and the needs of the Authority in line with these policies.

1. Capital assets are recorded as expenditures in governmental funds at the time the assets are received and the liability is incurred. These assets will be capitalized at cost on the government wide financial statements. Enterprise fixed assets are recorded as assets within the fund when purchased and a liability is incurred.
- i. GASB 34 defines Capital Assets as land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.
- ii. GASB 34 defines Infrastructure Assets as long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include roads, bridges, tunnels, drainage systems, water and sewer systems, dams and lighting systems. Buildings that are an ancillary part of a network of infrastructure assets are included.

The Authority uses the most current edition of GOVERNMENTAL ACCOUNTING, AUDITING, AND FINANCIAL REPORTING (GAAFR) published by the Government Finance Officers Association (GFOA) as its authoritative guide in setting policy and establishing accounting procedures regarding capital assets.

B. Capitalization – Generally all capital assets with an original cost of \$25,000 or more will be capitalized (recorded as an asset on the balance sheet versus expensing the item). Infrastructure Assets with an original cost of \$150,000 or more will be capitalized. This capitalization policy addresses financial reporting, not control. The Authority follows the GFOA recommended practices for establishing capitalization thresholds. Specific capitalization requirements are described as follows:

1. The asset must cost \$25,000 or more.
2. The asset must have a useful life of two (2) or more years.
3. The capitalization threshold is applied to individual units of capital assets rather than groups. For example, ten items purchased for \$10,000 each will not be capitalized even though the total (\$100,000) exceeds the threshold of \$25,000.
4. For purposes of capitalization, the threshold will generally not be applied to components of capital assets. For example a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single asset. The capitalization threshold will be applied to a network if all component parts are required to make the asset

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functional.

5. Repairs to existing capital assets will generally not be subject to capitalization unless the repair extends the useful life of the asset. In this case the repair represents an improvement and is subject to the requirements described number 6 below.
6. Improvements to existing capital assets will be presumed by definition to extend the useful life of the related capital asset and therefore will be subject to capitalization if the cost exceeds \$5,000.
7. Capital projects will be capitalized as “construction in progress” until completed. Personal computers will not be capitalized:

C. Leased Assets-

Operating leased assets are usually short term and cancelable at anytime. The recording of an operating lease as a fixed asset is not required because the item is not purchased.

Capital leases will be capitalized if one or more of the following criteria are met and the chance of cancellation is low:

- a. Ownership is transferred by the end of the lease term
- b. The lease contains a bargain purchase option
- c. The lease term is greater than or equal to 75 percent of the asset’s service life
- d. The present value of the minimum lease payment is greater than or equal to ninety percent (90%) of the fair market value of the asset at the inception of the lease.

Capital lease items are capitalized at the beginning of the lease period, regardless of when the title transfers. Capital leases are recorded at net present value of lease payments.

- D. Capital Asset Recording - It is the responsibility of the Finance Division to record, monitor and inventory all fixed assets. Each division will assign appropriate staff members to respond to verification, inventories, and filling out the necessary forms for recording transfers, dispositions or retired fixed assets.

- E. Acquisition of Capital Assets - Fixed assets may be acquired through direct purchase, lease-purchase or capital lease, construction, eminent domain, donations, and gifts.

When a capital asset is acquired the funding source will be identified.

If funds are provided by a specific funding source, a record will be made of that specific source such as:

- ❖ Bond Proceeds
- ❖ State Grants

- F. Measuring the Cost and/or Value - Capital assets are recorded at their “historical cost”, which is the original cost of the assets. Donations accepted by the Authority will be valued at the fair market value at the time of donation. Costs include purchase price (less discounts) and any other reasonable and necessary costs incurred to place the asset in its intended location and prepare it for service. Costs could include the following:

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Sales Tax
Freight charges
Legal and title fees
Closing costs
Appraisal and negotiation fees
Surveying fees
Land-preparation costs
Demolition costs
Relocation costs
Architect and accounting fees
Insurance premiums and interest costs during construction

- G. Establishing Cost in the Absence of Historical Records - According to the GASB 34, an estimate of the original cost is allowable. Standard costing is one method of estimating historical cost using a known average installed cost for a like unit at the estimated date of acquisition. Another recognized method is normal costing wherein an estimate of historical cost is based on current cost of reproduction new indexed by a reciprocal factor of the price increase of a specific item or classification from the appraisal date to the estimated date acquired. When necessary the Authority will use whichever method gives the most reasonable amount based on available information.
- H. Recording Costs Incurred After Acquisition - Expenditures/expenses for replacing a component part of an asset are not capitalized. However, expenditures/expenses that either enhance a capital asset's functionality (effectiveness or efficiency), or that extend a capital asset's expected useful life are capitalized. For example, periodically slurry sealing a street would be treated as a repair (the cost would not be capitalized), while an overlay or reconstruction would be capitalized. Adding a new lane constitutes an addition and would therefore also be capitalized.
- I. Disposition or Retirement of Fixed Assets - It is the Authority's policy that divisions wishing to dispose of surplus, damaged or inoperative equipment must notify the Finance Division.
- The Authority will conduct public auctions, as necessary, for the purpose of disposing of surplus property. Auctions will be conducted by the Finance Division. The original cost less depreciation will then be removed from the Authority's capital asset management system.
- J. Transfer of Assets - The transfer of fixed assets between divisions requires notification to the Finance Department.
- K. Depreciation - In accordance with GASB Statement No. 34 the Authority will record depreciation expense on all capital assets, except for inexhaustible assets.
- The Authority will use straight-line depreciation using the half-year convention or mid month as appropriate. Depreciation will be calculated for half a year in the year of acquisition and the year of disposition. Depreciation will be calculated over the estimated useful life of the asset.
- L. Recommended Lives - The Authority follows GFOA Recommended Practices when establishing recommended lives for capitalized assets. In accordance with GASB 34 the Authority will rely on "general guidelines obtained from professional or industry organizations." In particular the Authority will rely on estimated useful lives published by GFOA. If the life of a particular asset is estimated to be different than these guidelines, it

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may be changed. The following is a summary for the estimated useful lives:

<u>Asset Class</u>	<u>Useful Life</u>
Buildings	20 to 50 years
Improvements	15 to 45 years
Infrastructure	20 to 50 years
Equipment and Machinery	5 to 20 years

- M. Control of Assets – In accordance with GFOA Recommended Practice the Authority will exercise control over the non-capitalized tangible capital-type items by establishing and maintaining adequate control procedures at the division level. The Authority's capitalization threshold of \$5,000 meets financial reporting needs and is not designed for nor particularly suited to maintain control over lower cost capital assets. It is the responsibility of each division to maintain inventories of lower-cost capital assets to ensure adequate control and safekeeping of these assets.
- N. Maintenance Schedules - The Authority shall develop and implement maintenance and replacement schedules with a goal of maximizing the useful life of all assets. The schedules shall include estimates of annual maintenance and/or replacement funding required for each asset.
- O. Maintenance Funding - The Authority shall identify specific sources of funds for the annual maintenance or replacement of each asset. Whenever possible, the maintenance or replacement funding shall be identified from a source other than the Authority General Fund. The Authority shall endeavor to set aside, on an annual basis, one and one-half percent (1½%) of its Operating Budget to provide for on-going maintenance and required replacement of assets that cannot be reasonably funded from other sources.
- Q. Inventorying – The Authority will follow the GFOA recommended practice of performing a physical inventory of its capitalized capital assets, either simultaneously or on a rotating basis, so that all capital assets are physically accounted for at least once every five years.
- R. Tagging – The Authority will tag only moveable equipment with a value of \$5,000 or higher. Rolling stock items will not be tagged. They will be identified by the VIN number. The Finance department will be responsible for tagging equipment.

SALINAS VALLEY SOLID WASTE AUTHORITY

DISPOSAL FEES AND RATES Effective July 1, 2012

	Current Fee or Rate		Proposed Changes	
<u>LANDFILLED MATERIALS</u>				
<u>Franchise Haulers (Class III Solid Waste)</u>	\$	64.00	Per Ton	\$ 67.00 Per Ton
<u>Self Haul Loads at all Sites</u>				
Minimum charge per load (up to 500 lbs.)	\$	15.00	Per Load	
Loads weighing between 501 and 999 lbs.	\$	30.00	Per Load	
Loads weighing 1,000 lbs. and above	\$	64.00	Per Ton	\$ 67.00 Per Ton
<u>Fumigation or Mulch Plastic/Drip Tape - Johnson Canyon only</u>				
Loads weighing 500 lbs. or less	\$	18.75	Per Load	
Loads weighing between 501 and 999 lbs.	\$	37.50	Per Load	
Loads weighing 1,000 pounds and above	\$	75.00	Per Ton	
<u>Nonfriable Asbestos</u>	\$	90.00	Per Ton	
Up to 1 cubic yard w/o pre-approval) wetted and double bagged				
Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.				
<u>Special Handling Charge (in addition to cost per ton) - Johnson Canyon only</u>				
Remediated Soil Handling	\$	100.00	Each	
Certified Burials (under 20' trailer)	\$	105.00	Each	
Certified Burials (20' and over trailer)	\$	210.00	Each	
<u>Tarps</u>	\$	10.00	Each	
Untarped Loads	Additional 50% of the Required Fee			
<u>Compost Bins</u>	\$	49.95	Each	
<u>Soil (Loaded by the Customer) - Johnson Canyon</u>	\$	1.00	Per Cubic Yard	

SALINAS VALLEY SOLID WASTE AUTHORITY

DISPOSAL FEES AND RATES Effective July 1, 2012

	Current Fee or Rate	Proposed Changes
<u>SOURCE SEPARATED DIVERTIBLE MATERIALS</u>		
<u>Cardboard</u>	No Charge	
<u>Recyclable plastic and glass containers, aluminum and paper</u>	No Charge	
<u>Metal</u>	No Charge	
<u>Construction and Demolition materials</u>		
Mixed Dirty	\$ 58.00 Per Ton	
<u>Mattresses and box springs</u>	\$ 15.00 Each	
<u>Greenwaste and Wood</u>		
Minimum charge up to 500 lbs.	\$ 10.00 Per Load	
Loads weighing between 501 and 999 lbs.	\$ 15.00 Per Load	
Loads weighing 1,000 lbs. and above	\$ 36.00 Per Ton	
Wood Stumps (3 feet and over in diameter) & Tree limbs	\$ 64.00 Per Ton	\$ 67.00 Per Ton
<u>Soil and Aggregate (Johnson Canyon Landfill only)</u>		
Clean Fill Dirt (up to 10 c.y. without pre-approval)	\$ 10.00 Per Ton	
Asphalt (suitable for road base)	\$ 1.00 Per Ton	
Concrete (suitable for road base - no rebar)	\$ 1.00 Per Ton	
Concrete with rebar/pipe	\$ 10.00 Per Ton	
<u>Biosolids - subject to pre-approval (Johnson Canyon Landfill only)</u>	\$ 28.00 Per Ton	
<u>Tires (without rims only)</u>		
Auto/Light Truck Tires less than 42"	\$ 2.00 Each	
Auto/Light Truck Tires more than 42"	\$ 10.00 Each	
Commercial Tires	\$ 75.00 Each	
Equipment Tires	\$ 150.00 Each	
Altered Tires (split, sliced, quartered)	\$ 64.00 Per Ton	\$ 67.00 Per Ton

SALINAS VALLEY SOLID WASTE AUTHORITY

DISPOSAL FEES AND RATES Effective July 1, 2012

	Current Fee or Rate	Proposed Changes
<u>HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES</u>		
All commercial customers		
Households outside the Authority's service area		
Minimum charge \$1.50 per lb.		
Absorbent	\$ 1.50 Per Lb.	
Acids/Bases	\$ 1.50 Per Lb.	
Aerosols	\$ 1.25 Per Can	
Antifreeze	\$ 1.50 Per Lb.	
Environmentally Hazardous Substances (Reactive and Solvents)	\$ 5.00 Per Lb.	
Flammable Liquids	\$ 1.50 Per Lb.	
Flammable Sludge	\$ 1.50 Per Lb.	
Motor Oil - contaminated	\$ 1.50 Per Lb.	
Oil Filters (autos and small trucks)	\$ 1.50 Each	
Oil Filters (trucks and equipment)		\$ 10.00 Each
Oxidizers	\$ 1.50 Per Lb.	
Paint and Paint Related Materials	\$ 1.50 Per Lb.	
Pesticides	\$ 1.50 Per Lb.	
HHW Clean-up Service Fee	\$ 75.00 Hour	
HHW Sorting Fee	\$ 25.00 Per customer	
<u>Appliances and Air Conditioners</u>		
Without refrigerant	No Charge	
With refrigerant	\$ 15.00 Each	
<u>Gas Cylinders (Propane, helium, fire extinguishers only)</u>		
Must be empty with valve open		
1 liter	\$ 1.50 Each	
5 gallons	\$ 8.00 Each	
<u>Sharps Disposal (non-commercial only)</u>		
Used needles and lancets (not in an approved container)	\$ 3.00 Per Lb.	
Used needles and lancets (in an approved container)	No Charge	
<u>Sharps Containers (non-commercial only)</u>		
1 Quart Container	\$ 2.00 Each	
3 Quart Container	\$ 5.00 Each	

SALINAS VALLEY SOLID WASTE AUTHORITY

DISPOSAL FEES AND RATES Effective July 1, 2012

	Current Fee or Rate	Proposed Changes
--	--------------------------------	-----------------------------

UNIVERSAL WASTE AT HHW COLLECTION FACILITIES

Minimum charge \$1.50 per pound

Batteries			
Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt	\$	1.50	Per Lb.
Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells,			
Lead Gel Cells, Nickel-Metal, and Lithium			
UPS/Automobile and Light Truck Batteries		No Charge	
CRT (televisions and computer monitors)		No Charge	
Cell Phones		No Charge	
Computers, keyboard and printers		No Charge	
Copiers, mimeographs, facsimile machines		No Charge	
Compact Fluorescent Bulbs	\$	1.50	Per Lb.
Fluorescent Lamps	\$	1.50	Per Lb.
Halogen, High Pressure Sodium Tubes	\$	1.50	Per Lb.
Fluorescent Ballasts (PCB)	\$	2.00	Per Lb.
Kitchen appliances: microwaves, toaster, toaster ovens		No Charge	
Mercury	\$	7.00	Per Lb.
Mercury thermostats, thermometers or switches	\$	1.00	Each
Toner, developer, ink cartridges (office use)		No Charge	\$ 1.00 Per Lb.
Toner and developer (industrial use)			\$ 1.50 Per Lb.

ADMINISTRATIVE FEES

Agenda Packets for Board or Executive Committee	\$	116.00	Annually	
Agendas Only	\$	26.00	Annually	
Agendas Only for Public Agencies	\$	18.00	Annually	
Reproduction of Public Records	\$	0.10	Per Page	
Copies of Weight Tags	\$	20.00	Each	
Returned Check Fee	\$	25.00	Each	
Finance Charge on accounts 30+ Days Past Due		1.5% per mo., 18% annually		
Media duplication for disks, cds, tapes	Actual Cost			Actual Cost
	\$25.00 Min.	Each		\$5.00 Min.
Plans & Specifications for Construction Projects	Actual Cost			
	\$15.00 Min.	Per Set		
Full Size Plans for Construction Projects	Actual Cost			
	\$15.00 Min.	Per Set		

**South Valley Minimum Guarantee Disposal Tons to JOHNSON CANYON LANDFILL South Valley Area W/O County of Santa Clara
EXHIBIT 1F- REVISED**

Growth	1.20%	CPI	2.08%			
Fiscal Year	Guaranteed Minimum Annual Tonnage	Guaranteed Minimum Annual Payment	Guaranteed Minimum Monthly Payment	Surplus Tonnage Per Ton Tipping Fee	Per Ton Transportation Adjustment	
2003-04 (6 mo.)	40,000	887,031	\$ 147,838.48	\$ 25.50	2.50	
2004-05	80,960	1,869,760	\$ 155,813.36	\$ 26.45	2.55	
2005-06	81,932	1,967,391	\$ 163,949.25	\$ 27.39	2.61	
2006-07	82,915	2,066,983	\$ 172,248.58	\$ 28.34	2.66	
2007-08	83,910	2,168,566	\$ 180,713.82	\$ 29.29	2.71	
2008-09	84,917	2,272,169	\$ 189,347.45	\$ 30.23	2.77	
2009-10	80,735	2,215,711	\$ 184,642.56	\$ 31.17	2.83	
2010-11	76,441	2,147,536	\$ 178,961.33	\$ 32.11	2.89	
2011-12	77,358	2,243,315	\$ 186,942.92	\$ 33.05	2.95	
2012-13	78,286	2,340,962	\$ 195,080.17	\$ 33.99	3.01	
2013-14 (6 mo.)	39,613	1,220,252	\$ 203,375.35	\$ 34.93	3.07	
SUBTOTAL 10 yrs.		807,067	\$ 21,399,676			
Optional Extension Periods						
2013-14 (6 mo.)	39,613	1,098,583	\$ 183,097.09	\$ 34.93	3.07	
2014-15	80,176	2,290,588	\$ 190,882.31	\$ 35.86	3.14	
2015-16	81,138	2,385,695	\$ 198,807.93	\$ 36.80	3.20	
2016-17	82,112	2,482,507	\$ 206,875.57	\$ 37.73	3.27	
2017-18 (6 mo.)	41,549	1,290,521	\$ 215,086.82	\$ 38.66	3.34	
TOTAL 14 yrs.		1,131,655	\$ 30,947,570			

1. Fiscal year is the period July 1 through June 30 consistent with JPA fiscal year.
2. For Fiscal 2003/2004 assumes transfer begins January 1, 2004 in terms of minimum guarantee
3. Fiscal year 2013/2014 is only 6 months with contract ending December 21, 2013
4. Santa Clara Franchise ends September 30, 2009 but was extended until December 31, 2009 so FY 2009/2010 only includes 6 months in Guarantee
5. Four year extension has fiscal year 2013/2014 has second 6 months and 2017/2018 is only 6 months with contract ending December 31, 2017.
6. "Guaranteed Minimum" and "Fee per Ton" accounts for the adjustment in \$'s per ton (reduction to authority payment) for additional mileage costs associated with shifting from Crazy Horse to Johnson Canyon Landfill.



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**RECOLOGY
ADJUSTED SERVICE RATES
EFFECTIVE JANUARY 1, 2012**

**BASIC FACILITY SERVICE FEES FOR
LANDFILL OPERATIONS**

	Johnson Canyon Road Landfill (7-Day per Week Operation)
	When CHL is inactive
First year Minimum annual tonnage level	212,816
Median tonnage level	236,462
First year Maximum annual tonnage level	260,109
Basic Monthly Service Fee (\$/month)	
Current Rate	\$157,134
Increase Factor	1.0190
Adjusted Rate	\$160,120
Excess Tonnage Fee (Authority pays \$/ton)	
Current Rate	\$7.24
Increase Factor	1.0190
Adjusted Rate	\$7.38
Shortfall Tonnage Payment (Contractor pays \$/ton)	
Current Rate	\$2.60
Increase Factor	1.0190
Adjusted Rate	\$2.65
Extended Hours - Landfill	
Cost per year	\$31,299
Increase Factor	1.0190
Adjusted Rate	\$31,894
Cost per month	\$2,658

**RECOLOGY
ADJUSTED SERVICE FEES
EFFECTIVE JANUARY 1, 2012**

MATERIAL DIVERSION SERVICE FEES

Material Type	Current Service Fee	Increase Factor	Adjusted Service Fees
Tires under 42" in diameter*	\$18.54 per ton	1.0190	\$18.89 per ton
Truck tires 42" - 50" in diameter*	\$8.69 per unit	1.0190	\$8.86 per unit
Truck tires 51" - 60" in diameter*	\$65.23 per unit	1.0190	\$66.47 per unit
Equipment tires (over 60" in diameter)	\$130.48 per unit	1.0190	\$132.96 per unit
Metal (Including all appliances & white goods)**	\$18.54 per ton	1.0190	\$18.89 per ton
Wood	\$18.54 per ton	1.0190	\$18.89 per ton
Brush and Stumps	\$18.54 per ton	1.0190	\$18.89 per ton

* These fees valid while Pacheco Pass Landfill is able to receive tires in their buttress fill. One (1) year prior to when Pacheco Pass will no longer receive tires in the buttress fill the Contractor and the Authority will negotiate a reasonable price for shipping and disposal.

**Any regulatory requirements such as freon removal, mercury switch removal, oil removal and any other costs shall be billed to the Authority at 100% of Contractors cost with no markup.

DIVERSION ASSISTANCE SERVICE FEES

	Johnson Canyon Road Landfill (when CHL is inactive)
Monthly Fee for one loader and loader operator for diversion service	
Current Service Fee	\$7,859
Increase Factor	1.0190
Adjusted Service Fee	\$8,008

**RECOLOGY
ADJUSTED SERVICE FEES
EFFECTIVE JANUARY 1, 2012**

SPECIAL SERVICES HOURLY FEES

Equipment / Personnel	Current Service Fee (\$/hour)	Increase Factor	Adjusted Service Fee (\$/hour)
Wheel loader and operator	\$92.77	1.0190	\$94.53
Compactor and operator	\$144.98	1.0190	\$147.73
Transfer tractor and trailer and driver	\$92.77	1.0190	\$94.53
Equipment operator	\$52.19	1.0190	\$53.18
Truck driver	\$46.39	1.0190	\$47.27
Laborer	\$28.98	1.0190	\$29.53
Scraper and operator	\$191.38	1.0190	\$195.02
D4/5 crawler tractor and operator	\$115.98	1.0190	\$118.18
D8/9 crawler tractor and operator	\$144.98	1.0190	\$147.73
Road grader and operator	\$92.77	1.0190	\$94.53
Water truck and operator	\$86.98	1.0190	\$88.63
Skip loader and operator	\$81.19	1.0190	\$82.73



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**SALINAS VALLEY SOLID WASTE AUTHORITY
PERSONNEL ALLOCATION**

Program and Position	11-12	12-13	13-14	14-15
	Approved	Proposed	Proposed	Proposed
Administration				
General Manager/CAO	1	1	1	1
Administrative Manager	1	1	1	1
Administrative Support Assistant I	1	1	1	1
Administrative Support Assistant II	0.5	0.5	0.5	0.5
Clerk of the Board	1	1	1	1
Human Resources Technician	1	1	1	1
Total Administration	5.5	5.5	5.5	5.5
Finance				
Accountant	1	1	1	1
Accounting Technician	1	1	1	1
Administrative Support Assistant II	0.5	0.5	0.5	0.5
Business Services Supervisor	1	1	1	1
Finance Manager	1	1	1	1
Total Finance	4.5	4.5	4.5	4.5
Resource Recovery				
Contracts & Grants Analyst	1	1	1	1
Diversion Manager	1	1	1	1
Recycling Coordinator	1	1	1	1
Resource Recovery Technician	2	2	3	3
Total Resource Recovery	5	5	6	6
Engineering				
Authority Engineer	1	1	1	1
Total Engineering	1	1	1	1
Operations				
Assistant General Manager of Engineering and Operations	1	1	1	1
Field Operations Supervisor II	1	1	1	1
Diversion Driver	1	1	1	1
Diversion Worker I	2	3	3	3
Equipment Operator/Driver	4	4	4	4
Equipment Operator/Driver/Lead	1	1	1	1
HHW Maintenance Worker II	3	3	3	3
Household Hazardous Waste Technician	1	1	1	1
Scalehouse Cashier	4	4	4	4
Solid Waste Technician II	1	1	1	1
Total Operations	19	20	20	20
Total Funded Positions	35	36	37	37
Frozen Positions				
Diversion Driver	3	3	3	3
Diversion Worker I	1	0	0	0
Diversion Worker II	1	1	1	1
Total Full Time Equivalents	40	40	41	41



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SALINAS VALLEY SOLID WASTE AUTHORITY

SALARY SCHEDULE

EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
1.0		Hourly	7,592	7,783	7,979	8,181	8,383	8,590	8,804	9,029	9,254	9,490	9,681
		Bi-Weekly	607.36	622.64	638.32	654.48	670.64	687.20	704.32	722.32	740.32	759.20	774.46
		Monthly	1,316.00	1,349.00	1,383.00	1,418.00	1,453.00	1,489.00	1,526.00	1,565.00	1,604.00	1,645.00	1,678.00
		Annual	15,792.00	16,188.00	16,596.00	17,016.00	17,436.00	17,868.00	18,312.00	18,780.00	19,248.00	19,740.00	20,136.00
1.5		Hourly	7,783	7,979	8,181	8,383	8,590	8,804	9,029	9,254	9,490	9,727	9,923
		Bi-Weekly	622.64	638.32	654.48	670.64	687.20	704.32	722.32	740.32	759.20	778.16	793.85
		Monthly	1,349.00	1,383.00	1,418.00	1,453.00	1,489.00	1,526.00	1,565.00	1,604.00	1,645.00	1,686.00	1,720.00
		Annual	16,188.00	16,596.00	17,016.00	17,436.00	17,868.00	18,312.00	18,780.00	19,248.00	19,740.00	20,232.00	20,640.00
2.0		Hourly	7,979	8,181	8,383	8,590	8,804	9,029	9,254	9,490	9,727	9,969	10,171
		Bi-Weekly	638.32	654.48	670.64	687.20	704.32	722.32	740.32	759.20	778.16	797.52	813.69
		Monthly	1,383.00	1,418.00	1,453.00	1,489.00	1,526.00	1,565.00	1,604.00	1,645.00	1,686.00	1,728.00	1,763.00
		Annual	16,596.00	17,016.00	17,436.00	17,868.00	18,312.00	18,780.00	19,248.00	19,740.00	20,232.00	20,736.00	21,156.00
2.5		Hourly	8,181	8,383	8,590	8,804	9,029	9,254	9,490	9,727	9,969	10,223	10,425
		Bi-Weekly	654.48	670.64	687.20	704.32	722.32	740.32	759.20	778.16	797.52	817.84	834.00
		Monthly	1,418.00	1,453.00	1,489.00	1,526.00	1,565.00	1,604.00	1,645.00	1,686.00	1,728.00	1,772.00	1,807.00
		Annual	17,016.00	17,436.00	17,868.00	18,312.00	18,780.00	19,248.00	19,740.00	20,232.00	20,736.00	21,264.00	21,684.00
3.0		Hourly	8,383	8,590	8,804	9,029	9,254	9,490	9,727	9,969	10,223	10,477	10,685
		Bi-Weekly	670.64	687.20	704.32	722.32	740.32	759.20	778.16	797.52	817.84	838.16	854.77
		Monthly	1,453.00	1,489.00	1,526.00	1,565.00	1,604.00	1,645.00	1,686.00	1,728.00	1,772.00	1,816.00	1,852.00
		Annual	17,436.00	17,868.00	18,312.00	18,780.00	19,248.00	19,740.00	20,232.00	20,736.00	21,264.00	21,792.00	22,224.00
3.5		Hourly	8,590	8,804	9,029	9,254	9,490	9,727	9,969	10,223	10,477	10,742	10,956
		Bi-Weekly	687.20	704.32	722.32	740.32	759.20	778.16	797.52	817.84	838.16	859.36	876.46
		Monthly	1,489.00	1,526.00	1,565.00	1,604.00	1,645.00	1,686.00	1,728.00	1,772.00	1,816.00	1,862.00	1,899.00
		Annual	17,868.00	18,312.00	18,780.00	19,248.00	19,740.00	20,232.00	20,736.00	21,264.00	21,792.00	22,344.00	22,788.00
4.0		Hourly	8,804	9,029	9,254	9,490	9,727	9,969	10,223	10,477	10,742	11,013	11,233
		Bi-Weekly	704.32	722.32	740.32	759.20	778.16	797.52	817.84	838.16	859.36	881.04	898.62
		Monthly	1,526.00	1,565.00	1,604.00	1,645.00	1,686.00	1,728.00	1,772.00	1,816.00	1,862.00	1,909.00	1,947.00
		Annual	18,312.00	18,780.00	19,248.00	19,740.00	20,232.00	20,736.00	21,264.00	21,792.00	22,344.00	22,908.00	23,364.00
4.5		Hourly	9,029	9,254	9,490	9,727	9,969	10,223	10,477	10,742	11,013	11,285	11,510
		Bi-Weekly	722.32	740.32	759.20	778.16	797.52	817.84	838.16	859.36	881.04	902.80	920.77
		Monthly	1,565.00	1,604.00	1,645.00	1,686.00	1,728.00	1,772.00	1,816.00	1,862.00	1,909.00	1,956.00	1,995.00
		Annual	18,780.00	19,248.00	19,740.00	20,232.00	20,736.00	21,264.00	21,792.00	22,344.00	22,908.00	23,472.00	23,940.00

SALINAS VALLEY SOLID WASTE AUTHORITY
SALARY SCHEDULE
EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	5.0	Hourly	9,254	9,490	9,727	9,969	10,223	10,477	10,742	11,013	11,285	11,567	11,798
		Bi-Weekly	740.32	759.20	778.16	797.52	817.84	838.16	859.36	881.04	902.80	925.36	943.85
		Monthly	1,604.00	1,645.00	1,686.00	1,728.00	1,772.00	1,816.00	1,862.00	1,909.00	1,956.00	2,005.00	2,045.00
		Annual	19,248.00	19,740.00	20,232.00	20,736.00	21,264.00	21,792.00	22,344.00	22,908.00	23,472.00	24,060.00	24,540.00
	5.5	Hourly	9,490	9,727	9,969	10,223	10,477	10,742	11,013	11,285	11,567	11,856	12,092
		Bi-Weekly	759.20	778.16	797.52	817.84	838.16	859.36	881.04	902.80	925.36	948.48	967.38
		Monthly	1,645.00	1,686.00	1,728.00	1,772.00	1,816.00	1,862.00	1,909.00	1,956.00	2,005.00	2,055.00	2,096.00
		Annual	19,740.00	20,232.00	20,736.00	21,264.00	21,792.00	22,344.00	22,908.00	23,472.00	24,060.00	24,660.00	25,152.00
	6.0	Hourly	9,727	9,969	10,223	10,477	10,742	11,013	11,285	11,567	11,856	12,150	12,392
		Bi-Weekly	778.16	797.52	817.84	838.16	859.36	881.04	902.80	925.36	948.48	972.00	991.38
		Monthly	1,686.00	1,728.00	1,772.00	1,816.00	1,862.00	1,909.00	1,956.00	2,005.00	2,055.00	2,106.00	2,148.00
		Annual	20,232.00	20,736.00	21,264.00	21,792.00	22,344.00	22,908.00	23,472.00	24,060.00	24,660.00	25,272.00	25,776.00
	6.5	Hourly	9,969	10,223	10,477	10,742	11,013	11,285	11,567	11,856	12,150	12,456	12,704
		Bi-Weekly	797.52	817.84	838.16	859.36	881.04	902.80	925.36	948.48	972.00	996.48	1,016.31
		Monthly	1,728.00	1,772.00	1,816.00	1,862.00	1,909.00	1,956.00	2,005.00	2,055.00	2,106.00	2,159.00	2,202.00
		Annual	20,736.00	21,264.00	21,792.00	22,344.00	22,908.00	23,472.00	24,060.00	24,660.00	25,272.00	25,908.00	26,424.00
	7.0	Hourly	10,223	10,477	10,742	11,013	11,285	11,567	11,856	12,150	12,456	12,767	13,021
		Bi-Weekly	817.84	838.16	859.36	881.04	902.80	925.36	948.48	972.00	996.48	1,021.36	1,041.69
		Monthly	1,772.00	1,816.00	1,862.00	1,909.00	1,956.00	2,005.00	2,055.00	2,106.00	2,159.00	2,213.00	2,257.00
		Annual	21,264.00	21,792.00	22,344.00	22,908.00	23,472.00	24,060.00	24,660.00	25,272.00	25,908.00	26,556.00	27,084.00
	7.5	Hourly	10,477	10,742	11,013	11,285	11,567	11,856	12,150	12,456	12,767	13,085	13,344
		Bi-Weekly	838.16	859.36	881.04	902.80	925.36	948.48	972.00	996.48	1,021.36	1,046.80	1,067.54
		Monthly	1,816.00	1,862.00	1,909.00	1,956.00	2,005.00	2,055.00	2,106.00	2,159.00	2,213.00	2,268.00	2,313.00
		Annual	21,792.00	22,344.00	22,908.00	23,472.00	24,060.00	24,660.00	25,272.00	25,908.00	26,556.00	27,216.00	27,756.00
Student Intern	8.0	Hourly	10,742	11,013	11,285	11,567	11,856	12,150	12,456	12,767	13,085	13,413	13,685
		Bi-Weekly	859.36	881.04	902.80	925.36	948.48	972.00	996.48	1,021.36	1,046.80	1,073.04	1,094.77
		Monthly	1,862.00	1,909.00	1,956.00	2,005.00	2,055.00	2,106.00	2,159.00	2,213.00	2,268.00	2,325.00	2,372.00
		Annual	22,344.00	22,908.00	23,472.00	24,060.00	24,660.00	25,272.00	25,908.00	26,556.00	27,216.00	27,900.00	28,464.00
	8.5	Hourly	11,013	11,285	11,567	11,856	12,150	12,456	12,767	13,085	13,413	13,742	14,019
		Bi-Weekly	881.04	902.80	925.36	948.48	972.00	996.48	1,021.36	1,046.80	1,073.04	1,099.36	1,121.54
		Monthly	1,909.00	1,956.00	2,005.00	2,055.00	2,106.00	2,159.00	2,213.00	2,268.00	2,325.00	2,382.00	2,430.00
		Annual	22,908.00	23,472.00	24,060.00	24,660.00	25,272.00	25,908.00	26,556.00	27,216.00	27,900.00	28,584.00	29,160.00

SALINAS VALLEY SOLID WASTE AUTHORITY

SALARY SCHEDULE

EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	9.0	Hourly	11,285	11,567	11,856	12,150	12,456	12,767	13,085	13,413	13,742	14,088	14,371
		Bi-Weekly	902.80	925.36	948.48	972.00	996.48	1,021.36	1,046.80	1,073.04	1,099.36	1,127.04	1,149.69
		Monthly	1,956.00	2,005.00	2,055.00	2,106.00	2,159.00	2,213.00	2,268.00	2,325.00	2,382.00	2,442.00	2,491.00
		Annual	23,472.00	24,060.00	24,660.00	25,272.00	25,908.00	26,556.00	27,216.00	27,900.00	28,584.00	29,304.00	29,992.00
	9.5	Hourly	11,567	11,856	12,150	12,456	12,767	13,085	13,413	13,742	14,088	14,446	14,735
		Bi-Weekly	925.36	948.48	972.00	996.48	1,021.36	1,046.80	1,073.04	1,099.36	1,127.04	1,155.68	1,178.77
		Monthly	2,005.00	2,055.00	2,106.00	2,159.00	2,213.00	2,268.00	2,325.00	2,382.00	2,442.00	2,504.00	2,554.00
		Annual	24,060.00	24,660.00	25,272.00	25,908.00	26,556.00	27,216.00	27,900.00	28,584.00	29,304.00	30,048.00	30,648.00
	10.0	Hourly	11,856	12,150	12,456	12,767	13,085	13,413	13,742	14,088	14,446	14,810	15,104
		Bi-Weekly	948.48	972.00	996.48	1,021.36	1,046.80	1,073.04	1,099.36	1,127.04	1,155.68	1,184.80	1,208.31
		Monthly	2,055.00	2,106.00	2,159.00	2,213.00	2,268.00	2,325.00	2,382.00	2,442.00	2,504.00	2,567.00	2,618.00
		Annual	24,660.00	25,272.00	25,908.00	26,556.00	27,216.00	27,900.00	28,584.00	29,304.00	30,048.00	30,804.00	31,416.00
Diversion Worker I	10.5	Hourly	12,150	12,456	12,767	13,085	13,413	13,742	14,088	14,446	14,810	15,173	15,479
		Bi-Weekly	972.00	996.48	1,021.36	1,046.80	1,073.04	1,099.36	1,127.04	1,155.68	1,184.80	1,213.84	1,238.31
		Monthly	2,106.00	2,159.00	2,213.00	2,268.00	2,325.00	2,382.00	2,442.00	2,504.00	2,567.00	2,630.00	2,683.00
		Annual	25,272.00	25,908.00	26,556.00	27,216.00	27,900.00	28,584.00	29,304.00	30,048.00	30,804.00	31,560.00	32,196.00
	11.0	Hourly	12,456	12,767	13,085	13,413	13,742	14,088	14,446	14,810	15,173	15,554	15,865
		Bi-Weekly	996.48	1,021.36	1,046.80	1,073.04	1,099.36	1,127.04	1,155.68	1,184.80	1,213.84	1,244.32	1,269.23
		Monthly	2,159.00	2,213.00	2,268.00	2,325.00	2,382.00	2,442.00	2,504.00	2,567.00	2,630.00	2,696.00	2,750.00
		Annual	25,908.00	26,556.00	27,216.00	27,900.00	28,584.00	29,304.00	30,048.00	30,804.00	31,560.00	32,352.00	33,000.00
	11.5	Hourly	12,767	13,085	13,413	13,742	14,088	14,446	14,810	15,173	15,554	15,940	16,258
		Bi-Weekly	1,021.36	1,046.80	1,073.04	1,099.36	1,127.04	1,155.68	1,184.80	1,213.84	1,244.32	1,275.20	1,300.62
		Monthly	2,213.00	2,268.00	2,325.00	2,382.00	2,442.00	2,504.00	2,567.00	2,630.00	2,696.00	2,763.00	2,818.00
		Annual	26,556.00	27,216.00	27,900.00	28,584.00	29,304.00	30,048.00	30,804.00	31,560.00	32,352.00	33,156.00	33,816.00
	12.0	Hourly	13,085	13,413	13,742	14,088	14,446	14,810	15,173	15,554	15,940	16,344	16,673
		Bi-Weekly	1,046.80	1,073.04	1,099.36	1,127.04	1,155.68	1,184.80	1,213.84	1,244.32	1,275.20	1,307.52	1,333.85
		Monthly	2,268.00	2,325.00	2,382.00	2,442.00	2,504.00	2,567.00	2,630.00	2,696.00	2,763.00	2,833.00	2,890.00
		Annual	27,216.00	27,900.00	28,584.00	29,304.00	30,048.00	30,804.00	31,560.00	32,352.00	33,156.00	33,996.00	34,680.00
	12.5	Hourly	13,413	13,742	14,088	14,446	14,810	15,173	15,554	15,940	16,344	16,754	17,088
		Bi-Weekly	1,073.04	1,099.36	1,127.04	1,155.68	1,184.80	1,213.84	1,244.32	1,275.20	1,307.52	1,340.32	1,367.08
		Monthly	2,325.00	2,382.00	2,442.00	2,504.00	2,567.00	2,630.00	2,696.00	2,763.00	2,833.00	2,904.00	2,962.00
		Annual	27,900.00	28,584.00	29,304.00	30,048.00	30,804.00	31,560.00	32,352.00	33,156.00	33,996.00	34,848.00	35,544.00

SALINAS VALLEY SOLID WASTE AUTHORITY

SALARY SCHEDULE

EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	13.0	Hourly	13,742	14,088	14,446	14,810	15,173	15,554	15,940	16,344	16,754	17,169	17,515
		Bi-Weekly	1,099.36	1,127.04	1,155.68	1,184.80	1,213.84	1,244.32	1,275.20	1,307.52	1,340.32	1,373.52	1,401.23
		Monthly	2,382.00	2,442.00	2,504.00	2,567.00	2,630.00	2,696.00	2,763.00	2,833.00	2,904.00	2,976.00	3,036.00
		Annual	28,584.00	29,304.00	30,048.00	30,804.00	31,560.00	32,352.00	33,156.00	33,996.00	34,848.00	35,712.00	36,432.00
Division Worker II	13.5	Hourly	14,088	14,446	14,810	15,173	15,554	15,940	16,344	16,754	17,169	17,596	17,948
		Bi-Weekly	1,127.04	1,155.68	1,184.80	1,213.84	1,244.32	1,275.20	1,307.52	1,340.32	1,373.52	1,407.68	1,435.85
		Monthly	2,442.00	2,504.00	2,567.00	2,630.00	2,696.00	2,763.00	2,833.00	2,904.00	2,976.00	3,050.00	3,111.00
		Annual	29,304.00	30,048.00	30,804.00	31,560.00	32,352.00	33,156.00	33,996.00	34,848.00	35,712.00	36,600.00	37,332.00
	14.0	Hourly	14,446	14,810	15,173	15,554	15,940	16,344	16,754	17,169	17,596	18,035	18,398
		Bi-Weekly	1,155.68	1,184.80	1,213.84	1,244.32	1,275.20	1,307.52	1,340.32	1,373.52	1,407.68	1,442.80	1,471.85
		Monthly	2,504.00	2,567.00	2,630.00	2,696.00	2,763.00	2,833.00	2,904.00	2,976.00	3,050.00	3,126.00	3,189.00
		Annual	30,048.00	30,804.00	31,560.00	32,352.00	33,156.00	33,996.00	34,848.00	35,712.00	36,600.00	37,512.00	38,268.00
	14.5	Hourly	14,810	15,173	15,554	15,940	16,344	16,754	17,169	17,596	18,035	18,490	18,860
		Bi-Weekly	1,184.80	1,213.84	1,244.32	1,275.20	1,307.52	1,340.32	1,373.52	1,407.68	1,442.80	1,479.20	1,508.77
		Monthly	2,567.00	2,630.00	2,696.00	2,763.00	2,833.00	2,904.00	2,976.00	3,050.00	3,126.00	3,205.00	3,269.00
		Annual	30,804.00	31,560.00	32,352.00	33,156.00	33,996.00	34,848.00	35,712.00	36,600.00	37,512.00	38,460.00	39,228.00
	15.0	Hourly	15,173	15,554	15,940	16,344	16,754	17,169	17,596	18,035	18,490	18,958	19,338
		Bi-Weekly	1,213.84	1,244.32	1,275.20	1,307.52	1,340.32	1,373.52	1,407.68	1,442.80	1,479.20	1,516.64	1,547.08
		Monthly	2,630.00	2,696.00	2,763.00	2,833.00	2,904.00	2,976.00	3,050.00	3,126.00	3,205.00	3,286.00	3,352.00
		Annual	31,560.00	32,352.00	33,156.00	33,996.00	34,848.00	35,712.00	36,600.00	37,512.00	38,460.00	39,432.00	40,224.00
	15.5	Hourly	15,554	15,940	16,344	16,754	17,169	17,596	18,035	18,490	18,958	19,425	19,812
		Bi-Weekly	1,244.32	1,275.20	1,307.52	1,340.32	1,373.52	1,407.68	1,442.80	1,479.20	1,516.64	1,554.00	1,584.92
		Monthly	2,696.00	2,763.00	2,833.00	2,904.00	2,976.00	3,050.00	3,126.00	3,205.00	3,286.00	3,367.00	3,434.00
		Annual	32,352.00	33,156.00	33,996.00	34,848.00	35,712.00	36,600.00	37,512.00	38,460.00	39,432.00	40,404.00	41,208.00
	16.0	Hourly	15,940	16,344	16,754	17,169	17,596	18,035	18,490	18,958	19,425	19,915	20,313
		Bi-Weekly	1,275.20	1,307.52	1,340.32	1,373.52	1,407.68	1,442.80	1,479.20	1,516.64	1,554.00	1,593.20	1,625.08
		Monthly	2,763.00	2,833.00	2,904.00	2,976.00	3,050.00	3,126.00	3,205.00	3,286.00	3,367.00	3,452.00	3,521.00
		Annual	33,156.00	33,996.00	34,848.00	35,712.00	36,600.00	37,512.00	38,460.00	39,432.00	40,404.00	41,424.00	42,252.00
	16.5	Hourly	16,344	16,754	17,169	17,596	18,035	18,490	18,958	19,425	19,915	20,406	20,815
		Bi-Weekly	1,307.52	1,340.32	1,373.52	1,407.68	1,442.80	1,479.20	1,516.64	1,554.00	1,593.20	1,632.48	1,665.23
		Monthly	2,833.00	2,904.00	2,976.00	3,050.00	3,126.00	3,205.00	3,286.00	3,367.00	3,452.00	3,537.00	3,608.00
		Annual	33,996.00	34,848.00	35,712.00	36,600.00	37,512.00	38,460.00	39,432.00	40,404.00	41,424.00	42,444.00	43,296.00

SALINAS VALLEY SOLID WASTE AUTHORITY

SALARY SCHEDULE

EFFECTIVE: JULY 1, 2012

Rev (07/12)

Proposed Budget FY 2012-13

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
HHW Maintenance Worker I	17.0	Hourly	16,754	17,169	17,596	18,035	18,490	18,958	19,425	19,915	20,406	20,919	21,340
		Bi-Weekly	1,340.32	1,373.52	1,407.68	1,442.80	1,479.20	1,516.64	1,554.00	1,593.20	1,632.48	1,673.52	1,707.23
		Monthly	2,904.00	2,976.00	3,050.00	3,126.00	3,205.00	3,286.00	3,367.00	3,452.00	3,537.00	3,626.00	3,699.00
		Annual	34,848.00	35,712.00	36,600.00	37,512.00	38,460.00	39,432.00	40,404.00	41,424.00	42,444.00	43,512.00	44,588.00
HHW Maintenance Worker I	17.5	Hourly	17,169	17,596	18,035	18,490	18,958	19,425	19,915	20,406	20,919	21,433	21,860
		Bi-Weekly	1,373.52	1,407.68	1,442.80	1,479.20	1,516.64	1,554.00	1,593.20	1,632.48	1,673.52	1,714.64	1,748.77
		Monthly	2,976.00	3,050.00	3,126.00	3,205.00	3,286.00	3,367.00	3,452.00	3,537.00	3,626.00	3,715.00	3,789.00
		Annual	35,712.00	36,600.00	37,512.00	38,460.00	39,432.00	40,404.00	41,424.00	42,444.00	43,512.00	44,580.00	45,468.00
Diversion Driver	18.0	Hourly	17,596	18,035	18,490	18,958	19,425	19,915	20,406	20,919	21,433	21,975	22,413
		Bi-Weekly	1,407.68	1,442.80	1,479.20	1,516.64	1,554.00	1,593.20	1,632.48	1,673.52	1,714.64	1,758.00	1,793.08
		Monthly	3,050.00	3,126.00	3,205.00	3,286.00	3,367.00	3,452.00	3,537.00	3,626.00	3,715.00	3,809.00	3,885.00
		Annual	36,600.00	37,512.00	38,460.00	39,432.00	40,404.00	41,424.00	42,444.00	43,512.00	44,580.00	45,708.00	46,620.00
HHW Maintenance Worker II Scalehouse Cashier	18.5	Hourly	18,035	18,490	18,958	19,425	19,915	20,406	20,919	21,433	21,975	22,523	22,973
		Bi-Weekly	1,442.80	1,479.20	1,516.64	1,554.00	1,593.20	1,632.48	1,673.52	1,714.64	1,758.00	1,801.84	1,837.85
		Monthly	3,126.00	3,205.00	3,286.00	3,367.00	3,452.00	3,537.00	3,626.00	3,715.00	3,809.00	3,904.00	3,982.00
		Annual	37,512.00	38,460.00	39,432.00	40,404.00	41,424.00	42,444.00	43,512.00	44,580.00	45,708.00	46,848.00	47,784.00
HHW Maintenance Worker II Scalehouse Cashier	19.0	Hourly	18,490	18,958	19,425	19,915	20,406	20,919	21,433	21,975	22,523	23,088	23,550
		Bi-Weekly	1,479.20	1,516.64	1,554.00	1,593.20	1,632.48	1,673.52	1,714.64	1,758.00	1,801.84	1,847.04	1,884.00
		Monthly	3,205.00	3,286.00	3,367.00	3,452.00	3,537.00	3,626.00	3,715.00	3,809.00	3,904.00	4,002.00	4,082.00
		Annual	38,460.00	39,432.00	40,404.00	41,424.00	42,444.00	43,512.00	44,580.00	45,708.00	46,848.00	48,024.00	48,984.00
Administrative Assistant I	19.5	Hourly	18,958	19,425	19,915	20,406	20,919	21,433	21,975	22,523	23,088	23,660	24,133
		Bi-Weekly	1,516.64	1,554.00	1,593.20	1,632.48	1,673.52	1,714.64	1,758.00	1,801.84	1,847.04	1,892.80	1,930.62
		Monthly	3,286.00	3,367.00	3,452.00	3,537.00	3,626.00	3,715.00	3,809.00	3,904.00	4,002.00	4,101.00	4,183.00
		Annual	39,432.00	40,404.00	41,424.00	42,444.00	43,512.00	44,580.00	45,708.00	46,848.00	48,024.00	49,212.00	50,196.00
Administrative Assistant I	20.0	Hourly	19,425	19,915	20,406	20,919	21,433	21,975	22,523	23,088	23,660	24,254	24,738
		Bi-Weekly	1,554.00	1,593.20	1,632.48	1,673.52	1,714.64	1,758.00	1,801.84	1,847.04	1,892.80	1,940.32	1,979.08
		Monthly	3,367.00	3,452.00	3,537.00	3,626.00	3,715.00	3,809.00	3,904.00	4,002.00	4,101.00	4,204.00	4,288.00
		Annual	40,404.00	41,424.00	42,444.00	43,512.00	44,580.00	45,708.00	46,848.00	48,024.00	49,212.00	50,448.00	51,456.00
	20.5	Hourly	19,915	20,406	20,919	21,433	21,975	22,523	23,088	23,660	24,254	24,865	25,362
		Bi-Weekly	1,593.20	1,632.48	1,673.52	1,714.64	1,758.00	1,801.84	1,847.04	1,892.80	1,940.32	1,989.20	2,028.92
		Monthly	3,452.00	3,537.00	3,626.00	3,715.00	3,809.00	3,904.00	4,002.00	4,101.00	4,204.00	4,310.00	4,396.00
		Annual	41,424.00	42,444.00	43,512.00	44,580.00	45,708.00	46,848.00	48,024.00	49,212.00	50,448.00	51,720.00	52,752.00

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SALINAS VALLEY SOLID WASTE AUTHORITY

SALARY SCHEDULE

EFFECTIVE: JULY 1, 2012

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POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
Administrative Assistant II Equipment Operator/Driver	21.0	Hourly	20,406	20,919	21,433	21,975	22,523	23,088	23,660	24,254	24,865	25,488	25,996
		Bi-Weekly	1,632.48	1,673.52	1,714.64	1,758.00	1,801.84	1,847.04	1,892.80	1,940.32	1,989.20	2,039.04	2,079.69
		Monthly	3,537.00	3,626.00	3,715.00	3,809.00	3,904.00	4,002.00	4,101.00	4,204.00	4,310.00	4,418.00	4,506.00
		Annual	42,444.00	43,512.00	44,580.00	45,708.00	46,848.00	48,024.00	49,212.00	50,448.00	51,720.00	53,016.00	54,072.00
	21.5	Hourly	20,919	21,433	21,975	22,523	23,088	23,660	24,254	24,865	25,488	26,123	26,648
		Bi-Weekly	1,673.52	1,714.64	1,758.00	1,801.84	1,847.04	1,892.80	1,940.32	1,989.20	2,039.04	2,089.84	2,131.85
		Monthly	3,626.00	3,715.00	3,809.00	3,904.00	4,002.00	4,101.00	4,204.00	4,310.00	4,418.00	4,528.00	4,619.00
		Annual	43,512.00	44,580.00	45,708.00	46,848.00	48,024.00	49,212.00	50,448.00	51,720.00	53,016.00	54,336.00	55,428.00
	22.0	Hourly	21,433	21,975	22,523	23,088	23,660	24,254	24,865	25,488	26,123	26,775	27,312
		Bi-Weekly	1,714.64	1,758.00	1,801.84	1,847.04	1,892.80	1,940.32	1,989.20	2,039.04	2,089.84	2,142.00	2,184.92
		Monthly	3,715.00	3,809.00	3,904.00	4,002.00	4,101.00	4,204.00	4,310.00	4,418.00	4,528.00	4,641.00	4,734.00
		Annual	44,580.00	45,708.00	46,848.00	48,024.00	49,212.00	50,448.00	51,720.00	53,016.00	54,336.00	55,692.00	56,808.00
	22.5	Hourly	21,975	22,523	23,088	23,660	24,254	24,865	25,488	26,123	26,775	27,450	27,998
		Bi-Weekly	1,758.00	1,801.84	1,847.04	1,892.80	1,940.32	1,989.20	2,039.04	2,089.84	2,142.00	2,196.00	2,239.85
		Monthly	3,809.00	3,904.00	4,002.00	4,101.00	4,204.00	4,310.00	4,418.00	4,528.00	4,641.00	4,758.00	4,853.00
		Annual	45,708.00	46,848.00	48,024.00	49,212.00	50,448.00	51,720.00	53,016.00	54,336.00	55,692.00	57,096.00	58,236.00
Accounting Technician Equipment Operator Lead HR Technician Resource Recovery Tech	23.0	Hourly	22,523	23,088	23,660	24,254	24,865	25,488	26,123	26,775	27,450	28,131	28,696
		Bi-Weekly	1,801.84	1,847.04	1,892.80	1,940.32	1,989.20	2,039.04	2,089.84	2,142.00	2,196.00	2,250.48	2,295.69
		Monthly	3,904.00	4,002.00	4,101.00	4,204.00	4,310.00	4,418.00	4,528.00	4,641.00	4,758.00	4,876.00	4,974.00
		Annual	46,848.00	48,024.00	49,212.00	50,448.00	51,720.00	53,016.00	54,336.00	55,692.00	57,096.00	58,512.00	59,688.00
	23.5	Hourly	23,088	23,660	24,254	24,865	25,488	26,123	26,775	27,450	28,131	28,835	29,412
		Bi-Weekly	1,847.04	1,892.80	1,940.32	1,989.20	2,039.04	2,089.84	2,142.00	2,196.00	2,250.48	2,306.80	2,352.92
		Monthly	4,002.00	4,101.00	4,204.00	4,310.00	4,418.00	4,528.00	4,641.00	4,758.00	4,876.00	4,998.00	5,098.00
		Annual	48,024.00	49,212.00	50,448.00	51,720.00	53,016.00	54,336.00	55,692.00	57,096.00	58,512.00	59,976.00	61,176.00
	24.0	Hourly	23,660	24,254	24,865	25,488	26,123	26,775	27,450	28,131	28,835	29,556	30,144
		Bi-Weekly	1,892.80	1,940.32	1,989.20	2,039.04	2,089.84	2,142.00	2,196.00	2,250.48	2,306.80	2,364.48	2,411.54
		Monthly	4,101.00	4,204.00	4,310.00	4,418.00	4,528.00	4,641.00	4,758.00	4,876.00	4,998.00	5,123.00	5,225.00
		Annual	49,212.00	50,448.00	51,720.00	53,016.00	54,336.00	55,692.00	57,096.00	58,512.00	59,976.00	61,476.00	62,700.00
HHW Technician	24.5	Hourly	24,254	24,865	25,488	26,123	26,775	27,450	28,131	28,835	29,556	30,300	30,906
		Bi-Weekly	1,940.32	1,989.20	2,039.04	2,089.84	2,142.00	2,196.00	2,250.48	2,306.80	2,364.48	2,424.00	2,472.46
		Monthly	4,204.00	4,310.00	4,418.00	4,528.00	4,641.00	4,758.00	4,876.00	4,998.00	5,123.00	5,252.00	5,357.00
		Annual	50,448.00	51,720.00	53,016.00	54,336.00	55,692.00	57,096.00	58,512.00	59,976.00	61,476.00	63,024.00	64,284.00

SALINAS VALLEY SOLID WASTE AUTHORITY

SALARY SCHEDULE

EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
Clerk of the Board	25.0	Hourly	24,865	25,488	26,123	26,775	27,450	28,131	28,835	29,556	30,300	31,056	31,679
		Bi-Weekly	1,989.20	2,039.04	2,089.84	2,142.00	2,196.00	2,250.48	2,306.80	2,364.48	2,424.00	2,484.48	2,534.31
		Monthly	4,310.00	4,418.00	4,528.00	4,641.00	4,758.00	4,876.00	4,998.00	5,123.00	5,252.00	5,383.00	5,491.00
		Annual	51,720.00	53,016.00	54,336.00	55,692.00	57,096.00	58,512.00	59,976.00	61,476.00	63,024.00	64,596.00	66,216.00
	25.5	Hourly	25,488	26,123	26,775	27,450	28,131	28,835	29,556	30,300	31,056	31,835	32,469
		Bi-Weekly	2,039.04	2,089.84	2,142.00	2,196.00	2,250.48	2,306.80	2,364.48	2,424.00	2,484.48	2,546.80	2,597.54
		Monthly	4,418.00	4,528.00	4,641.00	4,758.00	4,876.00	4,998.00	5,123.00	5,252.00	5,383.00	5,518.00	5,628.00
		Annual	53,016.00	54,336.00	55,692.00	57,096.00	58,512.00	59,976.00	61,476.00	63,024.00	64,596.00	66,216.00	67,836.00
	26.0	Hourly	26,123	26,775	27,450	28,131	28,835	29,556	30,300	31,056	31,835	32,631	33,283
		Bi-Weekly	2,089.84	2,142.00	2,196.00	2,250.48	2,306.80	2,364.48	2,424.00	2,484.48	2,546.80	2,610.48	2,662.62
		Monthly	4,528.00	4,641.00	4,758.00	4,876.00	4,998.00	5,123.00	5,252.00	5,383.00	5,518.00	5,656.00	5,769.00
		Annual	54,336.00	55,692.00	57,096.00	58,512.00	59,976.00	61,476.00	63,024.00	64,596.00	66,216.00	67,836.00	69,456.00
	26.5	Hourly	26,775	27,450	28,131	28,835	29,556	30,300	31,056	31,835	32,631	33,444	34,113
		Bi-Weekly	2,142.00	2,196.00	2,250.48	2,306.80	2,364.48	2,424.00	2,484.48	2,546.80	2,610.48	2,675.52	2,729.08
		Monthly	4,641.00	4,758.00	4,876.00	4,998.00	5,123.00	5,252.00	5,383.00	5,518.00	5,656.00	5,797.00	5,913.00
		Annual	55,692.00	57,096.00	58,512.00	59,976.00	61,476.00	63,024.00	64,596.00	66,216.00	67,836.00	69,456.00	71,076.00
Solid Waste Technician II	27.0	Hourly	27,450	28,131	28,835	29,556	30,300	31,056	31,835	32,631	33,444	34,281	34,967
		Bi-Weekly	2,196.00	2,250.48	2,306.80	2,364.48	2,424.00	2,484.48	2,546.80	2,610.48	2,675.52	2,742.48	2,797.38
		Monthly	4,758.00	4,876.00	4,998.00	5,123.00	5,252.00	5,383.00	5,518.00	5,656.00	5,797.00	5,942.00	6,061.00
		Annual	57,096.00	58,512.00	59,976.00	61,476.00	63,024.00	64,596.00	66,216.00	67,836.00	69,456.00	71,076.00	72,696.00
	27.5	Hourly	28,131	28,835	29,556	30,300	31,056	31,835	32,631	33,444	34,281	35,135	35,838
		Bi-Weekly	2,250.48	2,306.80	2,364.48	2,424.00	2,484.48	2,546.80	2,610.48	2,675.52	2,742.48	2,810.80	2,867.08
		Monthly	4,876.00	4,998.00	5,123.00	5,252.00	5,383.00	5,518.00	5,656.00	5,797.00	5,942.00	6,090.00	6,212.00
		Annual	58,512.00	59,976.00	61,476.00	63,024.00	64,596.00	66,216.00	67,836.00	69,456.00	71,076.00	72,696.00	74,316.00
	28.0	Hourly	28,835	29,556	30,300	31,056	31,835	32,631	33,444	34,281	35,135	36,023	36,744
		Bi-Weekly	2,306.80	2,364.48	2,424.00	2,484.48	2,546.80	2,610.48	2,675.52	2,742.48	2,810.80	2,881.84	2,939.54
		Monthly	4,998.00	5,123.00	5,252.00	5,383.00	5,518.00	5,656.00	5,797.00	5,942.00	6,090.00	6,244.00	6,369.00
		Annual	59,976.00	61,476.00	63,024.00	64,596.00	66,216.00	67,836.00	69,456.00	71,076.00	72,696.00	74,316.00	75,936.00
	28.5	Hourly	29,556	30,300	31,056	31,835	32,631	33,444	34,281	35,135	36,023	36,917	37,656
		Bi-Weekly	2,364.48	2,424.00	2,484.48	2,546.80	2,610.48	2,675.52	2,742.48	2,810.80	2,881.84	2,953.36	3,012.46
		Monthly	5,123.00	5,252.00	5,383.00	5,518.00	5,656.00	5,797.00	5,942.00	6,090.00	6,244.00	6,399.00	6,527.00
		Annual	61,476.00	63,024.00	64,596.00	66,216.00	67,836.00	69,456.00	71,076.00	72,696.00	74,316.00	75,936.00	77,556.00

SALINAS VALLEY SOLID WASTE AUTHORITY
SALARY SCHEDULE
EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	29.0	Hourly	30,300	31,056	31,835	32,631	33,444	34,281	35,135	36,023	36,917	37,840	38,596
		Bi-Weekly	2,424.00	2,484.48	2,546.80	2,610.48	2,675.52	2,742.48	2,810.80	2,881.84	2,953.36	3,027.20	3,087.69
		Monthly	5,252.00	5,383.00	5,518.00	5,656.00	5,797.00	5,942.00	6,090.00	6,244.00	6,399.00	6,559.00	6,690.00
		Annual	63,024.00	64,596.00	66,216.00	67,872.00	69,564.00	71,304.00	73,080.00	74,928.00	76,788.00	78,708.00	80,280.00
Accountant Business Services Supervisor Contracts & Grants Analyst Recycling Coordinator	29.5	Hourly	31,056	31,835	32,631	33,444	34,281	35,135	36,023	36,917	37,840	38,792	39,565
		Bi-Weekly	2,484.48	2,546.80	2,610.48	2,675.52	2,742.48	2,810.80	2,881.84	2,953.36	3,027.20	3,103.36	3,165.23
		Monthly	5,383.00	5,518.00	5,656.00	5,797.00	5,942.00	6,090.00	6,244.00	6,399.00	6,559.00	6,724.00	6,858.00
		Annual	64,596.00	66,216.00	67,872.00	69,564.00	71,304.00	73,080.00	74,928.00	76,788.00	78,708.00	80,688.00	82,296.00
	30.0	Hourly	31,835	32,631	33,444	34,281	35,135	36,023	36,917	37,840	38,792	39,762	40,558
		Bi-Weekly	2,546.80	2,610.48	2,675.52	2,742.48	2,810.80	2,881.84	2,953.36	3,027.20	3,103.36	3,180.96	3,244.62
		Monthly	5,518.00	5,656.00	5,797.00	5,942.00	6,090.00	6,244.00	6,399.00	6,559.00	6,724.00	6,892.00	7,030.00
		Annual	66,216.00	67,872.00	69,564.00	71,304.00	73,080.00	74,928.00	76,788.00	78,708.00	80,688.00	82,704.00	84,360.00
	30.5	Hourly	32,631	33,444	34,281	35,135	36,023	36,917	37,840	38,792	39,762	40,754	41,567
		Bi-Weekly	2,610.48	2,675.52	2,742.48	2,810.80	2,881.84	2,953.36	3,027.20	3,103.36	3,180.96	3,260.32	3,325.38
		Monthly	5,656.00	5,797.00	5,942.00	6,090.00	6,244.00	6,399.00	6,559.00	6,724.00	6,892.00	7,064.00	7,205.00
		Annual	67,872.00	69,564.00	71,304.00	73,080.00	74,928.00	76,788.00	78,708.00	80,688.00	82,704.00	84,768.00	86,460.00
	31.0	Hourly	33,444	34,281	35,135	36,023	36,917	37,840	38,792	39,762	40,754	41,769	42,606
		Bi-Weekly	2,675.52	2,742.48	2,810.80	2,881.84	2,953.36	3,027.20	3,103.36	3,180.96	3,260.32	3,341.52	3,408.46
		Monthly	5,797.00	5,942.00	6,090.00	6,244.00	6,399.00	6,559.00	6,724.00	6,892.00	7,064.00	7,240.00	7,385.00
		Annual	69,564.00	71,304.00	73,080.00	74,928.00	76,788.00	78,708.00	80,688.00	82,704.00	84,768.00	86,880.00	88,620.00
Field Operations Supervisor II	31.5	Hourly	34,281	35,135	36,023	36,917	37,840	38,792	39,762	40,754	41,769	42,813	43,667
		Bi-Weekly	2,742.48	2,810.80	2,881.84	2,953.36	3,027.20	3,103.36	3,180.96	3,260.32	3,341.52	3,425.04	3,493.38
		Monthly	5,942.00	6,090.00	6,244.00	6,399.00	6,559.00	6,724.00	6,892.00	7,064.00	7,240.00	7,421.00	7,569.00
		Annual	71,304.00	73,080.00	74,928.00	76,788.00	78,708.00	80,688.00	82,704.00	84,768.00	86,880.00	89,052.00	90,828.00
	32.0	Hourly	35,135	36,023	36,917	37,840	38,792	39,762	40,754	41,769	42,813	43,887	44,763
		Bi-Weekly	2,810.80	2,881.84	2,953.36	3,027.20	3,103.36	3,180.96	3,260.32	3,341.52	3,425.04	3,510.96	3,581.08
		Monthly	6,090.00	6,244.00	6,399.00	6,559.00	6,724.00	6,892.00	7,064.00	7,240.00	7,421.00	7,607.00	7,759.00
		Annual	73,080.00	74,928.00	76,788.00	78,708.00	80,688.00	82,704.00	84,768.00	86,880.00	89,052.00	91,284.00	93,108.00
	32.5	Hourly	36,023	36,917	37,840	38,792	39,762	40,754	41,769	42,813	43,887	44,977	45,877
		Bi-Weekly	2,881.84	2,953.36	3,027.20	3,103.36	3,180.96	3,260.32	3,341.52	3,425.04	3,510.96	3,598.16	3,670.15
		Monthly	6,244.00	6,399.00	6,559.00	6,724.00	6,892.00	7,064.00	7,240.00	7,421.00	7,607.00	7,796.00	7,952.00
		Annual	74,928.00	76,788.00	78,708.00	80,688.00	82,704.00	84,768.00	86,880.00	89,052.00	91,284.00	93,552.00	95,424.00

SALINAS VALLEY SOLID WASTE AUTHORITY
SALARY SCHEDULE
EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	33.0	Hourly	36,917	37,840	38,792	39,762	40,754	41,769	42,813	43,887	44,977	46,108	47,031
		Bi-Weekly	2,953.36	3,027.20	3,103.36	3,180.96	3,260.32	3,341.52	3,425.04	3,510.96	3,598.16	3,688.64	3,762.46
		Monthly	6,399.00	6,559.00	6,724.00	6,892.00	7,064.00	7,240.00	7,421.00	7,607.00	7,796.00	7,992.00	8,152.00
		Annual	76,788.00	78,708.00	80,688.00	82,704.00	84,768.00	86,880.00	89,052.00	91,284.00	93,552.00	95,904.00	97,824.00
Administrative Manager	33.5	Hourly	37,840	38,792	39,762	40,754	41,769	42,813	43,887	44,977	46,108	47,262	48,208
		Bi-Weekly	3,027.20	3,103.36	3,180.96	3,260.32	3,341.52	3,425.04	3,510.96	3,598.16	3,688.64	3,780.96	3,856.62
		Monthly	6,569.00	6,724.00	6,892.00	7,064.00	7,240.00	7,421.00	7,607.00	7,796.00	7,992.00	8,192.00	8,356.00
		Annual	78,708.00	80,688.00	82,704.00	84,768.00	86,880.00	89,052.00	91,284.00	93,552.00	95,904.00	98,304.00	100,272.00
	34.0	Hourly	38,792	39,762	40,754	41,769	42,813	43,887	44,977	46,108	47,262	48,438	49,408
		Bi-Weekly	3,103.36	3,180.96	3,260.32	3,341.52	3,425.04	3,510.96	3,598.16	3,688.64	3,780.96	3,875.04	3,952.62
		Monthly	6,724.00	6,892.00	7,064.00	7,240.00	7,421.00	7,607.00	7,796.00	7,992.00	8,192.00	8,396.00	8,564.00
		Annual	80,688.00	82,704.00	84,768.00	86,880.00	89,052.00	91,284.00	93,552.00	95,904.00	98,304.00	100,752.00	102,768.00
	34.5	Hourly	39,762	40,754	41,769	42,813	43,887	44,977	46,108	47,262	48,438	49,650	50,642
		Bi-Weekly	3,180.96	3,260.32	3,341.52	3,425.04	3,510.96	3,598.16	3,688.64	3,780.96	3,875.04	3,972.00	4,051.38
		Monthly	6,892.00	7,064.00	7,240.00	7,421.00	7,607.00	7,796.00	7,992.00	8,192.00	8,396.00	8,606.00	8,778.00
		Annual	82,704.00	84,768.00	86,880.00	89,052.00	91,284.00	93,552.00	95,904.00	98,304.00	100,752.00	103,272.00	105,336.00
	35.0	Hourly	40,754	41,769	42,813	43,887	44,977	46,108	47,262	48,438	49,650	50,890	51,906
		Bi-Weekly	3,260.32	3,341.52	3,425.04	3,510.96	3,598.16	3,688.64	3,780.96	3,875.04	3,972.00	4,071.20	4,152.46
		Monthly	7,064.00	7,240.00	7,421.00	7,607.00	7,796.00	7,992.00	8,192.00	8,396.00	8,606.00	8,821.00	8,997.00
		Annual	84,768.00	86,880.00	89,052.00	91,284.00	93,552.00	95,904.00	98,304.00	100,752.00	103,272.00	105,852.00	107,964.00
Finance Manager	35.5	Hourly	41,769	42,813	43,887	44,977	46,108	47,262	48,438	49,650	50,890	52,165	53,210
		Bi-Weekly	3,341.52	3,425.04	3,510.96	3,598.16	3,688.64	3,780.96	3,875.04	3,972.00	4,071.20	4,173.20	4,256.77
		Monthly	7,240.00	7,421.00	7,607.00	7,796.00	7,992.00	8,192.00	8,396.00	8,606.00	8,821.00	9,042.00	9,223.00
		Annual	86,880.00	89,052.00	91,284.00	93,552.00	95,904.00	98,304.00	100,752.00	103,272.00	105,852.00	108,504.00	110,676.00
	36.0	Hourly	42,813	43,887	44,977	46,108	47,262	48,438	49,650	50,890	52,165	53,469	54,537
		Bi-Weekly	3,425.04	3,510.96	3,598.16	3,688.64	3,780.96	3,875.04	3,972.00	4,071.20	4,173.20	4,277.52	4,362.92
		Monthly	7,421.00	7,607.00	7,796.00	7,992.00	8,192.00	8,396.00	8,606.00	8,821.00	9,042.00	9,268.00	9,453.00
		Annual	89,052.00	91,284.00	93,552.00	95,904.00	98,304.00	100,752.00	103,272.00	105,852.00	108,504.00	111,216.00	113,436.00
	36.5	Hourly	43,887	44,977	46,108	47,262	48,438	49,650	50,890	52,165	53,469	54,808	55,904
		Bi-Weekly	3,510.96	3,598.16	3,688.64	3,780.96	3,875.04	3,972.00	4,071.20	4,173.20	4,277.52	4,384.64	4,472.31
		Monthly	7,607.00	7,796.00	7,992.00	8,192.00	8,396.00	8,606.00	8,821.00	9,042.00	9,268.00	9,500.00	9,690.00
		Annual	91,284.00	93,552.00	95,904.00	98,304.00	100,752.00	103,272.00	105,852.00	108,504.00	111,216.00	114,000.00	116,280.00

SALINAS VALLEY SOLID WASTE AUTHORITY

SALARY SCHEDULE

EFFECTIVE: JULY 1, 2012

Rev (07/12)

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	37.0	Hourly	44,977	46,108	47,262	48,438	49,650	50,890	52,165	53,469	54,808	56,175	57,577
		Bi-Weekly	3,598.16	3,688.64	3,780.96	3,875.04	3,972.00	4,071.20	4,173.20	4,277.52	4,384.64	4,494.00	4,606.16
		Monthly	7,796.00	7,992.00	8,192.00	8,396.00	8,606.00	8,821.00	9,042.00	9,268.00	9,500.00	9,737.00	9,932.00
		Annual	93,552.00	95,904.00	98,304.00	100,752.00	103,272.00	105,852.00	108,504.00	111,216.00	113,844.00	116,484.00	119,184.00
	37.5	Hourly	46,108	47,262	48,438	49,650	50,890	52,165	53,469	54,808	56,175	57,577	58,931
		Bi-Weekly	3,688.64	3,780.96	3,875.04	3,972.00	4,071.20	4,173.20	4,277.52	4,384.64	4,494.00	4,606.16	4,718.32
		Monthly	7,992.00	8,192.00	8,396.00	8,606.00	8,821.00	9,042.00	9,268.00	9,500.00	9,737.00	9,932.00	10,184.00
		Annual	95,904.00	98,304.00	100,752.00	103,272.00	105,852.00	108,504.00	111,216.00	113,844.00	116,484.00	119,184.00	121,884.00
Division Manager	38.0	Hourly	47,262	48,438	49,650	50,890	52,165	53,469	54,808	56,175	57,577	58,931	60,285
		Bi-Weekly	3,780.96	3,875.04	3,972.00	4,071.20	4,173.20	4,277.52	4,384.64	4,494.00	4,606.16	4,718.32	4,830.48
		Monthly	8,192.00	8,396.00	8,606.00	8,821.00	9,042.00	9,268.00	9,500.00	9,737.00	9,932.00	10,184.00	10,436.00
		Annual	98,304.00	100,752.00	103,272.00	105,852.00	108,504.00	111,216.00	113,844.00	116,484.00	119,184.00	121,884.00	124,584.00
	38.5	Hourly	48,438	49,650	50,890	52,165	53,469	54,808	56,175	57,577	58,931	60,285	61,639
		Bi-Weekly	3,875.04	3,972.00	4,071.20	4,173.20	4,277.52	4,384.64	4,494.00	4,606.16	4,718.32	4,830.48	4,942.64
		Monthly	8,396.00	8,606.00	8,821.00	9,042.00	9,268.00	9,500.00	9,737.00	9,932.00	10,184.00	10,436.00	10,688.00
		Annual	100,752.00	103,272.00	105,852.00	108,504.00	111,216.00	113,844.00	116,484.00	119,184.00	121,884.00	124,584.00	127,284.00
	39.0	Hourly	49,650	50,890	52,165	53,469	54,808	56,175	57,577	58,931	60,285	61,639	63,000
		Bi-Weekly	3,972.00	4,071.20	4,173.20	4,277.52	4,384.64	4,494.00	4,606.16	4,718.32	4,830.48	4,942.64	5,054.80
		Monthly	8,606.00	8,821.00	9,042.00	9,268.00	9,500.00	9,737.00	9,932.00	10,184.00	10,436.00	10,688.00	10,940.00
		Annual	103,272.00	105,852.00	108,504.00	111,216.00	113,844.00	116,484.00	119,184.00	121,884.00	124,584.00	127,284.00	130,000.00
Authority Engineer	39.5	Hourly	50,890	52,165	53,469	54,808	56,175	57,577	58,931	60,285	61,639	63,000	64,361
		Bi-Weekly	4,071.20	4,173.20	4,277.52	4,384.64	4,494.00	4,606.16	4,718.32	4,830.48	4,942.64	5,054.80	5,167.00
		Monthly	8,821.00	9,042.00	9,268.00	9,500.00	9,737.00	9,932.00	10,184.00	10,436.00	10,688.00	10,940.00	11,192.00
		Annual	105,852.00	108,504.00	111,216.00	113,844.00	116,484.00	119,184.00	121,884.00	124,584.00	127,284.00	130,000.00	132,720.00
Assistant General Manager	40.0	Hourly	52,165	53,469	54,808	56,175	57,577	58,931	60,285	61,639	63,000	64,361	65,722
		Bi-Weekly	4,173.20	4,277.52	4,384.64	4,494.00	4,606.16	4,718.32	4,830.48	4,942.64	5,054.80	5,167.00	5,279.20
		Monthly	9,042.00	9,268.00	9,500.00	9,737.00	9,932.00	10,184.00	10,436.00	10,688.00	10,940.00	11,192.00	11,444.00
		Annual	108,504.00	111,216.00	113,844.00	116,484.00	119,184.00	121,884.00	124,584.00	127,284.00	130,000.00	132,720.00	135,440.00
	40.5	Hourly	53,469	54,808	56,175	57,577	58,931	60,285	61,639	63,000	64,361	65,722	67,083
		Bi-Weekly	4,277.52	4,384.64	4,494.00	4,606.16	4,718.32	4,830.48	4,942.64	5,054.80	5,167.00	5,279.20	5,391.40
		Monthly	9,268.00	9,500.00	9,737.00	9,932.00	10,184.00	10,436.00	10,688.00	10,940.00	11,192.00	11,444.00	11,696.00
		Annual	111,216.00	113,844.00	116,484.00	119,184.00	121,884.00	124,584.00	127,284.00	130,000.00	132,720.00	135,440.00	138,160.00

SALINAS VALLEY SOLID WASTE AUTHORITY
SALARY SCHEDULE
EFFECTIVE: JULY 1, 2012

Rev (07/12)

Proposed Budget FY 2012-13

POSITION	SALARY RANGE	TIME BASE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
	41.0	Hourly	54,808	56,175	57,577	59,013	60,485	62,002	63,548	65,140	66,767	68,440	69,808
		Bi-Weekly	4,384.64	4,494.00	4,606.16	4,721.04	4,838.80	4,960.16	5,083.84	5,211.20	5,341.36	5,475.20	5,584.62
		Monthly	9,500.00	9,737.00	9,980.00	10,229.00	10,484.00	10,747.00	11,015.00	11,291.00	11,573.00	11,863.00	12,100.00
		Annual	114,000.00	116,844.00	119,760.00	122,748.00	125,808.00	128,964.00	132,180.00	135,492.00	138,876.00	142,356.00	145,200.00
	41.5	Hourly	56,175	57,577	59,013	60,485	62,002	63,548	65,140	66,767	68,440	70,154	71,556
		Bi-Weekly	4,494.00	4,606.16	4,721.04	4,838.80	4,960.16	5,083.84	5,211.20	5,341.36	5,475.20	5,612.32	5,724.46
		Monthly	9,737.00	9,980.00	10,229.00	10,484.00	10,747.00	11,015.00	11,291.00	11,573.00	11,863.00	12,160.00	12,403.00
		Annual	116,844.00	119,760.00	122,748.00	125,808.00	128,964.00	132,180.00	135,492.00	138,876.00	142,356.00	145,920.00	148,836.00
	42.0	Hourly	57,577	59,013	60,485	62,002	63,548	65,140	66,767	68,440	70,154	71,908	73,344
		Bi-Weekly	4,606.16	4,721.04	4,838.80	4,960.16	5,083.84	5,211.20	5,341.36	5,475.20	5,612.32	5,752.64	5,867.54
		Monthly	9,980.00	10,229.00	10,484.00	10,747.00	11,015.00	11,291.00	11,573.00	11,863.00	12,160.00	12,464.00	12,713.00
		Annual	119,760.00	122,748.00	125,808.00	128,964.00	132,180.00	135,492.00	138,876.00	142,356.00	145,920.00	149,568.00	152,556.00
	42.5	Hourly	59,013	60,485	62,002	63,548	65,140	66,767	68,440	70,154	71,908	73,708	75,185
		Bi-Weekly	4,721.04	4,838.80	4,960.16	5,083.84	5,211.20	5,341.36	5,475.20	5,612.32	5,752.64	5,896.64	6,014.77
		Monthly	10,229.00	10,484.00	10,747.00	11,015.00	11,291.00	11,573.00	11,863.00	12,160.00	12,464.00	12,776.00	13,032.00
		Annual	122,748.00	125,808.00	128,964.00	132,180.00	135,492.00	138,876.00	142,356.00	145,920.00	149,568.00	153,312.00	156,384.00
General Manager/CAO	N/A <small>(Board Approved Contract)</small>	Hourly	79,208										
		Bi-Weekly	6,336.64										
		Monthly	13,729.39										
		Annual	164,752.64										

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SALINAS VALLEY SOLID WASTE AUTHORITY
Revenue Bonds, Series 2002
\$39,845,000 Issued May 2, 2002
Debt Service Schedule

Date	Principal	Interest	Total	Fiscal Year Ended	Fiscal Year Total
08/01/2011	\$ 940,000.00	\$ 917,264.38	\$ 1,857,264.38		
02/01/2012		897,289.38	897,289.38	06/30/2012	\$ 2,754,553.75
08/01/2012	985,000	897,289.38	1,882,289.38		
02/01/2013		872,664.38	872,664.38	06/30/2013	2,754,953.75
08/01/2013	1,035,000	872,664.38	1,907,664.38		
02/01/2014		848,859.38	848,859.38	06/30/2014	2,756,523.75
08/01/2014	1,085,000	848,859.38	1,933,859.38		
02/01/2015		818,343.75	818,343.75	06/30/2015	2,752,203.13
08/01/2015	1,150,000	818,343.75	1,968,343.75		
02/01/2016		786,000.00	786,000.00	06/30/2016	2,754,343.75
08/01/2016	1,215,000	786,000.00	2,001,000.00		
02/01/2017		751,828.13	751,828.13	06/30/2017	2,752,828.13
08/01/2017	1,285,000	751,828.13	2,036,828.13		
02/01/2018		715,687.50	715,687.50	06/30/2018	2,752,515.63
08/01/2018	1,360,000	715,687.50	2,075,687.50		
02/01/2019		677,437.50	677,437.50	06/30/2019	2,753,125.00
08/01/2019	1,435,000	677,437.50	2,112,437.50		
02/01/2020		640,665.63	640,665.63	06/30/2020	2,753,103.13
08/01/2020	1,510,000	640,665.63	2,150,665.63		
02/01/2021		601,971.88	601,971.88	06/30/2021	2,752,637.50
08/01/2021	1,590,000	601,971.88	2,191,971.88		
02/01/2022		561,228.13	561,228.13	06/30/2022	2,753,200.00
08/01/2022	1,675,000	561,228.13	2,236,228.13		
02/01/2023		518,306.25	518,306.25	06/30/2023	2,754,534.38
08/01/2023	1,765,000	518,306.25	2,283,306.25		
02/01/2024		471,975.00	471,975.00	06/30/2024	2,755,281.25
08/01/2024	1,860,000	471,975.00	2,331,975.00		
02/01/2025		423,150.00	423,150.00	06/30/2025	2,755,125.00
08/01/2025	1,955,000	423,150.00	2,378,150.00		
02/01/2026		371,831.25	371,831.25	06/30/2026	2,749,981.25
08/01/2026	2,060,000	371,831.25	2,431,831.25		
02/01/2027		317,756.25	317,756.25	06/30/2027	2,749,587.50
08/01/2027	2,175,000	317,756.25	2,492,756.25		
02/01/2028		260,662.50	260,662.50	06/30/2028	2,753,418.75
08/01/2028	2,290,000	260,662.50	2,550,662.50		
02/01/2029		200,550.00	200,550.00	06/30/2029	2,751,212.50
08/01/2029	2,415,000	200,550.00	2,615,550.00		
02/01/2030		137,156.25	137,156.25	06/30/2030	2,752,706.25
08/01/2030	2,545,000	137,156.25	2,682,156.25		
02/01/2031		70,350.00	70,350.00	06/30/2031	2,752,506.25
08/01/2031	2,680,000.00	70,350.00	2,750,350.00		
	-	-	-	06/30/2032	2,750,350.00
Totals	<u>\$ 35,010,000.00</u>	<u>\$ 22,804,690.63</u>	<u>\$ 57,814,690.63</u>		<u>\$ 57,814,690.63</u>



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SALINAS VALLEY SOLID WASTE AUTHORITY
Crazy Horse Landfill
Installment Purchase Agreement Payment Schedule

Period Ending Date	Period Beginning Balance	Principal	Interest	Total Payment at Period End	Period Ending Balance
09/01/2011	3,514,755.60	53,531.49	139,017.07	192,548.57	3,461,224.11
03/01/2012	3,461,224.11	55,648.79	136,899.77	192,548.57	3,405,575.31
09/01/2012	3,405,575.31	57,849.84	134,698.73	192,548.57	3,347,725.48
03/01/2013	3,347,725.48	60,137.94	132,410.63	192,548.57	3,287,587.54
09/01/2013	3,287,587.54	62,516.54	130,032.03	192,548.57	3,225,071.00
03/01/2014	3,225,071.00	64,989.22	127,559.35	192,548.57	3,160,081.78
09/01/2014	3,160,081.78	67,559.70	124,988.87	192,548.57	3,092,522.08
03/01/2015	3,092,522.08	70,231.85	122,316.72	192,548.57	3,022,290.23
09/01/2015	3,022,290.23	73,009.69	119,538.88	192,548.57	2,949,280.54
03/01/2016	2,949,280.54	75,897.40	116,651.17	192,548.57	2,873,383.14
09/01/2016	2,873,383.14	78,899.32	113,649.24	192,548.57	2,794,483.82
03/01/2017	2,794,483.82	82,019.98	110,528.58	192,548.57	2,712,463.83
09/01/2017	2,712,463.83	85,264.07	107,284.50	192,548.57	2,627,199.76
03/01/2018	2,627,199.76	88,636.47	103,912.10	192,548.57	2,538,563.29
09/01/2018	2,538,563.29	92,142.26	100,406.31	192,548.57	2,446,421.04
03/01/2019	2,446,421.04	95,786.71	96,761.86	192,548.57	2,350,634.33
09/01/2019	2,350,634.33	99,575.30	92,973.26	192,548.57	2,251,059.03
03/01/2020	2,251,059.03	103,513.75	89,034.82	192,548.57	2,147,545.28
09/01/2020	2,147,545.28	107,607.96	84,940.60	192,548.57	2,039,937.32
03/01/2021	2,039,937.32	111,864.12	80,684.45	192,548.57	1,928,073.20
09/01/2021	1,928,073.20	116,288.61	76,259.95	192,548.57	1,811,784.59
03/01/2022	1,811,784.59	120,888.11	71,660.46	192,548.57	1,690,896.47
09/01/2022	1,690,896.47	125,669.53	66,879.04	192,548.57	1,565,226.95
03/01/2023	1,565,226.95	130,640.06	61,908.51	192,548.57	1,434,586.89
09/01/2023	1,434,586.89	135,807.19	56,741.38	192,548.57	1,298,779.70
03/01/2024	1,298,779.70	141,178.69	51,369.87	192,548.57	1,157,601.01
09/01/2024	1,157,601.01	146,762.65	45,785.92	192,548.57	1,010,838.35
03/01/2025	1,010,838.35	152,567.47	39,981.10	192,548.57	858,270.89
09/01/2025	858,270.89	158,601.88	33,946.69	192,548.57	699,669.01
03/01/2026	699,669.01	164,874.97	27,673.60	192,548.57	534,794.04
09/01/2026	534,794.04	171,396.17	21,152.40	192,548.57	363,397.87
03/01/2027	363,397.87	178,175.30	14,373.26	192,548.57	185,222.57
09/01/2027	185,222.57	185,222.57	7,326.00	192,548.57	-
		<u>\$3,514,755.60</u>	<u>\$2,839,347.08</u>		



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SALINAS VALLEY SOLID WASTE AUTHORITY
Landfilled Tonnage History

<u>Fiscal Year</u>	<u>Service Area</u>	<u>South Valley</u>	<u>Service Area % Change</u>	<u>Cumulative Change</u>
1997-98	248,415			
1998-99	250,065		0.7%	0.7%
1999-00	250,912		0.3%	1.0%
2000-01	246,489		-1.8%	-0.8%
2001-02	216,524		-12.2%	-12.8%
2002-03	219,583		1.4%	-11.6%
2003-04	227,207	23,622	3.5%	-8.5%
2004-05	234,709	84,571	3.3%	-5.5%
2005-06	235,852	89,536	0.5%	-5.1%
2006-07	222,906	85,327	-5.5%	-10.3%
2007-08	205,534	86,739	-7.8%	-17.3%
2008-09	187,486	84,322	-8.8%	-24.5%
2009-10	173,907	79,615	-7.2%	-30.0%
2010-11	171,082	79,552	-1.6%	-31.1%
2011-12	166,000	77,358	-3.0%	-33.2%
2012-13	162,600	78,286	-2.0%	-34.5%
2013-14	159,700	79,226	-1.8%	-35.7%
2014-15	156,900	80,176	-1.8%	-36.8%
2015-16	154,100	81,138	-1.8%	-38.0%
2016-17	151,400	82,112	-1.8%	-39.1%
2017-18	148,800	41,549	-1.7%	-40.1%
2019-20	146,300		-1.7%	-41.1%
2020-21	143,400		-2.0%	-42.3%

For the 5 years ended June 30, 2011 there was a 27% decrease.

For Budget purposes projected tonnage reflects a 2% annual decrease.



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**Salinas Valley Solid Waste Authority
Debt Service Coverage Ratio Calculations
Budget Year 2012-13**

Revenues	
Operating revenues	15,772,300
Interest not on Project funds	80,200
Revised Revenues	<u>15,852,500</u>
Maintenance & Operations Costs	
Budget Operating Expenses	15,698,700
Less the following items per Master Indenture	
Debt Service	(3,140,120)
Capital Outlay Set-Aside	-
Revised M&O Expenses per MI	<u>12,558,580</u>
Net Revenues	<u><u>3,293,920</u></u>
Annual Debt Service	
Debt service on 2002 bonds	2,754,954
Use of capitalized interest	-
Revised Annual Debt Service	<u><u>2,754,954</u></u>
Debt Service Coverage Ratio	120%
Debt Service Coverage Required	115%