

# **SALINAS VALLEY SOLID WASTE AUTHORITY**

**Salinas, California**



## **PROPOSED BUDGET**

**Fiscal Year 2011-2012**



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# **SALINAS VALLEY SOLID WASTE AUTHORITY**

## **PROPOSED BUDGET FISCAL YEAR 2011-2012**



Prepared by

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FY 2011-12 Budget  
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February 24, 2011

Salinas Valley Solid Waste Authority Board Members:

We are pleased to present for your consideration the Proposed Operating and Capital Improvements Budget for fiscal year 2011-12. In line with the Authority's Strategic Plan top priority, the main purpose of this budget is to Develop a Sustainable Finance Plan. The proposed budget is designed to ensure that the Authority has a financially sustainable future.

Over the past 10 years the Authority has spent almost \$50 million on capital improvements to ensure that the landfills are environmentally safe and to ensure that the Salinas Valley has a means for disposal of solid waste well into the future. The Authority is now entering a new chapter. All bond proceeds have been spent, two landfills have been closed, one landfill is undergoing closure and a decision has been reached to begin the environmental review of the use of conversion technology to manage solid waste. The Authority must now prepare to finance future obligations out of tipping fees. This requires that the Authority make changes to its financial policies. That is the main focus of the 2011-12 budget.

The 2011-12 proposed budget will generate a year-end surplus of \$283,310, which will be used to finance changes to the Authority's Financial Policies. The budget is balanced by means of a rate increase to disposal fees. The recommended rate increase will be implemented by means of the Authority's proposed new service-based disposal fees. The combination of recommended actions will ensure that the Authority can meet all of its regulatory and financial obligations for FY 2011-12 and into the future. The recommended actions will ensure that there will be no rate increase in FY 2012-13. The details to all of these actions are included in this document.

### **FY 2011-12 Development of a Sustainable Finance Plan**

As staff worked on the 2011-12 budget it became abundantly clear that implementing changes to the Authority's financial policies is the top priority in order to Develop a Sustainable Finance Plan. Staff considered adding more programs and staff to increase outreach efforts, however, a review of the Authority's capital improvements budget revealed that the Authority needs additional financing to meet all its capital requirements.

To create a Sustainable Finance Budget the following recommendations are necessary:

- Revise the Authority's financial policies so as to:
  - Set-aside \$345,000 annually to finance major capital improvements
  - Set-aside \$225,000 annually to finance the cost of equipment replacement
  - Set-aside \$101,350 annually to fund the eventual postclosure maintenance of Johnson Canyon Landfill
- Increase rates in order to fund the above financial policy changes
- Implement a new sustainable revenue model based on customer service levels

## **Budget Development**

The proposed budget was prepared in accordance with the Authority's 10-year plan. It recognizes the continued effects of the great recession, which continues to affect the Authority with decreases in tonnage.

The FY 2011-12 Operating Budget was developed so as to meet the following criteria:

- Meet all regulatory requirements
- Meet current contractual obligations
- Operate Sun Street Transfer Station at its 400 ton per day permit level
- Operate Johnson Canyon Landfill as the only landfill
- Contract with Waste Management for the use of Madison Lane Transfer Station to handle the overflow Republic tonnage that cannot be handled at Sun Street Transfer Station
- Increase diversion efforts at all facilities

The proposed operating budget accomplishes the following:

- Landfill 166,000 tons of solid waste from Authority service area
- Landfill 77,400 tons of solid waste from South Valley Disposal & Recycling
- Staff the operation with 35 employees
- Implement the top priority of the Strategic Plan – Develop a Sustainable Finance Plan
- Increase the Expansion Fund balance to \$8,940,000 at June 30, 2012
- Produce a net increase to fund balance of \$283,310 which will be used to fund the changes to the Authority's Financial Policies

The proposed capital improvements portion of the budget accomplishes the following:

- Continues the pilot studies on the steam autoclave project
- Begins the CEQA process for the siting of the Plasco CT Project, the Autoclave Project and the future Salinas Area Transfer Station
- Begins the closure of Crazy Horse Landfill, the Authority's biggest project to date.

The Proposed Operating Budget of \$15,938,590 implements all essential aspects of the Authority's Strategic Plan. It was developed similar to other years in that it meets all regulatory requirements and bond covenants. In addition, it covers increased operating costs for the postclosure maintenance of the 3 closed landfills and increased costs for greenwaste processing as a result of the termination of the Recology green waste contract at June 30, 2011. It also covers some of the unavoidable increased costs of operating the Authority, but it does not bring the Authority back to the peak expenditures of 2008-09 before cuts had to be implemented.

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The FY 2011-12 Proposed Operating Budget is the first and most important step in establishing a sustainable finance plan. To that end, it begins prefunding Postclosure Maintenance so that future ratepayers will not have to pay for postclosure maintenance of Johnson Canyon Landfill once it is closed. It also begins funding for the replacement of Sun Street Transfer Station equipment which will need to take place in the near future. Therefore, when the equipment at Sun Street needs to be replaced, the Authority will have the necessary funds on hand and will not have to resort to borrowing, which only increases costs. It also begins setting aside much needed funds for future capital improvements.



Following is a comparison of the Operating Budget for FY 2011-12 with FY 2010-11

Salinas Valley Solid Waste Authority					
Two-Year Budget Comparison					
	Budget	Proposed	Increase	%	
	<u>2010-11</u>	<u>2011-12</u>	<u>(Decrease)</u>	<u>Change</u>	
Revenues:					
Tipping Fees	12,143,160	14,353,600	2,210,440	18.2%	
Tipping Fees - Surcharge	561,600	450,000	(111,600)	-19.9%	
Sale of Outside Waste	2,147,600	2,243,300	95,700	4.5%	
Contract Services	80,000	117,000	37,000	46.3%	
Sales-Reycled materials	309,000	429,500	120,500	39.0%	
Investment Earnings	450,000	273,000	(177,000)	-39.3%	
Grants	123,339	62,000	(61,339)	-49.7%	
Salinas Rate Stabilization Fee	340,000	-	(340,000)	-100.0%	
Landfill Gas Sales	-	235,000	235,000		
Other Revenue	260,000	750,000	490,000	188.5%	
Total Revenues	<u>16,414,699</u>	<u>18,913,400</u>	<u>2,498,701</u>	15.2%	
Operating Expenditures:					
General Administration	1,157,190	1,278,750	121,560	10.5%	
Finance Administration	569,680	643,250	73,570	12.9%	
Operations Administration	524,880	533,900	9,020	1.7%	
Resource Recovery	698,760	772,390	73,630	10.5%	
Public Education	135,000	135,000	-	0.0%	
Household Hazardous Waste	576,820	661,440	84,620	14.7%	
C & D Diversion	66,200	115,000	48,800	73.7%	
Organics Diversion	396,700	516,000	119,300	30.1%	
Diversion Services	193,500	222,000	28,500	14.7%	
Scalehouse Operations	332,780	374,300	41,520	12.5%	
JR Transfer Station	685,580	698,000	12,420	1.8%	
SS Transfer Station	1,868,640	1,859,110	(9,530)	-0.5%	
CH Landfill Operations	103,180	61,800	(41,380)	-40.1%	
JC Landfill Operations	3,301,150	3,261,200	(39,950)	-1.2%	
Crazy Horse ECS	274,000	365,200	91,200	33.3%	
Lewis Road ECS	139,090	134,800	(4,290)	-3.1%	
Johnson Canyon ECS	115,200	173,700	58,500	50.8%	
Jolon Road ECS	28,500	43,900	15,400	54.0%	
Debt Service - Interest	2,137,200	2,090,600	(46,600)	-2.2%	
Debt Service - Principal	1,001,030	1,049,200	48,170	4.8%	
Closure Set-Aside	296,000	277,700	(18,300)	-6.2%	
Financial Policy Changes	-	671,350	671,350		
Total Expenditures	<u>14,601,080</u>	<u>15,938,590</u>	<u>1,337,510</u>	9.2%	
Net Income from Operations	1,813,619	2,974,810			
For Gasification Project		(750,000)			
For Expansion Fund Reserve	<u>(1,735,000)</u>	<u>(1,941,500)</u>			
Net Fund Balance Change	<u>78,619</u>	<u>283,310</u>			

## **ACHIEVING A BALANCED BUDGET**

The proposed operating budget started with the baseline budget that was used in the Authority's 10-year plan. In an attempt to keep rates down the last two years, the operating budget has become too lean. Staff recommends increasing the operating budget slightly, to a level that will allow the Authority to handle all the solid waste of the valley without compromising safety or efficiency.

The budget can no longer be balanced by reducing expenditures. Expenditures have been decreased to a level that make it difficult to meet all regulatory requirements, meet financial obligations and continue providing top-notch service to the public.

The only viable option for a balanced budget is to increase rates. Unlike other governmental agencies that can reduce or eliminate some of their services, the Authority cannot reduce services. It was created to handle the solid waste that comes to the Authority. Customers cannot be turned away. While landfill tonnage has decreased 26% over the past four years, the Authority's expenses cannot be decreased proportionately as many of our diversion programs are being financially impacted by the public need for increasing recycling services. The vast majority of the Authority's expenses are regulatory or contractual and cannot be reduced. So, like many other utilities, the Authority has to increase its rates.

### **Increasing Revenues**

Staff has studied the issue of decreasing tonnage. While the decrease in tonnage over the past few years has been due primarily to the economy, staff has identified that some solid waste is leaving the Authority's service area for other facilities. Steps have been taken to market the Authority's services and improve availability to retain more of the self-haul customers.

Staff has contacted the franchise haulers and member agencies to explain that under the JPA agreement any waste picked up by franchise haulers must come to Authority facilities. Also any waste being generated by member agencies (i.e., construction and demolition projects, public works projects, sludge, etc.) is to be brought to Authority facilities.

Staff also asked member agencies to use their regulatory powers to assist with flow control. When issuing building permits, as a condition of issuing the permit, member agencies should require that all construction and demolition (C&D) material be taken to Authority facilities. This way all member agencies will be working together to keep customer rates as low as possible. The marketing and outreach efforts have yielded some positive results, but are anticipate to take a while to fully change people's habits.

### **Rate increase is needed**

With a declining disposal waste stream and an increasing need and demand for expanded recycling and waste diversion services, the only other option is to increase rates. In reviewing the need for a rate increase staff followed Board direction, that any increase be made to last at least two years so that there are not constant rate increases. Staff believes that the recommended rate increase accomplishes that. The increase should last for at least two years.

### **Tonnage decreases appear to be leveling off**

It appears that the loss of tonnage due to the economic downturn is leveling off. However, it is too early to tell. The 2011-12 is based on the assumption that we will receive 166,000 tons of solid waste to be landfilled, a decrease of 6.1% of the estimated 176,720 tons for 2010-2011.

### **New Service Based Rate Structure**

In order to avoid the revenue problems inherent with a business model based on decreasing tonnage, staff has proposed moving to a different method of billing for Authority services. The new model is based on charging residential and commercial customers a flat rate based on container size. Certain costs will be allocated to specific customers based on who benefits from the service. The new rate structure is explained in more detail later on in this document.

### **Revise Madison Lane Tonnage Agreement**

Staff is working with WM to make better use of Madison Lane Transfer Station. It is anticipated that an agreement can be reached which will lead to MLTS being used strictly for commercial franchise waste and C&D material, in which case all self-haul traffic would come to Authority facilities.

### **FY 2010-11 WORK PLAN**

The operating budget typically sets out the work plan for the fiscal year. It shows where the money and therefore efforts will be spent. Following is a brief summary highlighting the Authority's work plan for fiscal year 2010-11 by department.

In reviewing the following work plan, keep in mind that there are many other duties that have to be carried out day to day, especially in the operation of a public agency that is heavily regulated. The Authority will also be taking on additional assignments this coming year.

#### **Administration**

- Stretch training dollars
- Establishing policies and procedures for a growing workforce
- Proactive risk management
- Implement business retention plan
- Continue improvements in marketing of Authority facilities

#### **Finance**

- Implement new service based revenue model
- Develop Financing for the Capital Improvement Plan
- Improve tonnage reporting and monitoring

#### **Operations**

- Optimize utilization of Madison Lane Transfer Station and recovery operations
- Improve Sun Street Materials Recovery Facility
- Work on Crazy Horse Closure Project

#### **Resource Recovery**

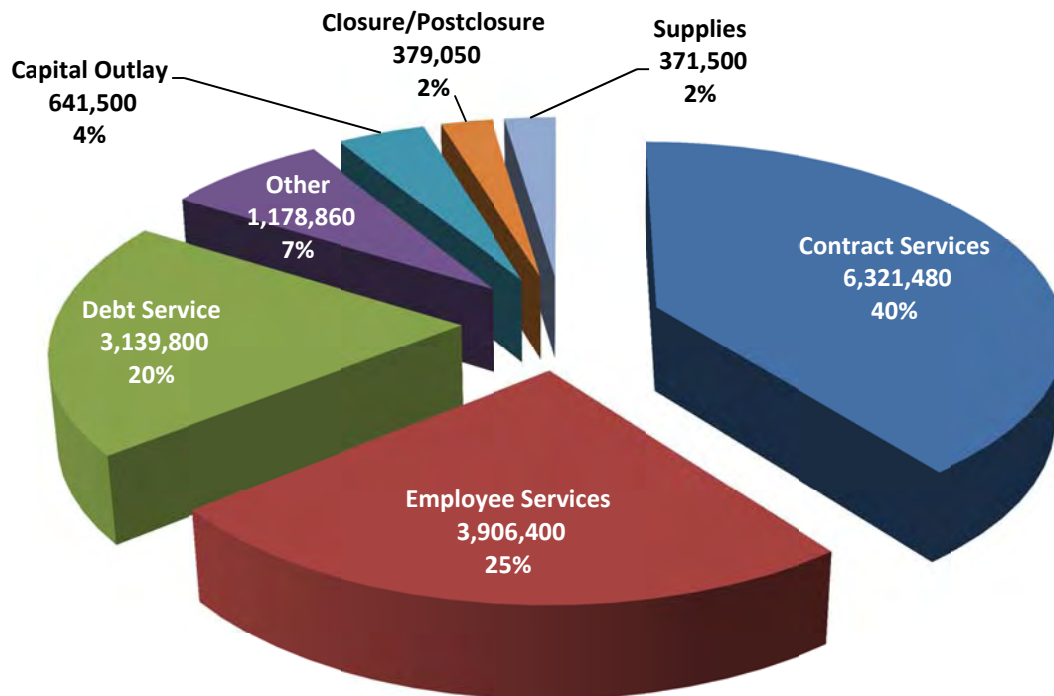
- Begin CT CEQA process
- Continue with branding plan
- Implement new green waste program (new vendor)
- Improve self-haul diversion opportunities at the landfill and transfer stations
- Continue implementation of regional mandatory recycling ordinance

## **OPERATING EXPENDITURES BUDGET HIGHLIGHTS**

Following is a comparison of the operating budget expenditures by category.

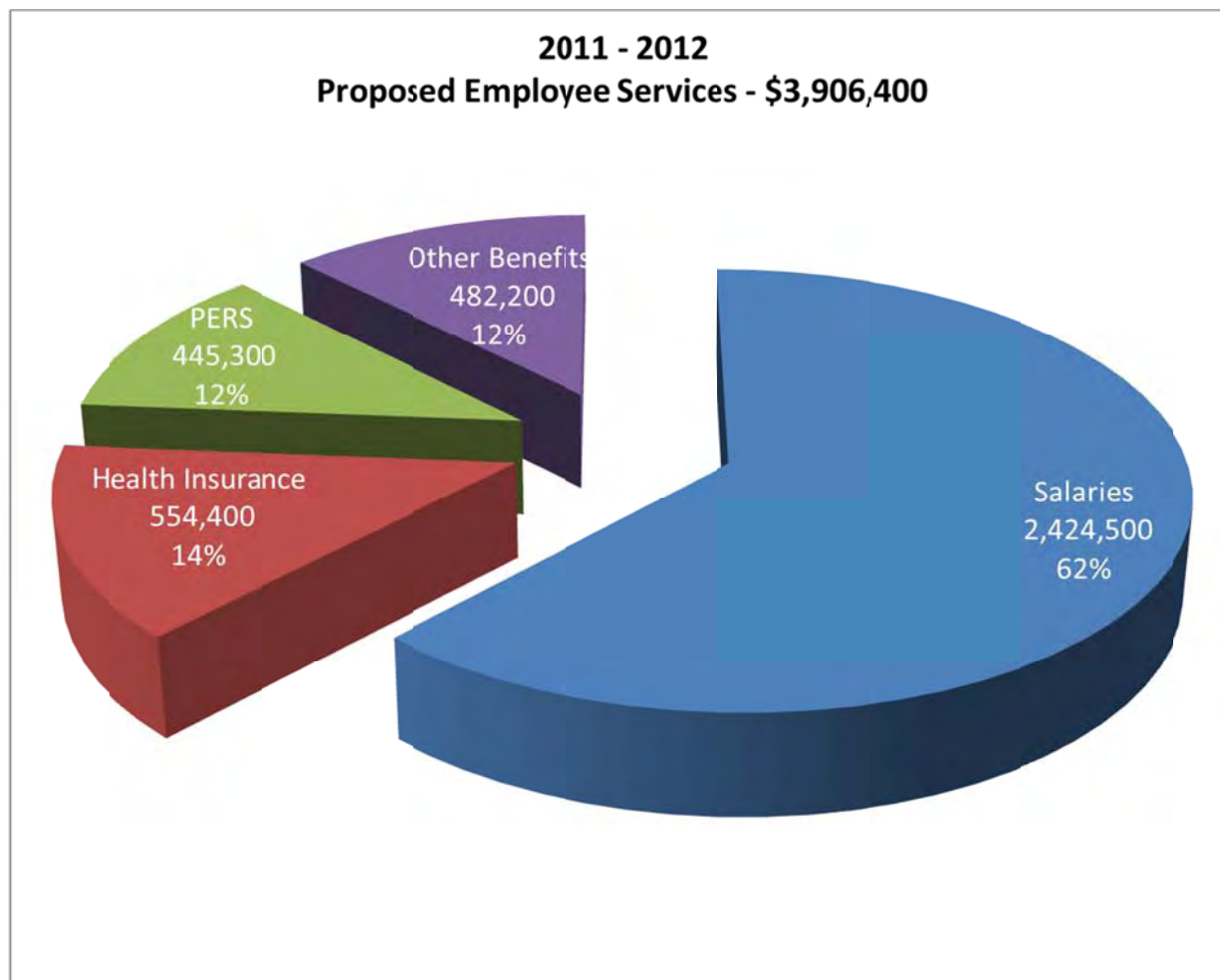
Category	Fiscal Year		%	Increase (Decrease)	% Change
	FY 2010-11	FY 2011-12			
Employee Services	3,491,440	3,906,400	25%	414,960	12%
Supplies	277,700	371,500	2%	93,800	34%
Business Partnerships	6,173,685	6,321,480	40%	147,795	2%
Other	1,161,185	1,178,860	7%	17,675	2%
Debt Service	3,138,230	3,139,800	20%	1,570	0%
Capital Outlay	62,840	641,500	4%	578,660	921%
Closure/Postclosure	296,000	379,050	2%	83,050	28%
	<u>14,601,080</u>	<u>15,938,590</u>	<u>100%</u>	<u>1,337,510</u>	<u>9%</u>

### **FY 2011-12 Budget By Category - \$15,938,590**



### Employee Services

Employee services will increase 12% to \$3,906,400 due to employee step increases, increases in health insurance premiums and increases in the CalPERS retirement contribution rates. Following is a summary of the costs for employees:



### Supplies

Supplies expense will increase \$93,800 (2%) primarily due to an increase of \$63,550 in fuel costs for handling additional solid waste and recycling material at Sun Street Transfer Station and transferring them to Johnson Canyon landfill.

### Business Partnerships (Contract Services)

Contract services are the largest expense category. This category pays for landfill operations, transfer station operations, regulatory compliance and environmental monitoring. Contract services will increase 2.4% to \$6,321,480. Following is summary of the major expenses in this category.

- Waste Management will be compensated \$424,000 for handling and transporting Republic waste delivered to the Madison Lane Transfer Station. This is due to the Sun Street Transfer Station permit limit of 400 tons per day. Waste Management will handle 80 tons per day. This is financed from the \$5.00 per ton surcharge on Salinas franchise waste.

- Waste Management will be compensated \$649,000 for operating the Jolon Road Transfer Station and delivering the waste to Johnson Canyon Landfill.
- The Authority's contract with Norcal Engineering (now Recology) for the Johnson Canyon landfill operations is the single largest contract of the Authority. Following are the amounts budgeted for compensating Recology:

<u>Task</u>	<u>Amount</u>
Landfill Operations	\$ 1,955,200
Compaction Incentive	395,000
Tonnage Band Over/(Short)	(184,500)
Out of Scope Work	10,000
Total Landfill Operations	<u>2,175,700</u>
Diversion Assistance	<u>95,000</u>
Total Fees	<u>\$ 2,270,700</u>

### Debt Service

Debt service will not change much at \$3,139,800. At \$3.1 million it is the third largest expense category. \$2,754,690 is for the debt service on the \$39.8 million 2002 Revenue Bonds which will be paid off in 2032. \$385,110 is for the annual installment to the City of Salinas for the purchase of Crazy Horse landfill which will be paid off in 2028.

### Closure/Postclosure Funding

Closure funding will decrease \$18,300 (6.2%) to \$277,700. The decrease is due to the slight decrease in projected tonnage. Closure funding is on a per ton basis.

One of the recommended changes for FY 2011-12 is to begin prefunding the Postclosure maintenance of Johnson Canyon Landfill. The annual amount is estimated at \$101,350

### Capital Outlay

The capital outlay category has the most dramatic increase due to the recommended changes to the financial policies. The changes includes setting aside \$225,000 annually for equipment replacement at Sun Street Transfer Station and \$345,000 annually to fund capital improvement. The loader at Sun Street needs to be replaced as soon as this funding is made available.

### Other Expenses

This category catches everything else not covered in the above categories. There are two major expenses included here that are deserving of more discussion as follows:

#### *California Integrated Waste Management Fees - \$349,100*

All landfills are required to pay the State \$1.40 per ton buried at landfills. The expense is partially funded from the South Valley monies for the tonnage delivered.

#### *Monterey County Regional Fees - \$342,100*

The Monterey County Environmental Health expects to receive \$496,080 in total from the Authority and MRWMD based proportionally on tonnage landfilled at each site. In addition the Authority pays \$71,700 for Local Enforcement Agency (LEA) permit fees. In total the Authority expects to pay \$413,800 to Monterey County Environmental Health.

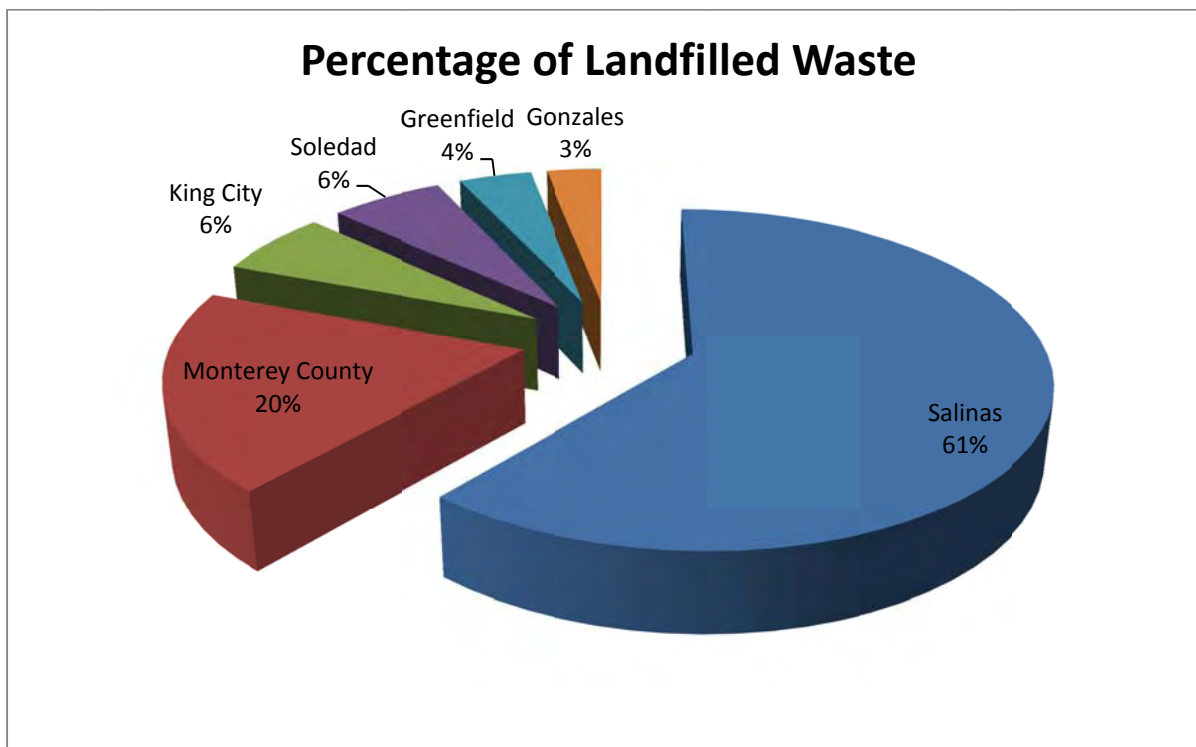
## **FY 2010-11 ACCOMPLISHMENTS**

In order to get a better view of what direction the Authority is heading it is beneficial to see what has been accomplished in 2010-11.

- The trial period of taking Republic overflow tonnage to Madison Lane Transfer Station was very successful. Staff is negotiation with Waste Management for a longer term agreement. This business partnership has been very successful and helps the Authority to not be in a rush to build a new transfer station.
- On January 20, 2011 the Authority approved Plasco gasification process and the steam autoclave process for environmental review.
- Construction document for the closure of Crazy Horse Landfill were finalized and put out to bid. Unfortunately the bid results came in considerably higher than expected. The bids have been rejected and engineering is working on coming up with different construction plans that will reduce construction costs.
- By becoming more efficient and partnering with Waste Management the Authority was able to restore to the City of Salinas their 2% franchise fee that was being used to reimburse BFI for an additional route as a result of the closure of Crazy Horse.
- Ameresco has received all permits needed to begin construction of the power generation project at Johnson Canyon Landfill. Beginning FY 2011-12 this projects will generate an additional \$235,000 in annual revenue which will be used to fund capital improvements.

## **SOLID WASTE ORIGIN**

The chart below shows the origin of the landfilled waste from the Authority service area.



## LANDFILL CAPACITY

The Authority has one operating landfill remaining, Johnson Canyon Landfill (JCL) located outside of Gonzales. At June 30, 2010 it had 6.5 million tons of remaining capacity. At the current tonnage disposal rate of it has 30 years of capacity left.

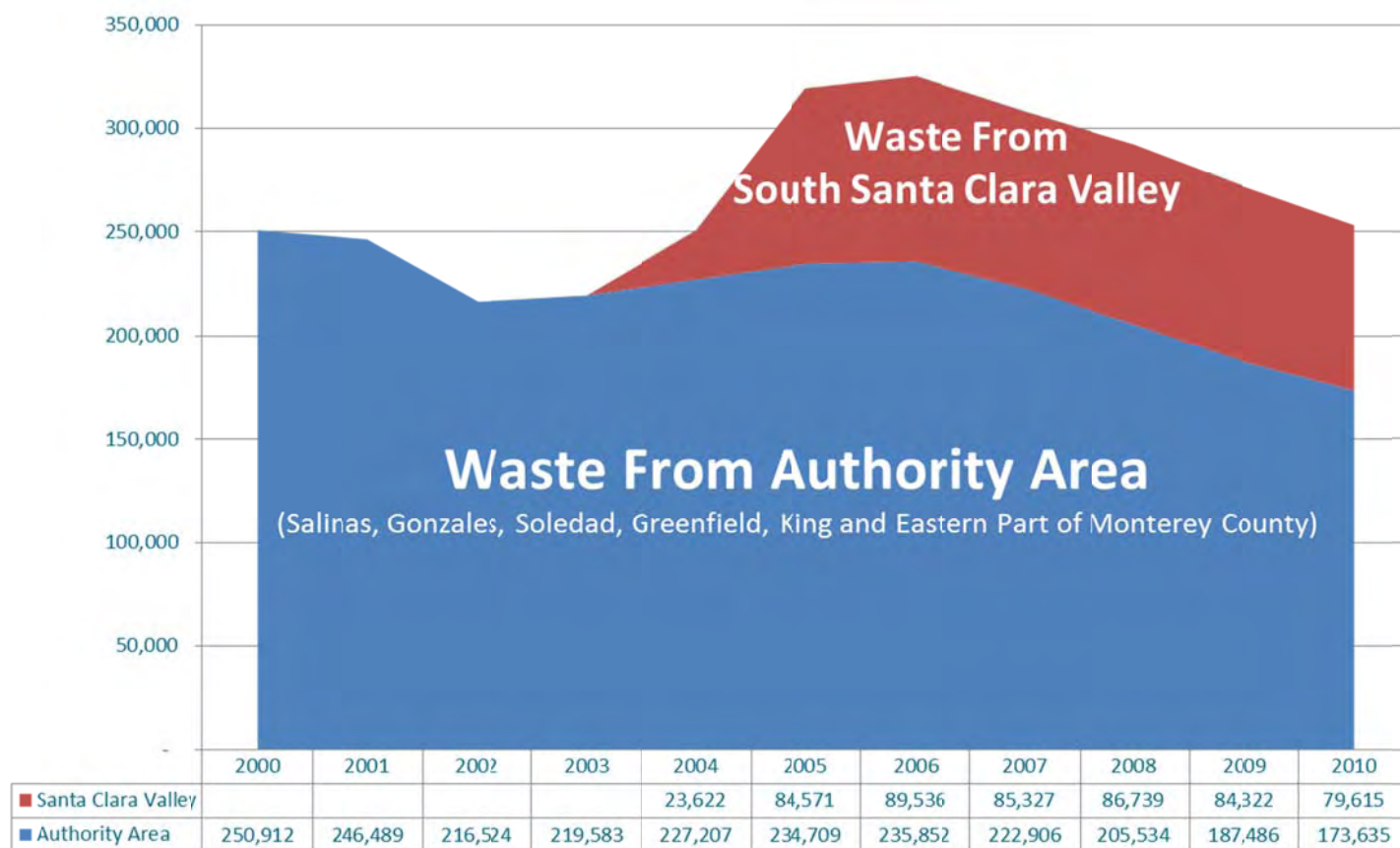
### Johnson Canyon Landfill rate of use

In FY 2009-10 253,553 tons of solid waste were buried at JCL. For FY 2011-12 243,400 tons are expected to be buried (166,000 from the Authority service area and 77,400 from South Santa Clara county). As mandatory recycling begins to take effect in Salinas and other jurisdictions, and as the Authority stops receiving waste from South Santa Clara County landfill tonnage is expected to drop to 131,000 tons per year giving the Authority 46 years of landfill capacity as of today. If conversion technology is implemented it is expected to have a dramatic impact on landfill tonnage, giving the Authority 107 years of landfill capacity.

### Johnson Canyon Landfill Capital Improvements

In order to fully utilize the permitted capacity, Johnson Canyon Landfill will require capital improvements totaling \$17,524,800.

The following chart shows the decrease in tonnage over the past 11 years.





## **REVENUES AND TONNAGE**

Authority service area tipping fee revenue is estimated to increase \$2,069,280 due to the recommended disposal rate increase.

South Valley Disposal revenue is expected to increase \$95,800 in accordance with their contract.

Following is a summary of the estimated tonnages and projected revenues:

Source	2010-11 Tons	2011-12 Tons	2010-11* Revenue	2011-12** Revenue	Change
Franchise Haulers	150,000	147,500	\$ 9,600,000	\$ 12,139,000	\$ 2,539,000
Self-Haul	16,100	15,000	\$ 1,030,400	\$ 1,000,000	(30,400)
Self-Haul Additional	5,500	-	\$ 352,000	\$ -	(352,000)
Madison Lane Self Haul	5,000	3,000	\$ 320,000	\$ 192,000	(128,000)
Madison Lane to SSTS	-	-	\$ 100,000	\$ -	(100,000)
Field Plastics	120	500	\$ 7,680	\$ 48,000	40,320
Diversion Materials	-	-	874,240	974,600	100,360
Tipping Fees Total	176,720	166,000	\$ 12,284,320	\$ 14,353,600	\$ 2,069,280
South Valley Disposal	76,400	77,400	\$ 2,147,500	\$ 2,243,300	
Total Tons Landfilled	253,120	243,400	\$ 14,431,820	\$ 16,596,900	

\* 2010-11 Current Tipping Fee Model

\*\* 2011-12 Based on New Rate Model

## **Franchise Solid Waste Tonnage**

Franchise Account	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2011-12 Projected
BFI Waste Service	103,898	94,391	92,553	93,600	90,000
Rural Disposal	27,677	24,493	28,039	24,700	25,500
WM-Madison Lane *					
WM-Jolon Road *	16,512	16,142	15,524	14,900	15,100
City of Soledad	6,068	5,816	6,100	5,500	6,300
City of Greenfield	5,726	5,460	5,596	5,100	5,700
Tri-Cities Disposal	3,721	3,425	1,856	3,300	2,000
City of Gonzales	3,196	2,920	2,913	2,900	2,900
Total	166,798	152,647	152,581	150,000	147,500
Percentage change	-5.7%	-8.5%	-0.04%	-1.7%	-1.7%

As the above numbers indicate, for FY 2010-11 staff prepared the budget based on 150,000 of franchise waste. At the end of January 2011, franchise tonnage was 1.8% behind the projected estimate. Since there are no indications of increased economic activity in Monterey County that can justify an increase in franchise tonnage, staff believes that 147,500 tons is a good conservative estimate for FY 2011-12.

### Self-Haul Solid Waste Tonnage

The second largest source of income for the Authority is Self-Haul solid waste. These are customers that bring their own solid waste to Authority landfills. These customers can go wherever they please. Self-haul solid waste is charged at the same rate as franchise waste. The table below shows the basis for the Authority estimate of a 6.8% decrease in self-haul tonnage for FY 2011-12.

	2007-08	2008-09	2009-10	2010-11	2011-12
<u>Franchise Account</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
Self-Haul Tons	26,398	21,567	15,531	16,100	15,000
Percentage change	-17.5%	-18.3%	-28.0%	+3.7%	-6.8%

The closure of Crazy Horse Landfill on May 31, 2009 caused a decrease in self-haul tonnage.

### Madison Lane Self-Haul Tonnage

The third largest source of revenue for the Authority is the self-haul tonnage that comes from Madison Lane Transfer Station, which is owned and operated by USA Waste, dba Waste Management. These are self-haul customers that prefer to go to Madison Lane. In 2005 the Authority entered into an agreement with Waste Management for the delivery of their self-haul waste to an Authority landfill at a reduced rate. The reduced rate was granted because the Authority does not have to provide the services for this waste that it has to provide to customers of its member agencies. The rate started at \$29.00 per ton and goes up by \$1.00 per year. For FY 2010-11 the rate is \$35.00. In FY 2011-12 the rate will be \$36.00. Following is a chart depicting the self-haul waste delivered to the Authority from Madison Lane Transfer Station.

	2007-08	2008-09	2009-10	2010-11	2011-12
<u>Franchise Account</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
Madison Lane TS	12,086	10,250	4,519	3,100	3,000
Percentage change	-10.57%	-15.2%	-55.9%	-31.4%	-3.2%

Staff is working with Waste Management to convert Madison Lane into a commercial franchise waste only materials recovery facility and transfer station. Which means that the Madison Lane self-haul waste would come to the Sun Street Transfer Station at the full \$64.00 per ton rate.

### Field Plastic Tonnage

As shown below, after the closure of Crazy Horse the Authority lost all field plastic that was being delivered to Crazy Horse. The vast majority of it went to MLTS.

	2007-08	2008-09	2009-10	2010-11	2011-12
<u>Franchise Account</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
Field Plastic	1,845	1,465	111	120	500
Percentage change	11.4%	-20.6%	-92.4%	+8.1%	+316.7%

### **Salinas Transportation Surcharge**

The Salinas Transportation Surcharge is used to pay Waste Management for the handling and transporting of BFI waste to Johnson Canyon Landfill from their Madison Lane Transfer Station. The surcharge was originally \$6.00 per ton in FY 2009-10. It decreased to \$5.00 per ton in FY 2010-11. The \$5.00 per ton surcharge on an estimated 90,000 tons of Salinas franchise waste is expected to generate \$450,000.

### **Investment Earnings**

The \$273,000 investment earnings estimate represents a decrease of \$177,000 (39.3%) over the original estimate at the beginning of FY 2010-11. This is due to reduced investment rates of return and a decrease in available funds for investment. Rates are currently down to 0.5%

Investment earnings have historically played a key role in the Authority's budget until now. FY 2011-12 will be an all-time low for investment earnings due to the recession and the Federal Reserve's monetary policy.

Because of the continued decrease in investment earnings and the need for additional capital improvement financing staff is recommending that investment earnings no longer be used to fund operating expenses. They should be used strictly to fund capital improvements.

### **SERVICE-LEVEL BASED RATE STRUCTURE**

Due to the continued decrease in tonnage staff believes that the traditional tipping fee needs to change to a service-level rate structure which will provide a more sustainable revenue base.

The increase of \$1,337,510 in the Proposed Budget for FY 2011-12 can be funded by means of a rate increase. The rate increase would affect typical Salinas Valley customers as follows:

<b>Sample Residential Monthly Disposal Rate<sup>(1)</sup></b>				
<b>Franchise Hauler</b>	<b>Service Level</b>	<b>Current</b>	<b>Proposed<sup>(2)</sup></b>	<b>Change</b>
Republic/BFI	32gal	\$ 4.98	\$ 6.54	\$ 1.56
Tri-Cities	48gal	\$ 7.56	\$ 8.55	\$ 0.99
WM-Mo Co UFA	35gal	\$ 4.55	\$ 6.91	\$ 2.36
<sup>(1)</sup> Rates do not include franchise fees				
<sup>(2)</sup> Proposed rates are based on the new service level rate model				

<b>Sample Commercial Monthly Disposal Rate<sup>(1)</sup></b>				
<b>Franchise Hauler</b>	<b>Service Level</b>	<b>Current</b>	<b>Proposed<sup>(2)</sup></b>	<b>Change</b>
Republic/BFI	2cy 1xwk	\$ 31.67	\$ 52.25	\$ 20.58
Tri-Cities	2cy 1xwk	\$ 75.65	\$ 52.25	\$ (23.40)
WM-Mo Co UFA	2cy 1xwk	\$ 32.73	\$ 52.25	\$ 19.52

### Residential Rates

The table below shows the impact on residential rates:

	Current Rates			New Rate Model			
Hauler	Service Level	Total Customer Rate	Disposal Rate	Flat Service Fee	Cubic Yard Rate	Total Rate	(Decrease) Increase
Republic-BFI	32 gal	\$ 19.35	\$ 4.98	\$ 2.51	\$ 4.03	\$ 6.54	\$ 1.56
Tri-Cities	48 gal	\$ 22.36	\$ 7.56	\$ 2.51	\$ 6.04	\$ 8.55	\$ 0.99
WM- County	35 gal	\$ 25.50	\$ 4.55	\$ 2.51	\$ 4.40	\$ 6.91	\$ 2.36
WM- King City	35 gal	\$ 18.28	\$ 4.55	\$ 2.51	\$ 4.40	\$ 6.91	\$ 2.36
Republic-BFI	64 gal	\$ 26.28	\$ 8.29	\$ 2.51	\$ 8.05	\$ 10.56	\$ 2.27
Tri-Cities	65 gal	\$ 35.54	\$ 15.13	\$ 2.51	\$ 8.18	\$ 10.69	\$ (4.44)
WM- County	64 gal	\$ 39.98	\$ 8.31	\$ 2.51	\$ 8.05	\$ 10.56	\$ 2.25

### Commercial Rates

The table below shows the impact on commercial rates:

	Current Rates			New Rate Model			
Hauler	Service Level	Total Customer Rate	Disposal Rate	Flat Service Fee	Cubic Yard Rate	Total Rate	(Decrease) Increase
Republic-BFI	2cy	\$ 280.57	\$ 31.67	\$ 1.42	\$ 50.83	\$ 52.25	\$ 20.58
Tri-Cities	2cy	\$ 215.83	\$ 75.65	\$ 1.42	\$ 50.83	\$ 52.25	\$ (23.40)
WM- County	2cy	\$ 232.00	\$ 32.73	\$ 1.42	\$ 50.83	\$ 52.25	\$ 19.52
WM- King City	2cy	\$ 122.79	\$ 32.73	\$ 1.42	\$ 50.83	\$ 52.25	\$ 19.52
Republic-BFI	3cy	\$ 327.77	\$ 47.48	\$ 1.42	\$ 76.25	\$ 77.67	\$ 30.19
Tri-Cities	3cy	\$ 313.20	\$ 113.46	\$ 1.42	\$ 76.25	\$ 77.67	\$ (35.79)
WM- County	3cy	\$ 334.95	\$ 49.14	\$ 1.42	\$ 76.25	\$ 77.67	\$ 28.53
WM- King City	3cy	\$ 173.78	\$ 49.14	\$ 1.42	\$ 76.25	\$ 77.67	\$ 28.53

### **Flat Fee Charges - (AB 939 Services)**

The above service level rates include a flat amount per residential and commercial customers to fund the following program which have nothing to do with the amount of tonnage landfilled.

Program	Customers
Household Hazardous Waste	Residential
Public Education	Residential and Commercial
Resource Recovery	Residential and Commercial

## **Change to a service-level based rates is necessary**

The change to a service-level based rate is necessary due to the following facts:

- 26% decrease in disposal tonnage over the last 4 years
- Increase in diversion tonnage
- Fixed costs are 31% of the budget
- 10 year base model requires rate increases
- Zero waste will require major rate increases
- Current revenue model is not sustainable

## **Rates Recommendation**

Staff recommends making changes to the revenue generating structure as follows:

Invoice the franchise haulers for the following services based on a flat fee per customer:

- Household Hazardous Waste
- Public Education
- Resource Recovery

Invoice the franchise haulers for disposal fees based on customer service level for the following type of customers

- Residential
- Commercial

## **EXPANSION FUND – (SOUTH VALLEY TONNAGE)**

The Expansion Fund is used to account for the sale of landfill capacity to South Santa Clara Valley Disposal (South Valley). The Authority is guaranteed to receive \$2,243,300 in FY 2011-12 for landfilling 77,360 tons.

While \$1,000,000 annually from these funds was used for operating Crazy Horse Landfill (CHL) until its closure, these funds are not used to operate Johnson Canyon Landfill. Costs associated with South Valley waste (i.e. closure, CalRecycle fees, County Regional Fees), amounting to \$301,850 will continue to be paid from these funds.

The Expansion Fund budget includes \$600,000 for the Autoclave CEQA Project for FY 2011-12. At June 30, 2012 the Expansion Fund is projected to have a fund balance of \$8,940,000.

At the end of 10 years (June 30, 2014) the Expansion Fund is expected to generate \$11.8 million which, per Board policy, is to be used for developing 50 years of sustainable landfill capacity. If the agreement is kept in place until December 2017, it will generate \$19.4 million.

## **DEBT SERVICE**

From first fiscal year 2002-03 through fiscal year 2006-07 the Authority gradually increased tipping fees \$9.00 per ton gradually in accordance with the financing plan for the 2002 Revenue Bonds. The debt service payments were structured so that rate increases could be done gradually. This was possible because the bond issue included \$3,140,454 in capitalized interest to help make the debt service payments during the initial period so rates could be increased gradually. Debt service (principal and interest) payments on the 2002 Revenue Bonds are leveled at \$2.75 million through FY 2031-32. In addition, the Authority also pays the City of Salinas \$385,100 annually through FY 2027-28 for the Installment Purchase Agreement (IPA) of Crazy Horse Landfill.

Following is a summary of the Authority's debt service requirements through the final payment on the outstanding debt:

Fiscal Year Ending June 30,	IPA		2002 Bonds		Total Debt Svc Requirements
	Principal	Interest	Principal	Interest	
2011	101,030	284,067	900,000	1,853,091	3,138,188
2012	109,180	275,917	940,000	1,814,554	3,139,651
2013	117,988	267,109	985,000	1,769,954	3,140,051
2014	127,506	257,591	1,035,000	1,721,524	3,141,621
2015	137,792	247,306	1,085,000	1,667,203	3,137,301
2016-2020	874,745	1,050,741	6,445,000	7,320,916	15,691,402
2021-2025	1,289,274	636,211	8,400,000	5,370,778	15,696,263
2026-2030	858,270	104,471	10,895,000	2,861,906	14,719,647
2031-2032	-	-	5,225,000	277,857	5,502,857
	<u>\$ 3,615,785</u>	<u>\$ 3,123,413</u>	<u>\$ 35,910,000</u>	<u>\$ 24,657,782</u>	<u>\$ 67,306,981</u>

## **RATE COVENANT**

Pursuant to the Master Indenture for the 2002 Revenue Bonds the Authority agreed "to fix, prescribe and collect rates, fees and charges and manage the operation of the System for each fiscal year so as to yield Net Revenues during such fiscal year equal to at least one hundred fifteen percent (115%) of the Annual Debt Service in such fiscal year." After paying for operations the Authority must have available 115% of the amount of debt service. This ensures the bond holders that there is a 15% cushion to make debt service payments in the event changes are necessary during the year which would affect revenues or expenditures. For FY 2010-11 the debt service coverage ratio is 195%.

## **CAPITAL IMPROVEMENT PROJECTS**

The following table lists all of the Authority's capital improvement projects.

SALINAS VALLEY SOLID WASTE AUTHORITY							
Capital Improvement Projects							
<u>Proj #</u>	<u>Project Name</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-16</u>	<u>2016-21</u>	<u>Future</u>
9227	CH Landfill Closure	10,906,179					
9003	Autoclave Pilot Project Studies	117,614					
9004	Conversion Technology Evaluation	36,749					
9007	DOC Grant	1,422					
9019	Biodiesel Fuel Station	61,339					
9010	JC Roadway Improvements	2,213,200	86,800				
9012	Salinas Area Transfer Station	50,000				12,000,000	
9199	Sun Street Transfer Station	87,000	65,000				
9013	JC Module 456B	45,000	30,000	35,000			
9018	JC Resource Management Park	1,800					
9255	JC LFG System Improvement	98,000	40,000	160,000		554,000	
9249	CH Grounwater Remediation	5,000	205,000	205,000	205,000	1,899,200	
New	Autoclave/STS CEQA	-	600,000				
New	JC RMP CEQA		750,000				
9254	JC Leachate System	-	75,000				
9918	JC West Berm Plants	-	5,000	10,000	10,000		
9340	JC LFG to Energy	-	376,000				
New	JR Transfer Station Tipping Pad	-	46,000	-	-	-	-
New	JC Corrective Action Program			100,000		285,000	
New	LR LFG Improvements			10,000			
9524	JC Module 7/8				1,000,000	5,000,000	
9006	JC Self Haul Serial MRF	-			350,000		
9241	CH LFG System Impvts - CAP				20,000		
New	JC Module 9/10						7,000,000
9917	JC SCADA System						50,000
New	LR SCADA System						40,000
New	CH SCADA System						30,000
New	Ch Well Monitoring Rd. Impvts.	-					60,000
9677	CH Well Demolition	-	-	-	-	-	25,000
		<u>13,623,303</u>	<u>2,278,800</u>	<u>520,000</u>	<u>1,585,000</u>	<u>19,738,200</u>	<u>7,205,000</u>

The following table shows that the Authority has \$23,465,200 in unfunded capital improvements. FY 2010-11 capital improvements are fully funded. FY 2011-12 projects will be fully funded assuming that the Board approves the requested rate increase which will generate the fund balance need to finance some of the projects.

<b>Projects by Funding Source</b>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-16</u>	<u>2016-21</u>	<u>Future</u>
Closure Funds	10,906,179	-	-	-	-	-
Expansion Fund	154,363	600,000	-	500,000	2,500,000	-
Expansion Fund Loan		376,000	-	-	-	-
Plasco		750,000	-	-	-	-
Grants	62,761	-	-	-	-	-
JCL LFG Sales	-	235,000	243,000	251,000	777,000	
Fund Balace	2,500,000	317,800	277,000	345,000	345,000	345,000
Unfunded	-	-	-	489,000	16,116,200	6,860,000
	<u>13,623,303</u>	<u>2,278,800</u>	<u>520,000</u>	<u>1,585,000</u>	<u>19,738,200</u>	<u>7,205,000</u>

The following table summarizes the capital improvements by landfill site. It shows that even when closed, landfills continue to require capital improvements well into the future. The large sums at Johnson Canyon are for the development of the next modules when, module 456B is fully utilized.

<b>Projects By Site</b>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-16</u>	<u>2016-21</u>	<u>Future</u>
Crazy Horse Landfill	10,911,179	205,000	205,000	225,000	1,899,200	115,000
Lewis Road Landfill	-	-	10,000	-	-	40,000
Johnson Canyon Landfill	2,358,000	612,800	305,000	1,360,000	5,839,000	7,050,000
Jolon Road Landfill	-	46,000	-	-	-	-
Conversion Technology	154,363	1,350,000	-	-	-	-
Salinas Transfer Station	199,761	65,000	-	-	12,000,000	-
	<u>13,623,303</u>	<u>2,278,800</u>	<u>520,000</u>	<u>1,585,000</u>	<u>19,738,200</u>	<u>7,205,000</u>

The above tables make it very clear that landfills are very capital intensive, which is why the Authority has done two bond issues already. During this coming fiscal year staff will develop a financing plan for the unfunded capital improvements which will be brought to the Board half-way through the year.

Approval of the changes to the financial policies for funding depreciation of Sun Street Transfer Station and setting funds aside for capital improvements are a must. Without the additional funds the Authority will not be able to meet all its regulatory obligations.

## **CONCLUSION**

The budget as presented covers all operating expenditures, debt service payments, and transfers leaving an operating net income of \$283,310. The Authority will begin the closure of Crazy Horse Landfill, the single largest project for the Authority.

The Board's due diligence and staff's efforts have allowed the Authority develop a balanced sustainable budget for FY 2011-12. Once the budget is adopted the real work will begin as the Authority will continue to become a more efficient operation poised to handle the recycling, resource recovery, and solid waste disposal needs of the Salinas Valley in a "Future Without Landfills". This budget brings us one step closer to accomplishing the Authority's vision.

Respectfully submitted,

Patrick Mathews  
General Manager/CAO

Roberto Moreno  
Finance Manager/Treasurer



# **SALINAS VALLEY SOLID WASTE AUTHORITY**



## **List of Principal Officials**

**Gloria De La Rosa, City of Salinas**  
President

**Fernando Armenta, County of Monterey**  
Vice President

**Liz Silva, City of Gonzales**  
Alternate Vice President

**Lou Calcagno, County of Monterey**  
Board Member

**Robert Cullen, City of King**  
Board Member

**Dennis Donahue, City of Salinas**  
Board Member

**Jyl Lutes, City of Salinas**  
Board Member

**Richard Perez, City of Soledad**  
Board Member

**Yolanda Teneyuque, City of Greenfield**  
Board Member

**Patrick Mathews**  
Chief Administrative Officer

**Jose Gamboa**  
Assistant General Manager

**Thomas M. Bruen**  
General Counsel

**Roberto Moreno**  
Finance Manager/Treasurer

**Rose Gill**  
Administrative Manager

**Dave Meza**  
Authority Engineer

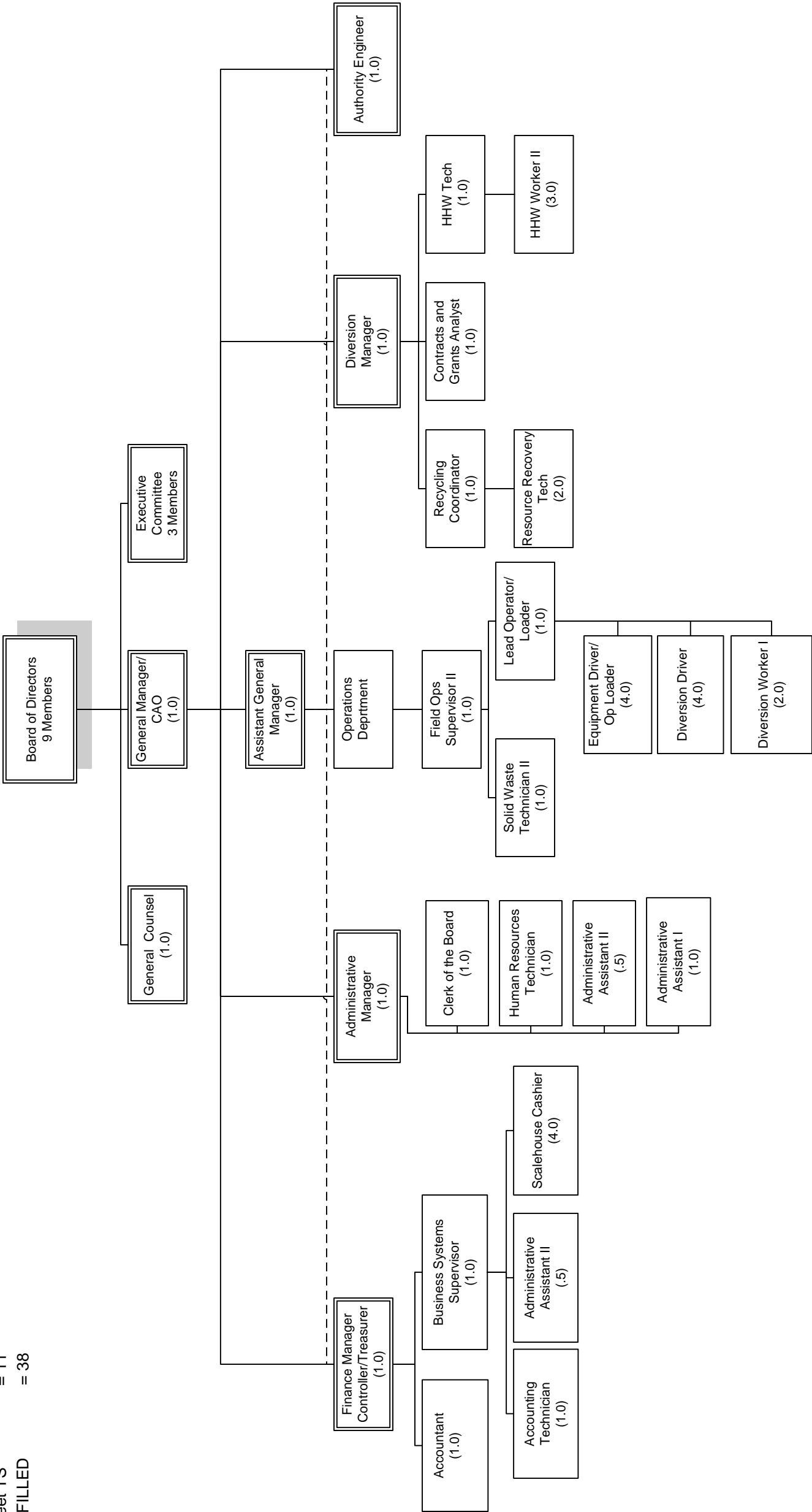
**Susan Warner**  
Diversion Manager



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SVSWA ORGANIZATIONAL CHART  
PROPOSED EFFECTIVE DATE: 07/01/10

**Totals**  
Administration = 14  
Resource Recovery = 9  
Scalehouse = 4  
Sun Street TS = 11  
TOTAL FILLED = 38





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# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>General Administration</b>					
<b><u>Employee Services</u></b>					
105-6-1100-61110 Regular Pay	424,539.10	467,740.38	476,000.00	272,160.27	524,100.00
105-6-1100-61120 PTO - Cash Out	24,738.17	23,276.17	18,400.00	0.00	20,200.00
105-6-1100-61200 Temporary Pay	26,685.19	0.00	0.00	0.00	0.00
105-6-1100-61300 Overtime - Regular	95.96	658.01	1,000.00	209.01	1,000.00
105-6-1100-61400 Tuition Reimbursement	0.00	979.66	0.00	667.41	3,000.00
105-6-1100-61410 Health Club/Fitness Reimbursement	208.00	298.00	2,500.00	1,014.00	3,000.00
105-6-1100-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
105-6-1100-61600 Other Payroll Costs	0.00	0.00	0.00	0.00	0.00
105-6-1100-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
105-6-1100-61700 Flexible Leave - Cash Out	1,751.32	5,035.77	6,400.00	0.00	7,100.00
105-6-1100-61705 Management Leave - Cash Out	5,402.39	6,130.11	7,400.00	10,461.74	8,100.00
105-6-1100-61815 Auto Allowance	13,250.71	12,743.02	12,000.00	7,463.04	12,000.00
105-6-1100-61821 OASDI	0.00	0.00	0.00	0.00	0.00
105-6-1100-61822 PERS Employer Contribution	42,940.06	45,221.75	45,000.00	25,631.28	53,600.00
105-6-1100-61823 PERS EPMC	26,655.19	31,907.20	33,400.00	19,052.75	36,700.00
105-6-1100-61824 OPEB EXPENSE	0.00	7,971.47	0.00	0.00	0.00
105-6-1100-61825 Medicare	7,997.33	7,340.74	7,000.00	4,158.39	7,600.00
105-6-1100-61831 Health Insurance	94,032.88	77,446.47	86,500.00	48,985.74	97,400.00
105-6-1100-61833 Long-Term Disability	2,900.27	2,692.44	2,000.00	1,449.46	2,700.00
105-6-1100-61834 Unemployment	2,252.03	2,351.55	2,100.00	1,794.44	2,400.00
105-6-1100-61836 Life Insurance	2,137.13	1,830.99	1,700.00	963.81	2,300.00
105-6-1100-61837 Workers Compensation	7,018.62	5,880.68	6,100.00	6,093.90	5,900.00
<b>TOTAL Employee Services</b>	<b>682,604.35</b>	<b>699,504.41</b>	<b>707,500.00</b>	<b>400,105.24</b>	<b>787,100.00</b>
<b><u>Supplies</u></b>					
105-6-1100-62100 Office Supplies & Materials	21,762.94	9,043.14	7,500.00	3,612.95	30,000.00
105-6-1100-62120 Reproduction Costs	818.73	0.00	1,000.00	682.17	1,000.00
105-6-1100-62130 Copier/Printer Supplies	17.43	8,254.63	7,500.00	4,129.45	5,000.00
105-6-1100-62140 Janitorial Supplies	0.00	0.00	2,000.00	837.73	1,000.00
105-6-1100-62230 Rolling Stock Supplies	319.78	1,070.87	1,000.00	559.84	2,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

		2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
105-6-1100-62330	Fuel	1,203.84	1,737.71	1,200.00	515.52	1,200.00
105-6-1100-62800	Special Dept Supplies	1,029.21	1,411.66	2,000.00	998.73	3,000.00
105-6-1100-62810	Software/License Renewals	2,086.63	204.27	2,190.00	325.40	2,000.00
105-6-1100-62910	Minor Capital Outlay	3,080.96	3,643.59	3,000.00	2,946.48	1,500.00
105-6-1100-62915	Minor Computer Equipment	55.69	1,846.32	0.00	0.00	3,000.00
<b>TOTAL Supplies</b>		30,375.21	27,212.19	27,390.00	14,608.27	49,700.00
<b><u>Contract Services</u></b>						
105-6-1100-63116	Cell Phones	3,723.32	2,681.66	3,500.00	1,592.36	2,700.00
105-6-1100-63120	Telephone	9,346.05	9,060.28	10,000.00	4,300.02	9,000.00
105-6-1100-63121	Conference Call Services	839.28	1,572.09	700.00	495.96	700.00
105-6-1100-63140	Postage	4,072.39	4,312.67	5,000.00	2,339.66	4,000.00
105-6-1100-63150	Overnight Shipments	323.13	370.88	1,200.00	99.08	800.00
105-6-1100-63210	Water	453.00	816.50	500.00	318.00	600.00
105-6-1100-63220	Sewer	529.08	562.56	500.00	399.42	700.00
105-6-1100-63230	Gas & Electricity	10,107.31	10,130.04	10,500.00	6,745.35	12,000.00
105-6-1100-63260	Cable Service	201.16	0.00	250.00	0.00	0.00
105-6-1100-63320	Building Rent	77,100.80	75,291.43	78,500.00	52,318.40	78,500.00
105-6-1100-63321	Building Property Taxes	0.00	0.00	0.00	0.00	0.00
105-6-1100-63322	Building Maintenance Fees	22,088.80	21,523.00	20,100.00	13,941.46	21,000.00
105-6-1100-63416	Building Alarm Service	606.00	896.00	700.00	432.00	700.00
105-6-1100-63430	Equipment Maintenance	0.00	337.01	500.00	380.61	1,000.00
105-6-1100-63431	Equip Maintenance - Copier	2,430.41	2,257.09	2,000.00	882.35	3,500.00
105-6-1100-63510	Legal Services	140,384.41	113,861.66	120,000.00	33,972.27	120,000.00
105-6-1100-63520	Recruitment Services	801.62	1,726.74	200.00	0.00	2,000.00
105-6-1100-63521	HR Consultants - Comp. Study	11,105.00	0.00	690.00	690.00	10,000.00
105-6-1100-63522	HR Investigations, Testing	2,496.00	1,211.00	2,500.00	573.00	3,000.00
105-6-1100-63540	Consulting Engineer	55,324.64	77,379.46	20,000.00	19,982.59	20,000.00
105-6-1100-63541	Contract Engineering Manager	0.00	0.00	0.00	0.00	0.00
105-6-1100-63560	Custodial Service	6,600.00	6,917.80	8,200.00	4,640.50	6,600.00
105-6-1100-63565	Records Management Disposal Serv	0.00	0.00	250.00	241.00	250.00
105-6-1100-63580	Safety Program/Consulting	0.00	1,616.93	0.00	0.00	5,000.00
105-6-1100-63581	Safety Awards	0.00	0.00	1,500.00	0.00	1,500.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
105-6-1100-63590 Other Professional Services	680.00	1,750.00	0.00	0.00	3,000.00
105-6-1100-63598 FSA Service Fees	216.00	162.00	150.00	72.00	200.00
105-6-1100-63599 EAP Service Fee	1,039.44	678.57	700.00	685.72	1,000.00
105-6-1100-63672 Laserfiche Support	7,158.78	7,198.06	4,910.00	4,821.99	7,200.00
105-6-1100-63679 Employee Evaluations Software Sup	0.00	0.00	3,600.00	3,587.16	3,000.00
105-6-1100-63960 Contingencies	2,005.70	0.00	23,120.00	0.00	5,000.00
<b>TOTAL Contract Services</b>	<b>359,632.32</b>	<b>342,313.43</b>	<b>319,770.00</b>	<b>153,510.90</b>	<b>322,950.00</b>
<b><u>Other Expenses</u></b>					
105-6-1100-64100 Advertising/Public Notices	7,688.45	4,655.20	4,800.00	831.83	10,000.00
105-6-1100-64105 Advertising - Yellow Pages	0.00	21,870.22	21,000.00	12,095.16	0.00
105-6-1100-64110 Advertising - Recruitments	0.00	11,736.77	0.00	0.00	5,000.00
105-6-1100-64200 Conferences/Meetings	3,529.71	7,167.99	7,500.00	7,208.48	10,000.00
105-6-1100-64201 Travel Expense - General Manager	2,795.52	2,563.85	4,000.00	1,904.36	5,000.00
105-6-1100-64210 Board Meeting Supplies	4,551.04	2,964.27	3,500.00	2,187.49	4,500.00
105-6-1100-64220 Board Retreat	1,326.84	5,123.68	4,650.00	1,063.66	5,000.00
105-6-1100-64230 Retirement Function	0.00	0.00	0.00	0.00	0.00
105-6-1100-64240 Employee Recognition	923.17	937.47	2,500.00	1,134.44	4,000.00
105-6-1100-64250 Training	14,891.68	5,881.66	6,500.00	3,811.75	15,000.00
105-6-1100-64310 Association Memberships	0.00	3,181.00	400.00	335.00	10,000.00
105-6-1100-64320 Publications & Trade Journals	3,906.24	2,082.40	4,500.00	3,796.94	4,000.00
105-6-1100-64410 Insurance	64,741.29	74,176.56	26,680.00	26,674.52	30,000.00
105-6-1100-64810 Board Member Stipends	12,414.26	12,653.74	16,500.00	5,700.00	16,500.00
<b>TOTAL Other Expenses</b>	<b>116,768.20</b>	<b>154,994.81</b>	<b>102,530.00</b>	<b>66,743.63</b>	<b>119,000.00</b>
<b>TOTAL General Administration</b>	<b>1,189,380.08</b>	<b>1,224,024.84</b>	<b>1,157,190.00</b>	<b>634,968.04</b>	<b>1,278,750.00</b>

### Finance Administration

#### Employee Services

105-6-1200-61110 Regular Pay	306,324.78	295,541.86	318,300.00	174,954.74	348,400.00
105-6-1200-61120 PTO - Cash Out	14,133.04	14,789.81	12,300.00	2,086.60	13,400.00
105-6-1200-61300 Overtime - Regular	1,751.52	2,456.62	2,500.00	776.21	2,500.00
105-6-1200-61400 Tuition Reimbursement	458.24	500.00	500.00	409.90	2,000.00
105-6-1200-61410 Health Club/Fitness Reimbursement	0.00	500.00	2,000.00	744.67	2,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
105-6-1200-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
105-6-1200-61600 Other Payroll Costs	0.00	0.00	0.00	0.00	0.00
105-6-1200-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
105-6-1200-61700 Flexible Leave - Cash Out	789.56	3,658.84	6,100.00	4,384.38	6,700.00
105-6-1200-61705 Management Leave - Cash Out	2,532.40	3,129.90	3,200.00	3,129.90	3,400.00
105-6-1200-61815 Auto Allowance	6,023.10	5,792.32	6,000.00	3,392.32	6,000.00
105-6-1200-61822 PERS Employer Contribution	29,672.01	27,813.57	30,200.00	16,450.76	35,700.00
105-6-1200-61823 PERS EPMC	17,167.72	19,595.17	22,300.00	12,228.50	24,400.00
105-6-1200-61824 OPEB EXPENSE	0.00	5,314.28	0.00	0.00	0.00
105-6-1200-61825 Medicare	4,617.18	4,617.08	4,700.00	2,702.25	5,100.00
105-6-1200-61831 Health Insurance	60,591.59	48,782.98	63,300.00	32,534.91	69,900.00
105-6-1200-61833 Long-Term Disability	1,933.03	1,723.31	1,400.00	972.77	1,800.00
105-6-1200-61834 Unemployment	1,487.75	1,267.44	1,400.00	1,376.39	1,600.00
105-6-1200-61836 Life Insurance	1,361.82	1,120.51	1,100.00	630.56	1,500.00
105-6-1200-61837 Workers Compensation	2,254.47	2,136.18	2,060.00	2,054.58	2,300.00
105-6-1200-61999 CIP/Program Regular Salary Deduct	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Employee Services</b>	<b>451,098.21</b>	<b>438,739.87</b>	<b>477,360.00</b>	<b>258,829.44</b>	<b>526,700.00</b>
<b><u>Supplies</u></b>					
105-6-1200-62100 Office Supplies & Materials	683.14	486.22	800.00	253.97	800.00
105-6-1200-62120 Reproduction Costs	0.00	0.00	0.00	0.00	0.00
105-6-1200-62230 Rolling Stock Supplies	0.00	0.00	0.00	0.00	0.00
105-6-1200-62800 Special Dept Supplies	1,401.27	816.78	1,000.00	507.98	1,000.00
105-6-1200-62810 Software/License Renewals	1,615.44	3,758.97	3,310.00	521.17	3,500.00
105-6-1200-62910 Minor Capital Outlay	0.00	3,067.84	700.00	698.64	0.00
105-6-1200-62915 Minor Computer Equipment	1,354.76	60.88	0.00	0.00	0.00
<b>TOTAL Supplies</b>	<b>5,054.61</b>	<b>8,190.69</b>	<b>5,810.00</b>	<b>1,981.76</b>	<b>5,300.00</b>
<b><u>Contract Services</u></b>					
105-6-1200-63116 Cell Phones	1,528.54	1,355.02	2,760.00	1,866.18	2,000.00
105-6-1200-63120 Telephone	0.00	0.00	0.00	0.00	0.00
105-6-1200-63121 Conference Call Services	0.00	0.00	1,000.00	468.00	0.00
105-6-1200-63125 Internet Services	4,702.50	3,600.00	4,300.00	2,100.00	4,800.00





# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
105-6-1200-63126 Exchange Hosting Services	2,850.31	3,106.38	3,300.00	1,537.76	3,000.00
105-6-1200-63127 Network Access	712.00	0.00	800.00	199.75	800.00
105-6-1200-63150 Overnight Shipments	145.50	23.87	200.00	0.00	200.00
105-6-1200-63430 Equipment Maintenance	408.23	367.00	850.00	850.00	500.00
105-6-1200-63530 Audit Services	75,792.43	22,571.74	22,102.40	22,102.40	22,000.00
105-6-1200-63535 Actuarial Services	0.00	9,000.00	0.00	0.00	3,000.00
105-6-1200-63570 Bank of NY -1997 Series A Bond	4,865.40	5,013.80	5,000.00	0.00	5,100.00
105-6-1200-63571 MBIA Muni-Financial Rebate	2,100.00	1,850.00	1,850.00	0.00	1,850.00
105-6-1200-63581 Safety Awards	0.00	0.00	0.00	0.00	0.00
105-6-1200-63588 Credit Reports	0.00	2,417.99	0.00	0.00	2,000.00
105-6-1200-63594 Credit Card Fees	13,860.50	6,601.23	8,000.00	4,173.34	7,500.00
105-6-1200-63595 Returned Check Expense	141.96	-116.57	1,000.00	-115.87	1,000.00
105-6-1200-63596 Bank Fees	0.00	2,568.74	4,000.00	2,195.98	3,500.00
105-6-1200-63598 FSA Service Fees	180.00	138.00	300.00	72.00	200.00
105-6-1200-63599 EAP Service Fee	584.61	542.86	500.00	457.14	600.00
105-6-1200-63671 Network Support	9,780.96	3,576.78	8,700.00	3,107.29	20,000.00
105-6-1200-63674 Plan-It Support	900.00	900.00	900.00	900.00	1,000.00
105-6-1200-63675 Website Hosting Service	0.00	1,013.08	660.00	660.00	700.00
105-6-1200-63676 INCODE Off Site Backup	0.00	2,000.00	2,000.00	0.00	2,000.00
105-6-1200-63677 INCODE Support	15,607.52	14,666.12	7,447.60	4,411.38	16,500.00
105-6-1200-63960 Contingencies	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	<b>134,160.46</b>	<b>81,196.04</b>	<b>75,670.00</b>	<b>44,985.35</b>	<b>98,250.00</b>
<b><u>Other Expenses</u></b>					
105-6-1200-64200 Conferences/Meetings	7,062.00	2,616.87	5,000.00	1,040.00	5,000.00
105-6-1200-64250 Training	695.00	470.00	2,500.00	336.80	2,500.00
105-6-1200-64251 INCODE Student Center	1,500.00	1,321.45	0.00	0.00	1,500.00
105-6-1200-64320 Publications & Trade Journals	610.00	420.00	500.00	110.00	500.00
105-6-1200-64410 Insurance	0.00	0.00	0.00	0.00	0.00
105-6-1200-64610 Bad Debt Expense	0.00	0.00	0.00	0.00	0.00
105-6-1200-64700 Refunds & Reimbursement	0.00	0.00	1,000.00	0.00	1,000.00
<b>TOTAL Other Expenses</b>	<b>9,867.00</b>	<b>4,828.32</b>	<b>9,000.00</b>	<b>1,486.80</b>	<b>10,500.00</b>



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b><u>Debt Service</u></b>					
105-6-1200-65002 Debt Service	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b><u>Capital Outlay</u></b>					
105-6-1200-66530 Office Equipment	0.00	0.00	1,840.00	0.00	2,500.00
105-6-1200-66560 Computer Equipment	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Capital Outlay</b>	0.00	0.00	1,840.00	0.00	2,500.00
<b>TOTAL Finance Administration</b>	600,180.28	532,954.92	569,680.00	307,283.35	643,250.00
<b>Operations Administration</b>					
<b><u>Employee Services</u></b>					
105-6-1300-61110 Regular Pay	236,713.14	286,981.02	425,100.00	215,506.17	459,100.00
105-6-1300-61120 PTO - Cash Out	15,421.27	16,768.14	16,400.00	5,653.76	17,700.00
105-6-1300-61300 Overtime - Regular	4,001.33	6,789.63	7,000.00	2,726.62	7,000.00
105-6-1300-61400 Tuition Reimbursement	0.00	0.00	0.00	0.00	2,000.00
105-6-1300-61410 Health Club/Fitness Reimbursement	0.00	250.00	2,000.00	275.00	2,000.00
105-6-1300-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
105-6-1300-61600 Other Payroll Costs	0.00	0.00	0.00	0.00	0.00
105-6-1300-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
105-6-1300-61700 Flexible Leave - Cash Out	768.24	4,784.60	4,800.00	4,625.64	5,200.00
105-6-1300-61705 Management Leave - Cash Out	2,066.32	2,181.48	7,600.00	6,602.46	8,200.00
105-6-1300-61815 Auto Allowance	5,792.33	7,976.36	12,000.00	6,784.64	12,000.00
105-6-1300-61822 PERS Employer Contribution	23,526.37	26,651.88	40,200.00	20,133.42	47,000.00
105-6-1300-61823 PERS EPMC	13,781.43	19,120.65	29,800.00	14,956.90	32,200.00
105-6-1300-61824 OPEB EXPENSE	0.00	5,314.28	0.00	0.00	0.00
105-6-1300-61825 Medicare	3,719.24	4,600.42	6,200.00	3,460.16	6,700.00
105-6-1300-61831 Health Insurance	30,831.80	29,531.69	42,300.00	23,679.00	53,700.00
105-6-1300-61833 Long-Term Disability	1,553.69	1,715.73	1,400.00	1,135.98	2,300.00
105-6-1300-61834 Unemployment	792.80	1,253.46	1,400.00	1,577.86	1,600.00
105-6-1300-61836 Life Insurance	1,090.61	1,110.96	1,100.00	735.69	2,000.00
105-6-1300-61837 Workers Compensation	17,536.46	15,307.14	19,560.00	19,552.79	20,400.00
105-6-1300-61998 ECS/Program Regular Salary Deduc	0.00	0.00	0.00	0.00	-61,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
105-6-1300-61999 CIP/Program Regular Salary Deduct	0.00	0.00	-157,300.00	0.00	-157,300.00
<b>TOTAL Employee Services</b>	357,595.03	430,337.44	459,560.00	327,406.09	460,800.00
<b><u>Supplies</u></b>					
105-6-1300-62100 Office Supplies & Materials	2,607.76	330.32	1,200.00	508.38	1,200.00
105-6-1300-62120 Reproduction Costs	0.00	66.91	0.00	0.00	0.00
105-6-1300-62230 Rolling Stock Supplies	2,314.47	1,295.46	1,000.00	208.86	2,000.00
105-6-1300-62300 Unleaded Gasoline	0.00	0.00	0.00	0.00	0.00
105-6-1300-62330 Fuel	9,931.62	11,356.25	11,280.00	5,625.88	12,000.00
105-6-1300-62800 Special Dept Supplies	4,745.53	2,756.52	1,500.00	837.99	2,000.00
105-6-1300-62810 Software/License Renewals	1,587.76	1,430.94	1,380.00	1,373.38	2,500.00
105-6-1300-62910 Minor Capital Outlay	0.00	2,073.54	1,480.00	1,473.24	0.00
<b>TOTAL Supplies</b>	21,187.14	19,309.94	17,840.00	10,027.73	19,700.00
<b><u>Contract Services</u></b>					
105-6-1300-63116 Cell Phones	2,303.64	3,940.44	5,000.00	2,629.36	4,300.00
105-6-1300-63150 Overnight Shipments	1,598.70	1,096.00	500.00	324.79	1,000.00
105-6-1300-63430 Equipment Maintenance	0.00	2,164.55	80.00	74.79	1,000.00
105-6-1300-63431 Equip Maintenance - Copier	0.00	0.00	0.00	0.00	0.00
105-6-1300-63540 Consulting Engineer	30,993.44	0.00	18,500.00	6,213.84	15,000.00
105-6-1300-63541 Contract Engineering Manager	40,389.73	36,389.79	0.00	0.00	0.00
105-6-1300-63581 Safety Awards	0.00	0.00	0.00	0.00	0.00
105-6-1300-63598 FSA Service Fees	72.00	66.00	110.00	36.00	100.00
105-6-1300-63599 EAP Service Fee	438.46	407.14	460.00	457.14	500.00
105-6-1300-63673 Paradigm Support	10,832.90	0.00	0.00	0.00	0.00
105-6-1300-63700 Public Media Relations	66,163.45	122.99	13,500.00	3,000.00	10,000.00
105-6-1300-63960 Contingencies	300.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	153,092.32	44,186.91	38,150.00	12,735.92	31,900.00
<b><u>Other Expenses</u></b>					
105-6-1300-64200 Conferences/Meetings	7,585.08	8,415.25	3,520.00	3,511.84	10,000.00
105-6-1300-64250 Training	171.00	0.00	1,000.00	550.00	6,000.00
105-6-1300-64320 Publications & Trade Journals	2,689.00	2,358.75	1,940.00	1,931.00	2,500.00
105-6-1300-64410 Insurance	0.00	0.00	2,870.00	2,862.46	3,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

**TOTAL Other Expenses**

10,445.08	10,774.00	9,330.00	8,855.30	21,500.00
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**TOTAL Operations Administration**

542,319.57	504,608.29	524,880.00	359,025.04	533,900.00
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# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

		2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Scalehouse Operations</b>						
<b><u>Employee Services</u></b>						
105-6-3100-61110	Regular Pay	0.00	146,089.36	178,800.00	99,317.17	198,300.00
105-6-3100-61120	PTO - Cash Out	0.00	10,028.35	6,900.00	1,554.00	7,700.00
105-6-3100-61300	Overtime - Regular	0.00	1,868.91	2,500.00	3,780.03	5,000.00
105-6-3100-61400	Tuition Reimbursement	0.00	0.00	0.00	0.00	2,000.00
105-6-3100-61410	Health Club/Fitness Reimbursement	0.00	0.00	0.00	0.00	2,000.00
105-6-3100-61700	Flexible Leave - Cash Out	0.00	1,136.15	5,200.00	3,768.45	5,800.00
105-6-3100-61821	OASDI	0.00	0.00	0.00	0.00	0.00
105-6-3100-61822	PERS Employer Contribution	0.00	14,578.00	16,900.00	9,378.91	20,300.00
105-6-3100-61823	PERS EPMC	0.00	10,328.17	12,600.00	6,971.72	13,900.00
105-6-3100-61824	OPEB EXPENSE	0.00	5,314.28	0.00	0.00	0.00
105-6-3100-61825	Medicare	0.00	2,253.34	2,600.00	1,533.45	2,900.00
105-6-3100-61831	Health Insurance	0.00	45,468.47	52,800.00	27,377.48	58,300.00
105-6-3100-61833	Long-Term Disability	0.00	916.98	1,400.00	501.90	1,000.00
105-6-3100-61834	Unemployment	0.00	2,379.98	1,400.00	840.90	1,600.00
105-6-3100-61836	Life Insurance	0.00	744.37	800.00	403.18	900.00
105-6-3100-61837	Workers Compensation	0.00	0.00	4,580.00	4,579.19	4,100.00
<b>TOTAL Employee Services</b>		0.00	241,106.36	286,480.00	160,006.38	323,800.00
<b><u>Supplies</u></b>						
105-6-3100-62100	Office Supplies & Materials	0.00	1,403.18	600.00	327.45	600.00
105-6-3100-62130	Copier/Printer Supplies	0.00	1,243.85	1,000.00	331.78	1,200.00
105-6-3100-62290	Other Repair & Maintenance Supplie	0.00	480.00	600.00	122.21	1,200.00
105-6-3100-62800	Special Dept Supplies	0.00	1,123.84	750.00	579.20	1,000.00
105-6-3100-62840	Safety Supplies	0.00	3,124.90	2,300.00	374.28	3,000.00
105-6-3100-62910	Minor Capital Outlay	0.00	4,488.89	3,000.00	992.66	2,400.00
<b>TOTAL Supplies</b>		0.00	11,864.66	8,250.00	2,727.58	9,400.00
<b><u>Contract Services</u></b>						
105-6-3100-63116	Cell Phones	0.00	910.12	1,000.00	408.12	1,200.00
105-6-3100-63120	Telephone	0.00	60.00	900.00	0.00	600.00
105-6-3100-63125	Internet Services	0.00	1,777.23	6,050.00	929.94	6,600.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
105-6-3100-63210 Water	0.00	0.00	100.00	81.75	300.00
105-6-3100-63240 Portable Toilet	0.00	0.00	0.00	0.00	0.00
105-6-3100-63416 Building Alarm Service	0.00	139.88	900.00	616.86	600.00
105-6-3100-63589 Cash Over/Short	0.03	38.29	0.00	-244.77	0.00
105-6-3100-63598 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
105-6-3100-63599 EAP Service Fee	0.00	200.00	500.00	457.14	600.00
105-6-3100-63673 Paradigm Support	0.00	14,657.90	16,000.00	14,657.90	18,000.00
105-6-3100-63911 Scalehouse Operations - JC	0.00	36,316.00	0.00	0.00	0.00
105-6-3100-63912 Scalehouse Operations - SS	0.00	25,046.11	0.00	0.00	0.00
105-6-3100-63921 Scale Maintenance & Repair - JC	0.00	0.00	7,500.00	1,996.81	7,200.00
105-6-3100-63922 Scale Maintenance & Repair - SS	0.00	0.00	5,000.00	2,863.50	6,000.00
<b>TOTAL Contract Services</b>	0.03	79,145.53	37,950.00	21,767.25	41,100.00
<b><u>Other Expenses</u></b>					
105-6-3100-64250 Training	0.00	0.00	100.00	0.00	0.00
<b>TOTAL Other Expenses</b>	0.00	0.00	100.00	0.00	0.00
<b>TOTAL Scalehouse Operations</b>	0.03	332,116.55	332,780.00	184,501.21	374,300.00
<b>Debt Service - Interest</b>					
<b><u>Debt Service</u></b>					
105-6-6100-65002 Debt Service	0.00	0.00	0.00	0.00	0.00
105-6-6100-65110 2002 Rev Bonds Interest	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service - Interest</b>	0.00	0.00	0.00	0.00	0.00
<b>Debt Service - Principal</b>					
<b><u>Debt Service</u></b>					
105-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service - Principal</b>	0.00	0.00	0.00	0.00	0.00
<b>Financial Policy Changes</b>					
<b><u>Capital Outlay</u></b>					



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
105-6-6610-66901 CIP Funding Set-Aside	0.00	0.00	0.00	0.00	345,000.00
105-6-6610-66902 Operating Reserve Set-Aside	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Capital Outlay</b>	0.00	0.00	0.00	0.00	345,000.00
<b>TOTAL Financial Policy Changes</b>	0.00	0.00	0.00	0.00	345,000.00
<b>Total Expense</b>	2,331,879.96	2,593,704.60	2,584,530.00	1,485,777.64	3,175,200.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	2,331,879.96	2,593,704.60	2,584,530.00	1,485,777.64	3,175,200.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>Resource Recovery</b>					
<b><u>Employee Services</u></b>					
106-6-2100-61110 Regular Pay	278,143.18	346,795.15	384,900.00	207,280.66	423,600.00
106-6-2100-61120 PTO - Cash Out	12,675.18	2,598.18	14,900.00	509.76	16,300.00
106-6-2100-61300 Overtime - Regular	5,800.95	5,732.81	5,000.00	2,203.32	5,000.00
106-6-2100-61400 Tuition Reimbursement	0.00	0.00	0.00	0.00	2,500.00
106-6-2100-61410 Health Club/Fitness Reimbursement	300.00	303.20	2,000.00	176.00	2,500.00
106-6-2100-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
106-6-2100-61590 New Resource Recovery Technician	0.00	0.00	0.00	0.00	0.00
106-6-2100-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
106-6-2100-61700 Flexible Leave - Cash Out	2,597.42	3,064.66	7,600.00	3,468.11	8,400.00
106-6-2100-61705 Management Leave - Cash Out	0.00	0.00	3,600.00	3,454.62	3,900.00
106-6-2100-61815 Auto Allowance	6,023.10	5,792.32	6,000.00	3,392.32	6,000.00
106-6-2100-61822 PERS Employer Contribution	27,646.73	32,479.16	36,500.00	19,529.04	43,400.00
106-6-2100-61823 PERS EPMC	16,173.41	22,926.46	27,000.00	14,516.63	29,700.00
106-6-2100-61824 OPEB EXPENSE	0.00	6,642.85	0.00	0.00	0.00
106-6-2100-61825 Medicare	4,245.67	5,105.85	5,600.00	3,122.66	6,200.00
106-6-2100-61831 Health Insurance	46,947.27	46,377.77	61,300.00	29,073.04	67,800.00
106-6-2100-61833 Long-Term Disability	1,814.64	2,071.37	1,700.00	1,125.37	2,200.00
106-6-2100-61834 Unemployment	1,112.65	1,911.19	1,700.00	1,483.57	2,000.00
106-6-2100-61836 Life Insurance	1,292.44	1,343.39	1,400.00	728.62	1,800.00
106-6-2100-61837 Workers Compensation	7,461.02	8,352.77	8,470.00	8,468.74	7,600.00
<b>TOTAL Employee Services</b>	<b>412,233.66</b>	<b>491,497.13</b>	<b>567,670.00</b>	<b>298,532.46</b>	<b>628,900.00</b>
<b><u>Supplies</u></b>					
106-6-2100-62100 Office Supplies & Materials	1,945.96	2,252.90	1,500.00	1,076.77	2,500.00
106-6-2100-62110 Stationery, Paper, Misc	0.00	0.00	0.00	0.00	0.00
106-6-2100-62120 Reproduction Costs	0.00	0.00	0.00	0.00	0.00
106-6-2100-62130 Copier/Printer Supplies	0.00	0.00	0.00	0.00	0.00
106-6-2100-62230 Rolling Stock Supplies	113.97	664.31	500.00	40.75	500.00
106-6-2100-62330 Fuel	1,695.54	1,395.56	2,000.00	578.49	2,000.00
106-6-2100-62800 Special Dept Supplies	1,369.99	2,751.69	2,500.00	730.18	2,500.00





# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

		2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
106-6-2100-62801	Graffiti Removal Supplies	122.64	237.83	1,500.00	0.00	1,500.00
106-6-2100-62802	Litter Abatement Supplies	0.00	1,915.10	2,500.00	15.00	2,500.00
106-6-2100-62810	Software/License Renewals	37.96	0.00	0.00	0.00	0.00
106-6-2100-62910	Minor Capital Outlay	0.00	2,892.10	3,000.00	2,946.48	3,500.00
<b>TOTAL Supplies</b>		5,286.06	12,109.49	13,500.00	5,387.67	15,000.00
<b><u>Contract Services</u></b>						
106-6-2100-63116	Cell Phones	1,946.11	1,952.76	1,500.00	1,078.31	2,000.00
106-6-2100-63120	Telephone	39.95	0.00	0.00	0.00	0.00
106-6-2100-63126	Exchange Hosting Services	0.00	0.00	0.00	0.00	0.00
106-6-2100-63150	Overnight Shipments	371.67	0.00	0.00	0.00	0.00
106-6-2100-63430	Equipment Maintenance	0.00	555.42	500.00	103.88	700.00
106-6-2100-63522	HR Investigations, Testing	150.00	0.00	200.00	380.00	0.00
106-6-2100-63598	FSA Service Fees	90.00	102.00	100.00	36.00	100.00
106-6-2100-63599	EAP Service Fee	584.61	542.86	600.00	571.43	1,000.00
106-6-2100-63625	Wood Diversion Fees	0.00	0.00	0.00	0.00	0.00
106-6-2100-63627	Greenwaste Processing @ SS	0.00	0.00	0.00	0.00	0.00
106-6-2100-63628	Greenwaste Processing @ JC	0.00	0.00	0.00	0.00	0.00
106-6-2100-63629	Organics Diversion (ST Goal)	0.00	0.00	0.00	0.00	0.00
106-6-2100-63630	C&D Recycling (ST Goal)	0.00	0.00	0.00	0.00	0.00
106-6-2100-63711	Media Campaign	20,372.02	67,269.22	100,000.00	21,493.84	100,000.00
106-6-2100-63712	Publicity Releases	0.00	0.00	0.00	0.00	0.00
106-6-2100-63713	Monthly Recycling Column	0.00	0.00	0.00	0.00	0.00
106-6-2100-63714	Recycling Brochures	962.84	0.00	0.00	0.00	0.00
106-6-2100-63715	Give Aways	9,443.55	5,024.00	5,000.00	4,523.15	7,500.00
106-6-2100-63716	X-mas Tree Recycling	1.26	0.00	0.00	0.00	0.00
106-6-2100-63717	Website Design Kids page	0.00	0.00	0.00	0.00	0.00
106-6-2100-63718	Meetings	228.82	0.00	0.00	0.00	0.00
106-6-2100-63719	RecycleRama	177.36	0.00	0.00	0.00	0.00
106-6-2100-63960	Contingencies	0.00	0.00	1,275.00	0.00	5,000.00
<b>TOTAL Contract Services</b>		34,368.19	75,446.26	109,175.00	28,186.61	116,300.00

### **Other Expenses**



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
106-6-2100-64100 Advertising/Public Notices	1,460.92	500.00	0.00	0.00	0.00
106-6-2100-64200 Conferences/Meetings	7,719.34	4,714.55	5,000.00	2,707.77	8,000.00
106-6-2100-64250 Training	1,705.00	495.00	225.00	225.00	1,000.00
106-6-2100-64310 Association Memberships	891.00	0.00	400.00	211.00	400.00
106-6-2100-64320 Publications & Trade Journals	48.00	424.00	270.00	0.00	270.00
106-6-2100-64410 Insurance	0.00	0.00	2,520.00	2,513.64	2,520.00
<b>TOTAL Other Expenses</b>	<b>11,824.26</b>	<b>6,133.55</b>	<b>8,415.00</b>	<b>5,657.41</b>	<b>12,190.00</b>
<b><u>Capital Outlay</u></b>					
106-6-2100-66550 Rolling Equipment	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Capital Outlay</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>TOTAL Resource Recovery</b>	<b>463,712.17</b>	<b>585,186.43</b>	<b>698,760.00</b>	<b>337,764.15</b>	<b>772,390.00</b>
<b>Public Education</b>					
<b><u>Supplies</u></b>					
106-6-2200-62910 Minor Capital Outlay	0.00	0.00	3,400.00	0.00	0.00
<b>TOTAL Supplies</b>	<b>0.00</b>	<b>0.00</b>	<b>3,400.00</b>	<b>0.00</b>	<b>0.00</b>
<b><u>Contract Services</u></b>					
106-6-2200-63719 RecycleRama	87,474.91	74,133.13	60,000.00	28,625.59	60,000.00
106-6-2200-63750 Increased Public Education (ST Goal	53,224.52	79,590.82	71,600.00	14,502.47	75,000.00
<b>TOTAL Contract Services</b>	<b>140,699.43</b>	<b>153,723.95</b>	<b>131,600.00</b>	<b>43,128.06</b>	<b>135,000.00</b>
<b>TOTAL Public Education</b>	<b>140,699.43</b>	<b>153,723.95</b>	<b>135,000.00</b>	<b>43,128.06</b>	<b>135,000.00</b>
<b>Household Hazardous Waste</b>					
<b><u>Employee Services</u></b>					
106-6-2300-61110 Regular Pay	201,862.96	207,728.39	218,200.00	121,784.03	239,200.00
106-6-2300-61120 PTO - Cash Out	9,759.85	5,281.66	8,400.00	0.00	9,200.00
106-6-2300-61300 Overtime - Regular	7,055.37	10,446.46	8,000.00	6,334.53	8,000.00
106-6-2300-61400 Tuition Reimbursement	0.00	0.00	0.00	0.00	2,000.00
106-6-2300-61410 Health Club/Fitness Reimbursement	0.00	0.00	2,000.00	0.00	2,000.00
106-6-2300-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
106-6-2300-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
106-6-2300-61700 Flexible Leave - Cash Out	812.32	5,512.88	6,300.00	1,818.00	6,900.00
106-6-2300-61705 Management Leave - Cash Out	0.00	0.00	0.00	0.00	0.00
106-6-2300-61815 Auto Allowance	0.00	0.00	0.00	0.00	0.00
106-6-2300-61822 PERS Employer Contribution	19,858.92	19,626.48	20,700.00	11,468.42	24,500.00
106-6-2300-61823 PERS EPMC	11,432.09	13,688.11	15,300.00	8,524.78	16,800.00
106-6-2300-61824 OPEB EXPENSE	0.00	5,314.28	0.00	0.00	0.00
106-6-2300-61825 Medicare	3,112.45	3,241.57	3,200.00	1,840.58	3,500.00
106-6-2300-61831 Health Insurance	66,127.86	54,956.47	67,400.00	34,762.85	74,500.00
106-6-2300-61833 Long-Term Disability	1,247.41	1,182.96	1,400.00	631.82	1,200.00
106-6-2300-61834 Unemployment	1,239.79	1,344.04	1,400.00	1,012.02	1,600.00
106-6-2300-61836 Life Insurance	966.93	822.30	1,100.00	434.85	1,100.00
106-6-2300-61837 Workers Compensation	16,007.31	15,178.04	17,060.00	17,054.18	19,700.00
<b>TOTAL Employee Services</b>	<b>339,483.26</b>	<b>344,323.64</b>	<b>370,460.00</b>	<b>205,666.06</b>	<b>410,200.00</b>
<b><u>Supplies</u></b>					
106-6-2300-62230 Rolling Stock Supplies	1,951.46	600.40	3,500.00	459.77	3,000.00
106-6-2300-62330 Fuel	2,061.41	1,839.56	2,200.00	716.56	2,200.00
106-6-2300-62800 Special Dept Supplies	4,879.33	8,950.15	12,850.00	3,575.10	15,000.00
106-6-2300-62840 Safety Supplies	0.00	1,463.98	650.00	611.02	0.00
106-6-2300-62910 Minor Capital Outlay	0.00	0.00	1,500.00	1,473.24	5,000.00
<b>TOTAL Supplies</b>	<b>8,892.20</b>	<b>12,854.09</b>	<b>20,700.00</b>	<b>6,835.69</b>	<b>25,200.00</b>
<b><u>Contract Services</u></b>					
106-6-2300-63116 Cell Phones	461.39	587.21	540.00	339.28	540.00
106-6-2300-63120 Telephone	2,962.33	2,440.63	2,000.00	1,000.93	2,000.00
106-6-2300-63210 Water	62.25	0.00	0.00	0.00	0.00
106-6-2300-63230 Gas & Electricity	6,718.98	8,626.03	10,000.00	4,783.30	10,000.00
106-6-2300-63416 Building Alarm Service	0.00	0.00	400.00	291.51	0.00
106-6-2300-63430 Equipment Maintenance	366.76	2,470.70	2,500.00	707.12	3,500.00
106-6-2300-63598 FSA Service Fees	12.00	0.00	0.00	0.00	0.00
106-6-2300-63599 EAP Service Fee	584.61	542.86	500.00	457.14	600.00
106-6-2300-63630 C&D Recycling (ST Goal)	0.00	0.00	0.00	0.00	0.00
106-6-2300-63651 HHW Hauling & Disposal	137,890.93	140,932.86	125,000.00	45,015.90	150,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
106-6-2300-63652 E-Waste Hauling	0.00	0.00	0.00	0.00	0.00
106-6-2300-63653 ABOP Disposal	1,681.00	1,386.00	5,000.00	411.00	5,000.00
106-6-2300-63654 Freon Removal	2,861.76	2,351.53	2,000.00	1,203.15	2,500.00
106-6-2300-63655 HHW Disposal Supplies	26,428.25	30,228.69	30,000.00	9,805.67	35,000.00
106-6-2300-63922 Scale Maintenance & Repair - HHW	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	180,030.26	189,566.51	177,940.00	64,015.00	209,140.00
<b><u>Other Expenses</u></b>					
106-6-2300-64200 Conferences/Meetings	0.00	3,373.98	2,500.00	0.00	3,500.00
106-6-2300-64250 Training	117.81	1,354.35	1,500.00	300.00	1,500.00
106-6-2300-64320 Publications & Trade Journals	175.00	0.00	0.00	0.00	0.00
106-6-2300-64410 Insurance	0.00	0.00	1,220.00	1,212.38	1,300.00
106-6-2300-64905 Mo.Co. LEA Fees	2,939.00	2,581.00	2,500.00	1,518.00	2,600.00
<b>TOTAL Other Expenses</b>	3,231.81	7,309.33	7,720.00	3,030.38	8,900.00
<b><u>Capital Outlay</u></b>					
106-6-2300-66550 Rolling Equipment	0.00	0.00	0.00	0.00	8,000.00
106-6-2300-66560 Computer Equipment	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Capital Outlay</b>	0.00	0.00	0.00	0.00	8,000.00
<b>TOTAL Household Hazardous Waste</b>	531,637.53	554,053.57	576,820.00	279,547.13	661,440.00
<b>C &amp; D Diversion</b>					
<b><u>Contract Services</u></b>					
106-6-2400-63630 C&D Recycling (ST Goal)	46,110.23	61,906.75	66,200.00	45,093.00	115,000.00
<b>TOTAL Contract Services</b>	46,110.23	61,906.75	66,200.00	45,093.00	115,000.00
<b>TOTAL C &amp; D Diversion</b>	46,110.23	61,906.75	66,200.00	45,093.00	115,000.00
<b>Organics Diversion</b>					
<b><u>Contract Services</u></b>					
106-6-2500-63625 Wood Diversion Fees	7,531.25	0.00	12,000.00	4,960.61	0.00
106-6-2500-63626 Greenwaste Processing @ CH	7,560.11	54.00	0.00	0.00	0.00
106-6-2500-63627 Greenwaste Processing @ SS	0.00	0.00	0.00	0.00	0.00
106-6-2500-63628 Greenwaste Processing @ JC	347,273.25	400,737.30	384,700.00	168,689.05	516,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
106-6-2500-63629 Organics Diversion (ST Goal)	5,088.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	367,452.61	400,791.30	396,700.00	173,649.66	516,000.00
<b>TOTAL Organics Diversion</b>	367,452.61	400,791.30	396,700.00	173,649.66	516,000.00
<b>Diversion Services</b>					
<b><u>Contract Services</u></b>					
106-6-2600-63621 Diversion Assistance Fee-CH	79,979.20	0.00	0.00	0.00	0.00
106-6-2600-63622 Diversion Assistance Fee-JC	52,412.00	93,678.00	95,000.00	39,055.00	95,000.00
106-6-2600-63623 Metal Diversion Fees	10,459.05	4,576.66	2,000.00	51.79	500.00
106-6-2600-63624 Tires Diversion Fees	7,493.28	7,965.35	7,500.00	1,931.07	7,500.00
106-6-2600-63625 Wood Diversion Fees	9,774.48	4,550.29	0.00	0.00	0.00
106-6-2600-63631 Mattresses Diversion Service	50,630.00	32,355.45	35,000.00	10,609.20	35,000.00
106-6-2600-63632 Carpets Diversion Service	0.00	0.00	0.00	0.00	0.00
106-6-2600-63633 Propane Tank Diversion Service	0.00	0.00	0.00	0.00	0.00
106-6-2600-63634 Rigid Plastics Disposal	1,455.23	333.83	2,000.00	0.00	2,000.00
106-6-2600-63635 SS Pilot Recycling Program	6,432.69	0.00	5,000.00	0.00	5,000.00
106-6-2600-63636 Diversion Assistance Fee-SS	61,427.18	68,737.98	47,000.00	30,036.25	65,000.00
106-6-2600-63637 Food Waste Diversion	0.00	0.00	0.00	0.00	12,000.00
<b>TOTAL Contract Services</b>	280,063.11	212,197.56	193,500.00	81,683.31	222,000.00
<b>TOTAL Diversion Services</b>	280,063.11	212,197.56	193,500.00	81,683.31	222,000.00
<b>Total Expense</b>	1,829,675.08	1,967,859.56	2,066,980.00	960,865.31	2,421,830.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	1,829,675.08	1,967,859.56	2,066,980.00	960,865.31	2,421,830.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>Resource Recovery</b>					
<b><u>Contract Services</u></b>					
130-6-2100-63905 Fees & Permits	0.00	0.00	0.00	0.00	0.00
130-6-2100-63955 Landfill Operations	0.00	0.00	0.00	0.00	0.00
130-6-2100-63956 Compaction Incentive	0.00	0.00	0.00	0.00	0.00
130-6-2100-63958 Out of Scope Work	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	0.00	0.00	0.00	0.00	0.00
<b><u>Other Expenses</u></b>					
130-6-2100-64410 Insurance	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Other Expenses</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Resource Recovery</b>	0.00	0.00	0.00	0.00	0.00
<b>Scalehouse Operations</b>					
<b><u>Contract Services</u></b>					
130-6-3100-63910 Scalehouse Operations - CH	177,666.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	177,666.00	0.00	0.00	0.00	0.00
<b>TOTAL Scalehouse Operations</b>	177,666.00	0.00	0.00	0.00	0.00
<b>CH Landfill Operations</b>					
<b><u>Employee Services</u></b>					
130-6-4300-61110 Regular Pay	0.00	3,085.05	0.00	0.00	0.00
130-6-4300-61300 Overtime - Regular	0.00	1,483.39	0.00	0.00	0.00
130-6-4300-61822 PERS Employer Contribution	0.00	273.29	0.00	0.00	0.00
130-6-4300-61823 PERS EPMC	0.00	204.13	0.00	0.00	0.00
130-6-4300-61825 Medicare	0.00	64.17	0.00	0.00	0.00
130-6-4300-61831 Health Insurance	0.00	412.26	0.00	0.00	0.00
130-6-4300-61833 Long-Term Disability	0.00	18.32	0.00	0.00	0.00
130-6-4300-61836 Life Insurance	0.00	12.32	0.00	0.00	0.00
<b>TOTAL Employee Services</b>	0.00	5,552.93	0.00	0.00	0.00

### **Supplies**



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
130-6-4300-62290 Other Repair & Maintenance Supplie	798.87	3,333.22	0.00	0.00	0.00
130-6-4300-62330 Fuel	0.00	311.65	0.00	0.00	0.00
<b>TOTAL Supplies</b>	798.87	3,644.87	0.00	0.00	0.00
<b><u>Contract Services</u></b>					
130-6-4300-63120 Telephone	1,730.41	1,899.59	0.00	0.00	0.00
130-6-4300-63230 Gas & Electricity	0.00	0.00	0.00	0.00	0.00
130-6-4300-63240 Portable Toilet	759.96	0.00	600.00	0.00	0.00
130-6-4300-63416 Building Alarm Service	997.88	236.97	0.00	0.00	0.00
130-6-4300-63440 Equipment Rental	12,326.12	21,474.13	2,000.00	489.29	0.00
130-6-4300-63542 Eng. Services - Surveying	25,547.41	0.00	10,000.00	3,800.00	5,000.00
130-6-4300-63543 Aerial Topography	0.00	0.00	0.00	0.00	0.00
130-6-4300-63592 Facility Maintenance	4,050.00	18.00	0.00	0.00	0.00
130-6-4300-63628 Greenwaste Processing @ JC	0.00	0.00	0.00	0.00	0.00
130-6-4300-63905 Fees & Permits	0.00	0.00	0.00	0.00	0.00
130-6-4300-63923 Scale Maintenance & Repair - CH	14,093.73	0.00	0.00	0.00	0.00
130-6-4300-63952 Tonnage Band Fees	-105,816.33	0.00	0.00	0.00	0.00
130-6-4300-63955 Landfill Operations	1,883,077.81	117,061.14	0.00	0.00	0.00
130-6-4300-63956 Compaction Incentive	237,715.04	242,763.75	0.00	0.00	0.00
130-6-4300-63958 Out of Scope Work	9,624.87	338.60	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	2,084,106.90	383,792.18	12,600.00	4,289.29	5,000.00
<b><u>Other Expenses</u></b>					
130-6-4300-64410 Insurance	37,435.66	0.00	23,180.00	23,174.30	24,000.00
130-6-4300-64903 Fees & Permits	600.00	0.00	500.00	0.00	500.00
130-6-4300-64904 Property Taxes	16,132.44	9,105.25	8,000.00	1,607.18	1,800.00
130-6-4300-64905 Mo.Co. LEA Fees	135,791.22	23,590.96	24,500.00	23,591.00	24,500.00
130-6-4300-64910 SBOE - CIWMB Fees	167,398.49	0.00	0.00	0.00	0.00
130-6-4300-64920 MBUAPCD-Air Board Fees	14,137.06	12,211.36	12,400.00	12,307.30	5,000.00
130-6-4300-64925 SWRCB Fees	1,008.00	1,008.00	1,000.00	1,008.00	1,000.00
130-6-4300-64930 CA-Discharge Fees	0.00	0.00	21,000.00	0.00	0.00
<b>TOTAL Other Expenses</b>	372,502.87	45,915.57	90,580.00	61,687.78	56,800.00

### **Debt Service**



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
130-6-4300-65002 Debt Service	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b><u>Capital Outlay</u></b>					
130-6-4300-66400 Improvements Other Than Buildings	0.00	9,624.88	0.00	0.00	0.00
<b>TOTAL Capital Outlay</b>	0.00	9,624.88	0.00	0.00	0.00
<b>TOTAL CH Landfill Operations</b>	2,457,408.64	448,530.43	103,180.00	65,977.07	61,800.00
<b>Crazy Horse ECS</b>					
<b><u>Employee Services</u></b>					
130-6-5300-61110 Regular Pay	0.00	4,145.58	0.00	4,483.91	23,600.00
130-6-5300-61300 Overtime - Regular	0.00	920.50	0.00	539.93	0.00
130-6-5300-61822 PERS Employer Contribution	0.00	404.19	0.00	402.35	0.00
130-6-5300-61823 PERS EPMC	0.00	301.83	0.00	299.09	0.00
130-6-5300-61825 Medicare	0.00	71.61	0.00	72.09	0.00
130-6-5300-61831 Health Insurance	0.00	477.44	0.00	345.13	0.00
130-6-5300-61833 Long-Term Disability	0.00	27.26	0.00	23.87	0.00
130-6-5300-61834 Unemployment	0.00	0.00	0.00	10.83	0.00
130-6-5300-61836 Life Insurance	0.00	17.74	0.00	15.52	0.00
<b>TOTAL Employee Services</b>	0.00	6,366.15	0.00	6,192.72	23,600.00
<b><u>Supplies</u></b>					
130-6-5300-62290 Other Repair & Maintenance Supplie	2,085.62	1,126.79	600.00	845.09	2,500.00
130-6-5300-62330 Fuel	0.00	0.00	200.00	163.35	0.00
<b>TOTAL Supplies</b>	2,085.62	1,126.79	800.00	1,008.44	2,500.00
<b><u>Contract Services</u></b>					
130-6-5300-63120 Telephone	0.00	0.00	1,500.00	1,030.43	500.00
130-6-5300-63230 Gas & Electricity	32,285.13	50,114.70	34,100.00	29,430.77	62,000.00
130-6-5300-63416 Building Alarm Service	0.00	0.00	0.00	0.00	500.00
130-6-5300-63542 Eng. Services - Surveying	0.00	0.00	0.00	0.00	0.00
130-6-5300-63544 Eng. Services - Leachate	3,366.00	0.00	21,800.00	12,793.30	15,400.00
130-6-5300-63545 Eng. Services - GW Monitoring	47,104.04	54,546.05	49,300.00	21,391.37	46,800.00
130-6-5300-63546 TO-15 Testing	1,342.00	2,970.00	3,700.00	3,630.00	5,000.00





# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
130-6-5300-63547 TO-14 Testing	0.00	0.00	0.00	0.00	0.00
130-6-5300-63548 Eng. Services - LFG System	50,414.41	90,346.53	42,900.00	9,852.36	48,000.00
130-6-5300-63549 Eng Services - LFG Surface Monitori	4,060.07	1,295.25	2,900.00	966.25	3,900.00
130-6-5300-63551 GHG Monitoring (AB32)	0.00	0.00	45,030.00	0.00	55,000.00
130-6-5300-63554 Eng. Services - Leachate - Non Rou	0.00	0.00	3,100.00	3,085.49	6,200.00
130-6-5300-63555 Eng. Services - GW Monitoring - Noi	0.00	0.00	8,200.00	8,185.98	5,000.00
130-6-5300-63558 Eng. Services - LFG System - Non R	0.00	0.00	0.00	13,399.07	15,000.00
130-6-5300-63559 Eng Services - LFG Surface Monitori	0.00	0.00	0.00	0.00	0.00
130-6-5300-63592 Facility Maintenance	0.00	45.00	0.00	0.00	5,000.00
130-6-5300-63810 Leachate Storage	26,975.40	4,561.55	15,000.00	650.23	7,500.00
130-6-5300-63811 RWQCB Studies	0.00	0.00	0.00	0.00	0.00
130-6-5300-63812 Lab Water Analysis	60,974.00	31,392.00	25,700.00	12,699.00	40,000.00
130-6-5300-63813 Eng. Services - GW Cap	14,893.34	5,085.99	10,000.00	13,562.64	22,000.00
<b>TOTAL Contract Services</b>	<b>241,414.39</b>	<b>240,357.07</b>	<b>263,230.00</b>	<b>130,676.89</b>	<b>337,800.00</b>
<b><u>Other Expenses</u></b>					
130-6-5300-64410 Insurance	0.00	26,911.24	0.00	0.00	0.00
130-6-5300-64905 Mo.Co. LEA Fees	0.00	0.00	0.00	0.00	0.00
130-6-5300-64920 MBUAPCD-Air Board Fees	0.00	1,228.00	0.00	0.00	1,300.00
<b>TOTAL Other Expenses</b>	<b>0.00</b>	<b>28,139.24</b>	<b>0.00</b>	<b>0.00</b>	<b>1,300.00</b>
<b><u>Capital Outlay</u></b>					
130-6-5300-66550 Rolling Equipment	0.00	6,000.00	0.00	0.00	0.00
<b>TOTAL Capital Outlay</b>	<b>0.00</b>	<b>6,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>TOTAL Crazy Horse ECS</b>	<b>243,500.01</b>	<b>281,989.25</b>	<b>264,030.00</b>	<b>137,878.05</b>	<b>365,200.00</b>
<b>Debt Service - Interest</b>					
<b><u>Debt Service</u></b>					
130-6-6100-65002 Debt Service	0.00	0.00	0.00	0.00	0.00
130-6-6100-65110 2002 Rev Bonds Interest	0.00	0.00	0.00	0.00	0.00
130-6-6100-65120 Salinas IPA Interest	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

**TOTAL Debt Service - Interest**

0.00

0.00

0.00

0.00

0.00

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# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Debt Service - Principal</b>					
<b><u>Debt Service</u></b>					
130-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
130-6-6200-65220 Salinas IPA Principal	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service - Principal</b>	0.00	0.00	0.00	0.00	0.00
<b>Total Expense</b>	2,878,574.65	730,519.68	367,210.00	203,855.12	427,000.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	2,878,574.65	730,519.68	367,210.00	203,855.12	427,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

		2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>						
<b>Lewis Road ECS</b>						
<b><u>Employee Services</u></b>						
141-6-5400-61110	Regular Pay	0.00	0.00	1,500.00	1,139.80	8,400.00
141-6-5400-61300	Overtime - Regular	0.00	0.00	500.00	257.11	0.00
141-6-5400-61822	PERS Employer Contribution	0.00	0.00	200.00	115.45	0.00
141-6-5400-61823	PERS EPMC	0.00	0.00	100.00	85.82	0.00
141-6-5400-61825	Medicare	0.00	0.00	50.00	19.97	0.00
141-6-5400-61831	Health Insurance	0.00	0.00	100.00	120.64	0.00
141-6-5400-61833	Long-Term Disability	0.00	0.00	25.00	7.86	0.00
141-6-5400-61836	Life Insurance	0.00	0.00	25.00	5.12	0.00
<b>TOTAL Employee Services</b>		0.00	0.00	2,500.00	1,751.77	8,400.00
<b><u>Supplies</u></b>						
141-6-5400-62290	Other Repair & Maintenance Supplie	0.00	0.00	1,000.00	384.77	0.00
141-6-5400-62330	Fuel	0.00	0.00	0.00	224.74	0.00
<b>TOTAL Supplies</b>		0.00	0.00	1,000.00	609.51	0.00
<b><u>Contract Services</u></b>						
141-6-5400-63120	Telephone	0.00	0.00	300.00	94.57	300.00
141-6-5400-63230	Gas & Electricity	0.00	0.00	6,000.00	2,889.03	5,000.00
141-6-5400-63430	Equipment Maintenance	0.00	0.00	1,000.00	581.59	5,400.00
141-6-5400-63440	Equipment Rental	0.00	0.00	3,500.00	1,704.30	3,500.00
141-6-5400-63510	Legal Services	0.00	0.00	0.00	0.00	0.00
141-6-5400-63542	Eng. Services - Surveying	0.00	0.00	0.00	0.00	0.00
141-6-5400-63543	Aerial Topography	0.00	0.00	1,000.00	0.00	0.00
141-6-5400-63545	Eng. Services - GW Monitoring	0.00	0.00	13,200.00	5,957.65	12,800.00
141-6-5400-63546	TO-15 Testing	0.00	0.00	2,500.00	2,490.00	2,600.00
141-6-5400-63547	TO-14 Testing	0.00	0.00	0.00	0.00	0.00
141-6-5400-63548	Eng. Services - LFG System	0.00	0.00	37,100.00	15,295.80	32,400.00
141-6-5400-63551	GHG Monitoring (AB32)	0.00	0.00	4,660.00	0.00	0.00
141-6-5400-63555	Eng. Services - GW Monitoring - Noi	0.00	0.00	1,800.00	82.50	0.00
141-6-5400-63558	Eng. Services - LFG System - Non R	0.00	0.00	6,000.00	2,912.29	4,900.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 -----		2011 - 2012 PRELIMINARY BUDGET
			CURRENT BUDGET	YEAR TO DATE EXPENDITURES	
141-6-5400-63593 Landscape Maintenance	0.00	0.00	0.00	0.00	0.00
141-6-5400-63812 Lab Water Analysis	0.00	0.00	7,000.00	1,762.00	5,000.00
141-6-5400-63815 Site Grading	0.00	0.00	11,400.00	0.00	5,000.00
141-6-5400-63816 Emergency Response	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	0.00	0.00	95,460.00	33,769.73	76,900.00
<b>Other Expenses</b>					
141-6-5400-64410 Insurance	0.00	26,911.24	23,090.00	23,081.02	24,000.00
141-6-5400-64904 Property Taxes	0.00	2,162.38	2,200.00	2,162.38	2,200.00
141-6-5400-64905 Mo.Co. LEA Fees	0.00	5,407.00	2,700.00	2,662.00	5,000.00
141-6-5400-64920 MBUAPCD-Air Board Fees	0.00	347.00	3,300.00	3,227.00	3,300.00
141-6-5400-64925 SWRCB Fees	0.00	14,411.00	13,500.00	14,411.00	15,000.00
<b>TOTAL Other Expenses</b>	0.00	49,238.62	44,790.00	45,543.40	49,500.00
<b>TOTAL Lewis Road ECS</b>	0.00	49,238.62	143,750.00	81,674.41	134,800.00
<b>Total Expense</b>	0.00	49,238.62	143,750.00	81,674.41	134,800.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	0.00	49,238.62	143,750.00	81,674.41	134,800.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>Scalehouse Operations</b>					
<b><u>Contract Services</u></b>					
150-6-3100-63911 Scalehouse Operations - JC	158,806.00	0.00	0.00	0.00	0.00
150-6-3100-63921 Scale Maintenance & Repair - JC	3,969.54	10,033.01	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	162,775.54	10,033.01	0.00	0.00	0.00
<b>TOTAL Scalehouse Operations</b>	162,775.54	10,033.01	0.00	0.00	0.00
<b>JC Landfill Operations</b>					
<b><u>Employee Services</u></b>					
150-6-4500-61110 Regular Pay	0.00	796.70	0.00	0.00	0.00
150-6-4500-61300 Overtime - Regular	0.00	134.86	0.00	0.00	0.00
150-6-4500-61822 PERS Employer Contribution	0.00	63.68	0.00	0.00	0.00
150-6-4500-61823 PERS EPMC	0.00	47.56	0.00	0.00	0.00
150-6-4500-61825 Medicare	0.00	13.01	0.00	0.00	0.00
150-6-4500-61831 Health Insurance	0.00	94.10	0.00	0.00	0.00
150-6-4500-61833 Long-Term Disability	0.00	4.26	0.00	0.00	0.00
150-6-4500-61836 Life Insurance	0.00	2.77	0.00	0.00	0.00
<b>TOTAL Employee Services</b>	0.00	1,156.94	0.00	0.00	0.00
<b><u>Supplies</u></b>					
150-6-4500-62290 Other Repair & Maintenance Supplie	3,515.40	253.72	3,000.00	2,236.63	3,000.00
<b>TOTAL Supplies</b>	3,515.40	253.72	3,000.00	2,236.63	3,000.00
<b><u>Contract Services</u></b>					
150-6-4500-63120 Telephone	1,430.77	1,278.34	2,000.00	883.80	1,600.00
150-6-4500-63230 Gas & Electricity	450.79	463.87	550.00	265.57	1,200.00
150-6-4500-63240 Portable Toilet	0.00	880.02	1,320.00	660.00	0.00
150-6-4500-63250 Exterminator Service	1,134.00	1,180.50	1,140.00	567.00	1,500.00
150-6-4500-63416 Building Alarm Service	0.00	468.73	0.00	0.00	0.00
150-6-4500-63440 Equipment Rental	2,755.25	17,330.98	1,790.00	510.95	2,500.00
150-6-4500-63542 Eng. Services - Surveying	21,894.19	34,896.75	26,000.00	5,558.44	16,000.00
150-6-4500-63543 Aerial Topography	0.00	7,805.71	5,000.00	2,114.16	10,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

		2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
150-6-4500-63592	Facility Maintenance	10,424.18	0.00	0.00	0.00	0.00
150-6-4500-63593	Landscape Maintenance	0.00	4,950.00	0.00	0.00	5,000.00
150-6-4500-63814	Water Tank	0.00	0.00	0.00	0.00	0.00
150-6-4500-63850	Gonzales Host Fees	158,333.33	249,999.96	250,000.00	145,833.31	250,000.00
150-6-4500-63952	Tonnage Band Fees	-5,935.07	-111,370.18	-95,460.00	0.00	-184,500.00
150-6-4500-63955	Landfill Operations	884,261.00	1,904,046.00	1,934,000.00	952,548.00	1,955,200.00
150-6-4500-63956	Compaction Incentive	462,872.50	790,229.20	383,500.00	0.00	395,000.00
150-6-4500-63958	Out of Scope Work	19,514.25	28,516.62	10,000.00	2,835.95	10,000.00
<b>TOTAL Contract Services</b>		<b>1,557,135.19</b>	<b>2,930,676.50</b>	<b>2,519,840.00</b>	<b>1,111,777.18</b>	<b>2,463,500.00</b>
<b><u>Other Expenses</u></b>						
150-6-4500-64410	Insurance	37,435.66	26,911.23	49,610.00	49,609.59	50,000.00
150-6-4500-64610	Bad Debt Expense	0.00	0.00	0.00	1,784.94	0.00
150-6-4500-64904	Property Taxes	4,806.92	12,478.55	20,400.00	20,331.12	20,500.00
150-6-4500-64905	Mo.Co. LEA Fees	78,524.08	190,169.76	24,160.00	24,160.00	25,000.00
150-6-4500-64906	Mo.Co. Regional Fees	0.00	0.00	258,640.00	38,740.60	257,000.00
150-6-4500-64910	SBOE - CIWMB Fees	85,007.33	243,805.02	240,800.00	125,186.60	240,800.00
150-6-4500-64920	MBUAPCD-Air Board Fees	4,281.41	3,558.00	5,000.00	856.00	5,000.00
150-6-4500-64925	SWRCB Fees	1,008.00	1,008.00	2,000.00	1,008.00	2,000.00
150-6-4500-64930	CA-Discharge Fees	0.00	0.00	0.00	0.00	0.00
150-6-4500-64940	MCWRA Fees	0.00	0.00	0.00	0.00	0.00
150-6-4500-64943	Fees and Permits	1,064.00	1,603.85	200.00	2,234.78	1,000.00
<b>TOTAL Other Expenses</b>		<b>212,127.40</b>	<b>479,534.41</b>	<b>600,810.00</b>	<b>263,911.63</b>	<b>601,300.00</b>
<b>TOTAL JC Landfill Operations</b>		<b>1,772,777.99</b>	<b>3,411,621.57</b>	<b>3,123,650.00</b>	<b>1,377,925.44</b>	<b>3,067,800.00</b>
<b><u>Johnson Canyon ECS</u></b>						
<b><u>Employee Services</u></b>						
150-6-5500-61110	Regular Pay	0.00	586.89	0.00	650.88	20,600.00
150-6-5500-61300	Overtime - Regular	0.00	0.00	0.00	377.64	0.00
150-6-5500-61822	PERS Employer Contribution	0.00	49.55	0.00	81.82	0.00
150-6-5500-61823	PERS EPMC	0.00	37.02	0.00	60.84	0.00
150-6-5500-61825	Medicare	0.00	8.28	0.00	14.32	0.00
150-6-5500-61831	Health Insurance	0.00	59.51	0.00	136.84	0.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
150-6-5500-61833 Long-Term Disability	0.00	3.23	0.00	5.01	0.00
150-6-5500-61836 Life Insurance	0.00	2.10	0.00	3.28	0.00
<b>TOTAL Employee Services</b>	0.00	746.58	0.00	1,330.63	20,600.00
<b><u>Supplies</u></b>					
150-6-5500-62290 Other Repair & Maintenance Supplie	0.00	0.00	50.00	1,281.45	0.00
150-6-5500-62840 Safety Supplies	0.00	83.00	0.00	0.00	0.00
<b>TOTAL Supplies</b>	0.00	83.00	50.00	1,281.45	0.00
<b><u>Contract Services</u></b>					
150-6-5500-63120 Telephone	0.00	0.00	0.00	0.00	1,200.00
150-6-5500-63230 Gas & Electricity	26,953.34	24,107.70	29,000.00	14,418.21	33,000.00
150-6-5500-63542 Eng. Services - Surveying	0.00	0.00	0.00	0.00	0.00
150-6-5500-63544 Eng. Services - Leachate	34,172.22	16,799.80	34,900.00	20,517.50	24,700.00
150-6-5500-63545 Eng. Services - GW Monitoring	13,811.40	16,737.56	12,300.00	5,051.96	12,200.00
150-6-5500-63548 Eng. Services - LFG System	49,284.09	78,785.22	25,400.00	3,742.90	30,500.00
150-6-5500-63551 GHG Monitoring (AB32)	0.00	0.00	5,000.00	0.00	0.00
150-6-5500-63554 Eng. Services - Leachate - Non Rou	0.00	0.00	450.00	449.61	1,000.00
150-6-5500-63555 Eng. Services - GW Monitoring - Noi	0.00	0.00	100.00	88.00	1,000.00
150-6-5500-63558 Eng. Services - LFG System - Non R	0.00	0.00	0.00	19,526.77	40,000.00
150-6-5500-63810 Leachate Storage	3,343.59	216.50	7,000.00	16.33	3,500.00
150-6-5500-63811 RWQCB Studies	0.00	0.00	0.00	0.00	0.00
150-6-5500-63812 Lab Water Analysis	6,112.00	3,071.25	6,000.00	1,560.00	6,000.00
<b>TOTAL Contract Services</b>	133,676.64	139,718.03	120,150.00	65,371.28	153,100.00
<b><u>Other Expenses</u></b>					
150-6-5500-64410 Insurance	0.00	0.00	0.00	0.00	0.00
150-6-5500-64905 Mo.Co. LEA Fees	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Other Expenses</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Johnson Canyon ECS</b>	133,676.64	140,547.61	120,200.00	67,983.36	173,700.00

### Jolon Road ECS

#### Contract Services

150-6-5600-63120 Telephone	0.00	0.00	0.00	0.00	0.00
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## Salinas Valley Solid Waste Authority

### Proposed Budget Worksheet 2011 - 2012

**TOTAL Contract Services**

0.00	0.00	0.00	0.00	0.00
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**TOTAL Jolon Road ECS**

0.00	0.00	0.00	0.00	0.00
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# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Debt Service - Interest</b>					
<b><u>Debt Service</u></b>					
150-6-6100-65002 Debt Service	0.00	0.00	0.00	0.00	0.00
150-6-6100-65110 2002 Rev Bonds Interest	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service - Interest</b>	0.00	0.00	0.00	0.00	0.00
<b>Debt Service - Principal</b>					
<b><u>Debt Service</u></b>					
150-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service - Principal</b>	0.00	0.00	0.00	0.00	0.00
<b>Financial Policy Changes</b>					
<b><u>Other Expenses</u></b>					
150-6-6610-64999 Postclosure Set-Aside	0.00	0.00	0.00	0.00	82,000.00
<b>TOTAL Other Expenses</b>	0.00	0.00	0.00	0.00	82,000.00
<b>TOTAL Financial Policy Changes</b>	0.00	0.00	0.00	0.00	82,000.00
<b>Total Expense</b>	2,069,230.17	3,562,202.19	3,243,850.00	1,445,908.80	3,323,500.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	2,069,230.17	3,562,202.19	3,243,850.00	1,445,908.80	3,323,500.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>Closure Set-Aside</b>					
<b><u>Other Expenses</u></b>					
151-6-6605-64998 Closure Set-Aside	0.00	0.00	201,900.00	0.00	188,600.00
<b>TOTAL Other Expenses</b>	0.00	0.00	201,900.00	0.00	188,600.00
<b>TOTAL Closure Set-Aside</b>	0.00	0.00	201,900.00	0.00	188,600.00
<b>Total Expense</b>	0.00	0.00	201,900.00	0.00	188,600.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	0.00	0.00	201,900.00	0.00	188,600.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>JR Transfer Station</b>					
<b><u>Contract Services</u></b>					
160-6-3600-63510 Legal Services	202.50	0.00	0.00	0.00	0.00
160-6-3600-63920 Scale Maintenance & Repair - JR	16,660.00	9,708.66	5,000.00	5,550.23	6,000.00
160-6-3600-63957 Transfer Station Operations	642,547.07	623,877.16	649,000.00	321,454.90	660,000.00
<b>TOTAL Contract Services</b>	<b>659,409.57</b>	<b>633,585.82</b>	<b>654,000.00</b>	<b>327,005.13</b>	<b>666,000.00</b>
<b><u>Other Expenses</u></b>					
160-6-3600-64410 Insurance	37,435.67	26,911.24	28,580.00	28,576.50	29,000.00
160-6-3600-64905 Mo.Co. LEA Fees	2,662.00	2,662.00	3,000.00	8,218.00	3,000.00
160-6-3600-64910 SBOE - CIWMB Fees	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Other Expenses</b>	<b>40,097.67</b>	<b>29,573.24</b>	<b>31,580.00</b>	<b>36,794.50</b>	<b>32,000.00</b>
<b>TOTAL JR Transfer Station</b>	<b>699,507.24</b>	<b>663,159.06</b>	<b>685,580.00</b>	<b>363,799.63</b>	<b>698,000.00</b>
<b>Jolon Road ECS</b>					
<b><u>Employee Services</u></b>					
160-6-5600-61110 Regular Pay	0.00	0.00	0.00	0.00	0.00
160-6-5600-61822 PERS Employer Contribution	0.00	0.00	0.00	0.00	0.00
160-6-5600-61823 PERS EPMC	0.00	0.00	0.00	0.00	0.00
160-6-5600-61825 Medicare	0.00	0.00	0.00	0.00	0.00
160-6-5600-61831 Health Insurance	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Employee Services</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b><u>Supplies</u></b>					
160-6-5600-62290 Other Repair & Maintenance Supplie	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Supplies</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b><u>Contract Services</u></b>					
160-6-5600-63230 Gas & Electricity	0.00	0.00	0.00	0.00	0.00
160-6-5600-63510 Legal Services	0.00	0.00	0.00	0.00	0.00
160-6-5600-63542 Eng. Services - Surveying	0.00	0.00	0.00	0.00	0.00
160-6-5600-63544 Eng. Services - Leachate	0.00	0.00	0.00	0.00	0.00
160-6-5600-63545 Eng. Services - GW Monitoring	0.00	0.00	0.00	0.00	0.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
160-6-5600-63548 Eng. Services - LFG System	0.00	0.00	0.00	0.00	0.00
160-6-5600-63811 RWQCB Studies	0.00	0.00	0.00	0.00	0.00
160-6-5600-63812 Lab Water Analysis	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	0.00	0.00	0.00	0.00	0.00
<b><u>Other Expenses</u></b>					
160-6-5600-64410 Insurance	0.00	0.00	0.00	0.00	0.00
160-6-5600-64904 Property Taxes	0.00	0.00	0.00	0.00	0.00
160-6-5600-64905 Mo.Co. LEA Fees	0.00	0.00	0.00	0.00	0.00
160-6-5600-64925 SWRCB Fees	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Other Expenses</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Jolon Road ECS</b>	0.00	0.00	0.00	0.00	0.00
<b>Debt Service - Interest</b>					
<b><u>Debt Service</u></b>					
160-6-6100-65002 Debt Service	0.00	0.00	0.00	0.00	0.00
160-6-6100-65110 2002 Rev Bonds Interest	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service - Interest</b>	0.00	0.00	0.00	0.00	0.00
<b>Debt Service - Principal</b>					
<b><u>Debt Service</u></b>					
160-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Debt Service - Principal</b>	0.00	0.00	0.00	0.00	0.00
<b>Total Expense</b>	699,507.24	663,159.06	685,580.00	363,799.63	698,000.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	699,507.24	663,159.06	685,580.00	363,799.63	698,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>Jolon Road ECS</b>					
<b><u>Employee Services</u></b>					
161-6-5600-61110 Regular Pay	0.00	0.00	0.00	68.56	8,400.00
161-6-5600-61822 PERS Employer Contribution	0.00	0.00	0.00	5.55	0.00
161-6-5600-61823 PERS EPMC	0.00	0.00	0.00	4.13	0.00
161-6-5600-61825 Medicare	0.00	0.00	0.00	0.99	0.00
161-6-5600-61831 Health Insurance	0.00	0.00	0.00	5.40	0.00
161-6-5600-61833 Long-Term Disability	0.00	0.00	0.00	0.39	0.00
161-6-5600-61836 Life Insurance	0.00	0.00	0.00	0.25	0.00
<b>TOTAL Employee Services</b>	0.00	0.00	0.00	85.27	8,400.00
<b><u>Supplies</u></b>					
161-6-5600-62290 Other Repair & Maintenance Supplie	0.00	0.00	2,500.00	755.71	2,500.00
<b>TOTAL Supplies</b>	0.00	0.00	2,500.00	755.71	2,500.00
<b><u>Contract Services</u></b>					
161-6-5600-63261 Vector Control	0.00	0.00	0.00	0.00	5,000.00
161-6-5600-63540 Consulting Engineer	0.00	0.00	0.00	0.00	0.00
161-6-5600-63544 Eng. Services - Leachate	0.00	0.00	3,000.00	1,247.00	2,500.00
161-6-5600-63545 Eng. Services - GW Monitoring	0.00	0.00	10,000.00	4,568.86	11,700.00
161-6-5600-63548 Eng. Services - LFG System	0.00	0.00	1,500.00	-103.50	2,100.00
161-6-5600-63551 GHG Monitoring (AB32)	0.00	0.00	310.00	0.00	0.00
161-6-5600-63811 RWQCB Studies	0.00	0.00	2,000.00	0.00	2,000.00
161-6-5600-63812 Lab Water Analysis	0.00	0.00	4,000.00	981.00	3,000.00
<b>TOTAL Contract Services</b>	0.00	0.00	20,810.00	6,693.36	26,300.00
<b><u>Other Expenses</u></b>					
161-6-5600-63510 Legal Services	0.00	9,250.00	0.00	350.00	0.00
161-6-5600-64410 Insurance	0.00	0.00	0.00	0.00	0.00
161-6-5600-64904 Property Taxes	0.00	69.00	3,000.00	69.00	3,000.00
161-6-5600-64905 Mo.Co. LEA Fees	0.00	7,649.00	2,500.00	2,662.00	2,600.00
161-6-5600-64925 SWRCB Fees	0.00	1,008.00	0.00	1,008.00	1,100.00



## Salinas Valley Solid Waste Authority

### Proposed Budget Worksheet 2011 - 2012

**TOTAL Other Expenses**

0.00	17,976.00	5,500.00	4,089.00	6,700.00
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**TOTAL Jolon Road ECS**

0.00	17,976.00	28,810.00	11,623.34	43,900.00
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**Total Expense**

0.00	17,976.00	28,810.00	11,623.34	43,900.00
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**\*\* REVENUES OVER/(UNDER) EXPENSES \*\***

0.00	17,976.00	28,810.00	11,623.34	43,900.00
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# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>Scalehouse Operations</b>					
<b><u>Contract Services</u></b>					
170-6-3100-63912 Scalehouse Operations - SS	148,470.00	35.89	0.00	0.00	0.00
170-6-3100-63922 Scale Maintenance & Repair - SS	10,044.30	6,801.50	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	158,514.30	6,837.39	0.00	0.00	0.00
<b>TOTAL Scalehouse Operations</b>	158,514.30	6,837.39	0.00	0.00	0.00
<b>SS Transfer Station</b>					
<b><u>Employee Services</u></b>					
170-6-3700-61110 Regular Pay	234,471.00	325,751.37	344,100.00	196,701.29	389,100.00
170-6-3700-61120 PTO - Cash Out	9,849.83	15,583.24	13,300.00	6,375.59	15,000.00
170-6-3700-61200 Temporary Pay	1,012.50	0.00	0.00	0.00	0.00
170-6-3700-61230 Temporary Payroll	0.00	0.00	0.00	0.00	0.00
170-6-3700-61300 Overtime - Regular	38,896.75	48,572.89	50,000.00	19,733.58	40,000.00
170-6-3700-61400 Tuition Reimbursement	0.00	500.00	0.00	0.00	4,000.00
170-6-3700-61410 Health Club/Fitness Reimbursement	0.00	299.00	0.00	300.00	4,000.00
170-6-3700-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
170-6-3700-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
170-6-3700-61700 Flexible Leave - Cash Out	2,679.03	10,782.57	10,000.00	4,660.63	11,300.00
170-6-3700-61822 PERS Employer Contribution	23,109.77	31,263.67	32,500.00	18,490.03	39,800.00
170-6-3700-61823 PERS EPMC	13,539.89	21,683.57	24,100.00	13,744.26	27,300.00
170-6-3700-61824 OPEB EXPENSE	0.00	10,628.56	0.00	0.00	0.00
170-6-3700-61825 Medicare	4,099.60	5,668.06	5,000.00	3,205.76	5,700.00
170-6-3700-61831 Health Insurance	75,591.93	86,466.95	109,600.00	59,382.06	132,800.00
170-6-3700-61833 Long-Term Disability	1,486.24	1,806.37	2,700.00	966.99	1,900.00
170-6-3700-61834 Unemployment	2,170.41	3,248.83	2,700.00	2,550.62	3,200.00
170-6-3700-61836 Life Insurance	1,433.40	1,530.23	1,500.00	784.14	1,900.00
170-6-3700-61837 Workers Compensation	18,533.62	23,021.19	26,910.00	26,902.62	31,900.00
<b>TOTAL Employee Services</b>	426,873.97	586,806.50	622,410.00	353,797.57	707,900.00
<b><u>Supplies</u></b>					
170-6-3700-62100 Office Supplies & Materials	0.00	841.95	500.00	314.17	500.00





# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
170-6-3700-62140 Janitorial Supplies	0.00	0.00	1,800.00	801.20	1,200.00
170-6-3700-62230 Rolling Stock Supplies	1,577.94	68.73	500.00	122.15	5,000.00
170-6-3700-62330 Fuel	130,623.99	194,871.26	160,000.00	116,992.86	220,000.00
170-6-3700-62510 Uniforms	2,377.12	292.00	2,000.00	1,737.64	2,000.00
170-6-3700-62800 Special Dept Supplies	6,882.06	8,460.50	8,500.00	10,994.95	5,000.00
170-6-3700-62840 Safety Supplies	3,746.16	5,113.51	5,000.00	3,080.20	5,000.00
170-6-3700-62850 Small Tools	33.79	99.40	0.00	0.00	500.00
170-6-3700-62910 Minor Capital Outlay	0.00	0.00	3,421.69	0.00	0.00
<b>TOTAL Supplies</b>	<b>145,241.06</b>	<b>209,747.35</b>	<b>181,721.69</b>	<b>134,043.17</b>	<b>239,200.00</b>
<b><u>Contract Services</u></b>					
170-6-3700-63116 Cell Phones	3,112.18	3,259.00	3,720.00	1,788.88	3,720.00
170-6-3700-63120 Telephone	0.00	0.00	0.00	0.00	0.00
170-6-3700-63125 Internet Services	33.65	404.04	0.00	0.00	0.00
170-6-3700-63210 Water	7,146.96	6,599.73	6,500.00	3,426.69	6,000.00
170-6-3700-63220 Sewer	116.22	21.57	400.00	127.74	400.00
170-6-3700-63230 Gas & Electricity	4,820.59	5,256.34	5,000.00	2,554.50	5,000.00
170-6-3700-63240 Portable Toilet	0.00	2,235.50	2,700.00	1,320.00	2,700.00
170-6-3700-63250 Exterminator Service	2,424.00	2,466.34	2,440.00	1,212.00	2,440.00
170-6-3700-63410 Vehicle Maintenance	19,875.00	118,036.96	120,000.00	88,535.09	130,000.00
170-6-3700-63416 Building Alarm Service	3,114.04	2,651.29	1,880.00	959.98	2,680.00
170-6-3700-63430 Equipment Maintenance	142,038.57	55,070.81	5,750.00	2,394.52	15,000.00
170-6-3700-63440 Equipment Rental	42,354.42	17,389.94	2,250.00	2,254.80	15,000.00
170-6-3700-63560 Custodial Service	1,885.00	3,554.05	6,500.00	4,199.24	6,500.00
170-6-3700-63585 Safety Program Evaluation	1,480.00	0.00	0.00	0.00	0.00
170-6-3700-63586 Vehicle Safety Inspection	0.00	6,006.00	0.00	1,087.00	0.00
170-6-3700-63587 Street Sweeping	0.00	0.00	9,000.00	4,604.00	9,500.00
170-6-3700-63592 Facility Maintenance	20,435.37	9,968.52	16,500.00	8,537.98	20,000.00
170-6-3700-63593 Landscape Maintenance	2,760.00	2,985.00	2,280.00	1,380.00	3,000.00
170-6-3700-63597 Litter Abatement	94,233.76	92,406.18	60,000.00	31,520.81	60,000.00
170-6-3700-63598 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
170-6-3700-63599 EAP Service Fee	730.77	1,085.71	925.00	914.29	1,300.00
170-6-3700-63610 BFI Direct Haul Compensation	166,915.75	0.00	0.00	0.00	0.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
170-6-3700-63613 Contract Labor	0.00	0.00	42,995.00	29,789.93	70,000.00
170-6-3700-63615 Hauling Services	6,750.00	10,369.50	7,000.00	6,900.00	7,000.00
170-6-3700-63812 Lab Water Analysis	180.00	0.00	1,000.00	0.00	1,000.00
170-6-3700-63953 SS Excess Loads Fees	0.00	0.00	0.00	0.00	0.00
170-6-3700-63957 Transfer Station Operations	0.00	0.00	0.00	0.00	0.00
170-6-3700-63958 Out of Scope Work	968.75	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	<b>521,375.03</b>	<b>339,766.48</b>	<b>296,840.00</b>	<b>193,507.45</b>	<b>361,240.00</b>
<b><u>Other Expenses</u></b>					
170-6-3700-64100 Advertising/Public Notices	2,690.00	261.00	1,500.00	0.00	1,500.00
170-6-3700-64200 Conferences/Meetings	348.20	0.00	0.00	0.00	0.00
170-6-3700-64250 Training	0.00	0.00	0.00	0.00	0.00
170-6-3700-64410 Insurance	56,429.05	34,536.24	51,690.00	51,688.22	54,170.00
170-6-3700-64610 Bad Debt Expense	0.00	0.00	0.00	0.00	0.00
170-6-3700-64904 Property Taxes	48.44	48.62	200.00	48.84	200.00
170-6-3700-64905 Mo.Co. LEA Fees	15,386.00	8,688.00	17,000.00	16,257.00	9,000.00
170-6-3700-64925 SWRCB Fees	1,008.00	1,008.00	900.00	1,008.00	900.00
<b>TOTAL Other Expenses</b>	<b>75,909.69</b>	<b>44,541.86</b>	<b>71,290.00</b>	<b>69,002.06</b>	<b>65,770.00</b>
<b><u>Capital Outlay</u></b>					
170-6-3700-66400 Improvements Other Than Buildings	0.00	33,602.85	0.00	12,522.98	0.00
170-6-3700-66401 Cat Walk	3,600.06	0.00	0.00	0.00	0.00
170-6-3700-66520 Equipment	0.00	461.13	0.00	0.00	0.00
170-6-3700-66550 Rolling Equipment	4,547.00	0.00	0.00	0.00	0.00
170-6-3700-66570 Equipment Lease	555.66	0.00	39,378.31	0.00	61,000.00
<b>TOTAL Capital Outlay</b>	<b>8,702.72</b>	<b>34,063.98</b>	<b>39,378.31</b>	<b>12,522.98</b>	<b>61,000.00</b>
<b>TOTAL SS Transfer Station</b>	<b>1,178,102.47</b>	<b>1,214,926.17</b>	<b>1,211,640.00</b>	<b>762,873.23</b>	<b>1,435,110.00</b>
<b>Financial Policy Changes</b>					
<b><u>Capital Outlay</u></b>					
170-6-6610-66900 Equipment Replacement Set-Aside	0.00	0.00	0.00	0.00	225,000.00
<b>TOTAL Contract Services</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>225,000.00</b>



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

**TOTAL Financial Policy Changes**

0.00	0.00	0.00	0.00	225,000.00
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**Total Expense**

1,336,616.77	1,221,763.56	1,211,640.00	762,873.23	1,660,110.00
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**\*\* REVENUES OVER/(UNDER) EXPENSES \*\***

1,336,616.77	1,221,763.56	1,211,640.00	762,873.23	1,660,110.00
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# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>SS Transfer Station</b>					
<b><u>Contract Services</u></b>					
175-6-3700-63610 BFI Direct Haul Compensation	0.00	449,632.43	50,000.00	14,924.18	0.00
175-6-3700-63616 Madison Lane Transfer Station Serv	0.00	0.00	347,000.00	242,278.22	424,000.00
<b>TOTAL Contract Services</b>	0.00	449,632.43	397,000.00	257,202.40	424,000.00
<b>TOTAL SS Transfer Station</b>	0.00	449,632.43	397,000.00	257,202.40	424,000.00
<b>Total Expense</b>	0.00	449,632.43	397,000.00	257,202.40	424,000.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	0.00	449,632.43	397,000.00	257,202.40	424,000.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>CH Landfill Operations</b>					
<u><b>Other Expenses</b></u>					
180-6-4300-64905 Mo.Co. LEA Fees	75,780.00	0.00	0.00	0.00	0.00
180-6-4300-64910 SBOE - CIWMB Fees	128,122.58	0.00	0.00	0.00	0.00
<b>TOTAL Other Expenses</b>	203,902.58	0.00	0.00	0.00	0.00
<b>TOTAL CH Landfill Operations</b>	203,902.58	0.00	0.00	0.00	0.00
<b>JC Landfill Operations</b>					
<u><b>Other Expenses</b></u>					
180-6-4500-64905 Mo.Co. LEA Fees	0.00	105,977.33	0.00	0.00	0.00
180-6-4500-64906 Mo.Co. Regional Fees	0.00	0.00	70,400.00	17,624.58	85,100.00
180-6-4500-64910 SBOE - CIWMB Fees	0.00	81,708.89	107,100.00	56,532.00	108,300.00
<b>TOTAL Other Expenses</b>	0.00	187,686.22	177,500.00	74,156.58	193,400.00
<b>TOTAL JC Landfill Operations</b>	0.00	187,686.22	177,500.00	74,156.58	193,400.00
<b>Closure Set-Aside</b>					
<u><b>Other Expenses</b></u>					
180-6-6605-64998 Closure Set-Aside	0.00	0.00	94,100.00	0.00	89,100.00
<b>TOTAL Other Expenses</b>	0.00	0.00	94,100.00	0.00	89,100.00
<b>TOTAL Closure Set-Aside</b>	0.00	0.00	94,100.00	0.00	89,100.00
<b>Financial Policy Changes</b>					
<u><b>Other Expenses</b></u>					
180-6-6610-64999 Postclosure Set-Aside	0.00	0.00	0.00	0.00	19,350.00
<b>TOTAL Other Expenses</b>	0.00	0.00	0.00	0.00	19,350.00
<b>TOTAL Financial Policy Changes</b>	0.00	0.00	0.00	0.00	19,350.00
<b>Total Expense</b>	203,902.58	187,686.22	271,600.00	74,156.58	301,850.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	203,902.58	187,686.22	271,600.00	74,156.58	301,850.00



# Salinas Valley Solid Waste Authority

## Proposed Budget Worksheet 2011 - 2012

As of: January 31, 2011

	2008 - 2009 ACTUAL	2009 - 2010 ACTUAL	-----2010 - 2011 ----- CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2011 - 2012 PRELIMINARY BUDGET
<b>Expenses</b>					
<b>Debt Service - Interest</b>					
<u><b>Debt Service</b></u>					
190-6-6100-65110 2002 Rev Bonds Interest	1,929,670.35	1,888,717.87	1,853,100.00	935,826.89	1,814,600.00
190-6-6100-65120 Salinas IPA Interest	295,525.63	289,176.89	284,100.00	143,013.07	276,000.00
<b>TOTAL Debt Service</b>	2,225,195.98	2,177,894.76	2,137,200.00	1,078,839.96	2,090,600.00
<b>TOTAL Debt Service - Interest</b>	2,225,195.98	2,177,894.76	2,137,200.00	1,078,839.96	2,090,600.00
<b>Debt Service - Principal</b>					
<u><b>Debt Service</b></u>					
190-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	900,000.00	900,000.00	940,000.00
190-6-6200-65220 Salinas IPA Principal	0.00	0.00	101,030.00	49,535.50	109,200.00
<b>TOTAL Debt Service</b>	0.00	0.00	1,001,030.00	949,535.50	1,049,200.00
<b>TOTAL Debt Service - Principal</b>	0.00	0.00	1,001,030.00	949,535.50	1,049,200.00
<b>Total Expense</b>	2,225,195.98	2,177,894.76	3,138,230.00	2,028,375.46	3,139,800.00
<b>** REVENUES OVER/(UNDER) EXPENSES **</b>	2,225,195.98	2,177,894.76	3,138,230.00	2,028,375.46	3,139,800.00


**RESOLUTION NO. 2006 - 35**

**A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY  
ADOPTING THE FINANCIAL POLICIES**

**BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS  
VALLEY SOLID WASTE AUTHORITY**, that the Financial Policies attached hereto as Exhibit  
"A" are hereby adopted.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste  
Authority at the regular meeting duly held on the 20<sup>th</sup> day of July 2006 by the following vote:

AYES:	BOARD MEMBERS:	Fernando Armenta, Lou Calcagno, Janet Barnes, Christopher Bourke (Alt.), Gloria De La Rosa, Annie Moreno (Alt.), Roberto Ocampo
NOES:	BOARD MEMBERS:	None
ABSENT:	BOARD MEMBERS:	Josephine Campos, Richard Ortiz, Yolanda Teneyuque, George Worthy
ABSTAIN:	BOARD MEMBERS:	None

  
Janet Barnes, President

ATTEST:

  
Elia Zavala, Clerk of the Board





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# Salinas Valley Solid Waste Authority

## Financial Policies

### SUMMARY

The SVSWA Board of Directors recognizes their fiduciary responsibility by virtue of their appointment to the Board. In an effort to promote transparency in the fiscal affairs of the Authority and to promote fiscal accountability, it hereby adopts the following financial policies to guide the Authority's finances:

1. Revenues: The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.
2. Expenditures: The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.
3. Fund Balance/Reserves: The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable occurrences or emergencies.
4. Capital Expenditures and Improvements: The Authority shall annually review the state of its capital assets, setting priorities for its replacement and renovation based on needs, funding, alternatives and availability of resources.
5. Debt: The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.
6. Investments: The Authority's cash will be invested in such a manner so as to ensure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield.
7. Grants: The Authority shall seek, apply for and effectively administer federal, state and foundation grants that address the Authority's current priorities and policy objectives.
8. Closure Funding: The Authority shall properly fund all closure and postclosure costs in accordance with California Integrated Waste Management Board (CIWMB) requirements.
9. Fiscal Monitoring: Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.
10. Accounting, Auditing and Financial Reporting: The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

# Salinas Valley Solid Waste Authority

## Financial Policies

11. Internal Controls: The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.
12. Operating Budget: The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.
13. Capital Assets: The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 1 - REVENUES

The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.

#### A. User Fees

The Authority shall establish and collect fees to recover the costs of handling specific items that benefit only specific users. The Authority Board shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the Authority shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

#### B. Tipping Fees

Tipping fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. Tipping Fees are not expected to cover depreciation/depletion.

#### C. One Time Revenues

One-time revenues shall be used only for one-time expenditures.

#### D. Revenue Estimates

The Authority shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and thus avoid mid-year service reductions.

#### E. Revenue Collection and Administration

The Authority shall pursue to the full extent allowed by state law all delinquent ratepayers and others overdue in payments to the Authority. Since a revenue should exceed the cost of producing it, the Authority shall strive to control and reduce administrative collection costs.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 2 - EXPENDITURES

The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. Current Funding Basis

The Authority shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues.

B. Avoidance of Operating Deficits

The Authority shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Reserves Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. Maintenance of Capital Assets

Within the resources available each fiscal year, the Authority shall maintain capital assets and infrastructure at a sufficient level to protect the Authority's investment, to minimize future replacement and maintenance costs, and to continue current service levels.

D. Periodic Program Reviews

The General Manager shall undertake periodic staff and third-party reviews of Authority programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternative approaches to service delivery. Programs which are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. Purchasing

The Authority shall make every effort to maximize any discounts offered by creditors/vendors. Staff shall use competitive bidding whenever possible to attain the best possible price on goods and services.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 3 - FUND BALANCE/RESERVES

The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable emergencies.

#### A. Operating Reserve

The Authority shall strive to maintain an Operating Reserve equal to fifteen percent (15%) of the current year operating expenditures, to provide sufficient reserves for emergencies and revenue shortfalls. Operating expenditures for reserve purposes is defined as the total budget less debt service and capital project expenditures. This reserve will be in addition to the Debt Service Reserve required under the 2002 Bond Indenture.

#### B. Undesignated Fund Balance

The Authority shall strive to maintain an undesignated fund balance of ten percent (10%) of current year operating budget (maintenance and operation expenditures only). Adequate designations shall be maintained for all known liabilities and insurance retentions. After completion of the annual audit, if the undesignated fund balance exceeds 10%, the excess will be allocated to reserves in the following priority:

1. Insurance Retention Reserves
2. Operating Reserve
3. Capital Projects Reserve.

#### C. Capital Projects Reserve

Due to the capital intensive nature of the Authority's landfill operations the Authority will strive to develop a Capital Projects Reserve for the purpose of funding future capital projects in accordance with the Capital Improvements Financial Policies. After fulfilling all insurance and operating reserve requirements any undesignated funds above 10% will be allocated to the Capital Projects Reserve.

#### D. Use of Operating Reserve

The Operating Reserve shall be used only for its designated purpose - emergencies, non-recurring expenditures, or major capital purchases that can not be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective, restoration recommendations will accompany the decision to utilize said balance.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 4 - CAPITAL EXPENDITURES AND IMPROVEMENTS

The Authority shall annually review the state of its capital assets, setting priorities for their replacement and renovation based on needs, funding, alternatives and availability of resources.

#### A. Capital Improvement Plan

The Authority shall prepare a 10-Year Capital Improvement Plan (CIP) which will detail the Authority's capital needs financing requirements. The CIP will be reviewed and approved every two (2) years before discussions of the operating budget take place. It will include budget financing for the first two years. The CAO will develop guidelines for what projects to include in the CIP. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance and replacement costs shall be fully disclosed. The CIP will be in conformance with and support the Authority's major planning documents – the Long Term Waste Management Plan and the Regional Solid Waste Facilities Environmental Impact Report (EIR).

#### B. Capital Improvement Budget

The CIP will be the basis for which projects will be included in the following year's budget. Appropriations will be approved annually using the following criteria:

1. Linkage with needs identified in the Authority's planning documents.
2. Cost/benefit analysis identifying all economic or financial impacts of the project.
3. Identification of available funding resources.

CIP funding will be based on the following priorities:

1. Projects that comply with regulatory requirements.
2. Projects that maintain health and safety standards.
3. Projects that maintain and preserve existing facilities.
4. Projects that replace existing facilities that can no longer be maintained.
5. Projects that improve operations.

#### C. Capital Expenditure Financing

Projects will be financed using the following preferred order:

1. Use current revenues;
2. Use the Capital Projects Reserve;
3. Borrow money through debt issuance.

Debt financing includes revenue bonds, certificates of obligation, lease/purchase agreements, and other obligations permitted to be issued or incurred under California law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

# Salinas Valley Solid Waste Authority

## Financial Policies

### D. Capital Projects Reserve Fund

A Capital Projects Reserve Fund shall be established and maintained to accumulate funds transferred from the undesignated fund balance. This fund shall only be used to pay for non-routine and one-time capital expenditures such as land and building purchases or construction and maintenance projects with a 10-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of residents, employees and the environment, and protecting the existing assets of the Authority.

### E. Capital Projects Management

The Authority will fund and manage its capital projects in a phased approach. The project phases will become a framework for appropriate decision points and reporting. The phasing will consist of:

1. Conceptual/schematic proposal
2. Preliminary design and cost estimate
3. Engineering and final design
4. Bid administration
5. Acquisition/construction
6. Project closeout

Each project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, periodically report project status and track project expenditures.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 5 - DEBT

The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.

#### A. Use of Debt Financing

The issuance of long-term debt will be only for the acquisition of land, capital improvements or equipment.

Debt financing is not considered appropriate for current operations, maintenance expenses, or for any recurring purposes.

#### B. Conditions for Debt Issuance

The Authority may use long-term debt to finance major equipment acquisition or capital project only if it is established through a cost/benefit analysis that the financial and community benefits of the financing exceed the financing costs. Benefits would include, but not be limited to, the following:

1. Present value benefit: The current cost plus the financing cost is less than the future cost of the project.
2. Maintenance value benefit: The financing cost is less than the maintenance cost of deferring the project.
3. Equity benefit: Financing provides a method of spreading the cost of a facility back to the users of the facility over time.
4. Community benefit: Debt financing of the project enables the Authority to meet an immediate community need.

Debt financing will be used only when project revenues or other identified revenue sources are sufficient to service the debt.

#### C. Debt Structure

The Authority's preference is to issue fixed-rate, long-term debt with level debt service, but variable rate debt or other debt service structure may be considered if an economic advantage is identified for a particular project.

Bond proceeds, for debt service, will be held by an independent bank acting as trustee or paying agent.



# Salinas Valley Solid Waste Authority

## Financial Policies

The Authority's minimum bond rating objective for all debt issues is a Moody's and Standard & Poor's rating of A (upper medium grade). Credit enhancements will be used to achieve higher ratings when there is an economic benefit.

The Authority may retain the following contract advisors for the issuance of debt:

1. Financial Advisor - To be selected, when appropriate, by negotiation to provide financial analysis and advice related to the feasibility and structure of the proposed debt.
2. Bond Counsel - To be selected by negotiation for each debt issue.
3. Underwriters - To be selected by negotiation or competitive bid for each bond issue based upon the proposed structure for each issue.

### D. Call Provisions

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the Authority. When possible, all bonds shall be callable only at par.

### E. Debt Refunding

Authority staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3.5% of the refunded maturities.

### F. Interest Earnings

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

### G. Lease/Purchase Agreements

Over the lifetime of a lease, the total cost to the Authority will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 6 - INVESTMENTS

The Authority's cash will be invested in such a manner so as to insure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield after meeting the first two requirements.

A. Investment Policy

The Authority Treasurer is both authorized and required to promulgate a written Statement of Investment Policy which shall be presented to the Board annually.

B. Interest Earnings

Interest earned from investments shall be distributed to the operating funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 7 - GRANTS

The Authority shall seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the Authority's current priorities and policy objectives.

A. Grant Guidelines

The Authority shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by the Board. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. Indirect Costs

The Authority shall recover full indirect costs unless the funding agency does not permit it. The Authority may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. Grant Review

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the Authority's policy objectives. Departments shall seek Board approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the CAO and then, at the earliest feasible time, seek formal Board approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. Grant Program Termination

The Authority shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 8 - CLOSURE FUNDING

The Authority shall properly fund all closure and postclosure costs in accordance with CIWMB requirements.

A. Closure Funding

In accordance with CIWMB requirements, the Authority shall annually set aside sufficient funds to fully fund all accrued closure costs liability. These funds will be held in a separate Closure Fund restricted specifically for this purpose.

B. Postclosure Funding

In accordance with the Financial Assurances, the Authority shall fund postclosure costs from future revenues when those costs are incurred. The Authority will not pre-fund postclosure costs in its operating budget. The Authority has entered into Pledge of Revenue with the CIWMB for this purpose.

C. Closure Funding Calculations

The Authority shall, as part of the budget process, annually recalculate the closure costs on a per ton basis. Funds will be transferred on a monthly basis to the Closure funds based on tonnage land-filled. Post closure expense incurred as a result of current fiscal year solid waste disposal will be recorded as an expense on the Authority's financial statements with a corresponding liability.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 9 - FISCAL MONITORING

Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.

A. Financial Status and Performance Reports

Monthly reports comparing expenditures and revenues to current budget, noting the status of fund balances, and outlining any remedial actions necessary to maintain the Authority's financial position shall be prepared for review by the Board.

B. Five-year Forecast of Revenues and Expenditures

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the Authority's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the Authority, economic conditions, and the outlook for the upcoming budget year. The document shall provide insight into the Authority's financial position and alert the Board to potential problem areas requiring attention.

C. Semi-Annual Status Report on Capital Projects

A summary report on the contracts awarded, capital projects completed and the status of the Authority's various capital projects will be prepared at least semi-annually and presented to the Board.

D. Compliance with Board Policy Statements

The Financial Policies will be reviewed annually by the Board and updated, revised or refined as deemed necessary. Policy statements adopted by the Board are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 10 - ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

A. Conformance to Accounting Principles

The Authority's accounting practices and financial reporting shall conform to generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. Popular Reporting

In addition to issuing a comprehensive annual financial report (CAFR) in conformity with GAAP, the Authority shall supplement its CAFR with a simpler, "popular" report designed to assist those residents who need or desire a less detailed overview of the Authority's financial activities. This report should be issued no later than six months after the close of the fiscal year.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 11 - INTERNAL CONTROLS

The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.

A. Proper Authorizations

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. Separation of Duties

Job duties will be adequately separated to reduce, to an acceptable level, the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. Independent Checks

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 12 - OPERATING BUDGET

The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.

#### A. Budget Format

The budget shall provide a complete financial plan of all Authority funds and activities for the ensuing fiscal year and shall be in such form as the Chief Administrative Officer deems desirable or that the Board may require.

The budget shall begin with a clear general summary of its contents. It shall show in detail all estimated revenues, all carry-over fund balances and reserves, and all proposed expenditures, including debt service, for the ensuing fiscal year.

The total of proposed expenditures shall not exceed the total of estimated revenues plus the un-appropriated fund balance, exclusive of reserves, for any fund.

The budget will be organized on a program/service level format.

The budget development process will include the identification and evaluation of policy options for increasing and decreasing service levels.

#### B. Estimated Revenues

The Authority will annually update its revenue forecast to enhance the budgetary decision-making process.

In its budget projections, the Authority will attempt to match current expense to current revenue. If it becomes apparent that revenue shortfalls will create a deficit, efforts will be made first to reduce the deficiency through budgetary reductions.

If appropriate reductions are insufficient, the Board may decide, on an exception basis, to use an appropriate existing reserve, which is in excess of minimum reserve requirements.

#### C. Appropriations

In evaluating the level of appropriations for program enhancements, or reductions, the Authority will apply the following principles in the priority order given:

1. Essential services, which provide for the health and safety of residents will be funded to maintain current dollar levels.
2. The budget will provide for adequate ongoing maintenance of facilities and equipment.
3. Appropriations for program enhancements or reductions will be evaluated on a case-by-case basis rather than across the board.



# Salinas Valley Solid Waste Authority

## Financial Policies

4. When reductions in personnel are necessary to reduce expenditures, they shall be consistent with the Authority Board's established service level priorities and, when possible, shall be accomplished through normal attrition.
5. Programs, which are self-supported by special revenues or fees, shall be separately evaluated.

Prior to the Authority Board making any supplemental appropriation, the CAO or Finance Manager shall certify that funds in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriations shall be made for the fiscal year by Board action up to the amount of any excess.

Appropriations may be reduced any time during the fiscal year by the Authority Board upon recommendation of the CAO. When appropriation reductions are recommended, the CAO shall provide specific recommendations to the Board, indicating the estimated amount of the reduction, any remedial actions taken, and recommendations as to any other steps to be taken.

The CAO may transfer appropriations between divisions, and division managers may transfer appropriations between programs and accounts within their individual divisions, but only the Board by resolution may appropriate funds from reserves or fund balances.

All appropriations, except for Capital Improvement Program and Grant Programs appropriations, shall lapse at the end of the fiscal year to the extent that they have not been expended or encumbered. An appropriation in the Capital Improvement Program shall continue in force until expended, revised, or cancelled.

The Authority will endeavor to budget an appropriated contingency account in all Divisions operating budget equal to one percent of the total Operating Budget to meet changing operational requirements during the fiscal year.

# Salinas Valley Solid Waste Authority

## Financial Policies

### 13 - CAPITAL ASSETS

The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

A. Overview – The Finance Division will maintain a capital asset management system that will meet external financial reporting requirements and the needs of the Authority in line with these policies.

1. Capital assets are recorded as expenditures in governmental funds at the time the assets are received and the liability is incurred. These assets will be capitalized at cost on the government wide financial statements. Enterprise fixed assets are recorded as assets within the fund when purchased and a liability is incurred.
- i. GASB 34 defines Capital Assets as land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.
- ii. GASB 34 defines Infrastructure Assets as long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include roads, bridges, tunnels, drainage systems, water and sewer systems, dams and lighting systems. Buildings that are an ancillary part of a network of infrastructure assets are included.

The Authority uses the most current edition of GOVERNMENTAL ACCOUNTING, AUDITING, AND FINANCIAL REPORTING (GAAFR) published by the Government Finance Officers Association (GFOA) as its authoritative guide in setting policy and establishing accounting procedures regarding capital assets.

B. Capitalization – Generally all capital assets with an original cost of \$25,000 or more will be capitalized (recorded as an asset on the balance sheet versus expensing the item). Infrastructure Assets with an original cost of \$150,000 or more will be capitalized. This capitalization policy addresses financial reporting, not control. The Authority follows the GFOA recommended practices for establishing capitalization thresholds. Specific capitalization requirements are described as follows:

1. The asset must cost \$25,000 or more.
2. The asset must have a useful life of two (2) or more years.
3. The capitalization threshold is applied to individual units of capital assets rather than groups. For example, ten items purchased for \$10,000 each will not be capitalized even though the total (\$100,000) exceeds the threshold of \$25,000.
4. For purposes of capitalization, the threshold will generally not be applied to components of capital assets. For example a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single asset. The capitalization threshold will be applied to a network if all component parts are required to make the asset

# Salinas Valley Solid Waste Authority

## Financial Policies

functional.

5. Repairs to existing capital assets will generally not be subject to capitalization unless the repair extends the useful life of the asset. In this case the repair represents an improvement and is subject to the requirements described number 6 below.
6. Improvements to existing capital assets will be presumed by definition to extend the useful life of the related capital asset and therefore will be subject to capitalization if the cost exceeds \$5,000.
7. Capital projects will be capitalized as “construction in progress” until completed. Personal computers will not be capitalized:

### C. Leased Assets-

Operating leased assets are usually short term and cancelable at anytime. The recording of an operating lease as a fixed asset is not required because the item is not purchased.

Capital leases will be capitalized if one or more of the following criteria are met and the chance of cancellation is low:

- a. Ownership is transferred by the end of the lease term
- b. The lease contains a bargain purchase option
- c. The lease term is greater than or equal to 75 percent of the asset’s service life
- d. The present value of the minimum lease payment is greater than or equal to ninety percent (90%) of the fair market value of the asset at the inception of the lease.

Capital lease items are capitalized at the beginning of the lease period, regardless of when the title transfers. Capital leases are recorded at net present value of lease payments.

- D. Capital Asset Recording - It is the responsibility of the Finance Division to record, monitor and inventory all fixed assets. Each division will assign appropriate staff members to respond to verification, inventories, and filling out the necessary forms for recording transfers, dispositions or retired fixed assets.

- E. Acquisition of Capital Assets - Fixed assets may be acquired through direct purchase, lease-purchase or capital lease, construction, eminent domain, donations, and gifts.

When a capital asset is acquired the funding source will be identified.

If funds are provided by a specific funding source, a record will be made of that specific source such as:

- ❖ Bond Proceeds
- ❖ State Grants

- F. Measuring the Cost and/or Value - Capital assets are recorded at their “historical cost”, which is the original cost of the assets. Donations accepted by the Authority will be valued at the fair market value at the time of donation. Costs include purchase price (less discounts) and any other reasonable and necessary costs incurred to place the asset in its intended location and prepare it for service. Costs could include the following:

# Salinas Valley Solid Waste Authority

## Financial Policies

Sales Tax  
Freight charges  
Legal and title fees  
Closing costs  
Appraisal and negotiation fees  
Surveying fees  
Land-preparation costs  
Demolition costs  
Relocation costs  
Architect and accounting fees  
Insurance premiums and interest costs during construction

- G. Establishing Cost in the Absence of Historical Records - According to the GASB 34, an estimate of the original cost is allowable. Standard costing is one method of estimating historical cost using a known average installed cost for a like unit at the estimated date of acquisition. Another recognized method is normal costing wherein an estimate of historical cost is based on current cost of reproduction new indexed by a reciprocal factor of the price increase of a specific item or classification from the appraisal date to the estimated date acquired. When necessary the Authority will use whichever method gives the most reasonable amount based on available information.
- H. Recording Costs Incurred After Acquisition - Expenditures/expenses for replacing a component part of an asset are not capitalized. However, expenditures/expenses that either enhance a capital asset's functionality (effectiveness or efficiency), or that extend a capital asset's expected useful life are capitalized. For example, periodically slurry sealing a street would be treated as a repair (the cost would not be capitalized), while an overlay or reconstruction would be capitalized. Adding a new lane constitutes an addition and would therefore also be capitalized.
- I. Disposition or Retirement of Fixed Assets - It is the Authority's policy that divisions wishing to dispose of surplus, damaged or inoperative equipment must notify the Finance Division.
- The Authority will conduct public auctions, as necessary, for the purpose of disposing of surplus property. Auctions will be conducted by the Finance Division. The original cost less depreciation will then be removed from the Authority's capital asset management system.
- J. Transfer of Assets - The transfer of fixed assets between divisions requires notification to the Finance Department.
- K. Depreciation - In accordance with GASB Statement No. 34 the Authority will record depreciation expense on all capital assets, except for inexhaustible assets.
- The Authority will use straight-line depreciation using the half-year convention or mid month as appropriate. Depreciation will be calculated for half a year in the year of acquisition and the year of disposition. Depreciation will be calculated over the estimated useful life of the asset.
- L. Recommended Lives - The Authority follows GFOA Recommended Practices when establishing recommended lives for capitalized assets. In accordance with GASB 34 the Authority will rely on "general guidelines obtained from professional or industry organizations." In particular the Authority will rely on estimated useful lives published by GFOA. If the life of a particular asset is estimated to be different than these guidelines, it

# Salinas Valley Solid Waste Authority

## Financial Policies

may be changed. The following is a summary for the estimated useful lives:

<u>Asset Class</u>	<u>Useful Life</u>
Buildings	20 to 50 years
Improvements	15 to 45 years
Infrastructure	20 to 50 years
Equipment and Machinery	5 to 20 years

- M. Control of Assets – In accordance with GFOA Recommended Practice the Authority will exercise control over the non-capitalized tangible capital-type items by establishing and maintaining adequate control procedures at the division level. The Authority's capitalization threshold of \$5,000 meets financial reporting needs and is not designed for nor particularly suited to maintain control over lower cost capital assets. It is the responsibility of each division to maintain inventories of lower-cost capital assets to ensure adequate control and safekeeping of these assets.
- N. Maintenance Schedules - The Authority shall develop and implement maintenance and replacement schedules with a goal of maximizing the useful life of all assets. The schedules shall include estimates of annual maintenance and/or replacement funding required for each asset.
- O. Maintenance Funding - The Authority shall identify specific sources of funds for the annual maintenance or replacement of each asset. Whenever possible, the maintenance or replacement funding shall be identified from a source other than the Authority General Fund. The Authority shall endeavor to set aside, on an annual basis, one and one-half percent (1½%) of its Operating Budget to provide for on-going maintenance and required replacement of assets that cannot be reasonably funded from other sources.
- Q. Inventorying – The Authority will follow the GFOA recommended practice of performing a physical inventory of its capitalized capital assets, either simultaneously or on a rotating basis, so that all capital assets are physically accounted for at least once every five years.
- R. Tagging – The Authority will tag only moveable equipment with a value of \$5,000 or higher. Rolling stock items will not be tagged. They will be identified by the VIN number. The Finance department will be responsible for tagging equipment.



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# **SALINAS VALLEY SOLID WASTE AUTHORITY**

## **DISPOSAL FEES AND RATES**

Effective July 1, 2010

**Johnson Canyon Landfill**

**Jolon Road and Sun Street Transfer Stations**

## **LANDFILLED MATERIALS**

	<u>Current Fee or Rate</u>
Franchise Haulers (Class III Solid Waste)	\$ 64.00 Per Ton
<u>Self Haul Loads at all Sites</u>	
Minimum charge per load (up to 500 lbs.)	\$ 15.00 Per Load
Loads weighing between 501 and 999 lbs.	\$ 30.00 Per Load
Loads weighing 1,000 lbs. and above	\$ 64.00 Per Ton
<u>Fumigation or Mulch Plastic/Drip Tape - Johnson Canyon only</u>	
Loads weighing 500 lbs. or less	\$ 18.75 Per Load
Loads weighing between 501 and 999 lbs.	\$ 37.50 Per Load
Loads weighing 1,000 pounds and above	\$ 75.00 Per Ton
<u>Nonfriable Asbestos</u>	\$ 90.00 Per Ton
Up to 1 cubic yard w/o pre-approval) wetted and double bagged	
 <b>Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.</b>	
 <u>Special Handling Charge (in addition to cost per ton) - Johnson Canyon only</u>	
Remediated Soil Handling	\$ 100.00 Each
Certified Burials (under 20' trailer)	\$ 105.00 Each
Certified Burials (20' and over trailer)	\$ 210.00 Each
<u>Tarps</u>	\$ 10.00 Each
Untarped Loads	Double the Required Fee
<u>Compost Bins</u>	\$49.95 Each
<u>Altered Tires</u> (split, sliced, quartered)	\$ 64.00 Per Ton
<u>Soil</u> (Loaded by the Customer) - Johnson Canyon	\$ 1.00 Per Cubic Yard

## **SALINAS VALLEY SOLID WASTE AUTHORITY**

### **DISPOSAL FEES AND RATES**

Effective July 1, 2010

Johnson Canyon Landfill

Jolon Road and Sun Street Transfer Stations

## **SOURCE SEPARATED DIVERTIBLE MATERIALS**

		<b>Current Fee or Rate</b>
<b><u>Cardboard</u></b>		No Charge
<b><u>Recyclable plastic and glass containers, aluminum and paper</u></b>		No Charge
<b><u>Construction and Demolition materials</u></b>		
Mixed	\$	58.00 Per Ton
<b><u>Mattresses and box springs</u></b>	\$	15.00 Each
<b><u>Metal</u></b>		No Charge
<b><u>Greenwaste and Wood</u></b>		
Minimum charge up to 500 lbs.	\$	10.00 Per Load
Loads weighing between 501 and 999 lbs.	\$	15.00 Per Load
Loads weighing 1,000 lbs and above	\$	36.00 Per Ton
Christmas Trees without stands or decorations		No Charge
Wood Stumps (3 feet and over in diameter) & Tree limbs	\$	64.00 Per Ton
<b><u>Soil and Aggregate (Johnson Canyon Landfill only)</u></b>		
Clean Fill Dirt (up to 10 c.y. without pre-approval)	\$	10.00 Per Ton
Asphalt (suitable for road base)	\$	1.00 Per Ton
Concrete (suitable for road base - no rebar)	\$	1.00 Per Ton
Concrete with rebar/pipe	\$	10.00 Per Ton
<b><u>Biosolids - subject to pre-approval (Johnson Canyon Landfill only)</u></b>	\$	28.00 Per Ton
<b><u>Tires (without rims only)</u></b>		
Auto/Light Truck Tires less than 42"	\$	2.00 Each
Auto/Light Truck Tires more than 42"	\$	10.00 Each
Commercial Tires	\$	75.00 Each
Equipment Tires	\$	150.00 Each



# **SALINAS VALLEY SOLID WASTE AUTHORITY**

## **DISPOSAL FEES AND RATES**

Effective July 1, 2010

Johnson Canyon Landfill

Jolon Road and Sun Street Transfer Stations

## **HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES**

Commercial customers and households outside the Authority's service area

	<b>Current Fee or Rate</b>	
	<b>Minimum charge \$1.50 per lb.</b>	
Absorbent	\$	1.50 Per Lb.
Acids/Bases	\$	1.50 Per Lb.
Aerosols	\$	1.25 Per Can
Antifreeze	\$	1.50 Per Lb.
Environmentally Hazardous Substances (Reactives and Solvents)	\$	5.00 Per Lb.
Flammable Liquids	\$	1.50 Per Lb.
Flammable Sludge	\$	1.50 Per Lb.
Motor Oil - contaminated	\$	1.50 Per Lb.
Oil Filters	\$	1.50 Each
Oxidizers	\$	1.50 Per Lb.
Paint and Paint Related Materials	\$	1.50 Per Lb.
Pesticides	\$	1.50 Per Lb.
HHW Clean-up Service Fee	\$	75.00 Hour
HHW Sorting Fee	\$	25.00 Per customer
<b><u>Appliances and Air Conditioners</u></b>		
Without refrigerant		No Charge
With refrigerant	\$	15.00 Each
<b><u>Gas Cylinders (Propane, helium, fire extinguishers only)</u></b>		
Must be empty with valve open		
5 gallons and under	\$	1.50
<b><u>Sharps Disposal (non-commercial only)</u></b>		
Used needles and lancets (not in an approved container)		\$3.00 Per Lb.
Used needles and lancets ( in an approved container)	No Charge	
<b><u>Sharps Containers (non-commercial only)</u></b>		
1 Quart Container	\$	2.00 Each
3 Quart Container	\$	5.00 Each

# **SALINAS VALLEY SOLID WASTE AUTHORITY**

## **DISPOSAL FEES AND RATES**

Effective July 1, 2010

Johnson Canyon Landfill

Jolon Road and Sun Street Transfer Stations

## **UNIVERSAL WASTE AT HHW COLLECTION FACILITIES**

	<b>Current Fee or Rate</b>	
	<b>Minimum charge \$1.50 per pound</b>	
Batteries		
Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt	\$	1.50 Per Lb.
Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells,		
Lead Gel Cells, Nickel-Metal, and Lithium		
UPS/Automobile and Light Truck Batteries		No Charge
CRT (televisions and computer monitors)		No Charge
Cell Phones		No Charge
Computers, keyboard and printers		No Charge
Copiers, mimeographs, facsimile machines		No Charge
Compact Fluorescent Bulbs	\$	1.50 Per Lb.
Fluorescent Lamps 4'		\$1.00 Each
Fluorescent Lamps 8'		\$2.00 Each
Halogen, High Pressure Sodium Tubes	\$	1.50 Per Lb.
Fluorescent Ballasts (PCB)	\$	2.00 Per Lb.
Kitchen appliances: microwaves, toaster, toaster ovens		No Charge
Mercury	\$	7.00 Per Lb.
Mercury thermostats, thermometers or switches	\$	1.00 Each
Toner, developer, ink cartridges		No Charge

## **ADMINISTRATIVE FEES**

Agenda Packets for Board or Executive Committee	\$	116.00	Annually
Agendas Only	\$	26.00	Annually
Agendas Only for Public Agencies	\$	18.00	Annually
Reproduction of Public Records	\$	0.10	Per Page
Copies of Weight Tags	\$	20.00	Each
Returned Check Fee	\$	25.00	Each
Finance Charge on accounts 30+ Days Past Due		1.5% per mo., 18% annually	
Media duplication for disks, cds, tapes		Actual Cost	
		\$25.00 Min.	Each
Plans & Specifications for Construction Projects		Actual Cost	
		\$15.00 Min.	Per Set
Full Size Plans for Construction Projects		Actual Cost	
		\$15.00 Min	Per Set

**South Valley Minimum Guarantee Disposal Tons to JOHNSON CANYON LANDFILL South Valley Area W/O County of Santa Clara  
EXHIBIT 1F- REVISED**

Growth		1.20%	CPI	2.08%		
Fiscal Year	Guaranteed Minimum Annual Tonnage	Guaranteed Minimum Annual Payment	Guaranteed Minimum Monthly Payment	Surplus Tonnage Per Ton Tipping Fee	Per Ton Transportation Adjustment	
2003-04 (6 mo.)	40,000	887,031	\$ 147,838.48	\$ 25.50	2.50	
2004-05	80,960	1,869,760	\$ 155,813.36	\$ 26.45	2.55	
2005-06	81,932	1,967,391	\$ 163,949.25	\$ 27.39	2.61	
2006-07	82,915	2,066,983	\$ 172,248.58	\$ 28.34	2.66	
2007-08	83,910	2,168,566	\$ 180,713.82	\$ 29.29	2.71	
2008-09	84,917	2,272,169	\$ 189,347.45	\$ 30.23	2.77	
2009-10	80,735	2,215,711	\$ 184,642.56	\$ 31.17	2.83	
2010-11	76,441	2,147,536	\$ 178,961.33	\$ 32.11	2.89	
2011-12	77,358	2,243,315	\$ 186,942.92	\$ 33.05	2.95	
2012-13	78,286	2,340,962	\$ 195,080.17	\$ 33.99	3.01	
2013-14 (6 mo.)	39,613	1,220,252	\$ 203,375.35	\$ 34.93	3.07	
SUBTOTAL 10 yrs.		807,067	\$ 21,399,676			
Optional Extension Periods						
2013-14 (6 mo.)	39,613	1,098,583	\$ 183,097.09	\$ 34.93	3.07	
2014-15	80,176	2,290,588	\$ 190,882.31	\$ 35.86	3.14	
2015-16	81,138	2,385,695	\$ 198,807.93	\$ 36.80	3.20	
2016-17	82,112	2,482,507	\$ 206,875.57	\$ 37.73	3.27	
2017-18 (6 mo.)	41,549	1,290,521	\$ 215,086.82	\$ 38.66	3.34	
TOTAL 14 yrs.		1,131,655	\$ 30,947,570			

1. Fiscal year is the period July 1 through June 30 consistent with JPA fiscal year.
2. For Fiscal 2003/2004 assumes transfer begins January 1, 2004 in terms of minimum guarantee
3. Fiscal year 2013/2014 is only 6 months with contract ending December 21, 2013
4. Santa Clara Franchise ends September 30, 2009 but was extended until December 31, 2009 so FY 2009/2010 only includes 6 months in Guarantee
5. Four year extension has fiscal year 2013/2014 has second 6 months and 2017/2018 is only 6 months with contract ending December 31, 2017.
6. "Guaranteed Minimum" and "Fee per Ton" accounts for the adjustment in \$'s per ton (reduction to authority payment) for additional mileage costs associated with shifting from Crazy Horse to Johnson Canyon Landfill.



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**ADJUSTED SERVICE RATES  
EFFECTIVE JANUARY 1, 2011**

**BASIC FACILITY SERVICE FEES FOR  
LANDFILL OPERATIONS**

	Johnson Canyon Road Landfill (7-Day per Week Operation)
	When CHL is inactive
First year Minimum annual tonnage level	221,453
Median tonnage level	246,059
First year Maximum annual tonnage level	270,665
Basic Monthly Service Fee (\$/month)	
Current Rate	\$156,166
Increase Factor	1.0062
Adjusted Rate	\$157,134
Excess Tonnage Fee (Authority pays \$/ton)	
Current Rate	\$7.20
Increase Factor	1.0062
Adjusted Rate	\$7.24
Shortfall Tonnage Payment (Contractor pays \$/ton)	
Current Rate	\$2.58
Increase Factor	1.0062
Adjusted Rate	\$2.60
Extended Hours - Landfill	
Cost per year	\$31,106
Increase Factor	1.0062
Adjusted Rate	\$31,299
Cost per month	\$2,608

**ADJUSTED SERVICE FEES  
EFFECTIVE JANUARY 1, 2011**

**MATERIAL DIVERSION SERVICE FEES**

Material Type	Current Service Fee	Increase Factor	Adjusted Service Fees
Tires under 42" in diameter*	\$18.43 per ton	1.0062	\$18.54 per ton
Truck tires 42" - 50" in diameter*	\$8.64 per unit	1.0062	\$8.69 per unit
Truck tires 51" - 60" in diameter*	\$64.83 per unit	1.0062	\$65.23 per unit
Equipment tires (over 60" in diameter)	\$129.68 per unit	1.0062	\$130.48 per unit
Metal (Including all appliances & white goods)**	\$18.43 per ton	1.0062	\$18.54 per ton
Wood	\$18.43 per ton	1.0062	\$18.54 per ton
Brush and Stumps	\$18.43 per ton	1.0062	\$18.54 per ton

\* These fees valid while Pacheco Pass Landfill is able to receive tires in their buttress fill. One (1) year prior to when Pacheco Pass will no longer receive tires in the buttress fill the Contractor and the Authority will negotiate a reasonable price for shipping and disposal.

\*\*Any regulatory requirements such as freon removal, mercury switch removal, oil removal and any other costs shall be billed to the Authority at 100% of Contractors cost with no markup.

**ORGANIC WASTE DIVERSION PROGRAM**

Service Fees will begin upon commencement of Organic Waste Processing Program

This base rate and payment shall be adjusted by 65% of the CPI, in accordance with section 6.2, beginning January 1, 2006 and annually thereafter.

Annual Number of Tons	Rate per ton	Authority and Contractor Develop Rate	Increase Factor	Adjusted Rate per ton
28,000 +				
26,000 to 28,000	\$13.58		1.0062	\$13.66
20,000 to 26,000	\$15.60		1.0062	\$15.70
17,700 to 20,000	\$17.76		1.0062	\$17.87
15,400 to 17,700	\$19.45		1.0062	\$19.57
13,000 to 15,400	\$19.45 + \$35,066		1.0062	\$19.57 + \$35,283
less than 13,000	\$19.45 + \$10.75 for each ton less than 13,000 +	\$70,181	1.0062	\$19.57 + \$10.82 for each ton less than 13,000 + \$70,616

**DIVERSION ASSISTANCE SERVICE FEES**

	Johnson Canyon Road Landfill (when CHL is inactive)
Monthly Fee for one loader and loader operator for diversion service	
Current Service Fee	\$7,811
Increase Factor	1.0062
Adjusted Service Fee	\$7,859

**ADJUSTED SERVICE FEES  
EFFECTIVE JANUARY 1, 2011**

**SPECIAL SERVICES HOURLY FEES**

Equipment / Personnel	Current Service Fee (\$/hour)	Increase Factor	Adjusted Service Fee (\$/hour)
Wheel loader and operator	\$92.20	1.0062	\$92.77
Compactor and operator	\$144.09	1.0062	\$144.98
Transfer tractor and trailer and driver	\$92.20	1.0062	\$92.77
Equipment operator	\$51.87	1.0062	\$52.19
Truck driver	\$46.10	1.0062	\$46.39
Laborer	\$28.80	1.0062	\$28.98
Scraper and operator	\$190.20	1.0062	\$191.38
D4/5 crawler tractor and operator	\$115.27	1.0062	\$115.98
D8/9 crawler tractor and operator	\$144.09	1.0062	\$144.98
Road grader and operator	\$92.20	1.0062	\$92.77
Water truck and operator	\$86.44	1.0062	\$86.98
Skip loader and operator	\$80.69	1.0062	\$81.19



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**EXHIBIT E**

<b>PERSONNEL ALLOCATION BOARD APPROVED: 05/20/10</b>				
Program and Position	09-10	10-11	11-12	Notes
	Approved	Approved	Proposed	
<b>Administration</b>				
General Manager/CAO	1	1	1	
Administrative Manager	1	1	1	
Administrative Support Assistant I	1	1	1	
Administrative Support Assistant II	1	0.5	0.5	
Clerk of the Board	1	1	1	
Human Resources Technician	1	1	1	
<b>Total Administration</b>	<b>6</b>	<b>5.5</b>	<b>5.5</b>	
<b>Finance</b>				
Accountant	1	1	1	
Accounting Technician	1	1	1	
Administrative Support Assistant II	0	0.5	0.5	
Business Services Supervisor	1	1	1	
Finance Manager	1	1	1	
Scalehouse Cashier	4	4	4	
<b>Total Finance</b>	<b>8</b>	<b>8.5</b>	<b>8.5</b>	
<b>Resource Recovery</b>				
Contracts & Grants Analyst	1	1	1	
Diversion Manager	1	1	1	
Household Hazardous Waste Technician	1	1	1	
HHW Maintenance Worker II	3	3	3	
Recycling Coordinator	1	1	1	
Resource Recovery Technician	2	2	2	
<b>Total Resource Recovery</b>	<b>9</b>	<b>9</b>	<b>9</b>	
<b>Engineering</b>				
Authority Engineer	1	1	1	
<b>Total Engineering</b>	<b>1</b>	<b>1</b>	<b>1</b>	
<b>Operations</b>				
Assistant General Manager	1	1	1	
Field Operations Supervisor II	1	1	1	
Diversion Driver	4	4	4	<i>only 1 filled</i>
Diversion Worker I	3	2	2	
Diversion Worker II	1	0	0	
Equipment Operator/Driver	2	4	4	
Equipment Operator/Driver/Lead	1	1	1	
Solid Waste Technician II	1	1	1	
<b>Total Operations</b>	<b>14</b>	<b>14</b>	<b>14</b>	
<b>Total Full Time Equivalents</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>35 total filled</b>