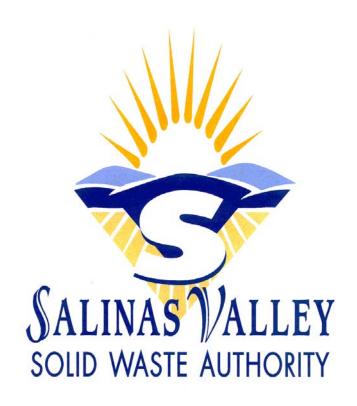
# SALINAS VALLEY SOLID WASTE AUTHORITY

# Salinas, California



**APPROVED BUDGET** 

**Fiscal Year 2010-2011** 

# SALINAS VALLEY SOLID WASTE AUTHORITY

# **APPROVED BUDGET**FISCAL YEAR 2010-2011



Prepared by

The Authority's Finance Division

Roberto Moreno Finance Manager/Treasurer

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#### SALINAS VALLEY SOLID WASTE AUTHORITY

#### Report to the Board of Directors

ITEM NO. 14

Finance Manager/Controller-Treasurer

Date:

June 17, 2010

From:

Roberto Moreno, Finance Manager

Title:

Resolution Approving FY 2010-11 Proposed

Budget

Legal Counsel

General Manager/CAO

#### RECOMMENDATION

Staff recommends that the Board approve the Proposed Budget for FY 2010-11.

The Executive Committee received this report at the June 3<sup>rd</sup> Executive Committee Meeting and recommends approval.

#### BACKGROUND

At the March 18 Board meeting, staff presented tonnage information indicating that the Authority is anticipating an \$858,000 budget deficit. The Board directed staff to come back with options for deficit reductions so that a decision can be made concerning tipping fee rates for FY 2010-11.

At the April 15 Board meeting the Board approved most of the budget deficit reduction measures including a \$1.00 per ton tipping fee increase. The approved budget reduction measures are incorporated in the proposed budget for Board consideration.

At the May 20 Board meeting staff presented the proposed budget. The Board wanted to hear first from the Monterey County Environmental Health Division (the current designated Local Enforcement Agency LEA) before adopting the budget which includes a reduction of \$150,000 in LEA Fees by switching to the State. At the June 3 Executive Committee staff presented a staff report with more detail information on the LEA Fees.

At tonight's Board meeting the LEA will present information concerning its fees and services.

The Proposed Budget, Attachment "A", can be summarized as follows:

### FY 2010-11 Proposed Budget Summary

Revenues	\$	16,353,360
Expenditures		(14,501,080)
Net Income	<del></del>	1,852,280
Transfer to Expansion Fund		(1,735,000)
Operating Budget surplus (deficit)		117,280

The budget as presented is balanced with a surplus of \$117,280. It does not allow the Authority to set aside any additional funds for the operating reserve or for capital projects, but it does allow the Authority to meet all its obligations.

FY 2010-11 is a transition year for the Authority. Staff anticipates that FY 2011-12 will be much better. This coming year will be used to position the Authority achieve the goal of 75% diversion.

Following is a brief discussion of each of the options discussed at the April 15 Board meeting and its impact on the proposed budget.

#### Bring in additional tonnage - \$346,500

While staff proposed trying to recover 7,500 tons of solid waste that is currently leaving the Authority service area, the Board felt that 5,500 tons was more realistic. At \$64.00 per ton this tonnage will generate an additional \$346,500.

This is a strategic shift in the Authority's business model. The Authority has traditionally relied on flow control of franchise customers and just expected that if we had the facilities, self-haul customers would come. Now the Authority will be proactive in obtaining new business and try to get back old customers.

#### Revise Madison Lane Transfer Station tonnage agreement - \$100,000

The Board approved working with Waste Management (WM) to utilize Madison Lane Transfer Station for the BFI tonnage that is being direct hauled to Johnson Canyon. As part of this agreement WM will direct self haul customers to Sun Street. The 5,000 tons of self-haul waste from Madison Lane Transfer Station (MLTS) could potentially generate an additional \$145,000. However staff is budgeting for only \$100,000 more in case the full revenue potential is not realized.

#### One Time Revenue - Conversion Technology Vendor - \$100,000

The Authority will use the one-time payment of \$100,000 from the selected conversion technology vendor to balance the budget.

#### Increase Tip Fees \$1.00 - \$175,000

The Board approved a \$1.00 per ton rate increase which will generate an additional \$175,000.

#### Change LEA to State - \$150,000

After a lengthy discussion on switching the Local Enforcement Agency (LEA) from the Monterey County Environmental Health Division to the State it was decided that more information is needed. The LEA will be providing more information, as will staff. The anticipated savings of \$150,000 for three-fourths of the year is included in the budget in recognition of the fact that the Authority needs to take steps to reduce this expense, if at all possible.

#### Close Johnson Canyon on Sunday - \$60,000 (Not included in budget)

The Board wanted more information on this matter. After further consideration staff chose to not include this savings in the budget because the revenue generated on Sundays roughly equals the savings. Staff will continue discussions with Norcal to see if more savings can be accomplished. If so then this item will be brought back for further discussion.

#### Change Johnson Canyon Landfill Diversion Services - \$45,600

Staff will be working with Norcal to bring about a reduction in the diversion services expense at Johnson Canyon Landfill.

**Employee Concessions - \$43,200** 

The Authority is a lean organization. Staffing costs make up only 23% of the annual operating budget. In order to deal with the budget deficit, all Authority employees have agreed to give up their cost of living allowance for FY 2010-11 resulting in a \$43,200 savings.

**Summary** 

The budget is balanced. While balancing the budget requires the use of some one-time revenue sources, it should be noted that FY 2010-11 is a transition year. As mentioned above, FY 2011-12 will see new additional revenues of approximately \$1 million dollars coming on line from the landfill gas energy projects and a new revenue model to create long term stability in revenues.

#### **DISCUSSION & ANALYSIS**

After hearing from the Monterey County Environmental Health Divison (MCEHD), if the Board decides to move forward with the cost savings of switching the LEA to the State then the attached Resolution can be adopted to implement the budget as proposed and staff will contact the State to begin the process.

If the Board decides to continue with the MCEHD as LEA at the current rates, than an additional \$150,000 is needed to balance the budget. This can be accomplished by using \$100,000 from the \$117,280 projected operating budget surplus and reduce the operating expenditures by \$50,000. This can be accomplished by reducing the insurance premiums budget by \$50,000. On June 3, we received our insurance quotes for FY 2010-11 and it looks like we should be able to reduce the budgeted premiums by \$50,000 and still cover all insurance premiums. This will leave a projected year-end operating surplus of \$17,280.

In order to leave these options available, the Resolution has two budget summaries – one that approves the proposed budget as presented with an ending surplus of \$117,280 and one that does not reduce the LEA fees and leaves and ending surplus of \$17,280.

#### FISCAL IMPACT

Approval of the proposed budget will set the road map for the Authority for FY 2010-11. Because of the small operating surplus the budget will require close monitoring throughout the year.

#### ATTACHMENT(S)

- 1. Resolution Approving FY 2010-11 Operating Budget
- 2. FY 2010-11 Operating Budget Document

#### **RESOLUTION NO. 2010 - 29**

# A RESOLUTION OF THE OF THE SALINAS VALLEY SOLID WASTE AUTHORITY APPROVING THE 2010-2011 FISCAL YEAR BUDGET

**BE IT RESOLVED** by the Board of Directors of the Salinas Valley Solid Waste Authority that the Fiscal Year 2010-2011 Proposed Budget attached and marked "Exhibit A", and by reference made a part hereof, is hereby approved.

**PASSED AND ADOPTED** by the Board of Directors of the Salinas Valley Solid Waste Authority at its regular meeting duly held on the 17<sup>th</sup> day of June 2010, by the following vote:

AYES:

**BOARD MEMBERS:** 

ARMENTA, BARNES, CALCAGNO, CULLEN

DE LA ROSA, DONOHUE, ORTIZ, SILVA (Alt.)

NOES:

**BOARD MEMBERS:** 

NONE

ABSENT:

**BOARD MEMBERS:** 

MORENO

ABSTAIN:

**BOARD MEMBERS:** 

NONE

Gloria De La Rosa, President

ATTEST:

Elia Zavala, Clerk of the Board

### Salinas Valley Solid Waste Authority Two-Year Budget Comparison

	Budget	Proposed	Increase	%
	2009-10	2010-11	(Decrease)	<u>Change</u>
Revenues:		a		
Tipping Fees	12,516,400	12,143,160	(373,240)	-3.0%
Tipping Fees - Surcharge	600,000	561,600	(38,400)	-6.4%
Salinas Rate Stabilization Fe	340,000	340,000		0.0%
Sale of Outside Waste	2,377,800	2,147,600	(230,200)	-9.7%
Investment Earnings	786,000	450,000	(336,000)	-42.7%
Sales-Reycled materials	260,000	309,000	49,000	18.8%
Grants	62,000	62,000	-	0.0%
Contract Services	72,000	80,000	8,000	11.1%
Other Revenue	35,000	260,000	225,000	642.9%
Total Revenues	17,049,200	16,353,360	(695,840)	-4.1%
Operating Expenditures:				
General Administration	1,096,230	1,145,670	40 440	4 50/
Finance Administration	631,510	569,410	49,440	4.5%
Operations Administration	442,270	521,650	(62,100)	-9.8%
Resource Recovery	570,170	696,570	79,380	17.9%
Public Education	135,000	135,000	126,400	22.2%
Household Hazardous Waste	544,740	574,940	20.200	0.0%
C&D Diversion	544,740	60,000	30,200	5.5%
Organics Diversion	333,500	399,900	60,000 66,400	0.0%
Diversion Services	248,000	196,500		19.9%
Scalehouse Operations	392,300	331,500	(51,500)	-20.8%
Crazy Horse Operations	127,600	120,600	(60,800)	-15.5%
Johnson Canyon Operations	3,319,650	3,105,110	(7,000)	-5.5% 6.5%
Crazy Horse ECS	219,500	274,500	(214,540) 55,000	-6.5%
Lewis Road ECS	160,000	152,670	"Local Andread Control of the Contro	25.1%
Johnson Canyon ECS	115,200	115,200	(7,330)	-4.6% 0.0%
Jolon Road ECS	28,500	28,500		0.0%
Jolon Road Transfer Station	709,780	690,320	(19,460)	-2.7%
Sun Street Transfer Station	2,000,840	1,871,310	(129,530)	-2.7% -6.5%
Expansion Fund	194,360	177,500	(16,860)	-8.7%
Debt Service	3,138,260	3,138,230	(30)	0.0%
Closure	445,000	296,000	(149,000)	-33.5%
Total Expenditures	14,852,410			
rotal Expenditures	14,002,410	14,601,080	(251,330)	-1.7%
Net Income from Operations	2,196,790	1,752,280	(444,510)	
Less Expansion Fund Reserve	(1,278,560)	(1,735,000)	(456,440)	
Change in Fund Balance	918,230	17,280	(900,950)	



May 20, 2010

Salinas Valley Solid Waste Authority Board Members:

We are pleased to present for your consideration the Proposed Operating and Capital Improvements Budget for fiscal year 2010-11. The proposed operating budget generates a year-end surplus of \$117,280, less than 1% of the total operating expenditures of \$14,501,080. The preliminary operating budget deficit of \$858,370 was overcome due to the Board's adoption of various options for increasing revenues and decreasing expenditures, presented to the Board on April 15. The adopted options included a \$1.00 per ton solid waste disposal tipping fee increase. The measures adopted are discussed in more detail in this document.

Typically, in preparing a budget steps are taken to balance the budget and then it is executed. The FY 2010-11 operating budget is a transformative budget for the Authority. In order to balance the budget, some clear goals have been established for increasing revenues and reducing expenditures. The Authority will be taking a more private business type approach to managing its finances. These goals are explained in the Work Plan section.

#### FY 2010-11 a Transition Year

Fiscal year 2010-11 is a Transition Year for the Authority. As the Authority deals with decreasing tonnages it is also working to position itself for the future in order to deal with the various issues facing it such as:

- Adapting to the New Normal, tonnage decreases
- Working towards the goal of 75% diversion, and beyond
- Financing of BFI Salinas solid waste transportation costs to Johnson Canyon Landfill
- Deciding on a Salinas Transfer Station facility (location, size, financing, etc.)
- Deciding on which conversion technology(s) to use
- Implement a new sustainable revenue model
- Awarding a new green waste processing contract
- Approving a new Madison Lane agreement to support North County and Salinas transfer operations and commercial waste recovery operations

Because of the numerous decisions that need to be made during this coming fiscal year which will have a major impact on the Authority's capital financing, the Capital Improvements portion of the budget is not being modified at this time. At this point no additional projects have been added. All current capital improvement projects will carry over to the new year. While some projects will require budget adjustments, those adjustments will come from other projects, thus there will be no net increase to today's capital improvements budget.

During the next fiscal year the Board will be presented with a revised Capital Improvements Plan which will include a discussion of capital financing for future projects. A summary of current capital projects is presented later in this document.

#### **Budget Development**

The preliminary budget was prepared in accordance with the Authority's 10-year plan. The status quo recognized a decrease in self-haul tonnage due to the recession and the closing of Crazy Horse Landfill (CHL).

The FY 2010-11 Operating Budget was developed so as to meet the following criteria:

- Meet all regulatory requirements
- Meet current contractual obligations
- Operate Sun Street Transfer Station at its 400 ton per day permit level
- Operate Johnson Canyon Landfill as the only landfill
- Reimburse BFI for direct hauling to Johnson Canyon Landfill until Madison Lane Transfer Station can be utilized to handle the rest of BFI's tonnage
- Increase diversion efforts at all facilities

The preliminary operating budget accomplishes the following:

- Landfill 176,720 tons of solid waste from Authority service area
- Landfill 76,440 tons of solid waste from South Valley Disposal & Recycling
- Staffs the operation with 35 employees
- Continues the Short-Term goals of the Long-Term Waste Management Report
- Increases the Expansion Fund balance to \$7,913,000 at June 30, 2011
- Produces a net increase to fund balance of \$117,280

The proposed capital improvements portion of the budget accomplishes the following:

- Continues design/construction of the Johnson Canyon entrance facilities
- Continues the pilot study on the steam autoclave project (CR3)
- Continues negotiations for a conversion technology to replace landfilling
- Prepare Crazy Horse Landfill for the closure project
- Develop a Green Energy Project as part of the closure of Crazy Horse Landfill
- Begin the closure of Crazy Horse Landfill, the Authority's biggest project to date.

### Following is a comparison of the Operating Budget for FY 2010-11 with FY 2009-10

		Budget	Proposed	Increase	%
		2009-10	2010-11	(Decrease)	Change
Reve	enues:				
	Tipping Fees	12,516,400	12,143,160	(373,240)	-3.0%
	Tipping Fees - Surcharge	600,000	561,600	(38,400)	-6.4%
	Salinas Rate Stabilization F	340,000	340,000	-	0.0%
	Sale of Outside Waste	2,377,800	2,147,600	(230,200)	-9.7%
	Investment Earnings	786,000	450,000	(336,000)	-42.7%
	Sales-Reycled materials	260,000	309,000	49,000	18.8%
	Grants	62,000	62,000	-	0.0%
	Contract Services	72,000	80,000	8,000	11.1%
	Other Revenue	35,000	260,000	225,000	642.9%
	Total Revenues	17,049,200	16,353,360	(695,840)	-4.1%
Ope	rating Expenditures:				
	General Administration	1,096,230	1,156,500	60,270	5.5%
	Finance Administration	631,510	569,410	(62,100)	-9.8%
	Operations Administration	442,270	521,650	79,380	17.9%
	Resource Recovery	570,170	696,570	126,400	22.2%
	Public Education	135,000	135,000	-	0.0%
	Household Hazardous Wast	544,740	574,940	30,200	5.5%
	C&D Diversion	-	60,000	60,000	0.0%
	Organics Diversion	333,500	399,900	66,400	19.9%
_	Diversion Services	248,000	196,500	(51,500)	-20.8%
	Scalehouse Operations	392,300	331,500	(60,800)	-15.5%
	Crazy Horse Operations	127,600	127,600	-	0.0%
	Johnson Canyon Operations	3,319,650	2,962,440	(357,210)	-10.8%
	Crazy Horse ECS	219,500	274,500	55,000	25.1%
	Lewis Road ECS	160,000	160,000	-	0.0%
	Johnson Canyon ECS	115,200	115,200	-	0.0%
	Jolon Road ECS	28,500	28,500	-	0.0%
	Jolon Road Transfer Station	709,780	697,000	(12,780)	-1.8%
	Sun Street Transfer Station	2,000,840	1,882,140	(118,700)	-5.9%
	Expansion Fund	194,360	177,500	(16,860)	-8.7%
	Debt Service	3,138,260	3,138,230	(30)	0.0%
	Closure	445,000	296,000	(149,000)	-33.5%
	Total Expenditures	14,852,410	14,501,080	(351,330)	-2.4%
Net	Income from Operations	2,196,790	1,852,280	(344,510)	
Less	s Expansion Fund Reserve	(1,278,560)	(1,735,000)	(456,440)	
Net	Fund Balance Change	918,230	117,280	(800,950)	

#### **OVERCOMING THE DEFICIT**

The preliminary operating budget showed a deficit because the budget was prepared using the baseline budget that was used in the Authority's 10-year plan. While the 10-year plan showed that a \$2 per ton solid waste disposal fee increase would be necessary, several board members made it clear that they were not in favor of such a rate increase. In order to avoid a rate increase staff presented various options, which required Board direction since they mark a significant change from past practice. We believe that the final outcome of the Board direction will be a lean operation that is prepared to tackle the future.

The options for balancing the budget were divided into two categories – Increasing revenues and reducing expenditures. Since the reason for the preliminary deficit was due to decreasing tonnage the first options had to do with increasing tonnage to the Authority. The options are summarized and explained in greater detail below:

The Board approved all the revenue options as shown below. The Board wants staff to further evaluate changing the LEA to the State. The savings has been included in the budget but how it will be achieved will be decided during the year. After further consideration staff chose to not include closing Johnson Canyon on Sundays. Since the revenue generated on Sundays basically equals the anticipated savings, closing on Sundays does not help with a budget savings unless it can be assured that the tonnage from Sundays will come in on another day. In the meantime staff will work with Norcal to see if further savings can be achieved to make it financially feasible to close on Sundays.

BUDGET BALANCING OPTIONS						
Increase Revenues	\$ 727,000					
Reduce Expenses	298,800					
Total	1,025,800					
Budget Deficit	(858,370)					
Surplus of Options	\$ 167,430					

REVENUE OPTIO	NS		EXPENDITURE OPTIONS		
Bring in Additional Tonnage	\$	352,000	Change LEA to State	\$	150,000
Revise Tonnage Agreement		100,000	-Subject to Discussions with County		
Increase Tip Fees \$1.00		175,000	Close Johnson Canyon Sunday		60,000
One Time Revnue-CTC		100,000	-Subject to Contract Negotiations		
Total Additional Revenues	\$	727,000	Change JCL Diversion Services		45,600
			Employee Concessions		43,200
Excess South Valley Revenues	\$	1,735,000	Total Reduction Options	\$	298,800

#### Increasing Revenues

Staff has studied the issue of decreasing tonnage. While the decrease in tonnage over the past few years has been due primarily to the economy, staff has identified that currently about 20,000 tons of solid waste is leaving the Authority's service area for other facilities. Since 9,100 tons are leaving from within the City of Salinas and an additional 9,600 are leaving from the unincorporated area, staff felt that we could attract back 7,500 tons - 5,000 tons from Salinas and 2,500 tons from the unincorporated area.

At the April 15 Board meeting the Board felt that the goal of attracting back 5,000 (55% of the tonnage leaving the City of Salinas) was not realistic. Therefore the goal was reduced to

attracting back 3,000 tons (33%) from the Salinas area and 2,500 tons from the unincorporated area. The total of 5,500 tons at \$64.00 per ton will increase revenues by \$352,000.

In order to attract these customers back, staff is developing a business retention plan which tackles the decreasing tonnage as if it were an emergency room trauma patient by taking the following steps:

- Stop the bleeding
- Restore the volume

#### Stop the bleeding

As with any trauma patient, the first step is to stop the bleeding. In order to ensure that, staff proposes to contact the franchise haulers and member agencies to explain that under the JPA agreement any waste picked up by franchise haulers must come to Authority facilities. Also any waste being generated by member agencies (i.e., construction and demolition projects, sludge, etc.) is to be brought to Authority facilities.

Staff will also ask member agencies to use their regulatory powers to assist with flow control. When issuing building permits, as a condition of issuing the permit, member agencies should require that all construction and demolition (C&D) material be taken to Authority facilities. This way all member agencies will be working together to keep customer rates as low as possible.

#### Restore the volume

The second step to restoring a trauma patient to health is to restore their lost blood volume. In the case of the Authority, this means working proactively to bring back customers that are not coming to Authority facilities and attracting customers that may not know where the Authority's facilities are located.

The first step is direct one-on-one contact with potential customers. Staff has begun to contact the known major waste generators that are leaving the area to find out why they are not using Authority facilities and what can be done to attract them back. This has already resulted in bringing back 625 tons of C&D material. In some cases this may also mean reducing certain rates such as C&D material.

The next step is improved marketing based on target audience. Staff has identified that many of the small customers that are leaving the area are Spanish speaking. Therefore radio spots that are not only catchy but that highlight the convenience of the Sun Street Transfer Station and importance of recycling are being prepared. Ongoing customer surveys will also be conducted at the scalehouses to better identify our target audience. In addition to the Hispanic market we are also attempting to target gardeners and contractors.

This marketing campaign requires that more of the Public Education dollars be spent on educating the public about the location and convenience of Authority facilities.

#### **Revise Madison Lane Tonnage Agreement**

Under the current agreement with Waste Management (WM) for the acceptance of self-haul waste from Madison Lane Transfer Station (MLTS), WM pays a reduced rate of \$34 per ton. In FY 2010-11 that rate goes up \$1.00 to \$35. If this solid waste (5,000 tons annually) was delivered to the Authority at the full rate, \$64 per ton, this could generate an additional \$145,000 (5,000T @ \$29).

Staff is working with WM to make better use of Madison Lane Transfer Station. It is anticipated that an agreement can be reached which will lead to MLTS being used strictly for commercial franchise waste and C&D material, in which case all self-haul traffic would come to Authority facilities. Staff believes that this action should generate at least \$100,000 more, with the potential for \$145,000. Because we may not be able to capture all the self-haul customers currently using MLTS we are not budgeting for the entire \$145,000.

The MLTS customers would not see an increase in their rates since they currently pay the full gate rate at Madison Lane.

#### **FY 2010-11 WORK PLAN**

The operating budget typically sets out the work plan for the fiscal year. It shows where the money and therefore efforts will be spent. Following is a brief summary highlighting the Authority's work plan for fiscal year 2010-11 by department.

In reviewing the following work plan, keep in mind that there are many other duties that have to be carried out day to day, especially in the operation of a public agency that is heavily regulated. The Authority will also be taking on additional assignments this coming year.

#### <u>Administration</u>

- Improve administration efficiency
- Stretch training dollars
- Establishing policies and procedures for a growing workforce
- Proactive risk management
- Implement branding plan
- Implement business retention plan
- Improve marketing of Authority facilities

#### **Finance**

- Implement new service based revenue model
- Revise the Capital Improvement Plan
- Improve tonnage reporting and monitoring
- Maintain strict controls on expenditures
- Improve tonnage reporting

#### **Operations**

- Begin utilization of Madison Lane Transfer Station
- Manage Johnson Canyon Landfill operations more efficiently
- Improve Sun Street Transfer Station
- Improve Sun Street Materials Recovery Facility
- Work on Crazy Horse Closure Project

#### Resource Recovery

- Finalize conversion technology direction
- Expand C&D program
- Enhance green waste program
- Expand food waste program
- Improve self-haul diversion opportunities at the landfill and transfer stations
- Develop Authority-wide ordinance promoting diversion of packaging material
- Continue implementation of regional mandatory recycling ordinance

#### **OPERATING EXPENDITURES BUDGET HIGHLIGHTS**

Following is a summary comparison of the operating budget expenditures by category.

	Fiscal	Year		Increase	%
Category	FY 2009-10	FY 2010-11	<u>%</u>	(Decrease)	Change
Employee Services	3,252,600	3,490,000	24%	237,400	7%
Supplies	213,450	271,450	2%	58,000	27%
Business Partnerships	6,448,090	6,159,880	42%	(288,210)	-4%
Other	1,295,510	1,082,020	7%	(213,490)	-16%
Debt Service	3,138,260	3,138,230	22%	(30)	0%
Capital Outlay	59,500	63,500	0%	4,000	7%
Closure/Postclosure	445,000	296,000	2%	(149,000)	-33%
	14,852,410	14,501,080	<u>100</u> %	(351,330)	-2%

#### **Employee Services**

Employee services will increase 7% to \$3,490,000 due to:

- The full impact of one additional Administrative Assistant that was hired when the Authority took over the scalehouse operations on September 1, 2009. This cost was offset by a decrease in contractual service.
- Employee step increases. No Cost of Living Allowance (COLA) is included in this year's budget as the employees have agreed to give up their COLA for the FY 2010-11 fiscal year to assist the Authority in balancing its budget.

#### **Supplies**

Supplies expense will increase \$58,000 (27%) due to the increased fuel expense for handling additional solid waste and recycling material at Sun Street Transfer Station and transferring to Johnson Canyon landfill.

#### Business Partnerships (Contract Services)

Contract services are the largest expense category. This category pays for landfill operations, transfer station operations, regulatory compliance and environmental monitoring. Contract services will decrease 4% to \$6,159,880. Following is summary of the major expenses in this category.

- Oue to the lack of a transfer station in Salinas able to handle all of their tonnage, BFI is budgeted to be compensated \$397,000 for additional trucking costs to Johnson Canyon Landfill. This is being financed from the temporary \$5.00 per ton surcharge on Salinas franchise waste. Once an agreement is reached with Waste Management for the use of Madison Lane Transfer Station these funds will be used to compensate Waste Management for handling the BFI waste.
- Waste Management will be compensated \$649,000 for operating the Jolon Road Transfer Station.
- o While BFI is having to direct haul to Johnson Canyon Landfill it is also scheduled to be reimbursed \$260,000 for an additional route which is necessary due to the fact that its collection trucks are on the road transporting instead of collecting. Once the agreement is in place for the use of Madison Lane these funds will be returned to the City which is financing this cost with 2% of its franchise fees.

 The Authority's contract with Norcal Engineering (now Recology) for the Johnson Canyon landfill operations is the single largest contract of the Authority.
 Following are the amounts budgeted for compensating Norcal:

<u>Task</u>	<u>Amount</u>
Landfill Operations	\$ 1,934,000
Compaction Incentive	383,500
Tonnage Band Over/(Short)	(124,500)
Out of Scope Work	 10,000
Total Landfill Operations	 2,203,000
Diversion Assistance	50,000
Material Diversion Fees	12,500
Organics Program	 399,900
Total Diversion Fees	 462,400
Total Fees	\$ 2,665,400

#### **Debt Service**

Debt service will not change much at \$3,138,230. At \$3.1 million it is the third largest expense category. \$2,753,120 is for the debt service on the \$39.8 million 2002 Revenue Bonds which will be paid off in 2032. \$385,110 is for the annual installment to the City of Salinas for the purchase of Crazy Horse landfill which will be paid off in 2028.

#### Closure Funding

Closure funding will decrease \$149,000 (33%) to \$296,000. The decrease is due to the fact that the increase in permitted capacity gives the Authority a much larger time frame over which to fund the eventual closure of Johnson Canyon Landifll.

#### Capital Outlay

Capital outlay remains at a minimal amount. While staff believes there is a need for newer equipment at Sun Street Transfer Station, staff is looking at doing an equipment lease.

#### Other Expenses

This category catches everything else not covered in the above categories. There are two major expenses included here that are deserving of more discussion as follows:

California Integrated Waste Management Fees - \$346,724

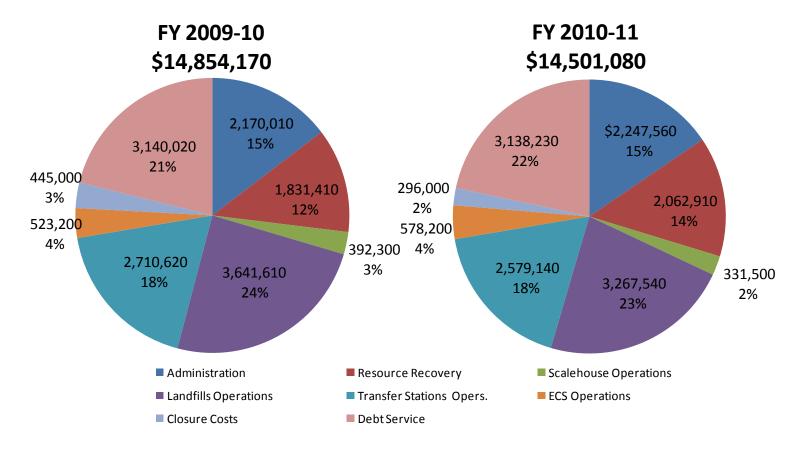
All landfills are required to pay the State \$1.40 per ton buried at landfills. Based on an estimate of 171,220 tons to be buried from the Authority service area the Authority will pay the state \$239,708. The 76,440 tons expected from Recology South Valley will pay an additional \$107,016 from the South Valley monies. This is a total of \$346,724 to be paid to the state. Any tonnage that can be diverted saves \$1.40 per ton.

Monterey County Local Enforcement Agency (LEA) - \$318,500

The Local Enforcement Agency (LEA) has a budget of \$496,080 which is funded in total between the Authority and MRWMD based on permit fees per landfill site and a proportional amount based on tonnage landfilled at each site. The Authority's share is estimated to be \$298,000 for FY 2010-11. In addition to these fees the Authority also pays for other permits. In total the Authority expects to pay \$318,500 to Monterey County Environmental Health.

#### **OPERATING EXPENDITURES BY FUNCTION**

Following is a summary comparison of each of the Authority's functional areas.



#### **Landfills and Transfer Stations**

The landfills operations budget of \$3,267,540 is a decrease of \$374,070 (10%) over the previous year as staff strives to make the operation as efficient as possible. At 23% of the operating budget it is the single largest expenditure.

The transfer stations operating budget of \$2,579,140 is a \$131,480 (5%) decrease over the previous year. This budget pays Waste Management (WM) \$649,000 for operating the Jolon Road Transfer Station. WM delivers solid waste to Johnson Canyon, pays the Authority's standard tipping fees and keeps all gate fees at Jolon Road. The majority of the expenses are incurred at Sun Street Transfer Station. Sun Street has become about as efficient as it can possibly be. Nonetheless staff is working to improve efficiency this coming year.

The transfer stations budget also includes \$397,000 for reimbursement to BFI to haul waste directly to Johnson Canyon Landfill. The BFI reimbursement will be paid from the temporary \$5.00 per ton surcharge on Salinas franchise waste. It also includes \$260,000 to reimburse BFI for an additional route due to the longer hauling distances. Once Madison Lane is used for BFI waste the BFI reimbursements will end.

#### **FY 2009-10 ACCOMPLISHMENTS**

In order to get a better view of what direction the Authority is heading it is beneficial to see what has been accomplished in 2009-10.

- In December 2009 Sun Street Transfer Station completed two years of operation as an Authority run operation. Due to the continued efficiency of the Sun Street staff, the transfer station has saved the Authority a substantial sum of money.
- in August 2009 Wood Brothers finished the construction of the newest cell at Johnson Canyon Module 4,5,6B. This cell will handle an additional 1.24 million tons of waste.
- On March 19, 2009 the Authority began discussion with two vendors to see which one
  will ultimately provide conversion technology services to the Authority in place of
  landfilling.
- In March 2010 the CIWMB approved the closure plan for Crazy Horse Landfill. In the
  meantime the Authority has begun work on utilizing CHL as a solar generating station. If
  approved, this will have a tremendous impact on the CHL closure plan and generate
  additional revenue for the Authority. At an estimated \$12 million, the closure of Crazy
  Horse Landfill will be the single largest project in Authority history.
- The Authority entered into agreements with Ameresco to generate energy at Johnson Canyon and Crazy Horse Landfills. Beginning FY 2011-12 these projects will generate an additional \$1.0 million in annual revenue.

#### **SOLID WASTE DISPOSAL RATE FOR FY 2010-11**

On April 15, 2010 the Board approved a \$1.00 per ton rate increase, bringing the Authority's tipping fee to \$64.00 per ton. The minimum load self-haul rates were not increased. The rate increase was one of the budget deficit reduction measures adopted by the Board on April 15.

In FY 2009-10 there was no rate increase in franchise waste disposal fees. The rate remained at \$63.00 per ton. However, Salinas' residents incurred a \$6.00 per ton transportation surcharge to fund BFI direct hauling expense to JCL. For FY 2010-11 the surcharge is being reduced to \$5.00. Thus Salinas' residents will not be impacted by the \$1.00 increase in tipping fees.

The 10-year plan presented to the Board in October 2009 indicated that a \$2.00 per ton rate increase would be needed in FY 2010-11 to fund a baseline status-quo budget. The full \$2.00 per ton increase was not needed due to the expenditure reductions implemented and the plan to attract additional tonnage to Authority facilities.

#### **REVENUES AND TONNAGE**

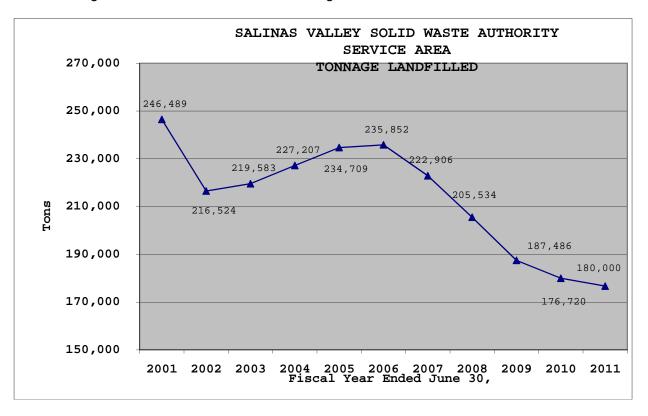
Authority service area tipping fee revenue is estimated to decrease \$372,240 (3.0%) due to a continued decrease in tonnage.

South Valley Disposal revenue is expected to decrease \$230,264 in accordance with their contract. South Valley lost the franchise for South Santa Clara County.

Following is a summary of the estimated tonnages and projected revenues:

	2009-10	2010-11	(	Current	2009-10	2010-11	
<u>Source</u>	<u>Tons</u>	<u>Tons</u>		Rates	Revenue	Revenue	<u>Change</u>
Franchise Haulers	150,000	150,000	\$	64.00	\$ 9,450,000	\$ 9,600,000	\$ 150,000
Self-Haul	27,400	16,100	\$	64.00	1,726,200	\$ 1,030,400	(695,800)
Self-Haul Additional		5,500	\$	64.00		\$ 352,000	352,000
Madison Lane Self Haul	10,800	5,000	\$	35.00	367,200	\$ 175,000	(192,200)
Madison Lane to SSTS		-				\$ 100,000	100,000
Field Plastics	1,500	120	\$	96.00	144,000	\$ 11,520	(132,480)
Diversion Materials				varies	829,000	 874,240	45,240
Tipping Fees Total	189,700	176,720			\$12,516,400	\$ 12,143,160	\$ (373,240)
South Valley Disposal	86,000	76,440			\$ 2,377,800	\$ 2,147,600	
Total Tons Landfilled	275,700	253,160			\$14,894,200	\$ 14,290,760	

The following chart shows the decrease in tonnage.



#### Franchise Solid Waste Tonnage

The Authority's main source of revenue is franchise solid waste that is delivered to Authority facilities. While the recession and continued recycling and diversion efforts have decreased franchise waste the past four years, we believe the downward spiral is over. The downward trend stopped in September 2009. Tonnage has began to level off. As of February 28, 2010 we were only 1% behind the estimated tonnages needed to reach the budget amount of 150,000 tons. Staff believes that absent any other major economic changes in the Salinas Valley the estimate of 150,000 will hold for FY 2010-11. Following is a historical table of the franchise solid waste. This table is the basis for the Authority's estimate of 150,000 tons of franchise waste for FY 2010-11.

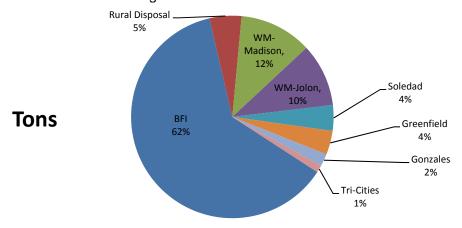
	2006-07	2007-08	2008-09	2009-10	2009-10	2010-11
Franchise Account	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Estimate</u>	<u>Revised</u>	<u>Projected</u>
BFI Waste Service	110,434	104,265	94,391	93,600	93,600	93,600
Rural Disposal	28,864	27,550	22,637	24,700	24,700	24,700
WM-Madison Lane *						
WM-Jolon Road *	18,660	16,965	16,200	14,900	14,900	14,900
City of Soledad	6,257	6,089	5,816	5,500	5,500	5,500
City of Greenfield	5,757	5,742	5,460	5,100	5,100	5,100
Tri-Cities Disposal	4,196	3,743	3,425	3,300	3,300	3,300
City of Gonzales	3,266	<u>3,205</u>	2,920	2,900	2,900	2,900
Total	178,116	167,911	150,856	150,000	150,000	150,000
Percentage change	-5.3%	-5.7%	-10.2%	-0.6%	0%	0%

<sup>\*</sup> due to the closure of Crazy Horse Landfill, Rural Disposal started delivering franchise waste to Madison Lane Transfer Station for transfer to Johnson Canyon Landfill.

As the above numbers indicate, for FY 2009-10 staff prepared the budget based on 150,000 of franchise waste.

At this point there are no indications of increased economic activity in Monterey County that can justify an increase in franchise tonnage. Staff believes that the 150,000 ton estimate is a good conservative estimate.

The chart below shows the origin of the franchise waste.



#### Self-Haul Solid Waste Tonnage

The second largest source of income for the Authority is Self-Haul solid waste. These are customers that bring their own solid waste to Authority landfills. These customers can go wherever they please. Self-haul solid waste is charged at the same rate as franchise waste. The table below shows the basis for the Authority estimate of a 2.4% decrease in self-haul tonnage for FY 2010-11.

	2006-07	2007-08	2008-09	2009-10	2009-10	2010-11
Franchise Account	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Estimate</u>	<u>Revised</u>	<u>Projected</u>
Self-Haul Tons	32,103	26,494	21,656	27,400	16,500	16,100
Percentage change	-6.2 %	-17.5%	-18.3%	-26.5%	-23.8%	-2.4%

The closure of Crazy Horse Landfill on May 31, 2009 caused a decrease in self-haul tonnage. A substantial amount of self-haul customers started going to Madison Lane Transfer Station (MLTS) which is owned and operated by Waste Management, instead of making the drive to Sun Street Transfer Station or Johnson Canyon Landfill. Between both transfer stations they managed to pick-up most of the self-haul traffic that used to go to Crazy Horse. Unfortunately, the bigger share went to MLTS.

After discussions with the Board, staff will be working to attract additional tonnage that is leaking out of the Authority's service area. Staff is anticipating bringing in an additional 5,500 tons of self-haul waste beyond the numbers shown above.

#### Madison Lane Self-Haul Tonnage

The third largest source of revenue for the Authority is the self-haul tonnage that comes from Madison Lane Transfer Station, which is owned and operated by USA Waste, dba Waste Management. These are self-haul customers that prefer to go to Madison Lane. In 2005 the Authority entered into an agreement with Waste Management for the delivery of their self-haul waste to an Authority landfill at a reduced rate. The reduced rate was granted because the Authority does not have to provide the services for this waste that it has to provide to customers of its member agencies. The rate stared at \$29.00 per ton and goes up by \$1.00 per year. For FY 2009-10 the rate is \$34.00. in FY 2010-11 the rate will be \$35.00 Following is a chart depicting the self-haul waste delivered to the Authority from Madison Lane Transfer Station.

	2006-07	2007-08	2008-09	2009-10	2009-10	2010-11
Franchise Account	Actual	Actual	Actual	Estimate	Revised	Projected
Madison Lane TS	13,547	12,125	12,190	10,800	5,100	5,000
Percentage change		-10.57%	.5%	-11.4%	-58.0%	-2.0%

Staff is working with Waste Management to convert Madison Lane into a commercial franchise waste only materials recovery facility and transfer station. Which means that the Madison Lane self-haul waste would come to the Sun Street Transfer Station at the full \$64.00 per ton rate.

#### Field Plastic Tonnage

As shown below, after the closure of Crazy Horse the Authority lost all field plastic that was being delivered to Crazy Horse. The vast majority of it went to MLTS.

Franchise Account	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Revised	2010-11 Projected
Field Plastic	1,662	1,852	1,484	1,500	120	120
Percentage change		11.4%	-20.0%	1.0%	-92.0%	0.0%

#### Salinas Transportation Surcharge

The Salinas Transportation Surcharge used to reimburse BFI for direct hauling to Johnson Canyon is being reduced from \$6.00 per ton in FY 2009-10 to \$5.00 per ton in FY 2010-11. The temporary \$5.00 per ton surcharge on an estimated 93,600 tons of Salinas franchise waste is expected to generate \$561,600.

These funds will be utilized to reimburse BFI for direct hauling to Johnson Canyon. Once an agreement is reached with Waste Management for the delivery of BFI franchise waste to Madison Lane, these funds will be utilized to pay Waste Management for the handling and transporting of BFI waste to Johnson Canyon.

#### **Investment Earnings**

The \$450,000 investment earnings estimate represents a decrease of \$336,000 (42.7%) over the original estimate at the beginning of FY 2009-10. This is due to reduced investment rates of return and a decrease in available funds for investment.

Investment earnings have always played a key role in the Authority's budget until this year. FY 2009-10 will be an all time low for investment earnings due to the recession and the Federal Reserve's monetary policy. Below is a summary of the Authority's investable cash and rate of return for the past four quarters. The Authority has followed the practice of keeping its funds invested in the State of California's Local Agency Investment Fund (LAIF) which is managed by the State Treasurer. As is evident, in FY 2010-11 there will be no more bond proceeds to invest and the interest rates have dropped sharply.

	Authority	Bond		Interest	<b>Qtrly Interest</b>		
Qtr. Ended	Investment	<u>Proceeds</u>		Rate	Authoity		<u>Bonds</u>
3/31/2009	\$ 19,846,953	\$	5,851,339	1.91%	\$	96,121.51	\$27,494.06
6/30/2009	\$ 19,978,075	\$	4,049,833	1.51%	\$	76,092.18	\$16,803.80
9/30/2009	\$ 18,854,666	\$	1,216,000	0.90%	\$	42,999.56	\$ 5,306.73
12/31/2009	\$ 20,347,166	\$	-	0.60%	\$	30,237.57	\$ 451.42

The FY 2010-11 investment earnings estimate of \$450,000 is based on the table below. In order to meet the internal performance goal of a minimum 1.5% rate of return on the Authority's investments, the Authority Treasurer will be changing the investment strategy. The Authority will become a more active participant in the investment market. All investments will continue to be made in accordance with the Authority's Investment Policy.

FY 2010-11 Investment Earnings Estimate									
Bond Reserve	\$ 2,820,700	5.45%	\$153,728.15						
Cash	\$19,750,000	1.50%	\$296,250.00						
			\$449,978.15						

#### **EXPANSION FUND – (SOUTH VALLEY TONNAGE)**

The Expansion Fund is used to account for the sale of landfill capacity to South Santa Clara Valley Disposal (South Valley). The Authority is guaranteed to receive \$2,147,600 in FY 2010-11 for landfilling 76,440 tons.

While \$1,000,000 annually was used for operating Crazy Horse Landfill (CHL) until its closure, these funds will not be used to operate Johnson Canyon. The closure of CHL will produce a \$1,000,000 savings in landfill operations. Costs associated with South Valley waste, amounting to \$472,600 will continue to be paid from these funds.

The Expansion Fund budget includes no new projects for FY 2010-11. At June 30, 2010 the Expansion Fund is expected to have a fund balance of \$7,913,000.

At the end of 10 years (June 30, 2014) the Expansion Fund is expected to generate \$11.8 million which, per Board policy, is to be used for developing 50 years of sustainable landfill capacity. If the agreement is kept in place until December 2017, it will generate \$19.4 million.

#### **DEBT SERVICE**

From first fiscal year 2002-03 through fiscal year 2006-07 the Authority gradually increased tipping fees \$9.00 per ton gradually in accordance with the financing plan for the 2002 Revenue Bonds. Debt service (principal and interest) payments on the 2002 Revenue Bonds have now leveled off at \$2.75 million through FY 2031-32.

The debt service payments were structured so that rate increases could be done gradually. This was possible because the bond issue included \$3,140,454 in capitalized interest to help make the debt service payments during the initial period so rates could be increased gradually. The use of the capitalized interest is shown on the table below under the column titled Capitalized Interest.

					Per Ton	Tipping	Funded
Fiscal	Annual	Capitlized	Debt Service	Increase in	Rate	Fees	from
Year	Debt Service	Interest	Requirements	Debt Service	Increase	Generated	Operations
2002-03	1,383,218	809,218	574,000		1.00		-
2003-04	2,057,678	1,357,778	699,900	125,900	2.00	411,600	(285,700)
2004-05	2,057,679	463,079	1,594,600	894,700	2.00	425,000	469,700
2005-06	2,759,679	510,379	2,249,300	654,700	2.00	450,000	204,700
2006-07	2,748,053		2,748,053	498,753	2.00	475,000	23,753
2007-08	2,749,803		2,749,803	1,750	-	-	1,750
	•						
		2 1/0 /5/					

In addition to the debt service payments on the 2002 Revenue Bonds the Authority also pays the City of Salinas \$385,100 annually through FY 2027-28 for the Installment Purchase Agreement (IPA) of Crazy Horse Landfill.

Following is a summary of the Authority's debt service requirements through the final payment on all its outstanding debt:

Fiscal Year									Total	
Ending		IF.	PA		 2002 Bonds				Debt Svc	
June 30,		Principal	Interest		Principal		Interest		Requirements	
2010	\$	93,489	\$	291,609	\$ 860,000	\$	1,893,154	\$	3,138,252	
2011		101,030		284,067	900,000		1,853,091		3,138,188	
2012		109,180		275,917	940,000		1,814,554		3,139,651	
2013		117,988		267,109	985,000		1,769,954		3,140,051	
2014		127,506		257,591	1,035,000		1,721,524		3,141,621	
2015-2019		809,447		1,116,038	6,095,000		7,670,016		15,690,501	
2020-2024		1,193,033		732,452	7,975,000		5,793,756		15,694,241	
2025-2028		1,157,601		190,239	10,340,000		3,419,325		15,107,165	
2029-2031	_		_		7,640,000	_	615,563		8,255,563	
	\$	3,709,274	\$	3,415,022	\$ 36,770,000	\$	26,550,936	\$	70,445,233	

#### **RATE COVENANT**

Pursuant to the Master Indenture for the 2002 Revenue Bonds the Authority agreed "to fix, prescribe and collect rates, fees and charges and manage the operation of the System for each fiscal year so as to yield Net Revenues during such fiscal year equal to at least one hundred fifteen percent (115%) of the Annual Debt Service in such fiscal year." After paying for operations the Authority must have available 115% of the amount of debt service. This ensures the bond holders that there is a 15% cushion to make debt service payments in the event changes are necessary during the year which would affect revenues or expenditures. For FY 2010-11 the debt service coverage ratio is %.

#### **CONCLUSION**

The budget as presented covers all operating expenditures, debt service payments, and transfers leaving an operating net income of \$117,280. The Authority will begin the closure of Crazy Horse Landfill, the single largest project for the Authority.

The Board's due diligence and staff's efforts have allowed the Authority develop a balanced budget for FY 2010-11. Once the budget is adopted the real work will begin as the Authority will continue to undergo a transformative process to become a more efficient operation poised to handle recycling, resource recovery, and solid waste disposal needs of the Salinas Valley in a "Future Without Landfills".

Respectfully submitted,

Patrick Mathews General Manager/CAO Roberto Moreno Finance Manager/Treasurer

# SALINAS VALLEY SOLID WASTE AUTHORITY



## **List of Principal Officials**

Gloria De La Rosa, City of Salinas

President

Richard Ortiz, City of Soledad Vice President

Lou Calcagno, County of Monterey
Board Member

Janet Barnes, City of Salinas Board Member

Matt Gourley, City of Gonzales
Board Member

Fernando Armenta, County of Monterey Alternate Vice President

Dennis Donahue, City of Salinas Board Member

Annie Moreno, City of Greenfield Board Member

Robert Cullen, City of King Board Member

Patrick Mathews
Chief Administrative Officer

**Jose Gamboa**Assistant General Manager

**Roberto Moreno** Finance Manager/Treasurer **Susan Warner** Diversion Manager

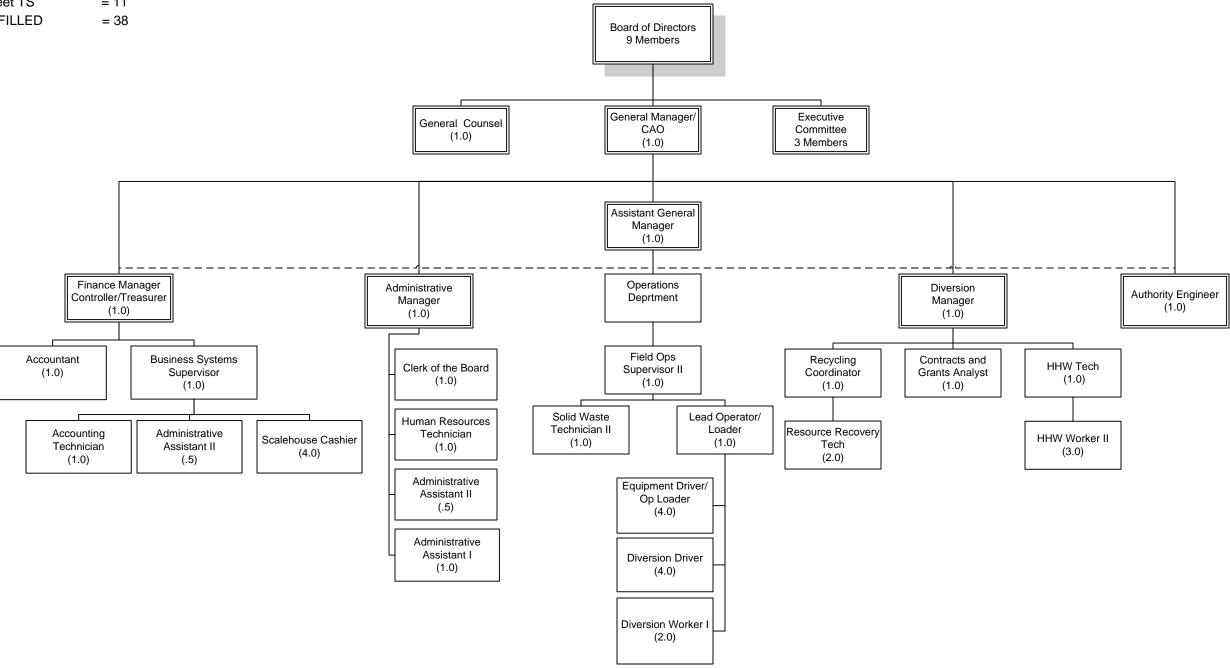
Rose Gill Administrative Manager

Thomas M. Bruen General Counsel

# SVSWA ORGANIZATIONAL CHART PROPOSED EFFECTIVE DATE: 07/01/10



Administration = 14
Resource Recovery = 9
Scalehouse = 4
Sun Street TS = 11
TOTAL FILLED = 38





#### **Proposed Budget Worksheet**

105 - Administration Fund					
			2009 -	PROPOSED	
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
Expenses					
General Administration					
Employee Services					
105-6-1100-61110 Regular Pay	359,183.41	424,539.10	404,000.00	366,844.78	476,000.00
105-6-1100-61120 PTO - Cash Out	24,624.28	24,738.17	15,600.00	6,843.84	18,400.00
105-6-1100-61200 Temporary Pay	2,231.25	26,685.19	0.00	0.00	0.00
105-6-1100-61300 Overtime - Regular	641.38	95.96	2,000.00	526.69	1,000.00
105-6-1100-61400 Tuition Reimbursement	0.00	0.00	0.00	176.11	0.00
105-6-1100-61410 Health Club/Fitness Reimbursement	532.80	208.00	2,500.00	182.00	2,500.00
105-6-1100-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
105-6-1100-61600 Other Payroll Costs	0.00	0.00	0.00	0.00	0.00
105-6-1100-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
105-6-1100-61700 Flexible Leave - Cash Out	4,574.40	1,751.32	4,600.00	5,035.77	6,400.00
105-6-1100-61705 Management Leave - Cash Out	4,027.68	5,402.39	7,200.00	5,860.25	7,400.00
105-6-1100-61815 Auto Allowance	2,727.70	13,250.71	12,000.00	10,052.26	12,000.00
105-6-1100-61821 OASDI	445.07	0.00	0.00	0.00	0.00
105-6-1100-61822 PERS Employer Contribution	40,453.81	42,940.06	38,900.00	34,669.94	45,000.00
105-6-1100-61823 PERS EPMC	11,531.77	26,655.19	26,300.00	23,525.17	33,400.00
105-6-1100-61825 Medicare	5,702.64	7,997.33	5,900.00	5,631.18	7,000.00
105-6-1100-61831 Health Insurance	69,222.28	94,032.88	71,700.00	56,694.35	86,500.00
105-6-1100-61833 Long-Term Disability	1,530.74	2,900.27	1,700.00	2,057.10	2,000.00
105-6-1100-61834 Unemployment	2,330.21	2,252.03	1,600.00	2,351.55	2,100.00
105-6-1100-61836 Life Insurance	1,289.93	2,137.13	1,400.00	1,409.06	1,700.00



Proposed Budget Worksheet As of: April 30, 2010

100 Manimistration Fana					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
105-6-1100-61837 Workers Compensation	8,120.84	7,018.62	5,600.00	5,880.68	6,100.00
105-6-1100-61999 CIP/Program Regular Salary Deduct	0.00	0.00	0.00	0.00	0.00
TOTAL Employee Services	539,170.19	682,604.35	601,000.00	527,740.73	707,500.00
<u>Supplies</u>					
105-6-1100-62100 Office Supplies & Materials	14,587.06	21,762.94	16,000.00	7,862.21	11,000.00
105-6-1100-62120 Reproduction Costs	0.00	818.73	0.00	0.00	1,000.00
105-6-1100-62130 Copier/Printer Supplies	0.00	17.43	1,000.00	6,787.45	5,000.00
105-6-1100-62230 Rolling Stock Supplies	265.31	319.78	2,000.00	1,035.07	2,000.00
105-6-1100-62330 Fuel	1,797.80	1,203.84	1,200.00	1,053.77	1,200.00
105-6-1100-62800 Special Dept Supplies	3,719.38	1,029.21	3,000.00	1,087.99	3,000.00
105-6-1100-62810 Software/License Renewals	1,094.48	2,086.63	2,000.00	142.27	2,000.00
105-6-1100-62910 Minor Capital Outlay	0.00	3,080.96	1,500.00	751.49	1,500.00
105-6-1100-62915 Minor Computer Equipment	0.00	55.69	1,100.00	1,011.42	0.00
TOTAL Supplies	21,464.03	30,375.21	27,800.00	19,731.67	26,700.00
Contract Services					
105-6-1100-63116 Cell Phones	2,631.80	3,723.32	3,500.00	1,860.24	3,500.00
105-6-1100-63120 Telephone	9,155.05	9,346.05	10,000.00	6,876.84	10,000.00
105-6-1100-63121 Conference Call Services	689.02	839.28	700.00	1,394.91	700.00
105-6-1100-63125 Internet Services	0.00	0.00	0.00	0.00	0.00
105-6-1100-63126 Exchange Hosting Services	0.00	0.00	0.00	0.00	0.00
105-6-1100-63140 Postage	3,550.48	4,072.39	3,500.00	3,451.11	3,500.00
105-6-1100-63150 Overnight Shipments	1,612.23	323.13	1,200.00	347.42	1,200.00
105-6-1100-63200 Utilities	0.00	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

Tee Aurinistration Fund					
	2007 - 2008 ACTUAL	 2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
105-6-1100-63210 Water	520.43	453.00	500.00	550.75	500.00
105-6-1100-63220 Sewer	505.38	529.08	500.00	468.80	500.00
105-6-1100-63230 Gas & Electricity	8,056.15	10,107.31	10,500.00	7,215.65	10,500.00
105-6-1100-63260 Cable Service	369.15	201.16	250.00	0.00	250.00
105-6-1100-63320 Building Rent	78,477.60	77,100.80	78,500.00	68,751.63	78,500.00
105-6-1100-63321 Building Property Taxes	0.00	0.00	0.00	0.00	0.00
105-6-1100-63322 Building Maintenance Fees	12,254.96	22,088.80	20,700.00	20,008.00	20,700.00
105-6-1100-63416 Building Alarm Service	780.00	606.00	700.00	738.00	700.00
105-6-1100-63430 Equipment Maintenance	220.00	0.00	500.00	337.01	500.00
105-6-1100-63431 Equip Maintenance - Copier	2,864.81	2,430.41	2,000.00	1,649.57	2,000.00
105-6-1100-63510 Legal Services	268,595.16	140,384.41	150,000.00	99,385.70	120,000.00
105-6-1100-63520 Recruitment Services	64,126.66	801.62	0.00	1,726.74	200.00
105-6-1100-63521 HR Consultants - Comp. Study	0.00	11,105.00	0.00	0.00	0.00
105-6-1100-63522 HR Investigations, Testing	3,257.16	2,496.00	2,500.00	1,136.00	2,500.00
105-6-1100-63540 Consulting Engineer	37,260.20	55,324.64	45,000.00	59,244.63	20,000.00
105-6-1100-63541 Contract Engineering Manager	29,099.69	0.00	0.00	0.00	0.00
105-6-1100-63560 Custodial Service	5,580.00	6,600.00	6,600.00	4,950.00	6,600.00
105-6-1100-63580 Safety Program/Consulting	0.00	0.00	1,579.80	1,616.93	0.00
105-6-1100-63581 Safety Awards	0.00	0.00	1,500.00	0.00	1,500.00
105-6-1100-63590 Other Professional Services	0.00	680.00	0.00	1,750.00	0.00
105-6-1100-63598 FSA Service Fees	216.00	216.00	200.00	126.00	200.00
105-6-1100-63599 EAP Service Fee	991.30	1,039.44	1,000.00	678.57	1,000.00
105-6-1100-63672 Laserfiche Support	5,939.20	7,158.78	7,200.00	7,198.06	7,200.00



#### **Proposed Budget Worksheet**

105 - Administration rund					
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
105-6-1100-63678 Telephone System Support	0.00	0.00	0.00	0.00	0.00
105-6-1100-63679 Employee Evaluations Software Suppor	0.00	0.00	0.00	0.00	5,000.00
105-6-1100-63960 Contingencies	0.00	2,005.70	3,900.00	0.00	5,000.00
TOTAL Contract Services	536,752.43	359,632.32	352,529.80	291,462.56	302,250.00
Other Expenses					
105-6-1100-64100 Advertising/Public Notices	8,085.66	7,688.45	10,000.00	3,148.93	10,000.00
105-6-1100-64105 Advertising - Yellow Pages	0.00	0.00	0.00	21,870.22	0.00
105-6-1100-64110 Advertising - Recruitments	0.00	0.00	0.00	6,250.63	500.00
105-6-1100-64200 Conferences/Meetings	3,669.12	3,529.71	5,000.00	5,498.45	5,000.00
105-6-1100-64201 Travel Expense - General Manager	6,570.99	2,795.52	3,000.00	2,122.07	3,000.00
105-6-1100-64210 Board Meeting Supplies	2,239.56	4,551.04	3,500.00	2,081.81	3,500.00
105-6-1100-64220 Board Retreat	4,853.27	1,326.84	4,000.00	5,123.68	4,650.00
105-6-1100-64230 Retirement Function	0.00	0.00	0.00	0.00	0.00
105-6-1100-64240 Employee Recognition	0.00	923.17	1,000.00	737.47	2,500.00
105-6-1100-64250 Training	10,669.60	14,891.68	6,000.00	5,807.41	6,000.00
105-6-1100-64310 Association Memberships	0.00	0.00	0.00	0.00	400.00
105-6-1100-64320 Publications & Trade Journals	3,366.00	3,906.24	3,000.00	11,051.06	3,000.00
105-6-1100-64410 Insurance	51,388.30	64,741.29	65,000.00	74,176.56	65,000.00
105-6-1100-64810 Board Member Stipends	11,100.00	12,414.26	14,400.00	9,353.74	16,500.00
TOTAL Other Expenses	101,942.50	116,768.20	114,900.00	147,222.03	120,050.00



Proposed Budget Worksheet As of: April 30, 2010

700 Administration Faira					
			2009 -	2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
<b>Depreciation/Amortization</b>					
105-6-1100-68100 Depreciation	0.00	0.00	0.00	0.00	0.00
TOTAL Depreciation/Amortization	0.00	0.00	0.00	0.00	0.00
TOTAL General Administration	1,199,329.15	1,189,380.08	1,096,229.80	986,156.99	1,156,500.00
Finance Administration					
Employee Services					
105-6-1200-61110 Regular Pay	284,569.74	306,324.78	363,000.00	236,231.75	318,300.00
105-6-1200-61120 PTO - Cash Out	29,377.87	14,133.04	13,900.00	12,024.52	12,300.00
105-6-1200-61300 Overtime - Regular	2,220.94	1,751.52	2,000.00	2,315.21	2,500.00
105-6-1200-61400 Tuition Reimbursement	0.00	458.24	500.00	305.56	500.00
105-6-1200-61410 Health Club/Fitness Reimbursement	515.00	0.00	2,000.00	500.00	2,000.00
105-6-1200-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
105-6-1200-61600 Other Payroll Costs	0.00	0.00	0.00	0.00	0.00
105-6-1200-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
105-6-1200-61700 Flexible Leave - Cash Out	4,244.38	789.56	7,400.00	3,658.84	6,100.00
105-6-1200-61705 Management Leave - Cash Out	2,753.52	2,532.40	3,100.00	3,129.90	3,200.00
105-6-1200-61815 Auto Allowance	6,253.87	6,023.10	6,000.00	4,569.24	6,000.00
105-6-1200-61822 PERS Employer Contribution	24,843.85	29,672.01	34,900.00	22,336.12	30,200.00
105-6-1200-61823 PERS EPMC	9,401.65	17,167.72	23,500.00	15,042.41	22,300.00
105-6-1200-61825 Medicare	4,590.73	4,617.18	5,300.00	3,723.54	4,700.00
105-6-1200-61831 Health Insurance	67,109.88	60,591.59	78,200.00	37,044.07	63,300.00
105-6-1200-61833 Long-Term Disability	1,260.90	1,933.03	1,700.00	1,351.69	1,400.00
105-6-1200-61834 Unemployment	1,455.99	1,487.75	1,600.00	1,267.44	1,400.00



Proposed Budget Worksheet As of: April 30, 2010

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	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
105 / 1000 /100/ Life Incomes					
105-6-1200-61836 Life Insurance	877.43	1,361.82	1,400.00		1,100.00
105-6-1200-61837 Workers Compensation	2,887.37	2,254.47	2,500.00	•	2,100.00
105-6-1200-61999 CIP/Program Regular Salary Deduct	0.00	0.00	0.00		0.00
TOTAL Employee Services	442,363.12	451,098.21	547,000.00	346,516.20	477,400.00
Supplies					
105-6-1200-62100 Office Supplies & Materials	87.66	683.14	800.00	447.78	800.00
105-6-1200-62120 Reproduction Costs	0.00	0.00	0.00	0.00	0.00
105-6-1200-62230 Rolling Stock Supplies	0.00	0.00	0.00	0.00	0.00
105-6-1200-62800 Special Dept Supplies	892.85	1,401.27	1,000.00	567.37	1,000.00
105-6-1200-62810 Software/License Renewals	1,152.06	1,615.44	1,000.00	3,758.97	3,500.00
105-6-1200-62910 Minor Capital Outlay	0.00	0.00	0.00	3,067.84	0.00
105-6-1200-62915 Minor Computer Equipment	0.00	1,354.76	0.00	60.88	0.00
TOTAL Supplies	2,132.57	5,054.61	2,800.00	7,902.84	5,300.00
Contract Services					
105-6-1200-63116 Cell Phones	1,303.94	1,528.54	1,160.00	895.91	1,160.00
105-6-1200-63120 Telephone	0.00	0.00	0.00	0.00	0.00
105-6-1200-63125 Internet Services	6,200.63	4,702.50	4,800.00	3,000.00	4,800.00
105-6-1200-63126 Exchange Hosting Services	2,250.40	2,850.31	2,800.00	2,343.22	2,800.00
105-6-1200-63127 Network Access	19.75	712.00	800.00	0.00	800.00
105-6-1200-63150 Overnight Shipments	199.92	145.50	200.00	23.87	200.00
105-6-1200-63430 Equipment Maintenance	0.00	408.23	500.00	0.00	500.00
105-6-1200-63530 Audit Services	25,034.46	75,792.43	15,000.00	20,821.74	15,000.00
105-6-1200-63535 Actuarial Services	0.00	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

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	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
105-6-1200-63570 Bank of NY -1997 Series A Bond	4,828.30	4,865.40	5,000.00	0.00	5,000.00
105-6-1200-63571 MBIA Muni-Financial Rebate	1,600.00	2,100.00	1,850.00	1,850.00	1,850.00
105-6-1200-63581 Safety Awards	0.00	0.00	0.00	0.00	0.00
105-6-1200-63588 Credit Reports	0.00	0.00	0.00	2,417.99	0.00
105-6-1200-63594 Credit Card Fees	10,303.26	13,860.50	10,000.00	5,605.89	10,000.00
105-6-1200-63595 Returned Check Expense	1,534.51	141.96	1,000.00	-126.57	1,000.00
105-6-1200-63596 Bank Fees	2,496.27	0.00	0.00	2,015.06	0.00
105-6-1200-63598 FSA Service Fees	216.00	180.00	0.00	102.00	0.00
105-6-1200-63599 EAP Service Fee	660.87	584.61	0.00	542.86	0.00
105-6-1200-63671 Network Support	8,630.73	9,780.96	12,000.00	2,172.50	12,000.00
105-6-1200-63674 Plan-It Support	900.00	900.00	1,000.00	900.00	1,000.00
105-6-1200-63675 Website Hosting Service	600.00	0.00	600.00	1,013.08	600.00
105-6-1200-63676 INCODE Off Site Backup	2,000.00	0.00	2,000.00	0.00	2,000.00
105-6-1200-63677 INCODE Support	7,669.00	15,607.52	10,000.00	14,666.12	15,000.00
105-6-1200-63960 Contingencies	0.00	0.00	0.00	0.00	0.00
TOTAL Contract Services	76,448.04	134,160.46	68,710.00	58,243.67	73,710.00
Other Expenses					
105-6-1200-64200 Conferences/Meetings	3,866.70	7,062.00	5,000.00	2,347.46	5,000.00
105-6-1200-64250 Training	2,604.69	695.00	2,500.00	0.00	2,500.00
105-6-1200-64251 INCODE Student Center	1,500.00	1,500.00	1,500.00	1,321.45	1,500.00
105-6-1200-64320 Publications & Trade Journals	310.00	610.00	500.00	270.00	500.00
105-6-1200-64410 Insurance	0.00	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

105 - Administration Fund					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
-	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
105-6-1200-64700 Refunds & Reimbursement of Damages	0.00	0.00	1,000.00	0.00	1,000.00
TOTAL Other Expenses	8,281.39	9,867.00	10,500.00	3,938.91	10,500.00
Debt Service					
105-6-1200-65002 Debt Service	0.00	0.00	0.00	0.00	0.00
TOTAL Debt Service	0.00	0.00	0.00	0.00	0.00
Capital Outlay					
105-6-1200-66530 Office Equipment	4,761.81	0.00	2,500.00	0.00	2,500.00
105-6-1200-66560 Computer Equipment	0.00	0.00	0.00	0.00	0.00
TOTAL Capital Outlay	4,761.81	0.00	2,500.00	0.00	2,500.00
Depreciation/Amortization					
105-6-1200-68100 Depreciation	0.00	0.00	0.00	0.00	0.00
105-6-1200-68200 Amortization	1,458.00	0.00	0.00	0.00	0.00
TOTAL Depreciation/Amortization	1,458.00	0.00	0.00	0.00	0.00
Other Financing Uses					
105-6-1200-69101 IRS Audit Penalty	681,336.00	0.00	0.00	0.00	0.00
TOTAL Other Financing Uses	681,336.00	0.00	0.00	0.00	0.00
TOTAL Finance Administration	1,216,780.93	600,180.28	631,510.00	416,601.62	569,410.00
Operations Administration					
Employee Services					
105-6-1300-61110 Regular Pay	213,998.83	236,713.14	284,400.00	213,850.28	425,100.00
105-6-1300-61120 PTO - Cash Out	16,507.72	15,421.27	11,000.00	10,784.28	16,400.00
105-6-1300-61300 Overtime - Regular	5,105.16	4,001.33	5,000.00	5,048.87	7,000.00
105-6-1300-61410 Health Club/Fitness Reimbursement	75.00	0.00	2,000.00	250.00	2,000.00



#### **Proposed Budget Worksheet**

103 - Administration Fund					
			2009 - 2010		
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
	AOTOAL	AOTOAL	DODOLI	EXI ENDITORES	DODOLI
105-6-1300-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
105-6-1300-61600 Other Payroll Costs	0.00	0.00	0.00	0.00	0.00
105-6-1300-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
105-6-1300-61700 Flexible Leave - Cash Out	4,420.80	768.24	4,700.00	4,784.60	4,800.00
105-6-1300-61705 Management Leave - Cash Out	4,422.88	2,066.32	3,600.00	2,181.48	7,600.00
105-6-1300-61815 Auto Allowance	6,253.87	5,792.33	6,000.00	5,492.32	12,000.00
105-6-1300-61822 PERS Employer Contribution	19,373.10	23,526.37	27,400.00	19,864.83	40,200.00
105-6-1300-61823 PERS EPMC	7,664.02	13,781.43	18,500.00	13,520.41	29,800.00
105-6-1300-61825 Medicare	3,530.41	3,719.24	4,200.00	3,420.88	6,200.00
105-6-1300-61831 Health Insurance	36,192.78	30,831.80	37,000.00	20,907.21	42,300.00
105-6-1300-61833 Long-Term Disability	1,113.05	1,553.69	1,000.00	1,265.35	1,400.00
105-6-1300-61834 Unemployment	965.39	792.80	1,000.00	1,253.46	1,400.00
105-6-1300-61836 Life Insurance	771.72	1,090.61	900.00	819.58	1,100.00
105-6-1300-61837 Workers Compensation	15,206.67	17,536.46	14,700.00	15,307.14	19,200.00
105-6-1300-61999 CIP/Program Regular Salary Deduct	0.00	0.00	-50,000.00	0.00	-157,300.00
TOTAL Employee Services	335,601.40	357,595.03	371,400.00	318,750.69	459,200.00
<u>Supplies</u>					
105-6-1300-62100 Office Supplies & Materials	198.94	2,607.76	1,200.00	277.92	1,200.00
105-6-1300-62120 Reproduction Costs	0.00	0.00	0.00	66.91	0.00
105-6-1300-62230 Rolling Stock Supplies	3,362.80	2,314.47	2,000.00	1,295.46	2,000.00
105-6-1300-62300 Unleaded Gasoline	0.00	0.00	0.00	0.00	0.00
105-6-1300-62330 Fuel	10,906.48	9,931.62	8,450.00	7,173.16	8,450.00
105-6-1300-62800 Special Dept Supplies	3,652.96	4,745.53	2,000.00	2,436.74	2,000.00



Proposed Budget Worksheet As of: April 30, 2010

### 105 - Administration Fund

105 - Administration Fund					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
105-6-1300-62810 Software/License Renewals	2,516.29	1,587.76	2,500.00	1,430.94	2,500.00
TOTAL Supplies	20,637.47	21,187.14	16,150.00	12,681.13	16,150.00
Contract Services					
105-6-1300-63116 Cell Phones	2,807.90	2,303.64	2,800.00	2,595.04	2,800.00
105-6-1300-63150 Overnight Shipments	1,603.94	1,598.70	1,000.00	819.10	1,000.00
105-6-1300-63430 Equipment Maintenance	0.00	0.00	0.00	2,095.58	0.00
105-6-1300-63540 Consulting Engineer	103,310.42	30,993.44	0.00	0.00	25,000.00
105-6-1300-63541 Contract Engineering Manager	1,341.08	40,389.73	35,000.00	36,389.79	0.00
105-6-1300-63581 Safety Awards	0.00	0.00	0.00	0.00	0.00
105-6-1300-63598 FSA Service Fees	84.00	72.00	100.00	48.00	100.00
105-6-1300-63599 EAP Service Fee	660.87	438.46	500.00	407.14	500.00
105-6-1300-63673 Paradigm Support	10,832.90	10,832.90	0.00	0.00	0.00
105-6-1300-63700 Public Media Relations	0.00	66,163.45	8,420.20	100.00	10,000.00
105-6-1300-63960 Contingencies	0.00	300.00	0.00	0.00	0.00
TOTAL Contract Services	120,641.11	153,092.32	47,820.20	42,454.65	39,400.00
Other Expenses					
105-6-1300-64200 Conferences/Meetings	7,712.65	7,585.08	3,000.00	7,816.25	3,000.00
105-6-1300-64250 Training	1,342.92	171.00	2,500.00	0.00	2,500.00
105-6-1300-64320 Publications & Trade Journals	1,350.00	2,689.00	1,400.00	2,034.00	1,400.00
105-6-1300-64410 Insurance	0.00	0.00	0.00	0.00	0.00
TOTAL Other Expenses	10,405.57	10,445.08	6,900.00	9,850.25	6,900.00



Proposed Budget Worksheet As of: April 30, 2010

### 105 - Administration Fund

105 - Administration Fund					
		-	2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
<b>Depreciation/Amortization</b>					
105-6-1300-68100 Depreciation	97,894.00	95,517.00	0.00	0.00	0.00
TOTAL Depreciation/Amortization	97,894.00	95,517.00	0.00	0.00	0.00
TOTAL Operations Administration	585,179.55	637,836.57	442,270.20	383,736.72	521,650.00
Scalehouse Operations					
Employee Services					
105-6-3100-61110 Regular Pay	0.00	0.00	185,500.00	110,199.73	178,800.00
105-6-3100-61120 PTO - Cash Out	0.00	0.00	8,500.00	0.00	6,900.00
105-6-3100-61300 Overtime - Regular	0.00	0.00	0.00	1,358.00	2,500.00
105-6-3100-61400 Tuition Reimbursement	0.00	0.00	0.00	0.00	0.00
105-6-3100-61410 Health Club/Fitness Reimbursement	0.00	0.00	0.00	0.00	0.00
105-6-3100-61700 Flexible Leave - Cash Out	0.00	0.00	6,400.00	1,019.60	5,200.00
105-6-3100-61821 OASDI	0.00	0.00	0.00	0.00	0.00
105-6-3100-61822 PERS Employer Contribution	0.00	0.00	17,800.00	10,323.76	16,900.00
105-6-3100-61823 PERS EPMC	0.00	0.00	12,100.00	7,151.69	12,600.00
105-6-3100-61825 Medicare	0.00	0.00	2,700.00	1,594.23	2,600.00
105-6-3100-61831 Health Insurance	0.00	0.00	73,900.00	34,451.26	52,800.00
105-6-3100-61833 Long-Term Disability	0.00	0.00	1,700.00	707.10	1,400.00
105-6-3100-61834 Unemployment	0.00	0.00	1,600.00	2,379.98	1,400.00
105-6-3100-61836 Life Insurance	0.00	0.00	1,000.00	575.62	800.00
105-6-3100-61837 Workers Compensation	0.00	0.00	4,600.00	0.00	4,500.00
TOTAL Employee Services	0.00	0.00	315,800.00	169,760.97	286,400.00



Proposed Budget Worksheet As of: April 30, 2010

#### 105 - Administration Fund

		2009 -	2010	PROPOSED
2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
0.00	0.00	0.00	904.75	600.00
0.00	0.00	0.00	1,243.85	1,600.00
0.00	0.00	0.00	687.84	500.00
0.00	0.00	0.00	3,056.38	2,400.00
0.00	0.00	0.00	2,177.51	3,000.00
0.00	0.00	0.00	8,070.33	8,100.00
0.00	0.00	0.00	580.92	1,000.00
0.00	0.00	0.00	60.00	900.00
0.00	0.00	0.00	1,312.26	6,400.00
0.00	0.03	0.00	-3.02	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	200.00	200.00
0.00	0.00	15,000.00	14,657.90	16,000.00
0.00	0.00	36,400.00	36,316.00	0.00
0.00	0.00	25,100.00	25,046.11	0.00
0.00	0.00	0.00	0.00	7,500.00
0.00	0.00	0.00	0.00	5,000.00
0.00	0.03	76,500.00	78,170.17	37,000.00
0.00	0.03	392,300.00	256,001.47	331,500.00
	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	2007 - 2008 ACTUAL         2008 - 2009 ACTUAL           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.03           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00	2007 - 2008 ACTUAL         2008 - 2009 ACTUAL         CURRENT BUDGET           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         15,000.00           0.00         0.00         25,100.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00	ACTUAL         ACTUAL         BUDGET         EXPENDITURES           0.00         0.00         0.00         904.75           0.00         0.00         0.00         1,243.85           0.00         0.00         0.00         687.84           0.00         0.00         0.00         3,056.38           0.00         0.00         0.00         2,177.51           0.00         0.00         0.00         8,070.33           0.00         0.00         0.00         580.92           0.00         0.00         0.00         60.00           0.00         0.00         0.00         1,312.26           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         14,657.90           0.00         0.00         25,000         25,046.11           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00



**TOTAL Debt Service** 

**Total Expense** 

**TOTAL Debt Service - Principal** 

105-6-6200-65210 2002 Rev Bonds Principal

\*\* REVENUES OVER/(UNDER) EXPENSES \*\*

### **Salinas Valley Solid Waste Authority**

Proposed Budget Worksheet As of: April 30, 2010

0.00

0.00

0.00

2,427,396.96

2,427,396.96

0.00

0.00

0.00

2,562,310.00

2,562,310.00

0.00

0.00

0.00

2,042,496.80

2,042,496.80

105 - Administration Fund					
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
Debt Service - Interest					
Debt Service					
105-6-6100-65002 Debt Service	-16,858.36	0.00	0.00	0.00	0.00
105-6-6100-65110 2002 Rev Bonds Interest	58,038.83	0.00	0.00	0.00	0.00
TOTAL Debt Service	41,180.47	0.00	0.00	0.00	0.00
TOTAL Debt Service - Interest	41,180.47	0.00	0.00	0.00	0.00
Debt Service - Principal					
Debt Service					

0.00

0.00

0.00

3,042,470.10

3,042,470.10

0.00

0.00

0.00

2,579,060.00

2,579,060.00



### **Proposed Budget Worksheet**

MATERIAL CONTROL CONTR					
106 - Resource Recovery Fund					
				2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
_					
Expenses					
Finance Administration					
Contract Services					
106-6-1200-63127 Network Access	0.00	0.00	0.00	0.00	0.00
TOTAL Contract Services	0.00	0.00	0.00	0.00	0.00
TOTAL Finance Administration	0.00	0.00	0.00	0.00	0.00
Resource Recovery					
Employee Services					
106-6-2100-61110 Regular Pay	240,904.38	278,143.18	295,000.00	270,466.60	384,900.00
106-6-2100-61120 PTO - Cash Out	21,481.50	12,675.18	11,400.00	2,891.83	14,900.00
106-6-2100-61300 Overtime - Regular	2,456.42	5,800.95	5,000.00	2,492.51	5,000.00
106-6-2100-61410 Health Club/Fitness Reimbursement	307.00	300.00	2,000.00	127.20	2,000.00
106-6-2100-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
106-6-2100-61590 New Resource Recovery Technician	0.00	0.00	0.00	0.00	0.00
106-6-2100-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
106-6-2100-61700 Flexible Leave - Cash Out	5,923.08	2,597.42	5,200.00	3,064.66	7,600.00
106-6-2100-61705 Management Leave - Cash Out	4,206.06	0.00	3,400.00	0.00	3,600.00
106-6-2100-61815 Auto Allowance	715.39	6,023.10	6,000.00	4,569.24	6,000.00
106-6-2100-61822 PERS Employer Contribution	27,349.70	27,646.73	28,500.00	25,639.46	36,500.00
106-6-2100-61823 PERS EPMC	8,090.24	16,173.41	19,200.00	17,362.69	27,000.00
106-6-2100-61825 Medicare	4,265.27	4,245.67	4,300.00	3,978.14	5,600.00
106-6-2100-61831 Health Insurance	47,463.94	46,947.27	50,100.00	33,909.59	61,300.00
106-6-2100-61833 Long-Term Disability	1,219.28	1,814.64	1,400.00	1,591.52	1,700.00



Proposed Budget Worksheet As of: April 30, 2010

#### 106 - Resource Recovery Fund

100 Resource Resourch J Lunia					
	2007 - 2008	2008 - 2009	CURRENT	2010YEAR TO DATE	PROPOSED 2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
106-6-2100-61834 Unemployment	1,632.92	1,112.65	1,300.00	1,911.19	1,700.00
106-6-2100-61836 Life Insurance	922.53	1,292.44	1,100.00	1,032.53	1,400.00
106-6-2100-61837 Workers Compensation	9,170.54	7,461.02	7,300.00	8,352.77	8,400.00
TOTAL Employee Services	376,108.25	412,233.66	441,200.00	377,389.93	567,600.00
Supplies					
106-6-2100-62100 Office Supplies & Materials	587.37	1,945.96	1,500.00	1,891.16	1,500.00
106-6-2100-62110 Stationery, Paper, Misc	0.00	0.00	0.00	0.00	0.00
106-6-2100-62120 Reproduction Costs	0.00	0.00	0.00	0.00	0.00
106-6-2100-62230 Rolling Stock Supplies	636.45	113.97	1,000.00	221.81	500.00
106-6-2100-62330 Fuel	2,583.18	1,695.54	2,500.00	818.31	2,000.00
106-6-2100-62800 Special Dept Supplies	2,599.41	1,369.99	2,000.00	2,545.75	2,500.00
106-6-2100-62801 Graffiti Removal Supplies	114.01	122.64	0.00	237.83	1,500.00
106-6-2100-62802 Litter Abatement Supplies	79.03	0.00	0.00	0.00	2,500.00
106-6-2100-62810 Software/License Renewals	0.00	37.96	0.00	0.00	0.00
TOTAL Supplies	6,599.45	5,286.06	7,000.00	5,714.86	10,500.00
Contract Services					
106-6-2100-63116 Cell Phones	2,865.00	1,946.11	2,170.00	1,359.01	1,500.00
106-6-2100-63120 Telephone	0.00	39.95	0.00	0.00	0.00
106-6-2100-63126 Exchange Hosting Services	0.00	0.00	0.00	40.91	0.00
106-6-2100-63150 Overnight Shipments	18.13	371.67	0.00	0.00	0.00
106-6-2100-63430 Equipment Maintenance	0.00	0.00	0.00	555.42	0.00
106-6-2100-63522 HR Investigations, Testing	90.00	150.00	200.00	0.00	200.00
106-6-2100-63598 FSA Service Fees	72.00	90.00	100.00	84.00	100.00



106 -	Resource	Recovery	Fund
100 -	Kesoui ce	Recover y	ruiiu

100 - Resource Recovery Fullu					
			2009 -	2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
	ACTUAL	ACTUAL	BODGET	EXPENDITURES	BODGET
106-6-2100-64320 Publications & Trade Journals	0.00	48.00	100.00	249.00	270.00
TOTAL Other Expenses	9,812.89	11,824.26	8,500.00	4,738.67	5,670.00
Capital Outlay					
106-6-2100-66550 Rolling Equipment	500.00	0.00	0.00	0.00	0.00
TOTAL Capital Outlay	500.00	0.00	0.00	0.00	0.00
TOTAL Resource Recovery	498,295.54	463,712.17	570,170.00	426,783.58	696,570.00
Public Education					
Contract Services					
106-6-2200-63719 RecycleRama	73,559.56	87,474.91	60,000.00	59,431.25	60,000.00
106-6-2200-63750 Increased Public Education (ST Goal)	81,390.25	53,224.52	75,000.00	16,096.82	75,000.00
TOTAL Contract Services	154,949.81	140,699.43	135,000.00	75,528.07	135,000.00
TOTAL Public Education	154,949.81	140,699.43	135,000.00	75,528.07	135,000.00
Household Hazardous Waste					
Employee Services					
106-6-2300-61110 Regular Pay	177,580.35	201,862.96	211,300.00	163,734.42	218,200.00
106-6-2300-61120 PTO - Cash Out	13,142.27	9,759.85	8,200.00	4,756.30	8,400.00
106-6-2300-61300 Overtime - Regular	4,578.82	7,055.37	8,000.00	7,389.80	8,000.00
106-6-2300-61410 Health Club/Fitness Reimbursement	0.00	0.00	2,000.00	0.00	2,000.00
106-6-2300-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
106-6-2300-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
106-6-2300-61700 Flexible Leave - Cash Out	4,514.80	812.32	6,100.00	3,277.04	6,300.00
106-6-2300-61705 Management Leave - Cash Out	0.00	0.00	0.00	0.00	0.00
106-6-2300-61815 Auto Allowance	0.00	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

#### 106 - Resource Recovery Fund

100 Resource Receivery Furia					
	2007 - 2008 ACTUAL	 2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
106-6-2300-61822 PERS Employer Contribution	15,993.43	19,858.92	20,400.00	15,617.77	20,700.00
106-6-2300-61823 PERS EPMC	5,754.88	11,432.09	13,800.00	10,444.49	15,300.00
106-6-2300-61825 Medicare	2,806.97	3,112.45	3,100.00	2,539.36	3,200.00
106-6-2300-61831 Health Insurance	70,450.34	66,127.86	69,500.00	40,960.65	67,400.00
106-6-2300-61833 Long-Term Disability	845.86	1,247.41	1,400.00	919.38	1,400.00
106-6-2300-61834 Unemployment	1,456.00	1,239.79	1,300.00	1,344.04	1,400.00
106-6-2300-61836 Life Insurance	762.00	966.93	1,100.00	640.90	1,100.00
106-6-2300-61837 Workers Compensation	16,782.42	16,007.31	15,000.00	15,178.04	16,700.00
TOTAL Employee Services	314,668.14	339,483.26	361,200.00	266,802.19	370,100.00
Supplies					
106-6-2300-62230 Rolling Stock Supplies	2,655.78	1,951.46	3,500.00	600.40	3,500.00
106-6-2300-62330 Fuel	2,005.98	2,061.41	2,200.00	1,017.62	2,200.00
106-6-2300-62800 Special Dept Supplies	6,686.28	4,879.33	10,000.00	8,847.00	15,000.00
106-6-2300-62840 Safety Supplies	0.00	0.00	0.00	1,273.98	0.00
TOTAL Supplies	11,348.04	8,892.20	15,700.00	11,739.00	20,700.00
Contract Services					
106-6-2300-63116 Cell Phones	526.24	461.39	540.00	330.93	540.00
106-6-2300-63120 Telephone	487.08	2,962.33	2,000.00	1,874.79	2,000.00
106-6-2300-63210 Water	262.23	62.25	0.00	0.00	0.00
106-6-2300-63230 Gas & Electricity	0.00	6,718.98	0.00	6,501.48	10,000.00
106-6-2300-63430 Equipment Maintenance	0.00	366.76	1,500.00	2,470.70	2,500.00
106-6-2300-63598 FSA Service Fees	0.00	12.00	0.00	0.00	0.00
106-6-2300-63599 EAP Service Fee	826.09	584.61	600.00	542.86	600.00



### **Proposed Budget Worksheet**

### 106 - Resource Recovery Fund

106 - Resource Recovery Fund					
			2009 -	PROPOSED	
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
106-6-2300-63630 C&D Recycling (ST Goal)	0.00	0.00	0.00	0.00	0.00
106-6-2300-63651 HHW Hauling & Disposal	115,706.95	137,890.93	125,000.00	87,290.70	125,000.00
106-6-2300-63652 E-Waste Hauling	0.00	0.00	0.00	0.00	0.00
106-6-2300-63653 ABOP Disposal	1,762.00	1,681.00	1,500.00	894.00	5,000.00
106-6-2300-63654 Freon Removal	30,191.92	2,861.76	1,200.00	1,799.38	2,000.00
106-6-2300-63655 HHW Disposal Supplies	30,019.44	26,428.25	30,000.00	18,133.36	30,000.00
TOTAL Contract Services	179,781.95	180,030.26	162,340.00	119,838.20	177,640.00
Other Expenses					
106-6-2300-64200 Conferences/Meetings	4,237.83	0.00	1,500.00	3,373.98	2,500.00
106-6-2300-64250 Training	1,558.56	117.81	1,500.00	1,104.35	1,500.00
106-6-2300-64320 Publications & Trade Journals	0.00	175.00	0.00	0.00	0.00
106-6-2300-64905 Mo.Co. LEA Fees	1,246.00	2,939.00	2,500.00	2,581.00	2,500.00
TOTAL Other Expenses	7,042.39	3,231.81	5,500.00	7,059.33	6,500.00
Capital Outlay					
106-6-2300-66550 Rolling Equipment	0.00	0.00	0.00	0.00	0.00
106-6-2300-66560 Computer Equipment	75.86	0.00	0.00	0.00	0.00
TOTAL Capital Outlay	75.86	0.00	0.00	0.00	0.00
Depreciation/Amortization					
106-6-2300-68100 Depreciation	26,262.00	24,429.00	0.00	0.00	0.00
TOTAL Depreciation/Amortization	26,262.00	24,429.00	0.00	0.00	0.00
TOTAL Household Hazardous Waste	539,178.38	556,066.53	544,740.00	405,438.72	574,940.00



SOCIAL STANDARD CONTROL CONTRO					
106 - Resource Recovery Fund					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
C & D Diversion					
Contract Services					
106-6-2400-63630 C&D Recycling (ST Goal)	20,217.12	46,110.23	0.00	57,895.25	60,000.00
<b>TOTAL Contract Services</b>	20,217.12	46,110.23	0.00	57,895.25	60,000.00
TOTAL C & D Diversion	20,217.12	46,110.23	0.00	57,895.25	60,000.00
Organics Diversion					
Contract Services					
106-6-2500-63625 Wood Diversion Fees	16,516.78	7,531.25	8,500.00	0.00	0.00
106-6-2500-63626 Greenwaste Processing @ CH	13,245.20	7,560.11	0.00	27.00	0.00
106-6-2500-63627 Greenwaste Processing @ SS	21,766.22	0.00	0.00	0.00	0.00
106-6-2500-63628 Greenwaste Processing @ JC	313,800.24	347,273.25	325,000.00	285,099.02	399,900.00
106-6-2500-63629 Organics Diversion (ST Goal)	26,105.15	5,088.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	391,433.59	367,452.61	333,500.00	285,126.02	399,900.00
TOTAL Organics Diversion	391,433.59	367,452.61	333,500.00	285,126.02	399,900.00
Diversion Services					
Contract Services					
106-6-2600-63621 Diversion Assistance Fee-CH	85,338.00	79,979.20	0.00	0.00	0.00
106-6-2600-63622 Diversion Assistance Fee-JC	47,658.00	52,412.00	95,500.00	70,245.00	50,000.00
106-6-2600-63623 Metal Diversion Fees	18,244.55	10,459.05	10,000.00	900.06	2,000.00
106-6-2600-63624 Tires Diversion Fees	5,741.92	7,493.28	7,500.00	5,332.78	7,500.00
106-6-2600-63625 Wood Diversion Fees	0.00	9,774.48	0.00	2,667.11	3,000.00
106-6-2600-63631 Mattresses Diversion Service	43,475.00	50,630.00	55,000.00	25,228.80	55,000.00
106-6-2600-63632 Carpets Diversion Service	0.00	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

#### 106 - Resource Recovery Fund

2007 - 2008 ACTUAL         2008 - 2009 ACTUAL         CURRENT BUDGET         YEAR TO DATE EXPENDITURES         PROPOSED 2010 - 2011 BUDGET           106-6-2600-63633 Propane Tank Diversion Service         803.50         0.00         1,000.00         0.00         0.00           106-6-2600-63634 Rigid Plastics Disposal         2,362.65         1,455.23         2,000.00         333.83         2,000.00           106-6-2600-63635 SS Pilot Recycling Program         4,635.84         6,432.69         5,000.00         0.00         5,000.00           106-6-2600-63636 Diversion Assistance Fee-SS         17,659.75         61,427.18         60,000.00         51,447.63         60,000.00           106-6-2600-63637 Food Waste Diversion         0.00         0.00         12,000.00         0.00         12,000.00         156,155.21         196,500.00           TOTAL Contract Services         225,919.21         280,063.11         248,000.00         156,155.21         196,500.00           TOTAL Diversion Services         225,919.21         280,063.11         248,000.00         156,155.21         196,500.00           ** REVENUES OVER/(UNDER) EXPENSES **         1,829,993.65         1,854,104.08         1,831,410.00         1,406,926.85         2,062,910.00	,					
ACTUALACTUALBUDGETEXPENDITURESBUDGET106-6-2600-63633Propane Tank Diversion Service803.500.001,000.000.000.00106-6-2600-63634Rigid Plastics Disposal2,362.651,455.232,000.00333.832,000.00106-6-2600-63635SS Pilot Recycling Program4,635.846,432.695,000.000.005,000.00106-6-2600-63636Diversion Assistance Fee-SS17,659.7561,427.1860,000.0051,447.6360,000.00106-6-2600-63637Food Waste Diversion0.000.0012,000.000.00156,155.21196,500.00TOTAL Contract Services225,919.21280,063.11248,000.00156,155.21196,500.00TOTAL Diversion Services225,919.21280,063.11248,000.00156,155.21196,500.00Total Expense1,829,993.651,854,104.081,831,410.001,406,926.852,062,910.00						
106-6-2600-63633Propane Tank Diversion Service803.500.001,000.000.000.00106-6-2600-63634Rigid Plastics Disposal2,362.651,455.232,000.00333.832,000.00106-6-2600-63635SS Pilot Recycling Program4,635.846,432.695,000.000.005,000.00106-6-2600-63636Diversion Assistance Fee-SS17,659.7561,427.1860,000.0051,447.6360,000.00106-6-2600-63637Food Waste Diversion0.000.0012,000.000.0012,000.00TOTAL Contract Services225,919.21280,063.11248,000.00156,155.21196,500.00TOTAL Diversion Services225,919.21280,063.11248,000.00156,155.21196,500.00Total Expense1,829,993.651,854,104.081,831,410.001,406,926.852,062,910.00						
106-6-2600-63634 Rigid Plastics Disposal2,362.651,455.232,000.00333.832,000.00106-6-2600-63635 SS Pilot Recycling Program4,635.846,432.695,000.000.005,000.00106-6-2600-63636 Diversion Assistance Fee-SS17,659.7561,427.1860,000.0051,447.6360,000.00106-6-2600-63637 Food Waste Diversion0.000.0012,000.000.0012,000.00TOTAL Contract Services225,919.21280,063.11248,000.00156,155.21196,500.00TOTAL Diversion Services225,919.21280,063.11248,000.00156,155.21196,500.00Total Expense1,829,993.651,854,104.081,831,410.001,406,926.852,062,910.00		ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
106-6-2600-63635SS Pilot Recycling Program4,635.846,432.695,000.000.005,000.00106-6-2600-63636Diversion Assistance Fee-SS17,659.7561,427.1860,000.0051,447.6360,000.00106-6-2600-63637Food Waste Diversion0.000.0012,000.000.0012,000.00TOTAL Contract Services225,919.21280,063.11248,000.00156,155.21196,500.00TOTAL Diversion Services225,919.21280,063.11248,000.00156,155.21196,500.00Total Expense1,829,993.651,854,104.081,831,410.001,406,926.852,062,910.00	106-6-2600-63633 Propane Tank Diversion Service	803.50	0.00	1,000.00	0.00	0.00
106-6-2600-63636 Diversion Assistance Fee-SS17,659.7561,427.1860,000.0051,447.6360,000.00106-6-2600-63637 Food Waste Diversion0.000.0012,000.000.0012,000.00TOTAL Contract Services225,919.21280,063.11248,000.00156,155.21196,500.00TOTAL Diversion Services225,919.21280,063.11248,000.00156,155.21196,500.00Total Expense1,829,993.651,854,104.081,831,410.001,406,926.852,062,910.00	106-6-2600-63634 Rigid Plastics Disposal	2,362.65	1,455.23	2,000.00	333.83	2,000.00
106-6-2600-63637 Food Waste Diversion         0.00         0.00         12,000.00         0.00         12,000.00           TOTAL Contract Services         225,919.21         280,063.11         248,000.00         156,155.21         196,500.00           TOTAL Diversion Services         225,919.21         280,063.11         248,000.00         156,155.21         196,500.00           Total Expense         1,829,993.65         1,854,104.08         1,831,410.00         1,406,926.85         2,062,910.00	106-6-2600-63635 SS Pilot Recycling Program	4,635.84	6,432.69	5,000.00	0.00	5,000.00
TOTAL Contract Services         225,919.21         280,063.11         248,000.00         156,155.21         196,500.00           TOTAL Diversion Services         225,919.21         280,063.11         248,000.00         156,155.21         196,500.00           Total Expense         1,829,993.65         1,854,104.08         1,831,410.00         1,406,926.85         2,062,910.00	106-6-2600-63636 Diversion Assistance Fee-SS	17,659.75	61,427.18	60,000.00	51,447.63	60,000.00
TOTAL Diversion Services         225,919.21         280,063.11         248,000.00         156,155.21         196,500.00           Total Expense         1,829,993.65         1,854,104.08         1,831,410.00         1,406,926.85         2,062,910.00	106-6-2600-63637 Food Waste Diversion	0.00	0.00	12,000.00	0.00	12,000.00
Total Expense         1,829,993.65         1,854,104.08         1,831,410.00         1,406,926.85         2,062,910.00	TOTAL Contract Services	225,919.21	280,063.11	248,000.00	156,155.21	196,500.00
•••••••••••••••••••••••••••••••••••••••	TOTAL Diversion Services	225,919.21	280,063.11	248,000.00	156,155.21	196,500.00
** <b>REVENUES OVER/(UNDER) EXPENSES</b> ** 1,829,993.65 1,854,104.08 1,831,410.00 1,406,926.85 2,062,910.00	Total Expense	1,829,993.65	1,854,104.08	1,831,410.00	1,406,926.85	2,062,910.00
	** REVENUES OVER/(UNDER) EXPENSES **	1,829,993.65	1,854,104.08	1,831,410.00	1,406,926.85	2,062,910.00



115 - Salinas Rate Stabilization Fund					
	0 - 1 ACTUAL	0 - 1 ACTUAL	1 - CURRENT BUDGET	2 YEAR TO DATE EXPENDITURES	PROPOSED 2 - 3 BUDGET
Expenses					
SS Transfer Station					
Contract Services					
115-6-3700-63612 BFI Additional Route Reimb	0.00	0.00	0.00	170,514.49	260,000.00
<b>TOTAL Contract Services</b>	0.00	0.00	0.00	170,514.49	260,000.00
TOTAL SS Transfer Station	0.00	0.00	0.00	170,514.49	260,000.00
Total Expense	0.00	0.00	0.00	170,514.49	260,000.00
** REVENUES OVER/(UNDER) EXPENSES **	0.00	0.00	0.00	170,514.49	260,000.00



Proposed Budget Worksheet As of: April 30, 2010

#### 106 - Resource Recovery Fund

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	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
106-6-2100-63599 EAP Service Fee	660.87	584.61	1,000.00	542.86	1,000.00
106-6-2100-63625 Wood Diversion Fees	0.00	0.00	0.00	0.00	0.00
106-6-2100-63627 Greenwaste Processing @ SS	0.00	0.00	0.00	0.00	0.00
106-6-2100-63628 Greenwaste Processing @ JC	0.00	0.00	0.00	0.00	0.00
106-6-2100-63629 Organics Diversion (ST Goal)	0.00	0.00	0.00	0.00	0.00
106-6-2100-63630 C&D Recycling (ST Goal)	0.00	0.00	0.00	0.00	0.00
106-6-2100-63711 Media Campaign	80,064.34	20,372.02	100,000.00	30,577.12	100,000.00
106-6-2100-63712 Publicity Releases	8,602.48	0.00	0.00	0.00	0.00
106-6-2100-63713 Monthly Recycling Column	0.00	0.00	0.00	150.00	0.00
106-6-2100-63714 Recycling Brochures	0.00	962.84	0.00	606.80	0.00
106-6-2100-63715 Give Aways	12,518.03	9,443.55	5,000.00	5,024.00	5,000.00
106-6-2100-63716 X-mas Tree Recycling	218.00	1.26	0.00	0.00	0.00
106-6-2100-63717 Website Design Kids page	0.00	0.00	0.00	0.00	0.00
106-6-2100-63718 Meetings	166.10	228.82	0.00	0.00	0.00
106-6-2100-63719 RecycleRama	0.00	177.36	0.00	0.00	0.00
106-6-2100-63960 Contingencies	0.00	0.00	5,000.00	0.00	5,000.00
TOTAL Contract Services	105,274.95	34,368.19	113,470.00	38,940.12	112,800.00
Other Expenses					
106-6-2100-64100 Advertising/Public Notices	3,226.58	1,460.92	2,000.00	500.00	0.00
106-6-2100-64200 Conferences/Meetings	5,677.56	7,719.34	5,000.00	3,989.67	5,000.00
106-6-2100-64250 Training	330.00	1,705.00	500.00	0.00	0.00
106-6-2100-64310 Association Memberships	578.75	891.00	900.00	0.00	400.00



### **Proposed Budget Worksheet**

130 - Crazy Horse Project Fund					
			2009 -	2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
Expenses					
Resource Recovery					
Contract Services					
130-6-2100-63905 Fees & Permits	0.00	0.00	0.00	0.00	0.00
130-6-2100-63955 Landfill Operations	0.00	0.00	0.00	0.00	0.00
130-6-2100-63956 Compaction Incentive	0.00	0.00	0.00	0.00	0.00
130-6-2100-63958 Out of Scope Work	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	0.00	0.00	0.00	0.00	0.00
Other Expenses					
130-6-2100-64410 Insurance	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Other Expenses</b>	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Resource Recovery</b>	0.00	0.00	0.00	0.00	0.00
Scalehouse Operations					
Contract Services					
130-6-3100-63910 Scalehouse Operations - CH	189,804.00	177,666.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	189,804.00	177,666.00	0.00	0.00	0.00
<b>TOTAL Scalehouse Operations</b>	189,804.00	177,666.00	0.00	0.00	0.00
CH Landfill Operations					
Employee Services					
130-6-4300-61110 Regular Pay	0.00	0.00	0.00	706.87	0.00
130-6-4300-61300 Overtime - Regular	0.00	0.00	0.00	514.22	0.00
130-6-4300-61822 PERS Employer Contribution	0.00	0.00	0.00	79.71	0.00
130-6-4300-61823 PERS EPMC	0.00	0.00	0.00	59.54	0.00



Proposed Budget Worksheet As of: April 30, 2010

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	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
130-6-4300-61825 Medicare	0.00	0.00	0.00	17.39	0.00
130-6-4300-61831 Health Insurance	0.00	0.00	0.00	90.64	0.00
130-6-4300-61833 Long-Term Disability	0.00	0.00	0.00	5.43	0.00
130-6-4300-61836 Life Insurance	0.00	0.00	0.00	3.55	0.00
TOTAL Employee Services	0.00	0.00	0.00	1,477.35	0.00
Supplies					
130-6-4300-62290 Other Repair & Maintenance Supplies	2,802.73	798.87	0.00	688.54	0.00
TOTAL Supplies	2,802.73	798.87	0.00	688.54	0.00
Contract Services					
130-6-4300-63120 Telephone	1,891.09	1,730.41	0.00	1,478.82	0.00
130-6-4300-63230 Gas & Electricity	0.00	0.00	0.00	0.00	0.00
130-6-4300-63240 Portable Toilet	1,709.94	759.96	600.00	0.00	600.00
130-6-4300-63416 Building Alarm Service	1,010.54	997.88	0.00	236.97	0.00
130-6-4300-63440 Equipment Rental	7,971.10	12,326.12	2,000.00	6,885.27	2,000.00
130-6-4300-63542 Eng. Services - Surveying	34,186.47	25,547.41	0.00	0.00	10,000.00
130-6-4300-63543 Aerial Topography	6,480.00	0.00	0.00	0.00	0.00
130-6-4300-63592 Facility Maintenance	1,635.00	4,050.00	0.00	0.00	0.00
130-6-4300-63905 Fees & Permits	0.00	0.00	0.00	0.00	0.00
130-6-4300-63923 Scale Maintenance & Repair - CH	1,083.32	14,093.73	0.00	0.00	0.00
130-6-4300-63952 Tonnage Band Fees	-70,792.68	-105,816.33	0.00	105,816.33	0.00
130-6-4300-63955 Landfill Operations	2,012,852.93	1,883,077.81	0.00	117,061.14	0.00
130-6-4300-63956 Compaction Incentive	479,922.65	237,715.04	0.00	211,984.11	0.00



Proposed Budget Worksheet As of: April 30, 2010

2007 - 2008	2008 - 2009	2009 - CURRENT	2010 YEAR TO DATE	PROPOSED 2010 - 2011
ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
761.76	9,624.87	0.00	518.10	0.00
2,478,712.12	2,084,106.90	2,600.00	443,980.74	12,600.00
37,324.38	37,435.66	42,000.00	0.00	42,000.00
530.00	600.00	500.00	0.00	500.00
16,029.56	16,132.44	17,500.00	9,105.25	17,500.00
199,087.99	135,791.22	24,500.00	5,897.74	24,500.00
158,944.01	167,398.49	0.00	0.00	0.00
8,679.44	14,137.06	8,500.00	12,211.36	8,500.00
830.00	1,008.00	1,000.00	1,008.00	1,000.00
0.00	0.00	21,000.00	0.00	21,000.00
421,425.38	372,502.87	115,000.00	28,222.35	115,000.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	15,624.88	0.00
0.00	0.00	0.00	15,624.88	0.00
1,525,333.00	1,924,614.00	0.00	0.00	0.00
36,643.00	0.00	0.00	0.00	0.00
1,561,976.00	1,924,614.00	0.00	0.00	0.00
4,464,916.23	4,382,022.64	117,600.00	489,993.86	127,600.00
	761.76 2,478,712.12 37,324.38 530.00 16,029.56 199,087.99 158,944.01 8,679.44 830.00 0.00 421,425.38  0.00 0.00 1,525,333.00 36,643.00 1,561,976.00	2007 - 2008 ACTUAL         2008 - 2009 ACTUAL           761.76         9,624.87           2,478,712.12         2,084,106.90           37,324.38         37,435.66           530.00         600.00           16,029.56         16,132.44           199,087.99         135,791.22           158,944.01         167,398.49           8,679.44         14,137.06           830.00         1,008.00           0.00         0.00           421,425.38         372,502.87           0.00         0.00           0.00         0.00           0.00         0.00           1,525,333.00         1,924,614.00           36,643.00         0.00           1,561,976.00         1,924,614.00	2007 - 2008 ACTUAL         2008 - 2009 ACTUAL         CURRENT BUDGET           761.76         9,624.87         0.00           2,478,712.12         2,084,106.90         2,600.00           37,324.38         37,435.66         42,000.00           530.00         600.00         500.00           16,029.56         16,132.44         17,500.00           199,087.99         135,791.22         24,500.00           158,944.01         167,398.49         0.00           8,679.44         14,137.06         8,500.00           830.00         1,008.00         1,000.00           0.00         0.00         21,000.00           421,425.38         372,502.87         115,000.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           1,525,333.00         1,924,614.00         0.00           1,561,976.00         1,924,614.00         0.00           1,561,976.00         1,924,614.00         0.00	ACTUAL         BUDGET         EXPENDITURES           761.76         9,624.87         0.00         518.10           2,478,712.12         2,084,106.90         2,600.00         443,980.74           37,324.38         37,435.66         42,000.00         0.00           530.00         600.00         500.00         0.00           16,029.56         16,132.44         17,500.00         9,105.25           199,087.99         135,791.22         24,500.00         5,897.74           158,944.01         167,398.49         0.00         0.00           8,679.44         14,137.06         8,500.00         12,211.36           830.00         1,008.00         1,000.00         1,008.00           0.00         0.00         21,000.00         0.00           421,425.38         372,502.87         115,000.00         28,222.35           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         15,624.88           0.00         0.00         0.00         0.00           1,525,333.00         1,924,614.00         0.00         0.00           1,561,976.00



Proposed Budget Worksheet As of: April 30, 2010

130 - Grazy Horse Project Fund					
	2009 - 2010				
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Crazy Horse ECS					
Employee Services					
130-6-5300-61110 Regular Pay	0.00	0.00	0.00	2,578.99	0.00
130-6-5300-61300 Overtime - Regular	0.00	0.00	0.00	920.50	0.00
130-6-5300-61822 PERS Employer Contribution	0.00	0.00	0.00	265.32	0.00
130-6-5300-61823 PERS EPMC	0.00	0.00	0.00	198.11	0.00
130-6-5300-61825 Medicare	0.00	0.00	0.00	49.23	0.00
130-6-5300-61831 Health Insurance	0.00	0.00	0.00	338.53	0.00
130-6-5300-61833 Long-Term Disability	0.00	0.00	0.00	17.71	0.00
130-6-5300-61836 Life Insurance	0.00	0.00	0.00	11.52	0.00
TOTAL Employee Services	0.00	0.00	0.00	4,379.91	0.00
Supplies					
130-6-5300-62290 Other Repair & Maintenance Supplies	8,793.77	2,085.62	2,500.00	1,032.19	2,500.00
TOTAL Supplies	8,793.77	2,085.62	2,500.00	1,032.19	2,500.00
Contract Services					
130-6-5300-63120 Telephone	271.18	0.00	500.00	0.00	500.00
130-6-5300-63230 Gas & Electricity	26,810.93	32,285.13	30,000.00	36,025.55	30,000.00
130-6-5300-63416 Building Alarm Service	0.00	0.00	500.00	0.00	500.00
130-6-5300-63542 Eng. Services - Surveying	0.00	0.00	0.00	0.00	0.00
130-6-5300-63544 Eng. Services - Leachate	0.00	3,366.00	12,000.00	0.00	12,000.00
130-6-5300-63545 Eng. Services - GW Monitoring	49,959.44	47,104.04	35,000.00	45,538.30	35,000.00
130-6-5300-63546 TO-15 Testing	5,543.79	1,342.00	5,000.00	2,970.00	5,000.00
130-6-5300-63547 TO-14 Testing	0.00	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

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	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
130-6-5300-63548 Eng. Services - LFG System	47,195.49	50,414.41	45,000.00	64,162.30	45,000.00
130-6-5300-63549 LFG Surface Monitoring	12,620.76	4,060.07	4,000.00	1,295.25	4,000.00
130-6-5300-63551 GHG Monitoring (AB32)	0.00	0.00	0.00	0.00	55,000.00
130-6-5300-63592 Facility Maintenance	0.00	0.00	20,000.00	13.50	20,000.00
130-6-5300-63810 Leachate Storage	17,198.21	26,975.40	9,000.00	4,561.55	15,000.00
130-6-5300-63811 RWQCB Studies	0.00	0.00	0.00	0.00	0.00
130-6-5300-63812 Lab Water Analysis	33,191.20	60,974.00	40,000.00	29,492.00	40,000.00
130-6-5300-63813 CAP System O&M	14,469.20	14,893.34	10,000.00	5,085.99	10,000.00
TOTAL Contract Services	207,260.20	241,414.39	211,000.00	189,144.44	272,000.00
Other Expenses					
130-6-5300-64410 Insurance	0.00	0.00	0.00	26,911.24	0.00
130-6-5300-64905 Mo.Co. LEA Fees	0.00	0.00	0.00	0.00	0.00
130-6-5300-64920 MBUAPCD-Air Board Fees	0.00	0.00	0.00	1,228.00	0.00
TOTAL Other Expenses	0.00	0.00	0.00	28,139.24	0.00
Capital Outlay					
130-6-5300-66550 Rolling Equipment	0.00	0.00	6,000.00	6,000.00	0.00
TOTAL Capital Outlay	0.00	0.00	6,000.00	6,000.00	0.00
TOTAL Crazy Horse ECS	216,053.97	243,500.01	219,500.00	228,695.78	274,500.00
Debt Service - Interest					
<u>Debt Service</u>					
130-6-6100-65002 Debt Service	-423,483.61	0.00	0.00	0.00	0.00
130-6-6100-65110 2002 Rev Bonds Interest	1,457,969.70	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

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			2009 -	PROPOSED	
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
130-6-6100-65120 Salinas IPA Interest	302,945.70	0.00	0.00	0.00	0.00
TOTAL Debt Service	1,337,431.79	0.00	0.00	0.00	0.00
TOTAL Debt Service - Interest	1,337,431.79	0.00	0.00	0.00	0.00
Debt Service - Principal					
Debt Service					
130-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
130-6-6200-65220 Salinas IPA Principal	0.00	0.00	0.00	0.00	0.00
TOTAL Debt Service	0.00	0.00	0.00	0.00	0.00
TOTAL Debt Service - Principal	0.00	0.00	0.00	0.00	0.00
Total Expense	6,208,205.99	4,803,188.65	337,100.00	718,689.64	402,100.00
** REVENUES OVER/(UNDER) EXPENSES **	6,208,205.99	4,803,188.65	337,100.00	718,689.64	402,100.00



131 - Crazy Horse Closure Fund					
			2009 -	2010	PROPOSED 2010 - 2011
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
CH Landfill Operations					
Closure/Postclosure					
131-6-4300-67100 Closure Expense	846,846.00	2,907,737.00	0.00	0.00	0.00
131-6-4300-67200 Postclosure Expense	760,945.00	2,308,273.00	0.00	0.00	0.00
TOTAL Closure/Postclosure	1,607,791.00	5,216,010.00	0.00	0.00	0.00
TOTAL CH Landfill Operations	1,607,791.00	5,216,010.00	0.00	0.00	0.00
Total Expense	1,607,791.00	5,216,010.00	0.00	0.00	0.00
** REVENUES OVER/(UNDER) EXPENSES **	1,607,791.00	5,216,010.00	0.00	0.00	0.00



140 -	Lewis	Road	Proi	iect	Fund
140 -	LC WIS	Nuau	r i U	CCL	i uiiu

140 - Lewis Road Froject i dild					
			2009 - 2010		
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
Lewis Road ECS					
Employee Services					
140-6-5400-61110 Regular Pay	0.00	0.00	0.0	0.00	0.00
140-6-5400-61822 PERS Employer Contribution	0.00	0.00	0.0	0.00	0.00
140-6-5400-61823 PERS EPMC	0.00	0.00	0.0	0.00	0.00
140-6-5400-61825 Medicare	0.00	0.00	0.0	0.00	0.00
140-6-5400-61831 Health Insurance	0.00	0.00	0.0	0.00	0.00
TOTAL Employee Services	0.00	0.00	0.0	0.00	0.00
Supplies					
140-6-5400-62290 Other Repair & Maintenance Supplies	0.00	0.00	0.0	0.00	0.00
TOTAL Supplies	0.00	0.00	0.0	0.00	0.00
Contract Services					
140-6-5400-63120 Telephone	187.74	0.00	0.0	0.00	0.00
140-6-5400-63230 Gas & Electricity	4,333.63	0.00	0.0	0.00	0.00
140-6-5400-63416 Building Alarm Service	0.00	0.00	0.0	0.00	0.00
140-6-5400-63430 Equipment Maintenance	0.00	0.00	0.0	0.00	0.00
140-6-5400-63440 Equipment Rental	0.00	0.00	0.0	0.00	0.00
140-6-5400-63510 Legal Services	0.00	0.00	0.0	0.00	0.00
140-6-5400-63540 Consulting Engineer	0.00	0.00	0.0	0.00	0.00
140-6-5400-63542 Eng. Services - Surveying	0.00	0.00	0.0	0.00	0.00
140-6-5400-63543 Aerial Topography	0.00	0.00	0.0	0.00	0.00
140-6-5400-63544 Eng. Services - Leachate	0.00	0.00	0.0	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

#### 140 - Lewis Road Project Fund

	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
140-6-5400-63545 Eng. Services - GW Monitoring	0.00	0.00	0.00	0.00	0.00
140-6-5400-63546 TO-15 Testing	0.00	0.00	0.00	0.00	0.00
140-6-5400-63547 TO-14 Testing	0.00	0.00	0.00	0.00	0.00
140-6-5400-63548 Eng. Services - LFG System	0.00	0.00	0.00	0.00	0.00
140-6-5400-63812 Lab Water Analysis	0.00	0.00	0.00	0.00	0.00
140-6-5400-63815 Site Grading	0.00	0.00	0.00	0.00	0.00
140-6-5400-63816 Emergency Response	0.00	0.00	0.00	0.00	0.00
TOTAL Contract Services	4,521.37	0.00	0.00	0.00	0.00
Other Expenses					
140-6-5400-64410 Insurance	37,324.38	0.00	0.00	0.00	0.00
140-6-5400-64904 Property Taxes	2,158.38	0.00	0.00	0.00	0.00
140-6-5400-64905 Mo.Co. LEA Fees	2,465.00	0.00	0.00	0.00	0.00
140-6-5400-64920 MBUAPCD-Air Board Fees	10,808.00	0.00	0.00	0.00	0.00
140-6-5400-64925 Storm Water Permit	10,640.00	0.00	0.00	0.00	0.00
TOTAL Other Expenses	63,395.76	0.00	0.00	0.00	0.00
<b>Depreciation/Amortization</b>					
140-6-5400-68200 Amortization	8,904.00	0.00	0.00	0.00	0.00
TOTAL Depreciation/Amortization	8,904.00	0.00	0.00	0.00	0.00
TOTAL Lewis Road ECS	76,821.13	0.00	0.00	0.00	0.00
Debt Service - Interest					
<u>Debt Service</u>					
140-6-6100-65002 Debt Service	-103,046.82	0.00	0.00	0.00	0.00



Proposed Budget Worksheet As of: April 30, 2010

#### 140 - Lewis Road Project Fund

2007 - 2008   2008 - 2009   CURRENT   EXPENDITURES   2010 - 2010						
ACTUAL         ACTUAL         BUDGET         EXPENDITURES         BUDGET           140-6-6100-65110 2002 Rev Bonds Interest         354,761.66         0.00				2009 -	2010	PROPOSED
140-6-6100-65110 2002 Rev Bonds Interest       354,761.66       0.00       0.00       0.00       0.00         TOTAL Debt Service       251,714.84       0.00       0.00       0.00       0.00         TOTAL Debt Service - Interest       251,714.84       0.00       0.00       0.00       0.00         Debt Service       0.00       0.00       0.00       0.00       0.00       0.00         TOTAL Debt Service       0.00       0.00       0.00       0.00       0.00       0.00       0.00         TOTAL Debt Service - Principal       0.00       0.00       0.00       0.00       0.00       0.00       0.00       0.00		2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
TOTAL Debt Service         251,714.84         0.00         0.00         0.00         0.00           TOTAL Debt Service - Interest         251,714.84         0.00         0.00         0.00         0.00           Debt Service - Principal         Debt Service           140-6-6200-65210 2002 Rev Bonds Principal         0.00		ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
TOTAL Debt Service - Interest         251,714.84         0.00         0.00         0.00         0.00           Debt Service - Principal         Debt Service           140-6-6200-65210 2002 Rev Bonds Principal         0.00 <td>140-6-6100-65110 2002 Rev Bonds Interest</td> <td>354,761.66</td> <td>0.00</td> <td>0.00</td> <td>0.00</td> <td>0.00</td>	140-6-6100-65110 2002 Rev Bonds Interest	354,761.66	0.00	0.00	0.00	0.00
Debt Service - Principal           Debt Service           140-6-6200-65210 2002 Rev Bonds Principal         0.00	TOTAL Debt Service	251,714.84	0.00	0.00	0.00	0.00
Debt Service           140-6-6200-65210 2002 Rev Bonds Principal         0.00	TOTAL Debt Service - Interest	251,714.84	0.00	0.00	0.00	0.00
140-6-6200-65210 2002 Rev Bonds Principal         0.00 </th <th>Debt Service - Principal</th> <th></th> <th></th> <th></th> <th></th> <th></th>	Debt Service - Principal					
TOTAL Debt Service         0.00 <td><u>Debt Service</u></td> <td></td> <td></td> <td></td> <td></td> <td></td>	<u>Debt Service</u>					
TOTAL Debt Service - Principal         0.00         0.00         0.00         0.00         0.00	140-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
	TOTAL Debt Service	0.00	0.00	0.00	0.00	0.00
	TOTAL Debt Service - Principal	0.00	0.00	0.00	0.00	0.00
lotal Expense 328,535.97 0.00 0.00 0.00 0.00	Total Expense	328,535.97	0.00	0.00	0.00	0.00
** REVENUES OVER/(UNDER) EXPENSES ** 328,535.97 0.00 0.00 0.00 0.00	** REVENUES OVER/(UNDER) EXPENSES **	328,535.97	0.00	0.00	0.00	0.00



141 -	I AWIS	Road	Closure	Fund

141 - Lewis Road Closure Fund					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
Lewis Road ECS					
Employee Services					
141-6-5400-61110 Regular Pay	0.00	0.00	0.00	231.35	0.00
141-6-5400-61300 Overtime - Regular	0.00	0.00	0.00	154.27	0.00
141-6-5400-61822 PERS Employer Contribution	0.00	0.00	0.00	25.82	0.00
141-6-5400-61823 PERS EPMC	0.00	0.00	0.00	19.27	0.00
141-6-5400-61825 Medicare	0.00	0.00	0.00	5.49	0.00
141-6-5400-61831 Health Insurance	0.00	0.00	0.00	28.24	0.00
141-6-5400-61833 Long-Term Disability	0.00	0.00	0.00	1.74	0.00
141-6-5400-61836 Life Insurance	0.00	0.00	0.00	1.12	0.00
TOTAL Employee Services	0.00	0.00	0.00	467.30	0.00
Supplies					
141-6-5400-62290 Other Repair & Maintenance Supplies	0.00	0.00	0.00	1,968.33	0.00
TOTAL Supplies	0.00	0.00	0.00	1,968.33	0.00
Contract Services					
141-6-5400-63120 Telephone	0.00	0.00	300.00	127.84	300.00
141-6-5400-63230 Gas & Electricity	0.00	0.00	5,000.00	3,747.90	5,000.00
141-6-5400-63430 Equipment Maintenance	0.00	0.00	5,400.00	0.00	5,400.00
141-6-5400-63440 Equipment Rental	0.00	0.00	3,500.00	0.00	3,500.00
141-6-5400-63510 Legal Services	0.00	0.00	0.00	0.00	0.00
141-6-5400-63542 Eng. Services - Surveying	0.00	0.00	0.00	0.00	0.00
141-6-5400-63543 Aerial Topography	0.00	0.00	1,000.00	0.00	1,000.00



Proposed Budget Worksheet As of: April 30, 2010

#### 141 - Lewis Road Closure Fund

	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
- 141-6-5400-63544 Eng. Services - Leachate	0.00	0.00	0.00	0.00	0.00
141-6-5400-63545 Eng. Services - GW Monitoring	0.00	0.00	21,000.00	13,272.23	21,000.00
141-6-5400-63546 TO-15 Testing	0.00	0.00	0.00	2,265.00	0.00
141-6-5400-63547 TO-14 Testing	0.00	0.00	2,600.00	0.00	2,600.00
141-6-5400-63548 Eng. Services - LFG System	0.00	0.00	34,000.00	38,646.06	34,000.00
141-6-5400-63593 Landscape Maintenance	0.00	0.00	0.00	3,600.00	0.00
141-6-5400-63812 Lab Water Analysis	0.00	0.00	10,000.00	11,316.00	10,000.00
141-6-5400-63815 Site Grading	0.00	0.00	10,000.00	0.00	10,000.00
141-6-5400-63816 Emergency Response	0.00	0.00	0.00	0.00	0.00
TOTAL Contract Services	0.00	0.00	92,800.00	72,975.03	92,800.00
Other Expenses					
141-6-5400-64410 Insurance	0.00	0.00	44,000.00	26,911.24	44,000.00
141-6-5400-64904 Property Taxes	0.00	0.00	2,200.00	2,162.38	2,200.00
141-6-5400-64905 Mo.Co. LEA Fees	0.00	0.00	5,000.00	5,407.00	5,000.00
141-6-5400-64920 MBUAPCD-Air Board Fees	0.00	0.00	1,000.00	347.00	1,000.00
141-6-5400-64925 Storm Water Permit	0.00	0.00	15,000.00	14,411.00	15,000.00
TOTAL Other Expenses	0.00	0.00	67,200.00	49,238.62	67,200.00
Closure/Postclosure					
141-6-5400-67200 Postclosure Expense	0.00	32,561.80	0.00	0.00	0.00
TOTAL Closure/Postclosure	0.00	32,561.80	0.00	0.00	0.00
TOTAL Lewis Road ECS	0.00	32,561.80	160,000.00	124,649.28	160,000.00
Total Expense	0.00	32,561.80	160,000.00	124,649.28	160,000.00
** REVENUES OVER/(UNDER) EXPENSES **	0.00	32,561.80	160,000.00	124,649.28	160,000.00



### **Proposed Budget Worksheet**

150 - Johnson Cyn Project Fund					
	2007 - 2008 ACTUAL	 2008 - 2009 ACTUAL	2009 - CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
Expenses					
Scalehouse Operations					
Contract Services					
150-6-3100-63911 Scalehouse Operations - JC	150,258.00	158,806.00	0.00	0.00	0.00
150-6-3100-63921 Scale Maintenance & Repair - JC	8,668.51	3,969.54	10,000.00	9,248.01	0.00
TOTAL Contract Services	158,926.51	162,775.54	10,000.00	9,248.01	0.00
TOTAL Scalehouse Operations	158,926.51	162,775.54	10,000.00	9,248.01	0.00
JC Landfill Operations					
Employee Services					
150-6-4500-61110 Regular Pay	0.00	0.00	0.00	582.63	0.00
150-6-4500-61822 PERS Employer Contribution	0.00	0.00	0.00	42.03	0.00
150-6-4500-61823 PERS EPMC	0.00	0.00	0.00	31.39	0.00
150-6-4500-61825 Medicare	0.00	0.00	0.00	8.23	0.00
150-6-4500-61831 Health Insurance	0.00	0.00	0.00	52.71	0.00
150-6-4500-61833 Long-Term Disability	0.00	0.00	0.00	2.84	0.00
150-6-4500-61836 Life Insurance	0.00	0.00	0.00	1.85	0.00
TOTAL Employee Services	0.00	0.00	0.00	721.68	0.00
Supplies					
150-6-4500-62290 Other Repair & Maintenance Supplies	96.35	3,515.40	3,000.00	226.66	3,000.00
TOTAL Supplies	96.35	3,515.40	3,000.00	226.66	3,000.00
Contract Services					
150-6-4500-63120 Telephone	1,132.10	1,430.77	1,600.00	989.64	1,600.00
150-6-4500-63230 Gas & Electricity	500.00	450.79	1,200.00	345.34	1,200.00



Proposed Budget Worksheet As of: April 30, 2010

### 150 - Johnson Cyn Project Fund

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	2007 2000			2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
150-6-4500-63240 Portable Toilet	0.00	0.00	0.00	9,971.35	0.00
150-6-4500-63250 Exterminator Service	1,041.00	1,134.00	1,500.00	897.00	1,500.00
150-6-4500-63416 Building Alarm Service	0.00	0.00	0.00	468.73	0.00
150-6-4500-63440 Equipment Rental	3,101.89	2,755.25	2,500.00	2,830.05	2,500.00
150-6-4500-63542 Eng. Services - Surveying	7,330.75	21,894.19	26,000.00	18,290.00	16,000.00
150-6-4500-63543 Aerial Topography	8,002.75	0.00	10,000.00	7,805.71	10,000.00
150-6-4500-63592 Facility Maintenance	0.00	10,424.18	0.00	0.00	0.00
150-6-4500-63593 Landscape Maintenance	0.00	0.00	5,000.00	4,950.00	5,000.00
150-6-4500-63814 Water Tank	975.13	0.00	0.00	0.00	0.00
150-6-4500-63850 Gonzales Host Fees	79,435.53	158,333.33	250,000.00	208,332.64	250,000.00
150-6-4500-63952 Tonnage Band Fees	23,591.15	-5,935.07	-45,700.00	5,935.07	-95,460.00
150-6-4500-63955 Landfill Operations	775,266.00	884,261.00	1,932,000.00	1,427,772.00	1,934,000.00
150-6-4500-63956 Compaction Incentive	-44,254.26	462,872.50	483,000.00	60,731.86	383,500.00
150-6-4500-63958 Out of Scope Work	2,960.06	19,514.25	10,000.00	16,652.41	10,000.00
TOTAL Contract Services	859,082.10	1,557,135.19	2,677,100.00	1,765,971.80	2,519,840.00
Other Expenses					
150-6-4500-64410 Insurance	37,324.38	37,435.66	44,000.00	26,911.23	44,000.00
150-6-4500-64904 Property Taxes	4,784.36	4,806.92	4,800.00	12,478.55	4,800.00
150-6-4500-64905 Mo.Co. LEA Fees	89,457.01	78,524.08	293,550.00	48,512.20	132,800.00
150-6-4500-64910 SBOE - CIWMB Fees	57,314.65	85,007.33	280,000.00	126,814.03	240,800.00
150-6-4500-64920 MBUAPCD-Air Board Fees	4,107.20	4,281.41	5,000.00	485.00	5,000.00
150-6-4500-64925 Storm Water Permit	830.00	1,008.00	2,000.00	1,008.00	2,000.00
150-6-4500-64930 CA-Discharge Fees	0.00	0.00	0.00	0.00	0.00



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150 - Johnson	Cyn	Project	t Funa

150 - Johnson Cyn Project Fund					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
150-6-4500-64940 MCWRA Fees	0.00	0.00	10,000.00	0.00	10,000.00
150-6-4500-64943 Fees and Permits	400.00	1,064.00	200.00	1,603.85	200.00
TOTAL Other Expenses	194,217.60	212,127.40	639,550.00	217,812.86	439,600.00
<b>Depreciation/Amortization</b>					
150-6-4500-68200 Amortization	15,274.00	0.00	0.00	0.00	0.00
TOTAL Depreciation/Amortization	15,274.00	0.00	0.00	0.00	0.00
TOTAL JC Landfill Operations	1,068,670.05	1,772,777.99	3,319,650.00	1,984,733.00	2,962,440.00
Johnson Canyon ECS					
Employee Services					
150-6-5500-61110 Regular Pay	0.00	0.00	0.00	522.67	0.00
150-6-5500-61822 PERS Employer Contribution	0.00	0.00	0.00	44.67	0.00
150-6-5500-61823 PERS EPMC	0.00	0.00	0.00	33.37	0.00
150-6-5500-61825 Medicare	0.00	0.00	0.00	7.41	0.00
150-6-5500-61831 Health Insurance	0.00	0.00	0.00	50.18	0.00
150-6-5500-61833 Long-Term Disability	0.00	0.00	0.00	2.91	0.00
150-6-5500-61836 Life Insurance	0.00	0.00	0.00	1.89	0.00
TOTAL Employee Services	0.00	0.00	0.00	663.10	0.00
Contract Services					
150-6-5500-63120 Telephone	158.57	0.00	1,200.00	0.00	1,200.00
150-6-5500-63230 Gas & Electricity	24,683.68	26,953.34	33,000.00	16,717.69	33,000.00
150-6-5500-63542 Eng. Services - Surveying	19,231.29	0.00	0.00	0.00	0.00
150-6-5500-63544 Eng. Services - Leachate	23,121.24	34,172.22	18,000.00	16,106.00	18,000.00
150-6-5500-63545 Eng. Services - GW Monitoring	9,792.08	13,811.40	15,000.00	11,336.38	15,000.00



Proposed Budget Worksheet As of: April 30, 2010

### 150 - Johnson Cyn Project Fund

		-	2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
150-6-5500-63548 Eng. Services - LFG System	32,364.14	49,284.09	35,000.00	58,347.89	35,000.00
150-6-5500-63810 Leachate Storage	2,927.41	3,343.59	7,000.00	216.50	7,000.00
150-6-5500-63811 RWQCB Studies	0.00	0.00	0.00	0.00	0.00
150-6-5500-63812 Lab Water Analysis	2,859.00	6,112.00	6,000.00	3,071.25	6,000.00
TOTAL Contract Services	115,137.41	133,676.64	115,200.00	105,795.71	115,200.00
Other Expenses					
150-6-5500-64410 Insurance	0.00	0.00	0.00	0.00	0.00
150-6-5500-64905 Mo.Co. LEA Fees	0.00	0.00	0.00	0.00	0.00
TOTAL Other Expenses	0.00	0.00	0.00	0.00	0.00
TOTAL Johnson Canyon ECS	115,137.41	133,676.64	115,200.00	106,458.81	115,200.00
Jolon Road ECS					
Contract Services					
150-6-5600-63120 Telephone	0.00	0.00	0.00	0.00	0.00
<b>TOTAL Contract Services</b>	0.00	0.00	0.00	0.00	0.00
TOTAL Jolon Road ECS	0.00	0.00	0.00	0.00	0.00
Debt Service - Interest					
<u>Debt Service</u>					
150-6-6100-65002 Debt Service	-176,575.76	0.00	0.00	0.00	0.00
150-6-6100-65110 2002 Rev Bonds Interest	607,913.86	0.00	0.00	0.00	0.00
TOTAL Debt Service	431,338.10	0.00	0.00	0.00	0.00
TOTAL Debt Service - Interest	431,338.10	0.00	0.00	0.00	0.00



150 - Johnson Cyn Project Fund					
			2009 -	2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
Debt Service - Principal					
<u>Debt Service</u>					
150-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
TOTAL Debt Service	0.00	0.00	0.00	0.00	0.00
TOTAL Debt Service - Principal	0.00	0.00	0.00	0.00	0.00
Total Expense	1,774,072.07	2,069,230.17	3,444,850.00	2,100,439.82	3,077,640.00
** REVENUES OVER/(UNDER) EXPENSES **	1,774,072.07	2,069,230.17	3,444,850.00	2,100,439.82	3,077,640.00



151 - Johnson Canyon Closure Fund					
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
Expenses					
JC Landfill Operations					
Closure/Postclosure					
151-6-4500-67100 Closure Expense	-1,166,115.00	101,204.00	0.00	0.00	296,000.00
151-6-4500-67200 Postclosure Expense	-328,985.00	32,010.00	0.00	0.00	0.00
TOTAL Closure/Postclosure	-1,495,100.00	133,214.00	0.00	0.00	296,000.00
TOTAL JC Landfill Operations	-1,495,100.00	133,214.00	0.00	0.00	296,000.00
Total Expense	-1,495,100.00	133,214.00	0.00	0.00	296,000.00
** REVENUES OVER/(UNDER) EXPENSES **	-1,495,100.00	133,214.00	0.00	0.00	296,000.00



SOLID WASTE AUTHORITY					
160 - Jolon Road Project Fund					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
JR Transfer Station					
Contract Services					
160-6-3600-63510 Legal Services	0.00	202.50	0.00	0.00	0.00
160-6-3600-63920 Scale Maintenance & Repair - JR	2,052.50	16,660.00	43,780.00	8,923.66	5,000.00
160-6-3600-63957 Transfer Station Operations	608,291.27	642,547.07	623,000.00	414,456.24	649,000.00
TOTAL Contract Services	610,343.77	659,409.57	666,780.00	423,379.90	654,000.00
Other Expenses					
160-6-3600-64410 Insurance	37,324.36	37,435.67	40,000.00	26,911.24	40,000.00
160-6-3600-64905 Mo.Co. LEA Fees	0.00	2,662.00	3,000.00	2,662.00	3,000.00
160-6-3600-64910 SBOE - CIWMB Fees	0.00	0.00	0.00	0.00	0.00
TOTAL Other Expenses	37,324.36	40,097.67	43,000.00	29,573.24	43,000.00
TOTAL JR Transfer Station	647,668.13	699,507.24	709,780.00	452,953.14	697,000.00
Jolon Road ECS					
Employee Services					
160-6-5600-61110 Regular Pay	0.00	0.00	0.00	0.00	0.00
160-6-5600-61822 PERS Employer Contribution	0.00	0.00	0.00	0.00	0.00
160-6-5600-61823 PERS EPMC	0.00	0.00	0.00	0.00	0.00
160-6-5600-61825 Medicare	0.00	0.00	0.00	0.00	0.00
160-6-5600-61831 Health Insurance	0.00	0.00	0.00	0.00	0.00
TOTAL Employee Services	0.00	0.00	0.00	0.00	0.00



### **Proposed Budget Worksheet**

### 160 - Jolon Road Project Fund

		2009 -	PROPOSED	
2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
81.50	0.00	0.00	0.00	0.00
2,465.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
2,546.50	0.00	0.00	0.00	0.00
7,229.00	0.00	0.00	0.00	0.00
7,229.00	0.00	0.00	0.00	0.00
9,775.50	0.00	0.00	0.00	0.00
	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	2007 - 2008 ACTUAL         2008 - 2009 ACTUAL           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           2,465.00         0.00           2,546.50         0.00           7,229.00         0.00           7,229.00         0.00	2007 - 2008 ACTUAL         2008 - 2009 ACTUAL         CURRENT BUDGET           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         0.00           81.50         0.00         0.00           2,465.00         0.00         0.00           2,546.50         0.00         0.00           7,229.00         0.00         0.00           7,229.00         0.00         0.00	ACTUAL         ACTUAL         BUDGET         EXPENDITURES           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00           2,465.00         0.00         0.00         0.00           2,546.50         0.00         0.00         0.00           7,229.00         0.00         0.00         0.00           0.00         0.00         0.00         0.00



Proposed Budget Worksheet As of: April 30, 2010

### 160 - Jolon Road Project Fund

160 - Joion Road Project Fund					
			2009 -	PROPOSED	
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Debt Service - Interest					
<u>Debt Service</u>					
160-6-6100-65002 Debt Service	-83,567.71	0.00	0.00	0.00	0.00
160-6-6100-65110 2002 Rev Bonds Interest	287,704.39	0.00	0.00	0.00	0.00
TOTAL Debt Service	204,136.68	0.00	0.00	0.00	0.00
TOTAL Debt Service - Interest	204,136.68	0.00	0.00	0.00	0.00
Debt Service - Principal					
Debt Service					
160-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	0.00	0.00	0.00
TOTAL Debt Service	0.00	0.00	0.00	0.00	0.00
TOTAL Debt Service - Principal	0.00	0.00	0.00	0.00	0.00
Total Expense	861,580.31	699,507.24	709,780.00	452,953.14	697,000.00
** REVENUES OVER/(UNDER) EXPENSES **	861,580.31	699,507.24	709,780.00	452,953.14	697,000.00



1/1		$D \sim \sim 4$	Closure	F
101-	JOION			

161 - Joion Road Closure Fund					
			2009 -	PROPOSED	
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
Jolon Road ECS					
Employee Services					
161-6-5600-61110 Regular Pay	0.00	0.00	0.00	102.84	0.00
161-6-5600-61822 PERS Employer Contribution	0.00	0.00	0.00	5.48	0.00
161-6-5600-61823 PERS EPMC	0.00	0.00	0.00	4.09	0.00
161-6-5600-61825 Medicare	0.00	0.00	0.00	1.48	0.00
161-6-5600-61831 Health Insurance	0.00	0.00	0.00	5.35	0.00
161-6-5600-61833 Long-Term Disability	0.00	0.00	0.00	0.37	0.00
161-6-5600-61836 Life Insurance	0.00	0.00	0.00	0.25	0.00
TOTAL Employee Services	0.00	0.00	0.00	119.86	0.00
Supplies					
161-6-5600-62290 Other Repair & Maintenance Supplies	0.00	0.00	2,500.00	13.10	2,500.00
TOTAL Supplies	0.00	0.00	2,500.00	13.10	2,500.00
Contract Services					
161-6-5600-63540 Consulting Engineer	0.00	0.00	0.00	1,093.25	0.00
161-6-5600-63544 Eng. Services - Leachate	0.00	0.00	3,000.00	623.50	3,000.00
161-6-5600-63545 Eng. Services - GW Monitoring	0.00	0.00	10,000.00	8,335.62	10,000.00
161-6-5600-63548 Eng. Services - LFG System	0.00	0.00	1,500.00	3,792.00	1,500.00
161-6-5600-63811 RWQCB Studies	0.00	0.00	2,000.00	0.00	2,000.00
161-6-5600-63812 Lab Water Analysis	0.00	0.00	4,000.00	2,843.00	4,000.00
TOTAL Contract Services	0.00	0.00	20,500.00	16,687.37	20,500.00



Proposed Budget Worksheet As of: April 30, 2010

### 161 - Jolon Road Closure Fund

		2009 -	PROPOSED	
2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
0.00	0.00	0.00	9,250.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	3,000.00	69.00	3,000.00
0.00	0.00	2,500.00	7,649.00	2,500.00
0.00	0.00	0.00	1,008.00	0.00
0.00	0.00	5,500.00	17,976.00	5,500.00
183,823.91	0.00	0.00	0.00	0.00
0.00	27,403.91	0.00	0.00	0.00
183,823.91	27,403.91	0.00	0.00	0.00
183,823.91	27,403.91	28,500.00	34,796.33	28,500.00
183,823.91	27,403.91	28,500.00	34,796.33	28,500.00
183,823.91	27,403.91	28,500.00	34,796.33	28,500.00
	0.00 0.00 0.00 0.00 0.00 0.00 183,823.91 0.00 183,823.91 183,823.91	ACTUAL         ACTUAL           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           0.00         0.00           183,823.91         0.00           183,823.91         27,403.91           183,823.91         27,403.91           183,823.91         27,403.91           183,823.91         27,403.91	2007 - 2008 ACTUAL         2008 - 2009 ACTUAL         CURRENT BUDGET           0.00         0.00         0.00           0.00         0.00         0.00           0.00         0.00         3,000.00           0.00         0.00         2,500.00           0.00         0.00         0.00           0.00         0.00         5,500.00           183,823.91         0.00         0.00           183,823.91         27,403.91         0.00           183,823.91         27,403.91         28,500.00           183,823.91         27,403.91         28,500.00	ACTUAL         ACTUAL         BUDGET         EXPENDITURES           0.00         0.00         0.00         9,250.00           0.00         0.00         0.00         0.00           0.00         0.00         3,000.00         69.00           0.00         0.00         2,500.00         7,649.00           0.00         0.00         0.00         1,008.00           0.00         0.00         5,500.00         17,976.00           183,823.91         0.00         0.00         0.00           183,823.91         27,403.91         0.00         0.00           183,823.91         27,403.91         28,500.00         34,796.33           183,823.91         27,403.91         28,500.00         34,796.33



Proposed Budget Worksheet As of: April 30, 2010

SOLID WASTE AUTHORITY					
170 - Salinas Transfer Station					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
Scalehouse Operations					
Contract Services					
170-6-3100-63912 Scalehouse Operations - SS	145,218.00	148,470.00	0.00	35.89	0.00
170-6-3100-63922 Scale Maintenance & Repair - SS	0.00	10,044.30	2,500.00	6,026.50	0.00
TOTAL Contract Services	145,218.00	158,514.30	2,500.00	6,062.39	0.00
TOTAL Scalehouse Operations	145,218.00	158,514.30	2,500.00	6,062.39	0.00
SS Transfer Station					
Employee Services					
170-6-3700-61110 Regular Pay	92,899.75	234,471.00	331,000.00	257,641.96	344,100.00
170-6-3700-61120 PTO - Cash Out	7,935.06	9,849.83	12,200.00	8,119.92	13,300.00
170-6-3700-61200 Temporary Pay	0.00	1,012.50	0.00	0.00	0.00
170-6-3700-61230 Temporary Payroll	0.00	0.00	0.00	0.00	0.00
170-6-3700-61300 Overtime - Regular	25,740.74	38,896.75	50,000.00	38,956.48	50,000.00
170-6-3700-61400 Tuition Reimbursement	0.00	0.00	0.00	500.00	0.00
170-6-3700-61410 Health Club/Fitness Reimbursement	0.00	0.00	0.00	0.00	0.00
170-6-3700-61420 Employee Assistance Program	0.00	0.00	0.00	0.00	0.00
170-6-3700-61610 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
170-6-3700-61700 Flexible Leave - Cash Out	0.00	2,679.03	9,100.00	9,462.42	10,000.00
170-6-3700-61822 PERS Employer Contribution	9,452.96	23,109.77	30,300.00	24,538.47	32,500.00
170-6-3700-61823 PERS EPMC	4,874.35	13,539.89	20,500.00	16,473.44	24,100.00
170-6-3700-61825 Medicare	1,787.70	4,099.60	4,600.00	4,446.26	5,000.00
170-6-3700-61831 Health Insurance	34,617.83	75,591.93	128,100.00	64,875.29	109,600.00



Proposed Budget Worksheet As of: April 30, 2010

## 170 - Salinas Transfer Station

170 - Janilas Transier Station					
				2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
170-6-3700-61833 Long-Term Disability	479.37	1,486.24	2,700.00	•	2,700.00
170-6-3700-61834 Unemployment	1,819.94	2,170.41	2,600.00	3,248.83	2,700.00
170-6-3700-61836 Life Insurance	525.00	1,433.40	1,500.00	1,197.69	1,500.00
170-6-3700-61837 Workers Compensation	8,731.12	18,533.62	22,400.00	23,021.19	26,300.00
TOTAL Employee Services	188,863.82	426,873.97	615,000.00	453,889.73	621,800.00
<u>Supplies</u>					
170-6-3700-62100 Office Supplies & Materials	0.00	0.00	0.00	725.19	0.00
170-6-3700-62230 Rolling Stock Supplies	2,537.64	1,577.94	5,000.00	68.73	5,000.00
170-6-3700-62330 Fuel	74,834.79	130,623.99	120,000.00	142,186.47	160,000.00
170-6-3700-62510 Uniforms	439.72	2,377.12	500.00	292.00	500.00
170-6-3700-62800 Special Dept Supplies	8,280.55	6,882.06	5,000.00	7,330.05	5,000.00
170-6-3700-62840 Safety Supplies	6,521.60	3,746.16	5,000.00	4,363.15	5,000.00
170-6-3700-62850 Small Tools	249.79	33.79	500.00	99.40	500.00
TOTAL Supplies	92,864.09	145,241.06	136,000.00	155,064.99	176,000.00
Contract Services					
170-6-3700-63116 Cell Phones	1,410.62	3,112.18	3,720.00	2,289.38	3,720.00
170-6-3700-63120 Telephone	1,968.32	0.00	2,520.00	0.00	2,520.00
170-6-3700-63125 Internet Services	0.00	33.65	0.00	404.04	0.00
170-6-3700-63210 Water	3,946.26	7,146.96	6,000.00	5,405.52	6,000.00
170-6-3700-63220 Sewer	203.94	116.22	400.00	0.00	400.00
170-6-3700-63230 Gas & Electricity	10,882.76	4,820.59	5,000.00	4,153.68	5,000.00
170-6-3700-63240 Portable Toilet	0.00	0.00	0.00	1,355.50	0.00
170-6-3700-63250 Exterminator Service	2,424.00	2,424.00	2,440.00	1,818.00	2,440.00



Proposed Budget Worksheet As of: April 30, 2010

## 170 - Salinas Transfer Station

The Callings Transfer Ctation					
	2007 - 2008 ACTUAL	 2008 - 2009 ACTUAL	CURRENT BUDGET	2010 YEAR TO DATE EXPENDITURES	PROPOSED 2010 - 2011 BUDGET
170-6-3700-63410 Vehicle Maintenance	10,681.50	19,875.00	90,000.00	76,185.17	120,000.00
170-6-3700-63416 Building Alarm Service	2,661.42	3,114.04	2,680.00	2,137.80	2,680.00
170-6-3700-63430 Equipment Maintenance	138,521.82	142,038.57	15,000.00	55,070.81	15,000.00
170-6-3700-63440 Equipment Rental	30,943.89	42,354.42	15,000.00	15,001.73	15,000.00
170-6-3700-63560 Custodial Service	2,010.00	1,885.00	2,400.00	2,350.00	2,400.00
170-6-3700-63585 Safety Program Evaluation	5,950.00	1,480.00	2,000.00	0.00	2,000.00
170-6-3700-63586 Vehicle Safety Inspection	2,044.49	0.00	0.00	6,006.00	0.00
170-6-3700-63592 Facility Maintenance	32,512.64	20,435.37	20,000.00	4,341.00	20,000.00
170-6-3700-63593 Landscape Maintenance	2,280.00	2,760.00	2,280.00	1,605.00	2,280.00
170-6-3700-63597 Litter Abatement	53,400.82	94,233.76	75,000.00	65,442.49	75,000.00
170-6-3700-63598 FSA Service Fees	0.00	0.00	0.00	0.00	0.00
170-6-3700-63599 EAP Service Fee	0.00	730.77	1,300.00	1,085.71	1,300.00
170-6-3700-63610 BFI Direct Haul Compensation	330,789.37	166,915.75	0.00	0.00	0.00
170-6-3700-63615 Hauling Services	18,216.00	6,750.00	5,000.00	919.50	5,000.00
170-6-3700-63812 Lab Water Analysis	314.38	180.00	1,000.00	0.00	1,000.00
170-6-3700-63953 SS Excess Loads Fees	3,077.00	0.00	0.00	0.00	0.00
170-6-3700-63957 Transfer Station Operations	389,321.20	0.00	0.00	0.00	0.00
170-6-3700-63958 Out of Scope Work	853.43	968.75	0.00	0.00	0.00
TOTAL Contract Services	1,044,413.86	521,375.03	251,740.00	245,571.33	281,740.00
Other Expenses					
170-6-3700-64100 Advertising/Public Notices	2,041.11	2,690.00	1,500.00	261.00	1,500.00
170-6-3700-64200 Conferences/Meetings	198.00	348.20	0.00	0.00	0.00
170-6-3700-64410 Insurance	54,097.25	56,429.05	65,000.00	34,536.24	65,000.00



Proposed Budget Worksheet As of: April 30, 2010

### 170 - Salinas Transfer Station

170-6-3700-64905         Mo.Co. LEA Fees         7,339.00         15,386.00         17,000.00         8,688.00         17,000.00           170-6-3700-64925         Storm Water Permit         830.00         1,008.00         900.00         1,008.00         900.00           TOTAL Other Expenses         64,545.58         75,909.69         84,600.00         44,541.86         84,600.00           Capital Outlay         80.00         0.00         0.00         31,169.58         0.00           170-6-3700-66401         Cat Walk         9,158.75         3,600.06         0.00         31,169.58         0.00           170-6-3700-66401         Cat Walk         9,158.75         3,600.06         0.00         26,017.38         0.00           170-6-3700-66520         Equipment         539.74         0.00         0.00         172,571.76         0.00           170-6-3700-66570         Rolling Equipment         9.00         4,547.00         0.00         172,571.76         0.00           TOTAL Capital Outlay         141,718.23         8,702.72         51,000.00         297,585.72         61,000.00           Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL SS Transfer Stati	170 - Januas Transici Station					
ACTUAL   ACTUAL   BUDGET   EXPENDITURES   BUDGET     170-6-3700-64904   Property Taxes   40.22   48.44   200.00   48.62   200.00     170-6-3700-64905   Mo.Co. LEA Fees   7,339.00   15,386.00   17,000.00   8,688.00   17,000.00     170-6-3700-64905   Storm Water Permit   830.00   1,008.00   900.00   1,008.00   900.00     TOTAL Other Expenses   64,545.58   75,909.69   84,600.00   44,541.86   84,600.00     TOTAL OTHER OTHER BUILDING   0.00   0.00   0.00   0.00   0.00     TOTAL OTHER OTHER BUILDING   0.00   0.00   0.00   0.00   0.00     TOTAL OTHER OTHER OTHER OTHER OTHER BUILDING   0.00   0.00   0.00     TOTAL Capital Outlay   141,718.23   8,702.72   51,000.00   29,758.72   61,000.00     TOTAL Capital Outlay   141,718.23   8,702.72   51,000.00   29,758.72   61,000.00     TOTAL OTHER OT						
170-6-3700-64905         Mo.Co. LEA Fees         7,339.00         15,386.00         17,000.00         8,688.00         17,000.00           170-6-3700-64925         Storm Water Permit         830.00         1,008.00         900.00         1,008.00         900.00           TOTAL Other Expenses         64,545.58         75,909.69         84,600.00         44,541.86         84,600.00           Capital Outlay         80.00         0.00         0.00         0.00         31,169.58         0.00           170-6-3700-66401         Cat Walk         9,158.75         3,600.06         0.00         0.00         26,017.38         0.00           170-6-3700-66520         Equipment         539.74         0.00         0.00         172,571.76         0.00           170-6-3700-66550         Rolling Equipment         9.00         4,547.00         0.00         172,571.76         0.00           170-6-3700-66570         Equipment Lease         132,010.74         555.66         51,000.00         297,758.72         61,000.00           Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00<						
170-6-3700-64925         Storm Water Permit         830.00         1,008.00         900.00         1,008.00         900.00           TOTAL Other Expenses         64,545.58         75,909.69         84,600.00         44,541.86         84,600.00           Capital Outlay         70-6-3700-66400         Improvements Other Than Buildings         0.00         0.00         0.00         31,169.58         0.00           170-6-3700-66401         Cat Walk         9,158.75         3,600.06         0.00         0	170-6-3700-64904 Property Taxes	40.22	48.44	200.00	48.62	200.00
TOTAL Other Expenses         64,545.58         75,909.69         84,600.00         44,541.86         84,600.00           Capital Outlay         170-6-3700-66400         Improvements Other Than Buildings         0.00         0.00         0.00         31,169.58         0.00           170-6-3700-66401         Cat Walk         9,158.75         3,600.06         0.00         0.00         0.00         0.00           170-6-3700-66520         Equipment         539.74         0.00         0.00         26,017.38         0.00           170-6-3700-66550         Rolling Equipment         9.00         4,547.00         0.00         172,571.76         0.00           170-6-3700-66570         Equipment Lease         132,010.74         555.66         51,000.00         0.00         61,000.00           TOTAL Capital Outlay         141,718.23         8,702.72         51,000.00         229,758.72         61,000.00           Depreciation/Amortization           170-6-3700-68100         Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,128,826.63         1,225,140.00         1,225,140.00	170-6-3700-64905 Mo.Co. LEA Fees	7,339.00	15,386.00	17,000.00	8,688.00	17,000.00
Capital Outlay           170-6-3700-66400         Improvements Other Than Buildings         0.00         0.00         0.00         31,169.58         0.00           170-6-3700-66401         Cat Walk         9,158.75         3,600.06         0.00         0.00         0.00           170-6-3700-66520         Equipment         539.74         0.00         0.00         26,017.38         0.00           170-6-3700-66550         Rolling Equipment         9.00         4,547.00         0.00         172,571.76         0.00           170-6-3700-66570         Equipment Lease         132,010.74         555.66         51,000.00         0.00         61,000.00           TOTAL Capital Outlay         141,718.23         8,702.72         51,000.00         229,758.72         61,000.00           Depreciation/Amortization           170-6-3700-68100         Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00           TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,128,826.63         1,225,140.00           Total Expense         1,938,079.58         1,634,002.77         1,140,840.00         1,134,889.02         1,225,140.00	170-6-3700-64925 Storm Water Permit	830.00	1,008.00	900.00	1,008.00	900.00
170-6-3700-66400         Improvements Other Than Buildings         0.00         0.00         0.00         31,169.58         0.00           170-6-3700-66401         Cat Walk         9,158.75         3,600.06         0.00         0.00         0.00           170-6-3700-66520         Equipment         539.74         0.00         0.00         26,017.38         0.00           170-6-3700-66550         Rolling Equipment         9.00         4,547.00         0.00         172,571.76         0.00           170-6-3700-66570         Equipment Lease         132,010.74         555.66         51,000.00         0.00         61,000.00           TOTAL Capital Outlay         141,718.23         8,702.72         51,000.00         229,758.72         61,000.00           Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00           TOTAL Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00           TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,134,889.02         1,225,140.00           Total Expense         1,938,079.58         1,634,002.77         1,140,840.00         1,134,889.02         1,225,140.00	TOTAL Other Expenses	64,545.58	75,909.69	84,600.00	44,541.86	84,600.00
170-6-3700-66401 Cat Walk       9,158.75       3,600.06       0.00       0.00       0.00         170-6-3700-66520 Equipment       539.74       0.00       0.00       26,017.38       0.00         170-6-3700-66550 Rolling Equipment       9.00       4,547.00       0.00       172,571.76       0.00         170-6-3700-66570 Equipment Lease       132,010.74       555.66       51,000.00       0.00       61,000.00         TOTAL Capital Outlay       141,718.23       8,702.72       51,000.00       229,758.72       61,000.00         Depreciation/Amortization       260,456.00       297,386.00       0.00       0.00       0.00       0.00         TOTAL Depreciation/Amortization       260,456.00       297,386.00       0.00       0.00       0.00       0.00         TOTAL SS Transfer Station       1,792,861.58       1,475,488.47       1,138,340.00       1,128,826.63       1,225,140.00         Total Expense       1,938,079.58       1,634,002.77       1,140,840.00       1,134,889.02       1,225,140.00	Capital Outlay					
170-6-3700-66520 Equipment       539.74       0.00       0.00       26,017.38       0.00         170-6-3700-66550 Rolling Equipment       9.00       4,547.00       0.00       172,571.76       0.00         170-6-3700-66570 Equipment Lease       132,010.74       555.66       51,000.00       0.00       61,000.00         TOTAL Capital Outlay       141,718.23       8,702.72       51,000.00       229,758.72       61,000.00         Depreciation/Amortization         170-6-3700-68100 Depreciation       260,456.00       297,386.00       0.00       0.00       0.00         TOTAL Depreciation/Amortization       260,456.00       297,386.00       0.00       0.00       0.00         TOTAL SS Transfer Station       1,792,861.58       1,475,488.47       1,138,340.00       1,128,826.63       1,225,140.00         Total Expense       1,938,079.58       1,634,002.77       1,140,840.00       1,134,889.02       1,225,140.00	170-6-3700-66400 Improvements Other Than Buildings	0.00	0.00	0.00	31,169.58	0.00
170-6-3700-66550 Rolling Equipment       9.00       4,547.00       0.00       172,571.76       0.00         170-6-3700-66570 Equipment Lease       132,010.74       555.66       51,000.00       0.00       61,000.00         TOTAL Capital Outlay       141,718.23       8,702.72       51,000.00       229,758.72       61,000.00         Depreciation/Amortization       260,456.00       297,386.00       0.00       0.00       0.00         TOTAL Depreciation/Amortization       260,456.00       297,386.00       0.00       0.00       0.00         TOTAL SS Transfer Station       1,792,861.58       1,475,488.47       1,138,340.00       1,128,826.63       1,225,140.00         Total Expense       1,938,079.58       1,634,002.77       1,140,840.00       1,134,889.02       1,225,140.00	170-6-3700-66401 Cat Walk	9,158.75	3,600.06	0.00	0.00	0.00
170-6-3700-66570 Equipment Lease       132,010.74       555.66       51,000.00       0.00       61,000.00         TOTAL Capital Outlay       141,718.23       8,702.72       51,000.00       229,758.72       61,000.00         Depreciation/Amortization       260,456.00       297,386.00       0.00       0.00       0.00       0.00         TOTAL Depreciation/Amortization       260,456.00       297,386.00       0.00       0.00       0.00       0.00         TOTAL SS Transfer Station       1,792,861.58       1,475,488.47       1,138,340.00       1,128,826.63       1,225,140.00         Total Expense       1,938,079.58       1,634,002.77       1,140,840.00       1,134,889.02       1,225,140.00	170-6-3700-66520 Equipment	539.74	0.00	0.00	26,017.38	0.00
TOTAL Capital Outlay         141,718.23         8,702.72         51,000.00         229,758.72         61,000.00           Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,128,826.63         1,225,140.00           Total Expense         1,938,079.58         1,634,002.77         1,140,840.00         1,134,889.02         1,225,140.00	170-6-3700-66550 Rolling Equipment	9.00	4,547.00	0.00	172,571.76	0.00
Depreciation/Amortization           170-6-3700-68100 Depreciation         260,456.00         297,386.00         0.00         0.00         0.00           TOTAL Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00           TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,128,826.63         1,225,140.00           Total Expense         1,938,079.58         1,634,002.77         1,140,840.00         1,134,889.02         1,225,140.00	170-6-3700-66570 Equipment Lease	132,010.74	555.66	51,000.00	0.00	61,000.00
170-6-3700-68100 Depreciation         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,128,826.63         1,225,140.00           Total Expense         1,938,079.58         1,634,002.77         1,140,840.00         1,134,889.02         1,225,140.00	TOTAL Capital Outlay	141,718.23	8,702.72	51,000.00	229,758.72	61,000.00
TOTAL Depreciation/Amortization         260,456.00         297,386.00         0.00         0.00         0.00         0.00           TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,128,826.63         1,225,140.00           Total Expense         1,938,079.58         1,634,002.77         1,140,840.00         1,134,889.02         1,225,140.00	<b>Depreciation/Amortization</b>					
TOTAL SS Transfer Station         1,792,861.58         1,475,488.47         1,138,340.00         1,128,826.63         1,225,140.00           Total Expense         1,938,079.58         1,634,002.77         1,140,840.00         1,134,889.02         1,225,140.00	170-6-3700-68100 Depreciation	260,456.00	297,386.00	0.00	0.00	0.00
Total Expense 1,938,079.58 1,634,002.77 1,140,840.00 1,134,889.02 1,225,140.00	TOTAL Depreciation/Amortization	260,456.00	297,386.00	0.00	0.00	0.00
•	TOTAL SS Transfer Station	1,792,861.58	1,475,488.47	1,138,340.00	1,128,826.63	1,225,140.00
** <b>PEVENIJES OVED /(JINDED) EXPENSES</b> ** 1 938 079 58 1 634 002 77 1 140 840 00 1 134 889 02 1 225 140 00	Total Expense	1,938,079.58	1,634,002.77	1,140,840.00	1,134,889.02	1,225,140.00
1,730,077.30 1,034,002.77 1,140,040.00 1,134,007.02 1,225,140.00	** REVENUES OVER/(UNDER) EXPENSES **	1,938,079.58	1,634,002.77	1,140,840.00	1,134,889.02	1,225,140.00



**Proposed Budget Worksheet** As of: April 30, 2010

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180 - Expansion Fund					
			2009 -	2010	PROPOSED
	2007 - 2008	2008 - 2009	CURRENT	YEAR TO DATE	2010 - 2011
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
CH Landfill Operations					
Other Expenses					
180-6-4300-64905 Mo.Co. LEA Fees	101,610.69	75,780.00	73,960.00	48,855.54	0.00
180-6-4300-64910 SBOE - CIWMB Fees	91,715.73	128,122.58	120,400.00	0.00	0.00
TOTAL Other Expenses	193,326.42	203,902.58	194,360.00	48,855.54	0.00
TOTAL CH Landfill Operations	193,326.42	203,902.58	194,360.00	48,855.54	0.00
JC Landfill Operations					
Other Expenses					
180-6-4500-64905 Mo.Co. LEA Fees	0.00	0.00	0.00	0.00	70,400.00
180-6-4500-64910 SBOE - CIWMB Fees	0.00	0.00	0.00	29,652.28	107,100.00
TOTAL Other Expenses	0.00	0.00	0.00	29,652.28	177,500.00
TOTAL JC Landfill Operations	0.00	0.00	0.00	29,652.28	177,500.00
Total Expense	193,326.42	203,902.58	194,360.00	78,507.82	177,500.00
** REVENUES OVER/(UNDER) EXPENSES **	193,326.42	203,902.58	194,360.00	78,507.82	177,500.00



Proposed Budget Worksheet As of: April 30, 2010

190 - Debt Service

190 - Debt Service					
			2009 -	2010	PROPOSED
	2007 - 2008 ACTUAL	2008 - 2009 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2010 - 2011 BUDGET
	ACTUAL	ACTUAL	BUDGET	EXPENDITURES	BUDGET
Expenses					
Debt Service - Interest					
<u>Debt Service</u>					
190-6-6100-65110 2002 Rev Bonds Interest	0.00	1,929,670.35	1,893,160.00	1,893,153.78	1,853,100.00
190-6-6100-65120 Salinas IPA Interest	0.00	295,525.63	291,610.00	291,608.53	284,100.00
TOTAL Debt Service	0.00	2,225,195.98	2,184,770.00	2,184,762.31	2,137,200.00
<b>Depreciation/Amortization</b>					
190-6-6100-68200 Amortization	0.00	69,508.00	0.00	0.00	0.00
TOTAL Depreciation/Amortization	0.00	69,508.00	0.00	0.00	0.00
TOTAL Debt Service - Interest	0.00	2,294,703.98	2,184,770.00	2,184,762.31	2,137,200.00
Debt Service - Principal					
<u>Debt Service</u>					
190-6-6200-65210 2002 Rev Bonds Principal	0.00	0.00	860,000.00	860,000.00	900,000.00
190-6-6200-65220 Salinas IPA Principal	0.00	0.00	93,490.00	93,488.60	101,030.00
TOTAL Debt Service	0.00	0.00	953,490.00	953,488.60	1,001,030.00
TOTAL Debt Service - Principal	0.00	0.00	953,490.00	953,488.60	1,001,030.00
Total Expense	0.00	2,294,703.98	3,138,260.00	3,138,250.91	3,138,230.00
** REVENUES OVER/(UNDER) EXPENSES **	0.00	2,294,703.98	3,138,260.00	3,138,250.91	3,138,230.00



Proposed Budget Worksheet As of: April 30, 2010

# 211 - State Grants

211 - State Grants					
			1 -	2	PROPOSED
	0 - 1 ACTUAL	0 - 1 ACTUAL	CURRENT BUDGET	YEAR TO DATE EXPENDITURES	2 - 3 BUDGET
	AOTOAL	AOTOAL	DODOLI	LAI ENDITORES	DODGET
Expenses					
Tire Amnesty Grant					
Employee Services					
211-6-2610-61110 Regular Pay	0.00	0.00	0.00	501.66	0.00
211-6-2610-61822 PERS Employer Contribution	0.00	0.00	0.00	47.02	0.00
211-6-2610-61823 PERS EPMC	0.00	0.00	0.00	35.12	0.00
211-6-2610-61825 Medicare	0.00	0.00	0.00	7.14	0.00
211-6-2610-61831 Health Insurance	0.00	0.00	0.00	94.44	0.00
211-6-2610-61833 Long-Term Disability	0.00	0.00	0.00	3.24	0.00
211-6-2610-61836 Life Insurance	0.00	0.00	0.00	2.10	0.00
TOTAL Employee Services	0.00	0.00	0.00	690.72	0.00
Contract Services					
211-6-2610-63590 Other Professional Services	0.00	0.00	0.00	22,905.17	0.00
211-6-2610-63624 Tires Diversion Fees	0.00	0.00	0.00	0.00	0.00
TOTAL Contract Services	0.00	0.00	0.00	22,905.17	0.00
TOTAL Tire Amnesty Grant	0.00	0.00	0.00	23,595.89	0.00
Total Expense	0.00	0.00	0.00	23,595.89	0.00
** REVENUES OVER/(UNDER) EXPENSES **	0.00	0.00	0.00	23,595.89	0.00

#### RESOLUTION NO. 2006 - 35

# A RESOLUTION OF THE SALINAS VALLEY SOLID WASTE AUTHORITY ADOPTING THE FINANCIAL POLICIES

BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SALINAS

VALLEY SOLID WASTE AUTHORITY, that the Financial Policies attached hereto as Exhibit

"A" are hereby adopted.

PASSED AND ADOPTED by the Board of Directors of the Salinas Valley Solid Waste

Authority at the regular meeting duly held on the 20<sup>th</sup> day of July 2006 by the following vote:

AYES:

BOARD MEMBERS:

Fernando Armenta, Lou Calcagno, Janet Barnes,

Christopher Bourke (Alt.), Gloria De La Rosa,

Annie Moreno (Alt.), Roberto Ocampo

NOES:

BOARD MEMBERS:

None

ABSENT:

BOARD MEMBERS:

Josephine Campos, Richard Ortiz, Yolanda Teneyuque,

George Worthy

ABSTAIN:

BOARD MEMBERS:

None

ATTEST:

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#### SUMMARY

The SVSWA Board of Directors recognizes their fiduciary responsibility by virtue of their appointment to the Board. In an effort to promote transparency in the fiscal affairs of the Authority and to promote fiscal accountability, it hereby adopts the following financial policies to guide the Authority's finances:

- 1. Revenues: The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.
- Expenditures: The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.
- 3. Fund Balance/Reserves: The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable occurrences or emergencies.
- 4. Capital Expenditures and Improvements: The Authority shall annually review the state of its capital assets, setting priorities for its replacement and renovation based on needs, funding, alternatives and availability of resources.
- 5. Debt: The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.
- 6. Investments: The Authority's cash will be invested in such a manner so as to ensure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield.
- 7. Grants: The Authority shall seek, apply for and effectively administer federal, state and foundation grants that address the Authority's current priorities and policy objectives.
- 8. Closure Funding: The Authority shall properly fund all closure and postclosure costs in accordance with California Integrated Waste Management Board (CIWMB) requirements.
- 9. Fiscal Monitoring: Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.
- 10. Accounting, Auditing and Financial Reporting: The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

- 11. Internal Controls: The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.
- 12. Operating Budget: The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.
- 13. Capital Assets: The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

#### 1 - REVENUES

The Authority will maintain a revenue system that will assure a reliable, equitable, predictable revenue stream to support Authority services.

### A. <u>User Fees</u>

The Authority shall establish and collect fees to recover the costs of handling specific items that benefit only specific users. The Authority Board shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the Authority shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

# B. <u>Tipping Fees</u>

Tipping fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. Tipping Fees are not expected to cover depreciation/depletion.

# C. One Time Revenues

One-time revenues shall be used only for one-time expenditures.

## D. Revenue Estimates

The Authority shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and thus avoid mid-year service reductions.

## E. Revenue Collection and Administration

The Authority shall pursue to the full extent allowed by state law all delinquent ratepayers and others overdue in payments to the Authority. Since a revenue should exceed the cost of producing it, the Authority shall strive to control and reduce administrative collection costs.

### 2 - EXPENDITURES

The Authority shall assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

# A. <u>Current Funding Basis</u>

The Authority shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues.

## B. <u>Avoidance of Operating Deficits</u>

The Authority shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Reserves Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

# C. <u>Maintenance of Capital Assets</u>

Within the resources available each fiscal year, the Authority shall maintain capital assets and infrastructure at a sufficient level to protect the Authority's investment, to minimize future replacement and maintenance costs, and to continue current service levels.

### D. Periodic Program Reviews

The General Manager shall undertake periodic staff and third-party reviews of Authority programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternative approaches to service delivery. Programs which are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

### E. Purchasing

The Authority shall make every effort to maximize any discounts offered by creditors/vendors. Staff shall use competitive bidding whenever possible to attain the best possible price on goods and services.

### 3 - FUND BALANCE/RESERVES

The Authority shall maintain a fund balance at a level sufficient to protect the Authority's creditworthiness as well as its financial position from unforeseeable emergencies.

## A. Operating Reserve

The Authority shall strive to maintain an Operating Reserve equal to fifteen percent (15%) of the current year operating expenditures, to provide sufficient reserves for emergencies and revenue shortfalls. Operating expenditures for reserve purposes is defined as the total budget less debt service and capital project expenditures. This reserve will be in addition to the Debt Service Reserve required under the 2002 Bond Indenture.

### B. <u>Undesignated Fund Balance</u>

The Authority shall strive to maintain an undesignated fund balance of ten percent (10%) of current year operating budget (maintenance and operation expenditures only). Adequate designations shall be maintained for all known liabilities and insurance retentions. After completion of the annual audit, if the undesignated fund balance exceeds 10%, the excess will be allocated to reserves in the following priority:

- 1. Insurance Retention Reserves
- 2. Operating Reserve
- 3. Capital Projects Reserve.

# C. Capital Projects Reserve

Due to the capital intensive nature of the Authority's landfill operations the Authority will strive to develop a Capital Projects Reserve for the purpose of funding future capital projects in accordance with the Capital Improvements Financial Policies. After fulfilling all insurance and operating reserve requirements any undesignated funds above 10% will be allocated to the Capital Projects Reserve.

# D. <u>Use of Operating Reserve</u>

The Operating Reserve shall be used only for its designated purpose - emergencies, non-recurring expenditures, or major capital purchases that can not be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective, restoration recommendations will accompany the decision to utilize said balance.

### 4 - CAPITAL EXPENDITURES AND IMPROVEMENTS

The Authority shall annually review the state of its capital assets, setting priorities for their replacement and renovation based on needs, funding, alternatives and availability of resources.

### A. Capital Improvement Plan

The Authority shall prepare a 10-Year Capital Improvement Plan (CIP) which will detail the Authority's capital needs financing requirements. The CIP will be reviewed and approved every two (2) years before discussions of the operating budget take place. It will include budget financing for the first two years. The CAO will develop guidelines for what projects to include in the CIP. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance and replacement costs shall be fully disclosed. The CIP will be in conformance with and support the Authority's major planning documents – the Long Term Waste Management Plan and the Regional Solid Waste Facilities Environmental Impact Report (EIR).

### B. Capital Improvement Budget

The CIP will be the basis for which projects will be included in the following year's budget. Appropriations will be approved annually using the following criteria:

- 1. Linkage with needs identified in the Authority's planning documents.
- 2. Cost/benefit analysis identifying all economic or financial impacts of the project.
- 3. Identification of available funding resources.

CIP funding will be based on the following priorities:

- 1. Projects that comply with regulatory requirements.
- 2. Projects that maintain health and safety standards.
- 3. Projects that maintain and preserve existing facilities.
- 4. Projects that replace existing facilities that can no longer be maintained.
- 5. Projects that improve operations.

### C. Capital Expenditure Financing

Projects will be financed using the following preferred order:

- 1. Use current revenues;
- 2. Use the Capital Projects Reserve;
- 3. Borrow money through debt issuance.

Debt financing includes revenue bonds, certificates of obligation, lease/purchase agreements, and other obligations permitted to be issued or incurred under California law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

### D. <u>Capital Projects Reserve Fund</u>

A Capital Projects Reserve Fund shall be established and maintained to accumulate funds transferred from the undesignated fund balance. This fund shall only be used to pay for non-routine and one-time capital expenditures such as land and building purchases or construction and maintenance projects with a 10-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of residents, employees and the environment, and protecting the existing assets of the Authority.

# E. Capital Projects Management

The Authority will fund and manage its capital projects in a phased approach. The project phases will become a framework for appropriate decision points and reporting. The phasing will consist of:

- 1. Conceptual/schematic proposal
- 2. Preliminary design and cost estimate
- 3. Engineering and final design
- 4. Bid administration
- 5. Acquisition/construction
- 6. Project closeout

Each project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, periodically report project status and track project expenditures.

#### 5 - DEBT

The Authority shall utilize debt financing only to provide needed capital equipment and improvements while minimizing the impact of debt payments on current revenues.

# A. <u>Use of Debt Financing</u>

The issuance of long-term debt will be only for the acquisition of land, capital improvements or equipment.

Debt financing is not considered appropriate for current operations, maintenance expenses, or for any recurring purposes.

# B. Conditions for Debt Issuance

The Authority may use long-term debt to finance major equipment acquisition or capital project only if it is established through a cost/benefit analysis that the financial and community benefits of the financing exceed the financing costs. Benefits would include, but not be limited to, the following:

- 1. Present value benefit: The current cost plus the financing cost is less than the future cost of the project.
- 2. Maintenance value benefit: The financing cost is less than the maintenance cost of deferring the project.
- 3. Equity benefit: Financing provides a method of spreading the cost of a facility back to the users of the facility over time.
- 4. Community benefit: Debt financing of the project enables the Authority to meet an immediate community need.

Debt financing will be used only when project revenues or other identified revenue sources are sufficient to service the debt.

# C. Debt Structure

The Authority's preference is to issue fixed-rate, long-term debt with level debt service, but variable rate debt or other debt service structure may be considered if an economic advantage is identified for a particular project.

Bond proceeds, for debt service, will be held by an independent bank acting as trustee or paying agent.

The Authority's minimum bond rating objective for all debt issues is a Moody's and Standard & Poor's rating of A (upper medium grade). Credit enhancements will be used to achieve higher ratings when there is an economic benefit.

The Authority may retain the following contract advisors for the issuance of debt:

- 1. Financial Advisor To be selected, when appropriate, by negotiation to provide financial analysis and advice related to the feasibility and structure of the proposed debt.
- 2. Bond Counsel To be selected by negotiation for each debt issue.
- 3. Underwriters To be selected by negotiation or competitive bid for each bond issue based upon the proposed structure for each issue.

### D. Call Provisions

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the Authority. When possible, all bonds shall be callable only at par.

# E. <u>Debt Refunding</u>

Authority staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3.5% of the refunded maturities.

# F. Interest Earnings

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

## G. <u>Lease/Purchase Agreements</u>

Over the lifetime of a lease, the total cost to the Authority will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

# 6 - INVESTMENTS

The Authority's cash will be invested in such a manner so as to insure the absolute safety of principal and interest, meet the liquidity needs of the Authority, and achieve the highest possible yield after meeting the first two requirements.

## A. <u>Investment Policy</u>

The Authority Treasurer is both authorized and required to promulgate a written Statement of Investment Policy which shall be presented to the Board annually.

# B. <u>Interest Earnings</u>

Interest earned from investments shall be distributed to the operating funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

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### 7 - GRANTS

The Authority shall seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the Authority's current priorities and policy objectives.

## A. Grant Guidelines

The Authority shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by the Board. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

## B. Indirect Costs

The Authority shall recover full indirect costs unless the funding agency does not permit it. The Authority may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

# C. Grant Review

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the Authority's policy objectives. Departments shall seek Board approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the CAO and then, at the earliest feasible time, seek formal Board approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

### D. Grant Program Termination

The Authority shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

## 8 - CLOSURE FUNDING

The Authority shall properly fund all closure and postclosure costs in accordance with CIWMB requirements.

# A. Closure Funding

In accordance with CIWMB requirements, the Authority shall annually set aside sufficient funds to fully fund all accrued closure costs liability. These funds will be held in a separate Closure Fund restricted specifically for this purpose.

# B. <u>Postclosure Funding</u>

In accordance with the Financial Assurances, the Authority shall fund postclosure costs from future revenues when those costs are incurred. The Authority will not pre-fund postclosure costs in its operating budget. The Authority has entered into Pledge of Revenue with the CIWMB for this purpose.

## C. <u>Closure Funding Calculations</u>

The Authority shall, as part of the budget process, annually recalculate the closure costs on a per ton basis. Funds will be transferred on a monthly basis to the Closure funds based on tonnage land-filled. Post closure expense incurred as a result of current fiscal year solid waste disposal will be recorded as an expense on the Authority's financial statements with a corresponding liability.

## 9 - FISCAL MONITORING

Authority staff shall prepare and present to the Board regular reports that analyze, evaluate and forecast the Authority's financial performance and economic condition.

## A. <u>Financial Status and Performance Reports</u>

Monthly reports comparing expenditures and revenues to current budget, noting the status of fund balances, and outlining any remedial actions necessary to maintain the Authority's financial position shall be prepared for review by the Board.

### B. Five-year Forecast of Revenues and Expenditures

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the Authority's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the Authority, economic conditions, and the outlook for the upcoming budget year. The document shall provide insight into the Authority's financial position and alert the Board to potential problem areas requiring attention.

## C. Semi-Annual Status Report on Capital Projects

A summary report on the contracts awarded, capital projects completed and the status of the Authority's various capital projects will be prepared at least semi-annually and presented to the Board.

# D. Compliance with Board Policy Statements

The Financial Policies will be reviewed annually by the Board and updated, revised or refined as deemed necessary. Policy statements adopted by the Board are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

## 10 - ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

The Authority's accounting, auditing and financial reporting shall comply with prevailing local, state, and federal regulations, as well as current professional principles and practices as promulgated by authoritative bodies.

# A. Conformance to Accounting Principles

The Authority's accounting practices and financial reporting shall conform to generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

# B. Popular Reporting

In addition to issuing a comprehensive annual financial report (CAFR) in conformity with GAAP, the Authority shall supplement its CAFR with a simpler, "popular" report designed to assist those residents who need or desire a less detailed overview of the Authority's financial activities. This report should be issued no later than six months after the close of the fiscal year.

### 11 - INTERNAL CONTROLS

The Authority shall establish and maintain an internal control structure designed to provide reasonable assurance that Authority assets are safeguarded and that the possibilities for material errors in the Authority's financial records are minimized.

## A. <u>Proper Authorizations</u>

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

### B. Separation of Duties

Job duties will be adequately separated to reduce, to an acceptable level, the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

# C. Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete and up-to-date.

## D. Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

## E. <u>Independent Checks</u>

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

## F. Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

#### 12 - OPERATING BUDGET

The Authority's operating budget will implement the policy decisions of the Board. It will provide a clear picture of the Authority's resources and their use.

## A. Budget Format

The budget shall provide a complete financial plan of all Authority funds and activities for the ensuing fiscal year and shall be in such form as the Chief Administrative Officer deems desirable or that the Board may require.

The budget shall begin with a clear general summary of its contents. It shall show in detail all estimated revenues, all carry-over fund balances and reserves, and all proposed expenditures, including debt service, for the ensuing fiscal year.

The total of proposed expenditures shall not exceed the total of estimated revenues plus the un-appropriated fund balance, exclusive of reserves, for any fund.

The budget will be organized on a program/service level format.

The budget development process will include the identification and evaluation of policy options for increasing and decreasing service levels.

### B. Estimated Revenues

The Authority will annually update its revenue forecast to enhance the budgetary decision-making process.

In its budget projections, the Authority will attempt to match current expense to current revenue. If it becomes apparent that revenue shortfalls will create a deficit, efforts will be made first to reduce the deficiency through budgetary reductions.

If appropriate reductions are insufficient, the Board may decide, on an exception basis, to use an appropriate existing reserve, which is in excess of minimum reserve requirements.

### C. <u>Appropriations</u>

In evaluating the level of appropriations for program enhancements, or reductions, the Authority will apply the following principles in the priority order given:

- 1. Essential services, which provide for the health and safety of residents will be funded to maintain current dollar levels.
- 2. The budget will provide for adequate ongoing maintenance of facilities and equipment.
- 3. Appropriations for program enhancements or reductions will be evaluated on a case-by-case basis rather than across the board.

- 4. When reductions in personnel are necessary to reduce expenditures, they shall be consistent with the Authority Board's established service level priorities and, when possible, shall be accomplished through normal attrition.
- 5. Programs, which are self-supported by special revenues or fees, shall be separately evaluated.

Prior to the Authority Board making any supplemental appropriation, the CAO or Finance Manager shall certify that funds in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriations shall be made for the fiscal year by Board action up to the amount of any excess.

Appropriations may be reduced any time during the fiscal year by the Authority Board upon recommendation of the CAO. When appropriation reductions are recommended, the CAO shall provide specific recommendations to the Board, indicating the estimated amount of the reduction, any remedial actions taken, and recommendations as to any other steps to be taken.

The CAO may transfer appropriations between divisions, and division managers may transfer appropriations between programs and accounts within their individual divisions, but only the Board by resolution may appropriate funds from reserves or fund balances.

All appropriations, except for Capital Improvement Program and Grant Programs appropriations, shall lapse at the end of the fiscal year to the extent that they have not been expended or encumbered. An appropriation in the Capital Improvement Program shall continue in force until expended, revised, or cancelled.

The Authority will endeavor to budget an appropriated contingency account in all Divisions operating budget equal to one percent of the total Operating Budget to meet changing operational requirements during the fiscal year.

#### 13 - CAPITAL ASSETS

The Authority will capitalize all capital assets in accordance with Generally Accepted Accounting Principles so as to maintain proper control of all capital assets.

- A. <u>Overview</u> The Finance Division will maintain a capital asset management system that will meet external financial reporting requirements and the needs of the Authority in line with these policies.
  - Capital assets are recorded as expenditures in governmental funds at the time the
    assets are received and the liability is incurred. These assets will be capitalized at
    cost on the government wide financial statements. Enterprise fixed assets are
    recorded as assets within the fund when purchased and a liability is incurred.
  - i. GASB 34 defines Capital Assets as land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.
  - ii. GASB 34 defines Infrastructure Assets as long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include roads, bridges, tunnels, drainage systems, water and sewer systems, dams and lighting systems. Buildings that are an ancillary part of a network of infrastructure assets are included.

The Authority uses the most current edition of GOVERNMENTAL ACCOUNTING, AUDITING, AND FINANCIAL REPORTING (GAAFR) published by the Government Finance Officers Association (GFOA) as its authoritative guide in setting policy and establishing accounting procedures regarding capital assets.

- B. <u>Capitalization</u> Generally all capital assets with an original cost of \$25,000 or more will be capitalized (recorded as an asset on the balance sheet versus expensing the item). Infrastructure Assets with an original cost of \$150,000 or more will be capitalized. This capitalization policy addresses financial reporting, not control. The Authority follows the GFOA recommended practices for establishing capitalization thresholds. Specific capitalization requirements are described as follows:
  - 1. The asset must cost \$25,000 or more.
  - 2. The asset must have a useful life of two (2) or more years.
  - 3. The capitalization threshold is applied to individual units of capital assets rather than groups. For example, ten items purchased for \$10,000 each will not be capitalized even though the total (\$100,000) exceeds the threshold of \$25,000.
  - 4. For purposes of capitalization, the threshold will generally not be applied to components of capital assets. For example a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single asset. The capitalization threshold will be applied to a network if all component parts are required to make the asset

functional.

- Repairs to existing capital assets will generally not be subject to capitalization unless the repair extends the useful life of the asset. In this case the repair represents an improvement and is subject to the requirements described number 6 below.
- 6. Improvements to existing capital assets will be presumed by definition to extend the useful life of the related capital asset and therefore will be subject to capitalization if the cost exceeds \$5,000.
- 7. Capital projects will be capitalized as "construction in progress" until completed. Personal computers will not be capitalized:

### C. Leased Assets-

Operating leased assets are usually short term and cancelable at anytime. The recording of an operating lease as a fixed asset is not required because the item is not purchased.

Capital leases will be capitalized if one or more of the following criteria are met and the chance of cancellation is low:

- a. Ownership is transferred by the end of the lease term
- b. The lease contains a bargain purchase option
- c. The lease term is greater than or equal to 75 percent of the asset's service life
- d. The present value of the minimum lease payment is greater than or equal to ninety percent (90%) of the fair market value of the asset at the inception of the lease.

Capital lease items are capitalized at the beginning of the lease period, regardless of when the title transfers. Capital leases are recorded at net present value of lease payments.

- D. <u>Capital Asset Recording</u> It is the responsibility of the Finance Division to record, monitor and inventory all fixed assets. Each division will assign appropriate staff members to respond to verification, inventories, and filling out the necessary forms for recording transfers, dispositions or retired fixed assets.
- E. <u>Acquisition of Capital Assets</u> Fixed assets may be acquired through direct purchase, lease-purchase or capital lease, construction, eminent domain, donations, and gifts.

When a capital asset is acquired the funding source will be identified.

If funds are provided by a specific funding source, a record will be made of that specific source such as:

- Bond Proceeds
- State Grants
- F. Measuring the Cost and/or Value Capital assets are recorded at their "historical cost", which is the original cost of the assets. Donations accepted by the Authority will be valued at the fair market value at the time of donation. Costs include purchase price (less discounts) and any other reasonable and necessary costs incurred to place the asset in its intended location and prepare it for service. Costs could include the following:

Sales Tax
Freight charges
Legal and title fees
Closing costs
Appraisal and negotiation fees
Surveying fees
Land-preparation costs
Demolition costs
Relocation costs
Architect and accounting fees
Insurance premiums and interest costs during construction

- G. <u>Establishing Cost in the Absence of Historical Records</u> According to the GASB 34, an estimate of the original cost is allowable. Standard costing is one method of estimating historical cost using a known average installed cost for a like unit at the estimated date of acquisition. Another recognized method is normal costing wherein an estimate of historical cost is based on current cost of reproduction new indexed by a reciprocal factor of the price increase of a specific item or classification from the appraisal date to the estimated date acquired. When necessary the Authority will use whichever method gives the most reasonable amount based on available information.
- H. Recording Costs Incurred After Acquisition Expenditures/expenses for replacing a component part of an asset are not capitalized. However, expenditures/expenses that either enhance a capital asset's functionality (effectiveness or efficiency), or that extend a capital asset's expected useful life are capitalized. For example, periodically slurry sealing a street would be treated as a repair (the cost would not be capitalized), while an overlay or reconstruction would be capitalized. Adding a new lane constitutes an addition and would therefore also be capitalized.
- I. <u>Disposition or Retirement of Fixed Assets</u> It is the Authority's policy that divisions wishing to dispose of surplus, damaged or inoperative equipment must notify the Finance Division.
  - The Authority will conduct public auctions, as necessary, for the purpose of disposing of surplus property. Auctions will be conducted by the Finance Division. The original cost less depreciation will then be removed from the Authority's capital asset management system.
- J. <u>Transfer of Assets</u> The transfer of fixed assets between divisions requires notification to the Finance Department.
- K. <u>Depreciation</u> In accordance with GASB Statement No. 34 the Authority will record depreciation expense on all capital assets, except for inexhaustible assets.
  - The Authority will use straight-line depreciation using the half-year convention or mid month as appropriate. Depreciation will be calculated for half a year in the year of acquisition and the year of disposition. Depreciation will be calculated over the estimated useful life of the asset.
- L. Recommended Lives The Authority follows GFOA Recommended Practices when establishing recommended lives for capitalized assets. In accordance with GASB 34 the Authority will rely on "general guidelines obtained from professional or industry organizations." In particular the Authority will rely on estimated useful lives published by GFOA. If the life of a particular asset is estimated to be different than these guidelines, it

may be changed. The following is a summary for the estimated useful lives:

Asset ClassUseful LifeBuildings20 to 50 yearsImprovements15 to 45 yearsInfrastructure20 to 50 yearsEquipment and Machinery5 to 20 years

- M. <u>Control of Assets</u> In accordance with GFOA Recommended Practice the Authority will exercise control over the non-capitalized tangible capital-type items by establishing and maintaining adequate control procedures at the division level. The Authority's capitalization threshold of \$5,000 meets financial reporting needs and is not designed for nor particularly suited to maintain control over lower cost capital assets. It is the responsibility of each division to maintain inventories of lower-cost capital assets to ensure adequate control and safekeeping of these assets.
- N. <u>Maintenance Schedules</u> The Authority shall develop and implement maintenance and replacement schedules with a goal of maximizing the useful life of all assets. The schedules shall include estimates of annual maintenance and/or replacement funding required for each asset.
- O. <u>Maintenance Funding</u> The Authority shall identify specific sources of funds for the annual maintenance or replacement of each asset. Whenever possible, the maintenance or replacement funding shall be identified from a source other than the Authority General Fund. The Authority shall endeavor to set aside, on an annual basis, one and one-half percent (1½%) of its Operating Budget to provide for on-going maintenance and required replacement of assets that cannot be reasonably funded from other sources.
- Q. <u>Inventorying</u> The Authority will follow the GFOA recommended practice of performing a physical inventory of its capitalized capital assets, either simultaneously or on a rotating basis, so that all capital assets are physically accounted for at least once every five years.
- R. <u>Tagging</u> The Authority will tag only moveable equipment with a value of \$5,000 or higher. Rolling stock items will not be tagged. They will be identified by the VIN number. The Finance department will be responsible for tagging equipment.

DISPOSAL FEES AND RATES
Effective July 1, 2010
Johnson Canyon Landfill
Jolon Road and Sun Street Transfer Stations

# **LANDFILLED MATERIALS**

	 Current Fee or Rate
Franchise Haulers (Class III Solid Waste)	\$ 64.00 Per Ton
Self Haul Loads at all Sites	
Minimum charge per load (up to 500 lbs.)	\$ 15.00 Per Load
Loads weighing between 501 and 999 lbs.	\$ 30.00 Per Load
Loads weighing 1,000 lbs. and above	\$ 64.00 Per Ton
Fumigation or Mulch Plastic/Drip Tape - Johnson Canyon only	
Loads weighing 500 lbs. or less	\$ 18.75 Per Load
Loads weighing between 501 and 999 lbs.	\$ 37.50 Per Load
Loads weighing 1,000 pounds and above	\$ 75.00 Per Ton
Nonfriable Asbestos	\$ 90.00 Per Ton
Up to 1 cubic yard w/o pre-approval) wetted and double bagged	

Note: Usefulness and suitability of materials is subject to scale house personnel's discretion.

# Special Handling Charge (in addition to cost per ton) - Johnson Canyon only

Remediated Soil Handling	\$ 100.00 Each
Certified Burials (under 20' trailer)	\$ 105.00 Each
Certified Burials (20' and over trailer)	\$ 210.00 Each
<u>Tarps</u>	\$ 10.00 Each
Untarped Loads	Double the Required Fee
Compost Bins	\$49.95 Each
Altered Tires (split, sliced, quartered)	\$ 64.00 Per Ton
Soil (Loaded by the Customer) - Johnson Canyon	\$ 1.00 Per Cubic Yard

DISPOSAL FEES AND RATES
Effective July 1, 2010
Johnson Canyon Landfill
Jolon Road and Sun Street Transfer Stations

# **SOURCE SEPARATED DIVERTIBLE MATERIALS**

	Current Fee or Rate	
<u>Cardboard</u>	 No Charge	_
Recyclable plastic and glass containers, aluminum and paper	No Charge	
Construction and Demolition materials		
Mixed	\$ 58.00 Per Ton	
Mattresses and box springs	\$ 15.00 Each	
<u>Metal</u>	No Charge	
Greenwaste and Wood		
Minimum charge up to 500 lbs.	\$ 10.00 Per Load	
Loads weighing between 501 and 999 lbs.	\$ 15.00 Per Load	
Loads weighing 1,000 lbs and above	\$ 36.00 Per Ton	
Christmas Trees without stands or decorations	No Charge	
Wood Stumps (3 feet and over in diameter) & Tree limbs	\$ 64.00 Per Ton	
Soil and Aggregate (Johnson Canyon Landfill only)		
Clean Fill Dirt (up to 10 c.y. without pre-approval)	\$ 10.00 Per Ton	
Asphalt (suitable for road base)	\$ 1.00 Per Ton	
Concrete (suitable for road base - no rebar)	\$ 1.00 Per Ton	
Concrete with rebar/pipe	\$ 10.00 Per Ton	
Biosolids - subject to pre-approval (Johnson Canyon Landfill only)	\$ 28.00 Per Ton	
Tires (without rims only)		
Auto/Light Truck Tires less than 42"	\$ 2.00 Each	
Auto/Light Truck Tires more than 42"	\$ 10.00 Each	
Commercial Tires	\$ 75.00 Each	
Equipment Tires	\$ 150.00 Each	

DISPOSAL FEES AND RATES
Effective July 1, 2010
Johnson Canyon Landfill
Jolon Road and Sun Street Transfer Stations

# **HOUSEHOLD HAZARDOUS WASTE AT COLLECTION FACILITIES**

Commercial customers and households outside the Authority's service area

	Current Fee or Rate		
	Minimu	ım charge \$1.50 per lb.	
Absorbent	\$	1.50 Per Lb.	
Acids/Bases	\$	1.50 Per Lb.	
Aerosols	\$	1.25 Per Can	
Antifreeze	\$	1.50 Per Lb.	
Environmentally Hazardous Substances (Reactives and Solvents)	\$	5.00 Per Lb.	
Flammable Liquids	\$	1.50 Per Lb.	
Flammable Sludge	\$	1.50 Per Lb.	
Motor Oil - contaminated	\$	1.50 Per Lb.	
Oil Filters	\$	1.50 Each	
Oxidizers	\$	1.50 Per Lb.	
Paint and Paint Related Materials	\$	1.50 Per Lb.	
Pesticides	\$	1.50 Per Lb.	
HHW Clean-up Service Fee	\$	75.00 Hour	
HHW Sorting Fee	\$	25.00 Per customer	
Appliances and Air Conditioners Without refrigerant With refrigerant	\$	No Charge 15.00 Each	
Gas Cylinders (Propane, helium, fire extinguishers only) Must be empty with value open 5 gallons and under	\$	1.50	
Sharps Disposal (non-commercial only) Used needles and lancetts (not in an approved container) Used needles and lancetts (in an approved container)	No Cha	\$3.00 Per Lb. arge	
Sharps Containers (non-commercial only) 1 Quart Container 3 Quart Container	\$ \$	2.00 Each 5.00 Each	

DISPOSAL FEES AND RATES
Effective July 1, 2010
Johnson Canyon Landfill
Jolon Road and Sun Street Transfer Stations

# **UNIVERSAL WASTE AT HHW COLLECTION FACILITIES**

Batteries Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells, Lead Gel Cells, Nickel-Metal, and Lithium  UPS/Automobile and Light Truck Batteries  CRT (televisions and computer monitors)  Cell Phones  Computers, keyboard and printers  Computers, keyboard and printers  Compact Fluorescent Bulbs  Compact Fluorescent Bulbs  Fluorescent Lamps 4' Fluorescent Lamps 8' Halogen, High Pressure Soldium Tubes Fluorescent Ballasts (PCB)  Kitchen appliances: microwaves, toaster, toaster ovens  Mercury  Mercury  Mercury thermostates, thermometers or switches Toner, developer, ink cartridges  Agenda Packets for Board or Executive Committee  Agendas Only for Public Agencies  Returned Check Fee Fluores Charge  Media duplication for disks, cds, tapes  Media duplication for Gonstruction Projects  Fluol Sis. 00 Min.  Per Set  Actual Cost Fluores Fluores or Sis. 00 Min.  Per Set  Actual Cost Fluores Fluores or Sis. 00 Min.  Per Set			Curi Fee oi	
Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells, Lead Gel Cells, Nickel-Metal, and Lithium  UPS/Automobile and Light Truck Batteries  CRT (televisions and computer monitors)  No Charge  CRT (televisions and computer monitors)  No Charge  Cell Phones  Computers, keyboard and printers  No Charge  Copiers, mimeographs, facsimile machines  No Charge  Compact Fluorescent Bulbs  Fluorescent Lamps 4  Fluorescent Lamps 8  Halogen, High Pressure Soldium Tubes  Fluorescent Ballasts (PCB)  Kitchen appliances: microwaves, toaster, toaster ovens  No Charge  Mercury  Mercury  Mercury  Mercury \$ 7.00 Per Lb.  Kitchen appliances: microwaves, toaster, toaster ovens  No Charge  ADMINISTRATIVE FEES  Agenda Packets for Board or Executive Committee  Agendas Only for Public Agencies  Reproduction of Public Agencies  Reproduction of Public Records  S 2.00 Each  Returned Check Fee  Finance Charge on accounts 30+ Days Past Due  Media duplication for disks, cds, tapes  Plans & Specifications for Construction Projects  Plans & Specifications for Construction Projects  Actual Cost  Plans & Specifications for Construction Projects		M	linimum charge	\$1.50 per pound
CRT (televisions and computer monitors)  Cell Phones  No Charge  Computers, keyboard and printers  No Charge  Copiers, mimeographs, facsimile machines  No Charge  Compact Fluorescent Bulbs  Compact Fluorescent Lamps 4'  Fluorescent Lamps 4'  Fluorescent Lamps 8'  Fluorescent Lamps 8'  Fluorescent Ballasts (PCB)  Kitchen appliances: microwaves, toaster, toaster ovens  Mercury  Mercury  Mercury thermostates, thermometers or switches  Toner, developer, ink cartridges  Agenda Packets for Board or Executive Committee  Agendas Only  Agendas Only  Agendas Only for Public Agencies  Reproduction of Public Records  Copies of Weight Tags  Returned Check Fee  Finance Charge on accounts 30+ Days Past Due  Plans & Specifications for Construction Projects  No Charge  No Charge  116.00 Annually  26.00 Annually  26.00 Annually  26.00 Each  27.00 Each  28.00 Each  29.00 Each  20.00 Each	Alkaline or Rechargeable A, AA, AAA, B, C, D and 6 volt Nickel-Cadmium, Lithium, Silver Oxide-Hydride Cells,	\$	1.50	Per Lb.
Cell Phones No Charge  Computers, keyboard and printers No Charge  Copiers, mimeographs, facsimile machines No Charge  Compact Fluorescent Bulbs \$ 1.50 Per Lb. Fluorescent Lamps 4' \$1.00 Each Fluorescent Lamps 8' \$2.00 Each Halogen, High Pressure Soldium Tubes \$ 1.50 Per Lb. Fluorecent Ballasts (PCB) \$ 2.00 Per Lb.  Kitchen appliances: microwaves, toaster, toaster ovens No Charge  Mercury Mercury thermostates, thermometers or switches \$ 1.00 Each Toner, developer, ink cartridges No Charge  Agenda Packets for Board or Executive Committee \$ 116.00 Annually Agendas Only Agencies \$ 1.00 Each Annually Reproduction of Public Agencies \$ 18.00 Annually Reproduction of Public Records \$ 1.00 Per Page Copies of Weight Tags \$ 20.00 Each Returned Check Fee \$ 25.00 Each Finance Charge on accounts 30+ Days Past Due 1.5% per mo., 18% annually Media duplication for disks, cds, tapes  Plans & Specifications for Construction Projects  Plans & Specifications for Construction Projects  No Charge  No Charge  1.50 Per Lb.  No Charge  1.60 Annually 2.60 Annually 3.60 Annual	UPS/Automobile and Light Truck Batteries		No Cl	narge
Computers, keyboard and printers  Copiers, mimeographs, facsimile machines  No Charge  Compact Fluorescent Bulbs  Fluorescent Lamps 4' Fluorescent Lamps 8' Halogen, High Pressure Soldium Tubes Fluorecent Ballasts (PCB)  Kitchen appliances: microwaves, toaster, toaster ovens  Mercury Mercury thermostates, thermometers or switches Toner, developer, ink cartridges  ADMINISTRATIVE FEES  Agenda Packets for Board or Executive Committee Agendas Only Agendas Only Agendas Only for Public Agencies Returned Check Fee Finance Charge on accounts 30+ Days Past Due  Media duplication for disks, cds, tapes  Plans & Specifications for Construction Projects  No Charge  No Charge  No Charge  1.50 Per Lb.  \$1.00 Per Lb. No Charge  \$ 7.00 Per Lb. No Charge  \$ 1.00 Each No Charge  \$ 1.00 Annually \$ 26.00 Each \$ 25.00 Min. Each Actual Cost \$ 25.00 Min. Per Set Actual Cost \$ 25.00 Min. Per Set Actual Cost	CRT (televisions and computer monitors)		No Ch	narge
Copiers, mimeographs, facsimile machines  Compact Fluorescent Bulbs Fluorescent Lamps 4' Fluorescent Lamps 8' Fluorescent Ballasts (PCB) Fluorecent Ballasts (PCB) Fluorecent Ballasts (PCB)  Kitchen appliances: microwaves, toaster, toaster ovens  Mercury Mercury Mercury thermostates, thermometers or switches Toner, developer, ink cartridges  ADMINISTRATIVE FEES  Agenda Packets for Board or Executive Committee  Agendas Only Agendas Only Agendas Only Froublic Agencies Fluorecent Ballasts (PCB)  Agendas Only for Public Agencies Fluorecent Ballasts (PCB)  Agendas Only for Public Agencies Fluorecent Bulbs  Agenda Packets for Board or Executive Committee  Agenda Packets for Board or Executive Committee  Agendas Only Agendas Only Fluorecent Bulbs  Agendas Only Agendas Only Agendas Only Agendas Only Agendas Only for Public Agencies Fluorecent Bulbs  Agendas Only Agen	Cell Phones		No Ch	narge
Compact Fluorescent Bulbs Fluorescent Lamps 4' Fluorescent Lamps 8' Fluorescent Ballasts (PCB) Fluorecent Ballasts (PCB)  Kitchen appliances: microwaves, toaster, toaster ovens  Mercury Mercury Mercury thermostates, thermometers or switches Toner, developer, ink cartridges  ADMINISTRATIVE FEES  Agenda Packets for Board or Executive Committee  Agendas Only Agendas Only Agendas Only for Public Agencies Reproduction of Public Records Copies of Weight Tags Returned Check Fee Finance Charge on accounts 30+ Days Past Due  Media duplication for disks, cds, tapes  Plans & Specifications for Construction Projects  Sacure Standard Standar	Computers, keyboard and printers		No Ch	narge
Fluorescent Lamps 4' \$1.00 Each Fluorescent Lamps 8' \$2.00 Each Halogen, High Pressure Soldium Tubes \$1.50 Per Lb. Fluorecent Ballasts (PCB) \$2.00 Per Lb.  Kitchen appliances: microwaves, toaster, toaster ovens No Charge  Mercury \$7.00 Per Lb.  Mercury thermostates, thermometers or switches \$1.00 Each Toner, developer, ink cartridges No Charge   ADMINISTRATIVE FEES  Agenda Packets for Board or Executive Committee \$116.00 Annually Agendas Only \$26.00 Annually Agendas Only \$26.00 Annually Agendas Only Fublic Agencies \$18.00 Annually Reproduction of Public Records \$0.10 Per Page Copies of Weight Tags \$20.00 Each Returned Check Fee \$25.00 Each Finance Charge on accounts 30+ Days Past Due 1.5% per mo., 18% annually Media duplication for disks, cds, tapes  Media duplications for Construction Projects \$15.00 Min. Each Actual Cost Plans & Specifications for Construction Projects  Finance Charge on Accounts Projects  Plans & Specifications for Construction Projects	Copiers, mimeographs, facsimile machines		No Ch	narge
Mercury thermostates, thermometers or switches Toner, developer, ink cartridges  ADMINISTRATIVE FEES  Agenda Packets for Board or Executive Committee Agendas Only Agendas Only Agendas Only for Public Agencies Reproduction of Public Records Copies of Weight Tags Returned Check Fee Finance Charge on accounts 30+ Days Past Due  Media duplication for disks, cds, tapes Plans & Specifications for Construction Projects  \$ 7.00 Per Lb.  1.00 Each No Charge  \$ 116.00 Annually  \$ 26.00 Annually  \$ 26.00 Annually  \$ 26.00 Annually  \$ 20.00 Each  \$ 18.00 Annually  Actual Cost  \$ 25.00 Each  Actual Cost  \$ 25.00 Min. Each  Actual Cost  \$ 15.00 Min. Per Set  Actual Cost	Fluorescent Lamps 4' Fluorescent Lamps 8' Halogen, High Pressure Soldium Tubes	\$	\$1.00 \$2.00 1.50	Each Each Per Lb.
Mercury thermostates, thermometers or switches Toner, developer, ink cartridges  ADMINISTRATIVE FEES  Agenda Packets for Board or Executive Committee Agendas Only Agendas Only \$ 116.00 Annually Agendas Only for Public Agencies Reproduction of Public Records Copies of Weight Tags Returned Check Fee Finance Charge on accounts 30+ Days Past Due  Media duplication for disks, cds, tapes  Plans & Specifications for Construction Projects  \$ 1.00 Each No Charge  \$ 116.00 Annually Annually Annually Reproduction for Public Agencies \$ 18.00 Annually Reproduction for Per Page Copies of Weight Tags \$ 20.00 Each Returned Check Fee \$ 25.00 Each I.5% per mo., 18% annually Actual Cost Actual Cost Actual Cost Plans & Specifications for Construction Projects  \$ 15.00 Min. Per Set Actual Cost	Kitchen appliances: microwaves, toaster, toaster ovens		No Charge	
Agenda Packets for Board or Executive Committee  Agendas Only Agendas Only for Public Agencies  Reproduction of Public Records  Copies of Weight Tags  Returned Check Fee  Substitute State Stat	Mercury thermostates, thermometers or switches		1.00	
Agendas Only Agendas Only for Public Agencies  Reproduction of Public Records  Copies of Weight Tags  Returned Check Fee  Signature Charge on accounts 30+ Days Past Due  Media duplication for disks, cds, tapes  Plans & Specifications for Construction Projects  \$ 26.00 Annually  \$ 18.00 Annually  \$ 20.00 Each  \$ 25.00 Each  1.5% per mo., 18% annually  Actual Cost  \$ 25.00 Min. Each  Actual Cost  \$ 15.00 Min. Per Set  Actual Cost	ADMINISTRATIVE FEE	<u>s</u>		
	Agendas Only Agendas Only for Public Agencies Reproduction of Public Records Copies of Weight Tags Returned Check Fee Finance Charge on accounts 30+ Days Past Due Media duplication for disks, cds, tapes	\$ \$ \$ \$	26.00 18.00 0.10 20.00 25.00 .5% per mo., 189 Actual Cost \$25.00 Min. Actual Cost \$15.00 Min.	Annually Annually Per Page Each Each 6 annually
	Full Size Plans for Construction Projects			Per Set

# Appendix C - SOUTH VALLEY DISPOSAL AND RECYCLING AGREEMENT

On October 23, 2003, the Authority entered into a ten-year agreement, with a five-year option, with South Valley Disposal and Recycling (South Valley) for the disposal of waste from the San Martin Transfer Station located between Gilroy and Morgan Hill. The "put or pay" agreement guarantees South Valley specified tonnage disposal capacity per year in exchange for which the Authority is guaranteed a specified amount. If tonnage exceeds the minimum amount then South Valley pays on a per ton basis per the agreement.

This agreement was entered into for the purpose of raising additional revenue to be used for the development of a new long-term landfill. Resolution No. 2003-43 approved the agreement, established the Landfill Expansion Fund to account for the use of these monies, and specified how the monies can be spent. A ten-year pro-forma was developed which estimated that the Authority would have \$15.4 million at the end of ten years, 2014. Due to the current recession the ten-year pro-forma was revised for FY 2009-10 which now estimates \$10.4 million at the end of ten years, which would be used for the development of additional landfill capacity.

Following is a summary of the ten-year proforma:

Expansion Fund Proforma 10-Year Totals 2004- thru 2014

2004- thru 2014	
Income: South Valley Tipping Fees Investment Earnings Total income	\$ 23,375,200 925,600 24,300,800
Expenses: CIWMB/LEA Fees Conversion Technology-actual New Landfill Development-actual Crazy Horse Operations-actual Crazy Horse Closure Reserve-actua Johnson Canyon Closure Reserve Johnson Canyon Liners Total Expenses	 (2,022,100) (259,900) (538,400) (4,916,600) (948,000) (1,381,400) (3,812,400) (13,878,800)
Expansion Fund Balance	\$ 10,422,000

While Crazy Horse is in operation, \$1,000,000 annually (\$83,333 monthly) of South Valley revenue is being used to help finance the Crazy Horse landfill operation. Besides paying for part of the Crazy Horse operation these funds are used to pay for all tonnage related costs such as CIWMB and LEA fees, closure costs and to help finance part of the liners needed at Johnson Canyon once South Valley waste is delivered there.

The FY 2009-10 operating budget was prepared on the assumption that Crazy Horse landfill closed on May 31, 2009. At that point, South Valley revenue would no longer be used for Crazy Horse operations.

In accordance with Resolution No. 2003-43, these funds can be used only for the following items:

- a Costs associated with developing the new long-term landfill including, planning, environmental impact reports, land acquisition, permit processing, road improvements, liner construction and other operating or capital costs attributable to developing the new site
- b Variable costs associated with the importation of outside waste include Monterey County LEA fees and State Board of Equalization Integrated Waste Management fees
- c Incremental cost to operate two landfills (Crazy Horse & Johnson Canyon) not to exceed \$1,000,000 per year until Crazy Horse is closed
- d Closure costs associated with increased tonnage
- e Liner costs associated with increased tonnage

The Board has approved using these funds for some conversion technology expenses on a case by case basis.

# South Valley Minimum Guarantee Disposal Tons to JOHNSON CANYON LANDFILL South Valley Area W/O County of Santa Clara EXHIBIT 1F- REVISED

Growth 1.20% CPI 2.08%

	Guaranteed	Guaranteed	Guaranteed	Surplus	
Fiscal	Minimum	Minimum	Minimum	Tonnage	Per Ton
Year	Annual	Annual	Monthly	Per Ton	Transportation
	Tonnage	Payment	Payment	Tipping Fee	Adjustment
2003-04 (6 mo.)	40,000	887,031	\$ 147,838.48	\$ 25.50	2.50
2004-05	80,960	1,869,760	\$ 155,813.36	\$ 26.45	2.55
2005-06	81,932	1,967,391	\$ 163,949.25	\$ 27.39	2.61
2006-07	82,915	2,066,983	\$ 172,248.58	\$ 28.34	2.66
2007-08	83,910	2,168,566	\$ 180,713.82	\$ 29.29	2.71
2008-09	84,917	2,272,169	\$ 189,347.45	\$ 30.23	2.77
2009-10	80,735	2,215,711	\$ 184,642.56	\$ 31.17	2.83
2010-11	76,441	2,147,536	\$ 178,961.33	\$ 32.11	2.89
2011-12	77,358	2,243,315	\$ 186,942.92	\$ 33.05	2.95
2012-13	78,286	2,340,962	\$ 195,080.17	\$ 33.99	3.01
2013-14 (6 mo.)	39,613	1,220,252	\$ 203,375.35	\$ 34.93	3.07

SUBTOTAL 10 yrs. 807,067 \$ 21,399,676

#### Optional Extension Periods

2013-14 (6 mo.)	39,613	1,098,583	\$ 183,097.09	\$ 34.93	3.07
2014-15	80,176	2,290,588	\$ 190,882.31	\$ 35.86	3.14
2015-16	81,138	2,385,695	\$ 198,807.93	\$ 36.80	3.20
2016-17	82,112	2,482,507	\$ 206,875.57	\$ 37.73	3.27
2017-18 (6 mo.)	41,549	1,290,521	\$ 215,086.82	\$ 38.66	3.34

TOTAL 14 yrs. 1,131,655 \$ 30,947,570

- 1. Fiscal year is the period July 1 through June 30 consistent with JPA fiscal year.
- 2. For Fiscal 2003/2004 assumes transfer begins January 1, 2004 in terms of minimum guarantee
- 3. Fiscal year 2013/2014 is only 6 months with contract ending December 21, 2013
- 4. Santa Clara Franchise ends September 30, 2009 but was extended until December 31, 2009 so FY 2009/2010 only includes 6 months in Guarantee
- 5. Four year extension has fiscal year 2013/2014 has second 6 months and 2017/2018 is only 6 months with contract ending December 31, 2017.
- 6. "Guaranteed Minimum" and "Fee per Ton" accounts for the adjustment in \$'s per ton (reduction to authority payment) for additional mileage costs associated with shifting from Crazy Horse to Johnson Canyon Landfill.

# Exhibit A

# ADJUSTED SERVICE RATES EFFECTIVE JANUARY 1, 2010

# BASIC FACILITY SERVICE FEES FOR LANDFILL OPERATIONS

	Johnson Canyon
	Road Landfill
	(7-Day per Week
	Operation)
	When
	CHL is
	inactive
First year Minimum	
annual tonnage level	219,477
Median tonnage level	
	243,864
First year Maximum	
annual tonnage level	268,250
Basic Monthly Service	
Fee (\$/month)	
Current Rate	\$155,994
Increase Factor	1.0011
Adjusted Rate	\$156,166
Excess Tonnage Fee	
(Authority pays \$/ton)	
Current Rate	\$7.19
Increase Factor	1.0011
Adjusted Rate	\$7.20
Shortfall Tonnage	
Payment (Contractor	
pays \$/ton)	
Current Rate	\$2.58
Increase Factor	1.0011
Adjusted Rate	\$2.58
Extended Hours - Landfill	
Cost per year	\$31,072
Increase Factor	1.0011
Adjusted Rate	\$31,106
Cost per month	\$2,592

# ADJUSTED SERVICE FEES EFFECTIVE JANUARY 1, 2010

#### MATERIAL DIVERSION SERVICE FEES

Material Type	Curre	ent Service Fee	Increase Factor	Adjusted S	ervice Fees
Tires under 42" in diameter*	\$18.41	per ton	1.0011	\$18.43	per ton
Truck tires 42" - 50" in diameter*	\$8.63	per unit	1.0011	\$8.64	per unit
Truck tires 51" - 60" in diameter*	\$64.76	per unit	1.0011	\$64.83	per unit
Equipment tires (over 60" in diameter)	\$129.54	per unit	1.0011	\$129.68	per unit
Metal (Including all appliances & white					
goods)**	\$18.41	per ton	1.0011	\$18.43	per ton
Wood	\$18.41	per ton	1.0011	\$18.43	per ton
Brush and Stumps	\$18.41	per ton	1.0011	\$18.43	per ton

<sup>\*</sup> These fees valid while Pacheco Pass Landfill is able to receive tires in their buttress fill. One (1) year prior to when Pacheco Pass will no longer receive tires in the buttress fill the Contractor and the Authority will negotiate a reasonable price for shipping and disposal.

#### ORGANIC WASTE DIVERSION PROGRAM

Service Fees will begin upon commencement of Organic Waste Processing Program

This base rate and payment shall be adjusted by 65% of the CPI, in accordance with section 6.2, beginning January 1, 2006 and annually thereafter.

Increase Annual Number of Tons Rate per ton Factor Adjusted Rate per ton 28,000 + Authority and Contractor Develop Rate 26,000 to 28,000 \$13.57 1.0011 \$13.58 20,000 to 26,000 \$15.58 1.0011 \$15.60 17,700 to 20,000 \$17.74 1.0011 \$17.76 15,400 to 17,700 \$19.43 1.0011 \$19.45 13,000 to 15,400 \$19.43 + \$35,027 1.0011 \$19.45 + \$35,066 \$10.74 for each ton less than 13,000 + \$70,104 \$10.75 for each ton less than 13,000 + \$70,181 less than 13,000 \$19.43 + 1.0011 \$19.45 +

#### **DIVERSION ASSISTANCE SERVICE FEES**

	Johnson Canyon Road Landfill (when CHL is inactive)
Monthly Fee for one loader and	
loader operator for diversion	
service	
Current Service Fee	\$7,802
Increase Factor	1.0011
Adjusted Service Fee	\$7,811

<sup>\*\*</sup>Any regulatory requirements such as freon removal, mercury switch removal, oil removal and any other costs shall be billed to the Authority at 100% of Contractors cost with no markup.

# Exhibit A

# ADJUSTED SERVICE FEES EFFECTIVE JANUARY 1, 2010

# **SPECIAL SERVICES HOURLY FEES**

	Current Service Fee	Increase Factor	Adjusted Service Fee			
Equipment / Personnel	(\$/hour)		(\$/hour)			
Wheel loader and operator	\$92.10	1.0011	\$92.20			
Compactor and operator	\$143.93	1.0011	\$144.09			
Transfer tractor and trailer and driver	\$92.10	1.0011	\$92.20			
Equipment operator	\$51.81	1.0011	\$51.87			
Truck driver	\$46.05	1.0011	\$46.10			
Laborer	\$28.77	1.0011	\$28.80			
Scraper and operator	\$189.99	1.0011	\$190.20			
D4/5 crawler tractor and operator	\$115.14	1.0011	\$115.27			
D8/9 crawler tractor and operator	\$143.93	1.0011	\$144.09			
Road grader and operator	\$92.10	1.0011	\$92.20			
Water truck and operator	\$86.35	1.0011	\$86.44			
Skip loader and operator	\$80.60	1.0011	\$80.69			

# **EXHIBIT A**

PERSONNEL ALLOCATION PROPOSED EFFECTIVE DATE: JULY 1, 2010										
Program and Position	09-10	10-11								
	Approved	Proposed								
Administration										
Accountant	1	1								
Accounting Technician	1	1								
Administrative Manager	1	1								
Administrative Support Assistant I	1	1								
Administrative Support Assistant II	1	1								
Assistant General Manager of Engineering and Operations	1	1								
Authority Engineer	1	1								
Business Services Supervisor	1	1								
Clerk of the Board	1	1								
Field Operations Supervisor II	1	1								
Finance Manager	1	1								
General Manager	1	1								
Human Resources Technician	1	1								
Solid Waste Technician II	1	1								
Total Administration	14	14								
Resource Recovery										
Contracts & Grants Analyst	1	1								
Diversion Manager	1	1								
HHW Maintenance Worker II	3	3								
Household Hazardous Waste Technician	1	1								
Recycling Coordinator	1	1								
Resource Recovery Technician	2	2								
Total Resource Recovery	9	9								
Scalehouse										
Scalehouse Cashier	4	4								
Total Scalehouse	4	4								
Sun Street Transfer Station										
Diversion Driver	4	4								
Diversion Worker I	3	2								
Diversion Worker II	1	0								
Equipment Operator/Driver	2	4								
Equipment Operator/Driver/Lead	1	1								
Total Sun Street Transfer Station	11	11								
Total Full Time Equivalents	38	38								

# Salinas Valley Solid Waste Authority Classification Plan - Monthly Salary Schedule

Effective: January 1, 2010

		Salary																				
	Classification	Range	5	Step 1	5	Step 2	5	Step 3	5	Step 4	5	Step 5	,	Step 6	5	Step 7		Step 8	;	Step 9	S	tep 10
1	General Manager		\$	12,819																		
2	Asst General Mgr Eng/Ops	40.0	\$	9,042	\$	9,268	\$	9,500	\$	9,737	\$	9,980	\$	10,229	\$	10,484	\$	10,747	\$	11,015	\$	11,291
3	Authority Engineer	39.5	\$	8,821	\$	9,042	\$	9,268	\$	9,500	\$	9,737	\$	9,980	\$	10,229	\$	10,484	\$	10,747	\$	11,015
4	Diversion Manager	38.0	\$	8,192	\$	8,396	\$	8,606	\$	8,821	\$	9,042	\$	9,268	\$	9,500	\$	9,737	\$	9,980	\$	10,229
5	Finance Manager	35.5	\$	7,240	\$	7,421	\$	7,607	\$	7,796	\$	7,992	\$	8,192	\$	8,396	\$	8,606	\$	8,821	\$	9,042
6	Administrative Manager	33.5	\$	6,559	\$	6,724	\$	6,892	\$	7,064	\$	7,240	\$	7,421	\$	7,607	\$	7,796	\$	7,992	\$	8,192
7	Field Ops Supervisor II	31.5	\$	5,942	\$	6,090	\$	6,244	\$	6,399	\$	6,559	\$	6,724	\$	6,892	\$	7,064	\$	7,240	\$	7,421
8	Accountant	29.5	\$	5,383	\$	5,518	\$	5,656	\$	5,797	\$	5,942	\$	6,090	\$	6,244	\$	6,399	\$	6,559	\$	6,724
9	Recycling Coordinator	29.5	\$	5,383	\$	5,518	\$	5,656	\$	5,797	\$	5,942	\$	6,090	\$	6,244	\$	6,399	\$	6,559	\$	6,724
10	Contracts and Grants Analyst	29.5	\$	5,383	\$	5,518	\$	5,656	\$	5,797	\$	5,942	\$	6,090	\$	6,244	\$	6,399	\$	6,559	\$	6,724
11	Business Services Supervisor	29.5	\$	5,383	\$	5,518	\$	5,656	\$	5,797	\$	5,942	\$	6,090	\$	6,244	\$	6,399	\$	6,559	\$	6,724
12	Solid Waste Tech II	27.0	\$	4,758	\$	4,876	\$	4,998	\$	5,123	\$	5,252	\$	5,383	\$	5,518	\$	5,656	\$	5,797	\$	5,942
13	Clerk of the Board	25.5	\$	4,418	\$	4,528	\$	4,641	\$	4,758	\$	4,876	\$	4,998	\$	5,123	\$	5,252	\$	5,383	\$	5,518
14	HHW Technician	24.5	\$	4,202	\$	4,310	\$	4,418	\$	4,528	\$	4,641	\$	4,758	\$	4,876	\$	4,998	\$	5,123	\$	5,252
15	Human Resources Technician	23.0	\$	3,904	\$	4,002	\$	4,101	\$	4,204	\$	4,310	\$	4,418	\$	4,528	\$	4,641	\$	4,758	\$	4,876
16	Resource Rec Tech	23.0	\$	3,904	\$	4,002	\$	4,101	\$	4,204	\$	4,311	\$	4,419	\$	4,529	\$	4,642	\$	4,758	\$	4,876
17	Accounting Technician	23.0	\$	3,904	\$	4,002	\$	4,101	\$	4,204	\$	4,312	\$	4,420	\$	4,531	\$	4,644	\$	4,758	\$	4,876
18	Equip Operator/Driver/Lead	23.0	\$	3,904	\$	4,002	\$	4,101	\$	4,204	\$	4,313	\$	4,421	\$	4,532	\$	4,645	\$	4,758	\$	4,876
19	Admin Assistant II	21.0	\$	3,537	\$	3,626	\$	3,715	\$	3,809	\$	3,904	\$	4,002	\$	4,101	\$	4,204	\$	4,310	\$	4,418
20	Equipment Operator/Driver	21.0	\$	3,537	\$	3,626	\$	3,715	\$	3,809	\$	3,904	\$	4,002	\$	4,102	\$	4,205	\$	4,311	\$	4,419
21	Admin Assistant I	20.0	\$	3,367	\$	3,452	\$	3,537	\$	3,626	\$	3,715	\$	3,809	\$	3,904	\$	4,002	\$	4,101	\$	4,204
22	HHW Maint Worker II	19.5	\$	3,286	\$	3,367	\$	3,452	\$	3,537	\$	3,626	\$	3,715	\$	3,809	\$	3,904	\$	4,002	\$	4,101
23	Scalehouse Cashier	19.5	\$	3,286	\$	3,367	\$	3,452	\$	3,537	\$	3,626	\$	3,715	\$	3,809	\$	3,904	\$	4,002	\$	4,102
24	Diversion Driver	18.5	\$	3,126	\$	3,205	\$	3,286	\$	3,367	\$	3,452	\$	3,537	\$	3,626	\$	3,715	\$	3,809	\$	3,904
25	HHW Maint Worker I	17.5	\$	2,976	\$	3,050	\$	3,126	\$	3,205	\$	3,286	\$	3,367	\$	3,452	\$	3,537	\$	3,626	\$	3,715
26	Diversion Worker II	13.5	\$	2,442	\$	2,504	\$	2,567	\$	2,630	\$	2,696	\$	2,763	\$	2,833	\$	2,904	\$	2,976	\$	3,050
27	Diversion Worker I	10.5	\$	2,106	\$	2,159	\$	2,213	\$	2,268	\$	2,325	\$	2,382	\$	2,442	\$	2,504	\$	2,567	\$	2,630
28	Student Intern	8.0	\$	1,862	\$	1,909	\$	1,956	\$	2,005	\$	2,055	\$	2,106	\$	2,159	\$	2,213	\$	2,268	\$	2,325
29	Senior Project Manager		\$7	5.00 hr																		