



## BOARD OF DIRECTORS

# MEETING HIGHLIGHTS

Thursday January 24, 2013

### 2013 Elected Officers

President ..... Fernando Armenta (*County of Monterey*)  
 Vice President ..... Elizabeth Silva (*City of Gonzales*)  
 Alternate Vice President..... Jyl Lutes (*City of Salinas*)

### Revised Meetings Calendar for 2013 – New meeting time for Executive Committee meetings

The new meeting time for the Executive Committee was changed to 4:00 p.m. The next Strategic Planning Retreat was changed to Friday July 19, 2013.

### 2013 Strategic Plan Goals and Six-month Objectives

Revisions to the Objectives of the Strategic Plan Goals were approved as recommended by the Board at the January 18, 2013, retreat. The goals remain as follows:

- A. Develop and Implement a Sustainable Finance Plan
- B. Promote Authority's Role and Value as a Resource Recovery Agency
- C. Achieve 75% Diversion by 2015
- D. Enhance Existing Facilities, Equipment and Public Services
- E. Promote and Maintain a High Performance, Efficient and Flexible Workforce

### Crazy Horse Landfill Closure Project

The Board authorized further work by San Benito Supply for the Crazy Horse Landfill Closure Project. This brings the project very close to completion. Staff estimates that the project will be completed by mid-February.

### Outreach Policy To Residents of the Authority

This item was continued to February. This policy would adopt additional bilingual outreach measures beyond minimum State and Federal standards to further encourage community participation. It includes translation of Board and Executive Committee agendas and Board Meeting Highlights, as well as the looking into the formation of a citizen's advisory committee.

### Fiscal Year 2013-14 Budget Preview

Staff presented a budget calendar plan to help the budget development process be more productive. In February, the Board will focus on the financial items that will set the path to the approval of the 2013-14 Budget. Staff is recommending that the agency stop using South Valley revenues to cover general operations effective July 1, 2013. That would result in a rate increase. The Board will be targeting to hold a public hearing in March. The topics to discuss in February are:

- Financial policies
- Five year capital improvement plan
- Five year forecast
- 2013-14 preliminary operating budget
- 2013-14 capital improvement budget
- Rate setting

### 2012 Civil Grand Jury Report Response

The response to the Grand Jury Report was approved. The report has now been submitted to the Presiding Judge, and it has been distributed to the local newspapers and posted to the Authority website.

### Financial Report for Month Ended November 2012

Revenue collected	\$ 6,928,883	(43.34% of Estimated Revenue)
Expenditures for operations	\$ 6,335,472	(40.07% of Operating Budget)
Expenditures for capital projects	\$ 894,165	(CH Closure Project accounted for \$652,402)
Cash balance (unrestricted)	\$ 1,083,758	
Cash balance (restricted)	\$ 13,059,952	

REDUCE

REUSE

RECYCLE

"To manage Salinas Valley solid waste as a resource, promoting sustainable, environmentally sound and cost effective practices through an integrated system of waste reduction, reuse, recycling, innovative technology, customer service, and education."

Item No. 9  
Final: 1/24/13

# Fiscal Year 2013-14 Budget Preview

**January 24, 2013**  
**Board of Directors Meeting**



# February Financial Focus

- Concentrating on finances will
  - Avoid prolonged budget discussions
  - Make better use of Board members' time
- Receiving sound Board direction will
  - Make budget development more productive
  - Assist with rate setting



# February Finance Agenda

- Financial policies
- Five year capital improvement plan
- Five year forecast
- 2013-14 preliminary operating budget
- 2013-14 capital improvement budget
- Rate setting discussion



# 2013-14 Budget Preview

- Preliminary budget increase is 1.4%
  - CPI-W year ended 12/31/12 is 2.3%
  - RRI for WM effective 1/01/13 is 2.8%
- Major issues
  - Recouping \$2 M of Recology South Valley revenues being used on operations
  - Financing future capital improvements



# Finance Calendar

- 2/21/13 – Discuss financial plans
- 4/18/13 – Hold public hearing on rates
- 5/16/13 – Adopt 2013-14 budget



